

THE CITY OF TORONTO

Clerk's Department

Minutes of the Budget Committee

Meeting No. 2

Tuesday, January 19, 1999.

The Budget Committee met on Tuesday, January 19, 1999, in Committee Room 1, 2nd Floor, City Hall, Toronto, commencing at 9:39 a.m.

Members Present:

Councillor Tom Jakobek, Chair
Councillor Bas Balkissoon
Councillor Olivia Chow
Councillor Blake F. Kinahan
Councillor Case Ootes
Councillor Jane Pitfield
Councillor David Shiner

Also Present:

Councillor Jack Layton
Councillor George Mammoliti

Confirmation of Minutes.

On motion by Councillor Balkissoon the Minutes of the meeting of the Special Budget Committee held on January 13, 1999 were confirmed.

2.1 Capital Revolving Fund for Affordable Housing.

The Budget Committee had before it a communication (December 3, 1998) from the City Clerk advising that the Community and Neighbourhood Services Committee, at its meeting on December 3, 1998, recommended to the Budget Committee and the Strategic Policies and Priorities Committee, the adoption of:

- (i) the recommendation of the Board of Directors of the City of Toronto Non-Profit Housing Corporation and the Board of Directors of The Metropolitan Toronto Housing Company Limited embodied in the attached communication dated November 23, 1998, from the Corporate Secretary respecting the Social Housing Reserve Fund and the establishment of a Capital Revolving Fund; and

- (ii) the attached joint report dated December 1, 1998, from the Commissioner of Community and Neighbourhood Service and the Chief Financial Officer and Treasurer on the establishment of the Capital Revolving Fund for Affordable Housing.

The Budget Committee also had before it a communication (January 18, 1999) from Mr. Bruce Rivers, Executive Director, Children's Aid Society of Toronto advising that the Children's Aid Society of Toronto supports the recommendations of the Community and Neighbourhoods Committee respecting the Social Housing Reserve Fund and the establishment of a Capital Revolving Fund to create new affordable social housing.

A. Councillor Shiner moved:

- (1) the adoption of the recommendation of the Board of Directors of the City of Toronto Non-Profit Housing Corporation and the Board of Directors of The Metropolitan Toronto Housing Company Limited embodied in the attached communication (November 23, 1998) from the Corporate Secretary, viz:
 - (a) recommend to Council the establishment of a Capital Revolving Fund for Affordable Housing using proceeds from the Social Housing Reserve Fund which are not required by the new housing company;
 - (b) transfer the amount of \$5,670,000.00 in the Social Housing Reserve Account to the Capital Revolving Fund when approved by City Council; any profit earned from the sale of units in the Pooled Investment Fund on the date of transfer will also be transferred to the Capital Revolving Fund;
 - (c) the amount of \$1,100,000.00 be retained in the Social Housing Reserve Fund account currently being managed by Cityhome to be used to subsidize budget shortfalls in future years; and
 - (d) transfer the interest income earned on the Social Housing Reserve Fund during the year of 1998 to revenue as approved in the 1998 Operating Budget;
- (2) the adoption of the attached joint report (December 1, 1998) from the Commissioner of Community and Neighbourhood Services and the Chief Financial Officer and Treasurer, wherein it is recommended that:

- (a) the City establish a Capital Revolving Fund for Affordable Housing and redesignate the Social Housing Reserve Fund of the former City of Toronto for this purpose;
- (b) the Capital Revolving Fund for Affordable Housing be managed as a restricted reserve fund, consistent with the requirements of Section 37 of the Planning Act;
- (c) the Commissioner of Community and Neighbourhood Services and the Chief Financial Officer and Treasurer be responsible for making recommendations to Council about allocation of funds from the Capital Revolving Fund to non-profit organizations including Cityhome/Metro Toronto Housing Company Limited, per the management plan outlined in this report, and restricted to the following purposes:
 - (i) proposal development funding for affordable housing projects;
 - (ii) project development assistance, including forgivable loans and repayable loans;
 - (iii) project financing (e.g., second mortgage loans); and
 - (iv) other activities related to improving the quality and quantity of affordable housing supply in the City of Toronto;
- (d) the \$1,288,776.72 received from the Province of Ontario as partial settlement of the former City of Toronto and Cityhome's claim against the Province arising out of the cancellation of non-profit housing projects be allocated as follows:
 - (i) \$214,186.23 to Corporate Services to cover legal costs associated with the claim;
 - (ii) \$7,813.00 to Cityhome to cover expenses related to the claim; and
 - (iii) \$1,066,777.49 (plus accumulated interest) to the proposed Capital Revolving Fund for Affordable Housing;

- (e) the Commissioner of Community and Neighbourhood Services and the Chief Financial Officer and Treasurer report back on options for ongoing funding of the Capital Revolving Fund for Affordable Housing, if adopted;
- (f) the Commissioner of Community and Neighbourhood Services and the Chief Financial Officer and Treasurer report back on final management guidelines for the Fund;
- (g) Council write to the Minister of Municipal Affairs and Housing and the Federal Minister responsible for Canada Mortgage and Housing advising that Council has established a Capital Revolving Fund to support Affordable Housing, and to request that the Province of Ontario and Government of Canada participate in supporting development of affordable housing in the City of Toronto by contributing to this Fund; and
- (h) authorize and direct appropriate City officials to take the necessary actions to implement these recommendations.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

B. Councillor Jakobek moved:

- (1) The subject matter be deferred; and
- (2) the Chief Financial Officer and Treasurer be requested to immediately review all of the recommendations contained in the Golden Report and report directly to Council on the City's costs associated with each recommendation so that City Council can review the recommendations and prioritize its funding of Homeless Persons.

Councillor Jakobek resumed the Chair.

C. Councillor Balkissoon moved:

The Commissioner of Community and Neighbourhood Services be requested to report back to Budget Committee on the establishment of a permanent Endowment Fund to which the Private Sector,

Agencies, Estates, and the Toronto Community Foundation, could make contributions and in turn receive a tax receipt from the City.

D. Councillor Chow moved:

Prior to any expenditure of the \$10.9 million Housing Reserve Fund, the Commissioner of Community and Neighbourhood Services report to the Community and Neighbourhood Services Committee and the Budget Committee on an implementation plan that would safeguard the City from supporting non-viable projects, and that such report provide details as to who will access projects; how the viability of projects can be guaranteed; and how projects would be monitored and evaluated.

E. Councillor Ootes moved:

The Capital Revolving Fund be used as a leverage fund; viz-a-viz, the Provincial and Federal governments support of the Golden Report to address the homeless challenges.

F. Councillor Kinahan moved:

Recommendation (3) embodied in the joint report (December 1, 1998) from the Commissioner of Community and Neighbourhood Services and the Chief Financial Officer be emended so that the third line now reads as follows:

“allocation of funds from the Capital Revolving Fund to Non-Profit and for profit organizations including”

Upon the question of the adoption of the foregoing motion A. (1) by Councillor Shiner, it was carried.

Upon the question of the adoption of the foregoing motion A. (2) by Councillor Shiner, it was carried.

Upon the question of the adoption of the foregoing motion B. (1) by Councillor Jakobek, it lost.

Upon the question of the adoption of the foregoing motion B. (2) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion C. by Councillor Balkissoon, it was carried.

Upon the question of the adoption of the foregoing motion D. by Councillor Chow, it was carried.

Upon the question of the adoption of the foregoing motion E. by Councillor Ootes, it lost.

Upon the question of the adoption of the foregoing motion F. by Councillor Kinahan, it lost.

Councillor Jakobek resumed the Chair.

Councillor Jack Layton, Don River, appeared before the Budget Committee in connection with the foregoing matter.

The following persons gave a presentation to the Budget Committee in connection with the foregoing matter:

- Ms. Joanne Campbell, General Manager, Shelter Support and Housing; and
- Mr. Greg Lampert, Economic Consultant.

(Strategic Policies and Priorities Committee; c. Chief Financial Officer and Treasurer; Commissioner of Community and Neighbourhood Services; Ms. Joanne Campbell, General Manager, Shelter Support and Housing; Councillor Jack Layton, Don River - January 21, 1999.)

2.2 Status Report on School Board Mutual Service Master Agreements.

The Budget Committee had before it a communication (December 21, 1998) from the City Clerk advising that the School Tax Sub-Committee, at its meeting on December 7, 1998, forwarded to the Budget Committee, the joint report (October 26, 1998) from the Chief Financial Officer and Treasurer and the Commissioner, Community and Neighbourhood Services, wherein it is recommended that:

- (1) the City make remittances to the Toronto Catholic School Board at a rate of \$3.70 per square foot for child care spaces used to provide child care services;
- (2) payment to the Toronto Catholic School Board in the amount of \$73,000. for 1998 in respect of Recommendation (1) be made using an appropriate transfer mechanism as determined by the Commissioner of Community and Neighbourhood Services, subject to a satisfactory agreement at the staff level of the basic principles laid out in this report, in particular, the security of tenancy for City programs;

- (3) discussions continue with the Toronto District School Board to achieve appropriate square footage and other rates, such as permit hours and with the Toronto Catholic School Board on other rates; and
- (4) staff continue to negotiate with the respective school boards to implement Mutual Services Master Agreements with the City to protect child care services and City-run recreational programs in schools, provide mutual services between the City and the Boards, based on the principles laid out in this report, and report to the School Tax Sub-Committee and the Budget Committee on the progress of those negotiations.

A. Councillor Kinahan moved:

- (1) The adoption of the joint report (October 26, 1998) from the Chief Financial Officer and Treasurer and the Commissioner of Community and Neighbourhood Service; and
- (2) the Chief Financial Officer and Treasurer be requested to report back to the Budget Committee at its meeting on March 29, 1999, on the status of the timing of the payments in this regard.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

B. Councillor Jakobek moved:

- (1) The Commissioner of Community and Neighbourhood Services and the Chief Financial Officer and Treasurer be requested expedite the completion of the Mutual Service Master Agreement and report back to the Budget Committee in early March 1999, especially with respect to the child care portion of the Agreement; and
- (2) the Chief Financial Officer and Treasurer be requested to approach the Toronto District School Board and request that it adopt a similar cost charge as the Toronto Separate School Board.

Councillor Jakobek resumed the Chair.

Upon the question of the adoption of the foregoing motion A.(1) by Councillor Kinahan, it was carried.

