

City of Toronto

2007 Recommended Capital Budget and 2008 – 2011 Capital Plan

February 8, 2007

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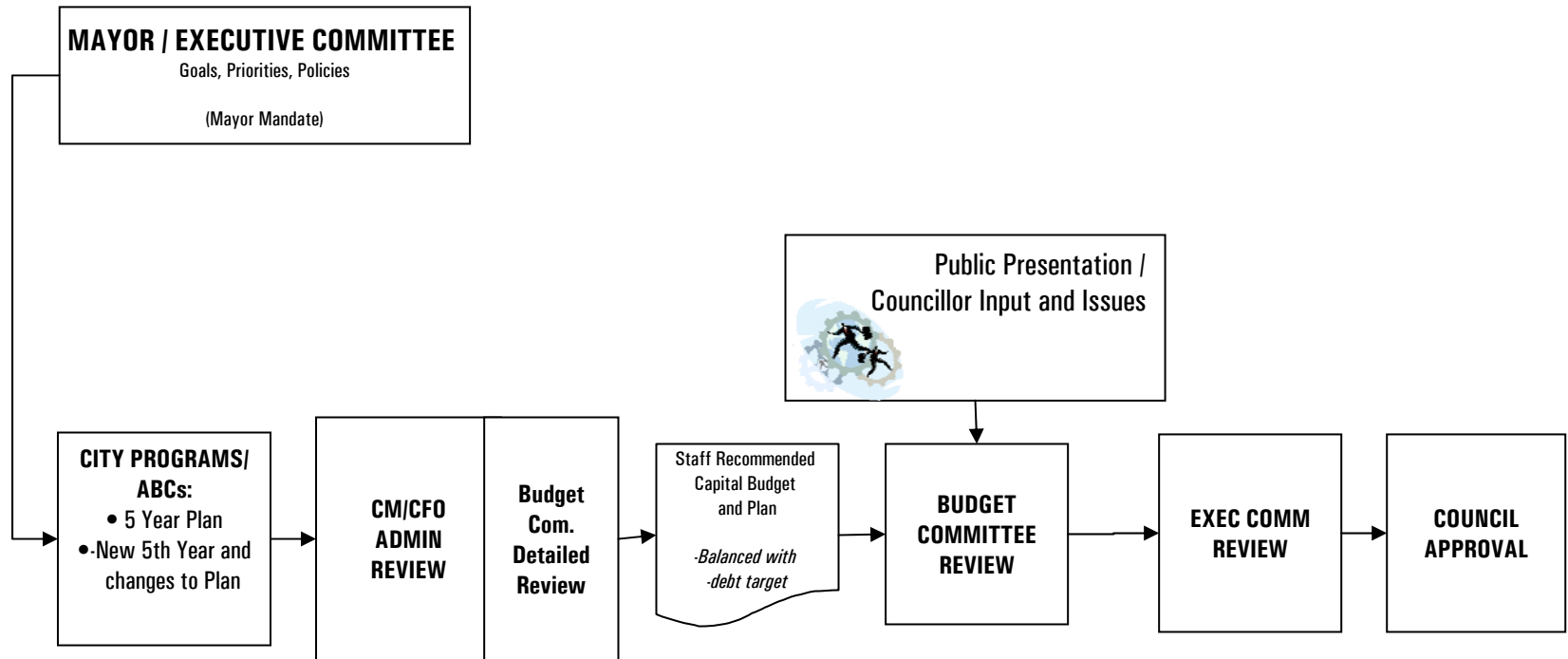
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Budget Process and Guidelines

2007 Budget Process

- Staff to recommend balanced capital and operating budgets that:
 - implement Council's strategic policy agenda by aligning resources to priorities
 - are based on sound financial management principles and meet budgetary targets
- Staff to hold *detailed reviews* with the Budget Committee representatives:
 - review individual City Program and ABC budgets to ensure that Executive Committee's directions have been met
- Budget Committee to hold formal meetings on behalf of Executive Committee to:
 - hear public presentations and receive input from Councillors on issues
 - where warranted, recommend amendments to the budget based on this input

2007 Capital Budget Process



Guidelines and Targets

Capital Budget Guidelines

- Focus spending on maintaining and protecting the City's infrastructure
 - Minimize SOGR backlog / deferred maintenance
- Align new investment to Council's policy agenda and the Mayor's mandate
- Staff to recommend a 2007 – 2011 Capital Budget and Plan that meets Council's debt and capital from current (CFC) targets:
 - New Debt Target:
 - ✓ 2007 = \$350M
 - ✓ 2008 = \$336M
 - ✓ 2009, 2010 and 2011 = \$285M each year
 - 2007 CFC target = \$124 million
- Leverage capital spending by maximizing non-debt funding and partnership opportunities

2007 - 2011 Council Approved Debt & CFC Targets

(\$Millions)

	YEAR						Total 2007-2011
	2006	2007	2008	2009	2010	2011	
Baseline Debt (Retire / Reissue)	135	135	135	135	135	135	675
New Debt:							
TTC	237	200	186	135	135	135	791
City	155	150	150	150	150	150	750
New (Affordable) Debt	392	350	336	285	285	285	1,541
Total Debt	527	485	471	420	420	420	2,216
Capital from Current (CFC)	124	124	124	124	124	124	620
Total Debt & CFC	651	609	595	544	544	544	2,836

2007 – 2011 Debt & CFC Target Allocation

(\$ Millions)

	2007	2008	2009	2010	2011	2007 - 2011
Citizen Centred Services - A	49.1	52.7	56.5	63.6	61.2	283.1
Citizen Centred Services - B	246.9	246.8	236.9	244.9	236.1	1,211.5
Internal Services	46.7	49.7	47.3	47.0	45.2	235.9
Other City Programs	6.0	4.8	2.3	0.8	0.8	14.6
Total City Operations	348.7	353.9	342.9	356.2	343.3	1,745.0
Exhibition Place	4.0	4.0	3.5	3.5	3.4	18.4
GO Transit	20.0	20.0	18.4	15.2	14.6	88.2
Toronto And Region Conservation Authority	2.5	2.5	2.5	2.5	2.4	12.4
Toronto Police Service	28.5	28.4	28.5	28.5	27.4	141.3
Toronto Port Authority	2.6	2.6	1.3	1.3	1.3	9.1
Toronto Public Health	3.5	3.5	3.5	3.5	3.4	17.4
Toronto Public Library	10.0	10.0	10.0	10.0	9.6	49.6
Toronto Zoo	6.2	5.1	4.1	4.1	4.0	23.5
ABCs Excluding TTC	77.3	76.1	71.8	68.6	66.0	359.9
Total - Tax Supported Excl. TTC	425.9	430.0	414.7	424.8	409.3	2,104.7
Less: Council Approved Debt/CFC Target	408.5	409.3	409.1	408.9	408.9	2,044.7
Tax Supported Programs Excl. TTC - Over/(Under) Target	17.4	20.7	5.6	15.9	0.4	60.0
TTC Target	200.0	186.0	135.0	135.0	135.0	791.0
Total Debt/CFC	608.5	595.3	544.1	543.9	543.9	2,835.7
Less: CFC & Reissue / Refinanced Debt	324.0	324.0	324.0	324.0	324.0	1,620.0
New Debt	284.5	271.3	220.1	219.9	219.9	1,215.7

2007 - 2011 Recommended Capital Budget and Plan

2007 - 2011 Rec'd Tax Supported Capital Budget and Plan vs. Target (\$ Millions)

