

THE CITY OF TORONTO

Clerk's Department

Minutes of the Budget Committee

Tuesday, March 10, 1998.

The Budget Committee met on Tuesday, March 10, 1998, in Committee Room A, 2nd Floor, Metro Hall, 55 John Street, Toronto, commencing at 9:40 a.m.

Members Present:

Councillor Jakobek, Chair
Councillor Balkissoon
Councillor Chow
Councillor Kinahan
Councillor Ootes
Councillor Shiner

Also Present:

Councillor Ashton
Councillor Duguid
Councillor Faubert
Councillor Giansante
Councillor Moeser
Councillor Pantalone

48. 1998 Operating Budget - Economic Development and Tourism.

The Budget Committee had before it the 1998 Operating Budget for Economic Development and Tourism.

On motion by Councillor Jakobek, the Budget Committee recommended that the allocation of funds in the amount of \$4.3 million for Tourism Toronto be considered by the Municipal Grants Review Committee; and that the matter be referred to the Office of the Mayor, with a request that the Mayor meet with the appropriate staff of Tourism Toronto and the Economic Development Department to ensure a co-ordinated effort and no duplication of services.

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On motion by Councillor Shiner, the Budget Committee requested that the President of Tourism Toronto give consideration to hiring and retraining young persons who are in receipt of social assistance.

Mr. Kirk Shearer, President, Tourism Toronto, and Mr. Walter Oster, owner of Pier 4 Restaurant, Toronto, appeared before the Budget Committee in connection with the foregoing matter and filed a copy of their presentation in this regard.

(Urban Environment and Development Committee; c. Mayor Mel Lastman, Commissioner of Urban Planning and Development Services, Interim Functional Lead, Economic Development, President, Tourism Toronto, Chief Financial Officer and Treasurer - March 18, 1998)

(Agenda Item No. 7)

49. 1998 Operating and Capital Budgets - Urban Planning and Building.

The Budget Committee had before it the 1998 Operating and Capital Budgets for Urban Planning and Building.

The Budget Committee requested:

- (a) the Commissioner of Urban Planning and Development Services to report to the Budget Committee in October, 1998, on additional savings that can be achieved as a result of amalgamation; and
- (b) the Chief Financial Officer and Treasurer to provide to the Budget Committee for its meeting on March 31, 1998, the 1997 actuals for the Urban Planning and Building Program.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Committee requested the Special Committee established to review the Harmonization of By-laws to identify ways of deploying existing resources or whether additional resources would be required in order to enforce the City's by-laws and, if additional resources are required, that a report be submitted prior to final approval of the budgets by City Council on April 28, 1998.

Councillor Jakobek resumed the Chair.

Councillor Ron Moeser, Scarborough Highland Creek, appeared before the Budget Committee in connection with the foregoing matter.

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On motion by Councillor Balkissoon, the Budget Committee requested the Chief Financial Officer and Treasurer and the Commissioner of Urban Planning and Development Services to submit a report to the Budget Committee for its meeting on March 31, 1998 on the use of the Reserve Funds by East York to finance other improvement programs.

On motion by Councillor Chow, the Budget Committee requested the Chief Financial Officer and Treasurer and the Commissioner of Urban Planning and Development Services to submit a report to the Budget Committee for its meeting on March 31, 1998 providing a list of the number of reserves, and information detailing the past practices of the previous municipalities.

On motion by Councillor Ootes, the Budget Committee requested the Commissioner of Urban Planning and Development Services to submit a report to the Budget Committee for its meeting on March 31, 1998 identifying those projects that were approved by previous Councils requiring monies from Reserve Funds.

On motion by Councillor Shiner, the Budget Committee requested the Chief Financial Officer and Treasurer to submit a report to the Budget Committee for its meeting on March 31, 1998 on the development charges that have been collected and how much can be used for the financing of the Sheppard Avenue improvements.

Councillor Jakobek appointed Councillor Kinahan Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Committee requested:

- (a) the Commissioner of Urban Planning and Development Services to submit a report to the Budget Committee on March 30, 1998, when it considers the Works and Transportation and Parks Budgets, on the following:
 - (i) a Streetscape Improvement Fund being established in 1999 in the Works/Transportation Budget and that this fund be administered through the Planning Department; and
 - (ii) that commencing in 1999, any requests for murals on recreation centres, previously contained in the Planning Department Budget, be made through the Planning Department but included in the Parks Budget; and
- (b) the Chief Administrative Officer and the Chief Financial Officer and Treasurer to ensure that items contained in the Urban Planning Budget that are of a recreational nature, are allocated to the appropriate budget.