Upon the question of the adoption of the foregoing motion A.(2) by Councillor Kinahan, it was carried.

Upon the question of the adoption of the foregoing motion B.(1) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion B.(2) by Councillor Jakobek, it was carried.

(Strategic Policies and Priorities Committee; c. Commissioner of Community and Neighbourhood Services; Chief Financial Officer and Treasurer; School Tax Sub-Committee - January 21, 1999.)

2.3 Corporate Variance Reporting.

The Budget Committee had before it a communication (December 4, 1998) from the City Clerk forwarding a report (November 20, 1998) from the City Auditor respecting the variance reports on the 1998 City's budget and recommending that it be received for information.

A. Councillor Chow moved:

- (1) The aforementioned report be received for information; and
- (2) the Chief Financial Officer and Treasurer be requested to provide the final 1998 Variance Report during the Budget Committee's consideration of the 1999 Operating Budget, the said report to include how much is overspent and/or underspent in each Department and with respect to the Agencies, Boards and Commissions, provide information with regard to other sources of revenue such Agencies, Boards and Commissions receive, what the variance is and funding requested in the 1999 Operating Budget.

B. Councillor Shiner moved:

The Chief Financial Officer and Treasurer be requested to provide information on the implementation of the new financial system when submitting the aforementioned Variance Report.

Upon the question of the adoption of the foregoing motion A.(1) by Councillor Chow, it was carried.

Upon the question of the adoption of the foregoing motion A.(2) by Councillor Chow, it was carried.

Upon the question of the adoption of the foregoing motion B. by Councillor Shiner, it was carried.

(Chief Financial Officer and Treasurer; c. Director of Budgets - January 22, 1999.)

**2.4 Renewal of Lease - Welfare Office
1860 Wilson Avenue - Ward 6 - North York/Humber.**

The Budget Committee had before it a communication (December 2, 1998) from the City Clerk advising that City Council at its meeting on November 25, 26 and 27, 1998, adopted, without amendment, Clause No. 19 of Report No. 17 of The Corporate Services Committee, headed "Renewal of Lease - Welfare Office, 1860 Wilson Avenue (Ward 6 - North York/Humber)", wherein it is recommended that the report be referred to the Budget Committee for information.

On a motion by Councillor Jakobek, the Budget Committee requested the Strategic Policies and Priorities Committee advise City Council, for its information, that Councillor George Mammoliti, North York Humber, had certain concerns regarding the subject property.

(Strategic Policies and Priorities Committee; c. Commissioner of Corporate Services - January 21, 1999.)

2.5 1999-2003 Capital Budget and Five-Year Capital Program.

The Budget Committee had before it a report (January 14, 1999) from the Chair, Budget Committee recommending that:

- (1) The City's total 1999 - 2003 Capital Works (Tax Supported) Program of \$3.8 billion as outlined on Page 1 of Appendix A be received;
- (2) The 1999 Capital Budget for the City of Toronto, as recommended in Page 1 of Appendix E which contains projects totalling \$2.5 billion with 1999 cash flow of \$1.197 billion; and future commitments of \$607 million in 2000; \$339 million in 2001; \$172 million in 2002; and \$162 million in 2003, be approved;
- (3) The 1999 City's fleet budget be presented to the Budget Committee early in 1999;

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- (4) The Departments, Agencies and Boards, reflect the operating budget savings of \$15.8 million projected for 1999 (as set out in Appendix F) in their respective program areas 1999 operating budget submissions;
- (5) The 1999 - 2003 Capital Works Program of the Toronto Parking Authority of \$81.9 million gross, \$ 0 net, as outlined on Page 2 of Appendix A be received;
- (6) The 1999 Capital Budget for the Toronto Parking Authority as recommended in Page 2 of Appendix E which contains projects totalling \$41.1 million gross, \$0 net, with 1999 cash flow of \$33.6 million gross, \$0 net; and future commitments of \$7.5 million gross, \$0 net, in 2000, be approved;
- (7) The 1999 - 2003 Capital Works Program of the Toronto Economic Development Corporation of \$39.5 million gross, \$0 net, as outlined on Page 2 of Appendix A, be received;
- (8) The 1999 Capital Budget for the Toronto Economic Development Corporation as recommended in Page 2 of Appendix A which contains projects totalling \$17.4 million gross, \$0 net, with a 1999 cash flow of \$12.7 million gross, \$0 net and future year commitments of \$4.7 million gross, \$0 net, in 2000, be approved;
- (9) The 1999 - 2003 Capital Works Program of the Toronto Harbour Commissioners of \$38.8 million gross, \$ 31.9 million net, as outlined on Page 2 of Appendix A, be received;
- (10) The 1999 Capital Budget for the Toronto Harbour Commissioners as recommended in Page 2 of Appendix E which contains projects totalling \$5.8 million gross, \$0 net, with 1999 cash flow of \$5.8 million gross, \$0 net, be approved;
- (11) The 1999 - 2003 Capital Works Program for Water Services of \$531.1 million (gross), \$ 0 net, as outlined on Page 2 of Appendix A, be received;
- (12) The 1999 Capital Budget for Water Services as recommended in page 2 of Appendix E which contains projects totalling \$136.6 million gross, \$0 net, with 1999 cash flow of \$83.1 million gross, \$0 net, and future commitments of \$27.5 million gross, \$0 net, in 2000, \$20.2 million gross, \$0 net, in 2001, \$5.8 million gross, \$0 net, in 2002, be approved;
- (13) The 1999 - 2003 Capital Works Program for Waste Water of \$603.3 million (gross), \$0 net, as outlined on Page 2 of Appendix A, be received;
- (14) The 1999 Capital Budget for Waste Water as recommended in Page 2 of Appendix E which contains projects totalling \$288.4 million gross,\$0 net, with 1999 cash flow of \$165.9 million gross, \$0 net, and future commitments of \$79.5 million gross, \$0

net, in 2000, \$34.8 million gross, \$0 net, in 2001, \$8.2 million gross, \$0 net, in 2001, be approved;

- (15) The Chief Financial Officer and Treasurer present, no later than April 1999, the City's growth related capital works program to be identified through the development charges review process;
- (16) The Chief Financial Officer and Treasurer report back early in 1999 with an updated status on spending related to previously approved capital projects and impact on the 1999 capital program;
- (17) All capital projects which has been deferred and / or included as part of the future years (2000-2003) projections be considered as placeholders and subject to full review as part of the 2000 – 2004 capital budget review process, unless a project and an amount has been specifically identified as relating to a future year;
- (18) The Chief Financial Officer and Treasurer in consultation with appropriate program staff report back to the Budget Committee in September 1999 on the impacts and a phase in plan for the capital expenditure definition guidelines;
- (19) The recommendations set out in the attached program area reports setting out the recommended 1999 capital budgets be adopted, viz:

Directly Controlled Programs - Operations

(A) *Toronto Ambulance*

- (1) The 1999 - 2003 Capital Works program of Toronto Ambulance of \$6.88 million in Gross Expenditure as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for Toronto Ambulance consisting of two projects as recommended in Appendix A totalling a 1999 cash flow of \$350 thousand be approved. No commitments are made for 2000 from the approval of these two projects;
- (3) Toronto Ambulance report to the Budget Committee on the results of negotiations with the Ministry of Health for financial support in the replacement of the communication equipment for the Central Ambulance Communication Centre and on the outcome of discussions with Police and Fire Services regarding the Radio Communication System Infrastructure;

- (4) The Commissioner of Works and Emergency Services, the Fire Chief and the General Manager of Ambulance report back on the recommendations of the KPMG Fire/Ambulance Location Study relative to Ambulance Station Renovations Project in the 2000 - 2004 Capital Works Program submission; and
- (5) Prior to any expenditures being incurred, Toronto Ambulance must submit all outstanding reports as requested by Budget Committee and Emergency and Protective Services Committee.

(B) *Arts, Culture and Heritage*

- (1) The 1999 - 2003 Capital Works program of Arts, Culture and Heritage of \$65,520,000 as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for Arts, Culture and Heritage consisting of nine projects and thirteen sub-projects as recommended in Appendix A and Appendix B with a 1999 cash flow of \$3,900,000 be approved. Commitments totalling \$1,800,000 are made for 2000 and \$200,000 for 2001 from the approval of these nine projects;
- (3) Arts, Culture and Heritage report on a long-term City wide plan and priorities for major new site and facility development in time for the 2000 - 2004 Capital Budget; and
- (4) Arts, Culture and Heritage report on a comprehensive strategy and funding requirements for the acquisition, conservation and restoration of the City of Toronto outdoor art, memorials and monuments in time for the 2000 -2004 Capital Budget.

(C) *Economic Development*

- (1) The 1999 - 2003 Capital Works program of Economic Development totalling \$13,890,000 as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for Economic Development consisting of four projects and nine sub-projects as

recommended in Appendix A and Appendix B with a 1999 cash flow of \$2,716,000 be approved;

- (3) The 1999 Operating Budget for Economic Development be adjusted by \$280,000 to reflect the transfer of the Commercial Facade Improvement project from the Operating Budget to the Capital Budget;
- (4) The Commissioner of Economic Development, Culture and Tourism in consultation with other related program areas, prepare a report to be tabled in time for the 2000-2004 Capital Budget recommending a City wide strategy for all revitalization and improvement programs;
- (5) The Commissioner of Economic Development, Culture and Tourism report on options for enhanced cost sharing policies between the City and the organizations that benefit from the revitalization and improvement programs; and
- (6) The Commissioner of Economic Development, Culture and Tourism report to the Economic Development Committee on whether there is a capital program to accommodate the request from the Bloor-Yorkville BIA and to the Budget Committee on the financial implications resulting from the request.
- (7) The request for \$200,000 from the Pearl Street merchants for Streetscape improvements along a portion of Pearl Street between Duncan and Simcoe Streets be approved conditional on the Pearl Street merchants funding 50% of the project cost. The funding to be received by the City prior to starting the project.

(D) *Fire Services*

- (1) The 1999 - 2003 Capital Works program of Fire Services of \$54.982 million (gross) and \$44.411 million (net) as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for Fire Services consisting of 3 projects as recommended in Appendix A totalling a 1999 cash flow of \$23.213 million be approved. Commitments totalling \$10.0 million are made for 2000 from the approval of these 3 projects; and

- (3) A joint report outlining the savings achieved through joint initiatives among the three emergency services be submitted by the Fire Chief, the General Manager, Toronto Ambulance Services, and the Chief of Police to the Emergency and Protective Services Committee by the end of 1999.

