

**THE CITY OF TORONTO**

**City Clerk's Division**

**Minutes of the Budget Advisory Committee**

**Meeting No. 2**

**Friday, January 14, 2000**

The Budget Advisory Committee met on Friday, January 14, 2000, in Committee Room 1, 2nd Floor, City Hall, Toronto, commencing at 9:15 a.m.

Attendance

Members were present for some or all of the time period indicated.

	9:15 a.m. – 3:42 p.m.
Councillor Tom Jakobek, Chair	X
Councillor Bas Balkissoon	X
Councillor Gordon Chong	X
Councillor Olivia Chow	X
Councillor Blake F. Kinahan	X
Councillor Jane Pitfield	X
Councillor David Shiner	X

Also Present:

Councillor Maria Augimeri	Councillor Peter Li Preti
Councillor Sandra Bussin	Councillor Kyle Rae
Councillor Joanne Flint	Councillor Sherene Shaw
Councillor Anne Johnston	

## 2.0 2000-2004 Capital Budget

The Budget Advisory Committee began its final review of the 2000-2004 Capital Budget.

A. Councillor Balkissoon moved that:

- (1) the Commissioner of Economic Development, Culture and Tourism, be requested to provide a detailed report, as soon as possible, to the Budget Advisory Committee and forwarded thereafter to the Economic Development and Parks Committee, on the cost of recreation/community centres built in the five years prior to amalgamation, including a breakdown of the standard cost size (footage) and the uses in the centres, the said report to be submitted prior to the final design on the St. Jamestown Recreation Centre or any other recreation centre;
- (2) in future years the Commissioner of Economic Development, Culture and Tourism, be requested to report to the Budget Advisory Committee to seek approval of the range and size of recreation/community centres across the City; and
- (3) the report (January 4, 2000) from the Commissioner of Economic Development, Culture and Tourism, entitled "FY2000 to FY2004 Capital Works Program of Economic Development, Culture and Tourism Department", be received for information.

**(Carried)**

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

B. Councillor Jakobek moved that:

- (1) Councillor Balkissoon's motion A.(1) be amended by adding that the requested report not have an impact on any work for the St. Jamestown Recreation Centre;
- (2) the wording "subject to matching funds being available", be deleted from the Maple Cottage project;
- (3) the funding source for the parkland improvements at Wildwood Park be amended to read "the Toronto Community Council parkland Acquisition Reserve Fund – New Development Component";

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- (4) the Chief Administrative Officer be requested to report back to the Budget Advisory Committee on the impact of front yard parking increases to the value of homes and the negative impact of the said increases;
- (5) the Chief Administrative Officer be requested to report to the Policy and Finance Committee for its meeting of January 20, 2000, on the appropriate accountability for public art and its maintenance, such report to include which department would be responsible for both, including streetscaping, public right-of-way improvements, etc.; and
- (6) the Chief Financial Officer and Treasurer be requested to report to the Budget Advisory Committee in February 2000 on fleet reserve and replacement, RFP's for leasing and other related issues.

**(Carried)**

Councillor Jakobek resumed the Chair.

C. Councillor Chow moved that:

- (1) Councillor Balkissoon's motion A.(1) be amended by adding that the requested report include a comparison with the private sector in terms of gym facilities, i.e., quality of programs offered, etc.; and
- (2) \$700,000.00 be deleted in 2000 and \$1.5 million be added in 2001 for the Robert Street Facility, subject to successful negotiations of a 'shared use' agreement between the City and the University of Toronto and the appropriate report being submitted to the Economic Development and Parks Committee.

**(Carried)**

D. Councillor Pitfield moved that:

- (1) the priority list for recreation/community centres be addressed on a 'most needed' basis across the City; and
- (2) the Chief Financial Officer and Treasurer be requested to meet with Members of the Budget Advisory Committee after the completion of the 2000 Capital and Operating Budget for a debriefing to assess the budget process.

**(Carried)**

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- E. Councillor Shiner moved that \$40,000.00 be added for renovations at Winfield Estates.

(Lost)

(Chief Administrative Officer; c. Committee Administrator, Budget Advisory Committee - January 14, 2000)

(Chief Administrative Officer; c. Committee Administrator, Policy and Finance Committee - January 14, 2000)

(Chief Financial Officer and Treasurer; c. Committee Administrator, Budget Advisory Committee - January 14, 2000)

(Chief Financial Officer and Treasurer; c. Members, Budget Advisory Committee - January 14, 2000)

**2.1 2000-2004 Recommended Capital Program - Expenditures**

The Budget Advisory Committee had before it a report (January 12, 2000) from the Chief Financial Officer and Treasurer, recommending that:

- (a) the 2000–2004 Tax Supported Capital Program for the City, with a cash flow totalling \$4.056 billion as outlined in Appendix “A1-2”, be received;
- (b) the 2000 Tax Supported Capital Program for new projects with a total cost of \$548.891 million as recommended in Appendix “A2-1” be approved; these projects require a 2000 cash flow of \$359.567 million and future year commitments totalling \$91.021 million in 2001; \$49.938 million in 2002; \$26.537 million in 2003 and \$21.828 million in 2004;
- (c) the 2000 Tax Supported Capital Program for previously approved projects with change in scope with a total cost of \$421.012 million as recommended in Appendix “A-3” be approved; these projects require a 2000 cash flow of \$143.525 million and future year commitments totalling \$81.320 million in 2001; \$70.687 million in 2002; \$62.883 million in 2003 and \$62.597 million in 2004;
- (d) the operating budget impact, identified in Appendix “E”, that results in cumulative net expenditure impact of \$2.1 million in 2000; \$1.3 million by 2001; (\$0.1) million by 2002; \$1.3 million by 2003 and \$2.9 million by 2004 be reviewed in conjunction with the 2000 Operating Budget submission within the respective program areas;

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- (e) the Commissioner of Works and Emergency Services, in conjunction with the Chief Administrative Officer and the Chief Financial Officer and Treasurer be requested to report in February 2000 to the Budget Advisory Committee on the capital requirements for the Water and Wastewater program;
- (f) an interim cash flow of \$21.704 million be approved for the Water and Wastewater Capital Program pending a review of the capital requirements for the Non-Tax Supported and Other Capital Program;
- (g) the Chief Financial Officer and Treasurer, in conjunction with the Commissioner of Corporate Services be requested to report back to the Budget Advisory Committee on the 2000 Capital Program for the City's fleet requirements in February 2000;
- (h) the Chief Financial Officer and Treasurer be requested to report back in February 2000 on the status of previously approved capital projects and provide recommendations to the Budget Advisory Committee on completed projects to be closed;
- (i) all capital projects which have been deferred and/or included as part of the future years capital program (2001–2004) be considered placeholders and subject to full review during the 2001–2005 Capital Budget review process, unless a project and its future year commitments have been recommended for approval in the 2000-2004 Capital Program; and
- (j) the 2000 Tax Supported Capital Program for previously approved projects with a total cost of \$818.649 million and a cash flow of \$480.833 million in 2000 and future year commitments of \$232.587 million in 2001; \$69.037 million in 2002; \$24.211 million in 2003 and \$11.981 million as outlined in Appendix "A4-1", be received.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

- A. Councillor Jakobek moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the report (January 12, 2000) from the Chief Financial Officer and Treasurer, subject to:
  - (1) the Budget Advisory Committee recommending to Council that the 2001 Capital Budget be prepared and presented to the Budget Advisory Committee by the Chief Administrative Officer and the Chief Financial Officer and Treasurer based on a freezing of the debt; and

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- (2) the Chief Financial Officer and Treasurer being requested to submit a report, prior to the end of this term of Council, on a reduction plan beginning in the year 2002.

(Carried)

Councillor Jakobek resumed the Chair.

- B. Councillor Kinahan moved that Councillor Jakobek's motion A(1) be amended by adding the words "providing that staff also report on the tax increase or Provincial grant necessary to affect such a freeze; and further provided that staff may also present a budget that is necessary to maintain our infrastructure."

(Lost)

**2.1a 2000 Recommended Capital Program Financial – Tax Supported**

The Budget Advisory Committee had before it a report (January 11, 2000) from the Chief Financial Officer and Treasurer, recommending that:

- (a) the capital from current contributions be increased by \$7 million from the comparable level in 1999, and that this recommendation be approved in conjunction with the approval of the 2000 Operating Budget;
- (b) the City's share of the GO Transit budget surplus for January 1 through August 7, 1999, estimated to be \$6.3 million, be applied against tax supported capital borrowing requirements in 2000;
- (c) an amount of \$14 million be accepted as a transfer from the Toronto Parking Authority and be applied to reduce borrowing requirements for the tax supported capital program;
- (d) the Rapid Transit Expansion Program (RTEP) Reserve Fund be closed out as of December 31, 1999, and any remaining balance be funded from or contributed to the Sheppard Subway Capital Subsidy Reserve; and
- (e) the total net debt financing (after provisions for underexpenditure of \$77.4 million) for the 2000 Capital Program be limited to no more than \$326.0 million, consisting of \$110 million baseline debt and \$216.0 million new debt.

The Budget Advisory Committee also had before it the Program Recommendations (Section III – Capital Budget 2000-2004 Binder).

On motion by Councillor Kinahan, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the aforementioned report and Program Recommendations.

**2.1b Analysis of the Status of the  
City's Capital Financing Position**

The Budget Advisory Committee had before it a report (January 11, 2000) from the Chief Financial Officer and Treasurer, reviewing and commenting on the City's capital financing position with respect to whether there are any long-term borrowing obligations that have not yet been financed; and recommending that this report be received for information.

On motion by Councillor Chong, the Budget Advisory Committee recommended that the aforementioned report be received and forwarded to the Policy and Finance Committee, and Council, for information.

**2.1c Further Reductions to the  
Facilities and Real Estate Capital Budget**

The Budget Advisory had before it a report (January 10, 2000) from the Chief Financial Officer and Treasurer, providing a report on additional sub-projects in the Facilities and Real Estate 2000 Capital Budget that could be deferred or deleted; providing a comparison to the 1999 Facilities and Real Estate Capital Budget; and recommending that this report be received for information.

