

THE CITY OF TORONTO

City Clerk's Division

Minutes of the Budget Advisory Committee

Meeting No. 4

Monday, November 15, 1999

The Budget Advisory Committee met on Monday, November 15, 1999, in Committee Room 1, 2nd Floor, City Hall, Toronto, commencing at 11:20 a.m.

Attendance

Members were present for some or all of the time period indicated.

	11:20 a.m. to 6:50 p.m.
Councillor Tom Jakobek, Chair	X
Councillor Bas Balkissoon	X
Councillor Gordon Chong	X
Councillor Olivia Chow	X
Councillor Blake F. Kinahan	X
Councillor Jane Pitfield	X
Councillor David Shiner	X

Also Present:

Councillor Brian Ashton	Councillor Joe Mihevc
Councillor Sandra Bussin	Councillor David Miller
Councillor Raymond Cho	Councillor Denzil Minnan-Wong
Councillor Norm Gardner	Councillor Frances Nunziata
Councillor Doug Holyday	Councillor Joe Pantalone
Councillor Norm Kelly	Councillor Kyle Rae
Councillor Joan King	Councillor David Soknacki
Councillor Gloria Lindsay Luby	

Confirmation of Minutes

On motion by Councillor Chong, the Minutes of the Budget Advisory Committee meeting held on July 27, 1999, were confirmed.

4.1 2000-2004 Capital Budget – Preliminary Review

The Budget Advisory Committee began its preliminary review of the 2000-2004 Capital Budget and directed that it be forwarded to all Standing Committees and Community Councils for review and comment, together with the synopsis of the requests for information, to report back to the Budget Advisory Committee prior to the commencement of the ‘wrap-up’ meetings on December 9, 1999.

(Community Councils; c. Chief Administrative Officer; Chief Financial Officer and Treasurer – November 17, 1999)

Toronto Transit Commission

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for the Toronto Transit Commission.

Mr. Rick Ducharme, General Manager, Toronto Transit Commission and Mr. Vince Rodo, Secretary, Toronto Transit Commission, appeared before the Budget Advisory Committee in connection with the Toronto Transit Commission budget and answered Members’ questions.

- A. Councillor Kinahan moved that the Chief Administrative Officer, Chief Financial Officer and Treasurer and the General Manager, Toronto Transit Commission, be requested to revise the Recommendations in the report (November 10, 1999) from the Chief Administrative Officer, entitled “Toronto Transit Commission 2000-2004 Capital Program” taking into consideration the comments made at today’s meeting.

(Carried)

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

- B. Councillor Jakobek moved that:
 - (1) the General Manager, Toronto Transit Commission be requested to report back on the following:
 - (a) an update on construction costs for the Sheppard subway, including any additional overages; and

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- (b) the impact of reducing the recommended Capital Budget by \$1 million, \$5 million, or \$10 million and how it would impact transit service;
- (2) the Chief Administrative Officer be requested to address the issue of Union Station, i.e., provide information as to how the City should position itself with regard to Union Station, noting that Union Station is an entity and a transportation hub and important to the whole country and, therefore, should the City request monies from the Federal and Provincial governments as well as the Greater Toronto Area for GO and subway improvements.

(Carried)

Councillor Jakobek resumed the Chair.

(Policy and Finance Committee; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; President and Chief Executive Officer, City of Toronto Economic Development Corporation; Chief Executive Officer/City Librarian; President, Toronto Parking Authority; Chair, Toronto Police Services Board; Chief of Police, Toronto Police Service; Chief Financial Officer, Toronto Port Authority; General Manager, Toronto Transit Commission; General Manager and Chief Administrative Officer, Toronto Zoo; Chief Administrative Officer/Secretary Treasurer, The Toronto and Region Conservation Authority - November 17, 1999)

Toronto Police Service

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for the Toronto Police Service.

Councillor Norm Gardner, Chair, Toronto Police Services Board, and Deputy Chief Steve Reesor appeared before the Budget Advisory Committee in connection with the Toronto Police Service budget and answered Members' questions.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

- A. Councillor Jakobek moved that the Chief Financial Officer and Treasurer be requested to report back on adding \$50,000.00 towards replacing the engine of the second 'speed' boat and the purchase of two jet skis for the Marine Division resulting in the 2001 Capital Budget for this program being reduced to \$300,000.00.

(Carried)

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Councillor Jakobek resumed the Chair.

