

THE CITY OF TORONTO

City Clerk's Division

Minutes of the Budget Advisory Committee

Meeting No. 5

Tuesday, February 22, 2000

The Budget Advisory Committee met on Tuesday, February 22, 2000, in Committee Room No. 1, 2nd Floor, City Hall, Toronto, commencing at 9:14 a.m.

Attendance

Members were present for some or all of the time period indicated.

	9:14 a.m. to 3:30 p.m.
Councillor Tom Jakobek, Chair	X
Councillor Bas Balkissoon	X
Councillor Gordon Chong	Regrets
Councillor Olivia Chow	X
Councillor Blake F. Kinahan	X
Councillor Jane Pitfield	X
Councillor David Shiner	X

Also Present:

Councillor Maria Augimeri	Councillor Norman Kelly
Councillor Betty Disero	Councillor Gloria Lindsay Luby
Councillor John Filion	Councillor Pam McConnell
Councillor Joanne Flint	Councillor David Miller
Councillor Mario Giansante	Councillor Howard Moscoe

Councillor Irene Jones	Councillor Frances Nunziata
------------------------	-----------------------------

5.1 2000 Operating Budget – Preliminary Review

The Budget Advisory Committee began its preliminary review of the 2000 Operating Budget and directed that it be forwarded to all Standing Committees for review and comment, to report back to the Budget Advisory Committee prior to the commencement of the ‘wrap-up’ meetings on April 3, 2000.

(Standing Committees; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; All Interested Parties – March 6, 2000)

Community and Neighbourhood Services

Ms. Shirley Hoy, Commissioner of Community and Neighbourhood Services, appeared before the Budget Advisory Committee in connection with the following 2000 Operating Budgets and answered Members’ questions in that regard.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

- A. Councillor Jakobek moved that the Chief Financial Officer and Treasurer be requested to report on any Programs that are over the 1999 actuals and/or budget levels and re-prioritize the activities in order to meet 1999 levels, i.e., provide a prioritized list of activities for the 2000 Operating Budget ‘wrap-up’, exclusive of revenue increases and including recovery costs from other departments.

(Carried)

Councillor Jakobek resumed the Chair.

- B. Councillor Shiner moved that all Departments be requested to provide a breakdown by FTEs for 1998, 1999 and 2000, including filled positions, vacant positions, total positions, additional line for transfers in and an additional line for transfers out, how many transfers were filled and how many were vacant for the 2000 Operating Budget ‘wrap-up’ meetings.

(Carried)

Children's Services

The Budget Advisory Committee had before it the 2000 Operating Budget for Children's Services.

The Budget Advisory Committee had before it the following reports:

- (a) (November 26, 1999) from the City Clerk, entitled "A Comprehensive Summary of Child Care Issues, and a Proposed Plan and Timetable for Action"; and
- (b) (February 21, 2000) from the City Clerk, entitled "City of Toronto Operating Budget".

Ms. Marna Ramsden-Urbanski, General Manager, Children's Services Division gave an overview presentation and answered Members' questions.

A. Councillor Chow moved that:

- (1) the Commissioner of Community and Neighbourhood Services be requested to report back to the Budget Advisory Committee by March 21, 2000 on the following:
 - (i) providing an update on Actual Cost of Care Pay Equity program, including:
 - harmonizing in a fair way;
 - phased in approach; and
 - information as to how to reportion the portfolio;
 - (ii) providing an update on the former City of York Before and After School Programs; and
 - (iii) providing an update on the "Comprehensive Summary of Child Care Issues, and a Proposed Plan and Timetable for Action" report, being Clause No. 4, Report No. 5 of The Community Services Committee, adopted by Council at its meeting of November 23, 24 and 25, 1999; and

Budget Advisory Committee Minutes
Tuesday, February 22, 2000

- (2) the Budget Advisory Committee reiterate that the City of Toronto will provide funding for the additional 2000 Child Care spaces to be funded from Social Services Reserve Fund in 2000, conditional upon the Province cost sharing (80 percent) of such program; and further that the Commissioner of Community and Neighbourhood Services be requested to report back to the Budget Advisory Committee in that regard by March 21, 2000, noting that there is no commitment at this time for 2001.

