

**THE CITY OF TORONTO**

**City Clerk's Division**

**Minutes of the Budget Advisory Committee**

**Meeting No. 11**

**Tuesday, April 4, 2000**

The Budget Advisory Committee met on Tuesday, April 4, 2000, in Committee Room No. 1, 2nd Floor, City Hall, Toronto, commencing at 9:15 a.m.

Attendance

Members were present for some or all of the time period indicated.

	9:15 a.m. to 12:00 noon	12:55 p.m. to 5:35 p.m.
Councillor Tom Jakobek, Chair	X	X
Councillor Bas Balkissoon	X	X
Councillor Gordon Chong	R	R
Councillor Olivia Chow	X	X
Councillor Blake F. Kinahan	X	X
Councillor Jane Pitfield	X	R
Councillor David Shiner	X	X

Also Present:

Councillor Lorenzo Berardinetti	Councillor Gloria Lindsay Luby
Councillor Elizabeth Brown	Councillor George Mammoliti
Councillor Sandra Bussin	Councillor Pam McConnell
Councillor Brad Duguid	Councillor Frances Nunziata
Councillor John Filion	Councillor Joe Pantalone
Councillor Mario Giansante	Councillor Kyle Rae

Councillor Doug Holyday	Councillor Sherene Shaw
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### **11.1 2000 Operating Budget**

The Budget Advisory Committee had before it the 2000 Operating Budget, Summary of Budget Review Programs – Wrap up, for the various departments, Agencies, Boards and Commissions of the City of Toronto.

#### **Audit**

The Budget Advisory Committee had before it the following reports:

- (a) (February 17, 2000) from the Chief Administrative Officer recommending that the 2000 Recommended Operating Budget for the Audit program of \$2.501 million gross and \$2.347 million net be approved.
- (b) (March 30, 2000) from the City Clerk, entitled “2000 Audit Work Plan”, advising of the action taken by the Audit Committee on March 29, 2000, and recommending that the budget of the City Audit Department be amended to reflect the increase in audit responsibilities, such adjustment to the budget to be determined based on a proposed audit work plan relating to the Toronto Police Service.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget for the Audit Department, as outlined in the report (February 17, 2000) from the Chief Administrative Officer, subject to the formulation of a strategic workplan that will accommodate five additional staff to incorporate the additional work for Toronto Police Services; and
- (2) received the report (March 30, 2000) from the City Clerk.

Councillor Jakobek resumed the Chair

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The Budget Advisory Committee re-opened the Audit Department's 2000 Operating Budget on Wednesday, April 5, 2000, and amended same as follows:

On motion by Councillor Chong, the Budget Advisory Committee requested that all the Audit functions of ABC's be transferred to the City as soon as possible; and further that the City Auditor be requested to report to the Policy and Finance Committee for its meeting of April 18, 2000, and Council, on ways and means this can be carried out immediately and that the City Auditor's budget be adjusted accordingly.

(City Auditor; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; City Clerk; Committee Administrator, Policy and Finance Committee - April 6, 2000)

**Chief Administrator's Office**

The Budget Advisory Committee had before it a report (February 17, 2000) from the Chief Administrative Officer recommending that the 2000 Operating Budget of \$5.259 million gross and \$5.070 million net, comprised of the following services, be approved subject to any other corporate adjustments that may be allocated to this program:

Service	Gross (\$000s)	Net (\$000s)
Executive Management	1,607.7	1,433.6
Strategic and Corporate Policy	3,651.4	3,636.4
Total Program Budget	5,259.1	5,070.0

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of 2000 Operating Budget for the Chief Administrator's Office, as outlined in the report (February 17, 2000) from the Chief Administrative Officer.

(Chief Administrative Officer; c. Chief Financial Officer and Treasurer - April 6, 2000)

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## Council

The Budget Advisory Committee had before it the following reports:

- (a) (February 17, 2000) from the Chief Administrative Officer recommending that the 2000 Recommended Operating Budget of \$18.781 million gross and \$18.736 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Councillors/Staff	14,298.1	14,298.0
Council Global Budget	3,299.1	3,299.1
Council General Expenses	1,184.1	1,139.2
<b>Total Program Budget</b>	<b>18,781.2</b>	<b>18,736.3</b>

