

THE CITY OF TORONTO

City Clerk's Division

Minutes of the Budget Committee

Meeting No. 15

Wednesday, April 7, 1999.

The Budget Committee met on Wednesday, April 7, 1999, in Committee Room 1, 2nd Floor, City Hall, Toronto, commencing at 2:10 p.m.

Attendance

Members were present for some or all of the time period indicated.

	2:10 p.m. to 8:55 p.m.
Councillor Tom Jakobek, Chair	X
Councillor Bas Balkissoon	X
Councillor Olivia Chow	X
Councillor Blake Kinahan	X
Councillor Case Ootes	X
Councillor Jane Pitfield	X
Councillor David Shiner	X

Also Present:

Councillor John Adams	Councillor Mario Giansante
Councillor Sandra Bussin	Councillor Gloria Lindsay Luby
Councillor Raymond Cho	Councillor Pam McConnell
Councillor Mike Feldman	Councillor Joe Pantalone

1999 OPERATING BUDGET

The Budget Committee had before it the 1999 Operating Budget, Summary of Budget Review Programs - Wrap up, for the various departments, Agencies, Boards and Commissions of the City of Toronto.

15.1 Standing Committees

Economic Development Committee - 1999 Operating Budget

The Budget Committee had before it a report (April 6, 1999) from the City Clerk advising that the Economic Development Committee on March 29 and April 6, 1999, recommended that:

- (1) the Chief Administrative Officer's 1999 Operating Budget recommendations with respect to:
 - Customer and Business Support;
 - Culture and Heritage Toronto; and
 - Special Events;be adopted;
- (2) if the Committee's recommendation for a \$53.00 fee per location film permit be implemented, that the 1999 Operating Budget for Economic Development, Culture and Tourism be adjusted to reflect the corresponding revenue loss of \$250,000.00; and
- (3) the Budget Committee be advised that the Economic Development Committee does not support a reduction of \$200,000.00 in the Department's 1999 Operating Budget for International Marketing.

The Budget Committee received the aforementioned report and directed that it be forwarded to the special meeting of City Council on April 26 and 27, 1999, for consideration with the 1999 Operating Budget.

Toronto Art Council's 1999 Budget Submission

The Budget Committee had before it a report (April 6, 1999) from the City Clerk advising that the Economic Development Committee on March 29 and April 6, 1999, wherein it is recommended that:

- (1) the adoption of Recommendations Nos. (1), (2) and (5) of the report (March 26, 1999) from Ms. Anne Collins, President, Toronto Arts Council; and
- (2) Recommendations Nos. (3) and (4) of the above-noted report, be forwarded to the Budget Committee without recommendation for its consideration.

The Budget Committee received the aforementioned report and directed that it be forwarded to the special meeting of City Council on April 26 and 27, 1999, for consideration with the 1999 Operating Budget.

1999 Budgets - Business Improvement Areas

The Budget Committee had before it a report (April 6, 1999) from the City Clerk advising that the Economic Development Committee on March 29 and April 6, 1999, directed that the reports (March 23, 1999) and (April 1, 1999) from the Chief Financial Officer and Treasurer be forwarded to the Budget Committee for its information.

The Budget Committee received the aforementioned report for information.

Toronto Television Film Office Policy Direction and Update on Fees for Location Film Permit

The Budget Committee had before it a report (April 6, 1999) from the City Clerk advising that the Economic Development Committee on March 29 and April 6, 1999, recommended the adoption of the report (March 11, 1999) from the Commissioner of Economic Development, Culture and Tourism subject to amending Recommendation No. (1) by deleting the figure "\$150.00" and inserting in lieu thereof the figure "\$53.00" and adding the words "on a twelve-month trial basis" after the word "approved", so as to read:

- “(1) that, should Economic Development Committee and Council decide that fees must be collected, a fee structure be determined in keeping with the principle that revenues generated be reinvested in the Toronto Film and Television Office and its programs, that a fee of \$53.00 per permit be approved on a twelve-month trial basis, and that the industry be notified;”

and forwarded this recommendation to the Budget Committee for consideration in conjunction with the 1999 Operating Budget.