B. Councillor Shiner moved that the Chair, Toronto Police Services Board, be requested to report back on the following:

- (1) the type of vehicles that would be required for better access to the ravine areas of the City; and
- (2) the primary usage of the jeeps and the cost of operating jeeps compared to the regular vehicles and the reason why the said jeeps can not be used in ravine areas.

(Carried)

C. Councillor Chow moved that the Toronto Police Service be requested to work with the City's Information and Technology staff to provide a standard information system, including e-mail, City wide.

(Carried)

(Policy and Finance Committee; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; President and Chief Executive Officer, City of Toronto Economic Development Corporation; Chief Executive Officer/City Librarian; President, Toronto Parking Authority; Chair, Toronto Police Services Board; Chief of Police, Toronto Police Service; Chief Financial Officer, Toronto Port Authority; General Manager, Toronto Transit Commission; General Manager and Chief Administrative Officer, Toronto Zoo; Chief Administrative Officer/Secretary Treasurer, The Toronto and Region Conservation Authority - November 17, 1999)

The Budget Advisory Committee met **in-camera** to consider a real estate matter.

Members Present:

Councillor Tom Jakobek, Chair
Councillor Bas Balkissoon
Councillor Gordon Chong
Councillor Olivia Chow
Councillor Blake F. Kinahan
Councillor Jane Pitfield
Councillor David Shiner

The Budget Advisory Committee adjourned its **private meeting** at 4:00 p.m. and immediately reconvened in public session with the following Members being in attendance:

Members Present:

Councillor Tom Jakobek, Chair
Councillor Bas Balkissoon
Councillor Gordon Chong
Councillor Olivia Chow
Councillor Blake F. Kinahan
Councillor Jane Pitfield
Councillor David Shiner

Economic Development, Culture and Tourism

Mr. Joe Halstead, Commissioner of Economic Development, Culture and Tourism, gave an overview presentation of the overall 2000-2004 Capital Budget for the Economic Development, Culture and Tourism Department and answered Members' questions.

Toronto Zoo

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for the Toronto Zoo.

Mr. Cal White, General Manager and Chief Executive Officer, Toronto Zoo, appeared before the Budget Advisory Committee in connection with the Toronto Zoo budget and answered Members' questions.

On motion by Councillor Chow, the Budget Advisory Committee requested the General Manager and Chief Executive Officer, Toronto Zoo, to provide details on the effect the following programs will have on the Operating Budget and their relationship with the strategic plan:

- (1) Pre-engineering (Z00345);
- (2) Gorilla 1: Tropical Rainforest (Z007);
- (3) Safari Lodge Acquisition (Z00000194);
- (4) Building and Services Refurbishment (Z0028); and
- (5) Ride and Revenue Development (Z00000018).

(Policy and Finance Committee; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; President and Chief Executive Officer, City of Toronto Economic Development Corporation; Chief Executive Officer/City Librarian; President, Toronto Parking Authority; Chair, Toronto Police Services Board; Chief of Police, Toronto Police Service; Chief Financial Officer, Toronto Port Authority; General Manager, Toronto Transit Commission; General Manager and Chief Administrative Officer, Toronto Zoo; Chief Administrative Officer/Secretary Treasurer, The Toronto and Region Conservation Authority - November 17, 1999)

Parks and Recreation

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for the Parks and Recreation Division.

Ms. Claire Tucker-Reid, General Manager, Parks and Recreation Division appeared before the Budget Advisory Committee in connection with the Parks and Recreation budget and answered Members' questions.

A. Councillor Shiner moved that the Commissioner of Economic Development, Culture and Tourism be requested to report back on:

- (1) the \$1 million net contribution for the expanded tree planting program;
- (2) the \$100,000.00 for the tree location survey being carried out by internal staff;
- (3) the future expansion plans for Centennial Arena and Ester Shiner Stadium;
- (4) health and safety matters relating to Glen Long, Chapley or any other arenas experiencing ammonia leaks; and
- (5) the effect on the Operating Budget and whether there will be user fees at the proposed St. Jamestown Community Centre.

(Carried)

B. Councillor Balkissoon moved that the Commissioner of Economic Development, Culture and Tourism be requested to report back on the status of the Rouge Community complex on Generation Boulevard in the former City of Scarborough.