(Carried)

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

- B. Councillor Jakobek moved that the Commissioner of Community and Neighbourhood Services be requested to report back to the Budget Advisory Committee by March 21, 2000 on the following:

- (1) Playground Recertification Program - visiting and reviewing playground facilities to assess the costs of replacing equipment and initiating a phase-in of such replacements;
- (2) the savings in 1999 with regard to the welfare case load; and
- (3) the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent.

(Carried)

Councillor Jakobek resumed the Chair.

- C. Councillor Shiner moved that:

- (1) Councillor Jakobek motion B(1) be amended by adding the words "and what the needs really are at playground facilities";
- (2) the Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee by March 21, 2000, providing a list of the monies contained in the Social Services Reserve Fund and the other reserve funds noted at today's meeting.

(Carried)

Budget Advisory Committee Minutes
Tuesday, February 22, 2000

- D. Councillor Pitfield moved that the previously requested report with regard to the Playground Recertification program be reiterated, viz., “that the City Solicitor be requested to report back to the Budget Advisory Committee on whether the City is obliged to comply with the CSA standards and what the consequences will be if the City does not comply with the said CSA standards”, the said report to be submitted for the ‘wrap-up’.

(Carried)

Consolidated Grants

The Budget Advisory Committee had before it the 2000 Operating Budget for Consolidated Grants.

The Budget Advisory Committee also had before it the following reports:

- (a) (November 10, 1999) from the City Clerk, advising that the Policy and Finance Committee on November 10, 1999, referred Recommendation Nos. (3) and (4) embodied in the report (October 27, 1999) from the Commissioner of Economic Development, Culture and Tourism to the Budget Advisory Committee for consideration as part of the 2000 Operating Budget process;
- (b) (January 24, 2000) from the City Clerk, advising that the Economic Development and Parks Committee on January 17, 2000:
- (1) recommended the adoption of the report (November 24, 1999) from the Commissioner of Economic Development, Culture and Tourism and forwarded same to the Budget Advisory Committee for consideration during the 2000 Operating Budget process, subject to the following:
- (a) the completion of the Purchase of Service Agreement prior to the Budget Advisory Committee’s consideration of Tourism Toronto’s 2000 budget;
- (b) amending Recommendation No. (1) to provide that the Tourism Toronto Budget be increased by approximately 5 percent for a total budget of \$4.5 million;

Budget Advisory Committee Minutes
Tuesday, February 22, 2000

- (c) amending Recommendation No. (2) to provide that the business plan include:
 - (i) the correlation between funding from all sources and incremental revenues from visitors;
 - (ii) a review of major initiatives undertaken by competitive destinations;
 - (iii) other factors within the tourism industry and government jurisdiction which directly impact incremental revenues and visitors; and
 - (iv) comparisons with other successful cities and other information with regard to visitors tax proposals; and
- (d) the Provincial Government be requested to consider a Visitor's Tax so that the marketing of Toronto will keep pace with other jurisdictions;
- (2) referred the following motion by Councillor Joan King, Seneca Heights, to the Commissioner of Economic Development, Culture and Tourism for consideration and report thereon to the Economic Development and Parks Committee:

“That the Provincial Government be requested to match the City's grant to Tourism Toronto.”; and
- (3) received the report (January 11, 2000) from the Commissioner of Economic, Development, Culture and Tourism and forwarded same to the Budget Advisory Committee for information;
- (c) (February 21, 2000) from the City Clerk, entitled “2000 Consolidated Grants Budget Request”, advising of the recommendations of the Grants Sub-Committee at their meeting on February 21, 2000;
- (d) (February 21, 2000) from Ms. Margarita Mendez, Executive Co-ordinator, Jane/Finch Community and Family Centre, in support of the grants budget for the Community Voices of Support;
- (e) (February 21, 2000) from Mr. Brian F.C. Smith, President, WoodGreen Community Centre of Toronto, in support of the grants budget for the Community Voices of Support; and

Budget Advisory Committee Minutes
Tuesday, February 22, 2000

- (f) (February 21, 2000) from Ms. Susan Pigott, Executive Director, St. Christopher House, in support of the grants budget for the Community Voices of Support.

Mr. Chris Brillinger, Manager, Community Resources, Social Development and Administration Division, gave an overview presentation and answered Members' questions.