(E) *Homes for the Aged*

- (1) The 1999 - 2003 Capital Works program of Homes for Aged Division of \$54.028 million as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for Homes for the Aged Division consisting of 3 projects as recommended in Appendix A totalling a 1999 cash flow of \$15.402 million be approved. Commitments totalling \$2.626 million are made for 2000 from the approval of these 3 projects; and
- (3) The Commissioner of Community and Neighbourhood Services and the Chief Financial Officer and Treasurer report to Budget Committee on the financial implications of renovating and rebuilding the 2 older facilities (379 beds) before the construction phase of this project begins.

(F) *Parks and Recreation*

- (1) The 1999 - 2003 Capital Works program for the Parks and Recreation Program of \$246 million (gross) as outlined in Appendix A and Appendix B be received;
- (2) The 1999 Capital Budget for Parks and Recreation, consisting of 12 projects as recommended in Appendix A (and related sub-projects in Appendix B), totalling \$45.1 million gross, with 1999 cash flow of \$33.6 million gross, and the year 2000 cash flow of \$11.5 million gross be approved;
- (3) With regards to the Main Square RC sub-project (Community Centres Project, Toronto Community Council), a joint venture with the Central Mortgage Housing Corporation (CMHC):
 - (i) if CMHC's funding commitment is exhausted in 1999, City funding of up to \$1.5 million of the City's share of the cost be immediately provided on an as needed basis, prior to the approval of the year 2000 Capital Budget, in

order to maintain continuity in construction activities, and avoid construction contract legal claims;

- (ii) the Chief Financial Officer and Treasurer be authorized to identify the appropriate funding source, to give effect to recommendation 3 (I) above;
 - (iii) the Commissioner of Economic Development, Culture and Tourism be authorized to disburse funds identified in 3 (ii) above, on an as needed basis, up to \$1.5 million; and,
 - (iv) the Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer and Treasurer report jointly to the Budget Committee in the event that it was necessary to disburse any of the City's share of the cost of this project prior to the approval of the year 2000 capital budget, and the appropriate increase to the Parks and Recreation 1999 capital budget;
- (4) With regards to the York Mills Park Baseball Diamond Lighting Upgrade sub-project (Outdoor Recreation Facilities Project, North York Community Council), the Commissioner of Economic Development, Culture and Tourism request that B'nai Brith be asked to contribute funding towards this project, in accordance with the motion passed by the North York Community Council on December 3, 1998;
- (5) With regards to the Don Russel Park - New Parking Lot sub-project (Parking Lots/Tennis Courts Project, Etobicoke Community Council), the Commissioner of Economic Development, Culture and Tourism request that the Lakeshore Lions Club and the Gus Ryder Pool be asked to contribute funding towards this project, in accordance with the motion passed by the Etobicoke Community Council on December 2, 1998;
- (6) The Commissioner of Economic Development, Culture and Tourism, Commissioner of Community and Neighbourhood Services, and the Chief Financial Officer and Treasurer report on how the St. Jamestown project will be accommodated in the Parks and Recreation 5-year Capital Works Plan, in time for inclusion in the 2000 - 2004 capital program;

- (7) The Commissioner of Economic Development, Culture and Tourism, report in time for the year 2000 Capital Budget process on the priority ranking of the proposed St. Jamestown project, as part of the forthcoming report from the Commissioner on a Citywide needs assessment of such facilities;
- (8) That the Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer and Treasurer report in time for the year 2000 Capital Budget process, on a long-term integrated prioritized Parks and Recreation capital works program, in consultation with Facilities Management, as work on their Capital Asset Management Plan addresses Parks and Recreation-related capital works;
- (9) That the Commissioner of Economic Development, Culture and Tourism report to the Budget Committee, in time for the year 2000 Capital Budget process, with respect to covering bocci courts in the Etobicoke district, to be identified by members of the Community Council, including those at the Ourland Community Centre and the North Kipling Community Centre. The report should include cost savings that could be realized if done in conjunction with the construction of a new school at 2 Rowntree Road;
- (10) With regards to the North District Street Tree Planting sub-project (Environmental Initiatives Project, Multiple Wards), the Commissioner of Economic Development, Culture and Tourism request the Toronto Atmospheric Fund (TAF) to provide funding of \$50,000 for this sub-project, and report back to the Budget Committee on TAF's decision;
- (11) With regards to the "state of good repair" of Parks and Recreation facilities (including a study of facility components such as roofs, walls, foundations, HVAC, glazing, electrical, and exterior amenities such as parking lots/lighting, prioritized as to repair and standardization), the Commissioner of Economic Development, Culture and Tourism, in consultation with the Commissioner of Corporate Services, report to the Budget Committee on the scope and scale of the study of such facilities, the estimated costs of such a study, and the implications of the Development Charges Act as a source of funding for projects/initiatives emanating from the study;

- (12) With regards to the Parkland Dedication and Cash-in-Lieu of Parkland Funds - Proposed Policy, the Commissioner of Economic Development, Culture and Tourism report to the Budget Committee during the 1999 budget process on the status of the proposed policy for Parkland Dedication and Cash-in-Lieu of Parkland Funds, in accordance with City Council's directive as contained in recommendation 2 in the 1998 approved capital budget, concerning the report (March 30, 1998) on the proposed policy for Parkland Dedication and Cash-in-Lieu of Parkland Funds;
- (13) The Chief Financial Officer and Treasurer report to the Budget Committee, in time for the year 2000 budget process, on revised corporate guidelines for defining operating and capital items;
- (14) With regards to the St. Basil's CC sub-project (Community Centres Project, North York Community Council - recommended for deferral to the year 2000), reserves of \$950,000 as identified in the 1999 Capital Budget Submission be encumbered, pending a further report from the Commissioner of Economic Development, Culture and Tourism, on other ways to mitigate the impact on the community, in accordance with the motion passed by the North York Community Council on December 3, 1998; and
- (15) With regards to the Woodbine Park Development sub-project (Park Development Project, Toronto Community Council - total gross project cost of \$5 million), the Commissioner of Economic Development, Culture and Tourism report to the Budget Committee on the availability of appropriate reserves that could be used to offset the total cost of this project, as part of the year 2000 Capital Budget process.

(G) *Shelter, Housing and Support*

- (1) The 1999 - 2003 Capital Works program of Shelter, Housing and Support Division in the amount of \$6.650 million as outlined in Appendix A be received;

- (2) The 1999 Capital Budget for Shelter, Housing and Support Services consisting of 2 projects as recommended in Appendix A totalling a 1999 cash flow of \$3.050 million be approved. Commitments totalling \$3.6 million are made for 2000 from the approval of these 2 projects;
- (3) The increase in expenditures of \$1.0 million to retrofit the annex building in conjunction with the higher costs at Seaton House project be approved subject to the Province funding this additional amount at 50% which is currently available for the \$6.0 million approved amount; and
- (4) The Commissioner of Community and Neighbourhood Services and the Chief Financial Officer and Treasurer report to the Budget Committee on a funding strategy to address any future initiatives dealing with the ongoing need for additional shelters.

(H) Social Services

- (1) The 1999 - 2003 Capital Works program of Social Services of \$104 thousand (gross)/\$12 thousand (net) as outlined in Appendix A be received; and
- (2) The 1999 Capital Budget for Social Services consisting of one project as recommended in Appendix A with a 1999 cash flow of \$104 thousand (gross)/\$12 thousand (net) be approved. This represents the final phase of the project carried forward from the previous year, and will not require any additional funding or commitments beyond 1999.

(I) Solid Waste Management

- (1) The 1999 - 2003 Capital Works program of Solid Waste Management of \$112.987 million as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for Solid Waste Management consisting of 6 projects as recommended in Appendix A with a 1999 cash flow of \$21.6 million be approved. Commitments totalling \$12.4 million in 2000; \$4.6 million in 2001; \$4.5 million in 2002; and \$3.6 million in 2003 are made from the approval of these projects;

- (3) The Chief Financial Officer review the status of the Perpetual Care Reserve for Landfills (former Metro) and report back in consultation with the General Manager of Solid Waste Management on any required change to the paid tonnage contribution rate to ensure that adequate funding is available to cover the future expenditure requirements for the perpetual care of landfills;
- (4) The Chief Financial Officer and Treasurer explore and report back during 1999 on the cost-effectiveness of leasing options versus debenturing for new recycling and waste processing facilities;
- (5) The General Manager of Solid Waste Management be requested to report on the progress in securing an extension of the City of Vaughan's by-law to allow the City of Toronto to operate the Avondale Composting Facility beyond May 1999; and
- (6) The General Manager of Solid Waste Management be requested to report on the necessary funding to settle the contractor's delay/impact claim respecting the Commissioners Street Transfer Station project.

(J) *Transportation*

- (1) The 1999 - 2003 Capital Works program of the Transportation Division of \$901.805 million as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for Transportation consisting of 60 projects as recommended in Appendix A totalling a 1999 cash flow of \$121.9 million be approved. Commitments totalling \$59.770 million are made for 2000 from the approval of these projects;
- (3) The funding requested for the Gardiner East Dismantling Project in the amount of \$10.32 million (deferred by the Urban Environment and Development Committee at its meeting of December 5th, 1998) be re-allocated to 1) re-instate the CAO's recommended reductions (\$4.5 million); and 2) to provide additional funding as follows: increase bridge rehabilitation (\$3.250 million); road resurfacing (\$1 million); SCOOT program (.42 million); advancing of \$.113 million for the Fort

York Blvd. Project; provide \$.5 million for the Long Branch Main Street project; replace the North York Local Improvements project on Forest Heights Blvd. with the project on Arjay Crescent (additional cost of \$.477 million); to provide \$60 thousand for a temporary sidewalk between Park Lawn Blvd. and Mystic Point and to provide \$3 million for red light cameras (net of \$0);

- (4) The Division provide an additional \$500 thousand for the Prince Edward Viaduct relating to suicide prevention barrier, by absorbing within their current capital program;
- (5) The Division provide \$500 thousand for improvements to the Humber River Bike Trail, by absorbing within their current capital program;
- (6) The Division report to Budget Committee on the back log of arterial road reconstruction and a recommendation on how this back log can be addressed;
- (7) The Division provide to the Urban Environment and Development Committee and the Budget Committee a detailed report on traffic calming; and
- (8) Funding in the amount of \$700 thousand be added to the Division's 1999 Capital Program to provide for engineering and preliminary design plans with respect to the Dufferin Street Jog Elimination Project, as approved by City Council on October 1 and 2, 1998.