	2007				2008 - 2011				Total			
	Gross	Debt	Target	Over / (Under)	Gross	Debt	Target	Over / (Under)	Gross	Debt	Target	Over / (Under)
Citizen Centred Services 'A'	113.2	53.3	49.1	4.2	362.5	235.3	234.0	1.3	475.7	288.6	283.1	5.5
Citizen Centred Services 'B'	291.5	202.6	202.6	-	1,059.3	855.4	831.0	24.4	1,350.8	1,058.0	1,033.6	24.4
Waterfront Revitalization	44.3		44.3	(44.3)	133.3	-	133.3	(133.3)	177.6		177.6	(177.6)
Internal Services	112.9	42.8	43.1	(0.3)	396.3	172.1	172.3	(0.2)	509.2	214.9	215.4	(0.5)
Other City Programs	11.4	3.8	6.0	(2.2)	14.7	5.6	8.5	(2.9)	26.1	9.4	14.5	(5.1)
Other Corporate Priorities	22.5	18.3	3.6	14.7	112.6	109.3	16.8	92.5	135.1	127.6	20.4	107.2
Total City Operations	595.8	320.8	348.7	(27.9)	2,078.7	1,377.7	1,395.9	(18.2)	2,674.5	1,698.5	1,744.6	(46.1)
ABCs Excluding TTC	112.5	83.5	77.3	6.2	463.1	324.2	282.8	41.4	575.6	407.6	360.1	47.6
Total Tax Supported Excl. TTC	708.3	404.3	426.0	(21.7)	2,541.8	1,701.9	1,678.7	23.2	3,250.1	2,106.1	2,104.7	1.5
Less: Council Approved Target			408.5	17.5			1,636.3	42.4			2,044.8	59.9
Net Over/(Under) Target				(4.2)				65.6				61.4
Toronto Transit Commission	717.3	227.9	200.0	27.9	2,726.8	881.7	591.0	290.7	3,444.1	1,109.6	791.0	318.6
Total Rec'd. Budget	1,425.6	632.2			5,268.6	2,583.5			6,694.2	3,215.7		
Less Council Approved Target		608.5				2,227.2				2,835.7		
Over/Under Council Approved Target		23.7				356.3				380.0		380.0
Additional Refinancing Debt												325.0
Cumulative Net 5-year Pressure												55.0

2007 - 2011 Rec'd City Operations Capital Budget and Plan vs. Target (\$ Millions)

2007 - 2011 Recommended Capital Budget & Plan

	2007				2008 - 2011				Total			
	Gross	Debt	Target	Over / (Under)	Gross	Debt	Target	Over / (Under)	Gross	Debt	Target	Over / (Under)
Children's Services	8.3	1.0	1.0	-	27.1	5.4	5.4	-	35.4	6.4	6.4	-
Court Services	3.1	-	-	-	5.6	-	-	-	8.7	-	-	-
Ec. Dev't, Culture and Tourism	14.2	8.6	8.1	0.5	45.2	31.9	31.9	-	59.4	40.5	40.0	0.5
Emergency Medical Services	5.8	4.0	4.0	-	23.5	21.0	21.0	-	29.2	25.0	25.0	-
Homes for the Aged	9.0	1.4	1.4	-	32.6	8.6	8.6	-	41.6	10.0	10.0	-
Parks, Forestry & Recreation	60.5	35.2	31.5	3.7	209.7	154.8	153.4	1.4	270.3	190.0	184.9	5.1
Shelter, Support & Housing Admin	10.7	3.1	3.1	-	13.8	13.6	13.6	-	24.5	16.8	16.8	-
Social Services	1.7	-	-	-	5.0	-	-	-	6.7	-	-	-
City Planning	7.3	3.1	3.1	-	30.2	12.8	13.8	(1.0)	37.5	15.9	16.9	(1.0)
Fire Services	6.3	5.1	5.1	(0.0)	16.3	15.1	15.1	-	22.6	20.1	20.1	(0.0)
Policy, Planning, Fin. and Admin.	5.4	4.5	4.5	-	17.6	14.3	14.3	-	23.0	18.8	18.8	-
Solid Waste Management	26.2	19.3	19.3	(0.0)	124.4	91.6	66.2	25.5	150.6	110.9	85.4	25.5
Transportation Services	246.3	170.6	170.6	-	870.8	721.6	721.6	-	1,117.1	892.2	892.2	-
Waterfront Revitalization	44.3	-	44.3	(44.3)	133.3	-	133.3	(133.3)	177.6	-	177.6	(177.6)
Facilities and Real Estate	33.5	29.9	30.2	(0.3)	124.6	119.3	119.3	-	158.2	149.2	149.5	(0.3)
Financial Services	6.8	3.9	3.9	-	18.6	13.5	13.5	-	25.3	17.4	17.4	-
Fleet Services	44.9	-	-	-	122.6	-	-	-	167.5	-	-	-
Information Technology - Dev.	14.3	9.0	9.0	-	49.2	39.3	39.5	(0.2)	63.5	48.3	48.5	(0.2)
Information Technology - Sust.	13.4	-	-	-	81.2	-	-	-	94.6	-	-	-
City Clerk's Office	4.3	3.8	1.0	2.8	7.7	5.6	3.3	2.4	12.0	9.4	4.3	5.1
Energy Retrofit Program	7.1	-	5.0	(5.0)	7.0	-	5.3	(5.3)	14.1	-	10.3	(10.3)
3-1-1 Customer Service Strategy	11.3	11.3	-	11.3	7.1	7.1	-	7.1	18.5	18.5	-	18.5
Nathan Phillips Square	1.6	1.6	-	1.6	14.2	14.2	-	14.2	15.7	15.7	-	15.7
Union Station	9.4	5.1	3.6	1.5	21.5	18.3	16.8	1.5	31.0	23.5	20.5	3.0
Radio Replacement Project	0.3	0.3	-	0.3	69.7	69.7	-	69.7	70.0	70.0	-	70.0
Total	595.8	320.7	348.7	(28.0)	2,078.7	1,377.8	1,395.9	(18.1)	2,674.5	1,698.5	1,744.6	(46.1)

2007 - 2011 Rec'd Capital Budget and Plan vs. Target

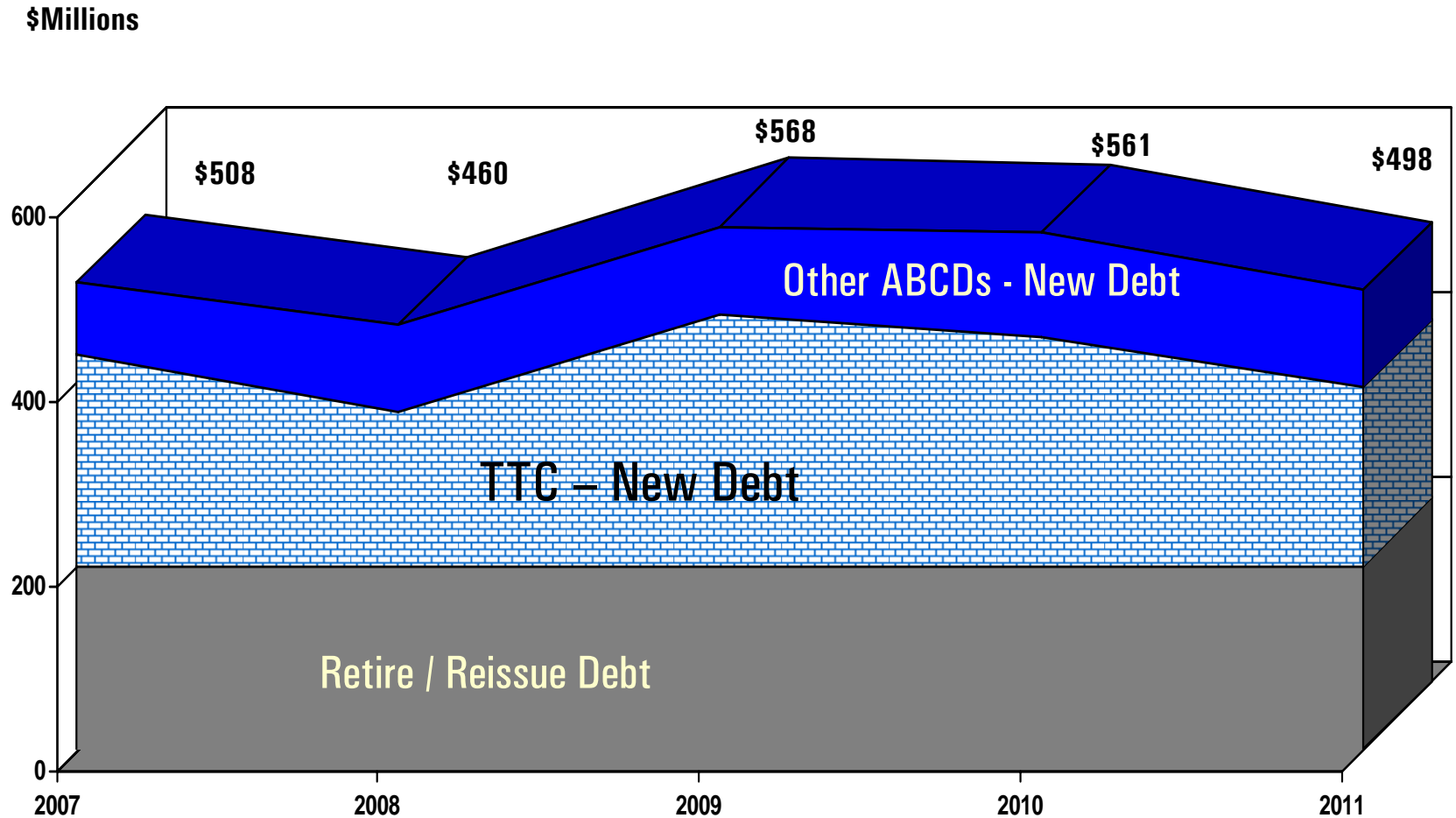
- Agencies, Boards & Commissions (\$ Millions)

