

THE CITY OF TORONTO

City Clerk's Division

Minutes of the Policy and Finance Committee

Meeting No. 8

Tuesday, December 7, 1999

The Policy and Finance Committee met on Tuesday, December 7, 1999, in Committee Room 1, 2nd Floor, City Hall, Toronto, commencing at 9:38 a.m.

Attendance

Members were present for some or all of the time periods indicated.

	9:38 a.m. to 12:55 p.m.	In Camera Session 2:12 p.m. to 3:07 p.m.	3:07 p.m. to 3:30 p.m.
Mayor Mel Lastman, Chair	-	-	-
Councillor Elizabeth Brown	x	x	x
Councillor Gordon Chong	x	x	x
Councillor Betty Disero	x	x	x
Councillor Tom Jakobek	x	-	-
Councillor Norm Kelly	x	x	x
Councillor Ron Moeser	x	-	-
Councillor Frances Nunziata	x	x	x
Councillor Case Ootes	x	x	x
Councillor Joe Pantalone	x	-	-
Councillor Kyle Rae	-	-	-

Confirmation of Minutes.

On motion by Councillor Ootes, the Policy and Finance Committee confirmed the minutes of its meeting held on November 10, 1999.

8-1. 2000-2004 Capital Budget Preliminary Review.

The Policy and Finance Committee had before it the following communications:

- (i) (November 17, 1999) from the City Clerk advising that the Budget Advisory Committee has completed its preliminary review of the 2000-2004 Capital Budget and directed that:
 - (1) the 2000-2004 Capital Budget be forwarded to all Community Councils and relevant Standing Committees for consideration;
 - (2) the preliminary requests of the Budget Advisory Committee be forwarded to the Community Councils and Standing Committees for information; and
 - (3) the Community Councils and Standing Committees be requested to forward their recommendations pertaining to the 2000-2004 Capital Budget to the Budget Advisory Committee prior to the commencement of the 'wrap-up' meetings on December 9, 1999, with respect to the following:
 - (1) Toronto Economic Development Corporation (TEDCO);
 - (2) Toronto Parking Authority;
 - (3) Toronto Police Service;
 - (4) Toronto Port Authority (TPA);
 - (5) Toronto Public Library;
 - (6) Toronto Transit Commission (TTC);
 - (7) Toronto Zoo; and
 - (8) Toronto and Region Conservation Authority.
- (ii) (November 29, 1999) from Councillor David Soknacki, Highland Creek, requesting the Chief Administrative Officer to present to the Policy and Finance Committee prior to March 1, 2000, a revised budget process to be implemented for the 2001 Capital and Operating Budgets to allow Council's Standing Committees to prioritize budget requests, taking into account targets set by the Budget Committee and requests for funding submitted to Council's Standing Committees.

Policy and Finance Committee Minutes
Tuesday, December 7, 1999.

Councillor David Soknacki, Scarborough Highland Creek, appeared before the Policy and Finance Committee, in connection with the foregoing matter.

On motion by Councillor Pantalone, the Policy and Finance Committee:

- (1) received the aforementioned communication from the City Clerk;
- (2) referred the following 2000-2004 Capital Budget Programs to the Budget Advisory Committee for consideration:
 - Toronto Economic Development Corporation (TEDCO);
 - Toronto Parking Authority;
 - Toronto Police Service;
 - Toronto Public Library;
 - Toronto Transit Commission (TTC);
 - Toronto Zoo; and
 - Toronto and Region Conservation Authority; and
- (3) concurred with the following request embodied in the foregoing communication (November 29, 1999) from Councillor David Soknacki:

“That the Chief Administrative Officer be requested to present to the Policy and Finance Committee prior to March 1, 2000, a revised budget process to be implemented for the 2001 Capital and Operating Budgets to allow Council’s Standing Committees to prioritize budget requests, taking into account targets set by the Budget Committee and requests for funding submitted to Council’s Standing Committees.”

(Budget Advisory Committee; c: Chief Financial Officer and Treasurer – November 8, 1999)

(Clause No. 30(a) - Report No. 11)

8-2. 2008 Toronto Olympic Bid (All Wards).

The Policy and Finance Committee had before it a report (November 16, 1999) from the Commissioner of Economic Development, Culture and Tourism, updating Council on the process to assess the Master Plan unveiled on November 9, 1999, by the 2008 Toronto Olympic Bid Corporation (TO-Bid); and recommending that:

- (1) Council receive this report for information; and
- (2) participate in Ward meetings on the Olympic Master Plan.

On motion by Councillor Ootes, the Policy and Finance Committee recommended to Council the adoption of the foregoing report.

(Clause No. 17 – Report No. 11)

8-3. Use of the Homes for the Aged Capital Reserve for Life Safety Projects.

The Policy and Finance Committee had before it a report (November 12, 1999) from the Commissioner of Community and Neighbourhood Services, recommending that:

- (1) staff be authorized to proceed with the life safety and general safety upgrades identified in the body of this report, to be completed by the beginning of 2001, at a total combined expenditure of no more than \$2,025,000.00;
- (2) the HFA Capital Reserve Fund (current balance of \$6,482,000.00), established by City Council, be used as the source of funding for these retrofit requirements; and
- (3) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

On motion by Councillor Moeser, the Policy and Finance Committee recommended to Council the adoption of the foregoing report

(Clause No. 24 – Report No. 11)

8-4. Accounts Receivable – Largest Debtors.

The Policy and Finance Committee had before it a report (November 22, 1999) from the Chief Financial Officer and Treasurer providing information on outstanding receivables related to property taxes; advising that the largest outstanding receivables that the City has relate to property taxes; that each year the City bills over \$4.6 billion in tax revenue, of which \$2.5 billion is for municipal purposes; that the Finance Department has a team of revenue collectors who actively pursue collection of outstanding receivables; that in the case of property taxes, *the Municipal Tax Sales Act* stipulates that tax sale proceedings can commence once taxes have been in arrears for three years (for land with a building) or two years for vacant land; and recommending that this report be received for information.

On motion by Councillor Pantalone, the Policy and Finance Committee:

- (1) received the foregoing report; and
- (2) requested the Chief Financial Officer and Treasurer to submit a similar report to the Policy and Finance Committee in one year's time.

(Chief Financial Officer and Treasurer – December 7, 1999)

(Clause No. 30(b) – Report No. 11)

8-5. 1999 Landlord and Tenant Tax Notification Program.

The Policy and Finance Committee had before it a report (November 23, 1999) from the Chief Financial Officer and Treasurer requesting additional funding for the 1999 mandatory notification program for rental properties as a result of the Provincial Government reduction of education taxes, and funding for an evaluation of the 1998 and 1999 notification programs to guide planning of long term administration options for this program; and recommending that:

- (1) Council approve an allocation of \$75,000 from the Corporate Contingency (in addition to the approved amount of \$21,800 included in the 1999 Operating Budget of the Finance Department) to cover the additional cost of the 1999 *Tenant Protection Act* Mandatory Property Tax Notification Program;
- (2) Council approve an additional allocation of \$60,000 from Corporate Contingency to fund a review of the provincially legislated requirement of the annual notification program;

- (3) the \$150,000 estimated cost for the 2000 mandatory notification program be forwarded to the Budget Advisory Committee for consideration with the 2000 Operating Budget; and
- (4) the Chief Financial Officer and Treasurer and the Commissioner of Community and Neighbourhood Services be directed to undertake a review of the of the notification program carried out to date by the City, as recommended in No. 2 (above), and the implications of the long term delivery and to report back prior to the 2000 notification program.

