

THE CITY OF TORONTO

City Clerk's Division

Minutes of the Budget Committee

Meeting No. 17

Friday, April 16, 1999.

The Budget Committee met on Friday, April 16, 1999, in Committee Room 1, 2nd Floor, City Hall, Toronto, commencing at 12:05 p.m.

Attendance

Members were present for some or all of the time period indicated.

	12:05 p.m. to 5:55 p.m.
Councillor Tom Jakobek, Chair	X
Councillor Bas Balkissoon	X
Councillor Olivia Chow	X
Councillor Blake Kinahan	X
Councillor Case Ootes	X
Councillor Jane Pitfield	X
Councillor David Shiner	X

Also Present:

Councillor Maria Augimeri	Councillor Gloria Lindsay-Luby
Councillor Lorenzo Berardinetti	Councillor George Mammoliti
Councillor Raymond Cho	Councillor Ron Moeser
Councillor Joanne Flint	Councillor Sherene Shaw
Councillor Irene Jones	Councillor Mario Silva
Councillor Chris Korwin-Kuczynski	Councillor Kyle Rae

17.1 FINAL REVIEW OF THE 1999 OPERATING BUDGET

The Budget Committee began its final review of the 1999 Operating Budget as follows:

Community and Neighbourhood Services

Ms. Shirley Hoy, Commissioner of Community and Neighbourhood Services, appeared before the Budget Committee in connection with the following 1999 Operating Budgets and answered Members' questions in that regard.

Children's Services

Ms. Marna Ramsden-Urbanski, General Manager, Children's Services, appeared before the Budget Committee in connection with the 1999 Operating Budget for the Children's Services Division and answered Members' questions in that regard.

- A. Councillor Chow moved that a one time only, non-salary adjustment of \$3.3 million be made as a down payment towards paying the actual cost of operating Child Care Centres and that this amount be found within the existing 1999 Child Care Operating Budget.

(Carried)

- B. Councillor Kinahan moved that Councillor Chow's motion be amended by deleting the word "non-salary" and inserting in lieu thereof the words "to include salary adjustments".

(Lost)

(Commissioner of Community and Neighbourhood Services;
c. Ms. Marna Ramsden-Urbanski, General Manager, Children's Services -
April 16, 1999)

Shelter, Housing and Support Services

Ms. Joanne Campbell, General Manager, Shelter, Housing and Support Services, appeared before the Budget Committee in connection with the 1999 Operating Budget for the Shelter, Housing and Support Services Division and answered Members' questions in that regard.

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The Budget Committee had before it the following reports:

- (a) (April 9, 1999) from the Chief Financial Officer and Treasurer and the Commissioner of Community and Neighbourhood Services reporting on recently announced Provincial initiatives to address homelessness and their impact on the 1999 budget for the Shelter, Housing and Support Division of the Community and Neighbourhood Services Department; and recommending that this report be received and forwarded to the Community and Neighbourhood Services Committee for information.
- (b) (April 1, 1999) from the Chief Financial Officer and Treasurer providing a summary of the Budget Review Process for Shelter, Housing and Support Program; and
- (c) (September 10, 1998) from the City Clerk advising that the Community and Neighbourhood Services Committee on September 10, 1998, recommended to the Budget Committee the adoption of the report (August 20, 1998) from the Commissioner of Community and Neighbourhood Services respecting the Hostel Ombudsperson Pilot Project.

The Budget Committee also had before it a report (April 14, 1999) from Councillor Jack Layton, Don River, respecting the Mayors' National Homelessness and Housing Initiative.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

- A. Councillor Jakobek moved that the report (April 14, 1999) from Councillor Jack Layton, Don River, respecting the Mayors' National Homelessness and Housing Initiative, be adopted, viz:
 - (a) that the budget provide funds in the amount of \$60,000.00 to support the Big City Mayors' Caucus on Homelessness and Housing Initiative; the project will be administered by the FCM administration; and
 - (b) that \$20,000.00 of the funds be released to the FCM immediately and that the balance of \$40,000.00 be released subject to the participation of at least three additional cities in funding the initiative at a similar per capita level (\$0.3/capita).

(Carried)

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Councillor Jakobek resumed the Chair.

B. Councillor Chow moved that:

- (1) the \$60,000.00 for the Big City Mayors' Caucus on Homelessness and Housing Initiative be provided from the 1999 Shelter, Housing and Support Operating Budget; and
- (2) any savings from the Mortgage Renewal Portfolio (beyond the existing budget) be transferred to a Mayor's Homeless Initiative Reserve Fund, for 1999 only, subject to City Council approval.

(Carried)

The Budget Committee also received the aforementioned reports (a), (b) and (c) for information; and directed that they be forwarded to City Council for its meeting of April 26, 1999, to be considered with the 1999 Operating Budget.

(Commissioner of Community and Neighbourhood Services; c. Ms. Joanne Campbell, General Manager, Shelter, Housing and Support Division - April 16, 1999)

(Community and Neighbourhood Services Committee; c. Chief Financial Officer and Treasurer; Commissioner of Community and Neighbourhood Services - May 10, 1999)

Consolidated Grants

Ms. Shirley Hoy, Commissioner of Community and Neighbourhood Services appeared before the Budget Committee in connection with 1999 Operating Budget for Consolidated Grants and answered Members' questions in that regard.

