

# THE CITY OF TORONTO

## City Clerk's Division

### Minutes of the Budget Advisory Committee

#### Meeting No. 7

Thursday, February 24, 2000

The Budget Advisory Committee met on Thursday, February 24, 2000, in Committee Room No. 1, 2nd Floor, City Hall, Toronto, commencing at 9:20 a.m.

#### Attendance

Members were present for some or all of the time period indicated.

	9:20 a.m. to 12:40 p.m.	2:15 p.m. to 3:30 p.m.
Councillor Tom Jakobek, Chair	X	X
Councillor Bas Balkissoon	X	X
Councillor Gordon Chong	X	X
Councillor Olivia Chow	X	Regrets
Councillor Blake F. Kinahan	X	Regrets
Councillor Jane Pitfield	X	X
Councillor David Shiner	X	X

#### Also Present:

Councillor Gerry Altobello	Councillor Jack Layton
Councillor Milton Berger	Councillor Joe Pantalone
Councillor Raymond Cho	Councillor Michael Prue
Councillor Michael Feldman	Councillor Bill Saundercook
Councillor John Filion	Councillor Paul Valenti

Councillor Norman Kelly	Councillor Michael Walker
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## 7.1 2000 Operating Budget – Preliminary Review

The Budget Advisory Committee continued its preliminary review of the 2000 Operating Budget and directed that it be forwarded to all Standing Committees for review and comment, to report back to the Budget Advisory Committee prior to the commencement of the ‘wrap-up’ meetings on April 3, 2000.

(Standing Committees; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; All Interested Parties – March 6, 2000)

### Works and Emergency Services

Mr. Barry Gutteridge, Commissioner of Works and Emergency Services, appeared before the Budget Advisory Committee in connection with the following 2000 Operating Budgets and answered Members’ questions in that regard.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that the Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee on the following:

- (1) providing further information on the TAP program; and
- (2) any Programs that are over the 1999 actuals and/or budget levels and re-prioritize the activities in order to meet 1999 levels, i.e., provide a prioritized list of activities for the 2000 Operating Budget ‘wrap-up’, exclusive of revenue increases and including recovery costs from other departments.

**(Carried)**

Councillor Jakobek resumed the Chair.

B. Councillor Shiner moved that all Departments be requested to provide a breakdown by FTEs for 1998, 1999 and 2000, including filled positions, vacant positions, total positions, additional line for transfers in and an additional line for transfers out, how many transfers were filled and how many were vacant for the 2000 Operating Budget ‘wrap-up’ meetings.

**(Carried)**

***Solid Waste Management Services***

The Budget Advisory Committee had before it the 2000 Operating Budget for Solid Waste Management Services.

Mr. Angelos Bacopoulos, General Manager, Solid Waste Management Services Division, gave an overview presentation and answered Members' questions.

A. Councillor Shiner moved that:

- (1) the Commissioner of Works and Emergency Services be requested to report back to the Budget Advisory Committee by March 21, 2000 on the following:
  - (i) the long term plan for waste disposal, i.e., projected cost per tonne in 2003 in comparison to what the price is now, and providing options in that regard;
  - (ii) providing the following information with regard to garbage pick-up:
    - breakdown per former municipality for 1997, 1998, 1999 and projected for 2000;
    - cost per household;
    - number of households served;
    - cost breakdown for waste and recycling;
    - FTEs per district; and
    - how many of the FTEs are permanent and how many are casual; and
  - (iii) the cost of increasing the recycling pick up from bi-weekly to weekly across the City; and
- (2) the Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee by March 21, 2000 on the following:
  - (i) a breakdown as to how the \$2.6 million increase in revenues from sale of recyclable materials was originally calculated; and

Budget Advisory Committee Minutes  
Thursday, February 24, 2000

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- (ii) a breakdown of the \$198,000.00 in additional costs and off-setting revenue for the OMG bins and litter boxes.

**(Carried)**

- B. Councillor Pitfield moved that the garbage collection information previously requested (Table 13), including the added information requested, be provided to the Members of the Committee in one weeks' time.

