



BUDGET ADVISORY COMMITTEE

2000 OPERATING BUDGET (April 3, 4, and 5, 2000)

AGENDA

Date of Meeting:	April 4, 2000	Enquiry:	Betty Henderson
Time:	9:00 a.m.		Administrator
Location:	Committee Room 1		392-8088
	City Hall		bhender@city.toronto.on.ca
	100 Queen Street West		

DECLARATIONS OF INTEREST PURSUANT TO THE MUNICIPAL CONFLICT OF INTEREST ACT

COMMUNICATIONS/REPORTS

1. 2000 OPERATING BUDGET

WRAP-UP

1.12 AUDIT

Source: Chief Administrative Officer
(February 17, 2000)

Recommending that the 2000 Recommended Operating Budget for the Audit program of \$2.501 million gross and \$2.347 million net be approved.

1.13 CHIEF ADMINISTRATOR'S OFFICE

Source: Chief Administrative Officer
(February 17, 2000)

Recommending that the 2000 Operating Budget of \$5.259 million gross and \$5.070 million net, comprised of the following services, be approved subject to any other corporate adjustments that may be allocated to this program:

Service	Gross (\$000s)	Net (\$000s)
Executive Management	1,607.7	1,433.6
Strategic and Corporate Policy	3,651.4	3,636.4
Total Program Budget	5,259.1	5,070.0

1.14 COUNCIL

Source: Chief Administrative Officer
(February 17, 2000)

Recommending that the 2000 Recommended Operating Budget of \$18.781 million gross and \$18.736 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Councillors/Staff	14,298.1	14,298.0
Council Global Budget	3,299.1	3,299.1
Council General Expenses	1,184.1	1,139.2
Total Program Budget	18,781.2	18,736.3

1.14a ESTABLISHMENT OF A POLICY FOR COUNCILLORS RECEIVING LEGAL ADVISE WITH REGARD TO MATTERS RELATING TO CITY BUSINESS

Source: City Solicitor
(March 17, 2000)

Reporting as requested on the establishment of a Policy for Councillors receiving legal advice with regard to matters relating to City Business; and recommending that:

- (1) Council establish a policy that Legal Services continue to provide legal advice in response to requests from Councillors in regard to matters relating to City business and that the City Solicitor also provide such advice to the appropriate Committee of Council and the appropriate Commissioner;
- (2) such advice should be paid for by the City; and
- (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

**1.14b 2000 COUNCIL OPERATING BUDGET -
ASSOCIATION MEMBERSHIP AND FEES**

Source: Chief Administrative Officer
(March 22, 2000)

Informing the Budget Advisory Committee about the City of Toronto's current membership in local and international municipal associations, the related business travel policy for attending an Association's annual function and the membership fees; and recommending that this report be received for information.

1.15 MAYOR'S OFFICE

Source: Chief Administrative Officer
(February 17, 2000)

Recommending that the 2000 Recommended Operating Budget of \$1.447 million gross and net be approved.

1.16 FINANCE

Source: Chief Administrative Officer
(February 17, 2000)

Recommending that the 2000 Recommended Operating Budget of \$62.314 million gross and \$29.973 million net, comprised of the following services, be approved subject to any other corporate adjustments that may be allocated to this Program:

Service	Gross (\$000s)	Net (\$000s)
Office of the CFO and Treasurer	635.7	548.4
Treasury and Financial Services	2,558.9	1,415.4
Budget Services	3,686.5	3,365.9
Pension, Payroll and Employee Benefits	7,009.7	5,821.4
Purchasing and Materials Management	6,495.4	5,779.8
Accounting Services	8,691.8	7,907.3
Revenue Division	32,479.6	4,442.1
Development, Policy and Research	756.7	693.0
Total Program Budget	62,314.3	29,973.3

1.16a 2000 CHIEF ADMINISTRATIVE OFFICER'S RECOMMENDED OPERATING BUDGET - RESPONSE TO REQUESTS FOR INFORMATION FROM THE BUDGET ADVISORY COMMITTEE MEETINGS ON FEBRUARY 21 TO 28, 2000

Source: Chief Financial Officer and Treasurer
(March 21, 2000)

Recommending that this report be received for information purposes and considered along with other reports at the Budget Advisory Committee 'wrap-up' meetings scheduled for April 3, 4 and 5, 2000.

1.16b RECONCILIATION OF 1998 RESERVE BALANCES

Source: Chief Financial Officer and Treasurer
(March 10, 2000)

Providing an explanation for the difference in the total of reserves and reserve funds between reports provided by the Chief Financial Officer and Treasurer, entitled "Establishment of City Reserves and Reserve Funds", dated April 16, 1998, and "Administration of Reserves and Reserve Funds", dated February 7, 2000; and recommending that this report be received for information.

