

THE CITY OF TORONTO

City Clerk's Division

Minutes of the Budget Advisory Committee

Meeting No. 5

Tuesday, November 16, 1999

The Budget Advisory Committee met on Tuesday, November 16, 1999, in Committee Room 1, 2nd Floor, City Hall, Toronto, commencing at 9:15 a.m.

Attendance

Members were present for some or all of the time period indicated.

	9:15 a.m. to 11:40 a.m.	12:30 p.m. to 5:30 p.m.
Councillor Tom Jakobek, Chair	X	X
Councillor Bas Balkissoon	X	X
Councillor Gordon Chong	X	X
Councillor Olivia Chow	X	X
Councillor Blake F. Kinahan	X	X
Councillor Jane Pitfield	X	X
Councillor David Shiner	X	X

Also Present:

Councillor Maria Augimeri	Councillor Joan King
Councillor Lorenzo Berardinetti	Councillor Joe Mihevc
Councillor Elizabeth Brown	Councillor Dick O'Brien
Councillor Rob Davis	Councillor Kyle Rae
Councillor Irene Jones	Councillor Michael Walker
Councillor Norm Kelly	

5.1 2000-2004 Capital Budget - Preliminary Review

The Budget Advisory Committee continued its preliminary review of the 2000-2004 Capital Budget and directed that it be forwarded to all Standing Committees and Community Councils for review and comment, together with the synopsis of the requests for information, to report back to the Budget Advisory Committee prior to the commencement of the 'wrap-up' meetings on December 9, 1999.

(Community Councils; c. Chief Administrative Officer; Chief Financial Officer and Treasurer – November 17, 1999)

Community and Neighbourhood Services

Ms. Shirley Hoy, Commissioner of Community and Neighbourhood Services, appeared before the Budget Advisory Committee in connection with the following 2000-2004 Capital Budgets and answered Members' questions in that regard.

Children's Services

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for Children's Services.

Ms. Marna Ramsden-Urbanski, General Manager, Children's Services Division, appeared before the Budget Advisory Committee in connection with the Children's Services budget and answered Members' questions.

- A. Councillor Balkissoon moved that Recommendation No. (1)(i) embodied in the report (November 10, 1999) from the Chief Administrative Officer, be reworded indicating that all conditions embodied in the legal agreements with Sam-Sor Enterprises Inc. and Imperial Oil Limited for the receipt of funding of \$2.0 million must be complied with prior to the commencement of the project.

(Carried)

- B. Councillor Chow moved that the Commissioner of Community and Neighbourhood Services be requested to report back on the following:

- (1) the Capital needs of the Children's Services and the urgent need for the Province to cost share with the City of Toronto;

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- (2) the feasibility of funding Children's Services from Development Charges and noting a base figure in the Capital Budget in that regard; and
- (3) an estimate of Capital expenditure funding required for Child Care facilities.

(Carried)

(Community Services Committee; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Community and Neighbourhood Services; Commissioner of Works and Emergency Services; General Manager, Children's Services Division; General Manager, Homes for the Aged Division; General Manager, Shelter, Housing and Support Division; General Manager, Social Services Division; General Manager, Ambulance Services Division; Fire Chief - November 17, 1999)

Homes for the Aged

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for Homes for the Aged.

Ms. Sandra Pitters, General Manager, Homes for the Aged Division, appeared before the Budget Advisory Committee in connection with the Homes for the Aged budget and answered Members' questions.

On motion by Councillor Shiner, the Budget Advisory Committee requested the Commissioner of Community and Neighbourhood Services to report back on the outdoor amenities required at Cummer Lodge, including the estimated cost of such amenities and the timeframe for completion of same.

(Community Services Committee; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Community and Neighbourhood Services; Commissioner of Works and Emergency Services; General Manager, Children's Services Division; General Manager, Homes for the Aged Division; General Manager, Shelter, Housing and Support Division; General Manager, Social Services Division; General Manager, Ambulance Services Division; Fire Chief - November 17, 1999)

Shelter, Housing and Support

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for Shelter, Housing and Support.

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Ms. Joanne Campbell, General Manager, Shelter, Housing and Support Division, appeared before the Budget Advisory Committee in connection with the Shelter, Housing and Support budget and answered Members' questions.