- A. Councillor Chow moved that the Commissioner of Community and Neighbourhood Services be requested to report back to the Budget Advisory Committee by March 21, 2000, on the following:
- (1) the discussions with the federal government with regard to providing 100 percent funding for the Squeegee Kids and an independent evaluation of same;
 - (2) providing clarification of Council's decision with regard to the Workers Information and Action Centre of Toronto program;
 - (3) the impact of reducing the Chief Administrative Officer's net funding for the Homelessness Initiative Fund.

(Carried)

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

- B. Councillor Jakobek moved that:
- (1) the Commissioner of Community and Neighbourhood Services be requested to report back to the Budget Advisory Committee by March 21, 2000 on the following:
 - (i) the recommendations embodied in the report (January 24, 2000) from the City Clerk pertaining to the 2000 Consolidated Grants Budget Request (1.2c);
 - (ii) providing an update on the status of the Arts and Culture office and the Toronto Arts Council; and
 - (iii) additional information on the artscape program; and
 - (iv) the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent; and

8
Budget Advisory Committee Minutes
Tuesday, February 22, 2000

(2) the Chair, Economic Development and Parks Committee, be requested to invite the following organizations to the March 20, 2000 meeting of the Economic Development and Parks Committee to address Committee with regard to including the said organizations in the Toronto Arts Council Budget and report thereon to the Budget Advisory Committee:

- (i) The National Ballet of Canada;
- (ii) The National Ballet School;
- (iii) The Toronto Symphony Orchestra;
- (iv) The Art Gallery of Ontario;
- (v) The Canadian Opera Company; and
- (vi) Caribana.

(Carried)

Councillor Jakobek resumed the Chair.

C. Councillor Pitfield moved that the report (January 24, 2000) from the City Clerk forwarding the recommendations of the Economic Development and Parks Committee respecting Tourism Toronto Budget for the Year 2000, be considered at the 'wrap up' meetings, together with the Toronto Tourism Budget, noting that Council recommended an eight percent reduction in the said budget in 1999.

(Carried)

Homes for the Aged

The Budget Advisory Committee had before it the 2000 Operating Budget for Homes for the Aged.

Ms. Sandra Pitters, General Manager, Homes for the Aged Division, gave an overview presentation and answered Members' questions.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee requested the Commissioner of Community and Neighbourhood Services to report back by March 21, 2000, on the impact of reducing the Chief Administrative Officer's net recommended budget by 5 percent.

Councillor Jakobek resumed the Chair.

Shelter, Housing and Support

The Budget Advisory Committee had before it the 2000 Operating Budget for Shelter, Housing and Support.

The Budget Advisory Committee also had before it the following reports:

- (a) (January 24, 2000) from the City Clerk, advising that the Toronto Community Council on January 18, 2000, referred the allocation of \$250,000.00 for the Parkdale Pilot Project Group to the Acting Commissioner of Urban Development Services, the Chief Financial Officer and Treasurer and the Budget Advisory Committee for consideration during preparation of the 2000 Operating Budget; and
- (b) (November 26, 1999) from the City Clerk, advising that City Council on November 23, 24 and 25, 1999, adopted, without amendment, Clause No. 13 contained in Report No. 5 of The Community Services Committee, headed "Review of the Tenant Hotline Service", wherein it is recommended that, upon adoption by City Council, the clause be forwarded to the Budget Advisory Committee for consideration during the 2000 Operating Budget process.

Mr. Derek Ballantyne, Acting General Manager, Shelter, Housing and Support Division, gave an overview presentation and answered Members' questions.

- A. Councillor Chow moved that the Commissioner of Community and Neighbourhood Services be requested to report back to the Budget Advisory Committee by March 21, 2000, providing alternative ways to continue the Tenants Hotline Program, including the costs; and further that, in the event the budget is reduced, ways of providing this service.

(Carried)

- B. Councillor Chong moved that the Commissioner of Community and Neighbourhood Services be requested to report back to the Budget Advisory Committee by March 21, 2000, on the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent.

(Carried)

Social Development and Administration

The Budget Advisory Committee had before it the 2000 Operating Budget for the Social Development and Administration Division.

Mr. Eric Gam, Executive Director, Social Development and Administration Division, gave an overview presentation and answered Members' questions.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee requested that the Commissioner of Community and Neighbourhood Services to report back to the Budget Advisory Committee by March 21, 2000 on the following:

- (a) the timeframe for completion of the Social Development portion of Community Action Policing Program; and
- (b) the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent.