1.16c FINANCE DEPARTMENT - 2000 OPERATING BUDGET REQUESTS FOR INFORMATION - BUDGET ADVISORY COMMITTEE

Source: Chief Financial Officer and Treasurer
(March 22, 2000)

Reporting on the requests and directives arising from the operating budget review of the Finance Department; and recommending that this report be received for information.

1.17 CULTURE

Source: Chief Administrative Officer
(February 17, 2000)

Recommending that the 2000 Recommended Operating Budget of \$9.534 million gross and \$7.086 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Cultural Development	2,920.5	2,620.3
Heritage Services	5,172.2	3,290.7
Art Services	1,441.6	1,174.6
Total Program Budget	9,534.3	7,085.6

1.17a BALANCE OF ADMINISTRATIVE WORKLOAD BETWEEN THE TORONTO ARTS COUNCIL AND THE CULTURE DIVISION

Source: Commissioner of Economic Development, Culture and Tourism
(February 24, 2000)

Recommending that:

- (1) no further adjustment be made between the Culture Division and the Toronto Arts Council with regard to administrative workload; and
- (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

1.17b CONSULTANT FEES FOR THE METCALFE STREET HERITAGE CONSERVATION DISTRICT

Source: Councillor Pam McConnell, Don River
(addressed to the Chief Administrative Officer)
(March 1, 2000)

Requesting on behalf of the Cabbagetown Preservation Association, support in the amount of \$20,000.00 in the Operating Budget of the Preservation Services identified as consulting fees for the Metcalfe Street Heritage Conservation district.

1.17c 2000 OPERATING BUDGET - CULTURE DIVISION (ALL WARDS)

Source: Commissioner of Economic Development, Culture and Tourism
(March 15, 2000)

Responding to the requests and questions by the Budget Advisory Committee regarding the Economic Development, Culture and Tourism, Culture Division, 2000 Operating Budget; and recommending that this report be received for information.

1.18 CUSTOMER AND BUSINESS SUPPORT

Source: Chief Administrative Officer
(February 17, 2000)

Recommending that the 2000 Recommended Operating Budget of \$17.432 million gross and \$15.687 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Technical Support and Administrative Services	12,580.9	12,380.9
Policy and Development	4,850.6	3,306.5
Total Program Budget	17,431.5	15,687.4

1.18a 2000 OPERATING BUDGET - CUSTOMER AND BUSINESS SUPPORT (ALL WARDS)

Source: Commissioner of Economic Development, Culture and Tourism
(March 15, 2000)

Responding to the requests and questions by the Budget Advisory Committee regarding Economic Development, Culture and Tourism, Policy and Development Division, Technical Support and Administrative Services Division, 2000 Operating Budget; and recommending that this report be received for information.

1.19 ECONOMIC DEVELOPMENT

Source: Chief Administrative Officer
(February 16, 2000)

Recommending that:

- (1) the 2000 Recommended Operating Budget of \$6.603 million gross and \$6.075 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Business Development and Retention	1,971.4	1,971.4
Economic Research and Business Information	1,028.1	813.1
Investment Marketing	1,953.9	1,953.9
Entrepreneurship and Small Business Development	833.7	683.7
Local Partnerships	815.9	653.0
Total Program Budget	6,603.0	6,075.1

- (2) the staffing of the Workers' Information and Action Centre of Toronto (WIACT) be reviewed and appropriate action taken by the Executive Director of Human Resources and the Managing Director of Economic Development prior to the return of WIACT staff currently on leave;
- (3) the remaining \$60,000.00 for the Workers' Information and Action Centre of Toronto (WIACT) referred to in Recommendation No. (3) of Clause No. 5 of Report No. 10 of The Policy and Finance Committee, as adopted by Council on November 23, 1999, not be provided and that one FTE be deleted accordingly (for a total transfer of two FTEs); and
- (4) the financial and staffing implications of the recommendations of the operational review of the Film and Television Office be considered by Council when the review is complete with a view to implementation without net impact on City resources.

1.19a REVIEW OF THE WORKERS' INFORMATION ACTION CENTRE OF TORONTO

Source: City Clerk
(November 26, 1999)

Advising that City Council on November 23, 24 and 25, 1999, adopted, without amendment, Clause No. 5 contained in Report No. 10 of The Policy and Finance Committee, headed "Review of the Workers' Information and Action Centre of Toronto", wherein it is recommended that the report (October 21, 1999) from the Commissioner of Community and Neighbourhood Services be adopted, subject to:

(i) amending Recommendation No. (3) to read as follows:

“(3) for the year 2000 Operating Budget, \$125,000.00 be transferred from the Community Services Department to the Economic Development, Culture and Tourism Department, to fund the former WIACT’s policy, research, community liaison and education functions; and that the Budget Advisory Committee be requested to identify the source of funding for the remaining amount of \$60,000.00 that is required”; and

(ii) amending Recommendation No. (5) to read as follows:

“(5) this report be considered by the Budget Advisory Committee as per the regular budget process”; and

(iii) approval by the Budget Advisory Committee during the year 2000 budget cycle.