	2007				2008 - 2011				Total			
	Gross	Debt	Target	Over / (Under)	Gross	Debt	Target	Over / (Under)	Gross	Debt	Target	Over / (Under)
Exhibition Place	5.1	4.8	4.0	0.8	20.0	20.0	14.4	5.6	25.1	24.8	18.4	6.4
GO Transit	20.0	20.0	20.0	-	80.0	80.0	68.2	11.8	100.0	100.0	88.2	11.8
Toronto And Region Conservation Authority	6.0	2.7	2.5	0.2	27.7	11.5	9.9	1.6	33.7	14.2	12.4	1.8
Toronto Parking Enforcement Unit	0.5	-	-	-	1.6	-	-	-	2.1	-	-	-
Toronto Police Service	50.8	32.7	28.5	4.2	203.2	130.8	112.8	18.0	254.0	163.5	141.3	22.2
Toronto Port Authority	3.0	2.6	2.6	-	8.1	6.5	6.5	-	11.1	9.1	9.1	-
Toronto Public Health	3.5	3.5	3.5	-	13.9	13.9	13.9	-	17.4	17.4	17.4	-
Toronto Public Library	15.4	11.0	10.0	1.0	73.3	44.0	39.6	4.4	88.7	55.0	49.6	5.4
Toronto Zoo	8.2	6.2	6.2	-	35.1	17.3	17.3	-	43.3	23.5	23.5	-
Yonge Dundas Square	-	-	-	-	0.2	0.2	0.2	-	0.2	0.2	0.2	-
Total ABCs before TTC	112.5	83.5	77.3	6.2	463.1	324.2	282.8	41.4	575.6	407.7	360.1	47.6
Toronto Transit Commission	717.3	227.9	200.0	27.9	2,726.7	881.7	591.0	290.7	3,444.0	1,109.6	791.0	318.6
Total ABCs	829.8	311.4	277.3	34.1	3189.8	1205.9	873.8	332.1	4019.6	1517.3	1151.1	366.2

2007 - 2011 Rec'd Tax Supported Capital Budget and Plan - by Category and Financing Source

\$Millions									
Expenditures	2007 Budget	Capital Plan					TOTAL 2008-2011	TOTAL 2008-2011	Percent of Total
		2008	2009	2010	2011	TOTAL 2008-2011			
Health and Safety	46	42	35	36	38	151	197	2.9%	
Legislated	70	81	63	68	79	291	361	5.5%	
State of Good Repair	958	912	1,050	1,008	866	3,836	4,794	72.8%	
Service Improvement and Enhancement	185	164	92	75	74	405	590	7.7%	
Growth Related	167	186	160	132	108	586	753	11.1%	
Total Gross Expenditures	1,426	1,385	1,400	1,319	1,165	5,269	6,695	100.0%	
Funded By:									
Provincial	234	224	231	218	159	832	1,066	15.8%	
Federal	230	250	228	213	207	898	1,128	17.0%	
Reserve / Reserve Funds	162	152	133	121	108	514	676	9.8%	
Other	168	176	116	81	68	441	609	8.4%	
Debt	632	583	692	686	623	2,584	3,216	49.0%	
Total Funding	1,426	1,385	1,400	1,319	1,165	5,269	6,695	100.0%	

2007 – 2011 Rec'd Tax Supported Capital Budget and Plan – 69% of New Debt allocated to TTC



TTC 2007-2011 CAPITAL PROGRAM – ORIGINAL SUBMISSION

\$Millions

	2005	2006	2007	2008	2009	2010	2011	2007-2011
ORIGINAL BUDGET REQUEST	371	552	747	752	849	818	691	3,858
Funding Sources								
Ontario Transit Vehicle Program / Bus Replacement Program (OTVP/OBRP)	52	33	17	17	17	17	9	78
Ontario Rolling Stock Infrastructure Funding	-	32	52	66	-	-	-	118
Long Term Funding Requirement	-	-	-	-	107	110	60	278
Golden Horseshoe Transit Investment Partnerships (GTIP/TTIP/PTEF)	2	22	1	-	-	-	-	1
Canada Strategic Infrastructure Program (CSIF)	15	82	88	73	46	30	20	257
Provincial gas tax	-	39	70	70	70	70	70	351
Total Provincial Funding	69	209	229	227	240	228	159	1,083
Canada Strategic Infrastructure Program (CSIF)	16	78	85	75	48	32	21	262
Transit-Secure Funding (see details below)	-	5	18	3	-	-	-	22
Base Federal Gas Tax - 5 cent (population)	49	49	65	81	163	163	163	635
Additional Support for Transit Federal Gas Tax - 1 cent (ridership)	98	-	-	-	-	-	-	-
Public Transit Capital Trust (ridership)	-	74	74	75	-	-	-	149
Total Federal Funding	164	206	242	234	211	195	184	1,067
TTC internal (depreciation)	14	14	15	17	17	17	16	81
Other Reserves / Accounting Adjustments	(75)	1	5	2	-	-	-	7
Development charges	10	5	3	2	1	0	0	6
Total Other Funding	(51)	20	23	21	18	17	16	95
City Debt Target - approved by Council May 17-19, 2005	237	200	200	186	135	135	135	791
Total Funding	418	635	693	668	604	575	494	3,035
Funding Shortfall / (Surplus)	(47)	(82)	53	84	244	244	197	822