- A. Councillor Pitfield moved that the Commissioner of Community and Neighbourhood Services be requested to report back on the feasibility of establishing a Rehabilitation Centre for the Homeless, based on the successful program in St. Mungo's in England, to address permanent solutions to the homeless issue.

(Carried)

- B. Councillor Shiner moved that the Commissioner of Community and Neighbourhood Services be requested to report back on the need for additional Youth Centres and training facilities in the City.

(Carried)

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

- C. Councillor Jakobek moved that the Commissioner of Community and Neighbourhood Services be requested to report back on the following:

- (1) creating a Capital envelope (possibly \$7 million) that would provide funding for short term shelter accommodation; and
- (2) the details of the accelerated temporary shelter housing initiative.

(Carried)

Councillor Jakobek resumed the Chair.

(Community Services Committee; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Community and Neighbourhood Services; Commissioner of Works and Emergency Services; General Manager, Children's Services Division; General Manager, Homes for the Aged Division; General Manager, Shelter, Housing and Support Division; General Manager, Social Services Division; General Manager, Ambulance Services Division; Fire Chief - November 17, 1999)

Social Services

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for Social Services.

Ms. Heather MacVicar, General Manager, Social Services, appeared before the Budget Advisory Committee in connection with the Social Services budget and answered Members' questions.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee requested the Chief Administrative Officer to make available to the Budget Advisory Committee the report on the City's Office Consolidation Master Plan and Strategy.

Councillor Jakobek resumed the Chair.

(Community Services Committee; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Community and Neighbourhood Services; Commissioner of Works and Emergency Services; General Manager, Children's Services Division; General Manager, Homes for the Aged Division; General Manager, Shelter, Housing and Support Division; General Manager, Social Services Division; General Manager, Ambulance Services Division; Fire Chief - November 17, 1999)

Toronto Public Library

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for the Toronto Public Library Board.

Ms. Josephine Bryant, Chief Executive Officer/City Librarian, Toronto Public Library, and Ms. Gillian Mason, Member of the Library Board, appeared before the Budget Advisory Committee in connection with the Toronto Public Library budget and answered Members' questions.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

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A. Councillor Jakobek moved that:

- (1) the Chief Executive Officer/City Librarian be requested to report back on the feasibility of reducing the size and scope of the Maria A. Shchuka District Library so that it is not deemed to be a 'district' library and rationalize the reconstruction costs;
- (2) in the event the Library Board recommends the disposal or sale of library properties during the Capital Budget deliberations, the Chief Financial Officer and Treasurer be requested to assure the Committee that the monies received will be reinvested in the Library program; and
- (3) the Chief Financial Officer and Treasurer be requested to make a technical adjustment to the Leaside Library Project, increasing the 2000 cash flow by \$0.250 million gross and net; this adjustment refers to the deferral of \$0.800 million as shown on Page 7 of the Chief Administrative Officer's report, but incorrectly captures as a deferral of \$1.050 million in Appendix "B" of the said report.

(Carried)

Councillor Jakobek resumed the Chair.

B. Councillor Balkissoon moved that the Chief Executive Officer/City Librarian be requested to report back on the following:

- (1) the library master plan, including an inventory of all libraries, catchment population, size and the circulation numbers for the entire system; and
- (2) the previous plans for the Rouge Library at Meadowvale/Sheppard and how it fits into the Library master plan.

(Carried)

C. Councillor Kinahan moved that the Chief Executive Officer/City Librarian be requested to report back on the expenditure details and justification for the additional \$0.300 million requested for renovations on the main floor of the Toronto Reference Library.

(Carried)

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- D. Councillor Chow moved that the Chief Executive Officer/City Librarian be requested to report back on the library study providing an updated map where district libraries are shown more clearly, indicating the population in the area, number of children and usage of library.

(Carried)

(Policy and Finance Committee; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; President and Chief Executive Officer, City of Toronto Economic Development Corporation; Chief Executive Officer/City Librarian; President, Toronto Parking Authority; Chair, Toronto Police Services Board; Chief of Police; Chief Financial Officer, Toronto Port Authority; General Manager, Toronto Transit Commission; General Manager and Chief Administrative Officer, Toronto Zoo; Chief Administrative Officer/Secretary Treasurer, The Toronto and Region Conservation Authority - November 17, 1999)

Public Health

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for Public Health.