Food Access Grants

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Committee recommended that the allocation of funding for Food Access Grants be at the discretion of the Commissioner of Community and Neighbourhood Services to report thereon to the Municipal Grants Committee, the said funding to be as follows:

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- (i) \$50,000.00 to be added to the Consolidated Grants budget; and
- (ii) \$50,000.00 to be absorbed within the Consolidated Grants budget.

Councillor Jakobek resumed the Chair.

(Commissioner of Community and Neighbourhood Services - April 16, 1999)

Toronto Arts Council

- A. Councillor Chow moved that the Toronto Arts Council budget be adopted at the same level as 1998.

(Lost)

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

- B. Councillor Jakobek moved that the Commissioner of Economic Development, Culture and Tourism be requested to report back to the Policy and Finance Committee, no later than its meeting on July 20, 1999, providing a plan to balance the Toronto Arts Council and the Culture Office administrative workload, etc.

(Carried)

(Commissioner of Economic Development, Culture and Tourism -
April 16, 1999)

Councillor Jakobek resumed the Chair.

Tourism Toronto

Mr. Kirk Shearer, President and Chief Executive Officer, Tourism Toronto, appeared before the Budget Committee in connection with the 1999 Operating Budget for Tourism Toronto and answered Members' questions in that regard.

- A. Councillor Kinahan moved that the Tourism Toronto budget be reduced by 2 percent in 1999 and 10 percent in the year 2000.

(Carried)

- B. Councillor Pitfield moved that the Tourism Toronto budget be reduced by \$100,000.00.

(Withdrawn)

(Commissioner of Economic Development, Culture and Tourism -
April 16, 1999)

Works and Emergency Services

Mr. Barry Gutteridge, Commissioner of Works and Emergency Services, appeared before the Budget Committee in connection with the following 1999 Operating Budgets and answered Members' questions in that regard.

Solid Waste Management Services

Mr. Angelos Bacopoulos, General Manager, Solid Waste Management Services, appeared before the Budget Committee in connection with the 1999 Operating Budget for Solid Waste Management Services and answered Members' questions in that regard.

Residential Garbage Pick-up

- A. Councillor Chow moved that:

- (1) twice-a-week residential garbage pick up continue in North York for the summer of 1999; and
- (2) a program be phased in over three years in the summer months across the City for nonrecyclable materials only.

(Carried)

- B. Councillor Kinahan moved that the Commissioner of Works and Emergency Services be requested to report to the Works Committee in the fall of 1999 on how the pick up of nonrecyclable materials, phased in over three years, can be accomplished and the cost associated therewith, including a mechanism to survey residents to determine whether or not they perceive a real need for twice-a-week pick up in the summer.

(Carried)

- C. Councillor Shiner moved that Councillor Kinahan's motion B. be amended by adding "and further, that the costs for the proposed

program be from projected savings from efficiencies and other changes in the delivery of residential waste collection service area”.

(Carried)

Commercial Garbage Pick-up

A. Councillor Shiner moved that:

(1) the Commissioner of Works and Emergency Services be requested to include in the IC report:

(a) the cost for commercial pick up being expanded City wide at locations where flower pots are shared between commercial units at street level and the residents above such units; and

(b) the feasibility of introducing this program as soon as possible; and

(2) the Commissioner of Works and Emergency Services be requested to consider not charging or withdrawing services from residential properties where residential waste is found mixed with commercial waste.

(Carried)

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

B. Councillor Jakobek moved that:

(1) Recommendation No. 36(e), embodied in the report (April 15, 1999) from the Budget Committee, entitled “1999 Recommended Operating Budget Corporate Report”, be struck out and insert in lieu thereof the following:

“36(e) Garbage and Recycling Collection for Small Commercial Properties:

Council adopt a three year phase in plan to deal with small commercial garbage and recyclable collection as follows:

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- (i) existing service levels and eligibility criteria for garbage and recyclable collection service to the small commercial sector currently receiving this service be maintained until the end of 2000;
- (ii) effective July 1, 1999, the City charge mandatory service fees to all small commercial locations currently receiving more than twice a week garbage collection at a rate of \$150.00 for three times a week garbage collection, \$600.00 for five times a week garbage collection and \$800.00 for six times a week garbage collection with revenues of \$2.3 million included in the 1999 Recommended Budget;
- (iii) effective January 1, 2000, the City charge a mandatory annual rate of \$225.00 for those locations receiving three times a week collection; \$900.00 for five times a week garbage collection; and \$1,200.00 for six times a week garbage collection with annual revenues of \$3.50 million (additional \$1.2 million in 2000);
- (iv) effective January 1, 2001, the City charge a mandatory annual rate of \$300.00 for those locations receiving three times a week garbage collection; \$1,200.00 for five times a week garbage collection and \$1,600.00 for six times a week garbage collection with annual revenues of \$4.7 million (additional \$1.2 million in revenue in 2001);
- (v) the Commissioner of Works and Emergency Services be requested to report to the Works Committee by June 2000:
 - (a) providing a harmonized eligibility criteria for garbage and recyclables

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collection service to the small commercial sector and a harmonized service fee structure to be effective January 1, 2000; and

- (b) providing equivalent garbage service levels to small businesses (restaurants and greengrocers) with similar characteristics to business communities receiving multiple weekly garbage collection.”;
- (2) \$150,000.00 be maintained for special leaf pick up in areas as defined by the Commissioner of Works and Emergency Services and identified by City Council; and
- (3) the report (April 8, 1999) from the Commissioner of Works and Emergency Services, recommending that staff report to the Works Committee by October, 1999 with the proposed eligibility criteria for residential areas that would receive twice-a-week summer garbage collection in the year 2000, including the associated cost impacts, be received.