**(Carried)**

- C. Councillor Balkissoon moved that the Chief Financial Officer and Treasurer be requested to provide details within the budget of each item in the advertising campaign program and the individual cost of same.

**(Carried)**

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

- D. Councillor Jakobek moved that the Commissioner of Works and Emergency Services be requested to report back to the Budget Advisory Committee by March 21, 2000 on the following:

- (1) the rationale for the request for additional enforcement officers;
- (2) what efficiencies the Department has achieved through amalgamation of sanitation services; and
- (3) the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent.

**(Carried)**

Councillor Jakobek resumed the Chair.

***Transportation Services***

The Budget Advisory Committee had before it the 2000 Operating Budget for Transportation Services.

Budget Advisory Committee Minutes  
Thursday, February 24, 2000

---

The Budget Advisory Committee also had before it a report (October 5, 1999) from the City Clerk, advising that City Council on September 28 and 29, 1999, adopted, as amended Clause No. 3 contained in Report No. 3 of The Works Committee, headed "Traffic Safety Bureau", wherein it is recommended that the matter of the funding for the Traffic Safety Bureau be referred to the Budget Advisory Committee.

Mr. David Kaufman, General Manager, Transportation Services Division, gave an overview presentation and answered Members' questions.

A. Councillor Shiner moved that the Commissioner of Works and Emergency Services be requested to report back to the Budget Advisory Committee by March 21, 2000 on the following:

- (1) providing suggestions as to how the City can encourage more telecom users; and
- (2) snow clearing of Courts and Crescents, etc., as to how we can improve the service in these areas within the allocated budget.

**(Carried)**

B. Councillor Balkissoon moved that the Commissioner of Works and Emergency Services be requested to report back to the Budget Advisory Committee by March 21, 2000, providing a review of the bus shelter contract with Mediacom (former City of Scarborough), to include the following:

- (1) whether they are meeting their requirement on the number of shelters installed per year;
- (2) whether the City is receiving maximum revenues from the advertising on the said bus shelters;
- (3) why the City is allowing Mediacom to install a panel which is against the signed contract; and
- (4) why the said panel is not lit as per the contract specifications.

**(Carried)**

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

Budget Advisory Committee Minutes  
Thursday, February 24, 2000

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- C. Councillor Jakobek moved that the Commissioner of Works and Emergency Services be requested to report back to the Budget Advisory Committee by March 21, 2000 on the following:
- (1) the use of in-house resources and some external resources if the Traffic Safety Bureau project is not fully funded by the City;
  - (2) readjusting the budget to provide more savings; and
  - (3) the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent.

**(Carried)**

Councillor Jakobek resumed the Chair.

***Ambulance Services***

The Budget Advisory Committee had before it the 2000 Operating Budget for Ambulance Services.

Mr. Ron Kelusky, General Manager, Ambulance Services Division, gave an overview presentation and answered Members' questions.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee requested the Commissioner of Works and Emergency Services to report back to the Budget Advisory Committee by March 21, 2000 on the following:

- (1) a further review of the request for 20 additional FTEs;
- (2) opportunities to alleviate response time concerns for the northeast regions of the former City of Scarborough, including the possibility of providing mobile units until such time as the Morningside/Sheppard facility is built and staffed; and
- (3) the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent.

Councillor Jakobek resumed the Chair.

***Fire Services***

The Budget Advisory Committee had before it the 2000 Operating Budget for Fire Services.

Mr. Al Speed, Fire Chief, gave an overview presentation and answered Members' questions.

- A. Councillor Balkissoon moved that the Commissioner of Works and Emergency Services, in consultation with the Fire Chief, be requested to review staff records and report back to the Budget Advisory Committee by March 21, 2000, providing a breakdown of 'incidental' and 'true' sickness, i.e., anything less than three days on a regular basis; and further review the policy as to what is classified as 'true' sickness in the Collective Agreements to establish a common average with regard to time off due to sickness.