- (b) (March 17, 2000) from the City Clerk reporting, as requested by the Budget Advisory Committee, on the impact of reducing the Chief Administrative Officer's net recommended budget by up to 5 percent; and recommending that this report be received for information;
- (c) (March 22, 2000) from the Chief Administrative Officer informing the Budget Advisory Committee about the City of Toronto's current membership in local and international municipal associations, the related business travel policy for attending an Association's annual function and the membership fees; and recommending that this report be received for information; and
- (d) (March 17, 2000) from the City Solicitor reporting as requested on the establishment of a Policy for Councillors receiving legal advice with regard to matters relating to City Business, and recommending that:
- (1) Council establish a policy that Legal Services continue to provide legal advice in response to requests from Councillors in regard to matters relating to City business and that the City Solicitor also provide such advice to the appropriate Committee of Council and the appropriate Commissioner;
  - (2) such advice should be paid for by the City; and
  - (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

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Councillors Balkissoon and Shiner declared an interest in this matter as members of their families are employed in the Council Section.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

- A. Councillor Jakobek moved that the Budget Advisory Committee:
- (1) recommend to Policy and Finance Committee, and Council:
    - (i) the adoption of the 2000 Operating Budget for Council, as outlined in the report (February 17, 2000) from the Chief Administrative Officer;
    - (ii) the adoption of the report (March 17, 2000) from the City Solicitor, entitled “Establishment of a Policy for Councillors Receiving Legal Advice with Regard to Matters Relating to City Business”;
  - (2) request the City Clerk to report to the Policy and Finance Committee and Council, no later than June 2000, providing the revised Council budget for January 2001; that the said Council budget be adjusted given that there will be one Councillor per ward (44 Councillors), including chargebacks for the use of Municipal Offices and the use of Council transportation; and further that there be no additional charges for the year 2000; and
  - (4) receive the following reports:
    - (a) (March 17, 2000) from the City Clerk, entitled “Council Budget”; and
    - (b) (March 21, 2000) from the City Clerk forwarding the recommendations of the Administration Committee.
    - (c) (March 22, 2000) from the Chief Administrative Officer, entitled “2000 Council Operating Budget – Association Membership and Fees”.

**(Carried)**

Councillor Jakobek resumed the Chair.

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- B. Councillor Pitfield moved that the City Clerk be requested to report back on:
- (a) reducing the number of cars from six to one for protocol use;
  - (b) how the drivers of the said cars could be redeployed elsewhere in the City; and
  - (c) the implications of reducing the number of cars.
- (Carried)**
- C. Councillor Balkissoon moved that:
- (1) the Chief Financial Officer and Treasurer and the City Clerk be requested to report to the Policy and Finance Committee prior to the next term of Council, providing a policy to allow Councillors to have an application process to spend monies in advance; and further the said report also comment on the lease of office space; and
  - (2) the City Clerk be requested to report back on reducing the transportation car ratio by removing one car from service on September 1, 2000, and the appropriate number of cars for use by Members of Council; and further requested that the Executive Director of the Human Resources Division be directed to redeploy the displaced driver within the City and ensure that such driver not be severed off.
- (Carried)**
- D. Councillor Chow moved that the Chief Financial Officer and Treasurer be requested to report to the Policy and Finance Committee providing a principle for chargebacks for Councillors.
- (Carried)**

(Chief Financial Officer and Treasurer; City Clerk; Executive Director of Human Resources; c. Chief Administrative Officer; City Solicitor; Committee Administrator, Policy and Finance Committee - April 6, 2000)

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### Mayor's Office

The Budget Advisory Committee had before it the report (February 17, 2000) from the Chief Administrative Officer recommending that the 2000 Recommended Operating Budget of \$1.447 million gross and net be approved.

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget for the Mayor's Office, as outlined in the report (February 17, 2000) from the Chief Administrative Officer.

(Chief Administrative Officer; c. Chief Financial Officer and Treasurer - April 6, 2000)

### Finance

The Budget Advisory Committee had before it the following reports:

- (a) (February 17, 2000) from the Chief Administrative Officer recommending that the 2000 Recommended Operating Budget of \$62.314 million gross and \$29.973 million net, comprised of the following services, be approved subject to any other corporate adjustments that may be allocated to this Program:

Service	Gross (\$000s)	Net (\$000s)
Office of the Chief Financial Officer and Treasurer	635.7	548.4
Treasury and Financial Services	2,558.9	1,415.4
Budget Services	3,686.5	3,365.9
Pension, Payroll and Employee Benefits	7,009.7	5,821.4
Purchasing and Materials Management	6,495.4	5,779.8
Accounting Services	8,691.8	7,907.3
Revenue Division	32,479.6	4,442.1
Development, Policy and Research	756.7	693.0
<b>Total Program Budget</b>	<b>62,314.3</b>	<b>29,973.3</b>