The Budget Committee requested the Chief Financial Officer and Treasurer to report to the Budget Committee on March 31, 1998 on:

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- (a) the development charges which are specifically applied to the use of the Reserve funds for North York; and
- (b) on the applicability of the use of the North York Reserve funds for North York projects.

On motion by Councillor Jakobek, the Budget Committee requested the Chief Administrative Officer and the Commissioner of Urban Planning and Development Services to provide a historical background on each project that was approved by the previous Councils requiring monies from Reserve Funds.

Councillor Jakobek resumed the Chair.

On motion by Councillor Balkissoon, the Budget Committee requested:

- (a) the Chief Administrative Officer, the Commissioner of Urban Planning and Development Services and the new Commissioner of Parks and Recreation to report to the Budget Committee on a complete strategy for a process on the issue of Reserve funds for 1999; and
- (b) the Commissioner of Urban Planning and Development Services to also examine how these projects from the Reserve Funds will be funded, taking into consideration the long term history, the value of the projects and the issue of ongoing maintenance.

On motion by Councillor Chow, the Budget Committee requested that the Commissioner of Urban Planning and Development Services report back to the Budget Committee providing a ranking order of the various projects from the Reserve Funds.

The Budget Committee approved the 1998 Operating Budget, subject to the amendments proposed by the Chief Administrative Officer and the 1998 Capital Budget for Urban Planning and Building.

The Budget Committee forwarded the 1998 Operating and Capital Budgets for Urban Planning and Building to the Urban Environment and Development Committee, for review and comment, noting the foregoing recommendations of the Budget Committee.

Mr. Bill Alexander, former Borough Clerk, Borough of East York, appeared before the Budget Committee in connection with the foregoing matter.

(Urban Environment and Development Committee; c. Commissioner of Urban Planning and Development Services, Interim Functional Lead, Economic Development, President, Tourism Toronto, Chief Administrative Officer, Chief Financial Officer and Treasurer - March 18, 1998)

(Agenda Item No. 7)

50. 1998 Operating and Capital Budgets - Economic Development and Tourism.

The Budget Committee had before it the following:

- (a) the 1998 Operating and Capital Budgets for Economic Development and Tourism;
and
 - (b) memorandum (March 9, 1998) from Ms. Brenda Librecz, Interim Functional Lead, Economic Development, submitting additional information respecting the 1998 Operating Budget for Economic Development and Tourism.
- A. Councillor Ootes moved approval of the 1998 Operating Budget, subject to the amendments proposed by the Chief Administrative Officer and the 1998 Capital Budget for Economic Development and Tourism and that the Commissioner of Economic Development submit a report to the Budget Committee in September, 1998 on the potential for further reorganization in the Economic Development Department.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

- B. Councillor Jakobek moved that the reorganization of the Economic Development Department be referred back to the Chief Administrative Officer and the Interim Lead for Economic Development for a report back to the Budget Committee as to whether there is a structure that is less management-oriented.

Councillor Jakobek resumed the Chair.

- C. Councillor Shiner moved that the expenditures for conferences and travel be approved by the Economic Development Committee, when it is established, prior to the funds being spent.
- D. Councillor Kinahan moved, in amendment to the motion moved by Councillor Ootes, that the report on the organizational structure be submitted to the Budget Committee in September 1998 through the Economic Development Committee.

Upon the question of the adoption of the foregoing motion B. by Councillor Jakobek, it was lost.

Upon the question of the adoption of the foregoing motion A. by Councillor Ootes, together with amendment D. moved by Councillor Kinahan, it was carried.

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Upon the question of the adoption of the foregoing motion C. moved by Councillor Shiner, it was carried.

The Budget Committee forwarded the 1998 Operating and Capital Budgets for Economic Development and Tourism to the Urban Environment and Development Committee, for review and comment, noting the foregoing recommendations of the Budget Committee.