Dr. Sheila Basrur, Medical Officer of Health, appeared before the Budget Advisory Committee in connection with the Public Health budget and answered Members' questions.

On motion by Councillor Chow, the Budget Advisory Committee requested the Medical Officer of Health to report back on the following:

- (1) providing a business plan, if possible, with details of the number of people Public Health can serve if the requested computer, hardware and software project is approved, including what kind of savings can be attained;
- (2) prioritized list of the components of the 2000 request; and
- (3) commenting on the recommendations embodied in the report (November 10, 1999) from the Chief Administrative Officer, including the annualized cost to operate the requested computers and what savings and efficiencies can be accrued, the said report to be in conjunction with the Director of Information and Technology.

(Board of Health; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Community and Neighbourhood Services; Medical Officer of Health - November 17, 1999)

Corporate Services:

Ms. Brenda Glover, Acting Commissioner of Corporate Services, appeared before the Budget Advisory Committee in connection with the following 2000-2004 Capital Budgets and answered Members' questions.

Information and Technology

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for Information and Technology.

Mr. Jim Andrews, Executive Director, Information and Technology Division, appeared before the Budget Advisory Committee in connection with the Information and Technology budget and answered Members' questions.

- A. Councillor Shiner moved that the Executive Director of Information and Technology be requested to report back on the expenditures on equipment broken down by departments, including ABCs.

(Carried)

- B. Councillor Chow moved that the Executive Director of Information and Technology be requested to report back on the breakdown of the Operating Budget impact by project for all recommended projects.

(Carried)

Councillor Jakobek appointed the Councillor Pitfield Acting Chair and vacated the Chair.

- C. Councillor Jakobek moved that:
 - (1) the Chief Financial Officer and Treasurer be requested to report back on the details on how each of the business plans will be reviewed from a stand aside viewpoint and brought forward for final approval by the Budget Advisory Committee; and
 - (2) the Executive Director of Information and Technology be requested to report back on the impact of reducing the recommended Capital Budget by \$500,000.00, \$1 million or \$1.5 million.

(Carried)

Councillor Jakobek resumed the Chair.

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- D. Councillor Pitfield moved that the Chief Financial Officer and Treasurer be requested to report back on the list of Y2K expenditures for outstanding projects.

(Carried)

(Administration Committee; Chief Administrative Officer; Chief Financial Officer and Treasurer; Acting Commissioner of Corporate Services; Executive Director, Information and Technology Division; City Clerk; Executive Director, Facilities and Real Estate; Director, Fleet Management Services - November 17, 1999)

Finance

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for Finance.

Ms. Wanda Liczyk, Chief Financial Officer and Treasurer, appeared before the Budget Advisory Committee in connection with the Finance budget and answered Members' questions.

No requests.

(Administration Committee; Chief Administrative Officer; Chief Financial Officer and Treasurer; Acting Commissioner of Corporate Services; Executive Director, Information and Technology Division; City Clerk; Executive Director, Facilities and Real Estate; Director, Fleet Management Services - November 17, 1999)

City Clerk's

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for City Clerk's.

No requests.

(Administration Committee; Chief Administrative Officer; Chief Financial Officer and Treasurer; Acting Commissioner of Corporate Services; Executive Director, Information and Technology Division; City Clerk; Executive Director, Facilities and Real Estate; Director, Fleet Management Services - November 17, 1999)

Fleet Management

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for Fleet Management.

Mr. Stan Burrows, Director, Fleet Management Services, appeared before the Budget Advisory Committee in connection with the Fleet Management budget and answered Members' questions.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Chief Financial Officer and Treasurer be requested to inquire if there is any monies available in the Toronto Atmospheric Fund for vehicle emission testing;
- (2) the Acting Commissioner of Corporate Services be requested to report on whether there are any garages within reasonable distance from the City facilities who would pick up and deliver vehicles for emission testing for \$30.00; and
- (3) all relevant Department Heads, or their representatives, be in attendance to discuss garage closures and how it affects them operationally when this matter is discussed at the 2000 Budget wrap up meetings, including Fire Services, Works and Parks Divisions.

(Carried)

Councillor Jakobek resumed the Chair.