- (b) (March 10, 2000) from the Chief Financial Officer and Treasurer providing an explanation for the difference in the total of reserves and reserve funds between reports provided by the Chief Financial Officer and Treasurer, entitled "Establishment of City Reserves and Reserve Funds", dated April 16, 1998, and "Administration of Reserves and Reserve Funds", dated February 7, 2000; and

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recommending that this report be received for information;

- (c) (March 21, 2000) from the Chief Financial Officer and Treasurer recommending that this report be received for information purposes and considered along with other reports at the Budget Advisory Committee ‘wrap-up’ meetings scheduled for April 3, 4 and 5, 2000;
- (d) (March 22, 2000) from the Chief Financial Officer and Treasurer reporting on the requests and directives arising from the operating budget review of the Finance Department; and recommending that this report be received for information; and
- (e) (March 26, 2000) from the Chief Financial Officer and Treasurer reporting on the projected uncommitted balances of each reserve and reserve fund as of December 31, 2000.

Councillor Jakobek appointed Councillor Chow Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget of the Finance Department, as outlined in the report (February 17, 2000) from the Chief Administrative Officer, subject to taking \$222,000.00 in revenues from higher tax certificate fees effective June 1, 2000; and
- (2) the following reports be received:
  - (a) (March 10, 2000) from the Chief Financial Officer and Treasurer, entitled “Reconciliation of 1998 Reserve Balances”;
  - (b) (March 21, 2000) from the Chief Financial Officer and Treasurer, entitled “2000 Chief Administrative Officer’s Recommended Operating Budget – Response to Requests for information from the Budget Advisory Committee Meetings on February 21 to 28, 2000”;
  - (c) (March 22, 2000) from the Chief Financial Officer and Treasurer, entitled “Finance Department –



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2000 Operating Budget Requests for Information – Budget Advisory Committee”; and

- (d) (March 26, 2000) from the Chief Financial Officer and Treasurer, entitled “Year 2000 Reserve and Reserve Fund Continuity Schedule”.

**(Carried)**

Councillor Jakobek resumed the Chair.

B. Councillor Pitfield moved that:

- (1) the Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee on the following:
  - (a) the accounting procedures in the City being modified by June 30, 2000, to ensure the tracking and monitoring of:
    - (i) potential discounts available through prompt payment of invoices; and
    - (ii) late payment penalties paid;
  - (b) the adoption of separate financial reporting for each City program (income, expenditures and balance sheets) based on commercial accounting principles for the year 2001, along with a City-wide consolidation;
  - (c) the potential adoption of the working capital model to finance operations of City programs, services, or activities which represent internal support services or which could operate on a full cost recovery basis, i.e., Fleet, Facilities Maintenance, Printing, Revenue Collections, etc., for the year 2001; the said report to include:
    - (i) basis for estimation of working capital requirements; and
    - (ii) establishment of service level agreements between the providers and users of the

services including the setting of service volumes and unit rates; and

- (d) financial processes and policies to be established i.e., budgeting, accounting, invoicing, variance reporting, management of working capital surplus or shortfall, etc., in order to adopt the model; and
- (2) the City Auditor be requested to report back to the Budget Advisory Committee, by June 2000 on the following:
- (a) the adequacy of measures in place to track and monitor the discounts realized and lost or late payment penalties paid as part of the accounts payable process; and further the extent of discounts realized and lost or late payment penalties reported as part of the quarterly variance report;
  - (b) the frequency and regularity of the reconciliation of all of the City's bank accounts; and
  - (c) confirming the adequacy of the existing process for reconciliation of bank accounts.

**(Carried)**

- C. Councillor Shiner moved that the Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee providing a program whereby discounts are negotiated City-wide.

**(Carried)**

(Chief Financial Officer and Treasurer; City Auditor; c. Chief Administrative Officer - April 6, 2000)

### **Economic Development, Culture and Tourism**

On motion by Councillor Kinahan, the Budget Advisory Committee received the report (March 29, 2000) from the City Clerk forwarding the recommendations of the Economic Development and Parks Committee.