The Budget Committee received the aforementioned report and directed that it be forwarded to the special meeting of City Council on April 26 and 27, 1999, for consideration with the 1999 Operating Budget.

15.2 Community Councils

York Community Council - Continuation of Program for Painting-Repainting and Maintenance of Stop Bars at Stop Signs and Intersections (Wards 27 and 28)

The Budget Committee had before it a report (April 6, 1999) from the City Clerk advising that York Community Council on March 30, 1999, recommended to the Budget Committee that the Commissioner of Works and Emergency Services be requested to include funds in the 1999 Operating Budget for the continuation of the program to paint-repaint and maintain stop bars at stop signs and intersections.

The Budget Committee received the aforementioned report and directed that it be forwarded to the special meeting of City Council on April 26 and 27, 1999, for consideration with the 1999 Operating Budget.

15.3 Corporate Services

Ms. Margaret Rodrigues, Commissioner of Corporate Services, appeared before the Budget Committee in connection with the following 1999 Operating Budgets and answered Members' questions in that regard.

The Budget Committee had before it a report (February 15, 1999) from the City Clerk, advising that City Council, at its meeting held on February 2, 3 and 4, 1999, adopted, without amendment, a Motion moved by Councillor Brown, seconded by Councillor Mihevc, respecting the International Day for the Elimination of Racial Discrimination, wherein it is recommended that financial support be referred and considered by the Budget Committee as part of the 1999 Budget process.

The Budget Committee also had before it report (March 24, 1999) from the Executive Director, Human Resources and Amalgamation, providing an overview of municipal recognition programs regarding March 21, the International Day for the Elimination of Racism.

5
Budget Committee Minutes
Wednesday, April 7, 1999.

On motion by Councillor Jakobek the Budget Committee approved the funding in the amount of \$5,000.00 for the International Day for the Elimination of Racial Discrimination and received report (March 24, 1999) from the Executive Director, Human Resources and Amalgamation.

Clerk's Division

Ms. Novina Wong, City Clerk, appeared before the Budget Committee in connection with the Clerk's Division 1999 Operating Budget and gave an overview presentation.

A. Councillor Chow moved that:

- (1) the Birth and Death Registrations be increased from \$25.00 to \$27.50;
- (2) the issuance of Marriage Licences be increased from \$100.00 to \$110.00;
- (3) \$70,000.00 for Election Polls remain in the budget;
- (4) \$70,000.00 for Election Ballots remain in the budget; and
- (5) \$110,189.00 for Secretariat remain in the budget.

(Carried)

B. Councillor Shiner moved that upon receiving a request for the establishment of a task force or sub-committee, the Members of Council be so advised of the cost implications of such task force and sub-committee.

(Carried)

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

C. Councillor Jakobek moved that:

- (1) the Commissioner of Corporate Services be requested to:
 - (a) keep the Dempsey House in good repair;
 - (b) provide up to \$75,000.00 to cover the expenses of a single staff person, on a contract basis

or as a secondment from the City, who will act as a co-ordinator of volunteer services to assist at the Dempsey House and further that salary, benefits, etc., must not exceed \$75,000.00; and

- (c) report back to Budget Committee providing a proposal for the display of archival materials and the future of the Dempsey House; and
- (2) the Chief Financial Officer and Treasurer, in consultation with the Mayor, be requested to report directly to Council for its special meeting on April 26, 1999, on a consolidation of task forces and sub-committees, and the savings and reductions be taken from the City Clerk's budget if Council adopts such consolidation.

(Carried)

Councillor Jakobek resumed the Chair.

Fleet Management Services

Mr. Stan Burrows, Director, Fleet Management Services, appeared before the Budget Committee in connection with the Fleet Management Services 1999 Operating Budget and answered Members' questions in that regard.

The Budget Committee had before it a report (April 7, 1999) from the Commissioner of Corporate Services recommending that:

- (1) the 1999 Vehicle and Equipment Replacement Program, in the amount of \$59,768,415.00 be approved;
- (2) funding for new requests totalling \$152,625.00 for Ambulance Services and Water Wastewater Services be deferred pending provision of cost/benefit justification;
- (3) when a vehicle or equipment unit becomes surplus, it be reassigned to replace a unit due for replacement, provided it is suitable for continued use in the required application; and
- (4) Fleet Management Services report to the Budget Committee on the long term replacement plan for the City, Ambulance Services, Fire Services, Toronto Police

Services, Library, C.N.E. and Zoo and a funding mechanism in conjunction with the Finance Department.