On motion by Councillor Chong, the Budget Advisory Committee:

- (1) deferred the Concrete Rehabilitation Project at the top of the City Hall ceremonial ramp (\$150,000.00) for consideration in 2001; and added back funding (\$150,000.00) for the Central Eglinton Community Centre;
- (2) deferred the following projects in the amount of \$855,000.00 for consideration in 2001:

399 The West Mall, Etobicoke Civic Centre

- (i) replace boilers and convectors (\$75,000.00);
- (ii) replace roofing – Council Chamber (\$200,000.00); and
- (iii) replace roofing – south block (\$200,000.00);

2700 Eglinton Avenue West, York Civic Centre

- (i) replace boiler (\$100,000.00);
- (ii) replace roof membrane – Archive Room (\$150,000.00);  
and

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- (iii) replacement of doors and windows (\$130,000.00);
- (3) recommended to the Policy and Finance Committee, and Council, that funding for an emergency be taken, if required, from the \$1.2 million Emergency Capital Repairs allocation; and
- (4) received the aforementioned report for information.

**2.1d Executive Court Extension – Funding (Scarborough Malvern)**

The Budget Advisory Committee had before it a report (January 11, 2000) from the Commissioner of Works and Emergency Services, responding to a request by the Budget Advisory Committee during the review of the Transportation Services 2000 Capital Works Program, and recommending that the report be received for information.

On motion by Councillor Balkissoon, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the approval of \$1 million gross, \$345,000.00 net, cash flow in 2000/2001, subject to the Developer making a contribution that is acceptable to the Commissioner of Works and Emergency Services; and further that the Commissioner of Works and Emergency Service be requested to report on the aforementioned to the Planning and Transportation Committee prior to any expenditure being made; and
- (2) received the aforementioned report for information.

**2.1e Transition Projects/Y2K Project  
2000-2004 Capital Program**

The Budget Advisory Committee had before it a report (January 12, 2000) from the Chief Financial Officer and Treasurer, providing a 2000-2004 Capital Program and status report for the Transition Projects and the Y2K project, and recommending that:

- (a) the 2000-2004 Capital Program for the Transition Projects, with a cash flow totalling \$117.103 million as outlined in Appendix “A”, “B”, “C” and “D”, be received;
- (b) the 2000 Capital Budget for the Transition Projects consisting of six prior year projects with a change in scope with a cost of \$24.614 million in 2000, \$3.618 million in 2001 and \$0.4 million in 2002 for a total cost of \$28.632 million as recommended in Appendix “C”, be approved;



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- (c) the 2000 Capital Budget for the Transition Projects consisting of four new projects with a cost of \$8.0 million in 2000, \$9.05 million in 2001, \$4.55 million in 2002 and \$0.836 million in 2003 for a total cost of \$22.436 million as recommended in Appendix "D", be approved, subject to a review of the business cases for these projects;
- (d) the Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee on the Provincial Offences Transfer Project, with recommendations to include this project in the capital program once the task force has reported to the Policy and Finance Committee;
- (e) the Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee with a summary of the staff exit costs incurred to date and the requirement for the additional funding in 2000;
- (f) the 2000 Capital Budget for the Y2K Project with a funding request for Priority No. (2) and No. (3) projects of \$12.2 million be incorporated into the cash flow requirement of \$20.5 million in 2000 as recommended in Appendix "G", be approved; and
- (g) the 2000 Capital Budget for the Transition Projects consisting of 24 prior year projects with a cost of \$37.535 million in 2000, \$17.9 million in 2001 and \$10.6 million in 2002 for a total cost of \$66.035 million as recommended in Appendix "B", be received;

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the aforementioned report.

**2.1f Transition Funding for Unified Business System for the Transportation Division**

The Budget Advisory Committee had before it a report (December 8, 1999) from the Commissioner of Works and Emergency Services, recommending that:

- (a) transition funding, in the amount of \$11,300,000.00, be approved in support of automation projects for the Transportation Division of the Works and Emergency Services Department; and
- (b) the total amount of \$11,300,000.00, less the \$100,000.00 previously approved to be spent on an Information Technology Strategic Plan, be approved with \$4,500,000.00 to be spent in 2000, \$4,550,000.00 in 2001, and the remainder in 2002.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the aforementioned report; and
- (2) the Chief Administrative Officer be requested to report to the Policy and Finance Committee, prior to the expenditure of this program, providing an iron clad business case, specifically with regard to 'pay back' and how many FTE's are on contract at the present time.

**(Carried)**

Councillor Jakobek resumed the Chair.

B. Councillor Shiner moved that the Chief Administrative Officer be requested to identify the \$1.5 million savings to the City in 2001 due to the implementation of the recommendations and the potential for savings in the following years, during consideration of the 2001 Operating Budget.

**(Carried)**

(Chief Administrative Officer; c. Committee Administrator, Policy and Finance Committee - January 14, 2000)

**2.1g Official Plan  
2000 and 2001 Transition Funding Allocation**

The Budget Advisory Committee had before it a report (December 29, 1999) from the Acting Commissioner of Urban Development Services, recommending that:

- (a) City Council authorize the carry-over of approximately \$472,000.00 of which \$362,000.00 is contractually committed;
- (b) City Council approve funding in the amount of \$530,000.00 for 2000, and an additional \$395,000.00 for 2001 from transition funding for the preparation of a new Official Plan; and
- (c) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

On motion by Councillor Balkissoon, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the aforementioned report.

**2.1h 2000 Transition Program  
Project Atlas (Financial and HR/Payroll Project)**

The Budget Advisory Committee had before it the following:

- (1) joint report (January 7, 2000) from the Project Atlas Steering Committee, Chief Financial Officer and Treasurer, Commissioner of Community and Neighbourhood Services, Acting Commissioner of Corporate Services and Executive Director, Information Technology, outlining the current expenditures on the implementation of Project Atlas (the SAP implementation of the Financial and HR/Payroll systems); providing a projected budget to completion; requesting an amendment to the project budget; and recommending that the project budget for the implementation of the SAP Project Atlas be increased by \$7 million (gross and net) to offset additional costs expected from higher than projected staff backfills and unanticipated sustainment costs; and
- (2) report (January 13, 2000) from the Chief Financial Officer and Treasurer, responding to the Budget Advisory Committee's request for additional information on details of approved and projected change requests as well as general project expenses and recommending that this report be received for information.

On motion by Councillor Pitfield, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the joint report (January 7, 2000) from the Project Atlas Steering Committee, the Chief Financial Officer and Treasurer, the Commissioner of Community and Neighbourhood Services, the Acting Commissioner of Corporate Services and the Executive Director, Information Technology; and
- (2) received the report (January 13, 2000) from the Chief Financial Officer and Treasurer for information.

**2.1i Facilities and Real Estate Division  
Business Process Integration Project**

The Budget Advisory Committee had before it a report (December 1, 1999) from the Acting Commissioner of Corporate Services, recommending that:

- (a) the Business Process Integration Project as detailed in Appendix 1 with a cash flow of \$1.5 million in 2000 and \$.5 million in 2001, be approved;
- (b) the Chief Financial Officer and Treasurer be requested to ensure that the operating budget of the Division for the year 2002-2003 and beyond appropriately reflects the annualized savings from this project, estimated at \$2.0 million per annum;

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- (c) interim funding authorization be granted to the extent of \$300 thousand to commence the project work in January 2000, pending the final approval of the capital budget; and
- (d) the Commissioner of Corporate Services be requested to report to the Budget Advisory Committee on a six month basis to provide a project progress update.

On motion by Councillor Pitfield, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the report (December 1, 1999) from the Acting Commissioner of Corporate Services, subject to adding the following:

- (1) as part of the Business Integration Project, the Facilities and Real Estate Division establish management reporting standards to benchmark building related expenditures for all City buildings, including the housing portfolio; and
- (2) the Commissioner of Corporate Services, on an annual basis, report on cost efficiency benchmarks for all City buildings, including the housing portfolio.

**2.1j Fleet Management Services  
2000-2004 Capital Budget**

The Budget Advisory Committee had before it a report (January 10, 2000) from the Chief Financial Officer and Treasurer, responding to issues raised by the Budget Advisory Committee on December 10, 1999; and recommending that:

- (1) the Acting Commissioner of Corporate Services be requested to report to the Policy and Finance Committee at its July 2000 meeting, on the actual costs incurred for external heavy duty diesel emissions testing during the first six months of the year, and to advise City Council on the most cost-effective method (external versus internal) of performing such testing:
  - “1.1. The Fleet Management Services 2000 Capital Project No. 203, ‘Emissions Testers’ be authorized in the amount of \$100,000.00 for the acquisition of heavy duty diesel emissions testing equipment contingent upon City Council review of the recommendations contained in the report noted above.”; and
- (2) the Acting Commissioner of Corporate Services be requested to report to the Policy and Finance Committee in time for the 2001 Capital Budget process, on the actual costs incurred for external gasoline and light duty diesel emissions testing to date and to advise City Council on the most cost-effective method (external versus internal) of such testing:

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- “2.1. \$700,000.00 of Fleet Management Services 2000 Capital Budget request (Project No. 203, ‘Emissions Testers’) be deferred for consideration in the 2001 Capital Budget process subject to City Council review of the report noted above.”;

On motion by Councillor Balkissoon, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the aforementioned report, subject to the following:

- (i) deleting the words “Policy and Finance Committee” in Recommendation No. (1) and inserting in lieu thereof the words “Budget Advisory Committee”, so that such recommendation now reads:

“(1) The Commissioner of Corporate Services report to the July 2000 Budget Advisory Committee on the actual costs incurred for external heavy duty diesel emissions testing during the first six months of the year and advise Council on the most cost-effective method (external versus internal) of performing such testing;

‘1.1 The Fleet Management Services 2000 Capital Project No. 203, “Emissions Testers” be authorized in the amount of \$100,000.00 for the acquisition of heavy duty diesel emissions testing equipment contingent upon Council review of the recommendations contained in the report noted above;” and

- (ii) deleting the words “Policy and Finance Committee” in Recommendation No. (2) and inserting in lieu thereof the words “Budget Advisory Committee” so that such recommendation now reads:

“(2) The Commissioner of Corporate Services report to the Budget Advisory Committee in time for the 2001 Capital Budget process, on the actual costs incurred for external gasoline and light duty diesel emissions testing to date and advise Council on the most cost-effective method (external versus internal) of such testing;

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‘2.1 \$700,000.00 of Fleet Management Services 2000 Capital Budget request (Project No. 203, “Emissions Testers”) be deferred for consideration in the 2001 Capital Budget process subject to Council review of the report noted above.’”; and

- (iii) the Commissioner of Corporate Services be requested to arrange a meeting for the Budget Advisory Committee Members to attend a demonstration of diesel testing.