*Culture*

The Budget Advisory Committee had before it the following reports and communications:

- (a) (February 17, 2000) from the Chief Administrative Officer recommending that the 2000 Recommended Operating Budget of \$9.534 million gross and \$7.086 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Cultural Development	2,920.5	2,620.3
Heritage Services	5,172.2	3,290.7
Art Services	1,441.6	1,174.6
 Total Program Budget	 9,534.3	 7,085.6

- (b) (February 24, 2000) from the Commissioner of Economic Development, Culture and Tourism recommending that:
- (1) no further adjustment be made between the Culture Division and the Toronto Arts Council with regard to administrative workload; and
  - (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto; and
- (c) (March 15, 2000) from the Commissioner of Economic Development, Culture and Tourism responding to the requests and questions by the Budget Advisory Committee regarding the Economic Development, Culture and Tourism, Culture Division, 2000 Operating Budget; and recommending that this report be received for information;
- (d) (March 1, 2000) from Councillor Pam McConnell, Don River, addressed to the Chief Administrative Officer, requesting on behalf of the Cabbagetown Preservation Association, support in the amount of \$20,000.00 in the Operating Budget of the Preservation Services identified as consulting fees for the Metcalfe Street Heritage Conservation district;
- (e) (March 27, 2000) from Mr. Pat Bradley, Co-Chair, ArtsVote, in support of the culture budget for the ArtsVote; and

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- (f) (March 16, 2000) from the President, Toronto Arts Council, commenting on the report (February 24, 2000) from the Commissioner of Economic Development, Culture and Tourism, entitled “Balance of Administrative Workload Between the Toronto Arts Council and the Culture Division”.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that the Budget Advisory Committee:

(1) recommend to the Policy and Finance Committee, and Council:

(i) the adoption of the 2000 Operating Budget for the Culture Division, as outlined in the report (February 17, 2000) from the Chief Administrative Officer;

(ii) the adoption of the report (February 24, 2000) from the Commissioner of Economic Development, Culture and Tourism, entitled “Balance of Administrative Workload between the Toronto Arts Council and the Culture Division”;

(3) receive the following report and communications:

(a) (March 15, 2000) from the Commissioner of Economic Development, Culture and Tourism, entitled “2000 Operating Budget – Culture Division (All Wards)”;

(b) (March 15, 2000) from Councillor Pam McConnell, (addressed to the Chief Administrative Officer), entitled “Consultant Fees for the Metcalfe Street Heritage Conservation District”;

(c) (March 27, 2000) from Mr. Pat Bradley, Co-Chair, Arts Vote, in support of the culture budget for ArtsVote; and

(d) (March 16, 2000) from Mr. Kim Tomczak, President, Toronto Arts Council, commenting on the report (February 24, 2000) from the Commissioner of Economic Development, Culture and Tourism, entitled "Balance of Administrative Workload between the Toronto Arts Council and the Culture Division";

(4) request Heritage Toronto to report back to the Economic Development and Parks Committee on the results of the fundraising initiative; noting that the \$40,000.00 included in the budget is for one year only; and

**(Carried)**

(5) recommend that the North York Performing Arts Centre Gallery be closed and the Commissioner of Economic Development, Culture and Tourism be requested to report to the Economic Development and Parks Committee on what action should be taken to preserve the art collection.

**(Lost)**

Councillor Jakobek resumed the Chair.

B. Councillor Shiner moved that Councillor Jakobek's motion A. (1) (ii) be amended by adding \$35,000.00 to the Culture Division Budget for the exterior maintenance and painting of the Windfields property, subject to the Canadian Film Centre matching the funding, with a request that the work be contracted to firms that are training and employing youth from the Eva's Initiative Youth Shelters.

**(Carried)**

C. Councillor Chow moved that Councillor Jakobek's motion A. (1) be amended by adding that the Culture Division, Special Events, Protocol, Communications, Facilities and Corporate Services be requested to work together to stabilize and provide annual core support to the Public Outdoor Art event and \$14,000.00 being provided to support this event for one year only and requesting the Commissioner of Economic Development, Culture and Tourism to report back on same.

**(Carried)**

- D. Councillor Kinahan moved that \$5,000.00 be added for the Youth Program in the former City of Scarborough and that the remaining funding required be provided through partnerships that the Economic Development, Culture and Tourism Department will be able to generate.