(Carried)

Councillor Jakobek resumed the Chair.

(Commissioner of Works and Emergency Services;
c. Mr. Angelos Bacopoulos, General Manager, Solid Waste Management
Services - April 16, 1999)

Transportation Services

Mr. David Kaufman, General Manager, Transportation Services, appeared before the Budget Committee in connection with the 1999 Operating Budget for the Transportation Services Division and answered Members' questions in that regard.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that:

- (1) up to \$500,000.00 be allocated, between the Police and Public Works, for barricades for the Santa Claus Parade, Caribana, Gay Pride Parade and the Jazz Festival; the Police to absorb their portion of \$350,000.00 whereas \$150,000.00 to be added to the Transportation Program budget (See Police Services); and
- (2) the report (March 26, 1999) from the Commissioner of Works and Emergency Services, entitled "Fee Structure Options for Road Allowance Permits and Permit Parking", be received.

Councillor Jakobek resumed the Chair.

(Chief Administrative Officer; Commissioner of Works and Emergency Services; c. Mr. David Kaufman, General Manager, Transportation Services Division - April 16, 1999)

Economic Development, Culture and Tourism

Mr. Joe Halstead, Commissioner of Economic Development, Culture and Tourism, appeared before the Budget Committee in connection with the following 1999 Operating Budgets and answered Members' questions in that regard.

Economic Development

Ms. Brenda Librecz, Executive Director, Economic Development Division, appeared before the Budget Committee in connection with the 1999 Operating Budget for the Economic Development Division and answered Members' questions in that regard.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that:

- (1) the Budget Committee's recommendation that there be no fee for film permits, be confirmed; and
- (2) the report (April 15, 1999) from Mayor Mel Lastman, respecting the International City to City Program, be adopted, viz.:
 - (a) additional funds in the amount of \$250,000.00 be allocated to maintain relationships with selected cities around the world;

- (b) the Commissioner of Economic Development, Culture and Tourism report to the Economic Development and Parks Committee on an annual basis on the work plan and activities for the year;
- (c) the Commissioner of Economic Development, Culture and Tourism work with Protocol and other City departments to co-ordinate activities of an international city to city program;
- (d) the Commissioner of Economic Development, Culture and Tourism establish a policy and criteria for the support of and participation in inbound and outbound missions that contain the following:
 - (i) identification of a clear economic benefit to the City prior to approval of international city to city program activities;
 - (ii) strict limits on the number of staff and elected officials participating in international city to city program activities;
 - (iii) requirement for a written follow-up report from participants in the international city to city program to the Economic Development and Parks Committee;
 - (iv) approval by the Mayor for international city to city program activities; and
 - (v) that the policy and criteria be approved by the Policy and Finance Committee.

Councillor Jakobek resumed the Chair.

(Commissioner of Economic Development, Culture and Tourism - April 16, 1999)

Parks and Recreation

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Ms. Claire Tucker-Reid, General Manager, Parks and Recreation Division, appeared before the Budget Committee in connection with the 1999 Operating Budget for the Parks and Recreation Division and answered Members' questions in that regard.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Budget Committees's adoption of Option B pertaining to Harmonization of User Fees for Recreation, be confirmed; and
- (2) the Commissioner of Economic Development, Culture and Tourism be requested to report to Strategic, Policies and Priorities Committee at its meeting on April 20, 1999, on providing minimal free adult drop-in programs on a restricted basis at no cost during regular business hours, City wide.

(Carried)

Councillor Jakobek resumed the Chair.

B. Councillor Chow moved that the Commissioner of Economic Development, Culture and Tourism be requested to report back to the Budget Committee, as soon as possible, on why there would be a cost in having a restricted free adult drop in program in the former City of Toronto.

(Carried)

C. Councillor Kinahan moved that Option B+ for the Harmonization of User Fees for Recreation to be phased in over three years, be adopted.

(Lost)

(Commissioner of Economic Development, Culture and Tourism;
c. Ms. Clair Tucker-Reid, General Manager, Parks and Recreation Division;
Mr. John Macintyre, Director, Parks and Recreation, Central Division -
April 16, 1999)

Special Events

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Ms. Jaye Robinson, Director, Special Events, appeared before the Budget Committee in connection with the 1999 Operating Budget for the Special Events Division and answered Members' questions in that regard.

- A. Councillor Pitfield moved that \$15,300.00 be maintained in the budget for the Outdoor Art Exhibit and that the funding be provided from the appropriate program budgets.

(Carried)

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

- B. Councillor Jakobek moved that the Commissioner of Economic Development, Culture and Tourism be requested to report back to the Policy and Finance Committee on the costs associated with producing this event.

(Carried)

Councillor Jakobek resumed the Chair.