(Commissioner of Works and Emergency Services; c. Members, Budget Advisory Committee; Chief Financial Officer and Treasurer - January 14, 2000)

**2.1k 2000-2001 Forecast for  
Staff Redeployment and Retraining**

The Budget Advisory Committee had a before it a report (undated) from the Executive Director of Human Resources, providing information as to the needs for the year 2000 for staff redeployment and retraining, and recommending that:

- (a) the funds remaining from the allocations of 1998 and 1999 be reserved for the purposes of redeployment and retraining in the year 2000; and
- (b) \$2,000,000.00 be included in the Staff Exits Transition Project in 2001 to provide for additional demands for staff retraining and redeployment;

On motion by Councillor Pitfield, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the aforementioned report.

**2.1l Provision of Information and Technology  
Requirements Related to the Public Health 2000 Capital Budget**

The Budget Advisory Committee had before it a report (January 12, 2000) from the Executive Director of Information and Technology, responding to the Budget Advisory Committee’s request made at the December 9, 1999 Capital Budget ‘wrap-up’ meeting respecting requirements which will be provided and funded from the 1999 and 2000 approved Capital Budget; the Operating Budget implications and related information and technology costs in 2000 and future years; and recommending that:

- (a) the Executive Director of Information and Technology provide Public Health with its critical information and technology requirements for 2000 from existing Y2K (Project Management Office) stock and the recommended 2000 Capital Budget, as detailed in this report and consistent with existing corporate standards and practices;

- (b) this report be forwarded to the Board of Health for information; and
- (c) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the aforementioned report.

**2.1m Transfer of Small Dollar Projects  
and Those With Less Than a  
10 Year Lifespan to the 2000 Operating Budget**

The Budget Advisory Committee had before it a report (January 10, 2000) from the Chief Financial Officer and Treasurer, providing a list of sub-projects costing \$50,000.00 or less and those with less than a 10 year lifespan and the implications to program budgets and the budgets of other community organizations; and recommending that:

- (a) the Chief Financial Officer and Treasurer request current financial information from the AOCC Centres to ascertain if there are available reserve funds which could be applied to the capital maintenance of their buildings or premises and request such participation, if available; and
- (b) the Chief Financial Officer and Treasurer, in consultation with the Acting Commissioner of Corporate Services, be requested to review the agreements in place governing the use of City buildings by community agencies to ascertain possible participation in the funding of capital projects.

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the aforementioned report (January 10, 2000) from the Chief Financial Officer and Treasurer, subject to the pending report requests from the City Auditor, the Chief Administrative Officer and the Chief Financial Officer and Treasurer, relating to AOCC accounting process, governance and capital maintenance being consolidated into one comprehensive report.

**2.1n Proposed \$7 million Capital Budget for  
Improving the Emergency Shelter System**

The Budget Advisory Committee had before it a report (January 12, 2000) from the Commissioner of Community and Neighbourhood Services, recommending that the \$3.3 million gross balance be designated in 2001 commitments for the following reasons:

- (a) with respect to the recent federal announcements on its multi-year \$753 million homelessness initiative, the implications for the City of Toronto are not yet known;
- (b) the Province has not yet indicated how it will respond to the federal announcements; and
- (c) cost-sharing may be required from the City of Toronto in some components of the federal initiative;

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee received the aforementioned report for information (no change in funding format).

Councillor Jakobek resumed the Chair.

**2.10 Toronto Public Library  
Technical Adjustment to  
2000-2004 Capital Budget Submission**

The Budget Advisory Committee had before it a report (January 12, 2000) from the Chief Financial Officer and Treasurer, providing the following amendment to Section III Program Recommendations to include the following recommendation by the Budget Advisory Committee at its meeting of November 16, 1999, which was inadvertently omitted:

“In the event the Library Board recommend the disposal or sale of library properties during the Capital Budget deliberations, the Chief Financial Officer and Treasurer assure the Committee that the monies received be reinvested in the Library Program.”

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee amended the Section III Program Recommendations to include the aforementioned recommendation.

Councillor Jakobek resumed the Chair.



**2.1p 2000-2004 Capital Budget Review**  
**Response from Information and Technology Services**  
**Budget Advisory Committee Request from December 10, 1999**

The Budget Advisory Committee had before it a report (December 17, 1999) from the Acting Commissioner of Corporate Services, responding to an inquiry as to whether the Information and Technology Division could further reduce its proposed 2000 Capital Budget expenditures by an additional \$250,000.00.

On motion by Councillor Chow, the Budget Advisory Committee:

- (1) reduced the Information and Technology Division Budget by \$250,000.00 by commencing the Network and Telecom Upgrade projects on a delayed implementation schedule; and
- (2) received the aforementioned report for information.

**2.1q Additional Information**  
**Northern District Soccer Facility – Ward 7**

The Budget Advisory Committee had before it the following:

- (a) report (January 12, 2000) from the Commissioner of Economic Development, Culture and Tourism, providing additional information, as requested by the Budget Advisory Committee at its January 12, 2000 meeting, regarding the above facility; and recommending that this report be received for information;
- (b) communication (January 13, 2000) from Trustee Mary Cicogna, Toronto Catholic District School Board, in support of the joint development of a soccer stadium at Regina Pacis Catholic Secondary School; and
- (c) communication (May 6, 1999) from the North York Soccer Association, Toronto, Ontario, providing a list of priority items needed by the Toronto Catholic District School Board.
  - A. Councillor Balkissoon moved that:
    - (1) \$1 million for the North District Soccer facility be deleted;
    - (2) the report (January 12, 2000) from the Commissioner of Economic Development, Culture and Tourism be received for information;
    - (3) the communication (January 13, 2000) from Trustee Mary Cicogna, Toronto Catholic District School Board be received for information; and

- (4) the communication (May 6, 1999) from the North York Soccer Association, Toronto, Ontario, be received for information.

(Carried)

- B. Councillor Pitfield moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the approval of funding in the amount of \$600,000.00 in 2000 and \$700,000.00 in the year 2001 for the North District Soccer Facility.

(Lost)

### **2.1r Year 2000 Transition Project Security System Upgrades at Various Key City Facilities**

The Budget Advisory Committee had before it a report (January 13, 2000) from the Executive Director, Facilities and Real Estate Division, providing the Budget Advisory Committee with clarifications and additional information for consideration in the determination of the security systems related needs for certain City civic centres; and recommending that this report be received for information.

On motion by Councillor Pitfield, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the approval of \$230,000.00 for upgrading the security systems at East York Civic Centre (\$30,000.00), North York Civic Centre (\$100,000.00) and Scarborough Civic Centre (\$100,000.00);
- (2) received the aforementioned report for information.

### **2.1s Allocation of Funds for Dundas West Area**

The Budget Advisory Committee had before it a communication (January 14, 2000) from Councillor Betty Disero, Davenport, requesting the Budget Advisory Committee to consider allocating funds of \$80,000.00 to the Dundas West Area for façade improvements.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee deferred consideration of this matter until the 2001 Capital Budget deliberations.

Councillor Jakobek resumed the Chair.

(Chief Financial Officer and Treasurer; c. Councillor Betty Disero,  
Davenport - January 14, 2000)

**2.1t Humber Bridges Rehabilitation Project  
East Side Pedestrian Cycling Paths**

The Budget Advisory Committee had before it a communication (January 14, 2000) from Councillor Chris Korwin-Kuczynski, High Park, requesting the Budget Advisory Committee to provide funding to ensure that a pedestrian cycling path on the east side of the Humber is included in the bridge reconstruction program.

On motion by Councillor Chow, the Budget Advisory Committee referred the aforementioned communication to the Commissioner of Works and Emergency Services for report thereon to the Planning and Transportation Committee, the said report to include details of the cost associated with this project.

(Commissioner of Works and Emergency Services; c. Councillor Chris Korwin-Kuczynski, High Park; Committee Administrator, Planning and Transportation Committee - January 14, 2000)

The Budget Advisory Committee recommended to the Policy and Finance, and Council, the adoption of the 2000-2004 Capital Budget, subject to the aforementioned amendments made at the January 12 and 14, 2000 meetings of the Budget Advisory Committee, viz.:

***Ambulance Services***

It is recommended that:

- (1) the 2000-2004 Capital Program of Ambulance Services, with a cash flow totalling \$18.680 million, be received;
- (2) the 2000 Capital Budget for Ambulance Services consisting of one Previously Approved with Change of Scope project with a cost of \$0.510 million as recommended in Appendix "B2" be approved; this project requires a 2000 cash flow of \$0.510 million;
- (3) the 2000 Capital Budget for Ambulance Services consisting of four new projects with a total cost of \$6.009 million (gross) and \$1.229 million (net) as recommended in Appendix "B3" be approved; these projects require a 2000 cash flow of \$4.092 million (gross) and \$1.107 million (net) and commitments totalling \$1.917 million (gross) and \$0.122 million (net) in 2001;

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- (4) the operating impact that results in \$40 thousand in increased expenditures in 2000, \$110 thousand in 2001, \$182 thousand in 2002, \$194 thousand in 2003 and up to \$251 thousand in 2004 (these may be partially offset by a minimum of 50 percent provincial funding), be approved;
- (5) the General Manager of Ambulance Services be requested to report back to Budget Advisory Committee before conclusion of the 2000 budget review to confirm whether 100 percent provincial funding will be available for financing of the AVTEC and BACC projects;
- (6) the General Manager of Ambulance Services and the Chief Financial Officer and Treasurer be requested to report back on efforts to secure a formal cost-sharing arrangement with the Province in support of Ambulance Services Capital and Operating expenditures, including a mechanism for determining eligibility for 50 percent versus 100 percent provincial funding;
- (7) the General Manager of Ambulance Services be requested to report back on the success of the efforts to secure 50 percent funding for the Vehicle Venting Emissions and Monitor Defibrillator projects; and
- (8) a working group be established, consisting of representatives from Fire, Ambulance, Facilities and Finance to develop a longer term Fire Station construction/reconstruction plan to address needs for Fire Services and Ambulance Services; and replacement of the aging infrastructure; it is further recommended that this working group report back to the Budget Advisory Committee prior to consideration of the Ambulance Services' 2001 capital program.

