

**THE CITY OF TORONTO**

**Clerk's Department**

**Minutes of the Budget Committee**

**Meeting No. 5**

**Tuesday, February 9, 1999**

The Budget Committee met on Tuesday, February 9, 1999, in Committee Room 2, 2nd Floor, City Hall, 100 Queen Street West, Toronto, commencing at 9:14 a.m.

Members Present:

Councillor T. Jakobek, Chair  
Councillor B. Balkissoon  
Councillor O. Chow  
Councillor B. Kinahan  
Councillor C. Ootes  
Councillor J. Pitfield  
Councillor D. Shiner

Also Present:

Councillor M. Augimeri  
Councillor R. Cho  
Councillor R. Davis  
Councillor N. Gardner  
Councillor J. Pantalone

**5.1 1999 Operating Budget - Preliminary Review**

The Budget Committee, at its special meeting on February 9, 1999, began its preliminary review of the 1999 Operating Budget as follows:

**Toronto Police Services Board**

The Budget Committee had before it a report (February 9, 1999) from the Chief Administrative Officer providing an analysis of the 1999 Operating Budget submission of the Toronto Police Service, including a summary of budget implications, outstanding issues and recommendations.

The Budget Committee also had before it the following:

- (i) the 1999 Operating Budget Program Overview for the Toronto Police Service;
- (ii) a report (December 16, 1998) from the Chief of Police respecting the 1999 Operating Budget Target for the Toronto Police Services Board; and

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- (iii) an extract from the Minutes of the Toronto Police Services Board held on December 15, 1998, headed "1999 Operating Budget - Toronto Police Service and Parking Enforcement."

The following persons appeared before Budget Committee in connection with the foregoing matter:

- Deputy Chief Michael Boyd;
- Frank Chen, Director, Finance and Administration;
- Bill Gibson, Director, Human Resources; and
- Larry Stinson, Director, Computing and Telecommunications.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Committee defer consideration of the 'Use of Force' initiative (Baton Conversion) and request the Chair, Police Services Board, to report back to the Budget Committee on how other large cities have handled this matter;
- (2) consideration be given to deleting the \$1 million for Special Events;
- (3) Councillor Jakobek, the Chief of Police, the City Auditor and the City Solicitor meet to determine the ways and means in which the City can ensure that the Police Services Board receives the financial benefit of Police Reports being sold by Collision Reporting Centres as opposed to the Collision Reporting Centres receiving the monies;
- (4) the City Auditor be requested to report to the next meeting of the Budget Committee on the previous decision of the Budget Committee and Council to remove the 'audit' function from the Police;
- (5) the Chief of Police be requested to provide a report on the previous decision of the Budget Committee and Council with respect to the civilianization of the Parking Tag Enforcement Unit; why it has not happened, when is it going to happen and where are the reductions;

- (6) a meeting be held between the Chair of the Police Services Board, Councillor Disero, Councillor Layton and the General Manager of Toronto Hydro with respect to the Y2K issue, so that in the event that Toronto Hydro is unable to guarantee the Police undisturbed power to their Divisions, that Toronto Hydro be requested to pay the projected cost of \$1.7 million;
- (7) the Executive Director of Information Technology be requested to report to the Corporate Services Committee and Budget Committee on the issue of e-mail software and servers with a view to possibly deferring the requested cost until such time as a corporate standard has been established;
- (8) the Chair of the Police Services Board be requested to report back to the Budget Committee providing an update on the OMERS Type 3;
- (9) the Chair of the Police Services Board and the Chief Financial Officer and Treasurer be requested to report back to Budget Committee on the feasibility, in the Year 2000, of providing schools with direct grants for the cost of crossing guards with the understanding that the schools will be responsible for the crossing guards; and
- (10) the Chair of the Police Services Board be requested to provide the Budget Committee with details of the privatization plan as it relates to long term service employees and in that regard meet with relevant City staff to see if the City could utilize those persons no longer needed by the Toronto Police.

Councillor Jakobek resumed the Chair.

B. Councillor Chow moved that:

- (1) Councillor Jakobek's motion No. (3) be amended by adding:  
“ ... and the savings which can be achieved in that regard.”;
- (2) consideration be given to \$1.7 million savings being taken off the base if it is achieved as a result of motions passed during the 1998 operating budget deliberations;

- (3) Councillor Chow and Councillor Balkissoon:
  - (i) meet with the Chair, Police Services Board and relevant staff to review all positions above the Police Constable level and report back to the Budget Committee on possible administration reductions above that line;
  - (ii) review the net operating budget trend as shown in report (February 9, 1999) from the Chief Administrative Officer (Page 2);
- (4) the Chair of the Police Services Board be requested to report back to Budget Committee and provide a complete list of all revenues received by the Toronto Police Services; and
- (5) the Chair of the Police Services Board be requested to provide to Councillor Chow a copy of the 1998 negotiated settlement for the Toronto Police Services and a list of the Key Service Level Indicators.