On motion by Councillor Jakobek, the Policy and Finance Committee recommended to Council the adoption of the foregoing report.

(Clause No. 2 – Report No. 11)

**8-6. Income Tax Receipts for Cash Donations
and Gifts-in-Kind.**

The Policy and Finance Committee had before it a report (November 23, 1999) from the Chief Financial Officer and Treasurer recommending that:

- (1) the policy and procedure in respect of issuing income tax receipts for cash donations and gifts-in-kind made to the City, as embodied in this report and attached as Schedule “A”, be adopted;
- (2) any existing policies of the former municipalities regarding income tax receipts for charitable donations that were adopted by by-law or resolution of that former municipality be rescinded;
- (3) cash donations and sponsorship contributions received and intended for the purposes of “Tree Advocacy Planting Program” be deposited into the appropriate capital project account to be established in the 2000 capital budget of the Economic Development, Culture and Tourism Department for this purpose, and that an income tax receipt be issued for such cash donations and eligible gifts-in-kind, pursuant to the policy embodied in this report;
- (4) gifts of cash intended for specific purposes of the City shall only be accepted where Council has authorized such specific purpose and the necessary capital account has been established, or where appropriate, a reserve fund has been created by authority of Council and the necessary by-laws have been enacted;

Policy and Finance Committee Minutes
Tuesday, December 7, 1999.

- (5) gifts of cash accompanied with a request that the City use such funds to support certain special purposes that are being provided by an organization independent of the City shall only be accepted following Council approval, after which an income tax receipt shall be issued. Council must make the determination that such special purpose is in the interest of the City, and any transfer of funds shall be by way of grant; and,
- (6) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

On motion by Councillor Pantalone, the Policy and Finance and Finance Committee recommended to Council the adoption of the foregoing report (November 23, 1999) from the Chief Financial Officer and Treasurer, and requested the Chief Financial Officer and Treasurer to report directly to Council for its meeting scheduled to be held on December 14, 1999, on:

- (i) mechanisms to assist the City's Agencies, Boards and Commissions with their fundraising efforts by establishing mechanisms that allow for the timely issuance of tax receipts in the community involved, where possible; and
- (ii) the timelines which would be established from when cash and "gifts-in-kind" donations are received and the receipt is issued.

(Clause No. 3 - Report No. 11)

**8-7. Additional Expenditures for Work on Design-Build
Contract RFP No. 9155-99-01548 for Biosolids Truck Loading
and Odour Control Facilities.**

The Policy and Finance Committee had before it a joint report (November 17, 1999) from the Commissioner of Works and Emergency Services and Chief Financial Officer and Treasurer advising of the requirement for additional expenditures in the amount of approximately \$1.54 million, inclusive of GST, associated with the construction of biosolids truck loading and odour control facilities at the Ashbridges Bay Treatment Plant; that in order to expedite progress on this project, to comply as closely as possible to Council's targeted completion date as well as to limit the liability for any possible delay claims, staff have authorized the Contractor to undertake the extra work at an additional cost of \$1.54 million, inclusive of GST; that funding for this additional expenditure is currently not available in the approved 1999-2003 Capital Works program and was not forecasted in the preparation of the currently submitted proposed 2000-2004 Capital Works program; that additional funding in the amount of approximately \$1.48 million, after Municipal Goods and Services Tax Rebate, will be required over and above the amount currently included in the proposed 2000-2004 Capital Works Program

submission as identified under Capital Account WP160-2200011, Ashbridges Bay Treatment Plant; that the Chief Financial Officer and Treasurer has reviewed this report and concurs with the financial impact statement; and recommending that this report be received for information.

The Policy and Finance Committee received the foregoing joint report.

(Clause 30(c) – Report No. 11)

8-8. Resource Implications of the Environmental Task Force’s Proposed Governance Model for Advanced Environmental Decision-Making.

The Policy and Finance Committee had before it the following report and communication:

- (i) (November 22, 1999) from the Chief Administrative Officer recommending that:
 - (1) Council adopt the Environmental Task Force’s “Proposed Governance Model for Advanced Environmental Decision Making for the City of Toronto”, dated July 6, 1999, subject to the following amendments:
 - (i) to avoid confusion, Council should appoint just one member of Council as the Sustainability Advocate, and the Standing Committee members who are appointed to sit on the Sustainability Roundtable should not be named Committee Sustainability Advocates;
 - (ii) because the Sustainability Roundtable will be a single City-wide forum and the key advisory body to the Policy and Finance Committee, Council should not support the retention or establishment of separate Community Council Environmental Committees;
 - (iii) Council should disband the General Environmental Advisory Committees and the Council Environmental Sub-committees as listed in attachment No. 1 because the main functions of these two groups of committees have been assumed by either the Environmental Task Force or will be assumed by the proposed Sustainability Roundtable;

Policy and Finance Committee Minutes
Tuesday, December 7, 1999.

- (iv) each Commissioner, in consultation with the Environmental Task Force, should review the need for and the support provided to Departmental Program Advisory Committees and City-owned Site Specific Advisory Committees, as listed in attachment No. 1 and as appropriate to their departmental functions and needs, and report thereon to the appropriate standing committee of Council; and
- (2) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto; and
- (ii) (December 1, 1999) from Ms. Anne Golden, President, United Way of Greater Toronto, advising of the United Way's support of the proposed Sustainability Roundtable recommended by the Environmental Task Force; and hoping that Council support the proposed Sustainability Roundtable.

On motion by Councillor Pantalone, the Policy and Finance and Finance Committee recommended to Council the adoption of the foregoing report (November 22, 1999) from the Chief Administrative Officer, subject to amending Recommendation No. (1) (iv) by inserting after the words "Environmental Task Force" the words, "and its successor the Sustainability Roundtable", so that Recommendation No. (1) (iv) now reads as follows:

- "(1)(iv) each Commissioner, in consultation with the Environmental Task Force and its successor the Sustainability Roundtable should review the need for and the support provided to Departmental Program Advisory Committees and City-owned Site Specific Advisory Committees, as listed in attachment No. 1 and as appropriate to their departmental functions and needs, and report thereon to the appropriate standing committee of Council;"

(Clause No. 4 - Report No. 11)

**8-9. City of Toronto's Comments on Proposed
Greater Toronto Services Board – Protocol for
Facilitating Dispute Resolution.**

The Policy and Finance Committee had before it the following:

- (i) report (November 24, 1999) from the Chief Administrative Officer, outlining Toronto City Council's response to the draft protocol for facilitating dispute resolution between member municipalities of the Greater Toronto Services Board; and recommending that:
 - (1) this report be forwarded to the GTSB's Strategic Planning and Review Committee as Toronto City Council's response to the September 10, 1999, draft "GTSB Protocol for Facilitating Dispute Resolution", and circulated to all GTSB member municipalities for information; and
 - (2) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto; and
- (ii) communication (November 5, 1999) from the Regional Clerk, Regional Municipality of Durham, addressed to the Executive Director, Greater Toronto Services Board, in connection with the foregoing matter.

