

THE CITY OF TORONTO

City Clerk's Division

Minutes of the Strategic Policies and Priorities Committee

Meeting No. 4

Tuesday, April 20, 1999

The Strategic Policies and Priorities Committee met on Tuesday, April 20, 1999, in Committee Room 1, 2nd Floor, City Hall, Toronto, commencing at 9:35 a.m.

Attendance

Members were present for some or all of the time period indicated.

	9:35 a.m. to 1:35 p.m.
Mayor Mel Lastman, Chair	X
Councillor Brian Ashton	X
Councillor Milton Berger	X
Councillor Lorenzo Berardinetti	X
Councillor Elizabeth Brown	X
Councillor Betty Disero	X
Councillor Dennis Fotinos	-
Councillor Tom Jakobek	X
Councillor Chris Korwin-Kuczynski	X
Councillor Dick O'Brien	X
Councillor Case Ootes	X
Councillor Joe Pantalone	X
Councillor Michael Prue	X
Councillor Kyle Rae	X
Councillor Bill Saundercook	X

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

4-1. 1999 Operating Budget.

The Strategic Policies and Priorities Committee had before it the following communications and report:

- (i) (April 17, 1999) from the City Clerk advising that the Budget Committee on April 16, 1999, recommended to the Strategic Policies and Priorities Committee, and Council, the adoption of the 1999 Operating Budget, subject to certain amendments;
- (ii) (March 10, 1999) from the City Clerk advising that City Council on March 2, 3 and 4, 1999, referred Clause No. 1 of Report No. 4 of the Economic Development Committee, headed "Other Items Considered by the Committee", respecting the Harmonization of User Fees, to the Strategic Policies and Priorities Committee;
- (iii) (March 30, 1999) from the City Clerk advising that, having regard that the matter of sidewalk snow clearance was considered at the joint meeting of the Urban Environment and Development Committee and the Works and Utilities Committee on March 16, 1999, The Toronto Pedestrian Committee's action is being forwarded to the special meeting of The Strategic Policies and Priorities Committee to be held on April 20, 1999 for consideration with the harmonization of services; and that the Toronto Pedestrian Committee reiterated the position taken at its meeting held on March 4, 1999, with respect to sidewalk snow clearance, wherein it recommended to the Urban Environment and Development Committee that:
 - (i) sidewalks should be cleared first;
 - (ii) pedestrians should have unimpeded access to the T.T.C.;
 - (iii) bus and streetcar routes should be the first streets plowed;
 - (iv) bus stops should be cleared and made accessible;
 - (v) in a snow emergency, parking on any bus or streetcar route should be prohibited;
 - (vi) street plowing should facilitate pedestrian access; and

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

- (vii) windrows should be cleared at intersections and transit stops to provide accessibility to the T.T.C.;
- (iv) (April 1, 1999) from the City Clerk advising that the Assessment and Tax Policy Task Force on April 1, 1999, recommended to the Budget Committee and the Strategic Policies and Priorities Committee that:
 - (1) full notification of tax increases and decreases to all tenants and landlords in the City of Toronto be undertaken again in 1999;
 - (2) the Province be requested to undertake the notification process and cost for all tenants and landlords as it relates to the rent reduction provisions of the Tenant Protection Act;
 - (3) the Province of Ontario be requested to review and amend Ontario Regulation 455/98 which requires that a ratio of 20 percent of taxes to rental income be used in the calculation of rent reductions and ensure it reflects a more appropriate ratio for rental properties of less than 7 units and that it be completed prior to September 1999 which is the latest date for notices to be mailed to landlords in 1999;
 - (4) the Assessment and Tax Policy Task Force refer this report to the Budget Committee for its consideration; and
 - (5) required funding be provided to implement Recommendation No. (1);
- (v) (April 19, 1999) from Councillor Joan King, Seneca Heights, submitting a motion moved by Councillor Joan King, seconded by Councillor Adams, the operative part of which recommends that the City Clerk be directed to convey, on behalf of the Members of Toronto City Council, an expression of appreciation to AMO and their staff for their dedication to the issue of funding for public health and land ambulance;

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

- (vi) (April 19, 1999) from Mr. Peter Clutterbuck, Co-Director, Community Social Planning Council of Toronto and Coordinator, Community Voices of Support, expressing concerns with regard to the grants budget and requesting that the Strategic Policies and Priorities Committee recommend to City Council that, given the level of community support, it vote for re-allocation of the full \$1.3 million to the 1999 consolidated grants budget;
- (vii) (April 19, 1999) from Ms. Anne Dubas, President, CUPE Local 79, expressing concerns with regard to harmonization and levels of service, user fees, the reduction of 161 FTE's in the Parks and Recreation Division, the trend to change jobs from permanent and full-time to part-time in divisions such as Homes for the Aged and Parks and Recreation, and the contracting out of cleaners and caretakers in the Police Stations;
- (viii) (April 20, 1999) from Community Budget Watch urging the Strategic Policies and Priorities Committee to support the funding of community programs as a top priority for 1999, Option B+ which allows for no fees for drop-in programs for all age groups, as well as no fees for subscriber and instructional programs for children and youth, and the policy framework for the delivery of recreation services as recommended by the User Fee Committee last autumn;
- (ix) (March 8, 1999) from Mr. Harold Peerenboom, Chairman, Toronto Harbour Commissioners, addressed to Mr. David Crombie, Chair, Toronto Olympic Bid Corporation, circulated to the Strategic Policies and Priorities Committee by Councillor Olivia Chow, regarding a number of issues in the Toronto 2008 Toronto Olympic Bid Corporation Source and the use of funds by the Corporation from October 1, 1998 to December 31, 1999;
- (x) (April 20, 1999) from the Commissioner of Economic Development, Culture and Tourism reporting, as requested by the Budget Committee on April 16, 1999, respecting the "Harmonization of User Fees for Recreation Adult Drop-in Programmes".

The Chief Financial Officer and Treasurer and the Chief Administrative Office made a presentation to the Strategic Policies and Priorities Committee on the 1999 Operating Budget and filed a copy of their presentation material.

The following persons appeared before the Strategic Policies and Priorities Committee in connection with the foregoing matter:

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

- Mr. Ken Amoroso, Membership Secretary, CUPE Local 79;
- Mr. Jim Leech, Volunteer Vice-President, and Ms. Rita Davies, Executive Director, Toronto Arts Council;
- Mr. Peter Clutterbuck, Co-Director, Community Social Planning Council of Toronto and Coordinator, Community Voices of Support;
- Ms. Karen Wirsig, Community Budget Watch;
- Mr. Gary Reid, General Manager, The Toronto Harbour Commissioners, and filed the 1999 Operating Plan and Budget for The Toronto Harbour Commissioners;
- Chief David Boothby, Toronto Police Service; and
- Councillor Norman Gardner, Chair, Toronto Police Services Board.

Mayor Lastman appointed Councillor Jakobek Acting Chair and vacated the Chair.

The following Members of Council appeared before the Strategic Policies and Priorities Committee in connection with the foregoing matter:

- Councillor Olivia Chow, Downtown;
- Councillor Joe Mihevc, York Eglinton;
- Councillor Blake Kinahan, Lakeshore Queensway;
- Councillor George Mammoliti, North York Humber; and
- Councillor Mario Giansante, Kingsway Humber.

Councillor Ashton declared his interest in any portion of the 1999 Operating Budget dealing with child care and the Building Division in that:

- (i) his daughter is registered in a non-profit child care centre in the City; and
- (ii) his wife is employed by the City of Toronto.

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

Mayor Lastman declared his interest in those portions of the 1999 Operating Budget dealing with business improvement areas in that his son is President of the Kennedy Road Business Improvement Area.

Councillor Pantalone declared his interest in those portions of the 1999 Operating Budget dealing with child care in that his children are registered in a child care centre which has a purchase of service agreement with the City of Toronto.

The following motions were made with regard to the following sections of the 1999 Operating Budget submitted by the Budget Committee, as outlined in the communication (April 17, 1999) from the City Clerk:

I. SOLID WASTE MANAGEMENT:

Councillor Pantalone moved that Recommendation No. (6) embodied in the communication (April 17, 1999) from the City Clerk be amended to provide that the stated rates to be charged be on an annualized basis and that the projected revenue be accordingly revised. **(Lost on the following recorded vote:**

FOR: Disero, Korwin-Kuczynski, Pantalone, Prue, Saundercook, Rae

AGAINST: Ashton, Berardinetti, Berger, Jakobek, O'Brien, Ootes)

Councillor Jakobek moved that Recommendation No. (6) embodied in the communication (April 17, 1999) from the City Clerk be amended by deleting from Section 36 (e) (ii) the words "effective July 1, 1999". **(Carried)**

Councillor Korwin-Kuczynski moved that service fees for garbage and re-cycling collection for small commercial properties in areas where these charges are presently not in effect be deferred for discussion in the year 2000. **(Lost)**

Councillor O'Brien moved that the Strategic Policies and Priorities

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

Committee strike out Recommendation I. Nos. (2) and (3) embodied in the communication (April 17, 1999) from the City Clerk respecting the phasing in of residential garbage pick up. **(Lost)**

Councillor Rae moved that the recommendations respecting the phasing in of residential garbage pick up be amended to provide that twice a week garbage pick up not occur in the downtown riding, excluding high needs areas. **(Lost)**

J. TRANSPORTATION:

Mayor Lastman moved that recommendations pertaining to Winter Maintenance include the following:

- (1) that the Commissioner of Works and Emergency Services include as part of the tender process for sidewalk snow clearing, standby and operational costs for six snow clearings, seven snow clearings, and eight snow clearings and that the City only pay for the actual times that snow is removed; and
- (2) that it be the Commissioner of Works and Emergency Services who determines when the contractors should be called to do sidewalk snow removal. **(Carried)**

Councillor Korwin-Kuczynski moved that the front yard parking charge in the City of Toronto be reduced from \$84.00 to \$60.00. **(Lost)**

O. ECONOMIC DEVELOPMENT:

Councillor Ashton moved that Recommendation No. (54) embodied in the communication (April 17, 1999) from the City Clerk be deleted. **(Carried)**

P. PARKS AND RECREATION:

Councillor Rae moved, during the consideration of the Parks and Recreation budget, that the Executive Director of Human Resources be requested to submit a report to the Strategic Policies and Priorities Committee for its Special Meeting to be held on April 26, 1999, with regard to front line staffing levels for various positions in various Departments, as requested by the Toronto Community Council at its meeting on March 30, 1999. **(Carried)**

Councillor Pantalone moved that the Commissioner of Economic Development Culture and Tourism, with regard to sidewalk clearing in the core of the City, be requested to report by June, 1999, on ways and means of protecting existing inground trees so as to prevent damage on the City's commercial streets and other streets. **(Carried)**

Councillor Saundercook moved that with respect to the report (April 20, 1999) from the Commissioner of Economic Development, Culture and Tourism, entitled "Harmonization of User Fees for Recreation Adult Drop-in Programmes", the following guidelines be applied respecting the minimal free adult drop-in opportunities at no additional cost or revenue loss:

- (a) that the facility would already be open with supervisory or maintenance staff on duty;
- (b) that no additional staff facilitation or equipment costs would be incurred;
- (c) that no existing programme/permits be cancelled to accommodate the adult drop-in opportunities;
- (d) that the programmes be self-sufficient and self-managed by the participants;
- (e) that the programmes be designed to meet the needs of the surrounding communities; and
- (f) that opportunities generally be offered during non-prime hours, 8:30 a.m. to 3:30 p.m., Monday through Friday, as most other hours

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

are booked with waiting lists for the space (i.e., 4:30 p.m. to 10:00 p.m., Monday through Friday, Saturdays and Sundays). **(Carried)**

Councillor Korwin-Kuczynski moved that the Strategic Policies and Priorities Committee recommend to Council that Option B plus respecting the Harmonization of User Fees for Recreation, be approved. **(Lost on the following recorded vote:**

FOR: Disero, Korwin-Kuczynski, Pantalone, Prue, Rae

AGAINST: Ashton, Berardinetti, Berger, Brown, Jakobek, Lastman, O'Brien, Ootes, Prue, Saundercook)

Councillor Rae moved that Option B plus respecting the Harmonization of User Fees for Recreation, be implemented in the former City of Toronto. **(Lost on the following recorded vote:**

FOR: Korwin-Kuczynski, Pantalone, Rae

AGAINST: Ashton, Berardinetti, Berger, Brown, Disero, Jakobek, Lastman, O'Brien, Ootes, Prue, Saundercook)

Councillor Berardinetti moved that Option B+ be referred to the Commissioner of Economic Development, Culture and Tourism for a report thereon to the Budget Committee. **(Not voted on)**

Councillor Rae moved that the Commissioner of Economic Development, Culture and Tourism be requested to review funding, staffing and fees charged to seniors in City-run versus independent senior centre with a view to service and fee equalization with neighbouring senior centres (e.g., Piccinnini Centre and Amesbury Centre) and submit a report thereon to the Economic Development Committee. **(Carried)**

U. CLERK'S:

The Strategic Policies and Priorities Committee requested the Chief Administrative Officer, in consultation with the Mayor, to report directly to the Council for its special meeting on April 26, 1999, on a consolidation of Task Forces and Sub-Committees, and the savings and reductions be taken from the City Clerk's budget if Council adopts such consolidation.

EE. COUNCIL BUDGET:

Councillor Pantalone moved that the Council Budget be amended to provide that with regard to vehicles used by Councillors for meetings between City Hall and ABCs (including the GTSB) there be no charge to the Councillors' budget.

Councillor Berger moved that the recommendation of the Budget Committee be amended to provide that an amount of \$30,000.00 be allocated to the Community Council Hospitality Budget. **(Carried)**

HH. TORONTO AND REGION CONSERVATION AUTHORITY:

Councillor Ootes moved that the by-law in respect to Councillors' salaries be changed to the normal set amount minus the amount received from Agencies Boards and Commissions and the Toronto and Region Conservation Authority, and that it be done in a way so that it does not impact the Councillor's pension. **(Carried)**

Councillor Ashton was opposed to the foregoing motion.