(K) Urban Planning and Development Services

- (1) The 1999 - 2003 Capital Works program for urban design projects of \$4.377 million as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for previously approved urban design projects as recommended in Appendix B totalling a 1999 cash flow of \$3.838 million be approved. Commitments totalling \$0.539 million are required for 2000 from the approval of these projects;
- (3) The capital program for the remaining urban design projects outlined on Appendix B be deferred for consideration in the

2000 - 2004 Capital Budget pending a comprehensive report from the Commissioner of Economic Development, Culture and Tourism in consultation with the appropriate program areas. The report will outline strategic priorities for streetscaping projects across the entire City, including criteria that defines where City funding for beautification projects should be 100%, 50% or other amounts and defining community relationships on such projects;

- (4) The General Manager of Transportation Services to report back on funding priorities and the possibility of absorbing the cost of the Jane Finch Phase I streetscape project within the Transportation capital program. The recommended funding for the Jane Finch Phase I streetscape project be subject to approval of the Urban Environment and Development Committee.

Support Services and Other

(L) *Facilities Management*

- (1) The 1999 - 2003 Capital Works program of Facilities Management of \$103.73 million as outlined in Appendix A and Appendix B be received;
- (2) The 1999 Capital Budget for Facilities Management consisting of 22 projects as recommended in Appendix A totalling \$26.078 million with 1999 cash flow of \$18.343 million, 2000 cash flow of \$2.14 million, 2001 cash flow of \$2.14 million, 2002 cash flow of \$2.14 million and 2003 cash flow of \$1.315 million be approved;
- (3) The 1999 Capital Budget for Facilities Management consisting of 146 sub-projects as recommended in Appendix B be approved;
- (4) The following projects: Civic and Office Space Consolidation/Implementation (\$10.5 million), City Hall - Floor Renovations \$40.0 million (\$15.0 million - 1999, \$15.0 million - 2000, \$10.0 million - 2001) and City Hall - Security System (\$1.0 million) related to the amalgamation of the new City totalling \$51.5 million be removed from the Facilities Management capital program and that they be transferred to transition projects for consideration;

- (5) The Strategic Asset Management System project \$1.24 million (\$689 thousand - 1999, \$551 thousand - 2000) be removed from the Facilities Management capital program for consideration with the Year 2000 Business Continuity Plan;
- (6) The Commissioner of Corporate Services and the Chief Financial Officer and Treasurer implement a standard policy for the City for funding the replacement of underground fuel tanks;
- (7) Facilities Management develop a city-wide, comprehensive, prioritized Capital Asset Management Plan (ie. "state of good repair" budget) and that the Plan form the basis of the 2000 - 2004 capital budget submission for all facilities maintenance and rehabilitation;
- (8) All program requests for 2000 - 2004 be reconsidered in 2000 once the corporate Capital Asset Management Plan is complete;
- (9) The Commissioner of Corporate Services and the Chief Financial Officer and Treasurer be requested to report back to Budget Committee on a corporate strategy to implement the plan;
- (10) Approval of the \$639 thousand for Fire facilities be contingent upon the completion of the Fire/Ambulance Location study and a final determination of the use of the facilities in the new City and that the Commissioner of Corporate Services be requested to report back to Budget Committee on this matter;
- (11) The Commissioner of Corporate Services be requested to report back to Budget Committee on accessibility to the Council Chambers at Toronto City Hall;
- (12) The Commissioner of Corporate Services be requested to report back to Budget Committee on the status of barrier free accessibility in City facilities;
- (13) The Commissioner of Corporate Services be requested to report back to Budget Committee, as part of the 2000 - 2004 capital budget submission, on a listing of projects which are absolutely critical; absolutely critical being defined as projects that would begin to lose money after a defined period (eg. five years) if the investment of funds is not made and to provide a business plan for each project;

- (14) The Commissioner of Corporate Services request funding from the Toronto Atmospheric Fund for the Energy Retrofit Project totalling \$275 thousand in 1999 and report back to Budget Committee on this matter.

(M) Clerk's

- (1) The 1999 - 2003 Capital Works program of Clerk's of \$13.05 million as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for Clerk's consisting of one project, as recommended in Appendix A, totalling a 1999 cash flow of \$1.0 million be approved. Commitments totalling \$12.05 million are made for 2000, from the approval of this project;
- (3) The Clerk's Program be directed to prepare a comprehensive report by April 1999 on the process for Election 2000, including the updated costs of a recommended voting and vote tabulation system for Council approval;
- (4) The recommended 1999 expenditure of \$1.00 million, be subject to Council's direction on the Election 2000 process, and approval of a specific voting and vote tabulation system; and
- (5) That the above-mentioned report discuss, in detail, the costs and benefits of alternative voting and vote tabulation options, both financial and other, permissible within the new legislation governing municipal elections.

(N) Transition Projects

- (1) The 1999 - 2003 Capital Works program for transition projects of \$159.184 million as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for 24 previously approved transition projects as recommended in Appendix B totalling a 1999 cash flow of \$37.356 million be approved. Commitments totalling \$3.843 million are required for 2000 from the approval of these projects;
- (3) The 1999 Capital Budget for 1 previously approved transition project with change in scope as recommended in Appendix B totalling a 1999 cash flow of \$1.286 million be approved.

Commitments totalling \$0.373 million are required for 2000 from the approval of this project;

- (4) The 1999 Capital Budget for 11 new transition projects as recommended in Appendix B totalling a 1999 cash flow of \$40.498 million be approved. Commitments totalling \$34.538 million are required for 2000 and \$16.29 million for 2001 from the approval of these projects;
- (5) The Civic and Office Space Consolidation / Floor Renovations project (Facilities Management), with a 1999 cash flow of \$25.5 million be subject to further review and reporting to Budget Committee, with the understanding that the project costs are not fixed and have been earmarked for future adjustments;
- (6) The Unified Business System Application project (Transportation), with a 1999 cash flow of \$0.1 million for an Information Technology Plan be approved and the balance of the funding requested for 1999 totalling \$4.205 million be deferred subject to completion of the plan and a further report to Budget Committee;
- (7) The Coordination of Intake System project (Health), be subject to a further report to Budget Committee once the feasibility study is completed;
- (8) The envelope amount for staff severance costs expected for 1999 downsizing as recommended in Appendix B, estimated at \$25.0 million be approved; and
- (9) The estimated savings of \$14.7 million from transition projects as outlined in Appendix D be reflected in the 1999 departmental operating budgets.

(O) Year 2000 Project

Approval of this report would add \$150.0 million in gross expenditures to the 1999 Capital Budget.

Special Purpose Bodies

(P) Toronto and Region Conservation Authority

- (1) The 1999 - 2003 Capital Works program of Toronto and Region Conservation Authority of \$ 21.7 million be received;
- (2) The 1999 Capital Budget for the Toronto and Region Conservation Authority consisting of five projects as recommended in Appendix A with 1999 gross expenditures totalling \$4.26 million (net expenditures - \$3.03 million) and 2000 gross expenditures of \$1 million (net expenditures - \$1 million) be approved;
- (3) The 1999 Capital Budget for the Toronto and Region Conservation Authority consisting of sub-projects as recommended in Appendix B be approved;
- (4) The approval for the Port Union Waterfront Development Project be given subject to the Toronto and Region Conservation Authority receiving matching funds from the Federal and Provincial levels of governments;
- (5) The Legal Department consult with legal counsel for the Toronto and Region Conservation Authority and report back to the Budget Committee with respect to the liability for 'Soil Erosion Control' costs; and
- (6) The part of the funding for the Soil Erosion Control, Remedial Action Plan, Flood Control, Greenspace Protection and Acquisition Projects which relates to improvement in water quality to the extent it is so indicated by the Toronto and Region Conservation Authority be appropriately funded out of the Water Pollution Reserve.

(Q) Exhibition Place

- (1) The 1999 - 2003 Capital Works program of Exhibition Place totalling \$30,620,000 as outlined in Appendix A be received; and
- (2) The 1999 Capital Budget for Exhibition Place consisting of 10 projects as recommended in Appendix A with a 1999 cash flow of \$5,685,000 be approved.

(R) *Library Services*

- (1) The 1999 - 2003 Capital Works program of Library Services of \$48.775 million as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for Library Services consisting of 9 projects as recommended in Appendix A totalling a 1999 cash flow of \$3.8 million be approved. Commitments totalling \$2.475 million are made for 2000 from the approval of these 9 projects;
- (3) The Malvern Library Expansion project be deferred at this time but be included in the Development Charges Capital Budget that will be before Council in February or March 1999;
- (4) The Single Card Strategy project be deferred and that a corporate team be established to examine the applicability of this strategy across relevant City programs including Parks and Recreation;
- (5) The City Librarian be requested to report to Budget Committee on the proposed catchment area for libraries as part of the service delivery model and determine if a library located in the St. James Town neighbourhood is required before committing any expenditures on the project;
- (6) The City Librarian be requested to report to the Budget Committee on the proposed Service Delivery Model that incorporates designating libraries as local, district/regional and any other designation, including the role of the Reference and Research Library in this strategy;
- (7) The results from the Bulk Building Study be incorporated into the 2000-2004 budget submission and adjustments be made accordingly;
- (8) The City Librarian be requested to report to Budget Committee on the details/justification of the estimated \$2.9 million Eatonville reconstruction expenditures before any construction related expenditure is incurred;
- (9) The increase in expenditures of \$65 thousand in 1999 and \$300 thousand in 2000 required for the Leaside Accessibility project be approved pending the City Librarian report to Budget

Committee on an overall evaluation of the Leaside Public Library facility; and

- (10) The Commissioner of Community and Neighbourhood Services be requested to direct the CEO/City Librarian to report to the York Community Council on the changes to the Materials Budget of the former York Library system, having regard to the new formula for this line item (in the operating budget).