On motion by Councillor Pantalone, the Policy and Finance and Finance Committee recommended to Council the adoption of the foregoing report (November 24, 1999) from the Chief Administrative Officer

(Clause No. 5 - Report No. 11)

**8-10. Eatonville Library Reconstruction –
430 Burnhamthorpe Road
(Ward 4 – Markland-Centennial).**

The Policy and Finance Committee had before it the following communications:

- (i) (November 19, 1999) from the City Clerk, advising that the Budget Advisory Committee on November 16, 1999, recommended to the Policy and Finance Committee, and Council, the adoption of the report (November 10, 1999) from the City Librarian, wherein it is recommended that:
 - (1) the Eatonville Library Reconstruction report as requested on January 9, 1999, be received for information; and

- (2) City Council approval be given to proceed with construction; and
- (ii) (December 7, 1999) from Ms. Nancy Mueller, President, Community of Rathburn-Grove Ratepayers, advising that the issue of the Eatonville Library Reconstruction was not dealt with by the Etobicoke Community Council on December 3, 1999; and requesting that the Policy and Finance Committee take this matter into consideration.

On motion by Councillor Pantalone, the Policy and Finance Committee recommended to Council the adoption of the recommendation of the Budget Advisory Committee embodied in the foregoing communication (November 19, 1999) from the City Clerk.

(Clause No. 6 - Report No. 11)

**8-11. Toronto Atmospheric Fund Board's "Statement of Investment Objectives, Policies and Procedures".
(Considered with Item No. 8-12)**

The Policy and Finance Committee had before it the following reports and communications:

- (i) (December 7, 1999) from the Chief Financial Officer and Treasurer, recommending that:
 - (1) Council direct the Chief Financial Officer and Treasurer to diversify the Toronto Atmospheric Fund's portfolio to the extent permitted under the *Trustee Act* pending implementation of Recommendation 2, i.e. Policy A as contained in the report from the Executive Director, TAF dated November 23, 1999 entitled "TAF Board's 'Statement of Investment Objectives, Policies and Procedures'" and continue to manage the short-term and fixed- income portions of TAF's investment portfolio in accordance with TAF's approved investment policy;
 - (2) the Ontario Legislature be requested to amend the *Toronto Atmospheric Fund Act, 1992*, to provide that the TAF Board can invest the TAF funds in the manner set out in the new Trustee Act, Sections 27 to 29, i.e. Policy B in the TAF report, which permits up to 50 percent of the portfolio to be invested in equities;
 - (3) TAF's Investment Committee consider this arrangement in conjunction with its annual investment review and report to the TAF Board;

Policy and Finance Committee Minutes
Tuesday, December 7, 1999.

- (4) the Chief Financial Officer and Treasurer be represented on TAF's Investment Committee; and
 - (5) the Chief Financial Officer and Treasurer be authorized to engage the services of an external funds manager to invest the equity portion of the portfolio.
- (ii) (November 23, 1999) from the Executive Director, Toronto Atmospheric Fund (TAF), seeking approval of a "Statement of Investment Objectives, Policies and Procedures", adopted by the Toronto Atmospheric Fund Board on November 22, 1999, (Appendix "A"); and recommending that City Council be requested to approve TAF's "Statement of Investment Objectives, Policies and Procedures".
 - (iii) (October 25, 1999) from the City Solicitor and the Chief Financial Officer and Treasurer, recommending that if Council wishes to broaden the types of investments for the Toronto Atmospheric Fund that the City manages, then the Legislature of the Province of Ontario should be requested to make one or more of the amendments to the Toronto Atmospheric Fund Act, 1992 set out in the conclusion of this report
 - (iv) (November 3, 1999) from the City Clerk advising that City Council on October 26 and 27, 1999, adopted, as amended, Clause No. 4 of Report No. 6 of The Audit Committee, headed "Toronto Atmospheric Fund" and referred the joint report dated October 25, 1999, from the City Solicitor and the Chief Financial Officer and Treasurer, to the Policy and Finance Committee, with a request that the lawyer for the Toronto Atmospheric Fund and Councillors Rob Davis and Jack Layton be advised when this matter is to be considered by the Committee.

The following persons appeared before the Policy and Finance Committee in connection with the foregoing matter:

- Councillor Rob Davis, York - Eglinton; and
- Mr. Clifford Goldfarb, Legal Counsel, Toronto Atmospheric Fund; and submitted presentation material entitled "Proposed TAF Investment Objectives and Policies".

Policy and Finance Committee Minutes
Tuesday, December 7, 1999.

On motion by Councillor Pantalone, the Policy and Finance Committee recommended to Council the adoption of the foregoing report (December 7, 1999) from the Chief Financial Officer and Treasurer, subject to:

- (A) amending Recommendation No. (2) by adding thereto the following words, "to provide that the TAF Board can direct the City Chief Financial Officer and Treasurer on the investment of the TAF funds in the manner set out in the new Trustee Act, Sections 27 to 29 and", after the words "Toronto Atmospheric Fund Act, 1999", so that Recommendation No. (2) now reads as follows:

"(2) the Ontario Legislature be requested to amend the Toronto Atmospheric Fund Act, 1992 to provide that the TAF Board can direct the City Chief Financial Officer and Treasurer on the investment of the TAF funds in the manner set out in the new Trustee Act, Sections 27 to 29 and to provide that the TAF Board can invest the TAF funds in the manner set out in the new Trustee Act, Sections 27 to 29, i.e., Policy B in the TAF report, which permits up to 50 percent of the portfolio to be invested in equities;" and

- (B) adding thereto the following new Recommendation No. (6):

"(6) that Council authorize the indemnification of the TAF Board (by the City) with respect to the standard of care set out in Section 27 of the Trustee Act and the City's investment of the TAF funds;" so that the Recommendations embodied in the aforementioned report now reads as follows:

"(1) Council direct the Chief Financial Officer and Treasurer to diversify the Toronto Atmospheric Fund's portfolio to the extent permitted under the Trustee Act pending implementation of Recommendation No. (2) i.e, Policy A as contained in the report from the Executive Director, TAF dated November 23, 1999, entitled "TAF Board's 'Statement of Investment Objectives, Policies and Procedures'" and continue to manage the short-term and fixed-income portions of TAF's investment portfolio in accordance with TAF's approved investment policy;

- (2) the Ontario Legislature be requested to amend the Toronto Atmospheric Fund Act, 1992 to provide that the TAF Board can direct the City Chief Financial Officer and Treasurer on the investment of the TAF funds in the manner set out in the new Trustee Act, Sections 27 to 29 and to provide that the TAF Board can invest the TAF funds in the manner set out in the new Trustee Act, Sections 27 to 29, i.e., Policy B in the TAF report, which permits up to 50 percent of the portfolio to be invested in equities;
- (3) TAF's Investment Committee consider this arrangement in conjunction with its annual investment review and report to the TAF Board;
- (4) the Chief Financial Officer and Treasurer be represented on TAF's Investment Committee;
- (5) the Chief Financial Officer and Treasurer be authorized to engage the services of an external funds manager to invest the equity portion of the portfolio; and
- (6) that Council authorize the indemnification of the TAF Board (by the City) with respect to the standard of care set out in Section 27 of the Trustee Act and the City's investment of the TAF funds;"

**(See Minute No. 8-12)
(Clause No. 7 - Report No. 11)**

**8-12. Toronto Atmospheric Fund Board's "Statement of Investment Objectives, Policies and Procedures".
(Considered with Minute No. 8-11)**

The Policy and Finance Committee had before it a report (November 23, 1999) from the Executive Director, Toronto Atmospheric Fund (TAF), seeking approval of a "Statement of Investment Objectives, Policies and Procedures", adopted by the Toronto Atmospheric Fund Board on November 22, 1999, (Appendix "A"); and recommending that City Council be requested to approve TAF's "Statement of Investment Objectives, Policies and Procedures".

**(See Minute No. 8-11)
(Clause No. 7 - Report No. 11)**

8-13. Area Specific Development Charges.