LL. PUBLIC HEALTH:

Councillor Ootes moved, on behalf of Councillor Chow, that a comprehensive review of Public Health programs be conducted by the Chief Administrative Officer, and be included in the Chief Administrative Officer's review of Public Health's mandatory/non mandatory programs, and that the review be conducted in consultation with the Medical Officer of Health for purposes of ensuring that the Chief Administrative Officer's recommendations comply with the statutory program requirements

prescribed by the Health Protection and Promotion Act. **(Carried)**

QQ. CONSOLIDATED GRANTS PROGRAM:

Councillor Pantalone moved that in order to allow a better optimization of the grants program, the \$525,000.00 elimination for Hospital Grants be accepted and re-allocated for grants to new organizations in underserved areas.” **(Lost)**

Councillor Disero moved that:

- (1) the Toronto Arts Council be permitted to take \$43,000.00 from its Loan Program for Y2K improvements, subject to a review through the Y2K Program Office; and **(Carried)**
- (2) with regard to the \$64,000.00 grant identified for its portion of Consolidated Grants, the Toronto Arts Council be permitted to use the \$64,000.00 for either administration or grant; and submit a report thereon to the Economic Development Committee for information. **(Lost)**

Councillor Brown moved, on behalf of Councillor Mihevc, that:

- (1) with regards to Food Access Grants Program, an additional \$100,000.00 be provided, such funds to be provided from the Provincial Subsidy Reserve; and
- (2) the Chief Administrative Officer, working with appropriate staff, be directed to harmonize community grants within a three year period beginning in the year 2000, such harmonization to follow the recommendations of City staff in the areas of Community Services, AIDS prevention, Access and Equity, Housing Initiatives (Emergency Aid), Arts and Culture, Recreation and Economic Development. **(Lost)**

RR-1 PARKING TAGS:

Councillor Ashton moved that the Chief Financial Officer and Treasurer be

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

requested to submit a report to the Special Meeting of the Strategic Policies and Priorities Committee to be held on April 26, 1999, providing written assurance that no additional tag issuances are required. **(Carried)**

SS. TEDCO:

- A. Councillor Ootes moved, on behalf of Councillor Chow, that:
- (1) the Toronto Harbour Commission's (THC) budget and its monthly operating fund through TEDCO, not be approved nor funding released from TEDCO to the THC until:
 - (i) THC submit the 1998 actual spending and the 1999 proposed line-by-line budget for approval;
 - (ii) City of Toronto Financial staff review THC's line-by-line detailed budget; and
 - (iii) the Budget Committee, Strategic Policies and Priorities Committee and Council approve the THC's budget; and
 - (2) the THC provides, for the City's budget deliberation, a detailed accounting on:
 - (i) consultants, clearly describing who received funds, in what amounts, and what services were performed for the payments;
 - (ii) travel budget, who spent what to go where; and
 - (iii) hospitality funds, save as above.
- B. Councillor O'Brien moved that the Chair of the Budget Committee be requested to write to the Toronto Harbour Commission forwarding the concerns raised by the Strategic Policies and Priorities Committee having regard that THC's Operating Budget was not submitted in appropriate time for consideration by the

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

Budget Committee.

Councillor Jakobek appointed Councillor Rae Acting Chair and vacated the Chair.

- C. Councillor Jakobek moved that the foregoing motion A. by Councillor Ootes, on behalf of Councillor Chow, and motion B. by Councillor O'Brien be tabled for consideration at the Special meeting of the Strategic Policies and Priorities Committee scheduled to be held on Monday, April 26, 1999, respecting the portion of the Operating Budget (Section SS) pertaining to TEDCO. **(Carried)**

Councillor Jakobek resumed the Chair.

Mayor Lastman moved that the Strategic Policies and Priorities Committee convey its appreciation to Councillors Tom Jakobek, Chair of the Budget Committee and the Members of the Budget Committee, the Chief Administrative Officer, the Chief Financial Officer and Treasurer, staff in the Finance Department and the Clerks Division, and all staff who worked in the preparation of the 1999 Operating Budget for their efforts in finalizing the Budget. **(Carried Unanimously)**

Councillor Berardinetti moved that Council endorse a Zero percent increase in the 1999 Operating Budget. **(Carried on the following recorded vote:**

FOR: Ashton, Berardinetti, Berger, Brown, Lastman, Jakobek, Korwin-Kuczynski, Ootes, Saundercook

AGAINST: Prue, Rae)

A recorded vote on the adoption of the 1999 Operating Budget, as amended, and to recommend to Council the adoption of the Budget, as amended; and that the necessary By-laws be enacted to give effect thereto was as follows:

FOR: Ashton, Berardinetti, Berger, Brown, Lastman,
Jakobek, Ootes, Prue, Saundercook

AGAINST: Korwin-Kuczynski, Rae)

A motion by Councillor Ootes to complete the agenda, moved earlier in the meeting, carried on the following recorded vote:

FOR: Ashton, Berger, Berardinetti, Disero, Jakobek, Lastman,
Ootes, Pantalone, Rae, Saundercook

AGAINST: Brown, Korwin-Kuczynski, O'Brien, Prue

The decision of the Strategic Policies and Priorities Committee, therefore, is as follows:

The Strategic Policies and Priorities Committee recommended to Council:

- (I) The adoption of the Recommendations of the Budget Committee embodied in the communication (April 17, 1999) from the City Clerk, as amended by the Strategic Policies and Priorities Committee at its meeting on Tuesday, April 20, 1999, viz:
- (1) The 1999 Operating Budget of \$5.539 billion (gross) and \$2.530 billion (net), after reflecting the full use of the new provincial subsidy, be adopted;

COMMUNITY AND NEIGHBOURHOOD SERVICES:

A. CHILDREN'S SERVICES:

- (2) Pending further clarification from the Province, the Recommended Operating Budget of \$234.833 million gross and \$41.492 million net, comprised of the following services, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Divisional Office	2.246	1.123
Municipally Funded Programs	6.039	6.039
Service Access Management	6.201	2.971
Contract and Quality Compliance	4.574	1.608
Directly Operated Child Care	42.034	5.291
Purchased Services	173.739	24.460
Total Program Budget	234.833	41.492

- (3) **the Commissioner of Community and Neighbourhood Services report on possible funding partnerships and an implementation plan for feasibility studies to develop pilot projects to integrate all key children's services (such as child care and kindergarten) into a seamless program for children, ages 0 to 5 years old; and that funding for such projects be found from the \$3.0 million set aside in the Social Services Reserve for children's needs;**
- (4) **the Commissioner of Community and Neighbourhood Services report to Community and Neighbourhood Services Committee and Budget Committee, if and when the Province announces details of the Learning, Earning and Parenting (LEAP) initiative and the criteria for qualification;**
- (5) **The Commissioner of Community and Neighbourhood Services report to Budget Committee on all summer camps provided throughout the City, with emphasis upon harmonizing the services that exist and addressing the possibility of reallocating the summer camps to a program where they could be cost-shared;**
- (6) **The Chief Financial Officer and Treasurer report to Budget Committee on the status of the Social Assistance Reserve Funds, including the adequacy based on historical needs, the plan to fund the reserve which would maintain it at the recommended level and the**

GTA pooling implications;

- (7) **Children's Services advise the Community and Neighbourhood Services Committee if additional funding is required for the renewal of rental agreements at the Scarborough and Finch West field offices;**
- (8) **Children's Services continue negotiations with the Province to direct the additional Ontario Works funding to maintain the current level of Ontario Works child care and to maximize the number of additional spaces which can be funded;**
- (9) **A one time only, non-salary adjustment of \$3.3 million be made as a down payment towards paying the actual cost of operating Child Care Centres and that this amount be found within the existing 1999 Child Care Operating Budget.**

B. TORONTO HOUSING COMPANY:

- (10) **The 1999 Operating Budget request totalling \$251.0732 million (gross) and \$0.0 thousand (net), comprised of the following services be approved:**

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Corporate Functions	3.467	0.0
Operations	245.751	0.0
Housing Connections	1.855	0.0
Total Program Budget	251.073	0.0

C. SHELTERS, HOUSING AND SUPPORT:

- (11) That the 1999 Operating Budget request totalling \$401.895 million (gross) and \$273.538 million (net), comprised of the following services be approved, pending further clarification by the recent Provincial announcements:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Finance & Administration	0.644	0.644
Provincial Housing Download	328.962	249.288
Hostel Services	68.627	19.114
Social Housing and Support	2.397	1.258
Housing Supply, Rehab & Development	1.265	1.234
Total Program Budget	401.895	271.538

- (12) That the Province be requested to pay the full 80 percent subsidy for expenditures for direct Hostel Services and eliminate the imposed ceiling cap.
- (13) That the Chief Financial Officer and Treasurer be requested to develop a strategy to protect the City if interest rates go up, including the implications for GTA pooling.
- (14) The report (April 14, 1999) from Councillor Jack Layton, respecting the Big City Mayors' National Homelessness and Housing Initiative, be adopted, viz:
- (i) That the budget provide funds in the amount of \$60,000.00 to support the Big City Mayors' Caucus on Homelessness and Housing Initiative. The project will be administered by the FCM administration; and
 - (ii) that \$20,000.00 of the funds be released to the FCM immediately and that the balance of \$40,000.00 be released subject to the participation of at least three additional cities in funding the initiative at a similar per capita level (\$0.3/capita).

- (15) That the \$60,000.00 for the Big City Mayors' Caucus on Homelessness and Housing Initiative be provided from within the 1999 Shelter, Housing and Support Operating Budget.
- (16) Any savings from the Mortgage Renewal Portfolio (beyond the existing budget) be transferred to a Mayor's Homeless Initiative Reserve Fund, for 1999 only, the use of this fund be reported on and be subject to City Council approval.
- (17) The report (September 10, 1998) from the City Clerk, forwarding report (August 20, 1998) from the Commissioner of Community and Neighbourhood Services respecting the Hostel Ombudsperson Pilot Project, be received.

D. SOCIAL SERVICES:

- (18) The 1999 Operating Budget request totalling \$1,067.442 million (gross) and \$267.217 million (net), comprised of the following services be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Operations Support	8.557	4.278
Social Assistance	1,058.885	262.939
Total Program Budget	1,067.442	267.217

- (19) The City funding of Workers' Information and Action Centre of Toronto (WIACT) continue until September, 1999, and the Commissioner of Community and Neighbourhood Services make all efforts with the Federation of Labour and WIACT to attempt to obtain Provincial/Federal funding and that a report be submitted to City Council in September; and
- (20) The Commissioner of Community and Neighbourhood Services be requested to review this unit (WIACT) as to where it should be located.

E. HOMES FOR THE AGED:

- (21) **The 1999 Recommended Operating Budget of \$125.579 million gross and \$22.915 million net, comprised of the following services, be approved:**

Service	Gross Budget (\$ mil)	Net Budget (\$ mil)
Administration & Program Support	1.139	0.212
Toronto Homes	116.068	21.550
Community Based Services	8.372	1.153
Total Program Budget	125.579	22.915

- (22) **The Commissioner of Community and Neighbourhood Services be requested to report to the Community and Neighbourhood Services Committee and the Budget Committee in June or July 1999, on the loss of \$15 million in Provincial funding since 1996, identifying options as to how the money would be spent if returned by the Provincial government; and for the report to include options of expanding the number of available beds, improving the personal care level, as well as other service restorations. Further, pending the report, City Council request the Province to restore up to \$15.0 million of subsidies previously funded in 1996 to the City of Toronto, now that funding is available from the Federal government;**
- (23) **Homes for the Aged report on how the year 2000 termination of red-circle funding (\$1.6 million in 1999) will impact the 2000 budget request;**
- (24) **The Commissioner of Community and Neighbourhood Services be requested to report to Budget Committee providing an update on the “replacement co-payment” program;**
- (25) **City Council request the Province to replace the funding the City received previously from client co-payments (\$350.0 thousand) for Supportive Housing so that 35 clients can continue to be served by the Program;**
- (26) **Homes for the Aged report to Community and Neighbourhood Services Committee regarding the most efficient and economical**

service delivery model for laundry services, pending the review of RFP results; and

- (27) Homes for the Aged report back for the 2000 budget, what the capital and operating impacts will be for the redevelopment of True Davidson Acres and Albion Lodge.

F. SOCIAL DEVELOPMENT AND ADMINISTRATION:

- (28) The 1999 Recommended Operating Budget of \$8.632 million gross and \$4.083 million net, comprised of the following services, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Administration and Program Support	7.551	3.469
Community Resources	1.081	0.614
Total Program Budget	8.632	4.083

WORKS AND EMERGENCY SERVICES:

G. TORONTO AMBULANCE:

- (29) The 1999 Recommended Operating Budget of \$75.828 million gross and \$32.844 million net, comprised of the following services, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Ambulance Services	62.402	30.388
Toronto Central Ambulance Communication Centre	7.296	0
Administration & Program Support	6.130	2.456
Total Program Budget	75.828	32.844

- (30) The Commissioner of Works & Emergency Services report back to Budget Committee providing an update on the cross border-billing issue when further information becomes available.

H. FIRE SERVICES:

- (31) The 1999 Recommended Program Budget for Fire Services of \$219.062 million (gross) and \$217.439 million (net), comprised on the following Services on a gross and net basis, be approved;

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Operations	187.993	187.992
Fire Prevention and Enforcement	8.929	8.629
Administration and Program Support	22.140	20.818
Total Program Budget	219.062	217.439

- (32) Fire Services and Human Resources report back to the Budget Committee by September 1, 1999 on the policy changes required to reduce absenteeism in the Fire Services staff force and the Corporation as a whole. This policy should consider mandatory physical fitness activities in order to enhance the fitness levels of individuals, with a view to reducing injury and illness. In addition, an appropriate monitoring program should be developed, including clear courses of action for lengthy and/or frequent absenteeism;
- (33) Fire Services pursue avenues to reduce false alarms and report back to the Works and Emergency Services Committee and Budget Committee by July 30, 1999. Extensive research should include solutions implemented by other municipalities, in particular the Cities of Mississauga and Ottawa;
- (34) Fire Services report back to the Works and Emergency Services Committee and Budget Committee with long term detailed plans regarding Central Dispatch Systems and fleet preventative maintenance plans and costs;
- (35) Fire Services continue to research and report back to Budget Committee by September 30, 1999 on the possibility of increasing revenues, through recoveries for false alarms, recovery of inspection services, etc.;
- (36) Fire Services in conjunction with the Chief Financial Officer and Treasurer report back to Budget Committee by September 30, 1999 with a detailed financial plan with respect to the potential implementation of recommendations made in the Fire Location Study; and

- (37) A corporate review committee be struck to review and assess the equipment needs of the various Departments prior to the 2000 Operating Budget Cycle.

I. SOLID WASTE MANAGEMENT:

- (38) The 1999 Recommended Operating Budget for the Solid Waste Management Program of \$125.964 million (gross) and \$68.016 million (net), comprised of the following services, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Administration and Program Support	17.755	14.271
Collection	59.451	49.084
Transfer	15.781	4.365
Processing	5.100	2.666
Disposal	27.879	(2.370)
Total Program Budget	125.964	68.016

- (39) The following policies and financial implications for solid waste and recycling activities, following consideration of the Commissioner of Works and Emergency Services' report, dated March 12, 1999, entitled "Revised 1999 Solid Waste Management Service Harmonization Recommendations" (report included in Volume 3) be approved:

(a) **Garbage and Recycling Collection for Low Density Residential Properties**

- (i) effective September 1, 1999, all low density residential properties be provided with once a week garbage collection and every second week (or alternating weekly) recycling collection, at an annual saving of \$1.6 million; savings of \$533 thousand have been included in the 1999 Recommended Budget

- (ii) A program be phased in over three years in the summer months across the City for non-recyclable materials only at a cost of \$800 thousand in 2000, an additional \$1 million in 2001, and \$1 million in 2002;

- (iii) staff report back to the Works and Utilities Committee by

October 1999 with the proposed eligibility criteria for residential areas that would receive summer twice a week garbage collection in 2000, and the associated cost impacts;

(iv) twice a week garbage pick up continue in North York in the summer months in the summer of 1999;

(v) The Commissioner of Works and Emergency Services be requested to report to the Works Committee in the fall of 1999 on:

(a) how the pick up of nonrecyclable materials, phased in over three years, can be accomplished and the cost associated therewith, including a mechanism to survey residents to determine whether or not they perceive a real need for twice a week pick up in the summer; and

(b) the projected savings from efficiencies and other changes in the delivery of residential waste collection service area.