(S) *Toronto Police Service*

- (1) The 1999 - 2003 Capital Works program of the Toronto Police Service of \$66.093 million as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for the Toronto Police Service consisting of 14 projects as recommended in Appendix A totalling a 1999 cash flow of \$19.5 million be approved. Commitments totalling \$12.043 million for the year 2000 will result from the approval of these 14 projects;
- (3) In future years' Capital Works Program submissions, the fiscal impacts presented under the Occurrence Re-engineering and MDT Replacement (Occurrence Re-engineering) projects be consolidated under the Occurrence Re-engineering project;
- (4) The Service's requirements for the integration of its financial management system with the City's system be explored with respect to the timing, overall costs, and appropriate budget "location", and be reported on as a separate project in next year's Capital Works Program. It is important to note that the current recommended Program does not provide any funding for this project;
- (5) The technology outlined in the Automatic Vehicle Location System project be identified as a Corporate application, and that a Corporate team representing Works and Emergency Services staff be created to explore methods to optimize the use of same;
- (6) The Budget Committee further review the Front Counter Renovations project, and subsequently recommend appropriate amended cash flows for same; and

- (7) Police staff investigate the possibility of utilizing TEDCO facilities for the storage of video tapes (re Video Tape Storage Facility project).

(Councillor D. Shiner declared a conflict of interest due to his family being involved in Video Tape stores and did not take part in any discussion.)

(T) *Toronto Transit Commission*

- (1) The 1999 - 2003 Capital Works program of the Toronto Transit Commission of \$1,712.699 million as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for the Toronto Transit Commission consisting of 51 projects as recommended in Appendix A totalling a 1999 cash flow of \$644.667 million be approved. Commitments totalling \$417.029 million are made for 2000 from the approval of these 51 projects;
- (3) A five-year decreasing target for the TTC base capital expenditures be adopted on the basis of the 1999-2003 program request adjusted for the recommendations in this document, to be reviewed on a periodic basis;
- (4) A reserve mechanism for the replacement of revenue vehicles (subway cars, buses and streetcars) be established by the end of the five-year period of this program, through a mechanism that captures part of the decreasing level of requirements;
- (5) The TTC report to the Budget Committee prior to July 31, 1999 on the possibility of modifying its structural paving rehabilitation program on the basis of the standards applied by City Transportation in the rehabilitation of the arterial roads; and on the change to the projected expenditures for 2000 – 2003 (Project 332 Structural Paving Rehabilitation) resulting from the modifications;
- (6) The TTC report to the Budget Committee prior to May 31, 1999 on the difference between the service life standards used by the TTC to renew non-revenue vehicles (cars and trucks) and the standards used by the City (Project 470 Replacement of Automotive Non-Revenue Vehicles);

- (7) The TTC review, prior to the 2000-2004 capital program submission, the costs per unit and total expenditures of Project 120 Surface Track on the basis of the 1999 actual experience after the consolidation of the funding and planning of this project under TTC's responsibility, previously shared between the TTC and City Transportation;
- (8) The CFO and Treasurer, and the Chief General Manager of the TTC report back to the Budget Committee on solid financing options for the Union Station Second Platform prior to the 2000-2004 capital program submission;
- (9) Future sales of TTC surplus property by the City Property Management Department be applied to fund Project 380 Bus Garage Replacement up to the amount of \$5.0 million, representing the cost of the property for the new garage, as per the recommendation adopted by Metro Council in February 1997;
- (10) The City Property Management Department, in consultation with the TTC, report to the Budget Committee on the estimated revenues from sales of surplus property of the TTC, including possible sale-lease options of the properties at the current Danforth and Eglinton bus garage sites prior to July 31, 1999;
- (11) The TTC submit the pertinent application for the financing of the Control Thermostat Replacement project (included in Project #320 Equipment - Various) from the Toronto Atmospheric Fund;
- (12) The TTC report to the Urban Environment and Development Committee on the location of the transit shelters to be installed in 1999 under the Project #921 Transit Shelters and Loops;
- (13) The TTC and City Transportation submit a joint report to the Urban Environment and Development Committee on the future process for the planning and co-ordination of the construction and replacement of shelters to be funded by the Project #921 Transit Shelters and Loops; and
- (14) The TTC report to the Budget Committee throughout the year 1999 on the actual project allocation of the \$2.137 million unspecified reduction included in the funding recommendations of this report.

- (1) The revised 1999 - 2003 Capital Works program of the Toronto Zoo of \$30.565 million in Gross expenditures as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for the Toronto Zoo consisting of seven projects as recommended in Appendix A with 1999 gross expenditures totalling \$5.589 million (net expenditures - \$3.848 million) and 2000 gross expenditures of \$2.639 million (net expenditures - \$2.421 million) be approved;
- (3) The 2000 to 2003 phases of the projects other than Gorilla I: Tropical Rainforest project, be considered, reviewed and recommended in the years in which the expenditures are planned;
- (4) The Toronto Zoo, in conjunction with the Zoological Society, expand their fund raising efforts to identify additional funding sources including federal, provincial and corporate funding to finance projects, such as, the Canadian Domain. Further, the Zoo report back to the Budget Committee on the potential results of the fund-raising effort in conjunction with the Capital Works Program for 2000-2004;
- (5) The Toronto Zoo be requested to review and benchmark its operations against similar Zoos in North America and report back to the Budget Committee. Further, the Zoo consider new activities which will enhance its ability to attract visitors, such as a water rides attraction;
- (6) The Province incorporate the Toronto Zoo as part of the mandate for the proposed Greater Toronto Services Board, since the 1997 and previous years surveys have indicated that a substantial number of visitors (1997-54%) attending the Zoo are from jurisdictions other than the City of Toronto, such that a similar portion of Zoo costs be recovered in part from the Province or the surrounding regions; and
- (7) The appropriate City officials be authorized to take the necessary action to give effect thereto.

Non-Mill Rate

- (V) *Toronto Parking Authority*

- (1) The 1999 - 2003 Capital Works program of the Toronto Parking Authority of \$81.9 million as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for the Toronto Parking Authority consisting of 19 projects as recommended in Appendix A totalling \$41.1 million gross and \$0 net with 1999 cash flow of \$33.6 million gross and \$0 net be approved. Commitments totalling \$7.5 million gross and \$0 net in 2000 are made from the approval of these projects; and
- (3) The Toronto Parking Authority's 1999 capital expenditures be restricted to maintaining expenditure commitments for approved projects within the funding level available at the time expenditures are to take place.

(W) *Toronto Economic Development Corporation (TEDCO)*

- (1) The 1999 - 2003 Capital Works program for the Toronto Economic Development Corporation of \$39.5 million (gross) as outlined in Appendix A be received;
- (2) The 1999 Capital Budget of the Toronto Economic Development Corporation, consisting of 10 projects as recommended in Appendix A, totalling \$17.4 million, with 1999 cash flow of \$12.7 million gross, \$0 net, and year 2000 cash flow of \$4.7 million gross and \$0 net, be approved;
- (3) In accordance with TEDCO's policy and previous undertaking in prior years capital budgets, capital expenditures related to new building development must not be incurred until secured tenancies and third party arrangements are in place;
- (4) Commencing in 1999:
 - (i) on the third anniversary of a project approval, if minimal or no funds have been expended, that the project be cancelled, unless TEDCO can justify its retention and funding for a further period not exceeding three years;
 - (ii) if it is determined that, as part of the annual capital budget process, previously approved projects and/or funding levels cannot continue to be justified, then the projects be cancelled prior to the anniversary date, and funding authorization be adjusted accordingly; and

- (iii) TEDCO report to the Budget Committee on options for reallocation of funds released from cancelled projects and adjustments to project funding.

(X) *Toronto Harbour Commissioners (THC)*

- (1) The 1999 - 2003 Capital Works program for the Toronto Harbour Commissioners of \$38.8 million (gross) as outlined in Appendix A be received;
- (2)
 - (i) the 1999 Capital Budget of the Toronto Harbour Commissioners, consisting of 10 projects as recommended in Appendix A, totalling \$5.8 million, with 1999 cash flow of \$5.8 million gross be approved;
 - (ii) approval of the 1999 capital budget for Project # 813, City Centre Airport - Building (\$535,000) and Project # 814, City Centre Airport - Equipment (\$1,310,000) included in the recommended 1999 cash flow of \$5.8 million be subject to the consideration and endorsement by City Council of the Toronto City Centre Airport Business Plan 1998;
 - (iii) City staff report to the Budget Committee if there is a need to engage the services of independent consultants to report on the Toronto City Centre Airport Business Plan 1998;
 - (iv) approval of the 1999 capital budget for Project # 801, 60 Harbour Street (\$490,000) included in the recommended 1999 cash flow of \$5.8 million be subject to the approval by the THC's board of an appropriate business plan for the Building Modifications/Renovations sub-project for \$415,000.00, as decided at the THC's board meeting of December 14, 1998;
- (3) Capital expenditures be restricted to projects/initiatives in the approved capital budget, in accordance with the funding approved for each project/initiative;
- (4) Reallocation of approved capital funding be submitted to the City for consideration and approval;

- (5) Consistent with the existing subsidy agreement with the THC, the 1999 approved Capital Budget and cash flow for 1999 is to be fully funded from the THC's own reserves and reserve funds;
- (6) Commencing in the year 2000, any capital subsidy request from the THC must exclude the following:
 - (i) any additional funding for projects/initiatives approved prior to the year 2000;
 - (ii) the future years funding of projects approved prior to the year 2000;
 - (iii) funding for work-in-progress and unstarted projects approved prior to 2000, that may be re-budgeted in 2000 and onwards;
- (7) The THC be solely responsible for ensuring that adequate funding is available from its own reserves and reserve funds to fully finance projects referred to in recommendation (6) above, to completion; and
- (8) The City Solicitor be requested to review the existing subsidy agreement, and report to the Budget Committee in January, 1999 on the implications of recommendation (6) above on the subsidy agreement, and what revisions and/or amendments to the subsidy agreement are necessary to give effect to recommendation (6) above.