(a) Police Fleet

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Chairman, Toronto Police Services Board, provide a breakdown as to the usage of the 113 new vehicles;
- (2) the 100 marked vehicles and 100 unmarked vehicles be approved;
- (3) the unmarked vehicles not be used by senior staff but for front line officers;
- (4) five vans be ordered;
- (5) no motorcycles be ordered;
- (6) no other vans or trailers be ordered;
- (7) seven parking enforcement vehicles be ordered; and
- (8) no additional vehicles be ordered until a thorough review of police vehicles is completed by the Director, Fleet Management Services.

(Carried)

Councillor Jakobek resumed the Chair.

B. Councillor Shiner moved that:

- (1) the new vehicles be equipped for the use that they are intended; and
- (2) the Chairman, Toronto Police Services Board, be requested to arrange for interested Members of the Committee to visit the police garage and look at the 37 motorcycles that are

rusted out, the five horse trailers that are rusted out and the 17 light trucks, along with any other police vehicles that are part of the fleet, on Friday, April 9, 1999.

(Carried)

- C. Councillor Chow moved that prior to ordering the 100 unmarked vehicles and the release of the \$7.5 million for the purchase of new vehicles, the Chairman, Toronto Police Services Board, provide to the Budget Committee a list of functions the said vehicles would perform and that such list include the exact number of vehicles assigned to each function.

(Carried)

(b) *General Fleet*

- A. Councillor Pitfield moved that:

- (1) the fleet maintenance budget be reduced, on an annualized basis, by the same percentage by which the fleet size is reduced;
- (2) the fleet maintenance budget be reduced, on an annualized basis, by the same percentage by which the fleet replacement expenditure in 1999, representing a percentage of the total estimated fleet value;
- (3) of the 20 garages operated by the Fleet Division the following six are recommended for closure based on the following criteria: very low utilization level (under 10 percent); lifts/cranes not provided at the locations; and proximity to other garages:
 - (a) 435 Kipling Avenue;
 - (b) Bermondsey Yard;
 - (c) Emery Yard;
 - (d) Ingram Yard;
 - (e) Leslie Street (at Sheppard Avenue); and
 - (f) 50 Booth Avenue;
- (4) the target reduction of at least \$1 million, equivalent to 25 percent of the potential \$4 million in savings, be set for

Budget Committee Minutes
Wednesday, April 7, 1999.

1999 and a further 25 percent reduction be targeted for the year 2000;

- (5) the savings targeted to be part of an efficiency “phase-in” plan to permit the garage to have some time to become competitive and further the expenditure reductions are not intended to result in lower service levels for departments as the garage will have to achieve the savings through higher efficiencies;
- (6) the Chief Administrative Officer be requested to report back to the Budget Committee on the following matters:
 - (a) a Fleet Assignment Policy by April 30, 1999, for the assignment of vehicles for business use and for vehicles provided as part of compensation; and
 - (b) a zero base review of all fleet based on the City’s Fleet Assignment Policy and report back on fleet reductions by end of June, 1999;
- (7) the Commissioner of Corporate Services be requested to report back to the Budget Committee on:
 - (a) the budgeted expenditures in the City for the maintenance of real property (including housing units), facilities, fleet, plant and machinery, parks and green space, roads and other infrastructure and the full time equivalent staff involved in the respective program areas, along with details of existing systems and standards in use for monitoring staff productivity and output levels, by April 30, 1999 (Maintenance Services); and
 - (b) the establishment of a common City wide job and project costing system which includes tracking of staff time and cost for specific jobs/tasks, and set standards for all recurring jobs/tasks by June 30, 1999 (Maintenance Services);

10
Budget Committee Minutes
Wednesday, April 7, 1999.

- (8) the City Auditor be requested to review the Terms of Reference and all correspondence between the City and KPMG and report back to the Budget Committee on:
 - (a) whether the Terms of Reference have been fully complied with;
 - (b) whether reasonable grounds exist to terminate the project for reasons of non-compliance; and
 - (c) usefulness of work completed and fair amount payable;
- (9) the Fleet Manager be requested to report back on alternatives that are less costly pertaining to the Y2K program.