C. Councillor Shiner moved that:

- (1) the Chair of the Police Services Board be requested to report back to the Budget Committee on the proposed organizational and operational structure for the 4009 uniformed constables and 915 sergeants by Division or Department;
- (2) the Chair of the Police Services Board be requested to report back to Budget Committee and provide a detailed breakdown of the centralized command charges and changes, i.e., 1996 actuals, 1997 actuals, 1998 projected and 1999 required;
- (3) the Chair of the Police Services Board be requested to report back to the Budget Committee on the costs and savings, if any, due to the upgrading of the Police Fleet as approved by Council in 1998; and
- (4) the Chair of the Police Services Board be requested to report back to the Budget Committee providing a review of the Diversion Programs (pensions).

D. Councillor Kinahan moved that:

- (1) the Chair of the Police Services Board be requested to provide the Budget Committee with a breakdown of the changes from the 1998 budget for:

Police Services Board	21.6%
Chief of Police	18.1%
Executive Support Command	20.8%
Services and Rents	25.3%

Upon the question of the adoption of the foregoing motion A. (1) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (2) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (3) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (4) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (5) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (6) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (7) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (8) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (9) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion A. (10) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion B. (1) by Councillor Chow, it was carried.

Upon the question of the adoption of the foregoing motion B. (2) by Councillor Chow, it was carried.

Upon the question of the adoption of the foregoing motion B. (3) by Councillor Chow, it was carried.

Upon the question of the adoption of the foregoing motion B. (4) by Councillor Chow, it was carried.

Upon the question of the adoption of the foregoing motion B. (5) by Councillor Chow, it was carried.

Upon the question of the adoption of the foregoing motion C. (1) by Councillor Shiner, it was carried.

Upon the question of the adoption of the foregoing motion C. (2) by Councillor Shiner, it was carried.

Upon the question of the adoption of the foregoing motion C. (3) by Councillor Shiner, it was carried.

Upon the question of the adoption of the foregoing motion C. (4) by Councillor Shiner, it was carried.

Upon the question of the adoption of the foregoing motion D. (1) by Councillor Kinahan, it was carried.

(Chief of Police; Chair, Police Services Board; Councillor Bas Balkissoon; Councillor Olivia Chow; Councillor Betty Disero; Councillor Tom Jakobek; Councillor Jack Layton; City Auditor; City Solicitor; President and Chief Executive Officer, Toronto Hydro; Executive Director of Information Technology; c. Chief Administrative Officer; Committee Administrator, Corporate Services Committee - February 15, 1999)

### **Public Transit - Toronto Transit Commission**

The Budget Committee had before it a report (February 7, 1999) from the Chief Administrative Officer, providing an analysis of the 1999 Operating Budget submission for the Toronto Transit Commission.

The Budget Committee also had before it the following reports:

- (i) (February 7, 1999) from B. Hachard, Budget Services, submitting the 1999 Operating Budget Analyst Briefing Notes;
- (ii) Toronto Transit Commission Report No. 2 from the meeting held on September 23, 1998, regarding the 1999 TTC Operating Budget; and
- (iii) Toronto Transit Commission Report No. 4 from the meeting held on September 23, 1998, regarding the 1999 Wheel-Trans Operating Budget.

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Mr. David Gunn, Chief General Manager and Mr. Vincent Rodo, General Secretary, Toronto Transit Commission appeared before Budget Committee in connection with the foregoing matter.

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The Budget Committee met **in-camera** to consider a personnel matter.

Members Present:

Councillor T. Jakobek, Chair  
Councillor B. Balkissoon  
Councillor O. Chow  
Councillor C. Ootes  
Councillor J. Pitfield  
Councillor D. Shiner

The Budget Committee adjourned its **private meeting** at 5:30 p.m. and immediately reconvened in public session with the following Members being in attendance:

Members Present:

Councillor T. Jakobek, Chair  
Councillor B. Balkissoon  
Councillor O. Chow  
Councillor C. Ootes  
Councillor J. Pitfield  
Councillor D. Shiner

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair

On a motion by Councillor Jakobek the Budget Committee:

- (1) requested the Chief Financial Officer and Treasurer to review the numbers in more detail with the General Manager of the Toronto Transit Commission and have a private briefing with members of the Budget Committee in that regard; and
- (2) directed that if there is a rate increase it be a fair increase which will resolve the wage and any other issues over the next two years.