1.19b 2000 OPERATING BUDGET - ECONOMIC DEVELOPMENT DIVISION (ALL WARDS)

Source: Commissioner of Economic Development, Culture and Tourism
(March 21, 2000)

Responding to the request and questions by the Budget Advisory Committee regarding the Economic Development, Culture and Tourism, Economic Development Division, 2000 Operating Budget; and recommending that this report be received for information.

1.20 SPECIAL EVENTS

Source: Chief Administrative Officer
(February 16, 2000)

Recommending that:

- (1) the 2000 Recommended Operating Budget of \$4.386 million gross and \$3.444 million net, be approved; and
- (2) the Commissioner of Economic Development, Culture and Tourism be requested to report to the Budget Advisory Committee on a workplan for the Millennium Moose Project, including projected gross expenditures and revenues, prior to adoption of the 2000 Operating Budget for Special Events.

**1.20a CITY SUPPORT FOR COMMUNITY FESTIVALS/
SPECIAL EVENTS AND MAJOR EVENTS (ALL WARDS)**

Source: City Clerk
(November 10, 1999)

Advising that the Policy and Finance Committee on November 10, 1999, referred Recommendation No. (7) embodied in the report (October 20, 1999) from the Commissioner of Economic Development, Culture and Tourism to the Budget Advisory Committee for consideration as part of the 2000 Operating Budget process.

**1.20b 2000 OPERATING BUDGET - SPECIAL
EVENTS DIVISION (ALL WARDS)**

Source: Commissioner of Economic Development, Culture and Tourism
(March 15, 2000)

Responding to the requests and questions by the Budget Advisory Committee regarding the Economic Development, Culture and Tourism, Special Events Division, 2000 Operating Budget; and recommending that this report be received for information.

1.21 PARKS AND RECREATION

Source: Chief Administrative Officer
(February 22, 2000)

Recommending that:

- (1) the 2000 Recommended Operating Budget of \$172.888 million gross and \$114.650 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Parkland and Open Space	80,342.4	65,435.4
Sports and Recreation	92,546.0	49,214.8
Total Program Budget	172,888.4	114,650.2

- (2) funding in the amount of \$0.488 million be approved in 2000 for the City Tree Maintenance Backlog (Forestry Backlog) and that the balance of \$1.562 million continue to be phased in over the next three years;
- (3) the report from the Chief Financial Officer and Treasurer (February 14, 2000), entitled "The Future Practice and Implications of a Continued Water Rate Exemption for the Parks and Recreation Program", be adopted; and

- (4) the report from the Economic Development and Parks Committee from its meeting of January 17, 2000 respecting the Follow-up on the Action Plan for the Children's Report Card 1999 Arising from the Children's Report Card 1999 be deferred for consideration with the 2001 Operating Budget process.

**1.21a FOLLOW-UP ON INITIATIVES ADDRESSING
YOUTH VIOLENCE ARISING OUT OF THE
MAYOR'S ACTION PLAN ON YOUTH VIOLENCE
AND GANG ACTIVITY**

(DEFERRED FROM THE DECEMBER 9, 1999 MEETING)

Source: City Clerk
(December 1, 1999)

Advising that the Community Services Committee on December 1, 1999, recommended to the Budget Advisory Committee the adoption of the recommendations contained in the report (November 26, 1999) from Councillor Olivia Chow, Children and Youth Advocate, with respect to follow-up initiatives addressing youth violence arising out of the Mayor's Task Force on Youth Gangs.

1.21b Source: City Clerk
(January 24, 2000)

Advising that the Economic Development and Parks Committee on January 17, 2000:

- (1) recommended the adoption of the report (January 4, 2000) from the Commissioner of Economic Development, Culture and Tourism and forwarded same to the Budget Advisory Committee for consideration during the 2000 Operating Budget deliberations;
- (2) requested the Commissioner of Economic Development, Culture and Tourism to:
 - (a) report to the Budget Advisory Committee providing a detailed breakdown of the funding request in the amount of \$800,000.00 for the Toronto Youth Violence Prevention Initiatives;
 - (b) consult with the Ward Councillors whose Wards would be included in the Toronto Youth Violence Prevention Initiatives, prior to the operating budget process;
 - (c) ensure some public input in the process; and

- (d) provide a status report to the Economic Development and Parks Committee every four months, after the implementation of the initiatives, the said report to include the number of youth using each centre and the programs offered.

