

Appendix D– Stakeholder Input for the Green Economy Plan

Summary of Overall Consultation Program

The summary of feedback presented below is derived from the following stakeholder consultations:

- A meeting with members of the Steering Committee of the Green Economy Work Group on September 15, 1999.
- A workshop held with stakeholders invited by the Environmental Task Force on September 17, 1999.

To avoid duplication, the feedback received in both these stakeholder consultations has been combined.

Economic Competitiveness, Urban Form and Environmental Sustainability

Summary of Feedback

Comment	Response/Action
<p><i>Infrastructure costs and urban form</i></p> <ul style="list-style-type: none"> • Emphasise that these are applicable to both the private and public sectors. 	<ul style="list-style-type: none"> • Addressed in report.
<p><i>Clusters and economic competitiveness</i></p> <ul style="list-style-type: none"> • Mention example of eco-industrial parks that are based on close relationships between firms, with firms exchange outputs and inputs or sharing in R&D. 	<ul style="list-style-type: none"> • Referred to in report as example.
<p><i>Reurbanisation strategies</i></p> <ul style="list-style-type: none"> • Elaborate on need to remove obstacles to employment intensification as a way to attract population growth. 	<ul style="list-style-type: none"> • Addressed in report.
<p><i>Clusters and just-in-time delivery</i></p> <ul style="list-style-type: none"> • Discuss impact that higher energy prices may have on clusters, warehousing and JIT. 	<ul style="list-style-type: none"> • Integrated in report.
<p><i>Urban amenities</i></p> <ul style="list-style-type: none"> • Mention importance of amenities in attracting skilled labour. 	<ul style="list-style-type: none"> • Included in report.
<p><i>Property tax assessment</i></p> <ul style="list-style-type: none"> • Refer to changes to assessment system required to promote efficient land-use. 	<ul style="list-style-type: none"> • Referred to in report, although not in great detail. Given the recent changes made to property tax assessment, additional changes are likely to represent a longer-term strategy for change.

Summary of Feedback (cont'd)

Comment	Response/Action
<p><i>Low-density, single-family housing</i></p> <ul style="list-style-type: none"> Recognise that many households may prefer this kind of housing, and may move from the City to other areas to find it. 	<ul style="list-style-type: none"> Referred to in report in terms of the need for development charges to reflect the true costs of low-density development to remove the market distortions that affect ‘preferences’, as well as the need for a range of housing types in the City to support a diverse social structure.
<p><i>Congestion and competitiveness</i></p> <ul style="list-style-type: none"> Refer to the potential negative consequences of congestion on competitiveness. 	<ul style="list-style-type: none"> Addressed in report by pinpointing the importance of encouraging greater use of transit for passenger travel.
<p><i>Deregulation of energy sector</i></p> <ul style="list-style-type: none"> Elaborate on the impact of deregulation on the City. 	<ul style="list-style-type: none"> Addressed in report.
<p><i>Energy efficiency and urban form</i></p> <ul style="list-style-type: none"> Can look at urban form as an energy system and calculate its efficiency – see Saving the Climate, Saving the City report. 	<ul style="list-style-type: none"> Incorporated in report.
<p><i>Comparing transit and cars</i></p> <ul style="list-style-type: none"> Be careful when comparing transit and cars, transit includes buses, streetcars and subway systems. 	<ul style="list-style-type: none"> Considered in report, emphasising importance of density in determining efficiency of transport.
<p><i>Compatibility of employment-residential uses</i></p> <ul style="list-style-type: none"> Note that some kinds of employment uses lend themselves to compatibility with residential use, but not all. 	<ul style="list-style-type: none"> Addressed in report.
<p><i>Development charges and land use</i></p> <ul style="list-style-type: none"> Note that city-wide versus area-specific development charges not likely to encourage efficient land use. 	<ul style="list-style-type: none"> Addressed in report.
<p><i>Live/work arrangements</i></p> <ul style="list-style-type: none"> Need to experiment with new arrangements. 	<ul style="list-style-type: none"> Addressed in report.
<p><i>Toronto jurisdictional issues</i></p> <ul style="list-style-type: none"> Question concerning the reference to many issues that remain outside of the City’s jurisdiction. 	<ul style="list-style-type: none"> GTA issues left in report because Toronto participates in regional bodies such as the GTSB and GTA issues impact on the City in significant ways (e.g. impact of traffic congestion on City’s competitiveness).
<p><i>Oil prices</i></p> <ul style="list-style-type: none"> Oil prices are difficult to predict, may rise in near future and impact on city. 	<ul style="list-style-type: none"> Addressed in report – important for the city to protect itself from price increases by taking measures to reduce reliance.
<p><i>Infrastructure funding</i></p> <ul style="list-style-type: none"> Suggestion to tie funding for infrastructure investments to achieving more efficient urban form. 	<ul style="list-style-type: none"> Integrated in report in terms of recommendation.