(b) Yard Waste Collection Services

Once a week yard waste collection service be provided to all low density residential properties from mid-April to May 31 and from October 1 to November 30, with once every second week collection from June 1 to September 30, at an annual saving of \$200 thousand;

(c) Rear and Side Yard Collection

Effective July 1, 1999, rear and side yard collection service be provided at no direct charge only to residents in low density properties who, on the basis of a doctor's certificate, lack sufficient mobility to carry waste to the curbside and who do not live in a residence with a fully able person at an annual cost of \$50,000 (1999 cost of \$25,000 to be absorbed within the recommended budget), and optional rear and side yard collection service for a fee be terminated;

(d) Provision of Curbside Recycling Boxes

- (i) the City charge \$5.00 to replace lost recycling boxes or provide additional recycling boxes, and exchange damaged boxes for new boxes at no charge, and the City provide new residents with recycling boxes at no charge (with proof of new residency) at an annual revenue of \$60,000 (\$30,000 included in the 1999 Recommended Budget);**
- (ii) a limit of one free blue or grey box per single family residence be provided at City sponsored Environment Day events at an annual cost of \$60,000 included in the 1999 Recommended Budget;**

(e) Garbage and Recycling Collection for Small Commercial Properties

Council adopt a three year phase in plan to deal with small commercial garbage and recyclable collection as follows:

- (i) existing service levels and eligibility criteria for garbage and recyclable collection service to the small commercial sector currently receiving this service be maintained until the end of 2000;**
- (ii) the City charge mandatory service fees in 1999, to all small commercial locations currently receiving more than twice a week garbage collection at a rate of \$150.00 for three times a week garbage collection, \$600.00 for five times a week garbage collection and \$800.00 for six times a week garbage collection with revenues of \$2.3 million included in the 1999 Recommended Budget;**
- (iii) effective January 1, 2000, the City charge a mandatory annual rate of \$225.00 for those locations receiving three times a week collection; \$900.00 for five times a week garbage collection; and \$1,200.00 for six times a week garbage collection with annual revenues of \$3.50 million (additional \$1.2 million in 2000);**
- (iv) effective January 1, 2001, the City charge a mandatory**

annual rate of \$300.00 for those locations receiving three times a week garbage collection; \$1,200.00 for five times a week garbage collection and \$1,600.00 for six times a week garbage collection with annual revenues of \$4.7 million (additional \$1.2 million in revenue in 2001);

(v) the Commissioner of Works and Emergency Services be requested to report to the Works Committee by June 2000:

(a) providing a harmonized eligibility criteria for garbage and recyclables collection service to the small commercial sector and a harmonized service fee structure to be effective January 1, 2001; and

(b) providing equivalent garbage service levels to small businesses (restaurants and greengrocers) with similar characteristics to business communities receiving multiple weekly garbage collection.

(vi) The Commissioner of Works and Emergency Services to include in the requested ICI report:

(a) the cost for commercial pick up being expanded City wide at locations where flower pots are shared between commercial units at street level and the residents above such units;

(b) the feasibility of introducing this program as soon as possible; and

(c) the expansion being absorbed within the department's 1999 operating budget.

(vii) The Commissioner of Works and Emergency Services be requested to consider not charging or withdrawing services from residential properties where residential waste is found mixed with commercial waste.

(40) The Commissioner of Works and Emergency Services report back to the

Works and Utilities Committee on the provision of blue box service across the City for all single family residential homes and town homes; the replacement of 'flower pot' bins in the North York Community Council Area; and the implementation of 'bagged' system for leaf pick-up throughout the City, and the savings that could be realized if such a program were approved.

J. TRANSPORTATION:

- (41) The 1999 Recommended Budget for Transportation of \$184.585 million (gross) and \$153.003 million (net), comprised of the following Services on a gross and net basis, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Roadway Services	118.482	93.169
Pedestrian	20.444	15.055
Traffic systems	28.827	27.947
Infrastructure Planning	2.891	2.891
Administration & Program Support	13.941	13.941
Total Program Budget	184.585	153.003

- (42) The following policies and financial implications for winter maintenance activities, following consideration of the General Manager, Transportation Services' report, dated March 11, 1999, entitled Winter Maintenance Activities Harmonization of Services Levels, and the report by the Chief Financial Officer and Treasurer, dated March 24, 1999, entitled Funding for 1999 Snow Clearing and Harmonization of Winter Maintenance Services (both reports included in Volume 3) be approved:

WINTER MAINTENANCE

(a) Driveway Windrow Snow Clearing

- (i) clear all windrows in areas of the City where this activity can be achieved by mechanized means, i.e., the new areas to be covered in winter 1999/2000 would include all of the former Etobicoke; and parts of former Toronto, York and East York, where technically possible, at an annual cost of \$1.6 million; funds in the amount of \$400 thousand have been provided in the 1999 Recommended Budget;**
- (ii) the Commissioner of Works and Emergency Services be requested to review and report (to the Urban Environment and Development Committee) on new methods to clear windrows in areas where current mechanical methods cannot be utilized;**

(b) Sidewalk Snow Clearing

- (i) that a four year phase in of all sidewalk clearing across the City, at an estimated cost of \$7.7 million at the end of the phase in, begin as follows: that the areas of the City currently provided with sidewalk snow clearing be maintained in 1999 at a level of 8 clearings per winter season (North York from 14 to 8; East York from 6 to 8, Scarborough and York unchanged), and that additional funding in the amount of \$250 thousand, be recommended in order to provide the year one of four increase;**
- (ii) the Commissioner of Works and Emergency Services, in consultation with the Chief Financial Officer and Treasurer, report back to the Budget Committee by September 30, 1999 with a proposal and financial plan to achieve this within four years, beginning in winter 1999/2000; specifically providing the cost for the year 2000, so that pre-budget approval can be given, if necessary; addressing the possible redeployment of City staff that are currently part of snow clearing programs, or may be available to assist in snow clearing programs, to increase efficiencies and reduce costs; and giving priority to arterial roads with transit, as the program is phased in;**

(c) Snow Ploughing/De-icing

the central areas of the City receive improved snow ploughing/de-icing services, at an annual cost of \$1 million; funds in the amount of \$250 thousand have been provided in the 1999 Recommended Budget;

(d) Snow Removal

(i) funds for snow removal have been provided in the 1999 Recommended Budget to contract to supply 700 dump trucks (\$140 thousand) and provide a registry for equipment (\$20 thousand);

(ii) funds in the amount of \$1.5 million be provided to purchase 10 additional snow blowers from the equipment reserve account; and

(iii) the Chief Financial Officer and Treasurer, in conjunction with the General Manager, Transportation Services, report to Budget Committee by July 31, 1999 on funding the over-expenditure caused by the January snowstorm; further the Chief Financial Officer and Treasurer should also report on the appropriate amount which should be included in a reserve to cover the snow removal operating costs which would be incurred in the eventuality of a 50 cm snow accumulation.

(43) that the Commissioner of Works and Emergency Services include as part of the tender process for sidewalk snow clearing, standby and operational costs for six snow clearings, seven snow clearings, and eight snow clearings and that the City only pay for the actual times that snow is removed;

(44) that it be the Commissioner of Works and Emergency Services who determines when the contractors should be called to do sidewalk snow removal;

(45) The following policies and financial implications for fee structure for permits, following consideration of the General Manager, Transportation Services' report, dated March 26, 1999, entitled Fee Structure Options for Road Allowance Permits and Permit Parking (included in Volume 3), be approved, resulting in an increase in revenue of \$1.130 million, as provided in the 1999 Recommended Budget; and that the fee schedule be reviewed in two years:

- (a) that the fee for on-street permit parking be established at \$84.00 annually and the fee for visitors' permits be set at \$10.00 per week;
 - (b) that the fee for residential boulevard parking be established at \$84.00 annually; and
 - (c) the one-time application fees of \$260.00 for front yard parking, \$60.00 for disabled front yard parking and \$60.00 for driveway widening/boulevard parking be approved.
- (46) Recommendations Nos. (1), (4), (5) and (6) in the report (March 26, 1999) from the Commissioner, Works and Emergency Services, entitled "Fee Structure Options for Road Allowance Permits and Permit Parking", be adopted, viz:
- (a) that the fees for the various construction and commercial uses of the public road allowance set out in Table 1 (attached to the above-noted report) be approved and the relevant "Street By-laws" be amended accordingly;
 - (b) that the new fee structure become effective on the renewal date of present licenses and permits be adjusted annually to the rate of inflation (except in the case of on-street permit parking and residential boulevard parking), and be applied to all new licences and permits issued subsequent to the amendments to the applicable By-laws and Municipal Codes;
 - (c) that the Chief Administrative Officer, in consultation with the Commissioner of Corporate Services, initiate a study to assess the impact of front yard (residential boulevard) parking from a real estate value perspective and recommend any adjustments to the fee established; and
 - (d) that the appropriate City Officials be authorized to take whatever action is necessary to give effect to the foregoing, including the introduction in Council of any Bills that may be required.
- (47) Transportation Division provide a report on the use of the Snowlink Program as a mechanism for providing senior and disabled snow clearance service, prior to the 2000 Operating Budget process; and

- (48) **\$150,000.00 be maintained for special leaf pick up in areas as defined by the Commissioner of Works and Emergency Services and identified by City Council; and the Commissioner of Works and Emergency Services be requested to report to the Works and Utilities Commission providing standards for bulk leaf pick up in the City.**

K. WES SUPPORT SERVICES:

- (49) **The 1999 recommended program budget for WES Support Services of \$18.978 million (gross) and \$0 million (net), comprised of the following Services on a gross and net basis, be approved:**

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Executive Services	.494	.494
Program & Administrative Support	.151	.151
Information Technology Services	2.145	2.145
Financial Services	3.918	3.918
Administrative Services	9.764	(9.215)
Customer Services	1.445	1.445
Communication Services	1.062	1.062
Total Program Budget	18.978	0.000

- (50) **The Director, Support Services, in consultation with the Budget Services Division, Finance Department, review the current allocation methodology for the recovery of costs from the other divisions and report back as part of the 2000 Operating Budget, on any changes to the allocation methodology for implementation in 2000.**

L. WES TECHNICAL SERVICES:

- (51) **The 1999 recommended program budget for WES Technical Services of \$32.458 million (gross) and \$0 million (net), comprised of the following Services on a gross and net basis, be approved:**

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Facilities and Structure	5.447	5.082
Survey Services	11.479	7.580
Environmental Services	4.168	3.213
Construction Services	10.793	4.666

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

Program Administration	.572	(20.541)
Total Program Budget	32.458	0.000

- (52) The Executive Director, Technical Services, in consultation with the Budget Services Division, Finance Department, review the current allocation methodology for the recovery of costs from the other divisions and report back as part of the 2000 Operating Budget, on any changes to the allocation methodology for implementation in 2000.

ECONOMIC DEVELOPMENT, CULTURE AND TOURISM:

M. CULTURE:

- (53) The 1999 Recommended Program Budget of \$3.241 million (gross) and \$2.530 million (net), comprised of the following Services on a gross and net basis, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Arts and Culture	1.996	1.769
Heritage Services	1.245	.761
Total Program Budget	3.241	2.530

- (54) The Commissioner of Economic Development, Culture and Tourism, in conjunction with the Chief Financial Officer and Treasurer report to the Policy and Finance Committee on the restructured 1999 Operating Budget following Council direction on the governance and restructuring of Arts, Culture and Heritage.
- (55) The Commissioner of Economic Development, Culture and Tourism review the service delivery options not currently recommended in conjunction with the restructuring of Arts, Culture and Heritage program.

N. CUSTOMER & BUSINESS SUPPORT:

- (56) **The 1999 Recommended Operating Budget of \$17.607 million gross and \$17.262 million net, comprised of the following services, be approved:**

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Admin. & Support	12.580	12.280
Policy & Development	5.027	4.982
Total Program Budget	17.607	17.262

O. ECONOMIC DEVELOPMENT:

- (57) **The 1999 Recommended Operating Budget of \$6.213 million gross and \$5.863 million net, comprised of the following services, be approved:**

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Business Development & Retention	2.124	2.124
Small Business & Local Partnerships	1.415	1.265
Investment Marketing	1.710	1.710
Economic Research & Business Information	.964	.764
Total Program Budget	6.213	5.863

- (58) **Up to \$.085 million in the base budget continue to be made available to accommodate the Economic Development World Cities Alliance, subject to the following conditions:**

- (a) **limitation on the number of people who go on any particular business venture; and**
- (b) **the confirmation of the Mayor's office.**

- (59) **The Commissioner of Economic Development, Culture and Tourism be directed to reallocate existing resources within the Division to accommodate the film permitting function.**

- (60) That the following Recommendation No. (54) embodied in the report (April 15, 1999) from the Budget Committee, be deleted:
- “ (54) The Chief Administrative Officer be requested to report back to Economic Development Committee on the appropriateness of having the Economic Development Division under the auspices of the Mayor’s Office”;
- (61) The Budget Committee’s recommendation that there be no fee for film permits be confirmed.
- (62) The report (April 15, 1999) from Mayor Mel Lastman, entitled “International City to City Program”, respecting the process to undertake relationships with selected cities around the world for economic development purposes, wherein it is recommended that:
- (1) additional funds in the amount of \$250,000.00 be allocated maintain relationships with selected cities around the world;
 - (2) the Commissioner of Economic Development, Culture and Tourism report to Economic Development Committee on an annual basis the workplan and activities for the year;
 - (3) the Commissioner of Economic Development, Culture and Tourism work with Protocol and other City departments to co-ordinate activities of an international city to city program;
 - (4) the Commissioner of Economic Development, Culture and Tourism establish a policy and criteria for the support of and participation in inbound and outbound missions that contain the following:
 - (a) identification of a clear economic benefit to the City prior to approval of international city to city program activities;
 - (b) strict limits on the number of staff and elected officials participating in international city to city program activities;

- (c) requirement for a written follow-up report from participants in international city to city program to the Economic Development Committee; and
- (d) approval by the Mayor for international city to city program activities;
- (5) the policy and criteria be approved by the Finance and Policy Committee;

be adopted, subject to adding the following:

- (i) “That the World Cities Committee be requested to solicit private sector partnership funds to assist in the aforementioned undertaking”; and
- (ii) that the funds be added to Economic Development Program 1999 Operating Budget.