1.21c FOLLOW-UP ON THE ACTION PLAN FOR THE CHILDREN'S REPORT CARD 1999 ARISING FROM THE CHILDREN'S REPORT CARD 1999 (ALL WARDS)

Source: City Clerk
(January 21, 2000)

Advising that the Economic Development and Parks Committee on January 17, 2000, recommended the adoption of the report (January 4, 2000) from the Commissioner of Economic Development, Culture and Tourism and directed that the said report be forwarded to the Budget Advisory Committee for consideration during the 2000 Operating Budget process.

1.21d THE FUTURE PRACTICE AND IMPLICATIONS OF A CONTINUED WATER RATE EXEMPTION FOR THE PARKS AND RECREATION PROGRAM

Source: Chief Financial Officer and Treasurer
(February 22, 2000)

Recommending that:

- (1) the Parks and Recreation program exemption from the payment of water rates, approved in 1999, be extended for 2000 in the amount of \$1.996 million; and
- (2) the Chief Financial Officer and Treasurer and the Commissioner of Economic Development, Culture and Tourism be requested to report back jointly in time for the 2001 Operating Budget process on this exemption.

1.21e 2000 OPERATING BUDGET - PARKS AND RECREATION DIVISION (ALL WARDS)

Source: Commissioner of Economic Development, Culture and Tourism
(March 20, 2000)

Responding to the request and questions by the Budget Advisory Committee regarding the Economic Development, Culture and Tourism, Parks and Recreation Division, 2000 Operating Budget; and recommending that this report be received for information.

1.21f CITY'S FORESTRY PROGRAM

Source: Councillor Joe Pantalone, Tree Advocate
(March 22, 2000)

Requesting the Budget Advisory Committee to provide an adequate base of funding for both the Tree Maintenance Backlog Reduction and the Private Tree By-law Enforcement.

1.22 ARENA BOARDS OF MANAGEMENT

Source: Chief Administrative Officer
(February 16, 2000)

Recommending that:

- (1) the 2000 Recommended Operating Budget of \$4.313 million gross and \$0.104 million net, including capital financing, comprised of the following services, be approved:

Arena	Gross (\$000s)	Net (\$000s)
George Bell	374.8	0.8
Bill Bolton	547.3	(1.9)
Forest Hill	569.8	(86.9)
Leaside	728.5	240.5
McCormick	498.2	1.8
Moss Park	508.3	(34.3)
North Toronto	615.2	(15.6)
Ted Reeve	471.2	(1.2)
Total Program Budget	4,313.3	104.2

- (2) the Executive Director of Human Resources develop a policy for the accrual of sick time bank liabilities for the Arena Boards of Management and report to the Administration Committee on this matter during 2000;
- (3) the financial implications of alternative arena governance structures be considered as part of the review of the governance of agencies, boards and commissions by the Chief Administrator's Office prior to recommendations being brought forward;
- (4) the financial implications of alternative ice rental pricing structures and potential new ice allocation policies be reviewed as part of the review of the governance of agencies, boards and commissions by the Chief Administrator's Office prior to recommendations being brought forward; and

- (5) the financial and procedural implications of alternate models for funding arena capital expenditures be considered as part of the review of the governance of agencies, boards and commissions by the Chief Administrator's Office prior to recommendations being brought forward.

1.22a ARENA BOARDS OF MANAGEMENT - FILLING OF VACANT MANAGER POSITIONS AND REDUCTION OF NET RECOMMENDED 2000 OPERATING BUDGET

Source: Chief Administrative Officer
(March 21, 2000)

Responding to the request of the Budget Advisory Committee, at its meeting of February 22, 2000, concerning the filling of vacant arena manager's positions and the impact of reducing the arena boards' net recommended budget by up to 5 percent; and recommending that this report be received for information.

1.23 EXHIBITION PLACE

Source: Chief Administrative Officer
(February 18, 2000)

Recommending that:

- (1) the 2000 Recommended Operating Budget of \$37.938 million gross and \$1.056 million net surplus, comprising the following services, be approved:

Service	Gross	Net
Canadian National Exhibition Association	16,200.3	(246.1)
Exhibition Place Operations	9,768.7	1,263.0
National Trade Centre	11,968.6	(2,073.4)
Total Program Budget	37,937.6	(1,056.5)

- (2) the staff of Exhibition Place and the Chief Financial Officer and Treasurer be requested to report back to the Policy and Finance Committee regarding the proposed establishment of the NTC Capital Reserve Fund.

1.23a 2000 OPERATING BUDGET - DECISIONS AND REQUESTS

Source: Interim General Manager, Exhibition Place
(March 9, 2000)

Responding to the Budget Advisory Committee requests and directives respecting the Exhibition Place - 2000 Operating Budget; and recommending that this report be received for information.