(Carried)

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C. Councillor Chow moved that the Commissioner of Economic Development, Culture and Tourism be requested to report back on the following:

- (1) the status of the following pools: Grange Park, Bathurst Quay, Alexandra Park, Little Norway, and University Settlement House and why they are a lower priority;
- (2) Community Garden – Demonstration Garden (No. 87) – reason why this project was withdrawn from five year program;
- (3) reinstating funding in the amount of \$185,000.00 in 2000 to repair and paint Allan Gardens;
- (4) identifying some of the trails that are of a higher priority that can be funded from reserves; and
- (5) funding for playground renovations/replacement at Child Care Centres.

(Carried)

D. Councillor Kinahan moved that the Commissioner of Economic Development, Culture and Tourism be requested to report back with an update on repairs needed for the Gus Ryder Pool.

(Carried)

E. Councillor Pitfield moved that the Commissioner of Economic Development, Culture and Tourism be requested to report back on the following:

- (1) reducing the Talbot Lighting Program to \$50,000.00 and redirecting \$40,000.00 to Leaside Park for playground upgrades and lighting;
- (2) \$200,000.00 being expended for the walkway from the Brickworks to Todmorden Mills; and
- (3) redirecting funding for the development of a cycle path in the Governor's Bridge area.

(Carried)

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

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F. Councillor Jakobek moved that:

- (1) the Commissioner of Economic Development, Culture and Tourism be requested to report back on the following:
 - (a) the reduction from \$100,000.00 to zero funding for Greystone Park, the impact of such reduction and the possibility of reinstating the funding in 2000;
 - (b) the reasoning for placing the Corvette Park Project back one year to 2001 and consideration be given to reinstating same in the year 2000; and
 - (c) the reasoning for withdrawal of the upgrades to the Mid-Scarborough Community Centre and why the installation of the elevator at this site is not on the list; and consideration be given to reinstating these projects.
- (2) the Chief Administrative Officer be requested to report back on the impact of withdrawing \$400,000.00 from the Greenwood Park project; and
- (3) the Chief Financial Officer and Treasurer be requested to report back on the following:
 - (a) reintroduction of the joint school playground program with the Separate and Public School Boards and further provide information on what former municipalities participated in the said program;
 - (b) consideration be given to accelerating the restoration of Maple Cottage at a gross cost of \$177,000.00 and a net cost of \$100,000.00 from 2001 to 2000 in order to complete the repairs in the millennium year and to take advantage of Federal millennium funding and that an offsetting recovery of \$100,000.00 be budgeted in 2001 for a net cost of zero;
 - (c) consideration be given to reinstating \$300,000.00 to repair the ice pad at Broadlands Rink in 2000 instead of 2001;

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- (d) the condition of the stairs at Betty Sutherland Trail and whether there are any liability issues for the City;
- (e) consideration be given to acquiring land for a recreation facility in York at Eglinton/Black Creek Drive area in the Year 2000 instead of 2001; and
- (f) the feasibility of using the former York Civic Centre land as a base for the new recreation centre.

(Carried)

Councillor Jakobek resumed the Chair.

(Economic Development and Parks Committee; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Economic Development, Culture and Tourism; General Manager, Parks and Recreation Division; Cultural Liaison, Culture, Arts and Heritage Division; Managing Director, Economic Development Division; Interim General Manager, Exhibition Place - November 17, 1999)

Culture

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for the Culture Division.

Ms. Beth Hanna, Cultural Liaison, Culture, Arts and Heritage Division, appeared before the Budget Advisory Committee in connection with the Cultural budget and answered Members' questions.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

- A. Councillor Jakobek moved that the Commissioner of Economic Development, Culture and Tourism be requested to report back on the following:
 - (1) the status of funding for Fort York and the request for the visitors' centre;
 - (2) a restoration plan, including funding, for Casa Loma Structural Repairs and details on the cost to upgrade the kitchen facilities; and

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- (3) revisit the following projects: Oakwood Vaughan Arts Centre, Fort York Visitors Centre; Public Art Acquisition; and Todmorden Mills Papermill Retrofit.

(Carried)

Councillor Jakobek resumed the Chair.

- B. Councillor Chow moved that the Commissioner of Economic Development, Culture and Tourism be requested to report back on the following:

- (1) the impact of not replacing the roof at the Canadian Stage; and
- (2) the impact of not replacing the compressor at the Young People's Theatre.