B. Councillor Balkissoon moved that the Acting Commissioner of Corporate Services be requested to report back on the three new business plans for comparing Emissions Testing and Repairing Alternatives, including labour costs, i.e., how many vehicles a person can do in one day for all three plans.

(Carried)

C. Councillor Shiner moved that the Acting Commissioner of Corporate Services be requested to report back on Capital Project No. 203 Emission Testers and to include in the requested report, as noted in Recommendation No. (3), the labour costs to operate dynometers, cost to maintain them and the cost for training.

(Carried)

D. Councillor Pitfield moved that:

- (1) the Acting Commissioner of Corporate Services be requested to report back on proactively making sure the vehicles are on a schedule for emission testing; and
- (2) Fleet expenditures be grouped in the following appropriations, including all ABCs:
 - (a) Fleet Maintenance – Purchased Labour;
 - (b) Fleet Maintenance – Internal Garage Services;
 - (c) Fleet Maintenance – Parts Purchase;
 - (d) Fuel;
 - (e) Fleet Management Services;
 - (f) Fleet Operating Fees (including insurance, registration, certification , etc.); and
 - (g) Contribution to Reserves.

(Carried)

(Administration Committee; Chief Administrative Officer; Chief Financial Officer and Treasurer; Acting Commissioner of Corporate Services; Executive Director, Information and Technology Division; City Clerk; Executive Director, Facilities and Real Estate; Director, Fleet Management Services - November 17, 1999)

Facilities and Real Estate

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for Facilities and Real Estate.

Ms. Susanne Borup, Executive Director, Facilities and Real Estate Division, appeared before the Budget Advisory Committee in connection with the Facilities and Real Estate budget and answered Members' questions.

- A. Councillor Balkissoon moved that the Chief Financial Officer and Treasurer report back on the impact of transferring all sub-projects under \$50,000.00 or a lifespan of less than 10 years, from the Capital Budget to the Operating Budget, and the implications to program budgets and the budgets of other community organizations, e.g., Arena Boards, Theatres, etc.

(Carried)

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

- B. Councillor Jakobek moved that:
- (1) the Chief Financial Officer and Treasurer be requested to report back on the maintenance costs in the 1999 Operating Budgets, including painting and general maintenance for Facilities and Real Estate, Parks and Works;
 - (2) the Acting Commissioner of Corporate Services be requested to:
 - (a) report back on the impact of reducing the recommended Capital Budget by \$500,000.00, \$1 million or \$1.5 million;
 - (b) provide a copy of the report on the condition of the roof at 60 Queen Street West and when the said roof was last repaired;
 - (3) all costs for City Hall (100 Queen Street West) be grouped together as with Old City Hall (60 Queen Street West); and
 - (4) all inspection and survey costs be included in the Operating Budget.

(Carried)

Councillor Jakobek resumed the Chair.

- C. Councillor Shiner moved that the Acting Commissioner of Corporate Services be requested to report back on:
- (1) maintenance work which has been carried out at City Hall (100 Queen Street West) over the past 10 years; and
 - (2) breakdown by program of the use of the \$850,000.00 for completing the rest of the State-of-Good-Repair initial review, and the expenditures in 1999 to complete the first third of the portfolio.

(Carried)

- D. Councillor Pitfield moved that:
- (1) the on-going State-of-Good-Repair facility reviews be scheduled over a five year period instead of a three year period, and the Acting Commissioner of Corporate Services be requested to provide a revised estimate of the costs if

this were done; and further that the review not be carried out on all municipal buildings and not duplicated by other departments; and

- (2) consideration be given to selling or renting out buildings which we maintain where we have few employees or buildings which are not being used, wherever possible.

(Carried)

(Administration Committee; Chief Administrative Officer; Chief Financial Officer and Treasurer; Acting Commissioner of Corporate Services; Executive Director, Information and Technology Division; City Clerk; Executive Director, Facilities and Real Estate; Director, Fleet Management Services - November 17, 1999)

Urban Planning and Development Services

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for Urban Planning and Development Services.

Mr. James Ridge, Acting Commissioner of Urban Planning and Development Services, appeared before the Budget Advisory Committee in connection with the Urban Planning and Development Services budget and answered Members' questions.