(Carried)

- B. Councillor Chow moved that motion 6 (b) by Councillor Pitfield be amended by adding, "including all Agencies, Boards and Commissions."

(Carried)

- C. Councillor Ootes moved that the Commissioner of Corporate Services report back to the Corporate Services Committee on the kind of delays caused to the Works Department due to delay of repairs of equipment.

(Carried)

- D. Councillor Shiner moved that:

- (1) Senior Staff (six Commissioners), the Chief Administrative Officer and the Fleet Manager meet and discuss a method, acceptable to all parties, for the charge back of vehicles to departments and report back thereon to the Corporate Services Committee by this summer; and
- (2) the Chief Administrative Officer be requested to reduce the fleet by five percent by December 31, 1999.

(Carried)

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

E. Councillor Jakobek moved that:

- (1) all the foregoing motions respecting the General Fleet and the report (April 7, 1999) from the Commissioner of Corporate Services, entitled "1999 Vehicle and Equipment Replacement Program", be referred to the Chief Financial Officer and Treasurer for analysis of same;
- (2) the Commissioner of Corporate Services be requested to reconsider this budget and report back to the Budget Committee for its special meeting on April 16, 1999; and
- (3) the Budget Committee express its concern to the Mayor regarding the way in which the fleet reduction has been handled and request that appropriate action be taken in this regard.

(Carried)

Councillor Jakobek resumed the Chair.

F. Councillor Kinahan moved that Members of the Committee, and the Chief Financial Officer and Treasurer be provided with the final draft of the KPMG study for their perusal on April 8, 1999.

(Carried)

Audit Services

Mr. Jeffrey Griffiths, City Auditor, appeared before the Budget Committee in connection with the Audit Services 1999 Operating Budget and answered Members' questions in that regard.

The Budget Committee had before it a report (March 8, 1999) from the City Clerk advising that the Audit Committee approved the Audit Services 1999 Operating Plan and Budget; and directed that it be forwarded to the Budget Committee.

On motion by Councillor Chow, the Budget Committee:

- (1) recommended to the Strategic Policies and Priorities Committee, and Council, the adoption of the Audit Services budget as presented; and
- (2) received the report (March 8, 1999) from the City Clerk.

Legal Services

Mr. H.W.O. "Ossie" Doyle, City Solicitor, appeared before the Budget Committee in connection with the Legal Services 1999 Operating Budget and answered Members' questions in that regard.

On motion by Councillor Kinahan, the Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, the adoption of the Legal Services budget as presented.

Human Resources

Ms. Brenda Glover, Executive Director, Human Resources Division, appeared before the Budget Committee in connection with the Human Resources 1999 Operating Budget and answered Members' questions in that regard.

The Budget Committee had before it a report (April 6, 1999) from the Executive Director, Human Resources and Amalgamation providing a summary of the external consulting expenditures undertaken or approved to date for the amalgamation of the seven former municipalities; and recommending that this report be received for information.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that:

- (1) the report (April 6, 1999) from the Executive Director, Human Resources and Amalgamation, providing a summary of the external consulting expenditures undertaken or approved to date for the amalgamation of the seven former municipalities, be received for information; and
- (2) the Human Resources budget be adopted as presented.

Councillor Jakobek resumed the Chair.

Corporate Communications

Ms. Valerie Chavossy, Director, Corporate Communications, appeared before the Budget Committee in connection with the Corporate Communications 1999 Operating Budget and answered Members' questions in that regard.

- A. Councillor Chow moved that the budget reduction of \$310,000.00 and five FTE's from the establishment of strength, be at the discretion of the Commissioner of Corporate Services.

(Carried)

- B. Councillor Balkissoon moved that:

- (1) the Outreach Program be reduced by \$25,000.00; and
- (2) City Hall tours only be continued.