(Carried)

(Economic Development and Parks Committee; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Economic Development, Culture and Tourism; General Manager, Parks and Recreation Division; Cultural Liaison, Culture, Arts and Heritage Division; Managing Director, Economic Development Division; Interim General Manager, Exhibition Place - November 17, 1999)

Economic Development

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for the Economic Development Division.

Ms. Brenda Librecz, Managing Director, Economic Development Division, gave an overview presentation in connection with the Economic Development budget and answered Members' questions.

- A. Councillor Pitfield moved that the Commissioner of Economic Development, Culture and Tourism be requested to report back on redirecting the \$60,000.00 recommended under the Employment Area Revitalization Program to improvements to the Leaside Business Park, and no funding for the two stone gateways be provided.

(Carried)

- B. Councillor Kinahan moved that the Commissioner of Economic Development, Culture and Tourism be requested to contact the South Etobicoke Employers Association, who are trying to preserve the area for industrial use, to inquire if they will partner with the City on the preliminary signage and gateway markers for the South Etobicoke industrial area.

(Carried)

(Economic Development and Parks Committee; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Economic Development, Culture and Tourism; General Manager, Parks and Recreation Division; Cultural Liaison, Culture, Arts and Heritage Division; Managing Director, Economic Development Division; Interim General Manager, Exhibition Place - November 17, 1999)

Exhibition Place

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for Exhibition Place.

Ms. Dianne Young, Interim General Manager, Exhibition Place, appeared before the Budget Advisory Committee in connection with the Exhibition Place budget and answered Members' questions.

On motion by Councillor Shiner, the Budget Advisory Committee requested the Interim General Manager, Exhibition Place, to report back on the expenditures for the Food Building for the last ten years, i.e., rental, capital expenditures and operating costs of the building.

(Economic Development and Parks Committee; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Economic Development, Culture and Tourism; General Manager, Parks and Recreation Division; Cultural Liaison, Culture, Arts and Heritage Division; Managing Director, Economic Development Division; Interim General Manager, Exhibition Place - November 17, 1999)

Toronto Economic Development Corporation

The Budget Advisory Committee deferred consideration of this budget.

Toronto Port Authority

The Budget Advisory Committee deferred consideration of this budget.

4.2 Toronto Police Service – Analysis of 1999 Operating Budget Shortfall

The Budget Advisory Committee had before it a report (November 13, 1999) from the Chief Financial Officer and Treasurer providing an analysis of the projected 1999 operating budget shortfall of the Toronto Police Service, and recommending that:

- (1) with respect to financial management information:
 - (a) the Toronto Police Service forward to the Chief Financial Officer and Treasurer each month a copy of the variance report currently sent to the Toronto Police Services Board which includes projected full year operating budget estimates and at the same time provide year-to-date actual expenditure data as compared to year-to-date budgets to allow more time to react to significant variances;
 - (b) the Toronto Police Service provide the Chief Financial Officer and Treasurer with regular, periodic operating and capital budget variance reports in the format prescribed by the Chief Financial Officer and Treasurer for all City departments, agencies, boards and commissions;
 - (c) the Toronto Police Service provide full time equivalent (FTE) as well as position requirements when submitting budget requests in future years; and
 - (d) the Toronto Police Service provide the ‘Managed Savings Program’ and the ‘Staff Deployment and costs related to overtime/premium pay allocations’ reports to the Policy and Finance Committee as requested at the City of Toronto Council Meeting of July 6, 7 and 8, 1999;
- (2) with respect to the costs resulting from step rate progressions in the Toronto Police Service:
 - (a) the Chief Financial Officer and Treasurer be authorized to create a reserve (Reserve for the Stabilization of Step Rate Progressions in the Toronto Police Service) as at January 1, 2000, such reserve to be held in the City’s books and be under the jurisdiction of the Chief Financial Officer and Treasurer;
 - (b) the reserve at January 1, 2000 be \$2 million, funded from the City’s Employee Benefit Reserve Fund;
 - (c) subsequent allocations to the reserve be part of the City’s annual budget process, with in-year adjustments as recommended for Council’s consideration by the Chief Financial Officer and Treasurer;

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- (d) draws from the reserve be subject to a report from the Toronto Police Service to the Chief Financial Officer and Treasurer, and the Chief Financial Officer and Treasurer's recommendation for Council's consideration; and
 - (e) the continuing need for and adequacy of the reserve be reviewed by the Chief Financial Officer and Treasurer on a regular basis in the context of corporate requirements; and
- (3) with respect to future year budget requirements of the Toronto Police Service:
- (a) the hiring target for the Year 2000 be reviewed in the 2000 Operating Budget process;
 - (b) the Toronto Police Service develop performance measures for vehicle maintenance, premium pay and training programs for comparative purposes to other Canadian and United States municipal police forces and report back to the Budget Advisory Committee in March 2000 and thereafter on a quarterly basis; and
 - (c) the Toronto Police Service approved hiring targets be met only if the Council approved net budget is not exceeded and that the Toronto Police Services Board report on the status of meeting hiring targets as part of the variance reporting process.