**(Carried)**

- B. Councillor Pitfield moved that the Commissioner of Works and Emergency Services, in consultation with the Fire Chief, be requested to report back to the Budget Advisory Committee by March 21, 2000 on the following:

- (1) providing the documentation requested being a viable strategy to reduce absenteeism in order to justify the expenditure of the hiring of 55 new FTEs;
- (2) providing accurate statistics, with as much detail as possible, on attendance for the months of January, February and March to form some comparison with last year; and further requested that a letter be sent to the Fire Service employees notifying that such an attendance assessment is being carried out which is being closely monitored by the City; and
- (3) the inclusion of an attendance record clerk being given a high priority.

**(Carried)**

- C. Councillor Shiner moved that the Commissioner of Corporate Services, in conjunction with the Chief Financial Officer and Treasurer, be requested to report back on implementing a program on the new SAP system to assist the Fire Department to gather statistics with regard to absenteeism.

**(Carried)**

- D. Councillor Chong moved that the Commissioner of Works and Emergency Services, in consultation with the Fire Chief, be requested to report back to the Budget Advisory Committee by March 21, 2000 on the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent.

**(Carried)**

***WES - Support Services***

The Budget Advisory Committee had before it the 2000 Operating Budget for the Support Services Division.

Mr. Bill Forrest, Director, Support Services Division, gave an overview presentation and answered Members' questions.

On motion by Councillor Balkissoon, the Commissioner of Works and Emergency Services be requested to report back to the Budget Advisory Committee by March 21, 2000 on the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent.

***WES - Technical Services***

The Budget Advisory Committee had before it the 2000 Operating Budget for the Technical Services Division.

Mr. Tom Denes, Executive Director, Technical Services Division, gave an overview presentation and answered Members' questions.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee requested the Commissioner of Works and Emergency Services to report back by March 21, 2000 on the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent.

Councillor Jakobek resumed the Chair.



**Economic Development, Culture and Tourism*****Arena Boards of Management***

The Budget Advisory Committee had before it the 2000 Operating Budget for Arena Boards of Management.

- A. Councillor Shiner moved that the all Departments, including Agencies, Boards and Commissions, be requested to provide a breakdown by FTEs for 1998, 1999 and 2000, including filled positions, vacant positions, total positions, additional line for transfers in and an additional line for transfers out, how many transfers were filled and how many were vacant for the 2000 Operating Budget ‘wrap-up’ meetings.

**(Carried)**

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

- B. Councillor Jakobek moved that the Chief Administrative Officer be requested to:
- (1) consider filling a vacant Manager’s position by having a Manager from another area fill both positions until a review is done as to whether or not it is feasible to utilize a Manager from another area to fill both positions; and
  - (2) report on the impact of reducing the Chief Administrative Officer’s net recommended budget by up to 5 percent.

**(Carried)**

Councillor Jakobek resumed the Chair.

**Exhibition Place**

The Budget Advisory Committee had before it the 2000 Operating Budget for Exhibition Place.

Ms. Dianne Young, Interim General Manager, Exhibition Place, appeared before the Budget Advisory Committee and answered Members’ questions.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee requested the Interim General Manager of Exhibition Place to report back to the Budget Advisory Committee by March 21, 2000, on the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent.

Councillor Jakobek resumed the Chair.

### **Theatres and Galleries**

The Budget Advisory Committee had before it the 2000 Operating Budget for Theatres and Galleries.

Ms. Wanda Liczyk, Chief Financial Officer and Treasurer gave an overview presentation and answered Members' questions.

On motion by Councillor Balkissoon, the Budget Advisory Committee requested:

- (1) the Committee Administrator to forward a communication to the Policy and Finance Committee informing that the Budget Advisory Committee approves, in principle, the North York Performing Arts Centre Business Plan and the funding for same and that such communication be copied to the Members of Council; and
- (2) the Chief Administrative Officer to report back on the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent.

### **Toronto Zoo**

The Budget Advisory Committee had before it the 2000 Operating Budget for the Toronto Zoo.

Mr. Cal White, General Manager, Toronto Zoo, appeared before the Budget Advisory Committee and answered Members' questions.