**(Withdrawn)**

(Commissioner of Economic Development, Culture and Tourism; Acting Managing Director, Heritage Toronto; c. Chief Administrative Officer, Chief Financial Officer and Treasurer; Managing Director, Culture, Arts and Heritage; Committee Administrator, Economic Development and Parks Committee - April 6, 2000)

***Customer and Business Support***

The Budget Advisory Committee had before it the following reports:

- (a) (February 17, 2000) from the Chief Administrative Officer recommending that the 2000 Recommended Operating Budget of \$17.432 million gross and \$15.687 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Technical Support and Administrative Services	12,580.9	12,380.9
Policy and Development	4,850.6	3,306.5
Total Program Budget	17,431.5	15,687.4

- (b) (March 15, 2000) from the Commissioner of Economic Development, Culture and Tourism responding to the requests and questions by the Budget Advisory Committee regarding Economic Development, Culture and Tourism, Policy and Development Division, Technical Support and Administrative Services Division, 2000 Operating Budget; and recommending that this report be received for information.

Councillor Jakobek appointed Councillor Chow Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget for the Customer and Business Support Division, as outlined in the report (February 17, 2000) from the Chief Administrative Officer, subject to reducing the said budget by \$225,000.00; and
- (2) received the report (March 15, 2000) from the Commissioner of Economic Development, Culture and Tourism, entitled "2000 Operating Budget – Customer and Business Support".

Councillor Jakobek resumed the Chair.

(Commissioner of Economic Development, Culture and Tourism; c. Chief Administrative Officer; and Chief Financial Officer and Treasurer - April 6, 2000)

### *Economic Development*

The Budget Advisory Committee had before it the following reports:

- (a) (February 16, 2000) from the Chief Administrative Officer recommending that:
  - (1) the 2000 Recommended Operating Budget of \$6.603 million gross and \$6.075 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Business Development and Retention	1,971.4	1,971.4
Economic Research and Business Information	1,028.1	813.1
Investment Marketing	1,953.9	1,953.9
Entrepreneurship and Small Business Development	833.7	683.7
Local Partnerships	815.9	653.0
 Total Program Budget	 6,603.0	 6,075.1
  - (2) the staffing of the Workers' Information and Action Centre of Toronto (WIACT) be reviewed and appropriate action taken by the Executive Director of Human Resources and the Managing Director of Economic Development





- (c) (March 21, 2000) from the Commissioner of Economic Development, Culture and Tourism responding to the request and questions by the Budget Advisory Committee regarding the Economic Development, Culture and Tourism, Economic Development Division, 2000 Operating Budget; and recommending that this report be received for information; and
- (d) (March 30, 2000) from the Commissioner of Economic Development, Culture and Tourism in response to the request of the Economic Development and Parks Committee concerning the 2000 Operating Budget affecting the Economic Development Division; and recommending that this report be received for information.

Councillor Jakobek appointed Councillor Chow Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that the Budget Advisory Committee:

- (1) recommend to the Policy and Finance Committee, and Council:
  - (i) the adoption of the 2000 Operating Budget for the Economic Development Division, as outlined in the report (February 16, 2000) from the Chief Administrative Officer, subject to:
    - (a) reducing the City to City Program by \$50,000.00;
    - (b) providing one additional FTE for WIACT within the existing budget; and
    - (c) adding \$50,000.00 to the Film and TV Office for staffing, conditional upon the review and the requested report in June 2000;
  - (ii) the Executive Director of Human Resources and the Managing Director of Economic Development be requested to review and submit the appropriate action that should be taken prior to the return of WIACT staff currently on leave; and

- (2) receive the following reports:
- (a) (November 26, 1999) from City Clerk, entitled “Review of the Workers’ Information Action Centre for Toronto” (included as part of the recommended 2000 Operating Budget);
  - (b) (March 21, 2000) from the Commissioner of Economic Development, Culture and Tourism, entitled “2000 Operating Budget – Economic Development Division”; and
  - (c) (March 30, 2000) from the Commissioner of Economic Development, Culture and Tourism, entitled “2000 Operating Budget Requests from Economic Development and Parks Committee – Economic Development Division”.

**(Carried)**

Councillor Jakobek resumed the Chair.

- B. Councillor Balkissoon moved that the Policy and Finance Committee, and Council, be advised that the Budget Advisory Committee concurs with the Economic Development and Parks Committee’s recommendation to City Council that the Provincial Government be requested to harmonize the sales tax in hotels from 5 percent to 8 percent and to ensure that the 3 percent difference is dedicated to Tourism Toronto (Clause No. 3 of Report No. 4 of The Economic Development and Parks Committee).