*Children's Services*

It is recommended that:

- (1) the 2000–2004 Capital Program of the Children's Services Division, with a cash flow totalling \$2.0 million gross and net \$0.0 as outlined in Appendix "A", be received;
- (2) the 2000 Capital Budget for the Children's Services Division consisting of one new project with a cost of \$2.0 million gross and zero net as recommended in Appendix "B3" be approved; and

- (3) the Commissioner of Community and Neighbourhood Services, the Chief Financial Officer and Treasurer and the City Solicitor, be requested to ensure that all conditions embodied in the legal agreements with Sam-Sor Enterprises Inc. and Imperial Oil Limited for receipt of funding of \$2.0 million are complied with prior to commencement of the project; and further the Chief Financial Officer and Treasurer ensure that funding of \$2.0 million is received from Sam-Sor Enterprises Inc. and Imperial Oil Limited prior to the commencement of construction of this project.

### *Culture*

It is recommended that:

- (1) the 2000-2004 Capital Program of the Culture Division, with a cash flow totalling \$90.115 million as outlined in Appendix "A", be received;
- (2) the 2000 Capital Budget for the Culture Division consisting of five new projects with a cost of \$4.179 million as recommended in Appendix "B3", be approved; these projects require a one-year cash flow only;
- (3) the 2000 Capital Budget for the Culture Division consisting of one Previously Approved with Change of Scope project with a cost of \$3.65 million as recommended in Appendix "B2", be approved;
- (4) the operating budget impact that results in a net cost of \$37 thousand in 2000, \$63 thousand in 2001, \$55 thousand in 2002, \$38 thousand in 2003 and \$32 thousand in 2004, be approved;
- (5) the Commissioner of Economic Development, Culture and Tourism be requested to proceed with a Cultural Facilities Masterplan including needs assessment and business cases for new Arts facilities, including the Oakwood – Vaughan Arts Centre, in future years as a part of business planning prior to the 2001 capital cycle;
- (6) the following actions be taken to support the required capital maintenance and restoration of Casa Loma and its associated buildings:
  - (i) that, effective in 2001, rental revenue from Casa Loma, the Casa Loma Stables and the separately leased Casa Loma Hunt Lodge be transferred to a reserve dedicated to capital

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maintenance of these City properties; that this reserve be applied to these ongoing capital maintenance projects starting in 2001; and that the 2001 Operating Budget of Facilities and Real Estate be adjusted accordingly;

- (ii) the funding for the projects for rewiring and boiler replacement for the Casa Loma Hunt Lodge (Casa Loma Residential Building) be deferred, pending a report back from the Commissioner of Corporate Services when a lease agreement is in place and that revenue from the lease will be allocated to the reserve for maintenance of Casa Loma, the Stables and the Hunt Lodge; and
  - (iii) the future lease agreements for all of the Casa Loma properties be negotiated in conjunction with the Commissioner of Economic Development, Culture and Tourism and in consideration of the need to ensure a State of Good Repair for these properties over time; and
- (7) the 2000 Capital Budget for the Culture Division consisting of three Previously Approved projects with cash flow carry-forward and 2000 approved cost totalling \$0.915 million as recommended in Appendix "B1", be received.

***Economic Development***

It is recommended that:

- (1) the 2000-2004 Capital Program of the Economic Development Division, with a cash flow totalling \$21.395 million as outlined in Appendix "A", be received;
- (2) the 2000 Capital Budget for the Economic Development Division consisting of three new projects with a gross 2000 cost of \$3.672 million as recommended in Appendix "B3", be approved; these projects require a 2000 cash flow of \$3.672 million and are based on one-year capital project proposals; no future year cash flow commitments or operating budget impacts result from approval of the 2000 Capital program;

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- (3) the Commissioner of Economic Development, Culture and Tourism and the Acting Commissioner of Urban Development Services be requested to prepare amendments to the City's Community Improvement Plans under Section 28 of the Planning Act to permit grants under the Commercial Facade Improvement Program to be disbursed by cheque rather than tax credit in all areas of the City;
- (4) staff be requested to review the Commercial Facade Improvement Program to determine whether the \$5,000.00 limit requirement is an impediment to businesses participating in the program, and report to the Economic Development and Parks Committee in January 2000 on the feasibility of lowering the limit to encourage participation;
- (5) staff be requested to determine cost estimates to eliminate the safety hazard created by the yield sign on the traffic island at the intersection of Dufferin Street and Eglinton Avenue West for the large numbers of seniors in this area attempting to cross the street by removing the traffic island and installing a signalized right turn lane, and that this amount be included as a recommendation to the Budget Advisory Committee; and
- (6) reiterate that the \$60,000.00 approved in the 1999 Capital Budget for the Leaside Business Project not be used for the installation of the two stone gateways but for other streetscape projects.

***Fire Services***

It is recommended that:

- (1) the 2000-2004 Capital Program of Fire Services, with a cash flow totalling \$55.087 million as outlined in Appendix "A", be received;
- (2) the 2000 Capital Budget for Fire Services consisting of two Previously Approved projects with a cost of \$19.480 million as recommended in Appendix "B1", be received;
- (3) the 2000 Capital Budget for Fire Services consisting of one Previously Approved with Change of Scope project with cash flow requirements of \$.415 million in 2000 as recommended in Appendix "B2", be approved;

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- (4) the 2000 Capital Budget for Fire Services consisting of 14 new projects with a cost of \$4.863 million as recommended in Appendix "B3", be approved; these projects require a 2000 cash flow of \$4.701 million and commitments totalling \$.162 million in 2001;
- (5) the operating budget cost of \$1.549 million in 2000 be approved; and future operating impacts at a cost of \$.121 million in 2001; \$.085 million in 2002; \$.085 million in 2003 and savings of \$.007 million in 2004, be received;
- (6) the Commissioner of Works and Emergency Services be requested to provide a report to the Budget Advisory Committee for the 2001 capital budget process on the training needs and facilities for the amalgamated Fire Services, addressing: (a) number of facilities required; (b) current usage statistics; (c) revenue-generating potential; and (d) specific equipment needs;
- (7) a working group be established, consisting of representatives from Fire Services, Ambulance Services, Facilities and Real Estate and Finance, to develop a longer term Fire Station construction/re-construction plan to address needs for Fire Services and Ambulance Services and replacement of the aging infrastructure; it is further recommended that this working group report back to the Budget Advisory Committee prior to consideration of the Fire Services 2001 Capital Program;
- (8) the Commissioner of Works and Emergency Services be requested to provide a report on false alarms, including total number of calls, the number of calls that were false alarms for 1999 and the recovery of fines in that regard; and
- (9) the Commissioner of Works and Emergency Services, the Chief of Police and the Fire Chief be requested to provide a report on:
  - (i) how emergency services are being delivered on the waterfront, i.e., the role of the Police Marine Unit, the role of Fire and Ambulance Services, the number of staff and the number of pieces of equipment for each unit as of January 1, 1998, January 1, 1999 and January 1, 2000; and
  - (ii) how waterfront marine services are provided elsewhere along Lake Ontario communities and the most appropriate way of eliminating duplication.



***Homes for the Aged***

It is recommended that:

- (1) the 2000-2004 Capital Program of the Homes for the Aged Division, with a cash flow totalling \$42.376 million as outlined in Appendix "A", be received;
- (2) the 2000 Capital Budget for the Homes for the Aged Division consisting of one new project with a total cost of \$38.0 million as recommended in Appendix "B3", be approved; this project requires a 2000 cash flow of \$2.0 million and commitments totalling \$10.0 million in 2001; \$10.0 million in 2002; \$10.0 million in 2003; and \$6.0 million in 2004;
- (3) the commencement of the construction phase totalling \$38.0 million be approved, subject to provision of a report by the Commissioner of Community and Neighbourhood Services in response to the following directive made during the 1999 capital process that: "The Commissioner of Community and Neighbourhood Services, in consultation with the Chief Financial Officer and Treasurer, be requested to report to the Budget Advisory Committee on the financial implications of renovating the two older facilities (379 beds) before the construction phase of this project begins";
- (4) the Commissioner of Community and Neighbourhood Services, in consultation with the Chief Financial Officer and Treasurer, be requested to include the appropriate financing costs incurred by the City during the construction phase of the Site Redevelopment Project, in the final costs submitted to the Province for cost sharing; and
- (5) the 2000 Capital Budget for Homes for the Aged consisting of two Previously Approved projects with a cost of \$4.376 million as recommended in Appendix "B1", be received.