The Policy and Finance Committee had before it a communication (November 3, 1999) from the City Clerk advising that City Council on October 26 and 27, 1999, had before it Clause No. 19 of Report No. 8 of The Policy and Finance Committee, headed "Other Items Considered by the Committee" and directed that the aforementioned Clause be received as information, subject to striking out and referring Item (h), entitled "Area Specific Development Charges", embodied therein, back to the Policy and Finance Committee for further consideration:

Ms. Yvonne Hamlin, Solicitor, Goodman and Carr, appeared before the Policy and Finance Committee in connection with the foregoing matter.

- A. Councillor Pantalone moved that the foregoing communication (November 3, 1999) from the City Clerk be referred to the Chief Financial Officer and Treasurer requesting that an additional report be submitted on how to enact area specific development charges, in particular as it applies to the previous Sheppard Subway development charges imposed by the former Municipality of Metropolitan Toronto. **(LOST)**
- B.. Councillor Jakobek moved that the foregoing communication (November 3, 1999) from the City Clerk be forwarded to Council for consideration. **(LOST)**
- C. Councillor Moeser moved that the foregoing communication (November 3, 1999) from the City Clerk be received for information.**(CARRIED)**

(Clause No. 30(d) - Report No. 11)

8-14. Applications for Credit Pursuant to the Development Charges Act.

The Policy and Finance Committee had before it a joint report (November 23, 1999) from the Chief Financial Officer and Treasurer and City Solicitor, recommending that:

- (1) Council endorse the recommended decisions presented in this report with respect to the Section 14 credit applications;

- (2) the applicants for credits be advised in writing of Council's decision prior to December 31, 1999; and
- (3) where a credit is being recognized, the applicant be advised that the amount of the credit will not exceed the amount of the development charge to be otherwise paid.

The Policy and Finance Committee recommended to Council the adoption of the foregoing joint report.

(Clause No. 8 - Report No. 11)

8-15. Cost Estimate for a Cost Benefit Analysis of Internal vs. External Legal Services.

The Policy and Finance Committee had before it a communication (November 3, 1999) from the City Clerk advising that City Council on October 26 and 27, 1999, had before it Clause No. 19 of Report No. 8 of The Policy and Finance Committee, headed "Other Items Considered by the Committee" and directed that the aforementioned Clause be received as information, subject to striking out and referring Item (a), entitled "Cost", embodied therein, back to the Policy and Finance Committee for further consideration.

On motion by Councillor Pantalone, the Policy and Finance Committee referred the foregoing communication to the Administration Committee for consideration.

(Administration Committee – December 7, 1999)

(Clause No. 30(e) – Report No. 11)

8-16. Project Approval – Fibre Optics and Subway Radio Communication.

The Policy and Finance Committee had before it a communication (November 19, 1999) from the General Secretary, Toronto Transit Commission, advising that the Toronto Transit Commission, on November 17, 1999:

- (I) approved the following recommendations contained in the staff report (November 17, 1999) entitled, "Project Approval – Fibre Optics and Subway Radio communication Project":

"It is recommended that the Commission approve:

Policy and Finance Committee Minutes
Tuesday, December 7, 1999.

- (i) forwarding this report to the City of Toronto Council, requesting increased project approval of \$2,334,000 (gross and net) for City Project No. 231 as the expenditure for this will be required in advance of receiving approval from the City for the 2000-2004 Capital Program; and
 - (ii) the holding of funds in TTC accounts until additional funds are approved.”; and
- (II) requested that a copy of this report be forwarded to the City Telecommunications Steering Committee for information;
- (III) forwarded the foregoing to the City of Toronto through the Budget Advisory Committee for consideration and approval of the Commission’s request for increased project approval of \$2,334,000 for City Project No. 231, as well as the City Telecommunications Steering Committee for information.

The Policy and Finance Committee referred the foregoing communication to the Budget Advisory Committee for consideration.

(Budget Advisory Committee; c. Chief Financial Officer and Treasurer – December 8, 1999)

(Clause No. 30(f) – Report No. 11)

**8-17. Protecting the City of Toronto’s
Assessment Base.**

The Policy and Finance Committee had before it a communication (November 8, 1999) from Councillor Joe Mihevc, York Eglinton, advising that as Members of Council are aware, assessment of municipal properties is not a municipal responsibility but one of the Province’s Assessment Office; that the City of Toronto can stand to lose millions of dollars for assessment related reasons; that these include:

- (a) new construction of residential, commercial and industrial;
- (b) renovation/additions, etc.; and
- (c) failure to represent the City when assessments are appealed; and

requesting that staff respond to the suggestion of a Toronto Assessment Office or City staff whose role would be to carry out the aforementioned functions.

The Policy and Finance Committee referred the foregoing communication to the Chief Financial Officer and Treasurer for report thereon to the Policy and Finance Committee.

(Chief Financial Officer and Treasurer – December 7, 1999)

(Clause No. 30(g) – Report No. 11)

8-18. Public Education on Personal Emergency Preparedness.

The Policy and Finance Committee had before it a communication (December 1, 1999) from the City Clerk advising that the Community Services Committee on December 1, 1999, recommended to the Policy and Finance Committee the adoption of the option referred to in Recommendation No. (1) and Recommendation No. (3) of the report dated November 16, 1999, from the Commissioner of Works and Emergency Services respecting Public Education on Personal Emergency Preparedness, viz:

- (1) personal emergency preparedness information be distributed to all residents, and the option of the pamphlet and Canada Post be selected at a cost of approximately \$91,000.00; and
- (3) the media not be used as the sole or primary method of information dissemination; and

advising that the Community Services Committee requested the Commissioner of Works and Emergency Services to report directly to Council for its meeting on December 14, 1999, on the feasibility of including the emergency preparedness information in existing publications, such as “Waste Watch”, the Parks and Recreation Brochure, Councillor’s Newsletters, etc.

Councillor Chris Korwin-Kuczynski, High Park, appeared before the Policy and Finance Committee in connection with the foregoing matter.

On motion by Councillor Jakobek, the Policy and Finance Committee recommended to Council:

- (1) the adoption of the following Recommendation No. (2) embodied in the report (November 16, 1999) from the Commissioner of Works and Emergency Services:
 - “(2) if the Community Services Committee requests that personal emergency preparedness information be distributed, but not to all residents, then the option of the pamphlet and Toronto Hydro bills be selected at a cost of approximately \$38,000.”;

Policy and Finance Committee Minutes
Tuesday, December 7, 1999.

- (2) that the material on personal emergency preparedness be made available at all libraries and recreation centres to allow the public to obtain this information; and
- (3) that staff in the Y2K office be requested to assist community groups with the distribution of their materials.

(Clause No. 9 - Report No. 11)

**8-19. Community Partners Program:
Administration and Funding Transfer.**

The Policy and Finance Committee had before it a communication (December 1, 1999) from the City Clerk advising that the Community Services Committee on December 1, 1999, recommended to the Policy and Finance Committee, and Council:

- (1) the adoption of the report dated November 15, 1999, from the Commissioner of Community and Neighbourhood Services respecting the administration and funding transfer of the provincial Community Partners Program, subject to amending Recommendation No. (4) by adding thereto the following words:

“and that the Province be requested to consider indexing the funding for this Program to inflation”; and

- (2) that the Chair of the Community Services Committee be requested to seek confirmation, in writing, from the Minister of Municipal Affairs and Housing that the Province has no short or long-term plans to withdraw or reduce its 100 percent funding commitment to the Community Partners Program.