(Carried)

Information Technology

Mr. Jim Andrew, Executive Director, Information and Technology Division, appeared before the Budget Committee in connection with the Information Technology 1999 Operating Budget and answered Members' questions in that regard.

On motion by Councillor Chow, the Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that the Information Technology budget be reduced by \$644,000.00; and further that \$400,000.00 of the said reduction be by gapping rather than by the elimination of the training unit.

Service Integration and Support

Mr. Glen Kippen, Director, Service Integration and Support Division, appeared before the Budget Committee in connection with the Service Integration and Support budget and answered Members' questions in that regard.

On motion by Councillor Kinahan, the Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that:

- (1) the Sick Pay Credits be reduced by \$160,000.00; and
- (2) one FTE be reduced until Year 2000 budget deliberations.

Facilities and Real Estate Program

The Budget Committee deferred consideration of the aforementioned budget until its meeting on April 8, 1999.

(Chief Financial Officer and Treasurer; Commissioner of Corporate Services;
c. Chief Administrative Officer; Commissioner of Works and Emergency

Services, Commissioner of Community and Neighbourhood Services, Commissioner of Economic Development, Culture and Tourism; Commissioner of Urban Planning and Development Services; City Clerk; Mr. Alan Slobodsky, Executive Assistant to the Mayor; Director, Fleet Management Services; Chairman, Toronto Police Services Board; City Auditor; City Solicitor; Executive Director, Human Resources Division; Director, Corporate Communications; Executive Director, Information and Technology Division; Director of Service Integration and Support Division - April 12, 1999)

15.4 Economic Development, Culture and Tourism

Mr. Joe Halstead, Commissioner of Economic Development, Culture and Tourism, appeared before the Budget Committee in connection with the following 1999 Operating Budgets and answered Members' questions in that regard.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) there be a \$425,000.00 reduction in the Economic Development, Culture and Tourism budget representing efficiency savings throughout the department, the said reduction to be at the discretion of the Commissioner of Economic Development, Culture and Tourism; and
- (2) the Budget Analyst make the required technical adjustments to reflect duplication of the Leaside Arena.

(Carried)

Councillor Jakobek resumed the Chair.

Customer and Business Support

The Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that the Customer and Business Support budget be adopted as presented.

Economic Development

Ms. Brenda Librecz, Managing Director, Economic Development Division, appeared before the Budget Committee in connection with the Economic Development budget and answered Members' questions in that regard.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) there be no charge for film permits and the \$250,000.00 be absorbed within the existing budget envelope;
- (2) up to \$85,000.00 be made available to accommodate the Economic Development Culture and Tourism International City to City Program, subject to the following conditions:
 - (a) limitation on number of persons attending a business venture; and
 - (b) confirmation by the Mayor's Office prior to attending such business ventures.
- (3) the Commissioner of Economic Development, Culture and Tourism be directed to reallocate existing resources within the Department to accommodate the film permitting function; and
- (4) the report (April 6, 1999) from the City Clerk advising that the Economic Development Committee on March 29 and April 6, 1999, recommended the adoption of the joint report (March 5, 1999) from the Commissioner of Economic Development, Culture and Tourism and the City Clerk, as amended, be received.

(Carried)

Councillor Jakobek resumed the Chair.

- B. Councillor Pitfield moved that \$200,000.00 be made available to accommodate the Economic Development Culture and Tourism Economic Development International City to City Program.

(Lost)

- C. Councillor Pitfield moved that the Chief Financial Officer and Treasurer be requested to report back to the Economic Development Committee on the appropriateness of having the Economic Development Division under the auspices of the Mayor's Office.

(Carried)

- D. Councillor Shiner moved that the Chief Administrative Officer be directed to reallocate two FTE's to the Economic Development Division from other Departments whose staff currently provide film permits.

(Lost)

Arts and Culture

Ms. Beth Hanna, Acting Director, Culture, Arts and Heritage Division, appeared before the Budget Committee in connection with the Arts and Culture 1999 Operating Budget and answered Members' questions in that regard.

The Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that the Arts and Culture budget be adopted as presented.

Heritage

Ms. Beth Hanna, Acting Director, Culture, Arts and Heritage Division, appeared before the Budget Committee in connection with the Heritage 1999 Operating Budget and answered Members' questions in that regard.

The Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that the Heritage budget be adopted as presented.

Special Events

Ms. Jaye Robinson, Director, Special Events Division, appeared before the Budget Committee in connection with the Special Events 1999 Operating Budget and answered Members' questions in that regard.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that the Millennium Project budget be confirmed at \$2.9 million gross with 1999 Operating Budget funding of \$850,000.00 from the City, \$1 million from Corporate sponsorships and the balance from the 1998 previously approved funding.

Councillor Jakobek resumed the Chair.

Parks and Recreation

Ms. Claire Tucker-Reid, General Manager, Parks and Recreation Division, appeared before the Budget Committee in connection with the Parks and Recreation 1999 Operating Budget and answered Members' questions in that regard.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

- A. Councillor Jakobek moved that:
- (1) \$420,000.00 be reinstated in the budget and revenue sources for advertising on garbage bins in parks be deleted;.
 - (2) the \$2,000.00 requested by York Community Council for the Gardens Awards be approved for 1999; and that the Commissioner of Economic Development, Culture and Tourism absorb the cost of the said event in the budget and further be requested to evaluate such awards and report back to the Economic Development Committee in that regard;
 - (3) Option B be implemented in 1999 for recreation user fees, at a cost of approximately \$0.8 million in 1999, and an annualized impact of approximately \$1.9 million in the year 2000;
 - (4) as a result of implementation of Option B, the Parks and Recreation Program be exempted from paying water rates in 1999, and the funding request included in the Program's 1999 budget submission for this purpose, amounting to \$1.996 million, be deleted;
 - (5) the Chief Financial Officer and Treasurer be requested to report back to the Budget Committee on:

- (a) the future practice and implications of this exemption, prior to the year 2000 budget process; and
 - (b) the utilization of the corporate allocation of the \$300,000.00 to offset the estimated net increase in costs associated with the implementation of Option B.
- (6) all Members of the Scarborough Community Council be advised that insurance coverage for permit users has not been cancelled.

(Carried)

- B. Councillor Jakobek moved that the Commissioner of Economic Development, Culture and Tourism be requested to report to the Economic Development Committee on restrictions, if any, related to advertising on garbage bins in parks and implementation of same, to include Ward Councillors being notified in that regard.

(Lost)

Councillor Jakobek resumed the Chair.

- C. Councillor Shiner moved that:

- (1) a corporate allocation of \$300,000.00 be included in the 1999 Non-Program Expenditures Budget, to be used exclusively to offset the estimated net increase in costs associated with a project increase in demand for programs, resulting from implementation of Option B;
- (2) the Commissioner of Economic Development, Culture and Tourism be requested to report back to the Budget Committee on:
 - (a) the actual increase in demand, and the problems and issues associated therewith; and

- (b) the utilization of the free programs, the attendance of same and how many stay the length of the program, prior to the 2000 budget deliberations.

(Carried)

D. Councillor Balkissoon moved that the Commissioner of Economic Development, Culture and Tourism report back to Budget Committee on:

- (a) the problems associated with cross-border usage by residents from neighbouring regions; and
- (b) the provision of premium, specialized programs and regulation of such programs.

(Carried)

E. Councillor Kinahan moved that Option B+ be adopted as the preferred option for the implementation of user fees for recreation purposes.

(Lost)

F. Councillor Ootes moved that Option D be adopted as the preferred option for the implementation of user fees for recreation purposes.

(Lost)

Arena Boards of Management

The Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that the Arena Boards of Management budget be adopted as presented.

Theatres and Galleries

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Committee:

- (1) recommended to the Strategic Policies and Priorities Committee, and Council, that \$55,000.00 for the St. Lawrence Centre be funded from the Capital Reserve Fund; and

- (2) requested the Commissioner of Economic Development, Culture and Tourism to find ways to generate some revenues for the Forum through marketing.

Councillor Jakobek resumed the Chair.

Toronto Zoo

Mr. Cal White, General Manager, Toronto Zoo, appeared before the Budget Committee in connection with the Toronto Zoo 1999 Operating Budget and answered Members' questions in that regard.