(Urban Environment and Development Committee; c. Commissioner of Urban Planning and Development Services, Interim Functional Lead, Economic Development, Chief Administrative Officer, Chief Financial Officer and Treasurer - March 18, 1998)

(Agenda Item No. 7)

51. 1998 Operating Budget - Toronto Licensing Commission.

The Budget Committee had before it the 1998 Operating Budget for the Toronto Licensing Commission.

Ms. Carol Ruddell-Foster, General Manager, Toronto Licensing Commission, appeared before the Budget Committee in connection with the foregoing matter and filed a copy of her presentation in this regard.

- A. Councillor Kinahan moved that the Chief Administrative Officer, in consultation with the General Manager, Toronto Licensing Commission, submit a report to the Budget Committee for its meeting to be held on March 31, 1998, on whether it is appropriate for the Toronto Licensing Commission to have a Licence Fee Stabilization Reserve fund and the ultimate disposition of the reserve.
- B. Councillor Shiner moved that the Commissioner of Corporate Services ensure that high priority is given to the needs of the Toronto Licensing Commission in locating space in a City-owned facility, having regard that the lease for the Commission expires in March, 1999.
- C. Councillor Kinahan moved that consideration of the request for additional staff for the Toronto Licensing Commission be deferred until such time as there is a change in the Provincial legislation governing the fines imposed by the Licensing Commission, and the General Manager of the Toronto Licensing Commission submit a report to the Budget Committee, at the appropriate time, in that regard.

Upon the question of the adoption of the foregoing motion A. by Councillor Kinahan, it was carried.

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Upon the question of the adoption of the foregoing motion B. by Councillor Shiner, it was carried.

Upon the question of the adoption of the foregoing motion C. by Councillor Kinahan, it was carried.

The Budget Committee recommended approval of the 1998 Operating Budget for the Toronto Licensing Commission, subject to the amendments proposed by the Chief Administrative Officer.

The Budget Committee forwarded the 1998 Operating Budget for the Toronto Licensing Commission to the Emergency and Protective Services Committee, for review and comment, noting the foregoing recommendations of the Budget Committee.

(Emergency and Protective Services Committee; c. Chief Administrative Officer, Commissioner of Corporate Services, General Manager, Toronto Licensing Commission - March 18, 1998)

(Agenda Item No. 7)

The Budget Committee recessed at 1:24 p.m. and reconvened at 2:01 p.m. with the following Members present:

Councillor Jakobek, Chair
Councillor Balkissoon
Councillor Chow
Councillor Kinahan
Councillor Ootes
Councillor Shiner

52. 1998 Operating and Capital Budgets - Toronto Fire Department.

The Budget Committee had before it the 1998 Operating and Capital Budgets for the Fire Department.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Committee requested

- (a) the Commissioner of Works and Emergency Services and the Fire Chief to submit a joint report to Council, through the appropriate Standing Committee, no later than the last meeting in December, 1998, on the restructuring of the Toronto Fire Department; and

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- (b) the Chief Administrative Officer and Fire Chief to expedite the Request for Proposals for the fire station relocation study.

Councillor Jakobek resumed the Chair.

The Budget Committee recommended approval of the 1998 Operating Budget, subject to the amendments proposed by the Chief Administrative Officer and the 1998 Capital Budget for the Fire Department.

The Budget Committee forwarded the 1998 Operating and Capital Budgets for the Fire Department to the Emergency and Protective Services Committee, for review and comment, noting the foregoing recommendations of the Budget Committee.

(Emergency and Protective Services Committee; c. Chief Administrative Officer, Chief Financial Officer and Treasurer, Commissioner of Works and Emergency Services and Fire Chief - March 18, 1998)

(Agenda Item No. 8)

53. 1998 Operating and Capital Budgets - Toronto Ambulance Services.

The Budget Committee had before it the 1998 Operating and Capital Budgets for the Toronto Ambulance Services.

The Budget Committee requested the Chief Administrative Officer and the Chief Financial Officer and Treasurer, in consultation with the Acting General Manager, Toronto Ambulance Services, to review reduction initiatives Nos. 3, 5, 6, and 7, totalling \$859,000.00, and possibly reducing/deleting these reductions and balancing any reduction with the already identified increase in revenue enhancements.

The Budget Committee recommended approval of the 1998 Operating Budget, subject to the amendments proposed by the Chief Administrative Officer and the 1998 Capital Budget for the Toronto Ambulance Services.