1.23b CNE BUSINESS PLAN

Source: Interim General Manager
(March 21, 2000)

Advising that at its meetings of April 26, 27 and 28, 1999, City Council adopted the 1999 Operating Budget for Exhibition Place and requested that the Board of Governors of Exhibition Place report back to the Budget Advisory Committee on both the new revenue strategies for the Canadian National Exhibition (CNE) and progress to date on making the CNE profitable; and recommending that this report be received for information.

1.24 THEATRES AND GALLERIES

Source: Chief Administrative Officer
(February 16, 2000)

Recommending that:

- (1) the 2000 Recommended Operating Budget of \$17.562 million gross and \$2.410 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
St. Lawrence Centre for the Arts	1,940.5	1,092.0
Hummingbird Centre for the Performing Arts	11,541.2	-
North York Performing Arts Centre	4,079.9	1,318.1
Total Program Budget	17,561.6	2,410.1

- (2) the Commissioner of Economic Development, Culture and Tourism, in consultation with the Hummingbird Centre for the Performing Arts, be requested to report to the Economic Development and Parks Committee on the status of the lease negotiations for the Hummingbird Centre for the Performing Arts prior to end of June 2000.

1.24a FORMAL RESPONSE TO CITY REQUEST TO REDUCE NET OPERATING COST BY AN ADDITIONAL 5 PERCENT FROM THE SUBMITTED OPERATING BUDGET FOR THE YEAR 2000

Source: Mr. David G. Wallatt
General Manager
St. Lawrence Centre for the Arts
(March 13, 2000)

Responding to a request from the Budget Advisory Committee to reduce the net recommended budget by an additional 5 percent.

1.25 TORONTO ZOO

Source: Chief Administrative Officer
(February 21, 2000)

Recommending that:

- (1) the Budget Advisory Committee give consideration to Options (1), (2), (3), (4) and (5) described in this report (see “Other Issues”);
- (2) the General Manager and Chief Executive Officer of the Toronto Zoo be requested to submit a strategic plan to the Policy and Finance Committee before the end of May 2000 in support of the increase in admission fees; and
- (3) the General Manager and Chief Executive Officer of the Zoo be requested to report to the Policy and Finance Committee before the end of May 2000 on a detailed review of the cost of operations of the Toronto Zoo, including a comparison to other zoo’s.

1.26 TORONTO TRANSIT COMMISSION

Source: Chief Administrative Officer
(February 28, 2000)

Recommending that:

- (1) the 2000 Request of \$806.521 million gross and \$189.355 million net, comprised of the following services, be received:

Service	Gross (\$000s)	Net (\$000s)
TTC Conventional	763,644	148,424
Wheel-Trans	42,877	40,931
Total TTC Request	806,521	189,355

- (2) the TTC as one of the City's Agencies, Boards and Commissions be requested to provide the Budget Advisory Committee with options and strategies to flatline and/or further reduce the 2000 Operating Budget below 1999 levels by providing the following information (prior to "wrap-up" meetings scheduled for the week of April 3rd):
- (a) 5 percent priority reduction proposals;
 - (b) a priority listing of all activities, with gross expenditures and FTEs identified; and
 - (c) analysis of the Administrative component of the budget to identify priority reduction proposal.

1.26a TORONTO TRANSIT COMMISSION 2000 OPERATING BUDGET

Source: General Secretary, Toronto Transit Commission
(December 17, 1999)

Advising that the Toronto Transit Commission at its special meeting held on December 17, 1999, adopted, as amended, the recommendations embodied in the report, entitled "Toronto Transit Commission 2000 Operating Budget", wherein it is recommended that the Toronto Transit Commission:

- (1) approve the TTC 2000 Operating Budget (summarized in Appendix "A") as described in this report and as detailed in the following documents:
 - (a) TTC 2000 Operating Budget;
 - (b) TTC 2000 Organization Charts;
 - (c) TTC 2000 Goals and Objectives; and
 - (d) TTC 2000 Detailed Budget Blue Book;
- (2) note the following budget assumptions and highlights:
 - (a) fares to remain unchanged (Operating Surplus to TTC Stabilization Reserve Fund to help offset need for 2001 fare increase);

- (b) improved economy expected for 2000;
- (c) ridership growth of two percent to \$405 million in 2000;
- (d) added service to provide for growth into 2001;
- (e) revenue/cost ratio at 80 percent;
- (f) subsidy/Passenger of 37 cents;

the TTC remains the most productive and least subsidized mass transit authority in North America;

- (3) forward this report to the City of Toronto for Council approval of the required 2000 operating subsidy of \$152.7 million, noting that this is the level required to maintain the Council approved policy of the City funding 20 percent of cost and TTC revenue 80 percent;
- (4) consider this report in concert with the following reports:
 - (a) Wheel-Trans 2000 Operating Budget; and
 - (b) 2000-2004 TTC Capital Program;
- (5) request the Budget Advisory Committee to nominate members to meet with the TTC Chair, the TTC Vice-Chair, available TTC Commissioners and TTC staff to prepare a three-year funding plan for the TTC; and that the December 17, 1999 Commission report, entitled "TTC 2000 Operating Budget", and supporting documentation form the basis of the discussion at the those meetings; and
- (6) request that City Council contribute \$3.8 million to the TTC Stabilization Reserve Fund, such amount representing the difference between 20 percent of TTC expenses (\$153 million) and the 1999 approved City funding for the TTC (\$149 million); and that such funds as may be in the fund be utilized to help offset the 2001 requirement for a fare increase.