Improving Energy Efficiency in Toronto's Industrial Sector

Summary of Feedback

Comment	Response/Action
<p><i>The 16.7% figure</i></p> <ul style="list-style-type: none"> • There was discussion about the relevance and confidence of the figure. Some felt there may difficulty confirming accuracy. A range was suggested 	<ul style="list-style-type: none"> • Addressed in report
<p><i>Barriers</i></p> <ul style="list-style-type: none"> • lack of a community plan • lack of information and knowledge about available savings • lack of information on economic benefits • lack of knowledge about sector - specific approaches • conservative perspective of business - risk adverse 	<ul style="list-style-type: none"> • Incorporated in report
<p><i>Implementation Strategy</i></p> <ul style="list-style-type: none"> • Target specific sectors and activities • Reflect strategies in the report • Aggressively engage industrial plants through voluntary agreements i.e. Netherlands program cited 	<ul style="list-style-type: none"> • Incorporated in report
<p><i>Role of the EEO</i></p> <ul style="list-style-type: none"> • good idea “ one stop shopping “ base • seen as a vehicle to get “ in the door • Negative comments included the need for public financing and lack of program and goals. Additional discussion on this recommendation included the suggestion that first it would be important to decide on what was needed, and then to decide on the resource that would be required. There was reference to the “chicken-egg” problem. 	<ul style="list-style-type: none"> • Addressed in report
<p><i>Recommendations from Group</i></p> <ul style="list-style-type: none"> • need for information clearinghouse • need for comprehensive marketing • need for communications including utilizing trade magazines • financial services • coordinating • development of databases 	<ul style="list-style-type: none"> • Addressed in report
<p><i>Possible Revenue Sources/Revenue Generation Activities</i></p> <ul style="list-style-type: none"> • Energy Board can permit incentives • Revenue generation from other activities • Interest free loans • Product loans • Awards 	<ul style="list-style-type: none"> • Addressed in report
<p><i>Other comments:</i></p> <ul style="list-style-type: none"> • Don’t duplicate • Target top 3 sectors • Need 3 level approach • Concern about “ cream skimming” • Develop case studies • Extend loan fund 	<ul style="list-style-type: none"> • Addressed in report

Supporting Green Business through Community Economic Development

Summary of Feedback

Comment	Response/Action
<p><i>Priority issues:</i></p> <ul style="list-style-type: none"> • Report should take a much more aggressive approach to phase out imported food • City should remove subsidies to long haul food such as recycling, waste removal • road repair to make local food production more competitive • look at ways to link food eco-industrial park with other supporting systems e.g. waste recover, other material production such as rope, oil • link to regeneration on many levels e.g. green infrastructure and green enterprise zone in Portlands support for research, new technology, pilot projects (sector based support); • other cities such as Havana offer support and advice at city level • flesh out public private partnerships 	<ul style="list-style-type: none"> • Incorporated into report
<p><i>Other points:</i></p> <ul style="list-style-type: none"> • Is there potential for farmer to lease large open spaces owned by apartment buildings etc to grow food for tenants? • Look at potential for school as greenhouse compost sites • Incentives for brownfield redevelopment buildings structured for roof tops gardens (perhaps require by by-law) • Food waste collection for composting from restaurants • etc should be a cost incentive • Support for wet/dry waste recovery proposal (e.g. Gueph, Halifax) • Review city by-law which prohibits small livestock such as chickens • Rec. # 3 roof top gardens: add additional options listed in the text; • consider guidelines • Rec. #4: add examples such as Portlands 	
<p>Part II Green Enterprise Zones for Resource Recovery</p> <p><i>Priority issues:</i></p> <ul style="list-style-type: none"> • Use sectoral development strategy identified in sustainable transportation re Green Economy Office • Rec. #1 should be more specific • Green business should have a centralized group to liase with City Hall • should “green” be grouped in one dept. or integrated throughout city departments? • More visionary introduction – what are the biggest imports to city by weight? (coal, paper, food) • Add social community development aspects of green enterprise zones • Integrate ‘green enterprise zone’ with Main Street development because more spin-offs if tied into community • Use demonstration projects to promote change • Link to brownfields clean-up • Need for community to develop a green economy constituency to advocate to city and other levels of government 	<ul style="list-style-type: none"> • Incorporated in report