The Policy and Finance Committee recommended to Council the adoption of the Recommendations of the Community Services Committee embodied in the foregoing communication (December 1, 1999) from the City Clerk.

(Clause No. 10 - Report No. 11)

8-20. Establishing a Food and Hunger Action Committee.

The Policy and Finance Committee had before it a communication (December 1, 1999) from the City Clerk advising that the Community Services Committee on December 1, 1999, recommended to the Policy and Finance Committee:

- (1) the adoption of the report dated November 15, 1999, from the Commissioner of Community and Neighbourhood Services respecting the Establishment of a Food and Hunger Action Committee; and
- (2) that the Commissioner of Community and Neighbourhood Services be requested to begin the work to establish the Food and Hunger Action Committee in January 2000, and that the funds be found from within the \$505,000.00 already provided in the Operating Budget for Task Forces.

The Policy and Finance Committee recommended to Council the adoption of the Recommendations of the Community Services Committee embodied in the foregoing communication (December 1, 1999) from the City Clerk.

(Clause No. 11 - Report No. 11)

**8-21. Toronto District Heating Corporation
District Cooling Strategy and Shareholder Direction.**

The Policy and Finance Committee had before it a report (November 26, 1999) from the Chief Administrative Officer recommending that:

- (1) TDHC be re-confirmed as the Council-designated retail distributor of district heating and cooling in the downtown core;
- (2) TDHC's Board of Directors assess the various generation sources and methods and determine the most appropriate combination of sources of energy to feed into the distribution network based on the business case and environmental benefits of each option or combination;
- (3) Toronto Hydro submit a report to the City's Chief Administrative Officer on the terms of its joint venture in the Northwinds project respecting its intentions with respect to district cooling;
- (4) the City's Chief Administrative Officer submit to Council the completed Shareholder Direction to City nominees on the Board of Directors of TDHC including the terms identified in this report; and

- (5) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

The Policy and Finance Committee recommended to Council the adoption of the foregoing report.

(Clause No. 12, Report No. 11)

**8-22. Review of the Expanded Municipal
Non-Mandatory Dental Program.**

The Policy and Finance Committee had before it a report (November 15, 1999) from the City Clerk advising that the Board of Health on November 15, 1999, recommended to the Policy and Finance Committee and Council, the adoption of:

- (1) Option (3) embodied in Recommendation No. (1) of the joint report dated November 9, 1999, from the Medical Officer of Health and the Commissioner of Community and Neighbourhood Services, as amended, viz.

“Option (3): funds to the amount of \$2.4 million be included in the 2000 Public Health operating budget to annualize the cost of \$1.6 million and provide additional funding of \$800,000.00 to support the nine dental teams required to meet the estimated dental treatment needs of 12,500 eligible low-income seniors and children in the City of Toronto”; and

- (2) Recommendations Nos. (2), (3) and (4), viz.

“(2) the age eligibility of seniors seeking dental treatment in the municipally funded, non-mandatory dental treatment program be standardized at 65 years, although clients in Etobicoke aged 55 to 65 already receiving dental care should continue to be eligible for services;

(3) Public Health collaborate with the community to develop partnerships for the provision of municipally funded non-mandatory dental treatment services in areas of the City where these services are not currently available; in particular:

- (a) that Public Health consult with the Rexdale community and staff of the Rexdale Community Health Centres to examine the feasibility of partnering to provide municipally funded non-mandatory dental services for low-income residents in the target groups defined by Toronto Public Health; and

Policy and Finance Committee Minutes
Tuesday, December 7, 1999.

- (b) that Public Health staff continue to collaborate with staff at Weston Collegiate to utilize the Weston Collegiate dental facilities to provide municipally funded non-mandatory dental services for the low-income residents in the target groups defined by Toronto Public Health; and
- (4) this report be referred to the Budget Advisory Committee for consideration during the 2000 operating budget process.”

On motion by Councillor Chong, the Policy and Finance Committee recommended to Council the adoption of Option (1) and Recommendations Nos. (2) to (4) embodied in the joint report (November 9, 1999), from the Medical Officer of Health and the Commissioner of Community and Neighbourhood Services, viz:

“Option 1: funds to the amount of \$800,000.00 be added to the 2000 operating budget for Public Health to support three dental treatment teams in strategically located clinics across the city. These teams would serve up to 4000 eligible low-income seniors and children across the City”; and

- “(2) the age eligibility of seniors seeking dental treatment in the municipally funded, non-mandatory dental treatment program be standardized at 65 years, although clients in Etobicoke aged 55 to 65 already receiving dental care should continue to be eligible for services;
- (3) Public Health collaborate with the community to develop partnerships for the provision of municipally-funded non-mandatory dental treatment services in areas of the City where these services are not currently available. In particular:
 - (a) that Public Health consult with the Rexdale community and staff of the Rexdale Community Health Centres to examine the feasibility of partnering to provide municipally funded non-mandatory dental services for low-income residents in the target groups defined by Toronto Public Health; and
 - (b) that Public Health staff continue to collaborate with staff at Weston Collegiate to utilize the Weston Collegiate dental facilities to provide municipally funded non-mandatory dental services for the low-income residents in the target groups defined by Toronto Public Health; and

- (4) this report be referred to the Budget Advisory Committee for consideration during the 2000 operating budget process.”

(Clause No. 13 - Report No. 11)

8-23. Report of the Staff Task Force on Public Health Dental Services.

The Policy and Finance Committee had before it a communication (November 15, 1999) from the City Clerk advising that the Board of Health on November 15, 1999, recommended to the Policy and Finance Committee and Council, the adoption of the joint report dated September 29, 1999, from the Medical Officer of Health and the Commissioner of Community and Neighbourhood Services, subject to adding to Recommendation No. (4) the words “provided that the costs of these services do not exceed the costs of the same services in Public Health clinics”, so that such Recommendation reads as follows:

- “(4) clients of the municipally funded, non-mandatory dental treatment program be provided with the option of obtaining dental and oral health services from any fee-for-service dental practitioner or organization that enters into an agreement with Public Health to provide services under the program, provided that the costs of these services do not exceed the costs of the same services in Public Health clinics”.

On motion by Councillor Chong, the Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Board of Health embodied in the foregoing communication (November 15, 1999) from the City Clerk.

(Clause No. 14 - Report No. 11)

8-24. Management Structure for Public Health Dental Services

The Policy and Finance Committee had before it a communication (November 15, 1999) from the City Clerk advising that the Board of Health on November 15, 1999, recommended to the Policy and Finance Committee and Council the adoption of the joint report dated November 4, 1999, from the Medical Officer of Health and the Commissioner of Community and Neighbourhood Services, subject to amending Recommendation No. (4) by deleting the words “if this model is approved by Council”, so that such Recommendation reads as follows:

- “(4) the Medical Officer of Health work with the Human Resources Division to conduct an executive search to recruit a qualified Dental Chief/Advisor at the earliest possible date”.

On motion by Councillor Chong, the Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Board of Health embodied in the foregoing communication (November 15, 1999) from the City Clerk.

(Clause No. 15 - Report No. 11)

8-25. June 1999 Operating Variance Report – Supplementary Report.

The Policy and Finance Committee had before it a report (November 26, 1999) from the Chief Financial Officer and Treasurer providing details of the increase in projected 1999 expenditures as compared to 1998 expenditures for the Works and Emergency Services (\$60.2 million) and Finance (\$3.2 million) Departments; including an analysis of the basis for an increase of \$38.2 million in 1999 over 1998 in Water revenues and explaining the prior year surplus amount recorded in the City's accounts as at June 30, 1999; and recommending that this report be received.