***Parks and Recreation***

It is recommended:

- (1) the 2000-2004 Capital Program of the Parks and Recreation Division, with a cash flow totalling \$347.601 million as outlined in Appendix "A", be received;

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- (2) the 2000 Capital Budget for the Parks and Recreation Division consisting of seven Previously Approved with Change of Scope projects with a cost of \$13.245 million as recommended in Appendix "B2", be approved; these projects require a 2000 cash flow of \$11.945 million and commitments totalling \$1.3 million in 2001;
- (3) the 2000 Capital Budget for the Parks and Recreation Division consisting of thirteen new projects with a cost of \$42.13 million as recommended in Appendix "B3", be approved; these projects require a 2000 cash flow of \$26.875 million and commitments totalling \$8.857 million in 2001 and \$6.398 million in 2002;
- (4) the recommended operating budget impact of \$0.275 million emanating from the approval of the 2000 Capital Budget be considered within the overall scope of the Parks and Recreation program's 2000 Operating Budget submission;
- (5) the Commissioner of Economic Development, Culture and Tourism be requested to report, in consultation with the Chief Financial Officer and Treasurer, on the feasibility of establishing a reserve for golf course maintenance that will be funded through a surcharge on golf green fees;
- (6) the Commissioner of Economic Development, Culture and Tourism be requested to report back, in consultation with the Acting Commissioner of Corporate Services, prior to the 2001 Capital Budget process on:
  - (i) the backlog related to the "State of Good Repair" of Parks and Recreation facilities; and
  - (ii) how the backlog will be addressed in the 2001-2005 capital program request for the Parks and Recreation Division;
- (7) the Commissioner of Economic Development, Culture and Tourism be requested to report on the availability of reserve and development charge funding that can be applied to the St. Jamestown Recreation Centre sub-project as part of the 2001-2005 capital program request;

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- (8) the Commissioner of Economic Development, Culture and Tourism be requested to consider the proposed York, Western North York, Parkdale and South Etobicoke Recreation Centres in the Long Term Plan for Parks and Recreation Facilities – All Wards, and that the Plan also encompass the proposed expansion of existing Parks and Recreation facilities;
- (9) the Long Term Plan for Parks and Recreation Facilities – All Wards, be considered within the context of the Program's 2001-2010 capital program request;
- (10) the 2000 Capital Budget for the Parks and Recreation Division consisting of thirteen Previously Approved projects with a cost of \$40.992 million as recommended in Appendix "B1", be received; these projects require a 2000 cash flow of \$32.595 million and commitments totalling \$8.397 million in 2001;
- (11) the Commissioner of Economic Development, Culture and Tourism, in consultation with the Chief Financial Officer and Treasurer, be requested to report to the Budget Advisory Committee for its meeting of January 14, 2000, and the Scarborough Community Council for its meeting of January 18, 2000, on fund raising activities for the Chinese Cultural Centre and what kind of support is needed from the City to support this project;
- (12) Bayview Arena/Edithvale Community Centre: the Commissioner of Economic Development, Culture and Tourism in consultation with the Chief Financial Officer and Treasurer be requested to report further on this project providing more details during the 2001 Capital Budget deliberations, the said report to include the needs component;
- (13) Playground Rehabilitation: the Commissioner of Economic Development, Culture and Tourism be requested to report to the Economic Development and Parks Committee on:
  - (i) whether or not the funds are being expended for the express use as directed by City Council; and
  - (ii) each of the proposed playground replacements as to the actual cost on a per park basis for each of the replacements and advise as to where the balance of the funds are being allocated;

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- (14) the Commissioner of Works and Emergency Services, together with the Commissioner of Economic Development, Culture and Tourism, be requested to report during the year 2000 budget process, if possible, on the funding required and its source, to implement the proposed bicycle paths under the railway portion of the Humber Bridges in the year 2001;
- (15) the Commissioner of Economic Development, Culture and Tourism be requested to report on the status and develop a plan for the Earl Beatty R.C. improvements for inclusion in year 2001 budget consideration, provided funds are available;
- (16) the Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer and Treasurer be requested to report back on the feasibility of selling the golf courses;
- (17) the Commissioner of Economic Development, Culture and Tourism be requested to report on the total cost to build a recreation or community centre over the past five years, as soon as possible;
- (18) Greenwood Park: accelerate \$100,000.00 to 2000 to address park deficiencies, subject to the sale of surplus property adjacent to the park;
- (19) Maple Cottage: accelerate \$177,000.00 for restoration to 2000, subject to matching funds being available;
- (20) Don Valley Practice Range: referred for consideration in the 2000 Operating Budget deliberations;
- (21) Child Care Centres: funding for playground renovations/replacement be referred to the Commissioner of Community and Neighbourhood Services for report thereon to the Community Services Committee;
- (22) St. Jamestown Community Centre: endorse the Capital Budget allocation for St. Jamestown Community Centre as City Council's first priority for a new community centre as recommended by the Chief Administrative Officer; and further that there be no user fees for the usage of same when completed and this statement be added to any future reports;
- (23) Kiwanis Pool: \$5,000.00 be given prior approval in the 2000 Operating Budget to provide an outdoor shower;

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- (24) Rouge Community Complex: to be considered within the context of the future needs plan; and
- (25) the York Civic Centre Land as a base for a new recreation centre be referred to the Chief Administrative Officer for future consideration.

***Shelter, Housing and Support***

It is recommended that:

- (1) the 2000-2004 Capital Program of the Shelter, Housing and Support Division, with a cash flow totalling \$47.981 million as outlined in Appendix "A", be received;
- (2) the 2000 Capital Budget for the Shelter, Housing and Support Division consisting of two new projects with a total cost of \$43.0 million as recommended in Appendix "B3", be approved; these projects require a 2000 cash flow of \$7.5 million and commitments totalling \$13.0 million in 2001; \$8.5 million in 2002; \$7.0 million in 2003; and \$7.0 million in 2004;
- (3) that the funding envelope in the amount of \$7.0 million gross and \$3.5 million net included in the recommended budget (Appendix "B3"), to provide funding for short term shelter accommodation, be subject to matching funds being received from the Province; and
- (4) the 2000 Capital Budget for the Shelter, Housing and Support Division consisting of three Previously Approved projects with a cost of \$4.981 million as recommended in Appendix "B1", be received.

***Social Services***

It is recommended that:

- (1) the 2000-2004 Capital Program submission of the Social Services Division, with a cash flow totalling \$13.238 million, be received;
- (2) the 2000 Capital Budget for the Social Services Division request of \$13.238 million projected costs for relocating two Social Services offices beginning in 2000 be deferred until the Corporate Master Plan is completed and approved; and

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- (3) the Social Services Division negotiate through the Corporate Services lease renewals for the sites located at 220 Attwell Drive and 5639 Finch Avenue East for terms up to, but not exceeding five years.

***Solid Waste Management***

It is recommended that:

- (1) the 2000-2004 Capital Program of the Solid Waste Management Division, with a cash flow totalling \$127.711 million as outlined in Appendix "A", be received;
- (2) the 2000 Capital Budget for the Solid Waste Management Division consisting of three Previously Approved projects with a cost of \$17.776 million as recommended in Appendix "B1", be received;
- (3) the 2000 Capital Budget for the Solid Waste Management Division consisting of two Previously Approved with Change of Scope projects with a cost of \$2.472 million as recommended in Appendix "B2", be approved; the increase in cost for these projects is \$1.6 million and mainly reflects a project expansion to include new diversion initiatives as part of the TIRM Project RFP process and Material Recovery Facilities upgrades to handle more types of recyclable materials in accordance with Council's policy respecting waste diversion targets; these projects require a 2000 cash flow of \$2.074 million and commitments of \$.298 million in 2001 and \$.100 million in 2002;
- (4) the 2000 Capital Budget for Solid Waste Management consisting of two new projects with a cost of \$2.044 million as recommended in Appendix "B3", be approved; these projects require a 2000 cash flow of \$1.478 million and commitments totalling \$.566 million in 2001;
- (5) the operating impact that results in expenditures of \$148 thousand in 2000, \$766 thousand in 2001, \$1.4 million in 2002 and savings of \$2.8 million in 2003 and \$9.2 million in 2004 once expected savings from various recycling facilities are realized, be approved;

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- (6) the Chief Financial Officer and Treasurer review the status of the Perpetual Care Reserve for Landfills and report back, in consultation with the General Manager of Solid Waste Management, on any required change to the paid tonnage contribution rate to ensure that adequate funding is available to cover the future expenditure requirements for the perpetual care of landfills; and
- (7) the Commissioner of Works and Emergency Services be requested to report on the progress in securing an extension of the City of Vaughan's by-law to allow the City of Toronto to operate the Avondale Composting Facility beyond May 2000.

***Transportation***

It is recommended that:

- (1) the 2000-2004 Capital Program of the Transportation Division, with a cash flow totalling \$1,291.190 million as outlined in Appendix "A", be received;
- (2) the 2000 Capital Budget for the Transportation Division consisting of one Previously Approved Project with a cash flow of \$4.2 million as recommended in Appendix "B1", be received;
- (3) the 2000 Capital Budget for the Transportation Division consisting of six Previously Approved with Change of Scope projects, with a cash flow for 2000 of \$29.750 million as recommended in Appendix "B2", be approved;
- (4) the 2000 Capital Budget for Transportation consisting of 50 new projects with a cash flow for 2000 of \$130.800 million, as recommended in Appendix "B3", be approved; commitments of \$25.530 million in 2001, \$15.020 million in 2002, \$7.760 million in 2003 and \$8.060 million in 2004 also be approved;
- (5) the Chief Administrative Officer and the Chief Financial Officer and Treasurer be requested to report on the future implications to the City's budget of undertaking the 'state of good repair' in areas where such information is readily available, said report to be provided no later than in time to be considered in conjunction with the City's 2001-2005 capital program;

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- (6) the Commissioner of Works and Emergency Services be requested to review the possibility of including the expansion of Port Union Road from three lanes to four lanes within the Program's 2001-2005 capital program;
- (7) the Commissioner of Works and Emergency Services be requested to review the possibility of advancing the Scarlett Road/St. Clair Avenue West/Dundas Street project and report back to the Community Council;
- (8) the Commissioner of Works and Emergency Services and the Commissioner of Economic Development, Culture and Tourism be requested to report on the funding required and its source, to implement bicycle paths under the railway portion of the Humber Bridges in the year 2001;
- (9) the Commissioner of Works and Emergency Services be requested to report to the January 14, 2000 meeting on the Executive Court Extension project; on the percentage of this project to be funded by the City and the percentage to be funded through Development Charges; and
- (10) the Commissioner of Works and Emergency Services be requested to report on the development of a road near the Railway Lands and the timing of such development.