Councillor Jakobek resumed the Chair.

Upon the question of the adoption of the foregoing motion by Councillor Jakobek, it was carried.

(Chief Financial Officer and Treasurer; Chief General Manager, Toronto  
Transit Commission; c. Chief Administrative Officer - February 15, 1999)

### **Exhibition Place**

The Budget Committee had before it a report (February 9, 1999) from the Chief Administrative Officer, providing an analysis of the 1999 Operating submission for Exhibition Place, including a summary of budget implications, outstanding issues, and recommendations.

The Budget Committee also had before it the following reports:

- (i) (February 6, 1999) from Ms. Jane Thomas-Thorne, Budget Services, submitting the 1999 Operating Budget Analyst Briefing Notes for Exhibition Place; and
- (ii) (December 11, 1998) from the Interim General Manager, Exhibition Place, submitting the 1999 Operating Plan and Budget for Exhibition Place as approved by the Board of Governors of Exhibition Place on December 4, 1998.

Ms. Dianne Young, Interim General Manager, Exhibition Place, appeared before the Budget Committee in connection with the foregoing matter.

A. Councillor Kinahan moved that:

- (1) Recommendation No. (3) of the report (February 9, 1999) from the Chief Administrative Officer, respecting Exhibition Place, 1999 Operating Budget be amended by deleting the words "Commissioner of Economic Development, Culture and Tourism" and by inserting in lieu thereof the words "Chief Administrative Officer";
- (2) the Interim General Manager of Exhibition Place be requested to report back to Budget Committee on the following matters:
  - (i) National Trade Centre - as to whether the City is on track as to revenues projected for this facility when the project was approved six years ago; and
  - (ii) follow up report on the Marine Museum.

B. Councillor Shiner moved that:

- (1) the Chief Administrative Officer, in consultation with CNEA/Exhibition staff, be requested to report back to the Budget Committee on the following matters:



- (i) long term plan for the use of the City's financial and human resources system;
- (ii) use of the City's Human Resource Services by Exhibition Place and CNEA;
- (iii) marketing initiatives outside Toronto, with Tourism Toronto, Caribana and others;
- (iv) the Casino operation as a charitable entity, thus entitling it to a refund/reduction of the GST that it pays; and
- (v) comparison of the security and staff levels with other casinos such as Niagara, Windsor or Rama.

Upon the question of the adoption of the foregoing motion A.(1) by Councillor Kinahan, it was carried.

Upon the question of the adoption of the foregoing motion A.(2) by Councillor Kinahan, it was carried.

Upon the question of the adoption of the foregoing motion B. (1) by Councillor Shiner, it was carried.

(Interim General Manager, Exhibition Place; c. Chief Administrative Officer - February 15, 1999)

### **Toronto Zoo**

The Budget Committee had before it a report (February 9, 1999) from the Chief Administrative Officer, providing an analysis of the 1999 Operating submission for the Toronto Zoo, including a summary of budget implications, outstanding issues, and recommendations.

The Budget Committee also had before it the following reports:

- (i) (February 7, 1999) from Ms. Judy Skinner, Budget Services, submitting the 1999 Operating Budget Analyst Briefing Notes for the Toronto Zoo;
- (ii) 1999 Operating Plan and Budget Service Delivery Adjustment Options Summary; and
- (iii) Executive Summary submitted by the General Manager and CEO, Toronto Zoo.

Mr. Calvin White, General Manager and Chief Executive Officer, Toronto Zoo, appeared before the Budget Committee in connection with the foregoing matter.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

The General Manager and Chief Executive Officer, Toronto Zoo, in conjunction with the Chief Financial Officer and Treasurer, be requested to report back to the Budget Committee on whether the Toronto Zoo's Budget can be adopted with a flat line and with a rate increase subject to the following (but the following things would have to occur):

- (i) that the family pass remain at \$69.00 for non-Toronto residents;
- (ii) that the family pass for Toronto residents be reduced; and
- (iii) whether or not the monies required because of the reduction could be found from within the existing budget.

Councillor Jakobek resumed the Chair.