(Commissioner of Economic Development, Culture and Tourism;
c. Ms. Jaye Robinson, Director, Special Events - April 16, 1999)

Urban Planning and Development Services

Ms. Virginia West, Commissioner of Urban Planning and Development Services, appeared before the Budget Committee in connection with the following 1999 Operating Budgets and answered Members' questions in that regard.

The Budget Committee had before it a report (April 9, 1999) from the Commissioner of Urban Planning and Development Services, respecting a Proposal for a Council of Toronto Watersheds.

The Budget Committee received the foregoing report for information.

The Budget Committee also amended Recommendation No. (68), embodied in the report (April 15, 1999) from the Budget Committee, entitled "1999 Recommended Operating Budget Corporate Report", by adding the words "no later than September 15, 1999", so that such recommendation now reads:

“(68) The Commissioner of Urban Planning and
Development Services, in conjunction with the

Toronto and Region Conservation Authority, the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer, report back to the Planning and Transportation Committee, no later than September 15, 1999, on the proposal to establish the Council of Toronto Watershed.”

(Commissioner of Urban Planning and Development Services -
April 16, 1999)

Corporate Services

Ms. Margaret Rodrigues, Commissioner of Corporate Services, appeared before the Budget Committee in connection with the following 1999 Operating Budgets and answered Members’ questions in that regard.

Facilities and Real Estate

Ms. Susanne Borup, Director, Facilities and Real Estate, appeared before the Budget Committee in connection with 1999 Operating Budget for the Facilities and Real Estate Division and answered Members’ questions in that regard.

The Budget Committee also had before it a report (April 10, 1999) from the Chief Financial Officer and Treasurer responding to a request from the Budget Committee for further reductions to the 1999 Operating Budget for Facilities and Real Estate; and recommending that this report be received for information.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) \$32,000.00 be added to the Facilities and Real Estate budget to cover the costs for additional space at Central Eglinton Community Centre, 160 Eglinton Avenue East, as adopted by City Council at its meeting of April 13, 14 and 15, 1999; and
- (2) report (April 10, 1999) from the Chief Financial Officer and Treasurer, responding to a request from the Budget Committee for further reductions to the 1999 Operating Budget for Facilities and Real Estate, be received.

(Carried)

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Councillor Jakobek resumed the Chair.

- B. Councillor Pitfield moved that the Commissioner of Corporate Services be requested to report to the Corporate Services Committee, prior to the Year 2000 budget cycle, on the following matters:
- (a) prepare an inventory of all real, built up property used for the City's business with details of purpose of use, department responsible for use, property size, market value, whether leased or owned, and vacant space if any available at a particular location;
 - (b) identify how the property is managed (whether corporately, by a specific department or by private sector) and the total cost and unit cost per square foot of managing the property;
 - (c) identify details of borrowing against specific properties, rate of interest, and annual mortgage payments or lease/rent met from the operating budget;
 - (d) identify details of utility costs for each location and how each property is cleaned (through staff or contract services) and the unit cost of utilities and cleaning;
 - (e) identify details of how the property is maintained (building repairs and maintenance) whether by internal or contract staff, the total cost of maintenance and unit cost;
 - (f) identify systems and methods in use for time management and job costing of all maintenance tasks and labour productivity levels;
 - (g) identify industry benchmarks for unit cost of property maintenance and management;
 - (h) comparison, for each property, of the industry average benchmarks with the internal unit costs and identify the potential excess costs being incurred in time for the Year 2000 budget cycle; and

- (i) identify potential candidates to be declared surplus property without impacting on program operations.

(Carried)

(Commissioner of Corporate Services; c. Ms. Susanne Borup, Director, Facilities and Real Estate - April 16, 1999)

Corporate Communications

Ms. Val Chavossy, Director, Corporate Communications Division, appeared before the Budget Committee in connection with the 1999 Operating Budget for Corporate Communications and answered Members' questions in that regard.

On motion by Councillor Chow, the Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that the 1999 Operating Budget for Corporate Communications, include a budget cut of \$310,000.00 and five FTE's from the establishment of strength, the said reductions to be at the discretion of the Commissioner of Corporate Services.

(Commissioner of Corporate Services; c. Ms. Val Chavossy, Director, Corporate Communications Division - April 16, 1999)

Fleet Management

Mr. Stan Burrows, Director, Fleet Management, appeared before the Budget Committee in connection with the 1999 Operating Budget for the Fleet Management Division and answered Members' questions in that regard.

A. Councillor Pitfield moved that:

- (1) the Fleet Management Division be requested to accomplish \$500,000.00 of savings in 1999;
- (2) the Chief Administrative Officer be requested to report back to Budget Committee on:
 - (a) where the aforementioned savings of \$500,000.00 could be achieved; and
 - (b) three garages that should be closed; and

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- (3) the Commissioner of Corporate Services be requested to provide a bi-monthly report to the Budget Committee on how the requested savings are being achieved.