1.26b 2000 WHEEL-TRANS OPERATING BUDGET

Source: General Secretary, Toronto Transit Commission
(December 17, 1999)

Advising that the Toronto Transit Commission, at its special meeting held on December 17, 1999, adopted the recommendations embodied in the report, entitled "2000 Wheel-Trans Operating Budget", wherein it is recommended that the Toronto Transit Commission:

- (1) approve the 2000 Wheel-Trans Operating Budget of \$40.9 million provided for in this report and companion documents noting the following highlights:
 - (a) \$40.4 million in operating subsidy (\$38.4 million for service; \$2.5 million for ELF buses; less \$0.5 million contribution from Stabilization Reserve);
 - (b) 1,531,500 trip demand;
 - (c) 1,492,500 passengers carried;
 - (d) 2.6 percent unaccommodated rate;
 - (e) new low-floor ELF buses in service increase to 74;
 - (f) partial replacement of Orion fleet resulting in maintenance savings of \$0.8 million;
 - (g) zone bus service increases from five to six;
 - (h) accessible taxi service increases to 44 vehicles;
 - (i) cancellation rate reduced from 14 percent to 11 percent;
 - (j) implementation of integrated trip planning;
 - (k) implementation of cross-boundary service to the Airport; and
 - (l) workforce decreases by 10;
- (2) approve the contribution of the projected 1999 Operating Budget underexpenditure of \$0.5 million to the Stabilization Reserve and withdrawal of the same amount in 2000 to reduce the 2000 funding request to \$40.4 million;
- (3) consider this report in concert with the following:
 - (a) the 2000-2004 TTC Capital Program which includes \$6.6 million in 2000 to purchase 30 low-floor (ELF) buses; and
 - (b) the 2000 TTC Operating Budget;
- (4) forward this report to City Council for approval; and
- (5) forward this report to the TTC Advisory Committee on Accessible Transportation for information.

1.26c **WORKPLACE SAFETY AND INSURANCE BOARD - ADMINISTRATION RATE INCREASE**

Source: General Secretary, Toronto Transit Commission
(addressed to the Committee Administrator, Policy and Finance
 Committee)
 (February 10, 2000)

Advising that the Toronto Transit Commission, at its meeting of February 9, 2000:

- (1) received the report (February 9, 2000) from the Toronto Transit Commission, entitled "Workplace Safety and Insurance Board - Administration Rate Increase;
- (2) directed that a copy of the report be forwarded to the Policy and Finance Committee with a request that they consider the possibility of requesting the Provincial Auditor to review the administrative costs of the Workplace Safety and Insurance Board given the extraordinary cost increases outlined in the report; and
- (3) directed a copy of the report also be forwarded to the Budget Advisory Committee for information given this unanticipated budget pressure.

1.27 **SOLID WASTE MANAGEMENT SERVICES**

Source: Chief Administrative Officer
 (February 21, 2000)

Recommending that:

- (1) the 2000 Recommended Operating Budget of \$132.329 million gross and \$67.260 million net, comprised of the following services, be approved; and

Service	Gross (\$000s)	Net (\$000s)
Administration and Program Support	17,789.4	12,804.0
Collection	59,187.7	57,933.6
Transfer	14,370.3	(759.9)
Processing	6,184.2	(6,408.5)
Disposal	34,797.5	3,691.1
Total Program Budget	132,329.1	67,260.3

- (2) the proposal to provided additional litter bins as outlined in the report, entitled "General Cleanliness in the Downtown Core", as recommended by the Works Committee at its meeting of January 12, 2000 be recommended for funding in the Solid Waste Management's recommended 2000 Operating Budget.

1.27a CLEAN STREETS CAMPAIGN (ALSO TRANSPORTATION PROGRAM)

Source: Chief Administrative Officer
(March 16, 2000)

Providing information on the status of the Clean Streets Strategy and the costs associated with the various elements of the program; and recommending that this report be received for information.

**1.27b SOLID WASTE MANAGEMENT SERVICES -
2000 OPERATING BUDGET PRELIMINARY REVIEW**

Source: Commissioner of Works and Emergency Services
(March 15, 2000)

Responding to issues/requests identified during the preliminary review of the Solid Waste Management Services 2000 Operating Budget submission by the Budget Advisory Committee; and recommending that this report be received for information.