Councillor Jakobek resumed the Chair.

Social Services

The Budget Advisory Committee had before it the 2000 Operating Budget for Social Services.

Ms. Heather MacVicar, General Manager, Social Services Division, gave an overview presentation and answered Members' questions.

On motion by Councillor Chow, the Budget Advisory Committee requested the Commissioner of Community and Neighbourhood Services, in consultation with the Chief Financial Officer and Treasurer, to report back to the Budget Advisory Committee by March 21, 2000 on the following:

- (1) providing a revised estimate based on January and February actual expenditures with regard to the 2000 welfare case load;
- (2) year-end status of all reserves within the Social Services program; and
- (3) the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent.

Toronto Housing Company

The Budget Advisory Committee had before it the 2000 Operating Budget for the Toronto Housing Company.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee deferred consideration of this matter until its 'wrap-up' meetings.

Councillor Jakobek resumed the Chair.

Public Health

The Budget Advisory Committee had before it the 2000 Operating Budget for Public Health.

The Budget Advisory Committee also had before it the following reports:

- (a) (November 10, 1999) from the City Clerk, advising that the Policy and Finance Committee on November 10, 1999, referred the communication (October 18, 1999) from the City Clerk to the Budget Advisory Committee for consideration during the 2000 Operating Budget process and report thereon to the Policy and Finance Committee;
- (b) (January 24, 2000) from the City Clerk, advising that the Policy and Finance Committee on January 20, 2000, referred the communication (December 3, 1999) from the City Clerk to the Budget Advisory Committee for consideration during the 2000 Operating Budget process and report thereon to the Policy and Finance Committee;
- (c) (January 24, 2000) from the City Clerk, advising that the Policy and Finance Committee on January 20, 2000, referred the communication (December 3, 1999) from the City Clerk to the Budget Advisory Committee for consideration during the 2000 Operating Budget process and report thereon to the Policy and Finance Committee;
- (d) (January 13, 2000) from the City Clerk, advising that the Community Services Committee on January 13, 2000, concurred in the report (January 4, 2000) from the Commissioner of Community and Neighbourhood Services respecting the implementation of the Learning, Earning and Parenting Program and directed that it be forwarded to the Budget Advisory Committee for consideration during the 2000 Operating Budget process;

12
Budget Advisory Committee Minutes
Tuesday, February 22, 2000

- (e) (February 4, 2000) from Mr. Fred Herscovitch, Toronto, Ontario, regarding restaurant sanitation;
- (f) (February 21, 2000) from the City Clerk, regarding the “Action Plan for Children’s Report Card 1999” and the “Follow-up on Initiatives on Addressing Youth Violence”;
- (g) (February 21, 2000) from the Secretary, Board of Health, entitled “External Animal Services Review”; and
- (h) (February 21, 2000) from the Secretary, Board of Health, entitled “Public Health 2000 Operating Budget - Submission and Proposed Reductions”.

Dr. Sheela Basrur, Medical Officer of Health, gave an overview presentation and answered Members’ questions.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Commissioner of Community and Neighbourhood Services and the Medical Officer of Health be requested to report back to the Budget Advisory Committee on:
 - (i) any Programs that are over the 1999 actuals and/or budget levels and re-prioritize the activities in order to meet 1999 levels, i.e., provide a prioritized list of activities for the 2000 Operating Budget ‘wrap-up’, exclusive of revenue increases and including recovery costs from other departments;
 - (ii) the Dental Program providing clarification of Council’s motion and intent with regard to this program (Clause No. 13, Report No. 11 of The Policy and Finance Committee, adopted at the December 14, 15 and 16, 1999 Council meeting);
 - (iii) consultations with the Executive Director of Information Technology with regard to in-house IT assistance that can be provided for the Food Safety Program; and

13
Budget Advisory Committee Minutes
Tuesday, February 22, 2000

- (iv) the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent; and
- (2) the Chief Administrative Officer be requested to report back to the Budget Advisory Committee by March 21 2000 on the following:
 - (i) the possibility of rotating inspectors;
 - (ii) methods for reducing the time factor between inspections and laying charges for violations; and
 - (iii) carrying out a short term blitz, whether or not that might, with a new policy in place, have the same effect without necessarily increasing the budget.

(Carried)

Councillor Jakobek resumed the Chair.