TTC 2007-2011 RECOMMENDED CAPITAL PROGRAM

\$Millions

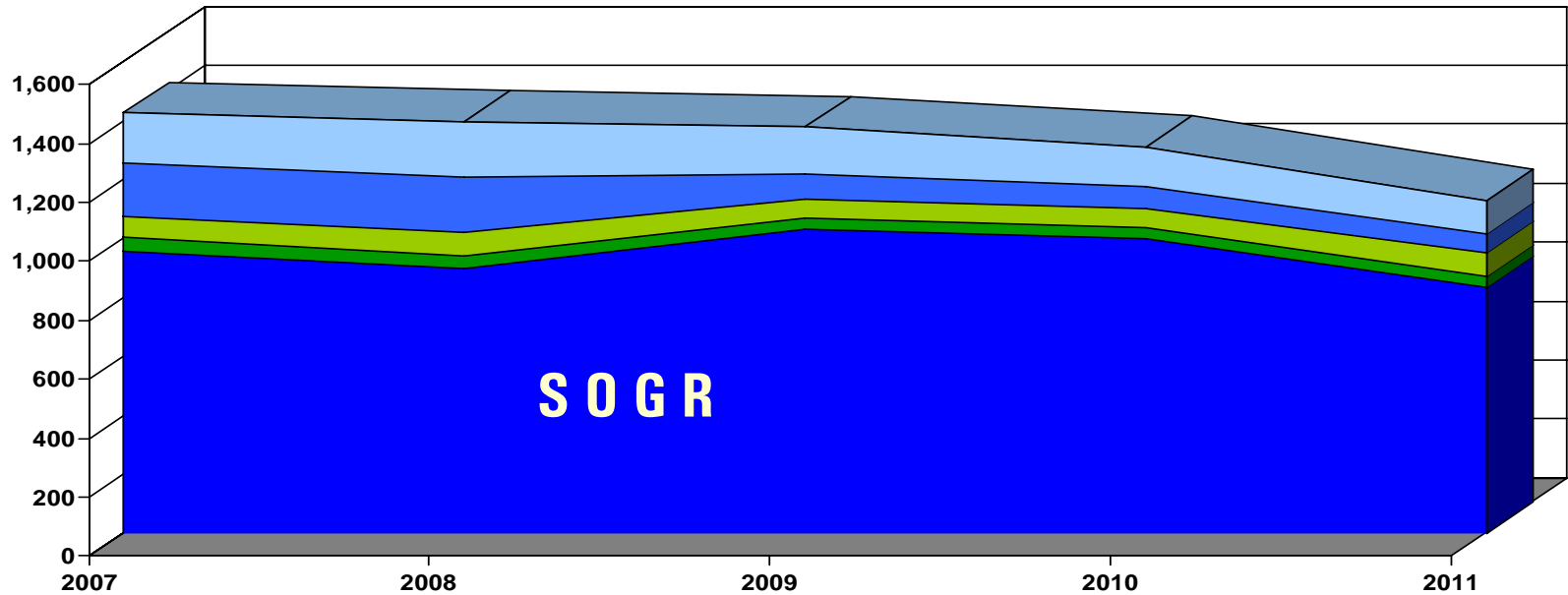
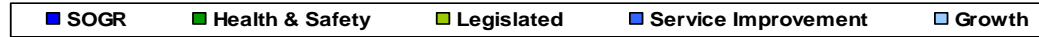
	2005	2006	2007	2008	2009	2010	2011	2007-2011
RECOMMENDED BUDGET	371	550	717	696	765	694	571	3,444
Funding Sources								
Ontario Transit Vehicle Program / Bus Replacement Program (OTVP/OBRP)	52	33	17	17	17	17	6	75
Ontario Rolling Stock Infrastructure Funding	0	34	64	52	0	0	0	116
Long Term Funding Requirement	0	0	0	11	92	96	58	257
Golden Horseshoe Transit Investment Partnerships	2	22	1	0	0	0	0	1
Canada Strategic Infrastructure Program (CSIF)	15	71	76	69	47	30	20	242
Provincial gas tax	0	39	70	70	70	70	70	351
Total Provincial Funding	69	199	227	220	226	214	155	1,042
Canada Strategic Infrastructure Program (CSIF)	16	76	85	75	50	32	21	263
CSIF Additional (CSIF2)	0	0	0	18	14	16	23	71
Transit-Secure Funding	0	2	5	1	0	0	0	6
Base Federal Gas Tax - 5 cent (population)	49	49	65	81	163	163	163	635
Additional Support for Transit Federal Gas Tax - 1 cent (ridership)	98	0	0	0	0	0	0	0
Public Transit Capital Trust (ridership)	0	74	74	75	0	0	0	149
Total Federal Funding	164	201	229	249	228	212	207	1,124
Kipling / Islington Redevelopment	0	0	0	22	15	5	0	41
TTC internal (depreciation)	14	14	15	17	17	17	16	81
Other Reserves / Accounting Adjustments	(61)	1	14	20	6	0	0	40
Development charges	10	5	3	2	1	0	0	6
Total Other Funding	(38)	20	33	60	39	21	16	168
City Debt Target - revised	237	200	200	186	135	135	135	791
Total Funding	432	619	689	715	627	582	512	3,126
Funding Shortfall (Surplus)	(60)	(69)	28	(19)	137	112	59	319

2007 – 2011 Capital Plan Totals \$6.693 Billion

- Significant Investment in SOGR

2007 – 2011 Recommended Capital Budget & Plan

\$Millions

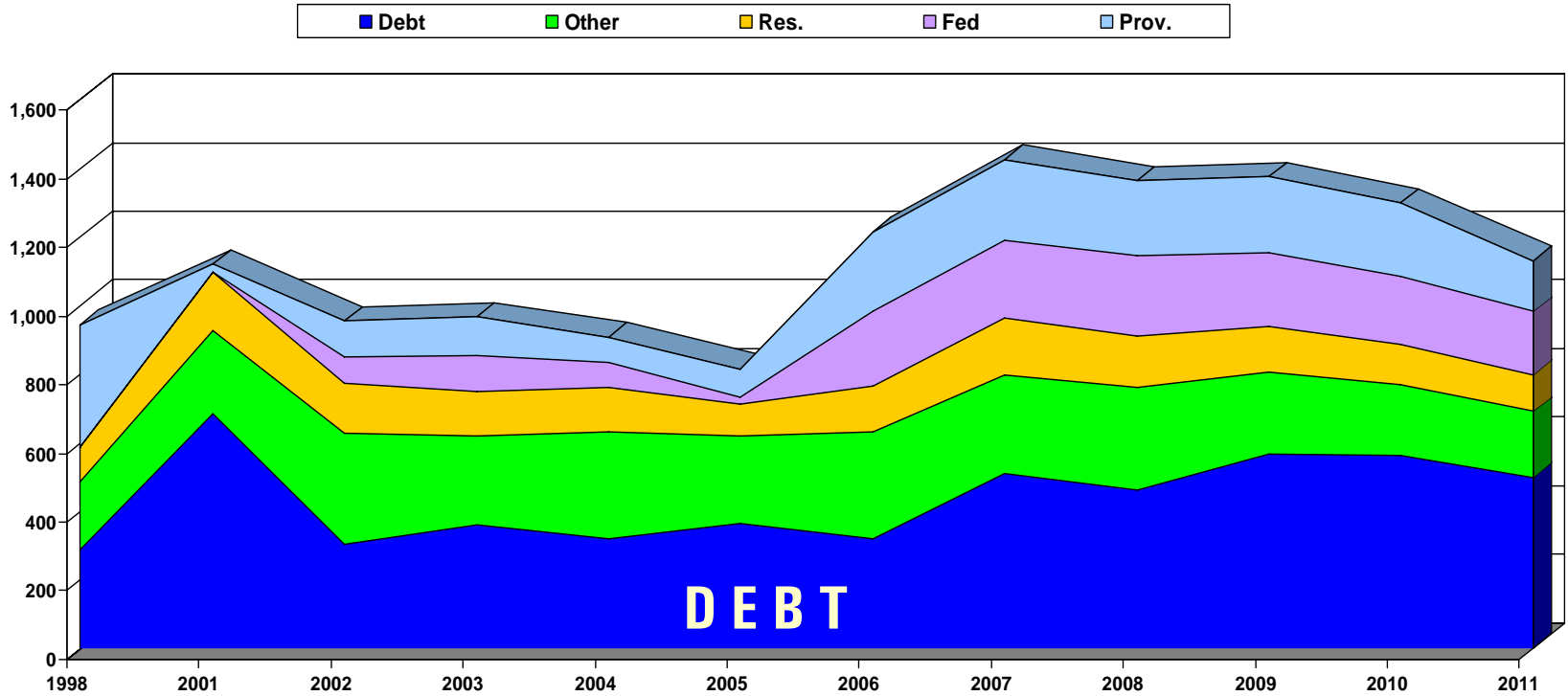


	2007	2008	2009	2010	2011	2007-2011
SOGR	957	912	1,050	1,008	866	4,793
Health & Safety	46	42	35	36	38	197
Legislated	70	80	64	67	79	360
Service Improvement	185	164	92	75	74	590
Growth	167	186	160	132	108	753
Total	1,425	1,384	1,401	1,318	1,165	6,693