On motion by Councillor Chow, the Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that \$300,000.00 be added to the Toronto Zoo budget to accommodate the salary increase.

Exhibition Place

Ms. Dianne Young, Interim General Manager, Exhibition Place, appeared before the Budget Committee in connection with the Exhibition Place 1999 Operating Budget and answered Members' questions in that regard.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that:

- (1) the Exhibition Place budget be adopted as presented;
- (2) the report (March 29, 1999) from the Chief Administrative Officer, entitled "Contribution to the Parkland Acquisition Reserve" be adopted;
- (3) the report (March 31, 1999) from the Chief Administrative Officer, entitled "Direct Allocation of Overhead Costs from Exhibition Place to the CNEA", be adopted; and
- (4) the report (February 18, 1999) from the Interim General Manager, Exhibition Place, entitled "1999 Operating Budget Information Request", be received.

Councillor Jakobek resumed the Chair.

TEDCO

Mr. Eisen, Chairman, Toronto Economic Development Corporation, appeared before the Budget Committee in connection with TEDCO's 1999 Operating Budget and answered Members' questions in that regard.

The Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that the TEDCO budget be adopted as presented.

Tourism Toronto

Mr. Kirk Shearer, President and Chief Executive Officer, Tourism Toronto, appeared before the Budget Committee in connection with the Tourism Toronto 1999 Operating Budget and answered Members' questions in that regard.

The Budget Committee had before it report (March 30, 1999) from Mr. Kirk Shearer, President & Chief Executive Officer, Tourism Toronto responding to the request of the Budget Committee on March 5, 1999, for information on the amount of cash and in-kind funding the Province is spending on tourism advertising in Ontario and how much is focused on Toronto.

- A. Councillor Pitfield moved that the Tourism Toronto budget be reduced by 10 percent.

(Carried)

Councillor Jakobek appointed Councillor Ootes as Acting Chair and vacated the Chair.

- B. Councillor Jakobek moved that:

- (1) Councillor Pitfield's motion A. be amended by adding, "on a pro-rated basis";
- (2) the Commissioner of Economic Development, Culture and Tourism be given the authority to negotiate a purchase of a service agreement with Tourism Toronto in consultation with the City Solicitor and Chief Financial Officer and Treasurer; and
- (3) the communication (March 30, 1999) from the President and Chief Executive Officer, Tourism Toronto, respecting the amount of cash and in-kind funding the Province is spending

on tourism advertising in Ontario and how much is focused on Toronto, be received for information.

(Carried)

Councillor Jakobek resumed the Chair.

- C. Councillor Kinahan moved that the Tourism Toronto budget be reduced by two percent for the next four years.

(Lost)

(Chief Financial Officer and Treasurer; Commissioner of Economic Development, Culture and Tourism; c. Management Director, Economic Development Division; Mr. Alan Slobodsky, Executive Assistant to the Mayor; Director, Special Events Division; General Manager, Parks and Recreation Division; Chief Administrative Officer; Action Director, Arts and Heritage Division; Members of the Scarborough Community Council; General Manager, Toronto Zoo; Interim General Manager, Exhibition Place; Chairman, Toronto Economic Development Corporate; City Solicitor - April 12, 1999)

15.5 Community and Neighbourhood Services (Balance of)

Homes for the Aged

Ms. Sandra Pitters, General Manager, Homes for the Aged Division, appeared before the Budget Committee in connection with the Homes for the Aged 1999 Operating Budget and answered Members' questions in that regard.

The Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that the Homes for the Aged budget be adopted as presented.

Children's Services

Ms. Marna Ramsden-Urbanski, General Manager, Children's Services Division, appeared before the Budget Committee in connection with the Children's Services 1999 Operating Budget and answered Members' questions in that regard.