(Carried)

B. Councillor Ootes moved that the Chief Administrative Officer be requested to report back to Budget Committee on:

- (a) the possible closure of three garages and in that regard provide comments on the following:
- (i) lost productivity costs of the proposed garage closures, calculations to include the number of units currently repaired on site; the distance to the closest garage; and the number of repairs/unit/year;
 - (ii) the process and time to shuttle vehicles/equipment to the closest garage;
 - (iii) lost productivity time due to ferrying vehicles to the closest yard;
 - (iv) cost of lost productivity time; and
 - (v) if the closest garage can accommodate the increased number of vehicles/equipment and have the ability to respond to repairs in a timely fashion.

(Carried)

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

C. Councillor Jakobek moved that:

- (1) the report (April 7, 1999) from the Commissioner of Corporate Services, entitled "1999 Vehicle and Equipment Replacement Program", be referred to the Chief Administrative Officer and the Chief Financial Officer and Treasurer to review same with Department Heads for a report thereon to the Budget Committee, the said report to include fleet reduction and garage issues; and

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- (2) the report (April 13, 1999) from the Commissioner of Corporate Services, entitled "Fleet Management Services Program - 1999 Operating Budget" responding to the motions tabled at the Budget Committee meeting on April 7, 1999, which directly effect the Fleet Management Services Program, be received.

(Carried)

Councillor Jakobek resumed the Chair.

- D. Councillor Shiner moved that the fleet be reduced by 5 percent.

(Carried)

(Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Corporate Services; c. Mr. Stan Burrows, Director, Fleet Management; Mr. Shekhar Prasad, Director, Budget Services Division; Ms. Josie LaVita, Manager, Budget Services, Economic Development, Culture and Tourism - April 16, 1999)

Other

Council Services

Mr. Jim Hart, Director, Council Services, appeared before the Budget Committee in connection with the 1999 Operating Budget for Council Services and answered Members' questions in that regard.

The Budget Committee also had before it a communication (April 19, 1999) from the City Clerk advising that Council at its meeting held on April 13, 14 and 15, 1999, had before it Clause No. 1 of Report No. 3 of The Audit Committee, headed "Review of Staff, Councillors' and Mayor's Office Expenses," and directed that this Clause, together with motions be referred to the Budget Committee for further consideration with a request that all Members of Council be advised when the Budget Committee will be dealing with this matter.

Councillor Shiner declared a conflict of interest respecting Councillors' office staff as a member of his family is employed in his office.

- A. Councillor Balkissoon moved that the Community Council Hospitality Budget be allocated between the Community Councils on a per capita basis.

(Carried)

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

B. Councillor Jakobek moved that:

- (1) the report (January 15, 1999) from the City Auditor be adopted, subject to deleting Recommendation No. (8) and inserting in lieu thereof the following:

“(8) The Councillors’ global office budget be set at \$59,000.00.”;
- (2) the space allocation for Councillors be referred to the Office Reallocation Sub-Committee for report thereon directly to City Council, no later than July 6, 1999, with recommendations, if approved, being implemented on January 1, 2000;
- (3) Recommendation No. 113(d) embodied in the report (April 15, 1999), entitled “1999 Recommended Operating Budget Corporate Report”, from the Budget Committee, be struck out;
- (4) Recommendation No. 114 embodied in the report (April 15, 1999), entitled “1999 Recommended Operating Budget Corporate Report”, from the Budget Committee, be amended by striking out the words “The courier costs be reduced by \$200,00.00 and the Commissioner of Corporate Services be requested to work out the technical aspects of same”;
- (5) report (April 16, 1999) from the City Clerk, entitled “Response to Budget Committee - Proposal to Utilize Fifty Percent of the Official Council Vehicles and Drivers as a Courier Service”, be received;
- (6) report (April 16, 1999) from the City Clerk, respecting Council Transportation Services, be received.

(Carried)

Councillor Jakobek resumed the Chair.

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C. Councillor Shiner moved:

(1) the adoption of Clause No. 1 of Report No. 3 of The Audit Committee, entitled "Review of Staff, Councillors' and Mayor's Office Expenses"; subject to the following:

(a) Recommendations Nos. (5) and (7) be struck out and insert in lieu thereof the following:

"(5) Official Vehicles:

(a) vehicles used by Councillors representing the City be at no charge to the Councillors' budget;

(b) vehicles used for other purposes, to be charged to the Councillors' budget at \$10.00 per trip; and

(c) vehicles pooled by Councillors to attend official functions, such as representing the Mayor, be at no charge to the Councillors' budget; and

(2) the following Recommendation be added:

"The Council Transportation Service budget be reduced to \$390,000.00 gross and \$350,000.00 net; the City Clerk to receive the revenues generated from charge back fees from Councillors, and further that the City Clerk be requested to report back to Budget Committee in the event that the anticipated \$40,000.00 in revenues can not be achieved.

(Carried)

(Commissioner of Corporate Services; c. Mr. Jim Hart, Director, Council Services - April 16, 1999)

Mayor's Office

The Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that the report (April 15, 1999) from Mayor Mel Lastman, entitled "International

City to City Program”, respecting the process to undertake relationships with selected cities around the world for economic development purposes, be adopted, subject to:

- (1) adding the following “that the World Cities Committee be requested to solicit private sector partnership funds to assist in the aforementioned undertaking”; and
- (2) that the funds be added to the Economic Development, Culture and Tourism 1999 Operating Budget.