The Budget Committee forwarded the 1998 Operating and Capital Budgets for the Toronto Ambulance Services to the Emergency and Protective Services Committee, for review and comment, noting the foregoing recommendations of the Budget Committee.

(Emergency and Protective Services Committee; c. Chief Administrative Officer, Chief Financial Officer and Treasurer, Commissioner of Works and Emergency Services and Acting General Manager, Toronto Ambulance Services - March 18, 1998)

(Agenda Item No. 8)

54. 1998 Operating Budget - The Hummingbird Centre for the Performing Arts.

The Budget Committee had before it the 1998 Operating Budget for the Hummingbird Centre for the Performing Arts.

Mr. Roy W. Reeves, Senior Manager, Finance and Personnel, Hummingbird Centre for the Performing Arts, appeared before the Budget Committee in connection with the foregoing matter.

The Budget Committee recommended approval of the 1998 Operating Budget for the Hummingbird Centre for the Performing Arts.

The Budget Committee forwarded the 1998 Operating Budget for the Hummingbird Centre for the Performing Arts to the Community and Neighbourhood Services Committee, for review and comment, noting the foregoing recommendations of the Budget Committee.

(Community and Neighbourhood Services Committee; c. Chief Administrative Officer, Chief Financial Officer and Treasurer, Commissioner of Community and Neighbourhood Services - March 25, 1998)

(Agenda Item No. 8)

55. 1998 Operating and Capital Budgets - Toronto Economic Development Corporation.

The Budget Committee had before it the 1998 Operating and Capital Budgets for the Toronto Economic Development Corporation.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Committee requested the Chief Administrative Officer:

- (a) in consultation with the City Solicitor, to submit a report to the Budget Committee in June, 1998, on the following:
 - (i) a review of TEDCO's portfolio of subsidies/grants to third parties to determine the most appropriate process for the disposition of these subsidies and grants; and
 - (ii) the relationship between the City, TEDCO and the Toronto Harbour Commission; and

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- (b) to conduct a further review of the 1998 Capital Budget of the Toronto Economic Development Corporation with respect to the redevelopment of Commissioners Street and report thereon to the Budget Committee for its meeting to be held on March 31, 1998.

Councillor Jakobek resumed the Chair.

The Budget Committee recommended approval of the 1998 Operating and Capital Budgets for the Toronto Economic Development Corporation.

The Budget Committee forwarded the 1998 Operating and Capital Budgets for the Toronto Economic Development Corporation to the Urban Environment and Development Committee, for review and comment, noting the foregoing recommendations of the Budget Committee.

Mr. Erkki Pukonen, President and Chief Executive Officer, and Ms. Silvia Rinaldi, Director, Financial Planning, TEDCO, appeared before the Budget Committee in connection with the foregoing matter.

(Urban Environment and Development Committee; c. Chief Administrative Officer, Chief Financial Officer and Treasurer, City Solicitor, Commissioner of Urban Planning and Development Services, President and Chief Executive Officer, TEDCO - March 18, 1998)

(Agenda Item No. 8)

The Budget Committee recessed at 3:00 p.m. and reconvened at 3:27 p.m. with the following Members present:

Councillor Jakobek, Chair
Councillor Balkissoon
Councillor Chow
Councillor Kinahan
Councillor Ootes

56. 1998 Operating and Capital Budgets - The Toronto Harbour Commission.

The Budget Committee had before it the 1998 Operating and Capital Budgets for the Toronto Harbour Commission.

The Budget Committee deferred consideration of the 1998 Capital Budget for the Toronto Harbour Commission and requested the Toronto Harbour Commissioners to submit a report to the Chief Financial Officer and Treasurer outlining options for financing the fixed link projects at the Toronto City Centre Airport and the financial implications of each option for the Toronto Harbour Commission for a report back to the Budget Committee on March 31, 1998.

The Budget Committee recommended approval of the 1998 Operating Budget for the Toronto Harbour Commission, subject to the reduction of the subsidy request to the 1997 level in the amount of \$2,775,00.00.

The Budget Committee forwarded the 1998 Operating and Capital Budgets for the Toronto Harbour Commission to the Urban Environment and Development Committee, for review and comment, noting the foregoing recommendations of the Budget Committee.