A. Councillor Shiner moved that:

- (1) all Departments be requested to provide a breakdown by FTEs for 1998, 1999 and 2000, including filled positions, vacant positions, total positions, additional line for transfers in and an additional line for transfers out, how many transfers were filled and

11  
Budget Advisory Committee Minutes  
Thursday, February 24, 2000

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how many were vacant for the 2000 Operating Budget 'wrap-up' meetings; and

- (2) the General Manager of the Toronto Zoo be requested to report to the Policy and Finance Committee in May 2000 providing an expenditure and performance analysis of the Toronto Zoo compared with other zoos; and further that a draft of the requested report be presented to the Budget Advisory Committee by March 21, 2000.

**(Carried)**

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

- B. Councillor Jakobek moved that the General Manager of the Toronto Zoo be requested to report back to the Budget Advisory Committee by March 21, 2000 on the following:

- (1) providing an estimated base line that is closer to the actual of last year based on attendance records from last year;
- (2) a review of Option (5) and providing more details of same;
- (3) providing more details of the expenditures with regard to the Toronto Zoo; and
- (4) the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent.

**(Carried)**

Councillor Jakobek resumed the Chair.

(Chief Administrative Officer; c. Chief Financial Officer and Treasurer; Commissioner of Community and Neighbourhood Services; Commissioner of Economic Development, Culture and Tourism; Medical Officer of Health; Commissioner of Corporate Services; Executive Director, Facilities and Real Estate; Director, Fleet Management; Director, Council and Support Services; President, Toronto Parking Authority; Chairman, Toronto Police Services Board; Chief of Police; Mr. Frank Chen, Director of Budgets, Toronto Police Service - February 29, 2000)

Budget Advisory Committee Minutes  
Thursday, February 24, 2000

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(Chief Financial Officer and Treasurer; c. Chief Administrative Officer; Commissioner of Corporate Services; Commissioner of Community and Neighbourhood Services; Commissioner of Works and Emergency Services; Commissioner of Economic Development, Culture and Tourism; General Manager, Children's Services Division; General Manager, Social Services Division; Director, Corporate Communications Division; City Auditor; Executive Director, Information and Technology Division; Acting General Manager, Parks and Recreation Division; Director, Services Integration and Support; Director, Fleet Management Services; Director, Council and Support Services; General Manager, Solid Waste Management Services Division; Chief General Manager, Toronto Transit Commission; Fire Chief; Chairman, Toronto Police Services Board; Chief of Police; Mr. Frank Chen, Director of Budgets, Toronto Police Service - February 29, 2000)

(Commissioner of Works and Emergency Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Community and Neighbourhood Services; Commissioner of Corporate Services; Medical Officer of Health; Fire Chief; General Manager, Ambulance Services; General Manager, Solid Waste Management; General Manager, Transportation Services; Director, Support Services; Executive Director, Technical Services - February 29, 2000)

(Commissioner of Economic Development, Culture and Tourism; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Councillor Joe Pantalone, Tree Advocate; Executive Director, Human Resources; Director, Special Projects Office; Managing Director, Culture, Arts and Heritage; Director, Administration and Support Services; Managing Director, Economic Development; Acting General Manager, Parks and Recreation; Director, Special Events; Committee Administrator, Economic Development and Parks Committee; Committee Administrator, Budget Advisory Committee - February 29, 2000)

(Commissioner of Corporate Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Works and Emergency Services; City Solicitor; City Auditor; City Clerk; Director, Corporate Communications; Executive Director, Human Resources; Executive Director, Information and Technology; Director, Services Integration and Support; Executive Director, Facilities and Real Estate; Director, Fleet Management; Director, Council and Support Services; Fire Chief; Committee Administrator, Policy and Finance Committee - February 29, 2000)

(Interim General Manager, Exhibition Place - February 29, 2000)

Budget Advisory Committee Minutes  
Thursday, February 24, 2000

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(Chair and Members, Policy and Finance Committee; c. Members of Council -  
February 25, 2000)

(General Manager, Toronto Zoo; c. Committee Administrator, Policy and Finance  
Committee - February 29, 2000)

The Budget Advisory Committee adjourned its meeting at 3:30 p.m.

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Chair