- B. Councillor Balkissoon moved that the Medical Officer of Health, in consultation with the Commissioner of Works and Emergency Services, be requested to report back by March 21, 2000, on the possibility of Animal Services sharing their radio system, and further, as a comparable from a cost point of view, using 'Cleartnet' cell phones.

(Carried)

- C. Councillor Chow moved the Commissioner of Community and Neighbourhood Services and the Medical Officer of Health be requested to report back to the Budget Advisory Committee by March 21, 2000 on the following:
 - (1) One-on-One Mentoring Program – provide description and scope of the current program, i.e., how much money has been spent and how the success of the program is monitored, etc.;
 - (2) Hot Weather Alert Program – provide further information with regard to this program;
 - (3) providing responses to the recommendations of the Children's Action Plan and Anti-Youth Violence Programs; and

- (4) Infectious Diseases – providing information with regard to reduction in funding for this program.

(Carried)

D. Councillor Shiner moved that:

- (1) all Departments to provide a breakdown by FTEs for 1998, 1999 and 2000, including filled positions, vacant positions, total positions, additional line for transfers in and an additional line for transfers out, how many transfers were filled and how many were vacant for the 2000 Operating Budget ‘wrap-up’ meetings; and
- (2) the Commissioner of Community and Neighbourhood Services and the Medical Officer of Health report back to Budget Advisory Committee on the Food Safety Program, providing:
- (i) a breakdown of requested funding for this program, including FTEs, expenditures, etc.;
 - (ii) the number of inspectors required for this program;
 - (iii) the number of inspections that have taken place during the inspection blitz;
 - (iv) the results of such inspections, i.e., number of violations, etc.;
 - (v) further details on the request for additional inspectors for this program;
 - (vi) the number of funded positions and the number of vacant positions in this program since amalgamation;
 - (vii) the number of inspectors assigned to retirement homes; and
 - (viii) the possibility of charging a fee for re-inspections of restaurants.

(Carried)

- E. Councillor Chong moved that the Commissioner of Community and Neighbourhood Services and the Medical Officer of Health report back to the Budget Advisory Committee on the possibility of cost recovery from restaurant licence fee renewals as part of the said licence fee.

(Carried)

Toronto Public Library

The Budget Advisory Committee had before it the 2000 Operating Budget for the Toronto Public Library.

Councillor Bas Balkissoon declared an interest in this matter insofar as his wife is an employee of the Toronto Public Library.

Ms. Josephine Bryant, Chief Executive Officer and City Librarian, appeared before the Budget Advisory Committee in connection with the 2000 Operating Budget for the Toronto Public Library and answered Members' questions.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

- A. Councillor Jakobek moved that the Chief Executive Officer and City Librarian be requested to report back to the Budget Advisory Committee by March 21, 2000 on the following:
- (1) providing a breakdown by FTEs for 1998, 1999 and 2000, including filled positions, vacant positions, total positions, additional line for transfers in and an additional line for transfers out, how many transfers were filled and how many were vacant for the 2000 Operating Budget 'wrap-up' meetings; and
 - (2) the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent.

(Carried)

Councillor Jakobek resumed the Chair.

- B. Councillor Chow moved that:
- (1) the \$150,000.00 for the Children's Reading Program be considered during the 'wrap-up', including the \$20,000.00 from Imperial Oil; and further the Library Board continue to develop partnership funding revenue for the initiative; and

- (2) the Chief Executive Officer and City Librarian be requested to report back to the Budget Advisory Committee by March 21, 2000, on Sunday openings for Library services in high needs areas, i.e., Downsview, Sanderson, etc.

(Carried)

Urban Development Services

The Budget Advisory Committee had before it the 2000 Operating Budget for Urban Development Services.

The Budget Advisory Committee also had before it a report (undated) from the City Clerk, advising that the Planning and Transportation Committee on January 10, 2000, recommended the adoption of the report (January 4, 2000) from the Acting Commissioner of Urban Development Services, subject to amending Recommendation No. (2) to read:

- “(2) that the delivery of planning services by the City Planning Division of Urban Development Services be implemented by an incremental increase with the addition of 20 to 25 staff to allow the City Planning Division to deal with Council’s expectations in a phased manner. Increased resources for development approval partners could also be required;”;

and in view of the financial impact of the above recommendation forwarded this matter directly to the Budget Advisory Committee for consideration in conjunction with the 2000 Operating Budget; and requested the Budget Advisory Committee to:

- (1) advise the Chair and Members of the Planning and Transportation Committee when this matter is being considered by the Budget Advisory Committee; and
- (2) report back to the Planning and Transportation Committee for consideration by the Committee at its March 21, 2000 meeting, being the meeting when the Committee will be conducting its review of, and hearing public deputations on, the 2000 Operating Budget.