2007 – 2011 Capital Plan

- Significant Growth in Debt Financing

\$Millions

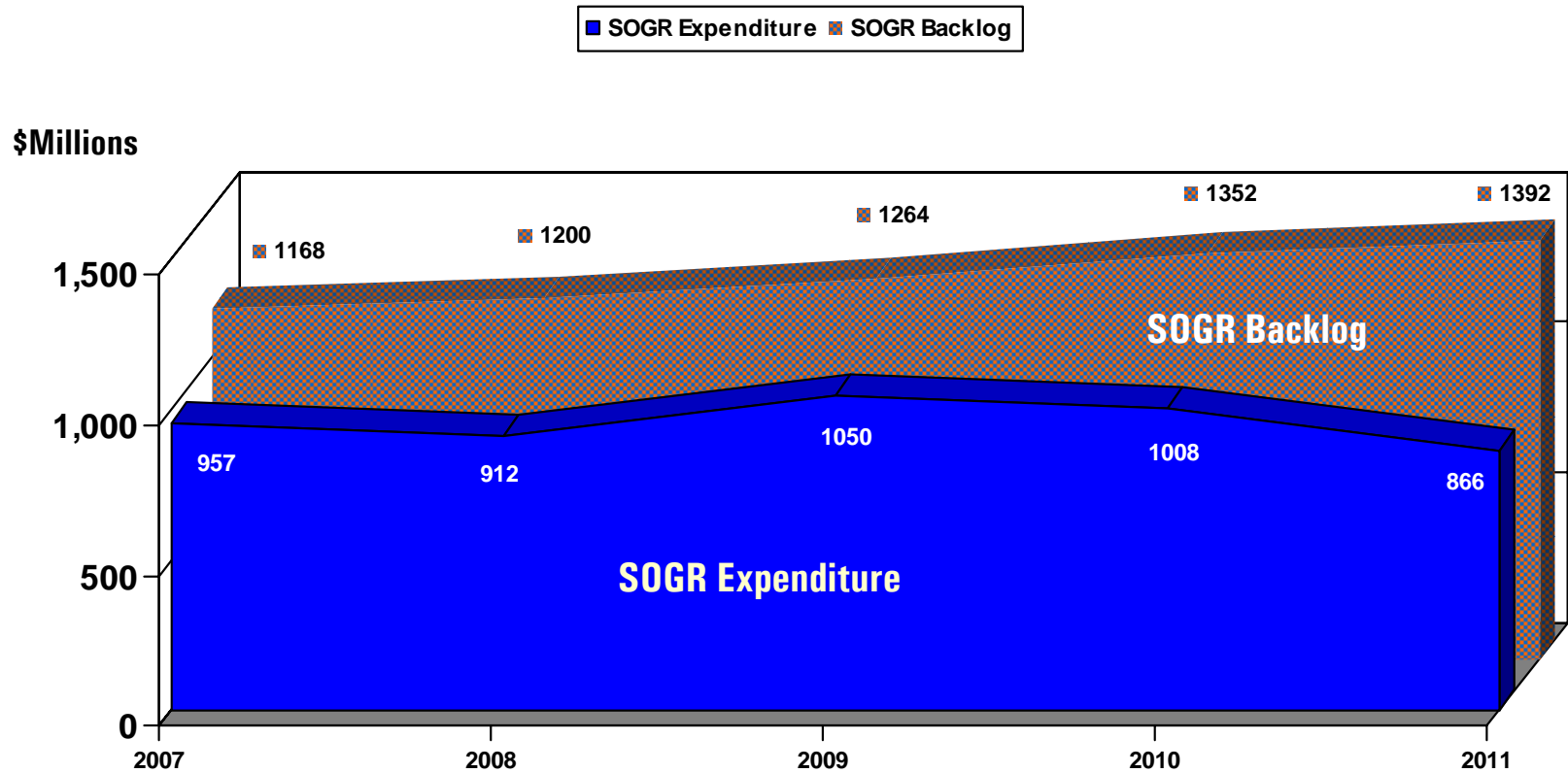


	1998	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2007-2011
Debt	289	684	304	362	321	362	321	508	460	568	562	499	2,597
Other	198	243	325	256	309	256	309	291	299	239	205	192	1,226
Res.	98	170	144	132	132	132	132	162	151	134	121	108	676
Fed			77	104	70	104	70	230	250	228	213	207	1,128
Prov.	359	23	104	112	76	112	76	234	224	231	218	159	1,066
Total	944	1,120	954	966	908	966	908	1,425	1,384	1,400	1,319	1,165	6,693

SOGR Backlog Continues to Climb

	2006	2007	2008	2009	2010	2011	2011 Change from 2006 - Increase (Decrease)
Citizen Centred Services - A	229,967	283,080	294,895	308,768	331,376	351,327	121,360
Citizen Centred Services - B	305,800	310,092	322,335	349,052	399,029	420,291	114,491
Internal Services	222,820	203,585	178,699	161,020	137,172	108,424	(114,396)
Other City Programs	11,925	7,925	3,975	1,125	550	830	(11,095)
Total - City Operations	770,512	804,682	799,904	819,965	868,127	880,872	110,360
Special Purpose Bodies	325,181	362,886	400,298	443,541	483,989	510,841	185,660
Total - Tax Supported Programs	1,095,693	1,167,568	1,200,202	1,263,506	1,352,116	1,391,713	296,020