P. PARKS AND RECREATION:

- (63) The 1999 Recommended Operating Budget of \$169.905 million gross and \$109.667 million net, comprised of the following services, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Parkland & Open Space	78.998	65.346
Sports & Recreation Programming	90.907	44.321
Total Program Budget	169.905	109.667

- (64) **With respect to the Parks and Recreation User Fees Harmonization, that Option “B” be adopted, and that:**
- (a) **User Fees Harmonization Option B (as described in Appendix C attached) be implemented in 1999, at a cost of approximately \$0.8 million in 1999, and an annualized impact of approximately \$1.9 million in the year 2000 (representing lost revenues resulting from implementation of this option);**
 - (b) **As a result of the implementation of User Fees Harmonization Option B, the Parks and Recreation Program be exempted from paying water rates in 1999, and that the funding request included in the Program’s budget submission for this purpose, amounting to \$1.996 million, be deleted;**
 - (c) **The Chief Financial Officer and Treasurer report to the Budget Committee, in time for the year 2000 budget process, on the future practice and implications of this exemption;**
 - (d) **A corporate allocation of \$300,000.00 be included in the 1999 Non-program Expenditure Budget, to be used exclusively to offset the estimated net increase in costs associated with a projected increase in demand for programs, resulting from implementation of harmonization Option B;**
 - (e) **The Commissioner of Economic Development, Culture and Tourism report to the Budget Committee on the actual increase in demand, and the problems and issues associated therewith;**
 - (f) **The Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer & Treasurer report jointly to the Budget Committee on the utilization of the corporate allocation of \$300,000.00;**
 - (g) **The Commissioner of Economic Development, Culture and Tourism report to the Economic Development Committee and City Council, in time for the year 2000 budget process, on:**
 - (i) **utilization of the free programs, including attendance and drop-out rates;**
 - (ii) **the problems of cross-border usage by residents of**

neighbouring regions; and

(iii) the provision of premium, specialized programs and regulation of such programs.

- (65) that with respect to the report (April 20, 1999) from the Commissioner of Economic Development, Culture and Tourism, entitled “Harmonization of User Fees for Recreation Adult Drop-in Programmes”, the following guidelines be applied respecting the minimal free adult drop-in opportunities at no additional cost or revenue loss:**
- (a) that the facility would already be open with supervisory or maintenance staff on duty;**
 - (b) that no additional staff facilitation or equipment costs would be incurred;**
 - (c) that no existing programme/permits be cancelled to accommodate the adult drop-in opportunities;**
 - (d) that the programmes be self-sufficient and self-managed by the participants;**
 - (e) that the programmes be designed to meet the needs of the surrounding communities; and**
 - (f) that opportunities generally be offered during non-prime hours, 8:30 a.m. to 3:30 p.m., Monday through Friday, as most other hours are booked with waiting lists for the space (i.e., 4:30 p.m. to 10:00 p.m., Monday through Friday, Saturdays and Sundays);**
- (66) The Commissioner of Economic Development, Culture and Tourism be requested to report back to the Budget Committee, as soon as possible, on why there would be a cost in having a restricted free adult drop in program in the former City of Toronto.**

- (67) **With respect to the proposal to solicit advertising on 3,500 waste receptacles in parks for garbage and waste:**
- (a) **the Commissioner of Economic Development, Culture and Tourism ensure that the advertising contract is awarded based on tendering, in accordance with the City's tendering policy and procedures;**
 - (b) **the Commissioner of Economic Development, Culture and Tourism ensure that Ward Councillors are duly consulted on the proposed advertising on receptacles; and**
 - (c) **the Commissioner of Economic Development, Culture and Tourism report to the appropriate standing committees on details of the proposed advertising on receptacles, including the types of advertising that will be permitted and prohibited, and the estimated advertising revenues.**
- (68) **That the Commissioner of Economic Development, Culture & Tourism be authorized to provide funding of up to \$2,000.00 for the Gardens contest in York, the said funding be absorbed in the Parks & Recreation 1999 approved budget, and the Commissioner evaluate the program;**
- (69) **With respect to the review being undertaken by the staff in the Chief Administrative Officer office, in support of the Task Force on Agencies, Boards and Commissions (ABCs), the Chief Financial Officer and Treasurer review the financial implications of alternative governance structures of ABCs, as part of the review process.**
- (70) **That the Commissioner of Economic Development, Culture and Tourism be requested to review funding, staffing and fees charged to seniors in City-run versus independent senior centres with a view to service and fee equalization with neighbouring senior centres (e.g., Piccinnini Centre and Amesbury Centre) and submit a report thereon to the Economic Development Committee;**

- (71) That the Commissioner of Economic Development Culture and Tourism, with regard to sidewalk clearing in the core of the City, be requested to report by June, 1999, on ways and means of protecting existing inground trees so as to prevent damage on the City's commercial streets and other streets;

Q. SPECIAL EVENTS:

- (72) The 1999 Recommended Program Budget of \$6.857 million (gross) and \$3.812 million (net), be approved;
- (73) The Millennium Project budget be confirmed at \$2.850 million (gross) with 1999 Operating Budget funding of \$.850 million from the City, \$1 million from Corporate sponsorship and the balance from 1998 previously approved funding; and
- (74) The Commissioner of Economic Development, Culture and Tourism, in conjunction with the Chief Financial Officer, report to the Policy and Finance Committee in six months on the status of the Corporate Sponsorship revenues for 1999; and the ability of the Corporate Sponsorship Program to provide revenue for the 2000 Budget to cover more of the Special Events programming.

URBAN PLANNING AND DEVELOPMENT SERVICES:

R. LICENSING:

- (75) The 1999 recommended program budget for Licensing of \$11.259 million (gross) and \$0.239 million (net surplus), composed of the following Services on a gross and net basis, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
License Issuance	1.730	1.730
License Enforcement	4.283	4.283
License Administration	5.247	5.247
Licensing Revenue	0.000	-11.498
Total Program Budget	11.259	-0.239

- (76) The Executive Director of Municipal Standards and Licensing, in conjunction with the Commissioner of Urban Planning and Development Services, report back to the Budget Committee no later than the first week of September 1999 on the proposed redirection of \$0.458 million from the License Administration Service budget to expenditures involving front-line operations.
- (77) That the cost of legal services amounting to \$0.211 million (part of the \$0.458 million reinstated to the License Administration Service budget) pertaining to the Tribunal, as a result of separating its function from administrative functions of Licensing, be recovered from the Legal Division's budget.

S. URBAN PLANNING AND DEVELOPMENT SERVICES:

- (78) The 1999 Recommended Operating Budget for Urban Planning & Development Services of \$55.777 million (gross) and \$14.401 million (net), comprised of the following services on a gross and net basis, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
City Planning	19.539	13.862
Building	20.771	(12.149)
Service Integration & Support	7.486	7.242
Municipal Standards (excludes Licensing)	7.981	5.446
Total Program Budget	55.777	14.401

- (79) The Chief Administrative Officer, in conjunction with the appropriate Commissioners, report back to the Budget Committee on any necessary changes in the staff complement in City departments that review planning applications, site plan applications or building permits to facilitate a reasonable turnaround for all applications, including turnaround time for comments from other departments.
- (80) The Commissioner Urban Planning & Development Services, in conjunction with the Toronto & Region Conservation Authority, the Commissioner Works & Emergency Services and the Chief Financial

Officer and Treasurer, report back to the Urban Environment & Development Committee on the proposal to establish the Council of Toronto Watershed no later than September 15, 1999;

- (81) **Up to \$100,000.00 be placed in the budget to assist in redoing the secondary plans in South Etobicoke and if additional staff is required to complete the project, the Commissioner Urban Planning & Development Services be requested to re-deploy staff or use contract staff if necessary.**

CORPORATE SERVICES:

T. AUDIT:

- (82) **The 1999 Recommended Program Budget for Audit of \$2.335 million (gross) and \$2.181 million (net) be approved;**
- (83) **Prior to the City embarking on the purchase and implementation of the new radio system, the City Auditor be requested to review and report back to the Budget Committee on this matter.**

U. CLERK'S:

- (84) **The 1999 Recommended program Budget for Clerk's of \$35.964 million (gross) and \$21.219 million (net), comprised the following services on the gross and net basis, be approved:**

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Secretariat	7.056	6.632
Printing & Distribution	12.046	5.486
Council and Support Services & Executive	2.678	2.678
Corporate Access & Privacy	0.711	0.700
Corporate Records & Archives	5.660	5.571
Elections	2.879	2.874
Legislative Services	3.622	(4.034)
Protocol	1.312	1.312
Total Program Budget	35.964	21.219

- (85) In the event a request for the establishment of a task force or sub-committee, the Members of Council be so advised of the cost implications of such task force and sub-committee;
- (86) (i) The Commissioner of Corporate Services be requested to:
- (a) keep the Dempsey House in a state of good repair;
 - (b) report back to Budget Committee providing a proposal for the display of archival materials and the future of the Dempsey House; and
- (ii) that an amount of \$75,000.00 be added to the Clerk's budget to cover the cost of a single staff person to co-ordinate volunteers on the Dempsey House Program;
- (87) That with respect to the need for a centralized elections storage and operations facility, the City Clerk work with Executive Director, Facilities and Real Estate to identify city-owned or other properties, explore alternatives, including further negotiations with the Provincial Elections Officer, and report back to the Budget Committee on financial implications for 1999 and 2000, by June 1, 1999.

TORONTO OUTDOOR ART EXHIBIT:

- (88) \$15,300.00 be maintained and the funding be provided from the appropriate program budgets of Special Events, Clerks Division and Facilities and Real Estate; and
- (89) the City Clerk be requested to report back to the Policy and Finance Committee on the costs associated with producing this event.

V. SERVICE INTEGRATION AND SUPPORT:

- (90) The 1999 Recommended Program Budget for Corporate Services - Service Integration & Support of \$1.100 million (gross and net), composed of the following Services on a gross and net basis, be approved:

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

Service	Gross and Net Budget (\$, mil)
Operations & Support	0.709
Executive Office	0.391
Total Program Budget	1.100

- (91) The Commissioner of Corporate Services report back to the Corporate Services Committee respecting the pricing for full-cost recovery and the alternative service delivery options that are being planned or considered by her department and divisions under her purview.

W. CORPORATE COMMUNICATIONS:

- (92) The 1999 Recommended program Budget for Corporate Communications of \$ 5.849 million (gross) and \$ 5.735 million (net), comprised the following services on the gross and net basis, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Director's Office	0.178	0.178
Corporate Communications & Media Relations	1.416	1.416
Public Information	2.391	2.297
Creative Services	1.864	1.844
Total Program Budget	5.849	5.735

- (93) That the budget cut of \$310,000.00 and 5 FTE's from the establishment of strength, in the 1999 Operating Budget, be at the discretion of the Commissioner of Corporate Services.

X. FACILITIES AND REAL ESTATE:

- (94) The 1999 Recommended Program Budget of \$81.915 million (gross) and \$45.683 million (net), comprised of the following Services on a gross and net basis, be approved:

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Facilities	76.266	43.985
Real Estate	5.649	1.698
Total Program Budget	81.915	45.683

- (95) The program be requested to conduct a comprehensive review of alternative service delivery in 1999, and submit a report to Finance & Policy Committee by September 1999 outlining the savings that could be achieved. The report to include an implementation strategy that will enable the Corporation to achieve these savings at the earliest date possible;
- (96) Add \$32,000.00 to the Facilities and Real Estate budget to cover the costs for additional space at Central Eglinton Community Centre, 160 Eglinton Avenue East, as adopted by City Council at its meeting of April 13, 14 and 15, 1999.
- (97) The Commissioner of Corporate Services be requested to report to the Corporate Services Committee, prior to the Year 2000 budget cycle, on the following matters:
- (a) prepare an inventory of all real, built up property used for the City's business with details of purpose of use, department responsible for use, property size, market value, whether leased or owned, and vacant space if any available at a particular location;
 - (b) identify how the property is managed (whether corporately, by a specific department or by private sector) and the total cost and unit cost per square foot of managing the property;
 - (c) identify details of borrowing against specific properties, rate of interest, and annual mortgage payments or lease/rent met from the operating budget;

- (d) identify details of utility costs for each location and how each property is cleaned (through staff or contract services) and the unit cost of utilities and cleaning;
- (e) identify details of how the property is maintained (building repairs and maintenance) whether by internal or contract staff, the total cost of maintenance and unit cost;
- (f) identify systems and methods in use for time management and job costing of all maintenance tasks and labour productivity levels;
- (g) identify industry benchmarks for unit cost of property maintenance and management;
- (h) comparison, for each property, of the industry average benchmarks with the internal unit costs and identify the potential excess costs being incurred in time for the Year 2000 budget cycle; and
- (i) identify potential candidates to be declared surplus property without impacting on program operations.

Y. FLEET & MANAGEMENT SERVICES:

- (98) The 1999 Recommended program Budget for Fleet Management Services of \$22.516 million (gross) and \$0.0 million (net), comprised the following services on the gross and net basis, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Fleet Maintenance	19,793.5	(2,721.2)
Fleet Management	2,722.6	2,721.2
Total Program Budget	22,516.1	0.0

- (99) The report (April 7, 1999) from the Commissioner of Corporate Services, entitled “1999 Vehicle and Equipment Replacement Program”, be referred to the Chief Administrative Officer and the Chief Financial Officer and Treasurer to review same with Department Heads for a report thereon to the Budget Committee, the said report to include fleet reduction and garage issues.
- (100) The report (April 15, 1999) from the Chair, Toronto Police Services Board, respecting the 1999 Police Vehicle Replacement Budget, wherein it is recommended that the Budget Committee:
- (i) approve funding of \$7.4 million from the City’s Fleet Reserve, as per our 1999 original request, to continue with the replacement of marked and unmarked vehicles for front-line use; and
 - (ii) approve the utilization of the remaining \$307,000.00 from the funding approved in 1998;
- be adopted as per the list of vehicles embodied in the said report.
- (101) The Chief Administrative Officer be requested to reduce the fleet by 5 percent by December 31, 1999;
- (102) The Budget Committee express its concern regarding the way in which the fleet reduction has been handled to the Mayor, and ask the Mayor to take the appropriate action;
- (103) Senior Staff, i.e., the six Commissioners, the Chief Administrative Officer and the Executive Director, Fleet Management Services be requested to meet and discuss a method, acceptable to all parties, for the charge back of vehicles to departments and report back thereon to the Corporate Services Committee by this summer;
- (104) The Chief Administrative Officer be requested to report back to the Budget Committee on the following matters:
- (a) a Fleet Assignment Policy by April 30, 1999 for the assignment of vehicles for business use and for vehicles provided as part of compensation; and
 - (b) a zero base review of all fleet based on the City’s Fleet

Assignment Policy and report back on fleet reductions by June, 1999, including all ABC's;

- (105) **The Commissioner of Corporate Services be requested to report back to the Budget Committee on:**
- (a) **the budgeted expenditures in the City for the maintenance of real property (including housing units), facilities, fleet, plant and machinery, parks and green space, roads and other infrastructure and the full time equivalent staff involved in the respective program areas, along with details of existing systems and standards in use for monitoring staff productivity and output levels, by April 30, 1999. (Maintenance Services);**
 - (b) **the establishment of a common City wide job and project costing system which includes tracking of staff time and cost for specific jobs\tasks, and sets standards for all recurring jobs/tasks, by June 30, 1999 (Maintenance Services); and**
 - (c) **service disruption caused to the Works Department due to delay of repairs of equipment;**
- (106) **The City Auditor be requested to review the Terms of Reference and all correspondence between the City and KPMG and report back to the Budget Committee on:**
- (a) **whether the Terms of Reference have been fully complied with;**
 - (b) **whether reasonable grounds exist to terminate the project for reasons of noncompliance; and**
 - (c) **usefulness of work completed and fair amount payable; and**
- (107) **The Executive Director, Fleet Management Services be requested to report back on less costly alternatives to the Fleet Management Information system currently included in the Y2K program.**
- (108) **The Fleet Management Division be requested to accomplish \$500,000.00 of savings in 1999.**
- (109) **The Chief Administrative Officer be requested to report back to Budget**

Committee on:

- (a) where the aforementioned savings of \$500,000.00 could be achieved;
- (b) the possible closure of three garages and in that regard provide comments on the following:
 - (i) lost productivity costs of the proposed yard closures, calculations to include the number of units currently repaired on site; the distance to the closest yard; and the number of repairs/unit/year;
 - (ii) the process and time to shuttle vehicles/equipment to the closest yard;
 - (iii) lost productivity time due to ferrying vehicles to the closest yard;
 - (iv) cost of lost productivity time; and
 - (v) if the closest yard can accommodate the increased number of vehicles/equipment and have the ability to respond to repairs in a timely fashion.