Ms. Paula Dill, Commissioner of Urban Development Services, appeared before the Budget Advisory Committee in connection with the 2000 Operating Budget for Urban Development Services and answered Members’ questions in that regard.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee requested that:

- (1) all Departments provide a breakdown by FTEs for 1998, 1999 and 2000, including filled positions, vacant positions, total positions, additional line for transfers in and an additional line for transfers out, how many transfers were filled and how many were vacant for the 2000 Operating Budget 'wrap-up' meetings; and
- (2) the Commissioner of Urban Development Services report back to the Budget Advisory Committee by March 21, 2000 on the following:
 - (i) the possibility of cost sharing Apartment Re-inspection with CMHC; and
 - (ii) the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent.

Councillor Jakobek resumed the Chair.

GTSB and GO Transit

The Budget Advisory Committee had before an analysis of the 2000 Budget submissions for the Greater Toronto Services Board (GTSB) and GO Transit.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee requested that the GTSB be requested to flatline its budget to the 1999 level; and further that a letter be sent to all Members of Council who sit on the Board requesting that they support such a position when the said budget is before them for approval.

Councillor Jakobek resumed the Chair.

Toronto and Region Conservation Authority

The Budget Advisory Committee had before it the 2000 Operating Budget for the Toronto and Region Conservation Authority.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee deferred consideration of this matter until its 'wrap-up' meetings.

Councillor Jakobek resumed the Chair.

(Chief Administrative Officer; c. Chief Financial Officer and Treasurer; Commissioner of Community and Neighbourhood Services; Commissioner of Economic Development, Culture and Tourism; Medical Officer of Health; Commissioner of Corporate Services; Executive Director, Facilities and Real Estate; Director, Fleet Management; Director, Council and Support Services; President, Toronto Parking Authority; Chairman, Toronto Police Services Board; Chief of Police; Mr. Frank Chen, Director of Budgets, Toronto Police Service - February 29, 2000)

(Chief Financial Officer and Treasurer; c. Chief Administrative Officer; Commissioner of Corporate Services; Commissioner of Community and Neighbourhood Services; Commissioner of Works and Emergency Services; Commissioner of Economic Development, Culture and Tourism; General Manager, Children's Services Division; General Manager, Social Services Division; Director, Corporate Communications Division; City Auditor; Executive Director, Information and Technology Division; Acting General Manager, Parks and Recreation Division; Director, Services Integration and Support; Director, Fleet Management Services; Director, Council and Support Services; General Manager, Solid Waste Management Services Division; Chief General Manager, Toronto Transit Commission; Fire Chief; Chairman, Toronto Police Services Board; Chief of Police; Mr. Frank Chen, Director of Budgets, Toronto Police Service - February 29, 2000)

(Commissioner of Community and Neighbourhood Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Works and Emergency Services; Chair, Economic Development and Parks Committee; City Solicitor; Medical Officer of Health; Executive Director, Information and Technology; General Manager, Children's Services; General Manager, Homes for the Aged; General Manager, Shelter, Housing and Support; Executive Director, Social Development and Administration; General Manager, Social Services; Chief Executive Officer/City Librarian - February 29, 2000)

(Commissioner of Works and Emergency Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Community and Neighbourhood Services; Commissioner of Corporate Services; Medical Officer of Health; Fire Chief; General Manager, Ambulance Services; General Manager,

Budget Advisory Committee Minutes
Tuesday, February 22, 2000

Solid Waste Management; General Manager, Transportation Services; Director, Support Services; Executive Director, Technical Services - February 29, 2000)

(Chair, Economic Development and Parks Committee; c. Committee Administrator, Economic Development and Parks Committee; Toronto Arts Council - February 29, 2000)

(Commissioner of Urban Development Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer - February 29, 2000)

The Budget Advisory Committee adjourned its meeting at 3:30 p.m.

Chair