(Mr. Alan Slobodsky, Executive Assistant - Council Liaison - April 16, 1999)

Special Purpose Bodies

Toronto Public Library

Ms. Josephine Bryant, Chief Executive Officer/City Librarian, Public Library, appeared before the Budget Committee in connection with the 1999 Operating Budget for the Toronto Public Library and answered Members’ questions in that regard.

On motion by Councillor Chow, the Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that the Chief Librarian be requested to report directly to City Council at its meeting of April 26, 1999, with regard to the purchasing and materials budget, the said report to include the purchasing of multi-lingual materials.

Public Health

Dr. Sheila Basrur, Medical Officer of Health, appeared before the Budget Committee in connection with the 1999 Operating Budget for Public Health and answered Members’ questions in that regard.

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that the Dental Advisory Committee, pertaining to Dental Health Services across the City, include a representative from the Community Health Centre.

Councillor Jakobek resumed the Chair.

Toronto Police Services

Councillor Norman Gardner, Chairman, Toronto Police Services Board, appeared before the Budget Committee in connection with the 1999 Operating Budget for the Toronto Police Service and answered Members' questions in that regard.

A. Councillor Shiner moved that:

- (1) the report (April 15, 1999) from the Chairman, Toronto Police Services Board, respecting the 1999 Police Vehicle Replacement Budget, be adopted as per the list of vehicles embodied in the said report, viz:
 - (i) approve funding of \$7.4 million from the City's Fleet Reserve, as per our 1999 original request, to continue with the replacement of marked and unmarked vehicles for front-line use; and
 - (ii) approve the utilization of the remaining \$307,000.00 from the funding approved in 1998.

(Carried)

B. Councillor Kinahan moved that Recommendation No. (154), embodied in the report (April 15, 1999) from the Budget Committee, entitled "1999 Recommended Operating Budget Corporate Report", be amended by deleting the words "prior to the next budget cycle" and inserting in lieu thereof the words, "as soon as possible", so that such Recommendation now reads:

"The Chairman, Toronto Police Services Board, report back, as soon as possible, on the feasibility of marking some of the 731 unmarked vehicles so as to show a greater police presence in the City."

(Carried)

C. Councillor Balkissoon moved that the Chairman, Toronto Police Services Board, be requested to provide a five-year plan for vehicle replacement, together with a five year maintenance plan, the said plan to include leased vehicles.

(Carried)

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

D. Councillor Jakobek moved that:

- (1) the Chairman, Toronto Police Services Board, be requested to report directly to City Council for its meeting of April 26, 1999, providing a list of vehicles leased in the last year, the disposition of such vehicles, the projected number of vehicles to be leased in 1999 and where the said vehicles are to be located;
- (2) the allocation of up to \$500,000.00 between the Police and Public Works for barricades for the Santa Claus Parade, Caribana, Gay Pride Parade and the Jazz Festival; the Police to absorb their portion of \$350,000.00 whereas \$150,000.00 is to be added to the Transportation Program budget. (See Transportation);
- (3) the report (April 15, 1999) from the Director, Finance and Administration, Toronto Police Services Board, addressed to Councillor Shiner, Seneca Heights, regarding the future replacement program for police vehicles, be received; and
- (4) the report (April 16, 1999) from the Director, Uniform Field Services, Toronto Police Association, confirming that the Association is in agreement with the distribution of vehicles the Budget Committee approved, be received.

(Carried)

Councillor Jakobek resumed the Chair.

Corporate Items

Capital and Corporate Financing, Non Program Expenditures, and Non Program Revenues

- A. Councillor Kinahan moved that the Chief Financial Officer and Treasurer be requested to report verbally to City Council for its meeting of April 26, 1999, on whether the one percent rule that existed in the former Metro in regard to the tax levy for the Sheppard Subway has been met or exceeded.

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(Carried)

- B. Councillor Chow moved that the Chief Financial Officer and Treasurer be requested to provide a verbal report to the Strategic Policies and Priorities Committee for its meeting of April 20, 1999, on the status of determining appropriate budgeting numbers to reflect assessment.

(Carried)

Councillor Jakobek appointed Councillor Ootes Acting Chair and vacated the Chair.

- C. Councillor Jakobek moved that:

- (1) Recommendation No. (193) (i) (c), embodied in the report (April 15, 1999) from the Budget Committee, entitled “1999 Recommended Operating Budget Corporate Report”, be amended to read as follows:

“\$1.768 million as a reserve for adjustments to the Provincial subsidy”;

- (2) Recommendation No. (186), embodied in report (April 15, 1999) from the Budget Committee, entitled “1999 Recommended Operating Budget Corporate Report”, be amended by striking out the sum of “\$296.39 million (net)” and inserting in lieu thereof the sum of “\$296.35 million (net)”; and

- (3) that the report (April 1, 1999) from the Chief Financial Officer and Treasurer, entitled “1999 Capital Financing Plan Tax Supported Program”, be adopted subject the Chief Financial Officer and Treasurer reporting, verbally or otherwise, to the Strategic Policies and Priorities Committee at its meeting on April 20, 1999, on the status of appropriate budget numbers to reflect growth.

(Carried)

Councillor Jakobek resumed the Chair.