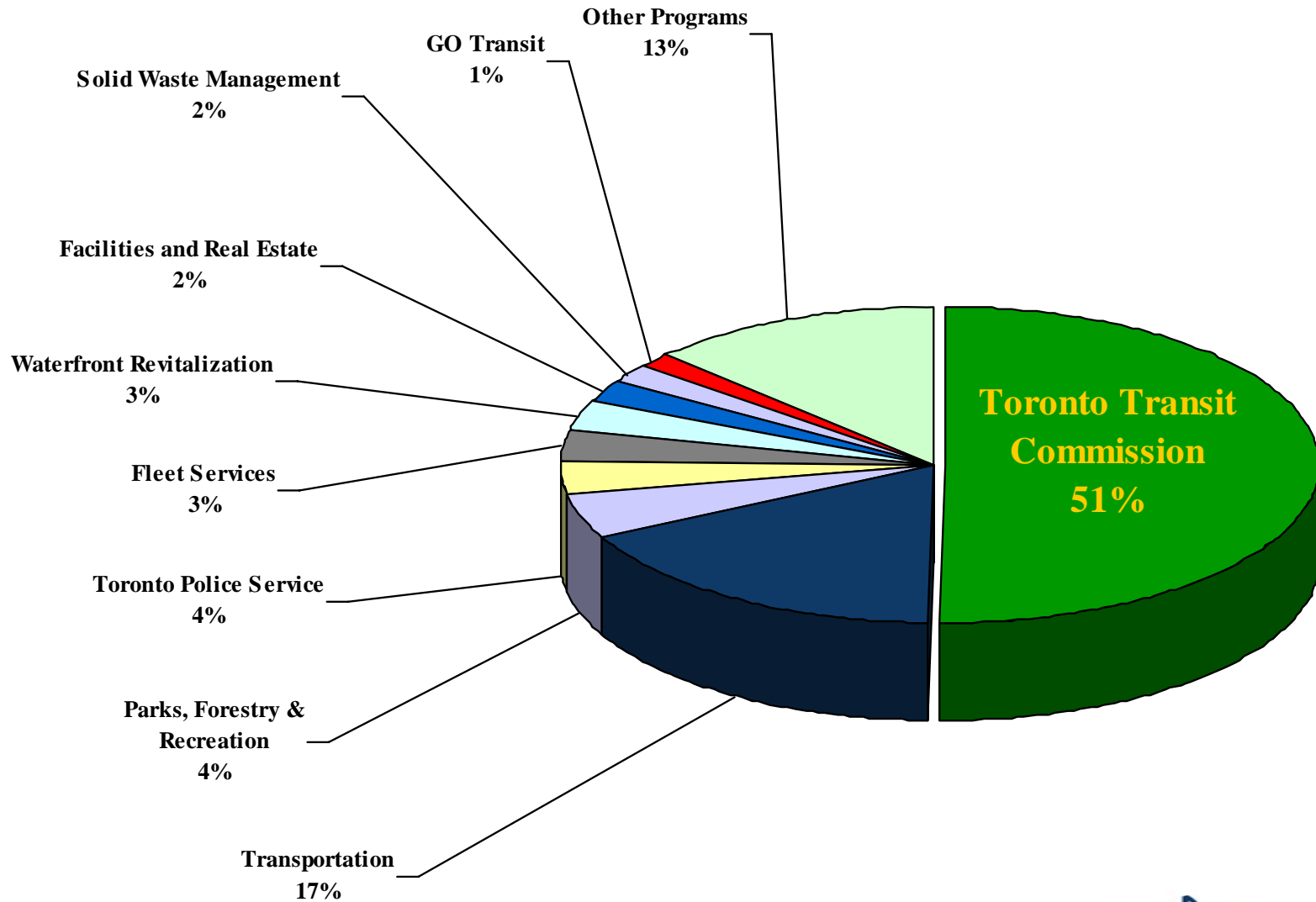
Backlog Significant Despite 72.8% Spending on SOGR



2007 Recommended Capital Budget

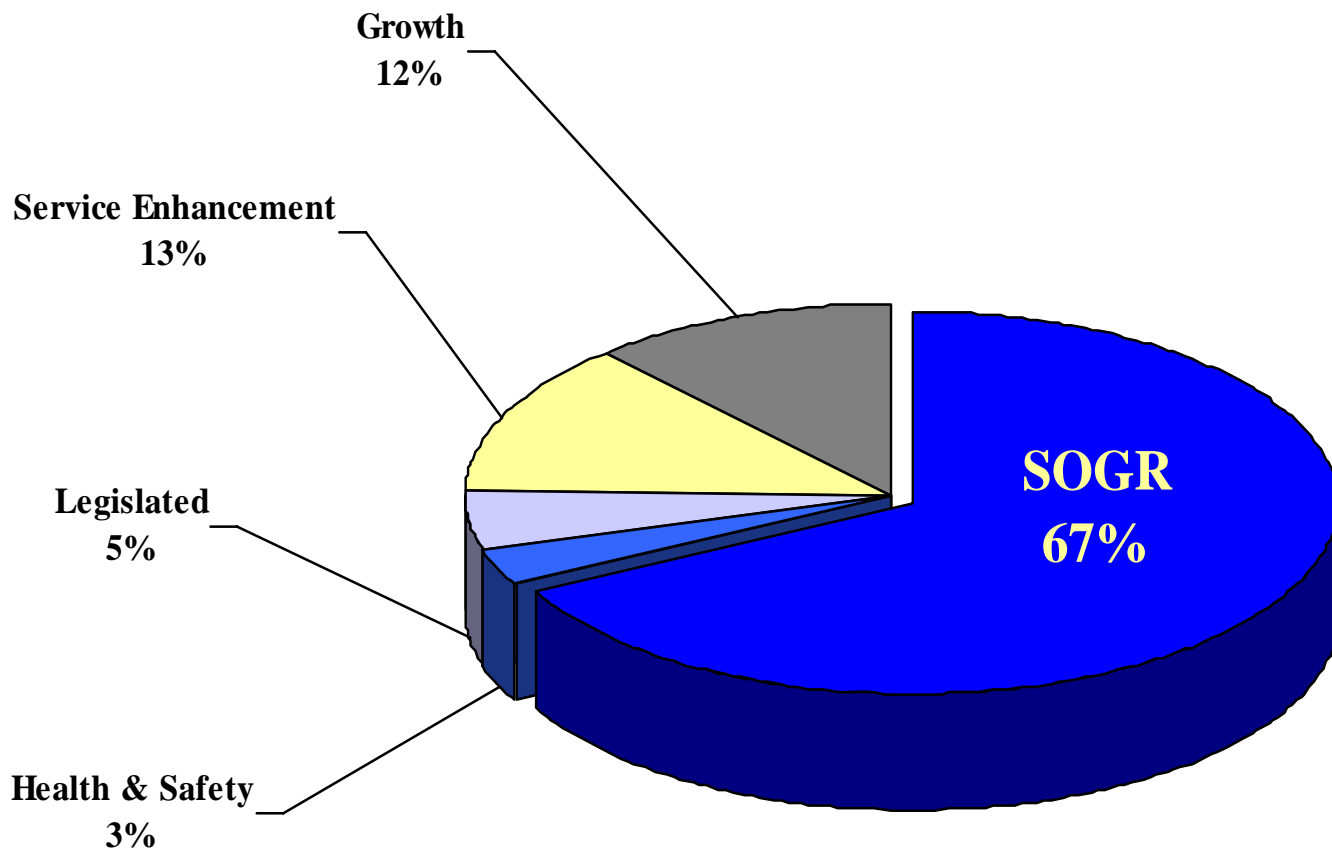
2007 Rec'd Tax Supported Capital Budget \$1.426 Billion