The Budget Committee had before it a report (April 6, 1999) from the City Clerk advising that the School Tax Sub-Committee on April 1, 1999, recommended to the Budget Committee that the following mitigation strategy be considered when the Master Service

23
Budget Committee Minutes
Wednesday, April 7, 1999.

Agreement and Related Agreements with the Toronto District School Board and the Toronto Catholic District School Board are negotiated:

- (1) the dates for payments be moved to the end of the month as proposed by the Toronto District School Board and the Toronto Catholic District School Board, at a cost of \$7 Million to the City;
- (2) the present quarterly payments be changed to the following percentage changes: 25 percent, 25 percent, 40 percent and 10 percent at a cost of \$5 Million to the City;
- (3) the Master Agreement be ratified as soon as possible and that the City not be confined to \$3.70 per square foot for child care spaces used to provide child care services;
- (4) the City have security of tenancy for City Programs such as Day Care and Community Space;
- (5) the Chief Financial Officer and Treasurer, and other appropriate staff including Children's Services, Public Health and Parks and Recreation review the opportunities for service exchanges between the City and the School Boards, i.e., hydro, water, garbage pick-up, and grass cutting; and
- (6) the timing of the change in quarterly payments be subject to the successful negotiation of the Master Agreement.

A. Councillor Chow moved that:

- (1) Recommendations Nos. (3), (4) and (5) of the report (April 6, 1999) from the City Clerk be adopted; and
- (2) the Commissioner of Community and Neighbourhood Services be requested to report back to the Budget Committee on a possible funding partnership and an implementation plan for feasibility studies to develop pilot projects to integrate all key Children's Services (such as child care and kindergarten) into a seamless program for children, ages zero to five years old, and that funding for such projects be found from the \$3 million set aside in the Social Services Reserve for children's needs.

(Carried)

Councillor Jakobek appointed Councillor Pitfield as Acting Chair and vacated the Chair.

- B. Councillor Jakobek moved that further consideration of the Children's Services budget be deferred until its April 16, 1999 special meeting.

(Carried)

Councillor Jakobek resumed the Chair.

Public Library

Ms. Josephine Bryant, Chief Executive Officer/City Librarian, Public Library, appeared before the Budget Committee in connection with the Public Library Budget and answered Members' questions in that regard.

The Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that the Public Library budget be adopted as presented.

Social Development and Administration

Mr. Eric Gam, Executive Director, Social Development Division, appeared before the Budget Committee in connection with the Social Development and Administration Budget and answered Members' questions in that regard.

The Budget Committee had before it a report (February 24, 1999) from the City Clerk advising that the Strategic Policies and Priorities Committee referred the communication (February 22, 1999) from the City Clerk back to the Budget Committee for consideration during the 1999 Operating Budget deliberations, wherein it is recommended:

- (1) pursuant to Council direction, a fund be established for 1999 with an amount up to \$400,000.00 gross and net, with the source for this funding to be determined through the 1999 budget process;
- (2) the municipality provide benefits to non-social assistance recipients on a limited basis as outlined in this report;
- (3) this report be referred to the Budget Committee; and
- (4) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

On motion by Councillor Ootes, the Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that:

- (1) the foregoing report be adopted; and
- (2) the Social Development and Administration budget be adopted as presented.

Social Services

Ms. Heather MacVicar, General Manager, Social Services Division, appeared before the Budget Committee in connection with the Social Services 1999 Operating Budget and answered Members' questions in that regard.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

- A. Councillor Jakobek moved that the City funding of WIACT (Workers' Information and Action Centre of Toronto) program continue until September, 1999, and the Commissioner of Community and Neighbourhood Services make all efforts with the Federation of Labour and WIACT to attempt to obtain Provincial/Federal funding; and that a report be submitted to City Council in September, 1999, in that regard.

(Carried)

Councillor Jakobek resumed the Chair.

- B. Councillor Chow moved that the Commissioner of Community and Neighbourhood Services be requested to review this unit (WIACT) as to where it should be located.

(Carried)

(Chief Financial Officer and Treasurer; Commissioner of Community and Neighbourhood Services; c. General Manager, Homes for the Aged Division; General Manager, Children's Services Division; Medical Officer of Health; General Manager, Parks and Recreation Division; Chief Executive Officer/City Librarian, Public Library; Executive Director, Social Development Division; General Manager, Social Services Division - April 12, 1999)

26
Budget Committee Minutes
Wednesday, April 7, 1999.

(Note: all reports and communications submitted during the 1999 Operating Budget process are on file in the office of the City Clerk.)

The Budget Committee adjourned its meeting at 8:55 p.m.

Chair