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(Chief Financial Officer and Treasurer; c. Mr. Shekhar Prasad, Director, Budget Services Division; Ms. Josie LaVita, Manager, Budget Services, Economic Development, Culture and Tourism - April 16, 1999)

Toronto Parking Authority

On motion by Councillor Balkissoon, the Budget Committee recommended to the Strategic Policies and Priorities Committee, and Council, that Recommendation No. (195), embodied in the report (April 15, 1999) from the Budget Committee, entitled "1999 Recommended Operating Budget Corporate Report", be amended by striking out the words "so as to generate an additional \$1 million in revenues, pro-rated to result in", and inserting in lieu thereof the words "by 2.5 percent, which would result in an increase in the gross revenue for parking tags of \$1 million annually, pro-rated to", so that such recommendation reads as follows:

“(195) The Parking Enforcement Unit expenditures be approved as submitted on the basis that the program improve productivity in parking tag issuance by 2.5 percent, which would result in an increase in the gross revenue for parking tags of \$1 million annually, pro-rated to a \$500,000.00 increase in 1999 budgeted revenues and the Budget Analyst be directed to work with the Parking Enforcement staff to ensure that this revenue target is met at year end and provide an updated report to the Budget Advisory Committee in September 1999 in that regard.”

(Carried)

(Commissioner of Works and Emergency Services - April 16, 1999)

Water and Wastewater Services

Mr. Michael Price, General Manager, Water and Wastewater Services, appeared before Budget Committee in connection with the 1999 Operating Budget for the Water and Wastewater Services Division and answered Members' questions in that regard.

The Budget Committee recommended that the report (March 22, 1999) from the Chief Financial Officer and Treasurer, entitled "Harmonization of Water and Water Pollution Control Rates", be adopted, subject to striking out Recommendations Nos. (1) and (4), and inserting in lieu thereof the following paragraphs in order to provide funding for the Universal Metering

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Project through a four-year deferral of the decreases to which former City of Toronto water users would realize under any harmonization initiative, while phasing-in increases and decreases for all other users over a four-year period, as described in Section (3) in the report (April 12, 1999) from the Chief Financial Officer and Treasurer, entitled “Water Rate Harmonization – Addendum (2)”:

- (1) (i) Effective September 1, 1999 (representing the first-year implementation of a four-year phase-in plan), the combined water and sewer rate in the former cities of East York, Etobicoke, North York, Scarborough and York for accounts paid on or before the due date shall be based on volume of water consumed as follows:

(1)	(2)	(3)	(4)	(5)
<u>Monthly Volume Consumed:</u>	Water Charge (\$ / M3)	Sewer Charge (\$ / M3)	Combined Rate to be Charged if not paid on or before due date (\$ / M3)	Discounted Rate if paid on or before due date (\$ / M3)
<u>In the former City of East York:</u>				
First 20 M3	0.4679	0.5919	1.0598	1.0093
Next 480 M3	0.4760	0.6021	1.0780	1.0267
Next 500 M3	0.4753	0.6012	1.0765	1.0252
Next 4,000 M3	0.4729	0.5983	1.0712	1.0202
Next 5,000 M3	0.4695	0.5939	1.0634	1.0128
Next 10,000 M3	0.4626	0.5852	1.0478	0.9979
Amount over 20,000 M3	0.4565	0.5775	1.0340	0.9848
<u>In the former City of Etobicoke:</u>				
First 20 M3	0.4220	0.5338	0.9558	0.9103
Next 480 M3	0.4295	0.5434	0.9729	0.9266
Next 500 M3	0.4289	0.5425	0.9714	0.9251
Next 4,000 M3	0.4265	0.5396	0.9661	0.9201
Next 5,000 M3	0.4231	0.5352	0.9583	0.9127
Next 10,000 M3	0.4162	0.5265	0.9427	0.8978
Amount over 20,000 M3	0.3950	0.4996	0.8946	0.8520

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<u>Monthly Volume Consumed:</u>	Water Charge (\$ / M3)	Sewer Charge (\$ / M3)	Combined Rate to be Charged if not paid on or before due date (\$ / M3)	Discounted Rate if paid on or before due date (\$ / M3)
<u>In the former City of North York:</u>				
First 20 M3	0.4364	0.5520	0.9884	0.9413
Next 480 M3	0.4441	0.5618	1.0059	0.9580
Next 500 M3	0.4434	0.5609	1.0043	0.9565
Next 4,000 M3	0.4410	0.5579	0.9990	0.9514
Next 5,000 M3	0.4377	0.5536	0.9913	0.9441
Next 10,000 M3	0.4308	0.5449	0.9757	0.9292
Amount over 20,000 M3	0.4246	0.5372	0.9618	0.9160
<u>In the former City of Scarborough:</u>				
First 20 M3	0.3860	0.4883	0.8742	0.8326
Next 480 M3	0.3932	0.4974	0.8906	0.8482
Next 500 M3	0.3925	0.4965	0.8889	0.8466
Next 4,000 M3	0.3901	0.4935	0.8837	0.8416
Next 5,000 M3	0.3867	0.4892	0.8759	0.8342
Next 10,000 M3	0.3798	0.4805	0.8603	0.8193
Amount over 20,000 M3	0.3487	0.4411	0.7897	0.7521
<u>In the former City of York:</u>				
First 20 M3	0.4610	0.5831	1.0441	0.9944
Next 480 M3	0.4688	0.5931	1.0619	1.0113
Next 500 M3	0.4675	0.5914	1.0589	1.0085
Next 4,000 M3	0.4639	0.5868	1.0506	1.0006
Next 5,000 M3	0.4531	0.5732	1.0264	0.9775
Next 10,000 M3	0.4198	0.5310	0.9508	0.9055
Amount over 20,000 M3	0.3744	0.4736	0.8480	0.8076