- 51% Allocated to Transit



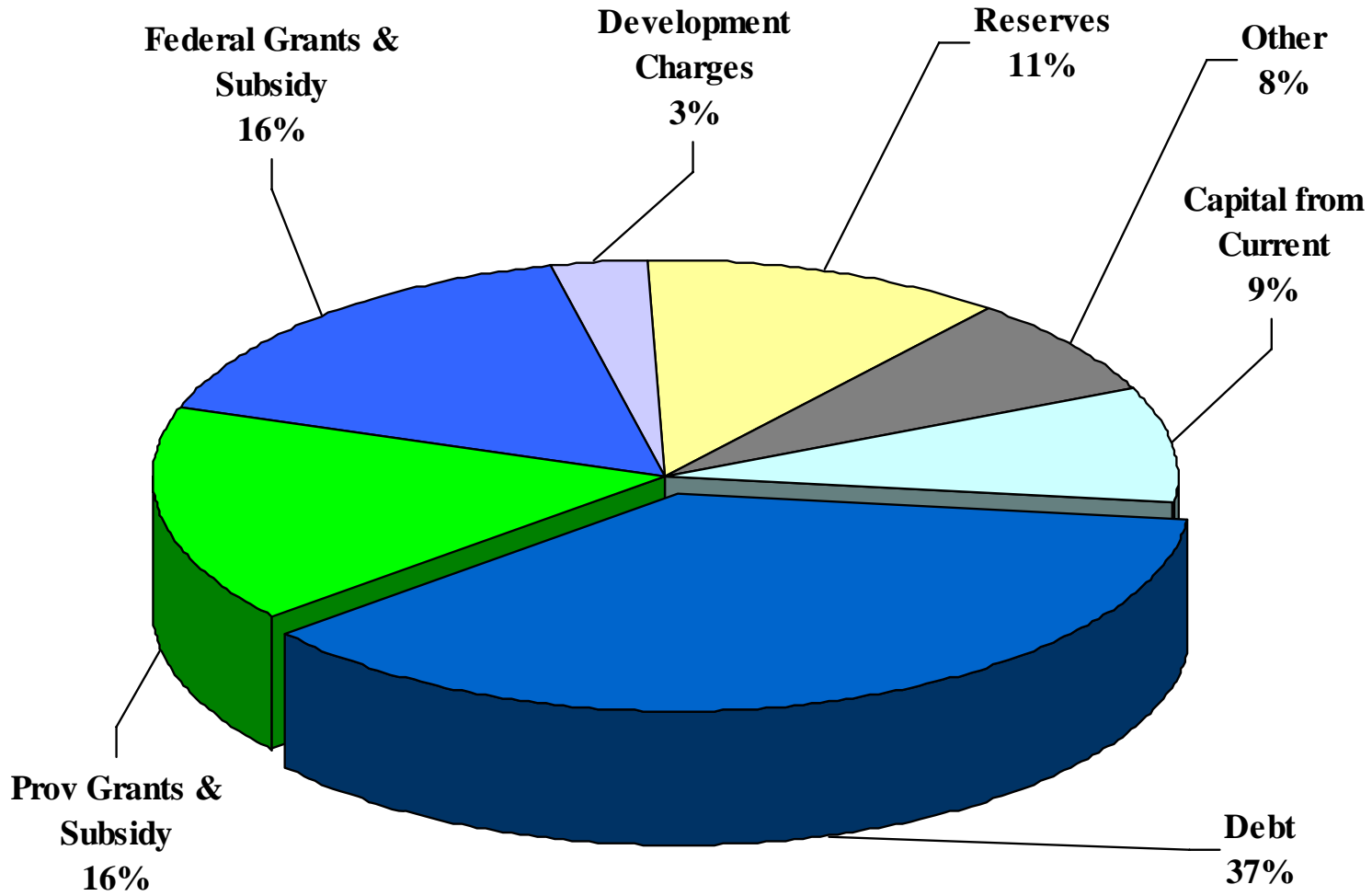
2007 Rec'd Tax Supported Capital Budget Totals \$1.426 Billion

- State of Good Repair Represents 67%



2007 Rec'd Tax Supported Capital Budget \$1.426 Billion

- 37% Debt Financed



2007 Rec'd Tax Supported Capital Cash Flow - \$1.609 Billion

- Includes Carry Forward Funding (\$Millions)

Programs / ABCs	2006 Council Approved Cash Flow	2007 Rec'd Cash Flow				
		2006 Carry Forward Funding	2007 Capital Budget			Total 2007 Cash Flow
			New and Change in Scope Projects	Previously Approved Projects	2007 Capital Budget	
City Operations	722	162	344	252	596	758
Special Purpose Bodies - before Transit and TPA	108	21	56	33	89	110
					-	-
Tax Supported Program Before Transit & TPA	830	183	400	285	685	868
					-	-
Toronto Transit Commission	553		117	601	718	718
GO Transit	20		20		20	20
Toronto Port Authority	3		3		3	3
Total - Transit & TPA	576	-	140	601	741	741
Total - Tax Supported Program	1,406	183	540	886	1,426	1,609

What's in the 2007 Capital Budget

- Public Spaces

- Begin revitalization of Nathan Phillips Square (\$1.550M)
- Construct south entrance to Union Station and environmental assessments for the creation of a northwest PATH (\$3.314M)
- Start development of mixed-use, transit-friendly communities East Bayfront and West Donlands parks on the Waterfront (\$44.310M)
- Greening of Parkland portion of Wychwood Barns site (\$1.515M)
- Complete Year 2 \$3M project to restore the St. Lawrence Centres for the Arts façade and interior (\$1.065M)
- Improve Public Spaces in BIA areas across the City (\$5.010M)
- Begin Bloor Street transformation road and pedestrian improvements from Church to Avenue Road

Note: All amounts represented on this Chart refer to 2007 cash flow only

What's in the 2007 Capital Budget

- Environment

- Convert conventional cooling at Old City Hall to Deep Lake Water Cooling System (\$0.545M)
- Continue City's carbon dioxide and energy reduction projects for City Arenas, Fire Stations, Pools, Community Centres and Solid Waste Transfer Stations (\$7.103M)
- Continue Green Fleet Initiative to lower emissions and save fuel, using innovative greener technology (\$0.420M)
- Introduce traffic calming measures and bicycle lanes on various streets throughout the City (\$3.000M)
- Begin purchase new larger recycling carts for City household, begin plan to create a network of new Reuse Centres; and continue Environmental Assessment looking at options to divert Source Separated Organics (SSO), and waste left over after diversion (\$13.500M)

Note: All amounts on this Chart refer to 2007 cash flow only

What's in the 2007 Capital Budget

- Improve Public Service

- Begin to implement 3-1-1 technology to give citizens one number to contact the City for general information or to request non-emergency City services (\$11.311M)
- Continuity in City's ability to operate (data centre, systems) should a disaster strike (\$1.100M)
- Improve the City's website to make it more user-friendly (\$1.123M)
- Complete new on-line licensing system that allows the public to initiate and renew their animal licenses/registrations each year over the web and pay by credit card (\$0.364M)

Note: All amounts on this Chart refer to 2007 cash flow only

What's in the 2007 Capital Budget

- Community and Recreation Services

- Increase SOGR funding for Homes for the Aged facilities to ensure a safe and comfortable living environment is provided for long-term care residents (\$10.800M)
- Construct new Thorncliffe Child Care Centre preserving service for 57 children in high-need area including service for infants (\$1.849M)
- Add 132 new and replacement shelter beds: replacement of Eva's Youth Shelter (32 beds), the relocation of 110 Edward Street Shelter and Referral Centre (40 beds), and the new Bethlehem United Shelter (60 Beds) (\$10.868M)
- Develop new external web based system for clients and community partners to access the Ontario Works program (\$1.200M)
- Implement new national Public Health Surveillance and Management System to maintain public immunization records and other public health information (\$2.500M)

Note: All amounts on this Chart refer to 2007 cash flow only

What's in the 2007 Capital Budget

- Community and Recreation Services (continued)

- Expand the Thorncliffe Neighbourhood (\$2.6 million); the Jane/Sheppard Neighbourhood (\$2.1 million) and Bloor/Gladstone District (\$8 million) libraries
- Expand existing Community Centre in conjunction with the Thorncliffe Library and Child Care Centre (\$1.450M)
- Upgrade Flemington Park to include 2 new junior soccer and 12 children mini soccer pitches; rebuild two ball diamonds and cricket pitches; and park improvements (\$1.600M)
- Add 4 new waterplay/splash pad projects, three of which are in a Priority Neighbourhoods (\$1.760M)

Note: All amounts on this Chart refer to 2007 cash flow only

What's in the 2007 Capital Budget

- Public Works & Infrastructure

- Maintain 124 kms of roads, rehabilitate 16 bridges and structures in a safe and hazard-free state and to minimize life cycle costs of the assets. (\$127.264M)
- Increase transportation service, safety and capacity – by replacing streetcar track, the North Yonge Centre Service Road, St. Clair Ave. West and the Simcoe Street Underpass (\$75.225M)
- Complete Morningside Avenue/Finch Avenue East grade separation to improve safety and reduce delays to traffic at the railway crossing. (\$12.959M)
- Construct an underpass to eliminate the Dufferin Street Jog creating a regular intersection to facilitate existing and future area traffic operations (\$12.941M)