The Policy and Finance Committee received the foregoing report.

(Clause No. 30(h) – Report No. 11)

8-26. September 30, 1999 Operating Budget Variance Report.

The Policy and Finance Committee had before it a report (December 1, 1999) from the Chief Financial Officer and Treasurer providing an overview of the gross and net expenditure position of the City of Toronto for the first nine months of operation ended September 30, 1999, identifying the resulting funding issues for the full year 1999; advising that the report includes an analysis of significant net expenditure variances and year-end projections by City programs and special purpose bodies; and recommending that:

- (1) the operating variance report for period ending September 30, 1999 be received for information;
- (2) the remaining \$6.5 million available in the Winter Control Stabilization Reserve Fund be transferred to the Transportation program;
- (3) the proposed transfer of \$18.0 million to the Social Services Reserve Fund not be made unless the year end position improves; and
- (4) the technical adjustments to the 1999 Operating Budget as outlined in Appendix E, be approved.

Policy and Finance Committee Minutes
Tuesday, December 7, 1999.

Councillor Olivia Chow, Downtown, appeared before the Policy and Finance Committee in connection with the foregoing matter.

- A. Councillor Jakobek moved that the Policy and Finance Committee recommend to Council the adoption of the foregoing report (December 1, 1999) from the Chief Financial Officer and Treasurer. **(CARRIED)**
- B. Councillor Ootes moved on behalf of Councillor Chow, that the Chief Administrative Officer and the Chief Financial Officer and Treasurer and the City Auditor be requested, if necessary, to report to the Policy and Finance Committee on the over-expenditure in the Economic Development Culture and Tourism Department, such report to outline what went wrong respecting the over expenditure, why it occurred and what is going to be done to correct it. **(CARRIED)**
- C. Councillor Chong moved that the following motion on behalf of Councillor Olivia Chow, be referred to the Chief Financial Officer and Treasurer for report thereon to Council for its meeting scheduled to be held on December 14, 1999:
 - “(1) That consideration of Recommendation No. (3) embodied in the report dated December 1, 1999 from the Chief Financial Officer and Treasurer be deferred; and that \$5 million be used to lever funds from the Province to deal with the various cost sharing issues in early childhood development programs; and
 - (2) that the Chief Financial Officer and Treasurer be requested to provide a report to the Budget Advisory Committee and the Policy and Finance Committee in January, 2000, listing all existing reserve accounts, its expenditure in 1998, 1999 and projection in 2000.” **(CARRIED)**

(Chief Administrative Officer; Chief Financial Officer and Treasurer; City Auditor – December 8, 1999)

(Clause No. 18 - Report No. 11)-

8-27. 2000 Interim Levy By-law

The Policy and Finance Committee had before it a report (November 29, 1999) from the the Chief Financial Officer and Treasurer, providing information regarding the 2000 interim levy, and recommending that the Chief Financial Officer and Treasurer report directly to City Council at its meeting of December 14, 1999, regarding the 2000 interim levy.

The Policy and Finance Committee recommended to Council the adoption of the foregoing report.

(Clause No. 21 - Report No. 11)

**8-28. Yonge/Dundas Redevelopment Project,
Parcel C – 259 Victoria Street, Toronto,
Amendments to the Master Agreement
With Robert Sniderman – (Ward 24 – Downtown).**

The Policy and Finance Committee had before it a report (November 29, 1999) from the Acting Commissioner of Corporate Services recommending that:

- (1) the amendments to the Master Agreement as outlined in this report be approved;
- (2) that the City Solicitor be authorized and directed to complete this transaction according to the terms and conditions as set out in this report and pay any City costs incidental to the closing and be further authorized to amend the closing date to such earlier or later date as considered reasonable; and
- (3) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

The Policy and Finance Committee recommended to Council the adoption of the foregoing report.

(Clause No. 19 - Report No. 11)

8-29. 2000 Interim Operating Budget Estimates.

The Policy and Finance Committee had before it a report (December 1, 1999) from the Chief Financial Officer and Treasurer advising that this report provides interim operating funds for Departments, Agencies, Boards and Commissions; and recommending that the interim Operating Budget estimates in the amount of \$2,242,154,900 be approved.

The Policy and Finance Committee recommended to Council the adoption of the foregoing report.

(Clause No. 20 - Report No. 11)

**8-30. Year 2000 Priority One Business Functions
Status Report – November 1999.**

The Policy and Finance Committee had before it a report (November 23, 1999) from the Chief Financial Officer and Treasurer, submitting the following information as requested by Council at its November 1998 meeting:

- (1) Status report of each Priority One business function (November 10, 1999);
- (2) Status report on the ABC's and their state of readiness;
- (3) Status report on expenditures for Priority 1 Year 2000 functions (November 10, 1999); and
- (4) Change requests; and

recommending that this report be received for information.

The Policy and Finance Committee received the foregoing report (November 23, 1999) from the Chief Financial Officer and Treasurer and directed that such report be forwarded to Council for information.

(Clause No. 29 - Report No. 11)

**8-31. Streetcar Island Platform at the Intersection of
Via Italia and St. Clair Avenue West.**

The Policy and Finance Committee had before it a communication (November 24, 1999) from Councillor Tom Jakobek, East Toronto, attaching a communication (November 16, 1999) from Councillor Betty Disero, Davenport, requesting additional funding for the Streetcar Island Platform at the Intersection of Via Italia and St. Clair Avenue West.

The Policy and Finance Committee forwarded the foregoing communication (November 24, 1999) from Councillor Tom Jakobek, East Toronto, to Council for consideration and requested that the Chief Financial Officer and Treasurer submit a report thereon directly to Council for its meeting scheduled to be held on December 14, 1999, respecting the source of funding therefor.

(Chief Financial Officer and Treasurer – December 8, 1999)

(Clause No. 27 - Report No. 11)

8-32. Oakwood Avenue Reconstruction Regal Road to St. Clair Avenue West.

The Policy and Finance Committee had before it a communication (November 26, 1999) addressed to Councillor Tom Jakobek, East Toronto, from Councillor Betty Disero, Davenport, respecting the Oakwood Avenue reconstruction project (Regal Road to St. Clair Avenue West), requesting that an amount of \$15,000.00 be provided to place identifying inlays at some intersections and a bus shelter at the intersection of Oakwood Avenue and Rosemount Avenue.

The Policy and Finance Committee forwarded the foregoing communication to the Budget Advisory Committee for consideration.

(Budget Advisory Committee; c. Chief Financial Officer and Treasurer – December 8, 1999)

(Clause No. 30(I) - Report No. 11)

8-33. Human Resources and Cost Implications of the Recommendations of the Task Force on Community Access and Equity and Clarification of the Term “Employment Equity”.

The Policy and Finance Committee had before it the following

- (i) report (December 1, 1999) from the Chief Administrative Officer, recommending that:
 - (1) Council adopt the final recommendations of the Task Force on Community Access and Equity subject to:

Policy and Finance Committee Minutes
Tuesday, December 7, 1999.