Councillor Norman Gardner, Chair, Toronto Police Services Board and Deputy Chief Steve Reesor, appeared before the Budget Advisory Committee in connection with the foregoing matter.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Budget Advisory Committee defer consideration of the aforementioned matter until its meeting of December 9, 1999;
- (2) the Chair, Toronto Police Services Board and the Chief Financial Officer and Treasurer be requested to report back at that time providing the following:
 - (a) information on the costs related to demonstrations in 1998 and 1999, i.e., overtime costs, etc.;

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- (b) inquest related overexpenditures - explanation of what the \$180,000.00 balance was comprised of; and
 - (c) reason why the Materials and Equipment Program is over by a small amount.
- (3) the Chief Financial Officer and Treasurer be requested to provide a list of discretionary accounts that the Toronto Police Service have available from which monies can be drawn, i.e., stolen property account;

(Carried)

Councillor Jakobek resumed the Chair.

B. Councillor Chong moved that the Chair, Toronto Police Services Board and the Chief Financial Officer and Treasurer be requested to report back to the December 9, 1999 meeting addressing the following:

- (1) requesting the Province to direct OMERS to release the excess funds from the Type 3 plan, estimated at \$40 million and direct the Chief Financial Officer and Treasurer to deposit such funds to a Vehicle Reserve Fund for Police purposes;
- (2) a strategy on how the Toronto Police Service can provide officers on a regular basis for various functions using the complement of police officers now available without using overtime; and
- (3) review the first three lines of the attached chart and verify breakdown of staff by Rank – 1993-2000 Year End and Chief Financial Officer and Treasurer provide what costs need to be added to the base budget in that regard, i.e., provide actual salary ratio NOT the highest rate for these positions.

(Carried)

(Chair, Toronto Police Services Board; Chief Financial Officer and Treasurer; c. Chief of Police; Deputy Chief Steve Reesor; Mr. Frank Chen, Director of Finance, Toronto Police Service; Mr. Angelo Cristofaro, Budget Division, Toronto Police Service - November 22, 1999)

4.3 Toronto Zoo – 1999 Operating Budget Variance Report

The Budget Advisory Committee had before it the following reports:

- (1) (November 5, 1999) from the General Manager and Chief Executive Officer, Toronto Zoo, outlining the Toronto Zoo's 1999 projected year end variance and the reasons for this variance; and recommending that this report be received for information; and
- (2) (November 10, 1999) from the Chief Financial Officer and Treasurer providing information pertaining to the Zoo budget over-expenditures for 1999 and recommending that the report be received for information.

The General Manager and Chief Executive Officer, Toronto Zoo, appeared before the Budget Advisory Committee in connection with the foregoing matter.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee deferred consideration of the foregoing matter until its meeting of December 9, 1999, and requested the General Manager and Chief Executive Officer of the Toronto Zoo and the Chief Financial Officer and Treasurer to report back at that time on the following:

- (1) a list of attendance records for January and February, 1999, on a daily basis and whether it makes logical sense to have the Zoo open during those months;
- (2) the economic benefits, if any, of the Zoo closing in January and February;
- (3) provide a Capital plan that can be undertaken to attract more visitors to the Zoo;
- (4) request for Zoo Board to ensure that the "advertising" for the Zoo be tendered;
- (5) the Chief Administrative Officer be involved in the strategic planning process and look at restructuring the Zoo; and
- (6) the Chief Financial Officer and Treasurer look at the impact on raising fees at the Toronto Zoo.

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(Chief Administrative Officer; Chief Financial Officer and Treasurer;
General Manager and Chief Executive Officer, Toronto Zoo -
November 22, 1999)

The Budget Advisory Committee adjourned its meeting at 6:50 p.m.

Chair