B. Councillor Shiner moved that:

The General Manager and Chief Executive Officer of the Toronto Zoo be requested to report back to Budget Committee on the following:

- (1) Market Plan for 1999;
- (2) consideration being given to offering residents of the City of Toronto discounts at the Toronto Zoo through an insert in the Water Bill mailing; and
- (3) the Chief General Manager, Toronto Zoo, meet with the Chief Financial Officer and Treasurer to discuss the Toronto Zoo's present market plan to encourage membership within the City of Toronto.

C. Councillor Kinahan moved that any increase for admission to the Toronto Zoo, if approved, not include children.

Upon the question of the adoption of the foregoing motion A. by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion B.(1) by Councillor Shiner, it was carried.

Upon the question of the adoption of the foregoing motion B.(2) by Councillor Shiner, it was carried.

Upon the question of the adoption of the foregoing motion B.(3) by Councillor Shiner, it was carried.

Upon the question of the adoption of the foregoing motion C. by Councillor Kinahan, it was carried.

(General Manager and Chief Executive Officer, Toronto Zoo; c. Chief Administrative Officer; Chief Financial Officer and Treasurer - February 15, 1999)

### **Conservation Authority**

The Budget Committee had before it a report (February 9, 1999) from the Chief Administrative Officer, providing an analysis of the 1999 Operating submission for the Toronto and Region Conservation Authority, including a summary of budget implications, outstanding issues, and recommendations.

The Budget Committee also had before it the following reports:

- (i) (February 7, 1999) from Ms. Judy Skinner, Budget Services, submitting the 1999 Operating Budget Analyst Briefing Notes for the Toronto and Region Conservation Authority; and
- (ii) Chief Administrative Officer's Comments on the 1999 Preliminary Operating Estimates.

Mr. J. Craig Mather, Chief Administrative Officer, The Toronto and Region Conservation Authority, appeared before the Budget Committee in connection with the foregoing matter.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

Councillor Jakobek moved that:

- (1) the Chief Executive Officer of the Conservation Authority be requested to report back to the Budget Committee providing clarification as to how much the 7 percent decrease below the 1998 approved budget is as a result of User Fees; and

- (2) the Executive Director, Human Resources be requested to report back to the Budget Committee providing information on the salary remuneration for the Chair and Members of the Conservation Authority and whether the City has additional salary remuneration for other positions, i.e., Deputy Mayor, Toronto Transit Commission Chair, etc.

Councillor Jakobek resumed the Chair.

Upon the question of the adoption of the foregoing motion (1) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion (2) by Councillor Jakobek, it was carried.

(Chief Administrative Officer, The Toronto and Region Conservation Authority; Executive Director, Human Resources; c. Chief Administrative Officer - February 15, 1999)

### **Toronto Economic Development Corporation (TEDCO)**

The Budget Committee had before it a report (February 9, 1999) from the Chief Administrative Officer, providing an analysis of the 1999 Operating Budget submission for the Toronto Economic Development Corporation (TEDCO), including a summary of budget implications, outstanding issues, and recommendations.

The Budget Committee also had before it the following reports:

- (i) (January 30, 1999) from Mr. Nizam Bacchus, Budget Services, submitting the 1999 Operating Budget Analyst Briefing Notes for the Toronto Economic Development Corporation (TEDCO); and
- (ii) (February 5, 1999) from the President and Chief Executive Officer, City of Toronto Economic Development Corporation (TEDCO), submitting an Executive Summary explaining TEDCO'S 1999 plans and projections.

Mr. Erkki Pukonen, President and Chief Executive Officer, City of Toronto Economic Development Corporation, appeared before Budget Committee in connection with the foregoing matter.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

Councillor Jakobek moved that:

- (1) the President and Chief Executive Officer, in consultation with the Chief Financial Officer and Treasurer, be requested to report back to the Budget Committee on the Business Development Initiatives, viz:

“feasibility of bringing closure to TEDCO’s involvement in the ‘incubators’ program (assistance to new and emerging businesses)”;

- (2) the Chief Financial Officer and Treasurer be requested to report back to Budget Committee on TEDCO’s marketing and project costs and what changes have occurred from previous years.

Councillor Jakobek resumed the Chair.

Upon the question of the adoption of the foregoing motion (1) by Councillor Jakobek, it was carried.

Upon the question of the adoption of the foregoing motion (2) by Councillor Jakobek, it was carried.

(President and Chief Executive Officer, City of Toronto Economic Development Corporation; Chief Financial Officer and Treasurer; c. Chief Administrative Officer - February 15, 1999)

The Budget Committee adjourned its meeting at 5:32 p.m.

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Chair.