Note: All amounts on this Chart refer to 2007 cash flow only

What's in the 2007 Capital Budget

- Public Safety and Emergency Services

- Improve public security at Union Station - this project will be 75% funded by the Federal Government (\$3.995M)
- Complete new fire station on Sheppard between Leslie/Bayview to provide improved service and response time in this area (\$2.586M)
- Begin construction of the new Police training facility in 2007 (\$25.929M), with construction to be completed in 2009 (\$76M)
- Purchase land and start design in 2007 to provide 14 Division with a new police station by 2010 (\$6.264M)
- Identify/purchase land in 2007 to provide 11 Division with a new police station by 2011 (\$5.500M)
- Begin planning to replace radio communication between Emergency Medical Services, Police Services, and Fire Services (\$0.25M)

Note: All amounts on this Chart refer to 2007 cash flow only

What's in the 2007 Capital Budget

- Transit

- Begin design work for the purchase of 204 low floor accessible Light Rail Vehicles to replace existing streetcar fleet plus 21 growth cars with delivery to start in 2010 (\$0.600M)
- Delivery of 220 new replacement buses plus 100 buses for expanded service - Ridership Growth Strategy (\$222.054M) for a total of 1225 new buses to be purchased by 2016
- Purchase of 234 new subway cars (39 train sets) to replace existing subway cars which will also increase capacity by 8% (\$ 103.676M)
- Start development of an interregional bus terminal which will be shared with GO Transit and Mississauga Transit (\$9.844M)
- Complete the Mount Dennis 250-bus garage in the fall of 2007 to house added TTC fleet (\$30.842M)
- Continue St. Clair West dedicated transit way, to be completed in 2008 (\$19.805M)

Note: All amounts on this Chart refer to 2007 cash flow only

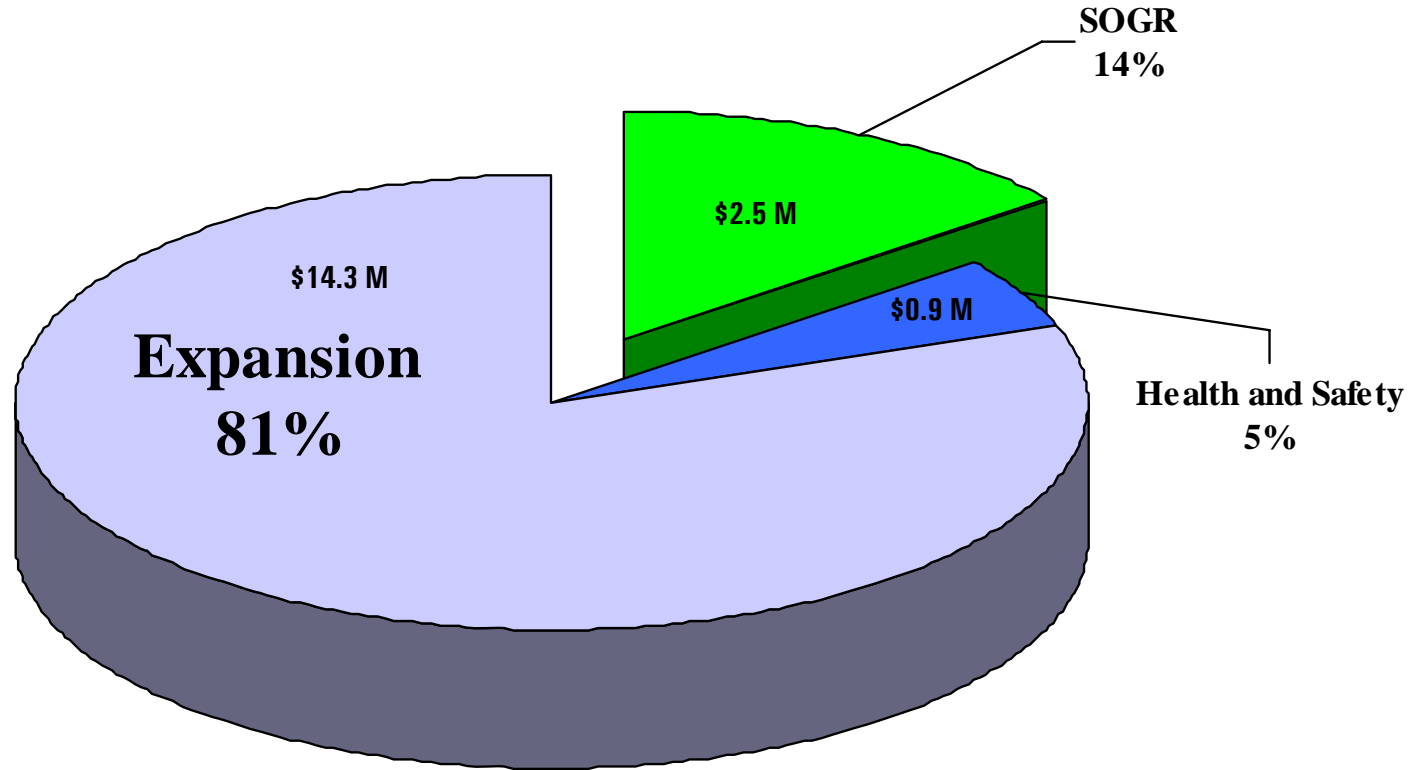
What's in the 2007 Capital Budget

- Transit

- Begin development of two Bus Rapid Transit ways (BRTs): one from Downsview to York University; the other via Yonge Street from Finch station to Steeles Ave (\$8.614M)
- Make York Mills, St. Clair and Lawrence West subway stations accessible (\$8.330M)
- Replace more than 30,000 double track feet of surface rail with a focus on Fleet St., Dundas St. West, Queensway at Bloor and Oakwood loops (\$44.541M)
- Install state-of-the-art signalling systems on the Yonge-University-Spadina subway line and safety upgrades (\$64.724M)

Note: All amounts on this Chart refer to 2007 cash flow only

2007 Toronto Parking Authority Capital Budget (\$17.681 Million)



Conclusion

Conclusion

- This 2007 Capital Budget and 2008 – 2011 Capital Plan achieves the following objectives:
 - Invests in infrastructure to advance the Mayor’s Mandate and Council’s policy agenda
 - Meets Council approved debt / CFC guidelines
 - Reduces the level at which SOGR backlog is growing
- Fiscal challenges result in a continuing gap between growth needs and available funding
- In accordance with the City’s multi-year financial planning framework, the 2007 – 2011 Capital Plan:
 - represents a predictable capital investment plan for the next five years within annual debt affordability limits
 - any acceleration of projects must be offset by deferral of others of an equal value by year
 - upon approval by Council, introduction of new projects must be supported by identification of other project(s) of equal value for deferral, and must be approved by Council first

Key Outstanding Capital Issues

- Backlog Growing - \$300+ million increase from 2007 to 2011
- Service Improvement – Continued unmet needs
- Solid Waste Management Strategy Pressures
- **NO FURTHER DEBT CAPACITY FOR MEETING OUTSTANDING ISSUES**

Key Outstanding Capital Issues (contd.)

- Increased capital funding subsidies from the other Orders of Government needed:
 - long-term commitment to Infrastructure funding and increased Gas Tax sharing
 - Federal Support for Spadina Subway
 - National Transit Strategy
- Development Charge Update 2008 & Beyond

2007 Capital Budget Schedule - Key Dates

	Committee	Business
<u>Capital Budget</u>		
February 8	Budget Committee	Introduce Capital Budget
February 9 am	Budget Committee	Capital Budget Hearings - (Councillors/Stakeholder Groups)
February 12	Budget Committee	Capital Budget Information Session
February 14 pm	Budget Committee	Capital Budget Hearings (General Public)
February 16	Budget Committee	Capital Budget Wrap-up
February 23	Budget Committee	Capital Budget Final Wrap-up
February 27 a.m.	Special Executive Committee *	Capital Budget
March 7	Special Council *	Capital Budget

** Chair / Mayor to call meetings*