***Urban Development Services***

It is recommended that:

- (1) the 2000-2004 Capital Program of the Urban Development Services Division, with a cash flow totalling \$42.197 million as outlined in Appendix "A", be received;
- (2) the 2000 Capital Budget for the Urban Development Services Division consisting of two new projects with a cost of \$1.96 million as recommended in Appendix "B3", be approved; these projects require a 2000 cash flow of \$1.96 million, with no future year commitments;



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- (3) the Acting Commissioner of Urban Development Services be requested to identify the maintenance costs in future years associated for each project, and that the Commissioner of Economic Development, Culture and Tourism and the Commissioner of Works and Emergency Services be requested to indicate their concurrence of the costs and the responsibility for the maintenance;
- (4) the Chief Administrative Officer and Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee during the 2000 Operating Budget review on which capital program umbrella the streetscaping projects should be assigned to;
- (5) the Acting Commissioner of Urban Development Services be requested to coordinate each project with the work of other departments/agencies;
- (6) the Acting Commissioner of Urban Development Services be requested to ensure that, in the future, staff consult with the local ward Councillor prior to submitting Main Street Improvement Projects in the budget;
- (7) the Garrison Creek projects continue to be funded from the Urban Development Services capital program;
- (8) the Acting Commissioner of Urban Development Services be requested to report back to the Budget Advisory Committee, in conjunction with the Commissioner of Economic Development, Culture and Tourism, on providing a Public Art program within the capital budget;
- (9) the Scarborough Community Council be advised that the Kingston Road Improvements will be deferred for consideration in the 2001 Capital Budget process, provided funds are available, and that the Chief Administrative Officer and Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee on the administration of streetscape projects, including the issue of ongoing maintenance and public/private partnerships to secure the maintenance;

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- (10) the Acting Commissioner of Urban Development Services be requested to report to the appropriate Standing Committee on the feasibility of including Danforth Avenue between Victoria Park Avenue and Danforth Road as part of the Main Street Improvement Program and defer consideration of this project to the 2001 Capital Budget process, provided funds are available;
- (11) the Sheppard and Provost streetscape project be approved at \$60,000.00 for 2000 with the balance to be considered in 2001, provided funds are available; and
- (12) the 2000 Capital Budget for the Urban Development Services Division consisting of six Previously Approved projects with a cost of \$5.509 million as recommended in Appendix "B1", be received.

*City Clerk's*

It is recommended that:

- (1) the 2000-2004 Capital Program of the City Clerk's Division, with a cash flow totalling \$12.05 million as outlined in Appendix "A", be received; and
- (2) the City Clerk's 2000 Capital Budget consisting of one Previously Approved project with a cash flow in 2000 of \$12.05 million as recommended in Appendix "B1", be approved.

*Corporate*

It is recommended that:

- (1) the 2000-2004 Capital Program for Corporate projects, with a cash flow totalling \$20.5 million as outlined in Appendix "A", be received; and
- (2) the Corporate 2000 Capital Budget consisting of two Previously Approved projects with a cash flow in 2000 of \$10.5 million as recommended in Appendix "B1", be approved.

***Facilities and Real Estate***

It is recommended that:

- (1) the 2000-2004 Capital Program of the Facilities and Real Estate Division, with a cash flow totalling \$85.404 million as outlined in Appendix "A", be received;
- (2) the 2000 Capital Budget for the Facilities and Real Estate Division consisting of 13 new projects with a cost of \$14.528 million (gross) as recommended in Appendix "B3", be approved; these projects require a 2000 cash flow of \$14.528 million, with no future commitments and no operating impacts;
- (3) the Capital Budget for the Facilities and Real Estate Division consisting of two Previously Approved with Change of Scope projects with a cost of \$7.272 million and a 2000 cash flow of \$2.243 million as recommended in Appendix "B2", be approved; future year cash flows for these projects are \$2.143 million in 2001; \$1.843 million in 2002; and \$1.043 million in 2003 with no operating impacts;
- (4) the Acting Commissioner of Corporate Services be requested to continue to develop a full assessment of the backlog of the projects under the Division's jurisdiction as well as ongoing and cyclical State of Good Repair projects for inclusion in the five year 2001 Capital Program;
- (5) the Acting Commissioner of Corporate Services be requested to report to the Budget Advisory Committee in the 2001 Capital Budget process on the specific applications of the \$1.2 million provided for emergency repairs in the 2000 Capital Budget, as well as providing this information with all Capital Budget variance reports during the year;
- (6) that the Chief Administrative Officer, in conjunction with the Acting Commissioner of Corporate Services and the Commissioner of Economic Development Culture and Tourism, be requested to review the long term plan for the use of Old City Hall (60 Queen Street West) and report to the Policy and Finance Committee by August 2000;
- (7) the Acting Commissioner of Corporate Services be requested to ensure that all costs for 100 Queen Street West (City Hall) appear together in future Facilities and Real Estate Capital Budget submissions;

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- (8) the 2000 Capital Budget for the Facilities and Real Estate Division consisting of six Previously Approved projects with cash flow carry forward and 2000 approved cost totalling \$9.723 million (gross) and \$9.035 million (net) with no operating impacts, as recommended in Appendix "B1", be received; and
- (9) that the \$7 million included for Previously Approved projects (Appendix "B1") be released conditional upon the Acting Commissioner of Corporate Services providing an assessment of each prior year capital project that has not yet been closed, and reporting this information to the Chief Financial Officer and Treasurer by April 1, 2000.

***Finance Department***

It is recommended that:

- (1) the 2000-2004 Capital Program of the Finance Department, with a cash flow totalling \$1.55 million as outlined in Appendix "A", be received; and
- (2) the Finance Department's 2000 Capital Budget consisting of two new projects with total project costs of \$1.55 million and a gross and net cash flow in 2000 of \$1.5 million and zero respectively, as recommended in Appendix "B3", be approved; these projects require commitments totalling \$0.05 million in 2001.

***Fleet Management***

It is recommended that:

- (1) the 2000-2004 Capital Program of the Fleet Management Division, with a cash flow totalling \$1.2 million as outlined in Appendix "A", be received;
- (2) the Fleet Management Division 2000 Capital Project No. 204, "Amalgamation of Fleet Maintenance Locations", consisting of total project costs of \$0.4 million, be approved; and
- (3) the Fleet Management Division 2000 Capital Project No. 203, "Emissions Testers" be deferred for consideration pending a report from the Chief Financial Officer and Treasurer to be presented at the January 12, 2000 Budget Advisory Committee meeting.

***Information Technology***

It is recommended that:

- (1) the 2000–2004 Capital Program of the Information and Technology Division, with a cash flow totalling \$20.649 million as recommended in Appendix “A”, be received;
- (2) the 2000 Capital Budget for the Information and Technology Division, consisting of five new projects with a cost of \$20.649 million as recommended in Appendix “B3”, be approved; these projects required a 2000 cash flow of \$7.846 million and commitments totalling \$9.247 million in 2001; \$2.177 million in 2002; \$0.727 million in 2003; and \$0.652 million in 2004;
- (3) the operating budget impact of \$2.498 million in 2000, \$2.491 million in 2001, \$2.141 million in 2002, \$2.09 million in 2003 and \$2.04 million in 2004 associated with the recommended projects included in 2000–2004 Capital Program for the Information and Technology Division, be considered with the Information and Technology Division 2000 Operating Budget;
- (4) the Information and Technology Division, in consultation with the City departments develop, for Council approval prior to the 2001-2005 Capital Budget request, a corporate Information and Technology strategic plan and multi-year capital investment program that:
  - (i) outlines and addresses corporate infrastructure and other corporate Information and Technology requirements;
  - (ii) identifies and provides solutions to operational needs;
  - (iii) provides links between corporate and operational capital requirements for Information and Technology; and
  - (iv) provides a framework for the 2001–2005 Information and Technology Projects;
- (5) in regard to the Data Warehousing Strategy and Pilot sub-project, the amount of \$750.0 thousand be approved to carry out the feasibility study and the program be directed to bring forward to the Budget Advisory Committee the recommendations of the feasibility study as part of their 2001–2005 Capital Budget request;

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- (6) in regard to the Electronic Service Delivery Project, the Acting Commissioner of Corporate Services be requested to bring forward to the Budget Advisory Committee in March 2000, prior to 'wrap-up' of the 2000 Operating Budget, the departmental components that will enable the City to use this technology to allow online services together with the operational savings and benefits that will be realized in the various operating departments;
- (7) the Chief Administrative Officer be requested to report to the next meeting of the Policy and Finance Committee on the feasibility of transferring the Information and Technology Division under the umbrella of the Finance Department as opposed to Corporate Services;
- (8) the Acting Commissioner of Corporate Services be requested to ensure the City's web site is updated on a daily or weekly basis; and
- (9) the Information and Technology Division 2000 Capital Budget be adopted, subject to the following amendments:
  - (i) Pilot Project for Document Imaging and Management Study be reduced by \$500,000.00;
  - (ii) a further reduction of \$250,000.00 be looked at, if necessary, and report back to the January 12, 2000 meeting in that regard; and
  - (iii) the report dated December 8, 1999 from the City Auditor, entitled "Information and Technology 2000-2001 Capital Program", be adopted.

***Works and Emergency Services***

It is recommended that:

- (1) the 2000-2004 Capital Program of the Works and Emergency Services Division, with a cash flow totalling \$7.100 million as outlined in Appendix "A", be received; and
- (2) the 2000 Capital Budget for the Works and Emergency Services Division consisting of five new projects with a cost of \$3.400 million as recommended in Appendix "B3", be approved; these projects require a 2000 cash flow of \$2.600 million and commitments totalling of \$.800 million in 2001.

***Exhibition Place***

It is recommended that:

- (1) the 2000–2004 Capital Program of Exhibition Place, with a cash flow totalling \$32.4 million as outlined in Appendix “A”, be received;
- (2) the 2000 Capital Budget for Exhibition Place consisting of seven new projects with one-year cash flow of \$4.245 million as recommended in Appendix “B3”, be approved; these projects require no future year cash flow;
- (3) the operating budget impact that results in savings of \$75 thousand in operating costs in 2000, and each year thereafter, be approved;
- (4) the 2000 Capital Budget of Exhibition Place consisting of Previously Approved projects with a cash flow carry forward of \$1.43 million, be received (Appendix “B1”);
- (5) that Exhibition Place and the CNEA take all necessary actions, including advertising in newspapers, to ensure a 100 percent rental of the Food Building during the CNE; and
- (6) that the Board of Governors of Exhibition Place and the CNEA:
  - (i) reconsider the two percent three year rentals in the Food Building;
  - (ii) consider an inflationary yearly increase; and
  - (iii) report directly to City Council for its meeting of February 1, 2000, on these matters.