Summary of Feedback (cont'd)

Comment	Response/Action
<p><i>Other points</i></p> <ul style="list-style-type: none"> • Look at specific areas – split sectors into waste resource recovery; sustainable transportation; building construction • Joint committee approach • Besides food recovery, what other types of industry can be grouped together? e.g. hydrogen fuel cells hydrogen produced through wind/water; use as the centre of a cluster of spin-offs ‘catalytic centre’ - links associated with it • Toronto should be a partner in Ontario Waste Recovery OWME • Focus recommendations on urban waste recovery and food production • Staff at each transfer station should be trained in waste recovery • Suggest ‘green economy office; (link to ETF governance recommendations) • to promote ‘green’ in city government 	<ul style="list-style-type: none"> • Addressed in report • Addressed in Sustainable Energy Plan
<ul style="list-style-type: none"> • Insufficient attention paid to composting 	<ul style="list-style-type: none"> • Addressed in report and recommendation added.
<ul style="list-style-type: none"> • More data required 	<ul style="list-style-type: none"> • Addressed in report
<ul style="list-style-type: none"> • Connection between green enterprise zones and mainstreets CED unclear 	<ul style="list-style-type: none"> • Elaborated in report.
<ul style="list-style-type: none"> • CED not defined 	<ul style="list-style-type: none"> • Addressed in introductory material prior to case studies
<ul style="list-style-type: none"> • Some recommendations need elaboration 	<ul style="list-style-type: none"> • Addressed in report
<ul style="list-style-type: none"> • More needed on brownfields regeneration 	<ul style="list-style-type: none"> • Additional examples added
<ul style="list-style-type: none"> • Need to identify and phase out subsidies to food imports 	<ul style="list-style-type: none"> • Addressed in introductory remarks and a general recommendation.
<ul style="list-style-type: none"> • Mention school greenhouses 	<ul style="list-style-type: none"> • Expanded section on greenhouses, though not specific to schools

Green Economy Plan for the City of Toronto
Draft Agenda - Green Economy Plan Stakeholder Consultation Workshop
September 17th, 1999 - 9:00 a.m. - 12:00 p.m. - Metro-Central YMCA