- (a) referring recommendations 1 through 8 and 76 to the Task Force and the Chief Administrative Officer for a joint report on options for the establishment of various advisory committees, except for the Aboriginal Affairs Committee;
 - (b) Council establish an Aboriginal Affairs Committee;
 - (c) referring Task Force recommendation 70 to the Commissioner of Community and Neighbourhood Services for consideration in her forthcoming report on the former City of Toronto's day care grants program;
 - (d) consistent with Council's adoption of SPPC Report No. 10 (2) on June 9, 10 and 11, 1999, striking out Task Force recommendation 85 and assigning to the City Auditor responsibility to oversee, once in each term of Council, an internal audit of the performance by the corporation as whole in achieving its access, equity and human rights goals;
 - (e) referring Task Force recommendation 15 to the Toronto Transit Commission and the Commissioner of Works and Emergency Services for consideration during the preparation of their respective business plans and capital spending priorities;
 - (f) referring Task Force recommendation 16 to the Commissioner of Corporate Services for consideration during preparation of the Corporate Services Department's business plan; and
 - (g) referring Task Force recommendation 34 to the Commissioner of Corporate Services for a report on its implications;
- (2) as part of her forthcoming report on the consolidated employment equity policy for the City of Toronto, the Acting Commissioner of Corporate Services report to Council, through the Administration Committee, on the implementation of the Human Rights Office and on how the expertise and skills of the employment equity and human rights consultants are being used to enhance the activities of the human resources business units; and
- (3) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.
- (ii) communication (November 30, 1999) from the City Clerk, advising that the Task Force on Community Access and Equity on November 29, 1999, recommended to the Policy and Finance Committee that:

Policy and Finance Committee Minutes
Tuesday, December 7, 1999.

- (1) the Policy and Finance Committee be requested to defer consideration of the report (November 22, 1999) from the Chief Administrative Officer entitled, "Human Resources and Cost Implications of the Recommendations of the Task Force on Community Access and Equity and Clarification of the Term 'Employment Equity'", to its meeting of February 17, 2000;
- (2) the Task Force on Community Access and Equity from a Writing Team Subcommittee to prepare a response to the noted report from the Chief Administrative Officer and present the written response to the Policy and Finance Committee of February 17, 2000; and
- (3) the Writing Team Subcommittee be comprised of Councillor Joe Mihevc, Mr. Dennis Fong and Ms. Sonja Greckol.

The following persons appeared before the Policy and Finance Committee in connection with the foregoing matter:

- Mr. Frank Prospero, Etobicoke Barrier Free Assembly Committee;
 - Mr. Peter Sheppard;
 - Ms. Janice Tait;
 - Mr. Shane Holton;
 - Councillor Joe Mihevc, York – Eglinton; and
 - Councillor Sherene Shaw, Scarborough Agincourt.
- A. Councillor Nunziata moved that the Policy and Finance Committee recommend to Council the adoption of the original Recommendation of the Task Force on Community Access and Equity embodied in the foregoing a communication (November 30, 1999) from the City Clerk. **(LOST)**
 - B. Councillor Chong moved that the Policy and Finance Committee recommend to Council the adoption of the report (December 1, 1999) from the Chief Administrative Officer, subject to amending Recommendation No. (2) by adding thereto the following:

“(2) (ii) the consolidated employment equity policy reiterate and reaffirm the fundamental principles of fairness and equal opportunity for each and every citizen of Toronto; and the policy explicitly reject the concept of “demographic mirrors” and “racial set-asides” – i.e., “demographic mirrors” being the concept that the percentage or proportion of “designated” groups in the general community as defined in the repealed Employment Equity Act of Ontario should be reflected or “mirrored” precisely in the bureaucracy of the new City of Toronto; and “racial set-asides” being the concept that a certain proportion of the City contracts should be set aside for businesses either owned and/or employing certain racial groups;”;

so that Recommendation No. (2) now reads as follows:

“(2)(i) as part of her forthcoming report on the consolidated employment equity policy for the City of Toronto, the Acting Commissioner of Corporate Services report to Council, through the Administration Committee, on the implementation of the Human Rights Office and on how the expertise and skills of the employment equity and human rights consultants are being used to enhance the activities of the human resources business units; and

(2)(ii) the consolidated employment equity policy reiterate and reaffirm the fundamental principles of fairness and equal opportunity for each and every citizen of Toronto; and the policy explicitly reject the concept of “demographic mirrors” and “racial set-asides” – i.e., “demographic mirrors” being the concept that the percentage or proportion of “designated” groups in the general community as defined in the repealed Employment Equity Act of Ontario should be reflected or “mirrored” precisely in the bureaucracy of the new City of Toronto; and “racial set-asides” being the concept that a certain proportion of the City contracts should be set aside for businesses either owned and/or employing certain racial groups;”. **(CARRIED)**

- A. Councillor Pantalone moved that the foregoing motion by Councillor Chong be referred to the Chief Administrative Officer for report thereon to the Policy and Finance Committee. **(LOST)**

(Clause No. 1 - Report No. 11)

8-34. Provincial Downloading – Local Services Realignment.

The Policy and Finance Committee had before it a report (December 1, 1999) from the Chief Financial Officer and Treasurer providing a status report on the provincial download portion of program costs versus the 1999 budget, including a preliminary assessment of the November 18, 1999, provincial announcement; and recommending that Council request the Province, that when negative changes are being proposed to the Provincial-Municipal financial relationship, that such negative changes be announced at least six months prior to the end of the municipal fiscal year end, and not take effect until the next municipal fiscal year in order to allow for adequate financial planning by the City.

The Policy and Finance Committee recommended to Council the adoption of the foregoing report.

(Clause No. 16, Report No. 11)

8-35. Project Atlas Update (SAP – FIS/HR/Payroll System).

The Policy and Finance Committee had before it a communication (December 1, 1999) from the City Clerk, advising that the Administration Committee on November 30, 1999 recommended to the Policy and Finance Committee and Council, the adoption of the joint report (November 22, 1999) from the Chief Financial Officer and Treasurer, the Acting Commissioner of Corporate Services and Executive Director of Human Resources, the Executive Director of Information and Technology, and the Commissioner of Community and Neighbourhood Services, Members of the Project Atlas Steering Committee, respecting the SAP – FIS/HR/Payroll System, wherein it is recommended that:

- (1) the City's project budget be increased by \$1 million for payment of specially priced software license fees under the City's existing contract for the implementation of SAP financials for the Toronto Police Services, with the balance of \$2.5 million for implementation cost in 2000 and 2001 be approved in the 2000 Capital Budget request of Toronto Police Services.
- (2) this report be forwarded to the Policy and Finance Committee for their approval of the recommendation above, and

- (3) this report also be forwarded to the Budget Advisory Committee for information.

The Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Administration Committee embodied in the foregoing communication (December 1, 1999) from the City Clerk.

(Clause No. 22 - Report No. 11)

**8-36. Proposed Purchases Hydro Corridor Lands
North of Highway 401 – (Scarborough Wexford – Ward 14
and Scarborough City Centre – Ward 17).**

The Policy and Finance Committee had before it the following confidential communication and reports respecting the Proposed Purchase of Hydro Corridor Lands:

- (i) (December 1, 1999) from the City Clerk;
- (ii) (December 2, 1999) from the Commissioner of Works and Emergency Services;
and
- (iii) (December 6, 1999) from the Chief Financial Officer and Treasurer.

On motion by Councillor Ootes, the Policy and Finance Committee forwarded confidential recommendations and the foregoing confidential communication and reports respecting the Proposed Purchase of Hydro Corridor Lands, to Council for its meeting scheduled to be held on December 14, 1999, for consideration with Clause No. 4 of Report No. 8 of the Administration Committee.