***Public Health***

It is recommended that the Public Health 2000 Capital Budget be adopted, subject to the following amendments:

- (a) the Public Health business case be referred to the Executive Director of Information and Technology for assessment and report thereon to the January 12, 2000 meeting of the Budget Advisory Committee, in consultation with the Medical Officer of Health, the Commissioner of Community and Neighbourhood Services and the Chief Financial Officer and Treasurer, the said report to include:

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- (i) Information and Technology requirements that will be provided and funded from the 1999 and 2000 approved Capital Budget for Y2K, consistent with existing corporate practice, policy and standards; and
  - (ii) the Operating Budget implications, including staffing, licensing and other related IT costs in 2000 and future years;
- (b) the requested report be forwarded to the Board of Health for information; and
  - (c) the Executive Director of Information and Technology, in consultation with the Medical Officer of Health, the Commissioner of Community and Neighbourhood Services and the Chief Financial Officer and Treasurer, be requested to report to the Board of Health, in time for the 2001 Capital Budget process, on the long-term IT needs of the Public Health Program, including state of inventory and capital and operating budget implications.

***Toronto and Region Conservation Authority***

It is recommended that:

- (1) the 2000-2004 Capital Program of the Toronto and Region Conservation Authority, with a cash flow totalling of \$40.195 million, be received;
- (2) the 2000 Capital Budget for the Toronto and Region Conservation Authority consisting of six new projects with a cost of \$5.115 million, be approved; these projects require a 2000 cash flow of \$5.115 million with no future year commitments; and
- (3) a previously approved project, Port Union Waterfront Development, with a 2000 cash flow requirement of \$1.0 million, will be deferred to the year 2001.

***Toronto Police Service***

It is recommended that:

- (1) the 2000-2004 Capital Program of the Toronto Police Service, with a cash flow totalling \$121.057 million as outlined in Appendix "A", be received;



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- (2) the 2000 Capital Budget for the Toronto Police Service consisting of six Previously Approved projects with a total cost of \$9.903 million as recommended in Appendix "B1", be received; these projects require a 2000 cash flow of \$8.608 million in 2000, and a future year cash flow commitment of \$1.295 million in 2001;
- (3) the 2000 Capital Budget for Toronto Police Service consisting of one Previously Approved with Change of Scope project with a cost of \$13.563 million as recommended in Appendix "B2", be approved; this project requires a 2000 cash flow of \$4.313 million and commitments of \$5.250 million in 2001 and \$4.000 million in 2002;
- (4) the 2000 Capital Budget for Toronto Police Service consisting of ten new projects with a total cost of \$9.791 million as recommended in Appendix "B3", be approved; the projects require a 2000 cash flow of \$7.441 million in 2000 and a future year cash flow commitment of \$2.350 million in 2001; and
- (5) the operating impacts that result in \$0.195 million increase in gross operating costs in 2000 and decreased operating costs of \$1.783 million in 2001; \$4.202 million in 2002; \$3.562 million in 2003; and \$3.562 million in 2004, respectively, be approved.

***Toronto Public Library***

It is recommended that:

- (1) the 2000-2004 Capital Program of the Toronto Public Library, with a cash flow totalling \$69.950 million as outlined in Appendix "A", be received;
- (2) the 2000 Capital Budget for the Toronto Public Library consisting of seven new projects with a total cost of \$63.859 million as recommended in Appendix "B3", be approved; these projects require a 2000 cash flow of \$2.666 million and commitments totalling \$15.398 million in 2001; \$19.583 million in 2002; \$16.561 million in 2003; and \$9.651 million in 2004;
- (3) with respect to the Maria A. Shchuka District Library Reconstruction Project (gross and net project cost \$5.460 million), it is recommended that:

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- (i) the commencement of the project be subject to the Toronto Public Library reporting on the results of the design studies for reconstruction, for which \$0.150 million was approved in the 1999 Capital Budget, and an additional \$0.066 million is included in the 2000 recommended budget, (Appendix “B3”); and
  - (ii) the Commissioner of Community and Neighbourhood Services and the Toronto Public Library be requested to report jointly, in time for the 2001 Capital Budget process, on the implications of the City’s “Lets Build” affordable housing initiative on this project;
- (4) with respect to the Malvern District Library Expansion Project (gross \$4.408 million and net \$3.691 million project cost), it is recommended that:
  - (i) this project be deferred for consideration with the year 2001 Capital Budget process to allow the program time to complete all appropriate needs assessments to justify expansion of facilities at this site; and
  - (ii) the Toronto Public Library report in time for the year 2001 Capital Budget process on the needs assessment and justification for the expansion of the existing facility from 15,000 square feet to 25,000 square feet;
- (5) with respect to the Toronto Reference Library Renovation Project (gross \$0.900 million and net \$0.300 million project cost), it is recommended that commencement of this project be contingent on the Toronto Public Library securing funding of \$0.600 million from the Toronto Star;
- (6) with respect to the Dawes Road Neighbourhood Library Renovation Project, (gross project cost \$0.750 million), it is recommended that:
  - (i) the project be approved strictly for critical structural repairs (roof and stairs), and necessary building system upgrades as identified in the Consultant (Norr) report; and
  - (ii) the project be contingent on the following:

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- (a) the Toronto Public Library report, in consultation with City Solicitor, on the Toronto Public Library's responsibility for repairs/maintenance and other costs due to Toronto Public Library's 53 percent ownership of common elements of the condominium structure in which the Library is situated;
  - (b) the Toronto Public Library securing appropriate co-owners legal agreement for their share of the costs, satisfactory to the City Solicitor; and
  - (c) the co-owners share of this project cost be credited as recoveries in the project, and City funding be limited to the net cost after such recoveries; and
- (7) the 2000 Capital Budget for the Toronto Public Library consisting of five Previously Approved projects with a 2000 cost of \$4.291 million and a 2001 cost of \$1.800 million as recommended in Appendix "B1", be received.

***Toronto Transit Commission***

It is recommended that:

- (1) the 2000-2004 Capital Program of the Toronto Transit Commission, with a cash flow totalling \$1,062.505 million Toronto Transit Commission projects excluding Sheppard and \$318.832 million for the Sheppard Subway as outlined in Appendix "A", be received;
- (2) the 2000 Capital Budget for the Toronto Transit Commission consisting of 13 Previously Approved with Change of Scope projects with a cost of \$130.481 million as recommended in Appendix "B2", be approved; these projects require a 2000 cash flow of \$51.911 million and commitments totalling \$27.0 million in 2001; \$20.6 million in 2002; \$13.9 million in 2003; and \$17.1 million in 2004;
- (3) the 2000 Capital Budget for the Toronto Transit Commission consisting of 27 new projects with a cost of \$115.020 million as recommended in Appendix "B3", be approved; these projects require a 2000 cash flow of \$111.846 million and commitments totalling \$2.6 million in 2001; \$.3 million in 2002; \$.2 million in 2003; and \$.1 million in 2004;

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- (4) the operating budget impact that results in savings of \$2.743 million in operating costs in 2000, \$6.1 million in 2001, \$8.3 million in 2002, \$9.2 million in 2003 and \$9.7 million in 2004 from the capital program excluding Sheppard, and increased expenditures of \$0.65 million in 2002 and \$0.5 million in 2003 and savings of \$0.3 million in 2004 from the Sheppard Subway, be approved;
- (5) the 2000 Capital Budget for the Toronto Transit Commission, excluding Sheppard Subway, consisting of 12 Previously Approved projects with a cost of \$106.649 million as recommended in Appendix "B1", be received;
- (6) the 2000 Capital Budget for the Toronto Transit Commission - Sheppard Subway consisting of one Previously Approved project with a cost of \$185.710 million as recommended in Appendix "B1", be received;
- (7) since the items contained in the Toronto Transit Commission's 2000-2004 Capital Program outside of the "Status Quo" portion of the budget are not presently recommended for approval, should additional funding for these items be provided by either the Federal and/or Provincial governments, these projects be reassessed, taking into consideration the additional funding and the impact on the overall City funding requirements; and that the Chief Administrative Officer and the Chief Financial Officer and Treasurer, in conjunction with the Toronto Transit Commission's Chief General Manager, be requested to report to Council through the Budget Advisory Committee in that regard;
- (8) the Policy and Finance Committee be advised that the Budget Advisory Committee reaffirms the installation of the Streetcar Island Platform at Via Italia and St. Clair West; that the project (\$60.0 thousand) be re-budgeted in the 2000 Capital Budget; and that the project be retendered early in the year, for completion by spring;
- (9) a \$5 million unspecified reduction be applied to the 2000 capital expenditure (cash flow) of the Toronto Transit Commission, on the understanding that all projects included in the Chief Administrative Officer's recommended 2000 capital program will proceed as planned and that the Toronto Transit Commission will manage the expending in such a way as to meet the recommended \$5 million reduction on the 2000 cash flow payments;

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- (10) the report (December 8, 1999) from the Chief Administrative Officer in response to the request from the Budget Advisory Committee to address the issue of Union Station, i.e., provide information as to how the City should position itself with regard to Union Station, noting that Union Station is an entity and a transportation hub and important to the whole country, therefore, should the City request monies from the Federal and Provincial governments as well as the Greater Toronto Area for GO and subway improvements be received; and a copy of which be forwarded to the Policy and Finance Committee for information; and
- (11) the technical amendments for carry forward capital expenditure from 1999 to 2000 totalling \$8.188 million reflected in the Chief Administrative Officer recommended budget be approved; the breakdown is as follows: Project No. 393 (new maintenance facility) for \$1.129 million; Project No. 395 (the Birchmount garage renovation) for \$1.887 million; Project No. 415 (127 replacement Wheel-Trans vehicles) for \$2.133 million; and Project No. 710 (computer equipment and software) for \$3.039 million.