Time	Event							
9:00 - 9:30 AM	<p>Opening Remarks</p> <ul style="list-style-type: none"> • Introduction of the Environmental Task Force and the Green Economy Plan - Franz Hartman City of Toronto • Structure & schedule of today's workshop - City of Toronto Facilitator 							
9:35 - 11:10 AM	<p>Workshop Sessions A, B, and C (Concurrent)</p> <table border="0" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 33%; vertical-align: top; border-right: 1px solid black;"> <p>Session A - Reduced Environmental Impact and Competitive Advantage of Alternative Urban Forms - Facilitator</p> <ul style="list-style-type: none"> • Overview - Pamela Blais, Metropole Consultants ➤ Background and purpose ➤ Why Toronto should promote alternative urban forms ➤ Presentation of recommendations for partners, programs, and actions* </td> <td style="width: 33%; vertical-align: top; border-right: 1px solid black;"> <p>Session B - Energy Efficiency Industrial Strategy - Facilitator</p> <ul style="list-style-type: none"> • Overview - Local Solutions ➤ Background and purpose ➤ Why Toronto should promote an energy efficiency industrial strategy ➤ Presentation of recommendations for partners, programs, and actions * </td> <td style="width: 33%; vertical-align: top;"> <p>Session C - Community Economic Development Strategy to Support Green Business - Facilitator</p> <ul style="list-style-type: none"> • Overview - Local Solutions ➤ Background and purpose ➤ Why Toronto should develop a community economic development strategy to support green business ➤ Presentation of recommendations for partners, programs, and actions * </td> </tr> <tr> <td style="vertical-align: top;">9:35 - 9:50 AM</td> <td></td> </tr> <tr> <td style="vertical-align: top;">9:50 - 10:10 AM</td> <td> <ul style="list-style-type: none"> • Facilitated Discussion ➤ Partners </td> </tr> </table>	<p>Session A - Reduced Environmental Impact and Competitive Advantage of Alternative Urban Forms - Facilitator</p> <ul style="list-style-type: none"> • Overview - Pamela Blais, Metropole Consultants ➤ Background and purpose ➤ Why Toronto should promote alternative urban forms ➤ Presentation of recommendations for partners, programs, and actions* 	<p>Session B - Energy Efficiency Industrial Strategy - Facilitator</p> <ul style="list-style-type: none"> • Overview - Local Solutions ➤ Background and purpose ➤ Why Toronto should promote an energy efficiency industrial strategy ➤ Presentation of recommendations for partners, programs, and actions * 	<p>Session C - Community Economic Development Strategy to Support Green Business - Facilitator</p> <ul style="list-style-type: none"> • Overview - Local Solutions ➤ Background and purpose ➤ Why Toronto should develop a community economic development strategy to support green business ➤ Presentation of recommendations for partners, programs, and actions * 	9:35 - 9:50 AM		9:50 - 10:10 AM	<ul style="list-style-type: none"> • Facilitated Discussion ➤ Partners
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10:10-10:30 AM	Coffee Break		
10:30-10:50 10:50-11:10	➤ Programs ➤ Actions	➤ Programs ➤ Actions	➤ Programs ➤ Actions
11:15-12:00 PM 11:15-11:30 AM 11:30-12:00 PM	The Green Economy Plan <ul style="list-style-type: none"> • Facilitators from each workgroup session will give a brief 5-minute report on the discussions that occurred during the individual sessions. • Discussion 		
12:00 PM	Concluding Remarks & Thank-you - City of Toronto Facilitator & Jack Layton, Councillor, City of Toronto		

Stakeholder Consultation Workshop Attendees

<i>Name</i>	<i>Organization</i>
Allen, Greg	Allen Kani Associates
Almassi, Masoud	Enbridge Consumers Gas
Aplevich, Claire	IndEco Strategic Consulting
Baker, Lauren	Detour Publications
Blais, Pamela	Metropole Consultants
Burger, Michael	Coalition for a Green Economic Recovery
Chiu, Raymond	761 Development Corporation
Climenhaga, Sarah	UPDS, Transportation Section
Cosgrove, Sean	Toronto Food Policy Council
Davis, Bob (facilitator)	City of Toronto
Devitt, Kevin	IPPSO
Feistner, Heinrich	Energy Efficiency Office, City of Toronto
Goyette, Carole	LAMP
Hall, Stephen	Local Solutions
Hartman, Franz	Office of Councillor Jack Layton
Haworth, Bridgit	
Hendriks, Fred	
Jarmai, Andrea	Coalition for a Green Economic Recovery
Lee, Mae (facilitator)	City of Toronto
Loverock, Tracey	Annex Organics/Field to Table
Lue, Tracy	
Mallett, Ed	OCETA
McCallum, Joy	Environmental Task Force, City of Toronto
McEwan, Jamie	Planning Division, City of Toronto
McGroarty, Kevin	Home Again Recycling Depot
McRae, Rod	Toronto Food Policy Council
Mee, Carol	Environmental Task Force, City of Toronto
Moore, Peter	Planning Division, City of Toronto
Morrow, Jennifer	Toronto Atmospheric Fund
Peck, Steven	Peck & Associates
Penney, Jennifer	Green Job Strategies
Perkins, Ellie	Faculty of Environmental Studies, York University
Puvananathan, Anjala	Great Lakes & Corporate Affairs, Environment Canada
Roberts, Wayne	Get A Life
Rowe, Steven	OPPI
Simon, Judy	IndEco Strategic Consulting
Skoberne, Vivienne	
Stewart, Keith	
Swinton, Alan	Office of City Councillor Pitfield
Thompson, Shannon	Moving the Economy, UPDSA, Transportation Section
Thorson, Stephanie	Toronto Atmospheric Fund
Varma, Seema	IndEco Strategic Consulting
Von Zittwitz, Laura	Planning Department, City of Toronto
Walsh, David	Carrot Common/Toronto Dollar
Welsh, Jane	Senior Planner, Policy and Research
Wheeler, George	Environmental Task Force, City of Toronto
Wigle, Jill	Metropole Consultants