**1.27c SOLID WASTE MANAGEMENT SERVICES DETAILS OF SALE OF
RECYCLABLE REVENUES AND OMG RECYCLABLE REVENUES**

Source: Chief Administrative Officer
(March 22, 2000)

Responding to a request from the Budget Advisory Committee, during the preliminary review of the Solid Waste Management Services Recommended 2000 Operating Budget for information pertaining to:

- (1) the breakdown as to how the \$2.6 million increase in revenues from sale of recyclable materials was originally calculated; and
- (2) the breakdown of the \$198,000.00 in additional costs and offsetting revenues for the OMG bins and litter boxes;

and recommending that this report be received for information.

1.27d ENVIRONMENTAL PLAN RESOURCE IMPLICATIONS

Source: Councillor Jack Layton, Chair, Environmental Task Force
(February 24, 2000)

Regarding Environmental Plan Resource Implications.

1.28 TRANSPORTATION SERVICES

Source: Chief Administrative Officer
(February 16, 2000)

Recommending that:

- (1) the 2000 Recommended Operating Budget of \$189.649 million gross and \$152.622 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Roadway Services	120,359.6	93,289.2
Pedestrian Services	18,764.4	11,987.9
Traffic Systems	31,280.0	30,100.0
Infrastructure Planning	2,751.9	751.9
Technical Service and Program Support	16,493.5	16,493.5
Total Program Budget	189,649.4	152,622.5

- (2) the establishment of the Traffic Safety Bureau be deferred and considered in the context of the 2001 operating budget; and
- (3) the proposal to provide services as outlined in the report, entitled “General Cleanliness in the Downtown Core”, as recommended by the Works Committee at its meeting of January 12, 2000 be recommended for funding in the Transportation’s recommended 2000 Operating Budget.

1.28a TRAFFIC SAFETY BUREAU

Source: City Clerk
(October 5, 1999)

Advising that City Council on September 28 and 29, 1999, adopted, as amended Clause No. 3 contained in Report No. 3 of The Works Committee, headed “Traffic Safety Bureau”, wherein it is recommended that the matter of the funding for the Traffic Safety Bureau be referred to the Budget Advisory Committee.

1.28b 2000 OPERATING BUDGET PRELIMINARY REVIEW - TRANSPORTATION SERVICES

Source: Commissioner of Works and Emergency Services
(March 13, 2000)

Reporting on issues identified during the preliminary review of the Transportation Services 2000 Operating Budget submission by the Budget Advisory Committee; and recommending that this report be received for information.

1.28c BUDGET FOR TORONTO PEDESTRIAN COMMITTEE

Source: Councillor John Adams, Midtown
(addressed to the Director, Secretariat Division)
(March 1, 2000)

Requesting, on behalf of the Co-Chairs of the Toronto Pedestrian Committee, that the Budget Advisory Committee consider providing a small annual budget, effective April 1, 2000, for expenses associated with research, travel, conference and workshop fees; and requesting that this be considered as part of the 2000 Operating Budget for the Transportation Division.

1.29 AMBULANCE SERVICES

Source: Chief Administrative Officer
(February 21, 2000)

Recommending that:

- (1) the 2000 Recommended Operating Budget of \$83.178 million gross and \$34.473 million net, comprised of the following services be approved:

Service	Gross (\$000s)	Net (\$000s)
EMS Operations Support	8,834.0	3,202.3
Business Support	6,533.0	3,316.6
EMS Program Development/QSR	3,123.7	1,225.5
Toronto CACC	6,979.2	(7.0)
EMS Operations	54,508.6	26,734.9
Critical Care By-Pass Program	3,200.0	0.0
Total Program Budget	83,178.5	34,472.3

- (2) the General Manager, Ambulance Services and the Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee “wrap-up” meeting in April on the status of provincial funding rules related to Ambulance Services and the specific implications for Toronto Ambulance Services.

1.29a TORONTO AMBULANCE 2000 OPERATING BUDGET

Source: Commissioner of Works and Emergency Services
(March 10, 2000)

Responding to recommendations arising out of the review of the Toronto Ambulance 2000 Operating Budget on February 24, 2000; and recommending that this report be received for information.

1.30 FIRE SERVICES

Source: Chief Administrative Officer
(February 16, 2000)

Recommending that:

- (1) the 2000 Recommended Operating Budget of \$223.338 million gross and \$219.893 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Operations	189,882.4	189,882.4
Fire Prevention and Enforcement	8,896.0	8,596.0
Administration and Program Support	24,560.2	21,414.6
Total Program Budget	223,338.6	219,893.0

- (2) the hiring of 55 additional firefighters be deferred pending a review of the impact on various performance measures in late 2000 from the 1999 hiring of 62 firefighters and the impact of the new Radio Communications System (\$29.2 million) and the New Computer Aided Dispatch System (\$11.5 million); and
- (3) the Fire Program’s amalgamation target of \$20.64 million be reduced to \$2.8 million and the \$17.9 million reduction be applied to reduce the City target of \$150 million to \$132.1 million.