- (110) The Commissioner of Corporate Services be requested to provide a bi-monthly report to the Budget Committee on how the requested savings are being achieved.

Z. HUMAN RESOURCES MANAGEMENT:

- (111) The 1999 recommended program budget for Human Resources of \$22.576 million (gross) and \$21.722 million (net), comprised the following Services on a gross and net basis, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Employment Services	6.440	6.263
Employee & Labour Relations	1.407	1.340
Training & Organizational		

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

Development	3.079	3.079
Department Services	9.964	9.391
Access & Equity	1.501	1.471
Fair Wage & Labour Trades Office	0.185	0.178
Total Program Budget	22.576	21.722

(112) The Executive Director of Human Resources in conjunction with the Chief Financial Officer & Treasurer report back to Corporate Services Committee by June 30, 1999:

- (a) providing data on the average number of sick days per employee during 1997 and 1998 and the number of employees on Long Term Disability during the same period;
- (b) providing recommendations on City programs to assist employees dealing with the impact of changes resulting from amalgamation, including the impact of downsizing; and
- (c) providing information on the number of City employees who, having been placed into new City positions, are now resigning from their positions and having to be replaced.

AA. INFORMATION AND TECHNOLOGY:

(113) That the 1999 recommended program budget for Information & Technology of \$36.854 million gross and \$32.554 net, comprised the following Services on a gross and net basis, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Applications & Professional Services	7.230	7.230
Computer Operations & Telecommunications	21.116	16.817
Information & Technology Planning	0.915	0.915
Productivity & Support Services	4.207	4.207
Land Information Services	2.474	2.474
Executive Director's Office	0.307	0.307
Client Services Cluster – A, B & C	0.605	0.604
Total Program Budget	36.854	32.554

BB. LEGAL:

- (114) The 1999 Recommended Program Budget of \$17.613 million (gross) and \$15.36 million (net), comprised of the following Services on a gross and net basis, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Municipal Law	8.745	7.544
Litigation	8.868	7.816
Total Program Budget	17.613	15.360

- (115) Council confirm that the appropriate location for funds to be allocated for external planning consultants is in the Legal budget;
- (116) The City Solicitor and the Commissioner of Urban Environment and Development be requested to report back to Budget Committee on the funds spent in 1998 for Ontario Municipal Board appeals and the amount included in the Non-Program budget and Urban Development budget in 1999;
- (117) That every request for outside planning consultants that goes before City Council have the maximum cost;
- (118) The Commissioner of Urban Planning and Development and the City Solicitor report to the Urban Environment and Development Committee every three months on the expenditures to date respecting this account and further that the said report be available each time Council considers acquiring outside planners.

OTHER PROGRAMS:

CC. CHIEF ADMINISTRATOR'S OFFICE:

- (119) The 1999 recommended program budget for the Chief Administrator's Office of \$3.957 million (gross) and \$3.781 million (net), comprised the following Services on a gross and net basis, be approved:

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Executive Management	1.591	1.417
Strategic & Corporate Policy	2.366	2.364
Total Program Budget	3.957	3.781

DD. FINANCE:

- (120) The 1999 recommended program budget for Finance of \$53.139 million (gross) and \$30.198 million (net), composed of the following Services on a gross and net basis, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Office of the CFO & Treasurer	0.667	0.564
Accounting Services	8.738	7.679
Budget Services	3.501	3.180
Development, Research & Policy	0.703	0.639
Pensions, Payroll & Employees Benefits	6.986	5.585
Purchasing & Materials Management	6.355	5.566
Revenue Services	23.623	5.054
Treasury & Financial Services	2.567	1.931
Total Program Budget	53.139	30.198

- (121) In regard to the report to Budget Committee dated March 29, 1999, "Assessment Appeals Temporary Staff in Finance Department (Revenue Services Division)" by the Chief Financial Officer and Treasurer, the following recommendation be adopted:

- (a) The Chief Financial Officer and Treasurer be authorized to hire twenty additional staff as casual employees for a period not to exceed six months to assist in the processing of assessment appeals and the cost not to exceed \$0.325 million will be provided from the Transition Reserve Fund.

- (122) In regard to the report to the Budget Committee dated March 28, 1999, "Revenue Services Call Centre" by the Chief Financial Officer and Treasurer, the following recommendations be adopted:

- (a) the Finance Department recruit ten additional call centre operators on a contract basis for up to twelve months beginning May 1999 and that funds in the amount of \$0.323 million be allocated from the Transition Reserve Fund for this purpose. The Chief Financial Officer and Treasurer be directed to report back to the Budget Committee in early 2000 on the status of call volumes in the Revenue Services call centre;
 - (b) the Commissioner of Corporate Services be directed to allocate space and procure suitable workstations for 40 call centre operators and that funds in the amount of \$0.220 million be allocated from the Transition Reserve Fund; and
 - (c) the Commissioner of Corporate Services be directed to ensure that the computers in the Revenue Services call centre are upgraded to allow quick access to required tax and water systems by the end of April 1999, prior to the billing of 1999 final property taxes.
- (123) The Finance Department's costs of \$0.500 million for pension plan administration for the five pension plans predating OMERS be recovered from these plans and that the Boards of Trustees be so advised.
- (124) The Chair of Budget Committee and the Chair of Works and Utilities Committee, with the Chief Financial Officer and Treasurer, convene a meeting of all parties involved in the coordination of meter reading and further that the Chief Financial Officer and Treasurer report back on the use of alternate technologies for meter reading.
- (125) The Chief Financial Officer and Treasurer report back to the Corporate Services Committee and the Budget Committee on the following matters:
- (a) provide a methodology for the establishment of the account code structure in the City;
 - (b) the financial policies being implemented as part of the SAP financial system implementation; and
 - (c) incorporate the above matters in her status report to the Corporate Services Committee on the SAP system.

- (126) In regard to the referral by the Strategic Policies and Priorities Committee April 6, 1999 and the communication to Budget Committee dated April 1, 1999, "Tenant Tax Notification Reduction in 1999 Finance Department Operating Budget" from the City Clerk, Assessment And Tax Policy Task Force, the staff report to the Assessment and Tax Policy Task Force dated March 29, 1999, incorporating the following recommendations that result in a reduction in the 1999 Operating Budget of \$0.432 million be adopted:
- (a) that the full notification of tax increases and decreases to all tenants and landlords in the City of Toronto be undertaken again in the year of the next general reassessment (2001);
 - (b) that only mandatory notification to tenants and landlords of multi-residential properties as required under the Tenant Protection Act be undertaken for 1999 and 2000;
 - (c) that the Province be requested to undertake the notification process and cost for all tenants and landlords as it relates to the rent reduction provisions of the Tenant Protection Act; and
 - (d) that the Province be requested to review and amend Ontario Regulation 455/98 which requires that a ratio of 20 percent of taxes to rental income be used in the calculation of rent reductions and ensure it reflects a more appropriate ratio for rental properties of less than 7 units and that it be completed prior to September 1999 which is the latest date for notices to be mailed to landlords in 1999.

EE. COUNCIL:

- (127) **The 1999 recommended program budget for Council of \$18.643 million (gross) and \$18.598 million (net), composed of the following Services on a gross and net basis, be approved:**

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Councillors/Staff – Salaries & Benefits	13.949	13.949
Councillors – Global Budget	3.363	3.363
Councillors – General Expenses	1.331	1.286
Total Program Budget	18.643	18.598

- (128) **That the Councillors Global Budget be reduced from \$70,000.00 to \$59,000.00 per Councillor for a savings of \$627,000.00.**
- (129) **that the Community Council Hospitality Budget be allocated among the Community Councils on a per capita basis;**
- (130) **that an amount of \$30,000.00 be allocated to the Community Council Hospitality Budget;**
- (131) **That the Recommendations of the Audit Committee embodied in Clause No. 2 of Report No. 2 of the Audit Committee contained in the communication dated April 19, 1999, from the City Clerk be adopted, subject to:**
- (i) **deleting Recommendation No. (5) and inserting in lieu thereof the following:**
 - “(5) (a) **vehicles used by Councillors representing the Mayor there be no charge to the Councillors’ budget;**
 - (b) **vehicles used by Councillors for meetings between City Hall and ABCs (including the GTSB) there be no charge to the Councillors’ budget;**
 - (c) **vehicles used for other purposes, to be charged to the Councillors’ budget at \$10.00 per trip; and**

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

- (d) **vehicles pooled by Councillors to attend official functions, such as representing the Mayor, be at no charge to the Councillors' budget;**
 - (ii) **deleting Recommendation No. (7) and inserting in lieu thereof the following:**
 - “(7) Space allocation for Councillors be referred to the Office Reallocation Sub-Committee to report thereon directly to City Council, no later than July 6, 1999, with recommendations, if approved, being implemented on January 1, 2000.”; and**
 - (iii) **deleting Recommendation No. (8) and inserting in lieu thereof the following:**
 - “(8) The Councillors' budget be reduced to \$59,000.00”;**
- (132) **The Council Transportation Service budget be reduced to \$390,000.00 gross and \$350,000.00 net; the City Clerk to receive the revenues generated from charge back fees from Councillors, and further that the City Clerk be requested to report back to Budget Committee in the event that the anticipated \$40,000.00 in revenues cannot be achieved.**
- (133)
 - (a) **Council budget be adjusted by \$16,000.00 to reflect recommended limitations to Toronto Conservation Authority remuneration.**
 - (b) **The by-law in respect to Councillors' salaries be changed to the normal set amount minus the amount received from ABCs and the Toronto and Region Conservation Authority;**
 - (c) **The Toronto and Region Conservation Authority, through City Council, be requested to review their policy of per diem and mileage allowance to its Board Members and report back to the Budget Committee in that regard prior to the 2000 Operating Budget process;**
 - (d) **The Councillors' salary budget be adjusted in the event that the salary draw be reduced; and**

- (e) The by-law in respect to Councillors' salaries be changed to the normal set amount minus the amount received from Agencies Boards and Commissions and the Toronto and Region Conservation Authority, and that it be done in a way so that it does not impact the Councillor's pension;

FF. MAYOR'S OFFICE:

- (134) The 1999 recommended program budget for the Mayor's Office of \$1.447 million gross and net be approved.

SPECIAL PURPOSE BODIES:

GG. ARENA BOARDS OF MANAGEMENT:

- (135) The 1999 Recommended program budget for the Arena Boards of Management of \$4.285 million (gross) and \$104,200.00 (net), be approved:

Arena Boards of Management	Gross Budget (\$000's)	Net Budget (\$000's) (Surplus)/Deficit
George Bell Arena	527.4	(8.1)
William H. (Bill) Bolton Arena	391.7	(1.8)
Forest Hill Memorial Arena	571.4	(92.3)
Leaside Memorial Community Gardens	660.3	242.3
McCormick Playground Arena	488.4	(3.6)
Moss Park Arena	550.2	(11.9)
North Toronto Memorial Arena	620.2	(20.3)
Ted Reeve Arena and Grounds	475.2	(0.1)
Total Program Budget	4,284.6	104.2

- (136) The current review of Arena Boards of Management governance structures include an analysis of the following, prior to recommendations being brought forward for consideration:

- (i) the financial impacts of alternative arena governance structures;
- (ii) the financial impacts of alternative ice rental pricing structures;

- (iii) the revenue impacts on arena operations of potential new ice allocation policies;
 - (iv) the financial and procedural implications of alternate models for funding arena capital expenditures and operating deficits/surpluses, and
 - (v) the potential of expanding accessory operations as best practices among, or benchmarks between, all the City's arenas to maximize potential revenues;
- (137) The Arena Boards consult with the City's Year 2000 Project Office to determine appropriate measures to ensure Y2K compliance and that the Arena Boards implement the appropriate measures to meet this requirement within their operating budgets; and
- (138) The City Auditor be requested to review the revenues and expenditures of those arenas with large deficits, and report back to the Policy and Finance Committee with recommendations on how those deficits may be reduced.

HH. TORONTO AND REGION CONSERVATION AUTHORITY:

- (139) The 1999 Recommended Operating Budget of \$20.701 million gross and \$4.057 million net, comprised of the following services, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Corporate Services	3.000	1.238
Watershed Health	10.921	2.760
Watershed Experience	6.528	0.000
Rouge Park Interim Management	0.252	0.059
Total Program Budget	20.701	4.057

- (140) The by-law in respect to Councillors' salaries be changed to the normal set amount minus the amount received from Agencies Boards and Commissions and the Toronto and Region Conservation Authority, and that it be done in a way so that it does not impact the Councillor's pension;

- (141) **The Toronto and Region Conservation Authority, through City Council, be requested to review its policy of per diem and mileage allowance to its Board Members and report back to the Budget Committee in that regard prior to the 2000 Operating Budget process.**
- (142) **The Councillors' salary budget be adjusted in the event that the salary draw be reduced.**
- (143) **The Commissioner of Urban Planning and Development Services, in conjunction with the Toronto and Region Conservation Authority, the Commissioner of Works and Emergency Services, and the Chief Financial Officer and Treasurer, be requested to report back to the Urban Environment and Development Committee on the proposal to establish the Council of Toronto Watersheds, no later than September 15, 1999.**

II. EXHIBITION PLACE:

- (144) **The 1999 Recommended Program Budget of \$36.370 million (gross) and \$(.955) million (net), comprised of the following Services on a gross and net basis, be approved:**

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Canadian National Exhibition	16.076	(.374)
Exhibition Place Operations	9.103	1.313
National Trade Centre	11.191	(1.894)
Total Program Budget	36.370	(.955)

- (145) **The Board of Governors of Exhibition Place report to the Budget Committee by May 1999 on both the new revenue strategies for the Canadian National Exhibition and progress to date on making the Canadian National Exhibition profitable;**
- (146) **The Chief Financial Officer and Treasurer, in conjunction with Exhibition Place, report to the Policy and Finance Committee on the status of the Canadian National Exhibition Stabilization Reserve;**

- (147) **The Canadian National Exhibition's contribution to the Parkland Acquisition Reserve from revenues earned from its use of Marilyn Bell and Battery Parks for parking purposes be waived during 1999;**
- (148) **The Chief Financial Officer and Treasurer, in conjunction with staff of Exhibition Place, the Toronto Region Conservation Authority, and Parks and Recreation, report on a policy for future contributions to the Parkland Acquisition Reserve to the Policy and Finance Committee prior to the 2000 Operating Budget process;**
- (149) **The principle of direct allocation of costs from the Exhibition Place Program to the Canadian National Exhibition Association be approved; and,**
- (150) **The recommended Exhibition Place budget which provides for a 1999 surplus to the City of Toronto of \$.955 million, not be impacted by the change to direct allocation of costs between Exhibition Place and the Canadian National Exhibition.**

JJ. HERITAGE TORONTO:

- (151) **The 1999 Recommended Program Budget of \$5.803 million (gross) and \$4.295 million (net), comprised of the following Services on a gross and net basis, be approved:**

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Museum and Heritage Services	5.249	3.776
Heritage Preservation	.555	.519
Total Program Budget	5.803	4.295

- (152) **That the Commissioner of Economic Development, Culture and Tourism report to the Policy and Finance Committee on a plan for the management and maintenance of Heritage buildings and properties, as part of the restructuring implementation, given that they are currently maintained through a number of programs including Parks and Recreation, Heritage Toronto and Facilities;**
- (153) **That Heritage Toronto report to the Budget Committee by April 1999**

on the 1999 and subsequent years business plan for the Pier Marine Museum; and,

- (154) That the 10 percent options for service delivery adjustments not recommended for inclusion in the 1999 Operating Budget be reviewed by the Commissioner of Economic Development, Culture and Tourism in conjunction with the restructuring of Arts, Culture and Heritage.