(Y) *Waste Water*

- (1) The 1999 - 2003 Capital Works program for Waste Water of \$603.3 million as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for Waste Water consisting of 15 projects as recommended in Appendix A totalling \$283.4 million gross, \$0 net with a 1999 cash flow of \$165.9 million gross, \$0 net be approved. Commitments totalling \$79.5 million gross, \$0 net for the year 2000, \$34.8 million gross, \$0 net for 2001, and \$8.2 million gross, \$0 net for 2002 are made from the approval of these 15 projects;

- (3) The Chief Financial Officer and Treasurer, in consultation with the General Manager of Water and Waste Water, report to the Strategic Policies and Priorities Committee by August 1999 with a comprehensive financial plan which confirms the assumptions and estimates for the planned capital works during 1999-2003 and which incorporates the financing needs of the sewer and water mains infrastructure maintenance program on the basis of life cycle analysis without the issue of any new debt;
- (4) The General Manager, Water and Waste Water Division, provide to the Strategic Policies and Priorities Committee, as part of the capital works program for the year 2000-2004, a comprehensive status report concerning the current plant maintenance standards and practices, the impact of alternative service delivery options on maintenance cost and plant downtime, and the impact of such down time on the firm capacity of the existing plant installation; and
- (5) The Chief Financial Officer and Treasurer, in consultation with the General Manager of Water and Waste Water, report to the Strategic Policies and Priorities Committee by February 1999 on the potential for funding of Environmental Initiatives in the Parks Capital Works Program through the Water capital works.

(Z) *Water Services*

- (1) The 1999 - 2003 Capital Works program for Water Services of \$531.1 million as outlined in Appendix A be received;
- (2) The 1999 Capital Budget for Water Services consisting of 19 projects as recommended in Appendix A totalling \$136.6 gross, \$0 net with a 1999 cash flow of \$83.1 million gross, \$0 net be approved. Commitments totalling \$27.5 million gross, \$0 net for the year 2000, \$20.2 million gross, \$0 net for 2001, and \$5.8 million gross, \$0 net for 2002 are made from the approval of these 19 projects.
- (3) The Chief Financial Officer and Treasurer, in consultation with the General Manager of Water and Waste Water, report to the Strategic Policies and Priorities Committee by August 1999 with a comprehensive financial plan which confirms the assumptions and estimates for the planned capital works during 1999-2003 and which incorporates the financing needs of the

sewer and water mains infrastructure maintenance program on the basis of life cycle analysis without the issue of any new debt;

- (4) The Water Efficiency Study in the Engineering Studies (Project #WS363) be conducted by the Water and Waste Water Division in consultation with the Finance Department and the scope of the study include rate analysis for wholesale and retail water sales; and
- (5) The expenditure for the Valve Chamber Cover Replacement Project (\$48 thousand) be provided for from the 1999 operating budget.

The Budget Committee also had before it the following reports:

- (a) (December 18, 1998) from the Commissioner, Economic Development, Culture and Tourism, responding to questions raised by the Budget Committee during its 1999-2003 Capital budget deliberations and recommending:
 - (i) that the Budget Committee give consideration to approving \$90,000 in the 1999 Capital Budget for review of all playgrounds in the City for compliance to CSA standards; and
 - (ii) that the foregoing recommendation be forwarded to Strategic Policies and Priorities Committee and Council as part of the Parks and Recreation capital works.
- (b) (January 7, 1999) from the Commissioner of Urban Planning and Development Services, responding to Budget Committee's request to report on the feasibility of carrying out Phase I, Stage II, of the Sheppard Avenue East Streetscape project between Leslie Street and Bayview Avenue, and recommending that the report be received for information.
- (c) (January 6, 1999) from the Commissioner, Works and Emergency Services, responding to questions raised by the Budget Committee during its 1999-2003 Capital budget deliberations and recommending:
 - (i) that \$250,000 in consultants costs be deferred for consideration with the Year 2000 Capital budget and that the 1999 Capital Budget request for the perpetual care of landfills be reduced accordingly; and
 - (ii) that the report be received for information.

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- (d) (i) (December 29, 1998) from Councillor Norman Gardner, Chairman, Toronto Police Services Board, responding to the City's Emergency and Protective Services Committee recommendations and request for reports and recommending that the said report be received for information.
- (ii) (December 29, 1998) from Councillor Norman Gardner, Chairman, Toronto Police Services Board responding to questions raised by the Budget Committee during its 1999-2003 Capital budget deliberations and recommending that the said report be received for information.
- (e) (January 13, 1999) from the City Clerk advising that the Works and Utilities Committee, at its meeting on January 13, 1999, recommended to the Budget Committee the adoption of the report (January 12, 1999) from the Commissioner of Works and Emergency Services, wherein it is recommended:
- “Subject to approval of the necessary funding included in the 1999 Water and Wastewater Capital Works Program, authorization be given too amend the existing consulting services agreement with the engineering consulting firm of R.V. Anderson Associates Limited for predesign services pertaining to design/build assignment arising from the 100 Percent Biosolids Beneficial Use Program at the Main Treatment Plant (MTP) by an additional amount of \$1,250,000.00, including Goods and Services Tax (GST), and including a contingency allowance of \$110,000.00 to cover additional work, if necessary, and as authorized by the Commissioner, all in accordance with the terms of the existing consulting services agreement.”
- (f) (January 19, 1999) from the Commissioner of Economic Development, Culture and Tourism, responding to questions raised by the Budget Committee during its 1999-2003 Capital budget deliberations and recommending:
- (1) the \$950,000 in reserve funding originally allocated for the St. Basil's Community Centre Project be retained for this use pending the completion, later this spring, of the needs assessment and feasibility study of proposed future community centres;
- (2) a further report be submitted at the conclusion of the above noted needs and feasibility study; and
- (3) the appropriate City officials be authorized to take the necessary action to give effect thereto.
- (g) (January 18, 1999) from the Chief Financial Officer and Treasurer responding to the Budget Committee's request to report on a financial impact assessment of the planned capital expenditures on the combined water and sewer rate assuming that no

debt is to be issued; advising that this report provides the required assessment; that the water rate for 1999 will be recommended later upon the completion of the operating budget review for the Water and Waste Water Division and after taking water rate harmonization issues into account; that this report also seeks the necessary approval to fund certain environmental initiatives in the capital works programs for the Toronto Regional Conservation Authority through the water rates.

- (h) (January 19, 1999) from the Commissioner of Economic Development, Culture and Tourism responding to the Budget Committee's request to report on related impacts and costs to undertake a review of all 833 play areas in Toronto by using certified playground inspectors currently on staff; and recommending that:
 - (1) The Budget Committee consider a one time allocation of \$60,000.00 in the Current Budget of the Parks and Recreation Division to allow the project to proceed in 1999; and
 - (2) that the appropriate City officials be authorized to take the necessary action to give effect thereto.

- (i) (January 19, 1999) from the Commissioner of Economic Development, Culture and Tourism responding to the Budget Committee's request to report on the related costs to install a tube water slide and staffing of pools when water slides are added to pools; and recommending that:
 - (1) \$75,000.00 be included in the 1999 Capital Budget for the installation of a tube water slide at Kiwanis pool in the former Borough of East York;
 - (2) that the future operating implications of staffing and maintaining a tube water slide at Kiwanis pool be considered within the context of the Department's 1999 Operating Budget; and
 - (3) that the appropriate City officials be authorized to take the necessary actions to give effect thereto.

- (j) (January 13, 1999) from the Storm Water Group advising that the group is looking at a number of innovative pilot projects that would reduce the costs of stormwater management in the long-run; requesting that additional funding in the amount of \$1 million for stormwater management be included in the 1999 Capital Budget; and providing a list of some of the project which could be initiated this year and for which the additional funds would be allocated.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair

- A. Councillor Jakobek moved:

- (1) The adoption of the 1999 Capital Budget and Five-Year Capital Plan, as amended; recommendations embodied in the '*1999 Capital Budget*' Book.;
- (2) all other reports be received.
- (3) (January 18, 1999) report from the Chief Financial Officer and Treasurer respecting Potential Impact of 1999-20003 Waste Water Capital Works Program on the Water Rate and Adjustments to the Waste Water Capital Works Program, be deferred until the next meeting scheduled for February 19, 1999;

- (4) St. James Town:

The Commissioner of Economic Development, Culture and Tourism be requested to meet with the Ward Councillors, Toronto Hydro and the Toronto Parking Authority to determine whether Section 37 funds could be applied to a design which would be affordable and phased and report back to the Budget Committee, through the Economic Development Committee, in that regard;

- (5) Waste Water:

That the existing consulting services agreement between the City and the firm of R.V. Anderson Associates Limited for engineering services, related to the implementation of a 100 Percent Biosolids Beneficial Use Program at the Main Treatment Plant (MTP), by an additional amount of \$1,250,000.00, including Goods and Services Tax (GST) and a contingency allowance of \$110,000.00 to cover additional work, if necessary; as authorized by the Commissioner, in accordance with the terms of the existing consulting services agreement, be adopted, subject to the City Auditor being requested to review this project as to whether or not the scope of work required is necessary, or could be done "in house" or whether the scope of work, if changed, requires a new request for proposal (RFP).

- (6) Parks and Recreation - Playground Inspection Program (CSA Standards):

- (i) A one time allocation of \$60,000.00 be approved in the Current Budget of the Parks and Recreation Division to allow the project to proceed in 1999, in house; and that the appropriate City officials be authorized to take the necessary action to give effect thereto.
- (7) The presentation from Ms. Joan Doiron, co-Chair, Toronto Pedestrian Committee, be forwarded to the Urban Environment and Development Committee for its consideration.

Councillor Jakobek resumed the Chair.

B. Councillor Shiner moved:

- (1) St Basil's Community Centre:
 - (i) \$150,000.00 of reserves identified in the 1999 budget submission to fund the St. Basil's Community Centre sub-project be allocated to fund the Stanley Community Centre Expansion of Seniors room in 1999; and
 - (ii) the remaining \$800,000.00 of such reserves identified for the St. Basil's project be encumbered, and be considered for the construction of a community centre (temporarily named the Humber/Sheppard Community Centre), in the year 2000.

C. Councilor Chow moved:

- (1) St. Basil's Community Centre:

The Community Centre be renamed Humber/Sheppard Community Centre (formerly known as St. Basil's Community Centre) in the interim until such time as a permanent name can be determined by a community process organized by the Ward Councillors;

- (2) The Director of Ambulance Services to report to the Emergency and Protective Services Committee, if necessary, on private ambulance service in the City of Toronto as presented by Mr. Buksbaum, President, Director Care Patient Transfer.

D. Councillor Kinahan moved:

(1) Waste Water:

The Commissioner of Urban Planning and Development be requested to report to the Urban Environment and Development Committees prior to any sewer work being carried out to enhance development prospects in a given area, the said report to provide information as to whether or not the City concurs with the development proposal;

(2) Stormwater Management:

(i) the request from the Storm Water Group (January 13, 1999), that additional funding in the amount of \$1 million for stormwater management be included in the 1999 Capital Budget, be referred to the Chief Financial Officer and Treasurer to be considered during the Year 2000 Capital Budget deliberations;

(ii) the Chief Financial Officer and Treasurer be requested to report in Mid-1999 to the appropriate Standing Committee respecting any funds that could be reallocated to potential stormwater programs as listed in the attached report (January 13, 1999) from the Storm Water Group.