***Toronto Zoo***

It is recommended that:

- (1) the 2000-2004 Capital Program for the Toronto Zoo, with a cash flow totalling \$37.356 million as outlined in Appendix "A", be received;
- (2) the 2000 Capital Budget for the Toronto Zoo consisting of six new projects with a total project cost of \$4.229 million, be approved; these projects require a 2000 cash flow of \$3.351 million and a commitment for \$0.878 million in 2001 as seen in Appendix "B3";
- (3) the operating impact that results in increased net revenues of \$46 thousand in 2000 and future years as increased Zoomobile revenue is realized, be approved;
- (4) that Pre-Engineering work for new Toronto Zoo projects become the first phase of these projects in future Capital Program submissions, thus more correctly reflecting the true project cost; and

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- (5) the 2000 Capital Budget for the Toronto Zoo consisting of six Previously Approved projects with a cost of \$6.105 million as recommended in Appendix "B1", be received.

***Transition Projects/Y2K***

It is recommended that:

- (1) the 2000-2004 Capital Program for the Transition Projects, with a cash flow totalling \$117.103 million as outlined in Appendix "A", be received;
- (2) the 2000 Capital Budget for the Transition Projects consisting of six Previously Approved with Change of Scope projects with a cost of \$24.614 million in 2000, \$3.618 million in 2001 and \$0.4 million in 2002 for a total cost of \$28.632 million as recommended in Appendix "B2", be approved;
- (3) the 2000 Capital Budget for the Transition Projects consisting of four new projects with a cost of \$8.0 million in 2000, \$9.05 million in 2001, \$4.55 million in 2002 and \$0.836 million in 2003 for a total cost of \$22.436 million as recommended in Appendix "B3", be approved subject to a review of the business cases for these projects;
- (4) the Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee on the Provincial Offences Transfer Project, with recommendations to include this project in the capital program once the task force has reported to the Policy and Finance Committee;
- (5) the Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee with a summary of the staff exit costs incurred to date and the requirement for the additional funding in 2000;
- (6) the 2000 Capital Budget for the Transition Projects consisting of 24 Previously Approved projects with a cost of \$37.535 million in 2000, \$17.9 million in 2001 and \$10.6 million in 2002 for a total cost of \$66.035 million as recommended in Appendix "B1", be received;
- (7) the 2000-2004 Capital Program for the Y2K Project, with a cash flow totalling \$20.5 million in 2000 as outlined in Appendix "A", be approved;

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- (8) the 2000 Capital Budget for the Y2K Project consisting of one Previously Approved project with a cost of \$8.4 million as recommended in Appendix "B1", be received; and
- (9) the 2000 Capital Budget for the Y2K Project consisting of one Previously Approved with Change of Scope project with a cost of \$12.1 million as recommended in Appendix "B2", be approved.

***Toronto Parking Authority***

It is recommended that:

- (1) the 2000-2004 Capital Program of the Toronto Parking Authority, with a cash flow totalling \$89.581 million as outlined in Appendix "A", be received;
- (2) the 2000 Capital Budget for the Toronto Parking Authority consisting of twenty Previously Approved projects with a cost of \$35.136 million as recommended in Appendix "B1", be received; these projects require a 2000 cash flow of \$16.865 million and commitments of \$8.921 million in 2001, \$2.250 million in 2002 and \$7.100 million in 2003;
- (3) the 2000 Capital Budget for the Toronto Parking Authority consisting of seven Previously Approved with Change of Scope projects with a cost of \$8.770 million as recommended in Appendix "B2", be approved; these projects require a 2000 cash flow of \$7.950 million and a commitment of \$.820 million in 2001;
- (4) the 2000 Capital Budget for Toronto Parking Authority consisting of seven new projects with a cost of \$13.8 million as recommended in Appendix "B3", be approved; these projects require a 2000 cash flow of \$7.5 million and commitments totalling \$6.3 million in 2001;
- (5) if after five years from the date of approval, an authorization for a project remains unspent and no expenditures are committed against it, then the authorization should be cancelled and the funds returned to the City, unless the Toronto Parking Authority can justify the retention of the project approval beyond the current year as part of the annual capital budget review process; and

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- (6) the operating impact that results in net revenues of \$16 thousand in 2000, \$1.905 million in 2001, \$2.027 million in 2002, \$2.152 million in 2003 and 2004 once the various parking facilities are operational, be approved.

***TEDCO***

Given that there is no activity, the 2000 Capital Budget for TEDCO represents the carry forward of the 1999 approved Capital Budget. It is, therefore, recommended that:

- (1) TEDCO submit its 2000-2004 Capital Works program on a five year project cost and cash flow basis, to the Chief Financial Officer and Treasurer, prior to Capital project activity, either previously approved, or new in nature;
- (2) TEDCO's proposed 2000-2004 Capital Works program be reviewed by the Chief Financial Officer and Treasurer, and relevant Committees of Council, as conducted during the annual Capital Budget process; and
- (3) TEDCO review all previously approved projects and any project activity or requests planned for future years, for the purpose of assessing changes in scope or activity, and updating priorities, and that this re-assessment be conducted prior to a Capital Budget submission to the City of Toronto, for its consideration and approval.

***Toronto Port Authority***

There are no recommendations at this time as the review is currently in progress.

***Water and Wastewater Services***

It is recommended that given that the Water and Wastewater Division Program is a Non-Tax Supported operation and its Capital Budget is funded through the water rate which impacts on the Operating Budget and the review is currently in progress:



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- (1) the 2000 Non-Tax Supported Capital Program for the Water and Wastewater Division with an estimated cost of \$293.967 million, be received and that the Commissioner of Works and Emergency Services, the Chief Administrative Officer and the Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee during the 2000 Operating Budget process on the capital requirements for the Water and Wastewater Division program; and
- (2) an interim cash flow of \$21.704 million be approved for the Water and Wastewater Division Capital Program pending the review of the capital requirements and report thereon as part of the Operating Budget process.

(Policy and Finance Committee; Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Community and Neighbourhood Services; Acting Commissioner of Corporate Services; Commissioner of Economic Development, Culture and Tourism; Acting Commissioner of Urban Development Services; Commissioner of Works and Emergency Services; City Solicitor; Medical Officer of Health; Chief Executive Officer/City Librarian - January 14, 2000)

## **2.2 C.S.A. Playground Compliance Program – All Wards**

The Budget Advisory Committee had before it a report (January 4, 2000) from the Commissioner of Economic Development, Culture and Tourism, providing the requested report on the allocation of playground funds and recommend a program that will bring into compliance all substandard City playgrounds by the end of 2003, as well as address various questions arising as part of the Budget Review process.

A. Councillor Shiner moved that:

- (1) the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the aforementioned report; and
- (2) the Commissioner of Economic Development, Culture and Tourism be requested to report back to the Budget Advisory Committee on the funding required for the installation of equipment that was previously removed to complete the C.S.A. program.

**(Carried)**

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- B. Councillor Chong moved that the City Solicitor be requested to report back to the Budget Advisory Committee on whether the City is obliged to comply with the C.S.A. standards and what the consequences would be if the City does not comply with the said C.S.A. standards.

(Carried)

- C. Councillor Chow moved that the Metropolitan Toronto Housing Authority be requested to report to the January 27, 2000, special City Council meeting considering the 2000-2004 Capital Budget providing information with regard to recreation facilities at housing projects.

(Carried)

- D. Councillor Kinahan moved that \$1.5 million be added back to this program in 2000 so that the City can continue to make the playgrounds C.S.A. compliant.

(Lost)

- E. Councillor Balkissoon moved that the funding of \$1.5 million for this Program be allocated from the Bloor Viaduct Project in 2000, the said funding to be put back into the Bloor Viaduct Project in 2001.

(Lost)

(Commissioner of Economic Development, Culture and Tourism;  
c. Committee Administrator, Budget Advisory Committee; Committee  
Administrator, Economic Development and Parks Committee  
- January 14, 2000)

(City Solicitor; c. Committee Administrator, Budget Advisory Committee  
- January 14, 2000)

### **2.3 Year 2000 Vehicle Replacement Strategy Release of Funds in the Amount of \$5.36 Million**

The Budget Advisory Committee had before it a report (January 6, 2000) from the Chairman, Toronto Police Services Board, requesting the Budget Advisory Committee to approve the release of \$5.36 million from the City Vehicle Reserve in the year 2000; and recommending that the Budget Advisory Committee approve the release of \$5.36 million from the City Vehicle Reserve.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, that the Toronto Police Service request to release funds for the Year 2000 Vehicle Replacement be capped at \$3.8 million, pending receipt of the requested report;
- (2) requested the Chairman of the Toronto Police Services Board and the City Auditor, in consultation with the Chief Financial Officer and Treasurer, to report to the Budget Advisory Committee:
  - (a) providing the annual amount required to maintain the Police fleet at a reasonable rate; and
  - (b) providing a policy for vehicle replacement for both marked and unmarked cars; and
- (3) requested that all best efforts be made to have the said report before the Budget Advisory Committee when they are dealing with the fleet in February 2000 or otherwise prior to the completion of the Operating Budget.

Councillor Jakobek resumed the Chair.

(Policy and Finance Committee; c. Chairman, Toronto Police Services Board; Chief of Police; Chief Financial Officer and Treasurer; City Auditor - January 14, 2000)

#### **2.4 Request for \$1,080,000.00 of Funding from the City Transition Budget**

The Budget Advisory Committee had before it a report (January 12, 2000) from the Chairman, Toronto Police Services Board, recommending that the Budget Advisory Committee approve funding in the amount of \$540,000.00 in each of years 2000 and 2001 (total \$1,080,000.00) from the City's Transition Budget for the addition of seven technical staff required for the new Police/Fire radio communications system.

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the aforementioned report.

(Policy and Finance Committee; c. Chairman, Toronto Police Services Board; Chief of Police; Chief Financial Officer and Treasurer - January 14, 2000)

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The Budget Advisory Committee adjourned its meeting at 3:42 p.m.

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Chair