KK. TORONTO PUBLIC LIBRARY:

- (155) That the 1999 Recommended Program Operating Budget totalling \$109.805 million (gross) and \$97.953 million (net) be approved, subject to any other corporate adjustments that may be allocated to this Program.

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Administration & Support	4.462	4.282
Library Services	105.343	93.671
Total Program Budget	109.805	97.953

- (156) If the Toronto Library Board approves the harmonization of Sunday Service rationalization as recommended in the report from the City Librarian dated January 25, 1999 that the additional costs of \$56.5 thousand associated with service harmonization be absorbed within the 1999 budget submission.
- (157) The Chief Librarian be requested to report directly to City Council with regard to the purchasing and materials budget, the said report to include the purchasing of multi-lingual materials.
- (158) That the City Librarian provide the requested report pertaining to potential library closures to the Finance and Priorities Committee no later than September 1999.
- (159) That the City Librarian report back to Budget Committee on room rental and options for maximizing revenue in the context of pending corporate policy on the use of community meeting space.

LL. PUBLIC HEALTH:

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

- (160) The 1999 Operating Budget request totalling \$111.821 million (gross) and \$53.559 million (net), comprised of the following services be approved:**

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Support Services	7.886	5.457
Planning and Policy	8.017	3.895
Family Health/Healthy Living	60.833	26.513
Communicable Diseases	18.823	8.518
Healthy Environments	16.262	9.176
Total Program Budget	111.821	53.559

- (161) (i) Before any further requests for additional funds are considered, the Medical Officer of Health report back to Budget Committee on accommodating any additional requests for harmonizing the remaining programs through re-prioritizing all Public Health activities within the recommended budget envelope;**
- (ii) A comprehensive review of Public Health programs be conducted by the Chief Administrative Officer, and be included in the Chief Administrative Officer's review of Public Health's mandatory/non mandatory programs, and that the review be conducted in consultation with the Medical Officer of Health for purposes of ensuring that the Chief Administrative Officer's recommendations comply with the statutory program requirements prescribed by the Health Protection and Promotion Act;**
- (162) The City request the Province to re-evaluate the prescriptiveness of the Provincial mandatory guidelines to allow the municipality to identify and prioritize the recommended levels of service applicable to its community;**
- (163) The Medical Officer of Health report to Budget Committee on any additional licensing and registration revenues that have been identified to fund program initiatives in animal services and be incorporated into the 2000 budget submission;**

- (164) **The Medical Officer of Health be requested to provide a report to Budget Committee on the possibility of generating user fees or different delivery methods to achieve the outcomes as recommended in the provincial standards guidelines, particularly on the new mandatory regime of public health inspections and be incorporated into the 2000 budget submission;**
- (165) **The Medical Officer of Health, be requested to pursue possible Federal Government funding of public health initiatives given its large surplus and new spending in health e.g., public health awareness programs;**
- (166) **\$100 thousand be allocated for Food Access Grants of which \$50,000.00 be added to, and \$50,000.00 be absorbed within the Grants Budget for the express purpose of providing capital funding, on a one-time basis only, for the purchase of refrigerators, ovens, etc., on a emergency basis for volunteers providing food to the homeless, and that the said funding to be at the sole discretion of the Commissioner of Community and Neighbourhood Services;**
- (167) **The provision for a level of service for Food Safety, Tuberculosis and Needle Exchange as recommended by the Board of Health on February 22, 1999 in the Report, entitled “Public Health 1999 Budget”, dated February 16, 1999, and detailed in report entitled “Meeting Provincial Standards Across the City for Selected Public Health Program and Services”, dated January 18, 1999, be adjusted to a service level that meets the Ministry’s of Health’s minimum program requirements as recommended as follows:**
- (i) ***Food Safety* -- additional funding in the amount \$391.9 thousand (gross) and \$195.9 thousand (net) for 1999 and \$1,084.0 thousand (gross) and \$542.0 (net) for 2000 be provided;**
 - (ii) ***Tuberculosis* -- additional funding of \$477.7 thousand (gross) and \$238.9 thousand (net) for 1999 and \$1,163.8 thousand (gross) and \$581.9 thousand (net) for 2000 be provided; and**
 - (iii) ***Needle Exchange* -- additional funding of \$185.1 thousand (gross) and \$92.6 thousand (net) for 1999 and \$413.5 thousand (gross) and \$206.8 thousand (net) for 2000 be provided.**

- (168) **The provision for the level of service for the Dental Program as recommended by the Board of Health on January 25, 1999 in the Report entitled “Harmonization of Dental & Oral Health Services” dated January 15, 1999 (Reference #1.3.LL) to harmonize in 1999 across the City by extending the hours of some or all of current clinics be approved with the exception that no capital monies be included and that the following items be adopted to facilitate the Budget Committee review process for the 2000 budget process:**
- (i) **\$800 thousand be added for the expansion of the Dental Program for kids and seniors in 1999 and the Commissioner of Community and Neighbourhood Services be requested to report on whether, with this expansion, the pilot program for dental services can be included, providing the Community and Neighbourhood Services Committee with a full review of the expanded program, including its successes and failures, prior to year-end;**
 - (ii) **A Dental Advisory Committee be established to set up and examine the methods of providing dental services for the City of Toronto in the year 2000, to include an Action Plan and the cost of same, and report thereon to the Board of Health and the Community and Neighbourhood Services Committee in that regard;**
 - (iii) **The aforementioned Dental Advisory Committee be comprised of the Chief Administrative Officer, Chief Financial Officer and Treasurer, Commissioner of Community and Neighbourhood Services, the Medical Officer of Health, and representatives from the University of Toronto’s Faculty of Dentistry, the Ontario Dental Association, Ontario Dental Hygienists’ Association, and the Society of Denturists, include a representative from the Community Health Centre.**
 - (iv) **The Commissioner of Community and Neighbourhood Services and Medical Officer of Health be requested to report within three months to Community and Neighbourhood Services Committee on the new management structure for dental services.**
 - (v) **The City Auditor be requested:**
 - (a) **to report back to the Budget Committee on a system of**

control for the eligibility of clients requesting dental services; and

- (b) review the dental services that are now in operation and report back to the Board of Health prior to the Year 2000 budget deliberations.

(vi) The Ontario Dental Association be requested to:

- (a) report back to the Budget Committee on the costs related to referrals and administrative fees;
- (b) provide Members of Budget Committee with a copy of the FDA "Table of Benefits"; and
- (c) consult with the City to work out a plan whereupon every resident in the geographic area requiring dental services could be looked after at a reasonable costs.

(vii) The Ontario Dental Association be requested to report back to Budget Committee and advise whether or not dentists who are members of the Association who acquire work from the City, are prepared to do pro-bono work for the City.

MM. PUBLIC TRANSIT PROGRAM:

(169) The 1999 Recommended Operating Budget of \$760.720 million gross and \$188.128 million net, comprised of the following services, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
TTC Conventional	719.545	148.888
Wheel Trans	41.175	39.240
Total Program Budget	760.720	188.128

(170) The City's level of dollar subsidy remain at the 1998 approved level for Conventional transit, net of a \$0.5 million reduction to reflect anticipated traction power savings, and that the TTC absorb any other cost pressures from other sources of funding including a fare increase;

and

- (171) The Wheel Trans budget include the requested \$1.5 million net increase over the 1998 levels to expand the number of trips and maintain the unaccommodated booking rate at 2 percent, as reflected in Recommendation No. (167) above.

NN. TORONTO POLICE SERVICE:

- (172) The 1999 Recommended Operating Budget for the Toronto Police Service of \$535.9 million (gross) and \$522.9 million (net), be approved;
- (173) The report (April 15, 1999) from the Chair, Toronto Police Services Board, respecting the 1999 Police Vehicle Replacement Budget, wherein it is recommended that the Budget Committee:
- (i) approve funding of \$7.4 million from the City's Fleet Reserve, as per our 1999 original request, to continue with the replacement of marked and unmarked vehicles for front-line use; and
 - (ii) approve the utilization of the remaining \$307,000.00 from the funding approved in 1998;

be adopted as per the list of vehicles embodied in the said report.

- (174) The Chair, Toronto Police Services Board, be requested to provide a five year plan for vehicle replacement together with a five year maintenance plan, the said plan to include leased vehicles.
- (175) The Chair, Police Services Board report back as soon as possible, on the feasibility of marking some of the 731 unmarked vehicles so as to show a greater police presence in the City;
- (176) The Chair, Police Services Board report back to the Budget Committee, prior to the next budget cycle, with a review of the clothing allowance for plainclothes officers;
- (177) The Chair, Police Services Board report back to the Budget Committee prior to the next budget cycle outlining the possibility of re-deploying Superintendent and Staff Inspector positions to enhance the front-line officer strength;

- (178) The Toronto Police Service report back to Budget Committee, prior to the next budget cycle, on the Attendance Management Program and consider a policy for the mandatory physical training of officers;
- (179) The Corporate fund-raising for the Air Service pilot project provide for the costs of all police personnel re-deployed to the project to prevent degradation to front-line policing and that no additional operating costs accrue to the budget. Consideration be given to an independent analysis for the Air Service pilot project; and
- (180) The Toronto Police Service report back, prior to the completion of the 1999 budget process, on the specific allocation of expenditures and revenues of the Budget Committee recommended adjustments.
- (181) that up to \$500,000.00 be allocated between the Police and Public Works for barricades for the Santa Claus Parade, Caribana, Gay Pride Parade and the Beaches Jazz Festival; the Police to absorb their portion of \$350,000.00 whereas \$150,000.00 to be added to the Transportation Program budget.

OO. THEATRES AND GALLERIES:

- (182) The 1999 Recommended Program Budget of \$21.612 million (gross) and \$1.472 million (net), comprised of the following Services on a gross and net basis, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
St. Lawrence Centre for the Performing Arts	1.881	1.120
Hummingbird Centre for the Performing Arts (operating)	10.196	0
North York Performing Arts Centre	<u>5.718</u>	<u>.352</u>
Total Program Budget	17.795	1.472
Hummingbird (capital)	3.817	0
Total Program Budget	21.612	1.472

- (183) The \$55,000.00 requested for a one time marketing and sponsorship

program for the St. Lawrence Centre for the Arts be funded from the St. Lawrence Capital Improvement Fund;

- (184) The Commissioner of Economic Development, Culture and Tourism report to the Economic Development Committee on the future of theatres in Toronto, including those occupying City buildings that operate privately, by the end of 1999;**
- (185) The Commissioner of Economic Development, Culture and Tourism report to the Economic Development Committee on options for governance and management of the St. Lawrence Centre for the Arts, and strategies to generate revenue from non-revenue producing programs such as the Forum;**
- (186) The Chief Financial Officer and Treasurer, in conjunction with the North York Performing Arts Centre, report to the Policy and Finance Committee by June 1999 on the financial performance of the North York Performing Arts Centre;**
- (187) The Commissioner of Economic Development, Culture and Tourism review the operations of the two galleries (Arts Gallery of North York and the St. Lawrence Market Gallery) and the details of their amalgamation/operating structure be subject to a further report as soon as possible; and,**
- (188) The combined 1999 Operating Budgets of both galleries be reduced by a total amount of \$.236 million.**

PP. TORONTO ZOO:

- (189) The 1999 Operating Budget of \$ 22.800 million gross and \$ 7.275 million net, comprised of the following services be approved:**

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Biology and Conservation	7.329	6.908
Marketing and Communications	5.287	.310
General Management/ Administrative & Site Services	10.184	10.001
Revenue	0.0	(9.944)

Total Program Budget	22.800	7.275
-----------------------------	---------------	--------------

CORPORATE ITEMS:

QQ. CONSOLIDATED GRANTS PROGRAM:

- (190) The 1999 Recommended Operating Budget of \$44.437 million gross and \$42.513 million net, comprised of the following services, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Arts and Culture Grants	12.235	12.180
Community Services Grants	13.533	13.533
Recreation Grants	1.327	1.327
Public Health Grants	3.043	3.043
Housing Grants	0.974	0.974
Legion Grants	0.195	0.195
Access and Equity Grants	0.444	0.444
Economic Development Grants	5.116	5.116
Urban Development Grants	0.284	0.284
Misc. City of Toronto Grants	7.286	5.417
Total Program Budget	44.437	42.513

- (191) The Commissioner of Community and Neighbourhood Services provide a document to Budget Committee members indicating how the grants' funding is disbursed and the detailed 1998 listing of grants disbursed to specific organizations;
- (192) On-going under-expenditures of \$898.8 thousand be reallocated within the Consolidated Grants program to begin addressing service levelling requirements;
- (193) The Public Health Program's request to expand and fully fund the restoration of Food Access Grants not be approved, but that within the grants envelope, \$100.0 thousand be allocated for the express purpose of providing capital funding, on a one-time basis only, for the purchase of refrigerators, ovens, etc. on an emergency basis for volunteers providing food to the homeless, and that the said funding to be at the sole discretion of the Commissioner of Community and Neighbourhood Services; that the said funding to be as follows:

- (i) **\$50,000.00 to be added to the Consolidated Grants Budget; and**
- (ii) **\$50,000.00 be absorbed within the Consolidated Grants Budget; and**

that the Commissioner of Community and Neighbourhood Services be requested to report thereon to the Municipal Grants Committee;