(3) Transportation - Mystic Point and Park Lawn (Sidewalks):

Consideration be given to acquiring funding for this project from the Developer as part of the Development Charges.

E. Councillor Pitfield moved:

(1) Parkette - Broadview and Gamble, East York:

The amount of \$10,000.00 be approved for the subject project;

(2) Kiwanis Pool (East York):

(i) \$75,000.00 be included in the 1999 Capital Budget for the installation of a tube water slide at Kiwanis pool in the former Borough of East York;

- (ii) the future operating implications of staffing and maintaining a tube water slide at Kiwanis pool be considered within the context of the Department's 1999 Operating Budget; and
- (iii) the appropriate City officials be authorized to take the necessary actions to give effect thereto.

Upon the question of the adoption of the foregoing motion A. (1) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (2) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (3) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (4) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (5) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (6) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (7) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion B. (1) by Councillor Shiner, it was carried.

Upon the question of the adoption of the foregoing motion C. (1) by Councillor Chow , it was carried.

Upon the question of the adoption of the foregoing motion C. (2) by Councillor Chow, it was carried.

Upon the question of the adoption of the foregoing motion D. (1) by Councillor Kinahan, it was carried.

Upon the question of the adoption of the foregoing motion D. (2) by Councillor Kinahan, it was carried.

Upon the question of the adoption of the foregoing motion D. (3) by Councillor Kinahan, it was carried.

Upon the question of the adoption of the foregoing motion E. (1) by Councillor Pitfield, it was carried.

Upon the question of the adoption of the foregoing motion E. (2) by Councillor Pitfield, it was carried.

The Budget Committee also had before it the following communications pertaining to specified 1999-2003 Capital Budget Programs:

- (i) (December 15, 1998) from Ms. Anna Maria Ruberto, Anna Maria Fashion Designer Ltd. (Oakwood/Vaughan Arts Centre);
- (ii) (December 15, 1998) from Ms. Elizabeth Cinello, Chair, Oakwood/Vaughan Arts and Culture Group (Oakwood/Vaughan Arts Centre);
- (iii) (December 16, 1998) from Mr. Tim Jones, Executive Director, Artscape (Oakwood/Vaughan Arts Space);
- (iv) (December 16, 1998) from Mr. Dougal Bichan, President, Earls court Residents Association (Oakwood/Vaughan Arts Centre);
- (v) (December 16, 1998) from Mr. Domenic Saragosa, Branch Manager, The Toronto-Dominion Bank, Toronto (Oakwood/Vaughan Arts Centre);
- (vi) (December 17, 1998) from Ms. Sandra Walker, Toronto (Oakwood/Vaughan Arts Centre);
- (vii) (December 17, 1998) from Ms. Marlene Semple, Toronto (Oakwood/Vaughan Arts Centre);
- (viii) (December 18, 1998) from Mr. Nelson Wong, Chair, Oakwood/Vaughan Secondary Plan Implementation Committee (Oakwood/Vaughan Arts Centre);
- (ix) (December 18, 1998) from Mr. Dan Yashinsky, Vice-Chair, The Storytellers School of Toronto (Oakwood/Vaughan Arts Centre);
- (x) (November 4, 1998) Newspaper article entitled "Where do we draw the line on poverty?" by Mr. David Crane, The Toronto Star (as requested by Children's Action Committee at its meeting of November 23, 1998, that this article be forwarded to the Budget Committee); and
- (xi) (December 18, 1998) from Mr. John Sewell requesting the opportunity to address the Budget Committee before it makes the final decisions on the Water and Wastewater budget.

The following members of Council appeared before the Budget Committee in connection with the foregoing matter:

- Councillor Jack Layton, Don River; and
- Councillor George Mammoliti, North York Humber.

The following persons appeared before the Budget Committee in connection with the foregoing matter:

- Ms. Joan Doiron, Co-Chair, Toronto Pedestrian Committee.
- Mr. Buksbaum, President, Direct Care Patient Transfer, respecting Ambulance Services.

(Chief Financial Officer and Treasurer; c. Councillor J. Layton; Councillor B. Saundercook; Director of Budgets - January 22, 1999)

(Mr. John Sewell - January 25, 1999.)

(Commissioner of Works and Emergency Services; c. General Manager, Ambulance Services; Committee Administrator, Emergency and Protective Services Committee - January 22, 1999.)

(Commissioner of Urban, Planning and Environment Services; c. Committee Administrator, Urban Environment and Development Committee - January 22, 1999.)

(Strategic Policy and Priorities Committee; c. Chief Financial Officer and Treasurer; Urban Environment and Development Committee; Director, Ambulance Services; Emergency and Protective Services Committee; Commissioner of Economic Development, Culture and Tourism; Toronto Hydro; Toronto Parking Authority; Economic Development Committee; Commissioner of Urban Planning and Development; City Auditor; Commissioner, Works and Emergency Services - January 21, 1999.)

2.6 Report not submitted to the Committee.

2.7 Utilization of Revenues From First Aid/CPR Programs.

The Budget Committee had before it a communication (January 12, 1999) from the City Clerk advising that the Emergency and Protective Services Committee at its meeting on January 12, 1999, during consideration of a report (November 23, 1998) from the Commissioner of Works and Emergency Services, headed "Cardio Pulmonary Resuscitation and First Aid Training Contract", to be considered by City Council on February 2, 1999, referred to the Budget Committee for review and approval the following motion:

“That all revenues that accrue from First Aid/CPR Programs be utilized to fund initiatives, including the Public Access Defibrillation Program, that contribute to City Council’s commitment to being a ‘Cardiac Safe City’.”

Councillor Jakobek appointed Councillor Pitfield as Acting Chair and vacated the Chair.

A. Councillor Jakobek moved:

The Strategic Policies and Priorities Committee, and Council, be advised, during its consideration on February 2, 1999, of Clause No. 1 of Report No. 1 of The Emergency and Protective Services Committee, that the Budget Committee received the transmittal (January 12, 1999) from the City Clerk respecting Utilization of Revenues from First Aid/CPR Programs.

Councillor Jakobek resumed the Chair.

B. Councillor Balkissoon moved:

The Chief Financial Officer and Treasurer be requested to report back to the Budget Committee at an appropriate time on a policy with regard to the dedication of funds for excess revenues and new one time revenues.

Upon the question of the adoption of the foregoing motion A. by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion B. by Councillor Balkissoon, it was carried.

(Strategic Policies and Priorities Committee; c. Emergency and Protective Services Committee; Chief Financial Officer and Treasurer - January 21, 1999.)

2.8 Authority to Issue Debentures During 1999.

The Budget Committee had before it a report (January 14, 1999) from the Chief Financial Officer and Treasurer requesting authority to negotiate and enter into agreements for the issuance of debentures, including foreign exchange and interest rate contracts if required, as permitted by provincial legislation; and recommending that:

- (1) authority be granted for the Mayor of the City of Toronto and the Chief Financial Officer & Treasurer to enter into an agreement or agreements, in accordance with

Section 101 of the City of Toronto Act, 1997 (No. 2) with a purchaser or purchasers for the sale and issuance of debentures to provide an amount in 1999 not to exceed \$500 million;

- (2) authority be granted for the introduction of the necessary Bills in Council to give effect to the foregoing; and
- (3) the appropriate City of Toronto officials be authorized to take the necessary actions to give effect thereto.

The Budget Committee on January 19, 1999, recommended to Strategic Policies and Priorities Committee, and Council, the adoption of the foregoing report.

(Strategic Policies and Priorities Committee - January 21, 1999.)

2.9 Temporary Borrowing Pending the Receipt of Tax Revenues and the Issuance of Debentures During 1999.

The Budget Committee had before it a report (January 14, 1999) from the Chief Financial Officer and Treasurer requesting authority to temporarily borrow funds, if required, pending the receipt of tax revenues and the issuance and sale of debentures during 1999; and recommending that:

- (1) the temporary borrowing limit to meet 1999 current expenditures, pending receipt of tax levies and other revenues, be established at \$1,000,000,000;
- (2) the temporary borrowing limit for capital purposes for 1999 be established at \$500,000,000;
- (3) authority be granted for the introduction of the necessary Bills in Council to give effect to the foregoing; and
- (4) the appropriate City of Toronto officials be authorized to take the necessary actions to give effect thereto.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

A. Councillor Jakobek moved:

The adoption of the report (January 14, 1999) from the Chief Financial Officer and Treasurer.

Councillor Jakobek resumed the Chair.

B. Councillor Shiner moved:

The Chief Financial Officer and Treasurer be requested to report back to the Budget Committee on the cash flow of funds that the City collects on behalf of the Board of Education and any costs that the City is incurring borrowing money for that purpose.

Upon the question of the adoption of the foregoing motion A. by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion B. by Councillor Shiner, it was carried.

(Strategic Policies and Priorities Committee; c. Chief Financial Officer and Treasurer - January 21, 1999.)

2.10 Information Items.

(a) Toronto Zoo - 1998 Operating Budget Variance Report and Contingency Request.

(January 4, 1999) from the City Clerk advising that City Council at its meeting held on December 16 and 17, 1998, adopted, without amendment, Clause No. 10 contained in Report No. 26 of The Strategic Policies and Priorities Committee, headed "Toronto Zoo - 1998 Operating Budget Variance Report and Contingency Request".

(b) Replacement of Police Vehicles.

(January 4, 1999) from the City Clerk advising that City Council at its meeting held on December 16 and 17, 1998, adopted, without amendment, Clause No. 11 contained in Report No. 26 of The Strategic Policies and Priorities Committee, headed "Replacement of Police Vehicles".

(c) Eatonville Library (Markland-Centennial - Ward 4).

(January 4, 1999) from the City Clerk advising that City Council at its meeting held on December 16 and 17, 1998, adopted, without amendment, Clause No. 12 contained in Report No. 26 of The Strategic Policies and Priorities Committee, headed "Eatonville Library (Markland-Centennial - Ward 4)".

(d) City Hall Renovations.