(City Council; Chief Financial Officer and Treasurer; c. Acting Commissioner of Corporate Services; Commissioner of Works and Emergency Services – December 7, 1999)

(Clause No. 30(j) – Report No. 11)

**8-37. 5421 Lawrence Avenue East – Manson Property
Yellowmoon Homes – Community Park and Port Union Common (Ward 16 –
Scarborough Highland Creek).**

The Policy and Finance Committee had before it a confidential communication (November 30, 1999) from the City Clerk forwarding for consideration by the Policy and Finance Committee, and Council, the confidential recommendations from the Administration Committee meeting held on November 30, 1999, respecting the confidential report (November 23, 1999) from the Acting Commissioner of Corporate Services, entitled “5421 Lawrence Avenue East – Manson Property -Yellowmoon Homes – Community Park and Port Union Common (Ward 16 – Scarborough Highland Creek)”.

The Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Administration Committee, embodied in the confidential communication (November 30, 1999) from the City Clerk respecting the Manson Property, Yellowmoon Homes, Community Park and Port Union Common, which was forwarded to Members of Council under confidential cover.

(Clause No. 23 - Report No. 11)

8-38. Heritage Toronto – 1999 Cash Flow Advance.

The Policy and Finance Committee had before it a report (December 2, 1999) from the Managing Director, Heritage Toronto, recommending that the Policy and Finance Committee authorize a cash advance against a projected deficit in Heritage Toronto’s 1999 Operating Budget of \$404,170.00 to meet payroll requirements for year-end.

The Policy and Finance Committee recommended to Council the adoption of the foregoing report.

(Clause No. 25 - Report No. 11)

**8-39. Urban Planning and Development Services,
Strategic Priorities for City-Wide Civic
Improvements Projects.**

The Policy and Finance Committee had before it a communication (December 2, 1999) from the City Clerk advising that the Planning and Transportation Committee on November 29, 1999, amongst other things, recommended to the Policy and Finance Committee that:

Policy and Finance Committee Minutes
Tuesday, December 7, 1999.

(1) the report (November 15, 1999) from the Acting Commissioner of Urban Planning and Development Services be adopted, subject to the following amendments:

(a) amending Recommendation No. (1) by adding the words:

“and that a strategy for a multi-disciplinary approach to road reconstruction be submitted to Planning and Transportation Committee prior to the Spring construction so that all civic perspectives are represented;”;

(b) adding the following additional recommendation:

“that, wherever local streets are to be constructed, the Commissioners of Urban Planning and Development Services and of Works and Emergency Services, in consultation with local Councillor(s) investigate, and if deemed appropriate, initiate roadway narrowings and sidewalk widenings with tree plantings;”

so that the report’s recommendations now read:

“(1) Council support the continuing development of a well-designed system of public spaces in the City, including streetscapes, based on the adoption of the strategic priorities for Urban Planning and Development Services civic improvement projects outlined in this report and that a strategy for a multi-disciplinary approach to road reconstruction be submitted to Planning and Transportation prior to the Spring construction so that all civic perspectives are represented;

(2) Council’s funding for civic improvement initiatives, as described in this report, continue to be included in the Urban Planning and Development Services Capital Budget; and

(3) wherever local streets are to be constructed, the Commissioners of Urban Planning and Development Services and of Works and Emergency Services, in consultation with local Councillor(s) investigate, and, if deemed appropriate, initiate roadway narrowings and sidewalk widenings with tree plantings;

(4) this report be forwarded to the Policy and Finance Committee for consideration;”;

(2) the body of the report (November 15, 1999) from the Acting Commissioner of Urban Planning and Development Services be amended by classifying Wilson Avenue from Avenue Road to Keele Street as a Reinvestment District;

- (3) there be a visual artist on the design team for all public projects to which the public has access;
- (4) whenever there are public works to be carried out in areas that are identified for civic improvements, that the Commissioners of Works and Emergency Services and Urban Planning and Development Services work together on the implementation of these improvements; and
- (5) in accordance with Recommendation No. (4) of the above-noted report, as amended, forward this matter and the Committee's recommendations in this respect to the Policy and Finance Committee for consideration.

The Policy and Finance Committee referred the foregoing communication (December 2, 1999) from the City Clerk to the Chief Administrative Officer for report thereon to the Policy and Finance Committee.

(Chief Administrative Officer; c. Acting Commissioner of Urban Planning and Development Services; Committee Administrator, Planning and Transportation Committee – December 7, 1999)

(Clause No. 30(k) – Report No. 11)

**8-40. A Unified Architecture and Urban Design
Awards Program for Toronto 2000.**

The Policy and Finance Committee had before it a communication (December 2, 1999) from the City Clerk advising that the Planning and Transportation Committee on November 29, 1999, recommended the adoption of the report (November 15, 1999) from the Acting Commissioner of Urban Planning and Development Services and in accordance with Recommendation No. (4) therein, forwarded this report, and the Committee's recommendation in this regard, to the Policy and Finance Committee for consideration.

The Policy and Finance Committee referred the foregoing communication (December 2, 1999) from the City Clerk to the Budget Advisory Committee for consideration.

(Budget Advisory Committee; c. Chief Financial Officer and Treasurer – December 7, 1999)

(Clause No. 30(l) – Report No. 11)

**8-41. Ontario Municipal Board Hearings
Oak Ridges Moraine**

The Policy and Finance Committee had before it a report (December 6, 1999) from the City Solicitor advising, as directed, on the funding implications of participating at Ontario Municipal Board hearings dealing with the Oak Ridges Moraine and recommending that:

- (1) in the event that Council determines it wishes to seek party status, that the City Solicitor be directed to advise the Ontario Municipal Board accordingly at the Richmond Hill and Uxbridge Ontario Municipal Board hearings;
- (2) in the event that the City seeks party status, staff be directed to retain outside legal counsel, outside consultants and additional staff as set out in this report as may be necessary to effectively present the City's position;
- (3) in the event that the City seeks party status, funds up to \$1,657,000.00 be allocated from the Corporate Contingency Account in support of the City's position; and
- (4) in the event that the City is not granted party status at the Ontario Municipal Board, the City Solicitor report further on the implications and the financial impacts which may flow therefrom.

On motion by Councillor Moeser, the Policy and Finance Committee requested the Chief Administrative Officer and the CAO and Secretary-Treasurer of the Toronto and Region Conservation Authority to submit comments to the meeting of Council scheduled to be held on December 14, 1999, respecting this matter.

(Chief Administrative Officer; CAO and Secretary Treasurer, Toronto and Region Conservation Authority – December 7, 1999)

(Clause No. 26 – Report No. 11)

On motion by Councillor Chong, the Policy and Finance Committee recessed at 2:12 p.m. to meet in-camera to consider the following property matters.

The Policy and Finance Committee recovered in public session at 3:07 p.m.

8-42. Rooming House Hearing – 2762 Dundas Street West

The Policy and Finance Committee had before it a communication (November 30, 1999) from Mr. Mark Kemerer, Solicitor, Administrative and Planning Law, requesting that the Rooming House Hearing before the Ontario Municipal Board scheduled for December 7, 1999, be adjourned to January 11, 2000.

On motion by Councillor Disero, the Policy and Finance Committee requested the City Solicitor to submit a report directly to Council for its meeting scheduled to be held on December 14, 1999, respecting the foregoing communication (November 30, 1999) from Mr. Marc Kemerer, Solicitor, Administrative and Planning Law, regarding a Rooming House Hearing at the Ontario Municipal Board.

(City Solicitor – December 7, 1999)

(Clause No. 28 – Report No. 11)

The Committee adjourned its meeting at 3:30 p.m.

Chair.