- (194) **that the Toronto Arts Council be permitted to take \$43,000.00 from its Loan Program for Y2K improvements, subject to a review through the Y2K Program Office;**
- (195) **The Toronto Arts Council's operating budget requests for a \$98.0 thousand increase for grants administration, and \$400.0 thousand increase for levelling up of service, be referred to the Municipal Grants Review Committee for consideration;**
- (196) **The Commissioner of Economic Development, Culture and Tourism be requested to report back to the Policy and Finance Committee, no later than its meeting on July 20, 1999, providing a plan to balance the Toronto Arts Council and the Culture Office administrative workload, etc.**
- (197) **The Commissioner of Economic Development, Culture and Tourism be given authority to negotiate a purchase of service agreement with Tourism Toronto, in consultation with the City Solicitor and the Chief Financial Officer and Treasurer;**
- (198) **The President of Tourism Toronto report to Economic Development Committee and Budget Committee on the progress toward achieving the implementation of a tourism levy before the 2000 operating budget cycle;**
- (199) **During 1999, staff of the Corporate Grants Team deal with the criteria, rationale, and justification for the use of automatic monthly instalment payments, the timing of them, and the application of consistent procedures in all cases where this process is utilized;**
- (200) **During 1999, a corporate review be completed to determine the proper treatment and funding for organizations occupying city-owned properties and that this be used in establishing the occupancy grants**

policy. Implications of the policy should be incorporated into the 2000 operating budget;

- (201) The Heritage Fund report to Municipal Grants Review Committee requesting and justifying the one-time “top-up” requested liability for 1998;**
- (202) As soon as results are determined for the Toronto District Board negotiations, revised figures for the negotiated rents in Recreation Grants be provided to the Finance Department;**
- (203) Given that hospital grants are a provincial, not municipal responsibility, all hospital grants be eliminated for the 1999 operating budget;**
- (204) As soon as the Province responds regarding the tax exemption for all Veteran’s clubhouses, Canadian, British and Allied forces, that the Chief Financial Officer and Treasurer report to Municipal Grants Review Committee on the budget impact;**
- (205) The Economic and Development co-ordinator for BIA’s, in consultation with the City’s Auditor and Chief Financial Officer and Treasurer, review the audit practices of the new BIA organizations and that there be a rationalization of the audit fees following the review during 1999;**
- (206) The City of Toronto communicate with the Harbourfront Corporation regarding the upcoming end of the agreement and establish a plan of action for beyond 2001;**
- (207) The actual expenditures for partial graded exemption grants be reviewed and the grant eliminated during the next five years;**
- (208) The Finance Department examine the past five year’s claims experience for the Drain Claim Grants and prepare estimates of the projected amount for the 2000 operating budget.**
- (209) The Tourism Toronto budget be reduced by 2 percent in 1999 and 8 percent in the year 2000, for a total 10 percent reduction over two years;**

RR. CAPITAL AND CORPORATE FINANCING, NON PROGRAM EXPENDITURES, AND NON-PROGRAM REVENUES;

- (210) The 1999 recommended budget for Capital and Corporate Financing of \$ 330.11 million (net) be approved;
- (211) The 1999 recommended budget for Non Program Expenditures of \$296.35 million (net) be approved, subject to the reduction of \$737,000.00 in the reserve for adjustments to the Provincial Subsidy as reflected in Recommendation No. (218) (i) (c);
- (212) The 1999 recommended budget for Non Program Revenues of \$449.15 million be approved;
- (213) With respect to the report to Budget Committee dated April 1, 1999, “1999 Capital Financing Plan Tax Supported Program” by the Chief Financial Officer and Treasurer, the said report incorporating the following recommendations be adopted:

 - (i) capital from current contributions be increased by \$25 million for the 1999 operating budget, and approval in principle be confirmed for additional increases of \$7 million, \$0 million, \$7 million, and \$24 million in the year 2000 through 2003 respectively, totalling a minimum of \$38 million annually over the next four budget years, to continue to address the TTC capital shortfall;
 - (ii) the Sheppard Subway reserve fund withdrawal rate be increased to 100 percent of project expenditures, increasing withdrawals by \$49.7 million in 1999 for a total contribution from reserve of \$198 million;
 - (iii) effective January 1, 1999 to December 31, 2000, the first \$25 million in annual unencumbered proceeds from the sale of surplus properties deposited in the Land Acquisition Reserve Fund be applied to offset capital requirements for the capital program in 1999 and 2000;
 - (iv) the City’s share of the GO Transit 1998 budget surplus, estimated at \$5 million, be used to offset debt requirements for the Year 2000 system compliance project in 1999;

- (v) **effective January 1, 1999 to December 31, 2000, the estimated tax supported operating budget savings of \$46.2 million due to the continued suspension of the OMERS premium in 1999 and 2000 be applied to the capital program and thereafter revert to being transferred to the Employee Benefit Reserve;**
- (vi) **total net debt financing (after provision for under expenditure of \$50 million) for the 1999 capital program be limited to no more than \$321.5 million, consisting of \$110 million baseline debt and \$211.5 million in new additional debt;**
- (vii) **the City request the second Provincial interest free loan up to \$100 million, and that such loan be used for the purposes of funding 1999 amalgamation and related capital costs;**
- (viii) **the portion of the Y2K project attributable to the Water and Waste Water program, in the amount of \$12.4 million, be funded from respective capital financing reserves in the rate supported budget; and**
- (ix) **the following additional mitigating measures be pursued and reported on to further reduce the debt financing of \$321.5 million:**
 - (a) **the potential to enter into a cross border sale/leaseback of subway cars be investigated and reported back by the Chief Financial Officer and Treasurer, and that, if implemented, any resulting up-front proceeds be applied to reduce debt requirements for the TTC capital program in 1999;**
 - (b) **the Province be requested to recognize the TTC capital subsidy elimination under the “Who Does What” downloading compensation formula, which may entitle the City to ongoing annual funding from the Community Reinvestment Fund; and**

- (c) the Province be urged to provide ongoing financial support to the City's unique (in Ontario) transit system, particularly in the area of funding subway car purchases on an ongoing basis, and that this financial support be in the form of a sustaining grant or access to additional revenue sources.
- (214) With respect to the report dated April 8, 1999, "Policy on Interest Paid on Assessment Appeal Refunds Financial Implications of Interest Paid on Prime", from the Chief Financial Officer and Treasurer, the said report incorporating the following recommendations be adopted;
- (i) the interest on assessment appeal refunds for 1997 and prior tax years be calculated based on the policies and rates that existed in each of the former area municipalities at that time;
 - (ii) that the rate of interest to be paid on assessment appeal refunds be set at the average rate paid by the six major Canadian chartered banks on savings account balances (or a minimum of 1 percent), as determined by the Chief Financial Officer and Treasurer, from time to time;
 - (iii) that the City of Toronto pay interest on assessment appeal refunds from 1998 and 1999 at a rate of 1 percent retroactive to January 1, 1998;
 - (iv) that the Province of Ontario be responsible for the amount of interest earned on an overpayment due to the time lag between the filing of an assessment appeal and the final disposition of the appeal by the Assessment Review Board;
 - (v) that the Province of Ontario be requested to reimburse the City for interest earned from the date of overpayment to the date of receipt by the City of the Notice of Decision;
 - (vi) that By-law No. 29097 of the former City of North York, which allows for the payment of interest on assessment appeal refunds for properties in the former City of North York, be amended to reflect the changes as set out in Recommendations Nos. (2) and (3) above;

- (vii) that the former City of Toronto's Municipal Code be amended to provide that any overpayments made on, or after, January 1, 1998, which are eligible for assessment appeal refunds, shall have the interest applied from the day the overpayment is made;
 - (viii) that the City Solicitor be authorized to submit the necessary by-law to give effect to these recommendations.
- (215) With respect to the communication dated April 6, 1999, "School Tax Sub-Committee Recommendations: City of Toronto 1999 Operating Budget respecting Children's Services and School rents Master Service Agreement and Related Agreements", from the City Clerk, Recommendations Nos. (3), (4), and (5) be adopted, viz:
- "(3) that the Master Agreement be ratified as soon as possible and that the City not be confined to \$3.70 per square foot for child care spaces used to provide child care services;
 - (4) that the City have security of tenure for City programs such as Day Care and Community and Recreation space;
 - (5) that the Chief Financial Officer and Treasurer, and other appropriate staff including Children's Services, Public Health and Parks and Recreation review the opportunities for service exchanges between the City and the School Boards, i.e., hydro, water, and garbage pick-up";
- and further:
- (iv) that City Council support the School Boards in their efforts to have their temporary borrowing costs reflected in the funding allocation formula;
 - (v) the report dated April 7, 1999, "Financial Relationship between the City of Toronto and School Boards" by the Chief Financial Officer and Treasurer, (reference 1.3.RR), be received.

- (216) With respect to the report dated April 1, 1999, “Annual Sinking Fund Levies for 1999”, from the Chief Financial Officer and Treasurer (reference 1.3.RR), that the said report incorporating the following recommendations be adopted:
- (i) the 1999 Sinking Fund Levies, as detailed in the report, be approved;
 - (ii) no reduction of Sinking Fund Deposits be approved for 1999; and
 - (iii) the appropriate City of Toronto officials be authorized to take the necessary actions to give effect thereto.
- (217) The City of Toronto’s 1999 contribution to the Greater Toronto Services Board (GTSB) of \$550,000.00 be approved for inclusion in the Non-Program Expenditures budget.
- (218) Further to revised estimates of Provincial downloading costs and the recent Provincial announcements on Local Services Realignment (LSR):
- (i) a Provincial Local Services Realignment section be established in Non Program Expenditures to include the following:
 - (a) \$13.20 million recoverable from Public Health;
 - (b) \$ 5.90 million recoverable from Ambulance Services;
 - (c) \$ 1.763 million as a reserve for adjustments to the Provincial subsidy;
 - (ii) the budget for the cost of the Assessment Function downloaded by the Province in Non Program Expenditures be increased by \$1.06 million; and
 - (iii) that staff be directed to allocate the corporate recovery charges from Public Health and Ambulance Services to the appropriate program budgets, following approval of the 1999 Operating Budget.

RR-1 PARKING TAGS:

- (219) The 1999 Recommended program Budget for Parking Tag Operations of \$ 25.938 million (gross) and \$26.211 million (net revenues), comprised the following services on the gross and net basis, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Non-Program Expenditures:		
- Parking Tag Operation (City Finance)	4.490	4.490
- Parking Enforcement Unit (Police Services)	21.448	21.448
Non-Program Revenues:		
- Parking Tag Revenues		(52.150)
Total Program Budget	25.938	(26.212)

- (220) The Parking Enforcement Unit expenditures be approved as submitted on the basis that the program maintain full staffing levels (i.e. no gapping), which would result in an increase in the gross revenue for parking tags of \$1 million annually, pro-rated to a \$500,000.00 increase in 1999 budgeted revenues and the Budget Analyst be directed to work with the Parking Enforcement staff to ensure that this revenue target is met at year end and provide an updated report to the Budget Committee in September, 1999 in that regard.

SS. TEDCO:

- (221) The 1999 Operating Budget for the Toronto Economic Development Corporation (TEDCO) of \$6.177 million gross expenditures, \$8.374 million revenues, and a retained surplus of \$2.197 million (as detailed in Appendix A and summarised below), be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
TEDCO	6.177	(2.197)

- (222) With regards to an additional reduction target of \$103,000.00 agreed to by TEDCO and recommended by the Budget Committee:

- (i) **TEDCO be given the flexibility to apportion the revised additional reduction target of \$103,000.00 to expenditure line items in the manner it considers most appropriate;**
 - (ii) **the expenditure reductions of up to \$103,000.00 be restored, if necessary, contingent on the 1999 actual surplus exceeding the budgeted surplus of \$2,196,300.00.**
- (223) **TEDCO report to the Budget Committee in 1999 on appropriate statistics and performance measures that would indicate how TEDCO's operations compare with industry standards;**
- (224) **With respect to the study currently being undertaken by the Chief Administrative Officer and the Economic Development Committee regarding TEDCO's governance structure, its future role and its financial accountability to the City:**
- (i) **the Chief Financial Officer and Treasurer be requested to determine the financial implications of the recommendations of the study;**
 - (ii) **the Chief Financial Officer and Treasurer, in consultation with TEDCO, report to the Budget Committee on the necessary adjustments to TEDCO's approved 1999 Operating Budget, to reflect the financial implications of the study;**
- (225) **The City Solicitor, in consultation with the Chief Financial Officer and Treasurer, report to the Budget Committee, for its regular business meeting scheduled for May 25, 1999, on the most appropriate process for the disposition of grants/subsidies in TEDCO's portfolio of grants/subsidies to third parties; and**
- (226) **The Chief Financial Officer and Treasurer, in consultation with TEDCO, report to the Budget Committee on the necessary adjustments to TEDCO's approved 1999 Operating Budget, to reflect the recommendations of the report.**

TT. TORONTO PARKING AUTHORITY:

- (227) **The 1999 Recommended Operating Budget for the Toronto Parking Authority of \$30.726 million (gross, before contributions to City and**

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

retaining earnings) and (\$29.593) million (net), comprised of the following Services on a gross and net basis, be approved:

Service	Gross Budget (\$, mil)	Net Budget (\$, mil)
Off-Street Parking	28.383	(16.159)
On-Street Metered Parking	2.343	(13.434)
Total Program Budget	30.726	(29.593)

- (228) The Chief Administrative Officer, in consultation with the President, Toronto Parking Authority ensure that the appropriate staff are made available to process expeditiously all legal and other requirements to give effect to changing the by-laws respecting a new rate policy for the City.