1.30a TORONTO FIRE SERVICES - FALSE ALARM STATISTICS - 1999

Source: Commissioner of Works and Emergency Services
and the Fire Chief
(addressed to the Budget Advisory Committee
and the Community Services Committee
(March 6, 2000)

Providing the Budget Advisory Committee, and Council, with statistics on false alarms for 1999; and recommending that this report be received for information.

1.30b TORONTO FIRE SERVICES - FALSE ALARM ISSUES

Source: City Clerk
(March 22, 2000)

Advising that the Community Services Committee on March 22, 2000, reports having:

- (1) received the attached joint reports (March 6, 2000) from the Commissioner of Works and Emergency Services and the Fire Chief respecting false fire alarm issues, and having directed that they be forwarded to the Budget Advisory Committee for information;
- (2) directed that the Fire Chief and Chair of the Community Services Committee request the Metropolitan Toronto Housing Authority to work with the City of Toronto in developing a strategy to reduce the number of false alarms in MTHA buildings; and further that the Fire Chief be requested to report back to the Community Services Committee by June 2000 outlining the response from MTHA;
- (3) directed that the Fire Chief be requested to report to the Community Services Committee on the results of the pilot project to remove the pull alarms from MTHA buildings and replace them with a centrally monitored smoke alarm system, as soon as an analysis is complete; and
- (4) requested the appropriate staff to report to the Community Services Committee on the organizations and agencies from which the City is unable to collect fees, and outlining the reasons why such organizations and agencies need not pay.

1.30c TORONTO FIRE SERVICES - ATTENDANCE MANAGEMENT

(NOTE: ALSO SEE 1.16C (FINANCE BUDGET))

Source: Commissioner of Works and Emergency Services
and the Fire Chief
(addressed to the Community Services Committee
and the Budget Advisory Committee
(March 7, 2000)

Providing the Budget Advisory Committee, and Council, with information on issues related to attendance statistics in the Toronto Fire Services; and recommending that this report be received for information.

1.31 WORKS AND EMERGENCY SERVICES - SUPPORT SERVICES

Source: Chief Administrative Officer
(February 21, 2000)

Recommending that the 2000 Recommended Operating Budget of \$30.579 million gross and \$0 net, be approved.

1.32 WORKS AND EMERGENCY SERVICES - TECHNICAL SERVICES

Source: Chief Administrative Officer
(February 21, 2000)

Recommending that the 2000 Recommended Operating Budget of \$38.585 million gross and \$0 net be approved.

1.33 TORONTO PARKING AUTHORITY

Source: Chief Administrative Officer
(February 23, 2000)

Recommending that:

- (1) the 2000 Recommended Operating Budget of \$34.614 million gross and (\$32.364) million net, comprised of the following services, be approved:

	Gross	Net	Current City Share Net
Service	(\$000s)	(\$000s)	(\$000s)
Off-Street Parking	29,489.0	(19,054.0)	(8,013.0)
On-Street Parking	5,125.0	(13,310.0)	(8,602.4)
(Excluding Contribution to Transportation)			
Contribution to Transportation			(4,707.6)
Total Program Budget	34,614.0	(32,364.0)	(21,323.0)

- (2) the request for pay and display units be funded from Toronto Parking Authority retained earnings with the acquisition costs repaid over a ten year period and that the gross and net expenditures for on-street parking operations be adjusted accordingly; this would result in an increase in net revenue of \$1.362 million in 2000; the net expenditures of the 2000 Recommended Operating Budget would change from (\$32,364.0) million to (\$33,726.0) million;
- (3) the Income Sharing Agreement be changed from the current formula in which the City receives 50 percent of off-street net income, 100 percent of on-street and 0 percent of other income to 40 percent of all gross revenues, off-street parking, on-street parking and other income; and
- (4) the Toronto Parking Authority report back to the Budget Advisory Committee as part of the 2001 Capital Budget on the impact to its 2001 – 2005 capital works Capital Budget program as a result of implementing Recommendation Nos. (2) and (3) above.

1.33a TORONTO PARKING AUTHORITY

Source: Mr. Brian Cochrane, President
Toronto Civic Employees' Union, Local 416 C.U.P.E.
 (February 22, 2000)

Commenting on the matter of the Toronto Parking Authority; advising that the City in early 1998 passed a by-law that gave greater independence to the Toronto Parking Authority; and further advising that since that time rates have been increased, but the City does not reap the full benefit from such a revenue generating operation.

ANY OTHER MATTERS