Mr. Gary Reid, General Manager, Toronto Harbour Commission, appeared before the Budget Committee and submitted additional information in regard to the 1998 Operating Budget for the Toronto Harbour Commission.

(Urban Environment and Development Committee; c. Chief Administrative Officer, Chief Financial Officer and Treasurer, Commissioner of Urban Planning and Development Services; General Manager, Toronto Harbour Commission - March 18, 1998)

(Agenda Item No. 8)

The Budget Committee recessed at 3:50 p.m. and reconvened at 6:10 p.m. with the following Members present:

Councillor Jakobek, Chair
Councillor Chow
Councillor Kinahan
Councillor Ootes

Councillor Shiner

Also Present:

Councillor Bossons
Councillor Davis
Councillor Mihevc
Councillor Miller
Councillor Pantalone

57. 1998 Operating and Capital Budgets - Toronto Transit Commission.

The Budget Committee had before it the following:

- (a) 1998 Operating and Capital Budgets for the Toronto Transit Commission;
- (b) communication (January 27, 1998) from the General Secretary, Toronto Transit Commission, regarding the 1998-2002 Capital Program status;
- (c) transmittal letter (February 11, 1998) from the Urban Environment and Development Committee, regarding the 1998-2002 Capital Program status; and
- (d) communication (February 12, 1998) from the General Secretary, Toronto Transit Commission, advising that the TTC on February 11, 1998, reaffirmed both the 1998 Operating Budget for the TTC and the 1998-2002 Capital Program Status.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Committee requested the Chief Administrative Officer and the Chief Financial Officer and Treasurer, in consultation with the Chief General Manager of the Toronto Transit Commission, to review the five-year Capital Program for the Toronto Transit Commission, given the impact of the Provincial downloading, and submit a report to the first meeting of the Budget Committee to be held in September, 1998, outlining:

- (a) the potential impact of the five-year Capital Budget for the Toronto Transit Commission on the Corporation; and
- (b) recommendations for actions that need to be taken immediately and in future years.

Councillor Jakobek resumed the Chair.

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The Budget Committee recommended approval of the 1998 Capital Budget for the Toronto Transit Commission, subject to the inclusion of Project No. 378 - Queens Quay Streetcar connection.

On motion by Councillor Kinahan, the Budget Committee requested that:

- (a) the Budget Committee receive monthly variance reports on the Toronto Transit Commission, Police, Solid Waste and Welfare; and
- (b) the Chief Financial Officer and Treasurer submit a report to the Budget Committee on the nature and frequency of variance reports for other sectors of the Corporation.

The Budget Committee recommended approval of the 1998 Operating Budget for the Toronto Transit Commission.

The Budget Committee forwarded the 1998 Operating and Capital Budgets for the Toronto Transit Commission, to the Urban Environment and Development Committee, for review and comment, noting the recommendations of the Budget Committee.

Mr. David Gunn, Chief General Manager, and Mr. Vincent Rodo, General Secretary, Toronto Transit Commission, appeared before the Budget Committee in connection with the foregoing matter.

The following Members of Council appeared before the Budget Committee in connection with the foregoing matter:

- Councillor Joe Pantalone, Trinity-Niagara;
- Councillor Joe Mihevc, York-Eglinton; and
- Councillor David Miller, High Park.

(Urban Environment and Development Committee; c. Chief Administrative Officer, Chief Financial Officer and Treasurer, Chief General Manager, Toronto Transit Commission, Commissioner of Works and Emergency Services, Commissioner of Urban Planning and Development Services, Commissioner of Community and Neighbourhood Services, Chairman, Toronto Police Services Board - March 18, 1998)

(Agenda Item No. 9)

58. 1998 Operating and Capital Budgets - Revised Meeting Schedule - Motion passed by Toronto Community Council.

The Budget Committee had before it a transmittal letter (February 26, 1998) from the City Clerk, wherein the Toronto Community Council, at its meeting held on February 18, 1998, passed the following motion:

“The Toronto Community Council wishes to express its dismay to the Budget Committee because of the frequent change of dates of meetings to hear public deputations on the Capital and Operating Budgets.”

The Budget Committee received the aforementioned transmittal letter.

(Agenda Item No. 1)

The Budget Committee adjourned its meeting at 8:25 p.m.

Chair.