UU. WATER AND WASTE WATER:

- (229) The 1999 Recommended Operating Budget for Water and Waste Water of \$442.033 million (gross) and \$0 million (net), comprised of the following Services on a gross and net basis, be approved:

	Gross Budget (\$, mil)	Net Budget (\$, mil)
Water		
Water Production	52,567.1	52,567.1
Water Distribution	70,552.0	70,552.0
Administration & Other	27,192.5	27,192.5
Capital Financing	51,722.6	51,722.6
Total Water Expenditures	202,034.2	202,034.2
Revenues	(202,034.2)	(202,034.2)
Net Total - Water Program	0.0	0.0
Waste Water		
Wastewater Treatment	84,735.4	84,735.4
Wastewater Collection	38,173.2	38,173.2
Administration & Other	28,258.2	28,258.2
Capital Financing	88,832.4	88,832.4
Total Waste Water Expenditures	239,999.2	239,999.2

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

Revenues	(239,999.2)	(239,999.2)
Net Total - Waste Water Program	0.0	0.0

(230) The General Manager, Water and Waste Water, in conjunction with the Chief Financial Officer and Treasurer report back to Budget Committee by June 30, 1999 on the following matters:

- (a) savings realization schedule for the years 1999 to 2003 in relation to the Best Practices Program, and the initiation of the Program for District operations;**
- (b) the extent, nature and impact of water loss in the distribution system relating to the former City of Toronto; and**
- (c) the overall financial impact of the termination of industrial waste agreements;**

(231) With respect to the report (March 22, 1999) from the Chief Financial Officer and Treasurer, entitled "Financing the 1999 Water and Waste Water Capital and Operating Budgets" to Budget Committee, the following Recommendations be adopted:

"It is recommended that, in the absence of capital expenditure reductions in 2000 and 2001:

- (a) the capital financing strategy as outlined in Option C(ii) and table 12 of the report, which provides for a combination of debenture financing (in the amount of \$65.0 million over the 2000-2003 capital works plan) and an increase in the average water rate (projected at 2.0 percent in the years 2000 and 2001), be endorsed in principle;**
- (b) the combined water and sewer rates, and the rate charges to flat rate customers, be increased by 2.0 percent effective January 1, 2000; and**
- (c) the rate increases for 2001 and debenture financing proposed, as shown in recommendation (a) above for the years 2000 and 2001, be subject to a review of the 2000-2004 Water and Waste Water Program requirements prior to approval;**

- (232) **The Chief Financial Officer and Treasurer, in consultation with the General Manager Water and Waste Water be requested to consider spreading the capital expenditures more evenly over five years; and**
- (233) **The recommendations to provide for a harmonized water rate structure embodied in the report (March 22, 1999) from the Chief Financial Officer and Treasurer, entitled “Harmonization of Water and Water Pollution Control Rates”, be adopted, subject to striking out Recommendations Nos. (1) and (4), and inserting in lieu thereof the following paragraphs in order to provide funding for the Universal Metering Project through a four-year deferral of the decreases to which former City of Toronto water users would realize under any harmonization initiative, while phasing-in increases and decreases for all other users over a four-year period, as described in Section (3) in the report (April 12, 1999) from the Chief Financial Officer and Treasurer, entitled “Water Rate Harmonization – Addendum (2)”:**
- (1) (i) **Effective September 1, 1999 (representing the first-year implementation of a four-year phase-in plan), the combined water and sewer rate in the former cities of East York, Etobicoke, North York, Scarborough and York for accounts paid on or before the due date shall be based on volume of water consumed as follows:**

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

(1) <u>Monthly Volume Consumed:</u>	(2) <u>Water Charge</u> <u>(\$ / M3)</u>	(3) <u>Sewer Charge</u> <u>(\$ / M3)</u>	(4) <u>Combined Rate to be</u> <u>Charged if not paid on or</u> <u>before due date (\$ / M3)</u>	(5) <u>Discounted Rate if paid on or</u> <u>before due date</u> <u>(\$ / M3)</u>
<u>In the former Borough of East York:</u>				
First 20 M3	0.4679	0.5919	1.0598	1.0093
Next 480 M3	0.4760	0.6021	1.0780	1.0267
Next 500 M3	0.4753	0.6012	1.0765	1.0252
Next 4,000 M3	0.4729	0.5983	1.0712	1.0202
Next 5,000 M3	0.4695	0.5939	1.0634	1.0128
Next 10,000 M3	0.4626	0.5852	1.0478	0.9979
Amount over 20,000 M3	0.4565	0.5775	1.0340	0.9848
<u>In the former City of Etobicoke:</u>				
First 20 M3	0.4220	0.5338	0.9558	0.9103
Next 480 M3	0.4295	0.5434	0.9729	0.9266
Next 500 M3	0.4289	0.5425	0.9714	0.9251
Next 4,000 M3	0.4265	0.5396	0.9661	0.9201
Next 5,000 M3	0.4231	0.5352	0.9583	0.9127
Next 10,000 M3	0.4162	0.5265	0.9427	0.8978
Amount over 20,000 M3	0.3950	.4996	0.8946	0.8520
<u>In the former City of North York:</u>				
First 20 M3	0.4364	0.5520	0.9884	0.9413
Next 480 M3	0.4441	0.5618	1.0059	0.9580
Next 500 M3	0.4434	0.5609	1.0043	0.9565
Next 4,000 M3	0.4410	0.5579	0.9990	0.9514
Next 5,000 M3	0.4377	0.5536	0.9913	0.9441
Next 10,000 M3	0.4308	0.5449	0.9757	0.9292
Amount over 20,000 M3	0.4246	0.5372	0.9618	0.9160

Strategic Policies and Priorities Committee Minutes
 Tuesday, April 20, 1999.

(1)	(2)	(3)	(4)	(5)
<u>Monthly Volume Consumed:</u>	<u>Water Charge</u> (\$ / M3)	<u>Sewer Charge</u> (\$ / M3)	<u>Combined Rate to be</u> <u>Charged if not paid on or</u> <u>before due date (\$ / M3)</u>	<u>Discounted Rate if paid on or</u> <u>before due date</u> <u>(\$ / M3)</u>
<u>In the former City of Scarborough:</u>				
First 20 M3	0.3860	0.4883	0.8742	0.8326
Next 480 M3	0.3932	0.4974	0.8906	0.8482
Next 500 M3	0.3925	0.4965	0.8889	0.8466
Next 4,000 M3	0.3901	0.4935	0.8837	0.8416
Next 5,000 M3	0.3867	0.4892	0.8759	0.8342
Next 10,000 M3	0.3798	0.4805	0.8603	0.8193
Amount over 20,000 M3	0.3487	0.4411	0.7897	0.7521
<u>In the former City of York:</u>				
First 20 M3	0.4610	0.5831	1.0441	0.9944
Next 480 M3	0.4688	0.5931	1.0619	1.0113
Next 500 M3	0.4675	0.5914	1.0589	1.0085
Next 4,000 M3	0.4639	0.5868	1.0506	1.0006
Next 5,000 M3	0.4531	0.5732	1.0264	0.9775
Next 10,000 M3	0.4198	0.5310	0.9508	0.9055
Amount over 20,000 M3	0.3744	0.4736	0.8480	0.8076

- (ii) effective September 1, 1999, the combined water and sewer rate in the former City of Toronto for metered customers for accounts paid on or before the due date shall be \$1.03083 per cubic metre, and the rate charged to flat-rate customers in the former City of Toronto shall be as set out in Schedules "B", "C" and "D" of City of Toronto By-law No. 356-1998;
- (iii) effective September 1, 1999, the rate charged to flat-rate customers in the former City of Etobicoke shall be as set out in Schedule "A" of City of Toronto By-law No. 356-1998; and

- (iv) **effective February 1, 2003, the rate charged to metered customers in the former City of Toronto shall be the same as the competitive rate structure charged to metered customers in the former cities of East York, Etobicoke, North York, Scarborough and York.**

- (2) **with respect to the harmonization of the early payment discount, the combined water and sewer rate for all accounts paid in full on or before the due date indicated on the bill be subject to a discount of 5.0 percent on the price per cubic metre of water, with the discounted price being that shown under column (5) of Recommendation No. (1);**

- (3) **with respect to Sewer Surcharge Rebates and Private Water Works Agreements:**
 - (i) **Section (4) of Article 1 of Chapter 292 of the Municipal Code of the former City of Toronto, which provides for a rebate of the sewer surcharge to certain customers in the former municipality of Toronto, be repealed, and By-law No. 32-93 of the former Municipality of Metropolitan Toronto be amended to provide for the rebate of the sewer surcharge to qualifying customers in any of the former municipalities, and that the rebate for 1999 be based on the cost of sewage treatment of \$0.3858 per cubic metre;**

 - (ii) **By-law No. 32-93 of the former Municipality of Metropolitan Toronto be further amended to provide for a rebate of 55.85 percent of the effective retail rate charged to those customers receiving water services from the City and with a private septic system that is not connected to the sewer system; and**

 - (iii) **Section (5) of Article 1 of Chapter 292 of the Municipal Act of the former City of Toronto, respecting a charge where sewage flow exceeds water usage, be repealed, and By-law No. 96-80 of the former Municipality of Metropolitan Toronto be amended to reflect both the cost of local sewage collection and treatment, and that this cost be set at 55.85 percent of the effective retail rate;**

- (II) **that Council endorse a Zero percent increase in the 1999 Operating Budget; and**

- (III) **that the necessary City Officials be authorized and the necessary By-laws be enacted to give effect to the foregoing Recommendations.**

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

The Strategic Policies and Priorities Committee also:

- (A) tabled the following motions for consideration at its Special meeting scheduled to be held on Monday, April 26, 1999, respecting the portion of the Operating Budget (Section SS) pertaining to TEDCO:

Moved by Councillor Ootes on behalf of Councillor Chow:

“That:

- (1) the Toronto Harbour Commission’s (THC) budget and its monthly operating fund through TEDCO, not be approved nor funding released from TEDCO to the THC until:
 - (i) THC submit the 1998 actual spending and the 1999 proposed line-by-line budget for approval;
 - (ii) City of Toronto Financial staff review THC’s line-by-line detailed budget; and
 - (iii) the Budget Committee, Strategic Policies and Priorities Committee and Council approve the THC’s budget; and
- (2) the THC provides, for the City’s budget deliberation, a detailed accounting on:
 - (i) consultants, clearly describing who received funds, in what amounts, and what services were performed for the payments;
 - (ii) travel budget, who spent what to go where; and
 - (iii) hospitality funds, save as above.

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

Moved by Councillor O'Brien:

“That the Chair of the Budget Committee be requested to write to the Toronto Harbour Commission forwarding the concerns raised by the Strategic Policies and Priorities Committee having regard that THC's Operating Budget was not submitted in appropriate time for consideration by the Budget Committee.”

- (B) requested the Chief Administrative Officer, in consultation with the Mayor, to report directly to the Council for its special meeting on April 26, 1999, on a consolidation of Task Forces and Sub-Committees, and the savings and reductions be taken from the City Clerk's budget if Council adopts such consolidation;
- (C) requested the Executive Director of Human Resources to submit a report to the Strategic Policies and Priorities Committee for its Special Meeting to be held on April 26, 1999, with regard to front line staffing levels for various positions in various Departments, as requested by the Toronto Community Council at its meeting on March 30, 1999;
- (D) requested the Chief Financial Officer and Treasurer to submit a report to the Special Meeting of the Strategic Policies and Priorities Committee to be held on April 26, 1999, providing written assurance that no additional tag issuances are required;
- (E) received the communication (April 19, 1999) from Councillor Joan King, Seneca Heights; and
- (F) conveyed its appreciation to Councillors Tom Jakobek, Chair of the Budget Committee and the Members of the Budget Committee, the Chief Administrative Officer, the Chief Financial Officer and Treasurer, staff in the Finance Department and the Clerks Division, and all staff who worked in the preparation of the 1999 Operating Budget for their efforts in finalizing the Budget.

The Strategic Policies and Priorities Committee also noted that the Budget Committee on April 16, 1999, took the following action:

- (1) the Chair, Toronto Police Services Board, be requested to report directly to City Council for its meeting of April 26, 1999, providing a list of vehicles leased in the last year, the disposition of such vehicles, the projected number of vehicles to be leased in 1999 and where said vehicles are to be located; and
- (2) the Chief Financial Officer and Treasurer be requested to report verbally to City

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

Council for its meeting of April 26, 1999, on whether the 1 percent rule that existed in the former Metro in regard to tax levy for the Sheppard Subway has been met or exceeded.

The Strategic Policies and Priorities Committee also advised Council that the following motions were voted on and lost at the meeting of the Strategic Policies and Priorities Committee on Tuesday, April 20, 1999:

Moved by Councillor Betty Disero:

“That with regard to the \$64,000.00 grant identified for its portion of Consolidated Grants, the Toronto Arts Council be permitted to use the \$64,000.00 for either administration or grant; and submit a report thereon to the Economic Development Committee for information.”

Moved by Councillor Elizabeth Brown on behalf of Councillor Joe Mihevc:

“That:

- (1) with regards to Food Access Grants Program, an additional \$100,000.00 be provided, such funds to be provided from the Provincial Subsidy Reserve; and
- (2) the Chief Administrative Officer, working with appropriate staff, be directed to harmonize community grants within a three year period beginning in the year 2000, such harmonization to follow the recommendations of City staff in the areas of Community Services, AIDS prevention, Access and Equity, Housing Initiatives (Emergency Aid), Arts and Culture, Recreation and Economic Development.”

Moved by Councillor Pantalone:

“That in order to allow a better optimization of the grants program, the \$525,000.00 elimination for Hospital Grants be accepted and re-allocated for grants to new organizations in underserved areas.”

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

Moved by Councillor Korwin-Kuczynski:

“That the Strategic Policies and Priorities Committee recommend to Council that Option B plus respecting the Harmonization of User Fees for Recreation, be approved.

“That the front yard parking charge in the City of Toronto be reduced from \$84.00 to \$60.00.”

Moved by Councillor Rae:

“That the Strategic Policies and Priorities Committee recommend to Council that Option B plus respecting the Harmonization of User Fees for Recreation, be implemented in the former City of Toronto.”

Moved by Councillor O'Brien:

“That the Strategic Policies and Priorities Committee strike out Recommendation I. Nos. (2) and (3) embodied in the communication (April 17, 1999) from the City Clerk respecting the phasing in of residential garbage pick up.”

Moved by Councillor Rae:

“That the Recommendations respecting the phasing in of residential garbage pick up be amended to provide that twice a week garbage pick up not occur in the downtown riding, excluding high needs areas.”

Moved by Councillor Korwin-Kuczynski:

“That service fees for garbage and re-cycling collection for small commercial properties in areas where these charges are presently not in effect be deferred for discussion in the year 2000.”

Moved by Councillor Pantalone:

“That Recommendation No. (6) embodied in the communication (April 17, 1999) from the City Clerk be amended to provide that the stated rates to be charged be on an annualized basis and that the projected revenue be accordingly revised.”

(Chief Financial Officer and Treasurer; Strategic Policies and Priorities

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

Committee; Chief Administrative Officer; Executive Director of Human Resources; Toronto Police Services Board; c: Toronto Harbour Commission - April 21, 1999)

(Clause No. 1, Report No. 8)

4-2 1999 Levy By-law and the 1999 Levy of a Special Charge for Certain Business Improvement Areas.

The Strategic Policies and Priorities Committee had before it a report (April 19, 1999) from the Chief Financial Officer and Treasurer recommending that:

- (1) the levy and collection of taxes for the 1999 taxation year, the imposition of a penalty charge for non-payment of taxes, and the provision of interest to be added to tax arrears be authorized;
- (2) the levy and collection of a special charge for 1999 for the following Business Improvement Areas be authorized: Bloor/Bathurst-Madison; Bloor by the Park; Bloorcourt Village; Bloordale Village; Bloor West Village; Bloor-Yorkville; Corsa Italia; Danforth by the Valley; Eglinton Way; Gerrard India Bazaar; Greektown on the Danforth; Harbord Street; Junction Gardens; Keele-Eglinton; Kennedy Road; Kingsway; Lakeshore; Little Italy; Mimico Village; Old Cabbagetown; Roncesvalles Village; Weston; Parkdale Village; Pape Village and St. Lawrence Neighbourhood;
- (3) a special meeting of the Strategic Policies and Priorities Committee be held on April 26, 1999 prior to Council to consider the levying by-laws and Business Improvement Area by-laws; and
- (4) authority be granted for the introduction of the necessary bills in Council to levy taxes for year 1999 and to provide for the collection of taxes for 1999 other than those levied under By-law 960-1998, to impose a penalty charge for the non-payment of taxes, to provide for interest to be added to tax arrears, and to levy and collect a special charge for 1999 for the Business Improvement Areas listed in Recommendation No. 2.

The Strategic Policies and Priorities Committee recommended to Council the adoption of the foregoing report and that the necessary Bills be introduced in Council to give effect thereto.

(Clause No. 2 - Report No. 8)

- 88 -

Strategic Policies and Priorities Committee Minutes
Tuesday, April 20, 1999.

The Committee adjourned its meeting at 1:35 p.m.

Chair.