- (ii) effective September 1, 1999, the combined water and sewer rate in the former City of Toronto for metered customers for accounts paid on or before the due date shall be \$1.03083 per cubic metre, and the rate charged to flat-rate customers in the former City of Toronto shall be as set out in Schedules "B", "C" and "D" of City of Toronto By-law No. 356-1998;

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- (iii) effective September 1, 1999, the rate charged to flat-rate customers in the former City of Etobicoke shall be as set out in Schedule “A” of City of Toronto By-law No. 356-1998; and
 - (iv) effective February 1, 2003, the rate charged to metered customers in the former City of Toronto shall be the same as the competitive rate structure charged to metered customers in the former cities of East York, Etobicoke, North York, Scarborough and York.
- (2) with respect to the harmonization of the early payment discount, the combined water and sewer rate for all accounts paid in full on or before the due date indicated on the bill be subject to a discount of 5.0 percent on the price per cubic metre of water, with the discounted price being that shown under column (5) of Recommendation No. (1);
- (3) with respect to Sewer Surcharge Rebates and Private Water Works Agreements:
 - (i) Section (4) of Article 1 of Chapter 292 of the Municipal Code of the former City of Toronto, which provides for a rebate of the sewer surcharge to certain customers in the former municipality of Toronto, be repealed, and By-law No. 32-93 of the former Municipality of Metropolitan Toronto be amended to provide for the rebate of the sewer surcharge to qualifying customers in any of the former municipalities, and that the rebate for 1999 be based on the cost of sewage treatment of \$0.3858 per cubic metre;
 - (ii) By-law No. 32-93 of the former Municipality of Metropolitan Toronto be further amended to provide for a rebate of 55.85 percent of the effective retail rate charged to those customers receiving water services from the City and with a private septic system that is not connected to the sewer system; and

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(iii) Section (5) of Article 1 of Chapter 292 of the Municipal Act of the former City of Toronto, respecting a charge where sewage flow exceeds water usage, be repealed, and By-law No. 96-80 of the former Municipality of Metropolitan Toronto be amended to reflect both the cost of local sewage collection and treatment, and that this cost be set at 55.85 percent of the effective retail rate; and

(4) the necessary City officials be authorized and directed to give effect thereto.

The Budget Committee also received the following reports and communication and directed that they be forwarded to City Council for its meeting of April 26, 1999, to be considered with the 1999 Operating Budget:

- (a) (March 18, 1999) from the Chief Administrative Officer and the Chief Financial Officer and Treasurer, providing a summary of the financial impact, by former municipality, of the various service harmonization proposals, as well as the proposed water and approved hydro rate harmonization initiatives, tax rate harmonizations, Current Value Assessment (CVA) and the net financial and fixed assets brought into the amalgamated City by each former municipality, as requested by the Budget Committee, Works and Utilities Committee and Urban Environment and Development Committee; and recommending that this report be received for information;
- (b) (March 22, 1999) from the Chief Financial Officer and Treasurer, providing a Background Study, which presents a review of the current practices and rate structure respecting the water and wastewater program and recommends a strategy towards a harmonized rate structure across the new City;
- (c) (March 31, 1999) from the Chief Financial Officer and Treasurer, responding to the motions raised by the Community Councils at their meetings of March 26-30, 1999; providing additional options respecting water rate harmonization; and recommending that this report be received for information;

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- (d) (April 7, 1999) from the Chief Financial Officer and Treasurer, providing the Budget Committee with a recalculation of the financial impact, by former municipality, of the various service harmonization proposals, incorporating an adjustment for the \$18.4 million transferred from the property tax levy to the water rate during 1998; and recommending that this report be received for information;
- (e) (April 12, 1999) from the Chief Financial Officer and Treasurer, responding to a motion moved by the Budget Committee at its meeting of April 8, 1999, respecting a policy upon which the water rate is based; and recommending that this report be received for information; and
- (f) (March 16, 1999) from Councillor Bill Saundercook, York Humber, in opposition of the harmonized rate as contained in the aforementioned report from the Chief Financial Officer and Treasurer.

The Budget Committee adopted the 1999 Operating Budget of \$5.539 billion (gross) and \$2.530 (net), after reflecting the full use of the new provincial subsidy, for the City of Toronto and directed that it be forwarded to Strategic Policies and Priorities Committee and City Council for consideration.

(Chief Financial Officer and Treasurer; Commissioner of Works and Emergency Services; c. Mr. Shekhar Prasad, Director, Budget Services Division; Ms. Josie LaVita, Manager, Budget Services, Economic Development, Culture and Tourism - April 16, 1999)

(Strategic Policies and Priorities Committee - April 17, 1999)

(Note: all reports and communications submitted during the 1999 Operating Budget process are on file in the office of the City Clerk.)

The Budget Committee adjourned its meeting at 5:55 p.m.

Chair.