A. Councillor Chow moved that:

- (1) the Chief Administrative Officer and Chief Financial Officer and Treasurer be requested to report back as to what umbrella the streetscaping projects should be under;
- (2) the Acting Commissioner of Urban Planning and Development Services be requested to report back on the following:
 - (a) compromise as to what aspects of the Dundas Square Project should be completed in 2000 and what could be delayed for future years; and
 - (b) the cost to prepare the plan for the Kingston Road improvements.

(Carried)

B. Councillor Shiner moved that the Acting Commissioner of Urban Planning and Development Services be requested to report back on:

- (1) the reallocation of funding if the Department had \$1 million, \$2 million or \$3 million made available to them and prioritize the projects likewise; and
- (2) the possibility of going forward with waterfront projects if the aforementioned reallocation of funding is approved.

(Carried)

(Planning and Transportation Committee; Chief Administrative Officer; Chief Financial Officer and Treasurer; Acting Commissioner of Urban Planning and Development Services - November 17, 1999)

Other

Toronto and Region Conservation Authority

The Budget Advisory Committee had before it the 2000-2004 Capital Budget for the Toronto and Region Conservation Authority.

Mr. J. Craig Mather, Chief Administrative Officer/Secretary Treasurer, Toronto and Region Conservation Authority, appeared before the Budget Advisory Committee in connection with the Toronto and Region Conservation Authority budget and answered Members' questions.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Chief Administrative Officer/Secretary Treasurer of the Toronto and Region Conservation Authority be requested to report back on the following:
 - (a) the impact of reducing the budget by \$500,000.00, \$1 million or \$1.5 million;
 - (b) the status of the Toronto and Region Conservation Authority Reserve Fund, and why the said funds were not applied to the maintenance of buildings; and

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- (c) the need for additional office space at Black Creek Pioneer Village for the Greater Toronto Service Board; and
- (2) the Chief Financial Officer and Treasurer be requested to report back on whether the City of Toronto can issue debentures and charge it back to the Toronto and Region Conservation Authority.

(Carried)

Councillor Jakobek resumed the Chair.

B. Councillor Chow moved that:

- (1) the Chief Administrative Officer/Secretary Treasurer of the Toronto and Region Conservation Authority be requested to report back on:
 - (a) the rationale as to why the cost of the Parkview Hill Crescent sub-project has been reduced to \$300,000.00 for 2000; and
 - (b) the possibility of the Wickstead Avenue sub-project commencing earlier than 2002; and
- (2) the Chief Financial Officer and Treasurer be requested to report back on the reassessment of Waterfront Development Projects to ascertain if the said sub-projects, which were recommended for deferral, can be reinstated in 2000.

(Carried)

C. Councillor Shiner moved that the Chief Administrative Officer/Secretary Treasurer of the Toronto and Region Conservation Authority be requested to report back on the other surrounding municipalities contributing matching funds for the improvements and upgrades at Black Creek Pioneer Village.

(Carried)

(Policy and Finance Committee; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; President and Chief Executive Officer, City of Toronto Economic Development Corporation; Chief Executive Officer/City Librarian; President, Toronto Parking Authority; Chair, Toronto Police Services Board; Chief of Police; Chief Financial Officer, Toronto Port Authority; General Manager, Toronto Transit Commission; General Manager and Chief Administrative Officer, Toronto Zoo; Chief Administrative Officer/Secretary Treasurer, The Toronto and Region Conservation Authority - November 17, 1999)

**5.2 Eatonville Library Reconstruction
- 430 Burnhamthorpe Road
(Ward 4 – Markland-Centennial)**

The Budget Advisory Committee had before it a report (November 10, 1999) from the City Clerk advising that the Policy and Finance Committee at its meeting on November 10, 1999, referred the report (November 10, 1999) from the Chief Executive Officer/City Librarian, respecting the Eatonville Library Reconstruction project, to the Budget Advisory Committee for consideration and report thereon to the Policy and Finance Committee.

On motion by Councillor Kinahan, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the foregoing report.

(Policy and Finance Committee; c. Chief Financial Officer and Treasurer; Chief Executive Officer/City Librarian – November 19, 1999)

The Budget Advisory Committee adjourned its meeting at 5:30 p.m.

Chair