(January 4, 1999) from the City Clerk advising that City Council at its meeting held on December 16 and 17, 1998, adopted, as amended, Clause No. 13 contained in Report No. 26 of The Strategic Policies and Priorities Committee, headed "City Hall Renovations".

(e) Funding for Bendale Neighbourhood Library Renovation Project (Scarborough City Centre - Ward 15).

(January 4, 1999) from the City Clerk advising that City Council at its meeting held on December 16 and 17, 1998, adopted, without amendment, Clause No. 14 contained in Report No. 26 of The Strategic Policies and Priorities Committee, headed "Funding for Bendale Neighbourhood Library Renovation Project (Scarborough City Centre - Ward 15)".

(f) Wheel-Trans Vehicle Replacement.

(January 4, 1999) from the City Clerk advising that City Council at its meeting held on December 16 and 17, 1998, adopted, without amendment, Clause No. 25 contained in Report No. 26 of The Strategic Policies and Priorities Committee, headed "Wheel-Trans Vehicle Replacement"

(g) Interim Spending Approvals for the 1999 Water and Wastewater Capital Works Program.

(January 4, 1999) from the City Clerk advising that City Council at its meeting held on December 16 and 17, 1998, adopted, without amendment, Clause No. 26 contained in Report No. 26 of The Strategic Policies and Priorities Committee, headed "Interim Spending Approvals for the 1999 Water and Wastewater Capital Works Program"

(h) Heritage Toronto 1998 Cash Flow.

(January 4, 1999) from the City Clerk advising that City Council at its meeting held on December 16 and 17, 1998, adopted, without amendment, Clause No. 29 contained in Report No. 26 of The Strategic Policies and Priorities Committee, headed "Heritage Toronto 1998 Cash Flow".

(i) National Child Benefit Supplement Reinvestment Plan.

(January 4, 1999) from the City Clerk advising that City Council at its meeting held on December 16 and 17, 1998, adopted, without amendment, Clause No. 30

contained in Report No. 26 of The Strategic Policies and Priorities Committee, headed "National Child Benefit Supplement Reinvestment Plan".

- (j) Purchase of Community Volunteer Vehicle Known as 'Box 12'.

(January 4, 1999) from the City Clerk advising that City Council at its meeting held on December 16 and 17, 1998, adopted, without amendment, Clause No. 31 contained in Report No. 26 of The Strategic Policies and Priorities Committee, headed "Purchase of Community Volunteer Vehicle Known as 'Box 12'".

- (k) Sale of Paper Fibre from the Grey Box Program.

(January 4, 1999) from the City Clerk advising that City Council at its meeting held on December 16 and 17, 1998, adopted, without amendment, Clause No. 32 contained in Report No. 26 of The Strategic Policies and Priorities Committee, headed "Sale of Paper Fibre from the Grey Box Program".

- (l) 1999 Capital Budget - Toronto Police Service and Toronto Fire Service Integrated Fire/Police Radio Communication System.

(January 4, 1999) from the City Clerk advising that City Council at its meeting held on December 16 and 17, 1998, adopted, without amendment, Clause No. 33 contained in Report No. 26 of The Strategic Policies and Priorities Committee, headed "1999 Capital Budget - Toronto Police Service and Toronto Fire Service Integrated Fire/Police Radio Communication System".

On a motion by Councillor Balkissoon, the Budget Committee received the foregoing communications and requested the Chief Financial Officer and Treasurer, when submitting the final 1998 Variance Report to the Budget Committee, to provide a historical background respecting the past annual Operating Budget process undertaken by the Toronto Zoo.

(Chief Financial Officer; c. Director of Budgets - January 22, 1999.)

2.11 Proposed 1999 Operating Budget Process and Schedule.

The Budget Committee had before it a joint report (January 18, 1999) from the Chief Administrative Officer and the Chief Financial Officer and Treasurer providing a proposal for the 1999 Operating Budget process and schedule; and recommending that the proposed Operating Budget process and schedule be approved.

- A. Councillor Chow moved:

The adoption of the joint report (January 18, 1999) from the Chief Administrative Officer and the Chief Financial Officer and Treasurer, subject to providing that the proposed April 20, 1999 Special Strategic Policies and Priorities Committee meeting to hear deputations pertaining to the 1999 Operating Budget, shall be a joint meeting of Strategic Policies and Priorities Committee and the Budget Committee.

B. Councillor Kinahan moved:

The Chief Administrative Officer to report directly to Council at its meeting scheduled to be held on February 2, 1999, providing alternate dates for the Council Strategy Sessions scheduled for February 25 and 26, 1999.

Upon the question of the adoption of the foregoing motion A. by Councillor Chow, it was carried.

Upon the question of the adoption of the foregoing motion B. by Councillor Kinahan, it was carried.

(Strategic Policies and Priorities Committee; c. Chief Administrative Officer - January 21, 1999.)

2.12 Auditor's Recommendations and Actions Taken by the Canadian National Exhibition Association.

The Budget Committee had before it a report (January 11, 1999) from the Interim General Manager, Exhibition Place, responding to a request that the Board of Management for the CNE and CNEA provide a report to the Budget Committee for its meeting scheduled to be held on January 19, 1999, respecting:

- (a) the comments of the Auditor, the concerns expressed over the last five years and how they have been addressed;
- (b) what actions have been taken, other than the review of the admittance fees to stop the continuing loss;
- (c) what actions have been taken to make the casino a break-even operation; and

recommending that the report be received for information.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

A. Councillor Jakobek moved:

- (1) The Budget Committee receive the aforementioned report and that it be considered during the 1999 Operating Budget deliberations at which time the City Auditor will be requested to address Committee in that regard; and
- (2) a copy of the aforementioned report be forwarded to the Chair of CNEA for information.

Upon the question of the adoption of the foregoing motion A. (1) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (2) by Councillor Jakobek, it was carried.

(Interim General Manager, Exhibition Place; c. Councillor Joe Pantalone, Trinity-Niagara; City Auditor - January 22, 1999.)

2.13 Consolidation of Records Storage Facilities and Services.

The Budget Committee had before it a report (January 15, 1999) from the City Clerk providing a status report of the consolidation of the city's inactive records storage requirements by way of a design build leased warehouse facility, with the Toronto Economic Development Corporation (TEDCO) as a lessor, as directed by the Budget Committee; advising that funds in the amount of \$1659.0 thousands were allocated for a Transition Project involving the consolidation of records storage facilities and services; that in 1998, twelve positions were deleted in anticipation of the consolidation of records storage facilities by early 1999; that delays in implementing the consolidation, however, require a one-time adjustment to the 1999 operating budget target for the Corporate Records and Archives unit of the City Clerk's Division; that this expenditure will allow the unit to deal with a growing backlog of records destructions, and will fund a reduced program of microfilming the records of building permit applications so that the original records may be destroyed to achieve interim space savings in facilities that are presently filled beyond their capacity; that approval of this transition project will incur operating costs for the lease and maintenance beginning in the Year 2000; that a further report will be submitted on the impact on the operating budget as soon as negotiations with TEDCO are finalized; and recommending that:

- (1) inactive records of the City of Toronto and its agencies, boards, and commissions that do not require long-term retention be consolidated into a single records storage facility;

- (2) as directed by the Budget Committee, the City's Real Estate unit continue to negotiate a lease with TEDCO, and report thereon to the Corporate Services Committee and the Budget Committee on the terms of the lease and its impact upon the operating budget for the City Clerk's Division in future years;
- (3) in the event that negotiations are not satisfactorily concluded with TEDCO, the City Clerk with the assistance of Real Estate staff be authorized to issue a proposal call for a storage facility to be financed by the private sector on city-owned property for lease with a buy-back option;
- (4) the 1999 operating budget target for the Corporate Records and Archives unit be adjusted to reflect a one-time expenditure of \$389 thousands to meet service requirements associated with project delays as discussed in this report; and
- (5) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

A. Councillor Jakobek moved:

- (1) The adoption of the foregoing report;
- (2) the Commissioner of Corporate Services be requested to:
 - (i) give the subject project a higher prioritization and try to conclude the negotiations with TEDCO before the end of February, 1999; and
 - (ii) report back to the Budget Committee as soon as possible respecting the Toronto Transit Commission's reported awarding of a contract for storage of records and archives.

Councillor Jakobek resumed the Chair.

Upon the question of the adoption of the foregoing motion A. (1) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (2) by Councillor Jakobek, it was carried.

(Strategic Policies and Priorities Committee; c. Commissioner of Corporate Services; City Clerk - January 21, 1999.)

2.14 Expenditure of Tax Dollars in the Cabbagetown Area.

The Budget Committee had before it a communication (January 13, 1999) from Ms. Mary Pratt Harlan, expressing concerns regarding the expenditure of tax dollars in the Cabbagetown area.

The Budget Committee referred the aforementioned communication to Councillor Pam McConnell, Don River, for information and any action deemed necessary.

(Councillor Pam McConnell; c. Ms. Mary Pratt Harlan - January 19, 1999.)

2.15 Snow Removal.

The Budget Committee had before it a memorandum (undated) from Councillor Blake F. Kinahan, Lakeshore-Queensway, advising that it is in everyone's economic interest to ensure that the City of Toronto's ability to operate should not diminish due to natural occurrences in the weather patterns; requesting a staff report estimating the effects on the tax revenue caused by an economic slowdown brought on by a short term natural disaster; and suggesting that a request should be made to upper levels of government for funds respecting the snow removal.

A. Councillor Kinahan moved:

- (1) The Chief Administrative Officer and the Chief Financial Officer and Treasurer, in consultation with the Commissioner of Works and Emergency Services, be requested to report to the next Urban Environment and Development Committee, scheduled to be held on February 8, 1999, respecting snow removal costs related to the January, 1999 snow storms, addressing equipment costs and the financial impact on the City's Operating and Capital budgets; and
- (2) the aforementioned memorandum from Councillor Kinahan be forwarded for information.

Upon the question of the adoption of the foregoing motion A. (1) by Councillor Kinahan, it was carried.

Upon the question of the adoption of the foregoing motion A. (2) by Councillor Kinahan, it was carried.

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Budget Committee Minutes
Tuesday, January 19, 1999

(Chief Administrative Officer; Chief Financial officer and Treasurer; c. Commissioner of Works and Emergency Services; Committee Administrator, Urban Environment and Development Committee - January 22, 1999.)

The Committee adjourned its meeting at 4:21 p.m.

Chair.