**(Carried)**

(Commissioner of Economic Development, Culture and Tourism; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; City Clerk; Executive Director of Human Resources; Managing Director, Economic Development - April 6, 2000)

### ***Special Events***

The Budget Advisory Committee had before it the following reports:

- (a) (February 16, 2000) from the Chief Administrative Officer recommending that:

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- (1) the 2000 Recommended Operating Budget of \$4.386 million gross and \$3.444 million net, be approved; and
  - (2) the Commissioner of Economic Development, Culture and Tourism be requested to report to the Budget Advisory Committee on a workplan for the Millennium Moose Project, including projected gross expenditures and revenues, prior to adoption of the 2000 Operating Budget for Special Events;
- (b) (November 10, 1999) from the City Clerk advising that the Policy and Finance Committee on November 10, 1999, referred Recommendation No. (7) embodied in the report (October 20, 1999) from the Commissioner of Economic Development, Culture and Tourism to the Budget Advisory Committee for consideration as part of the 2000 Operating Budget process;
- (c) (March 15, 2000) from the Commissioner of Economic Development, Culture and Tourism responding to the requests and questions by the Budget Advisory Committee regarding the Economic Development, Culture and Tourism, Special Events Division, 2000 Operating Budget; and recommending that this report be received for information; and
- (d) (April 4, 2000) from the Commissioner of Economic Development, Culture and Tourism requesting the Millennium event “Moose in the City” be included in the Special Events 2000 Operating Budget; and recommending that:
- (1) the gross expenditures in the 2000 Chief Administrative Officer recommended Special Events budget be increased by \$1,844.4 million with offsetting revenues of \$1,844.4 million (net zero impact) to reflect the projected expenditures and revenues for the Millennium “Moose in the City” project; and
  - (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

Councillor Jakobek appointed Councillor Kinahan Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, that:
  - (a) the 2000 Operating Budget for the Special Events Division be adopted, as outlined in the report (February 16, 2000) from the Chief Administrative Officer; and

- (b) money be made available for the 'moose' project, with no funds being expended unless the said money is available and no City funds being applied to same; and
- (2) received the following reports:
  - (a) (November 10, 1999) from the City Clerk, entitled "City Support for Community Festivals/Special Events and Major Events";
  - (b) (March 15, 2000) from the Commissioner of Economic Development, Culture and Tourism, entitled "2000 Operating Budget – Special Events Division"; and
  - (c) (April 4, 2000) from the Commissioner of Economic Development, Culture and Tourism, entitled "2000 Operating Budget – Special Events Division".

Councillor Jakobek resumed the Chair.

(Commissioner of Economic Development, Culture and Tourism; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; City Clerk; Director, Special Events - April 6, 2000)

***Parks and Recreation***

The Budget Advisory Committee had before it the following reports and communications:

- (a) (February 22, 2000) from the Chief Administrative Officer recommending that:
  - (1) the 2000 Recommended Operating Budget of \$172.888 million gross and \$114.650 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Parkland and Open Space	80,342.4	65,435.4
Sports and Recreation	92,546.0	49,214.8
Total Program Budget	172,888.4	114,650.2

- (2) funding in the amount of \$0.488 million be approved in 2000 for the City Tree Maintenance Backlog (Forestry Backlog) and that the balance of \$1.562 million continue to be phased in over the next three years;
  - (3) the report (February 14, 2000) from the Chief Financial Officer and Treasurer, entitled "The Future Practice and Implications of a Continued Water Rate Exemption for the Parks and Recreation Program", be adopted; and
  - (4) the report (January 24, 2000) from the Economic Development and Parks Committee from its meeting of January 17, 2000 respecting the Follow-up on the Action Plan for the Children's Report Card 1999 Arising from the Children's Report Card 1999 be deferred for consideration with the 2001 Operating Budget process;
- (b) (December 1, 1999) from the City Clerk advising that the Community Services Committee on December 1, 1999, recommended to the Budget Advisory Committee the adoption of the recommendations contained in the report (November 26, 1999) from Councillor Olivia Chow, Children and Youth Advocate, with respect to follow-up initiatives addressing youth violence arising out of the Mayor's Task Force on Youth Gangs;
  - (c) (January 21, 2000) from the City Clerk advising that the Economic Development and Parks Committee on January 17, 2000, recommended the adoption of the report (January 4, 2000) from the Commissioner of Economic Development, Culture and Tourism and directed that the said report be forwarded to the Budget Advisory Committee for consideration during the 2000 Operating Budget process;
  - (d) (January 24, 2000) from the City Clerk advising that the Economic Development and Parks Committee on January 17, 2000:
    - (1) recommended the adoption of the report (January 4, 2000) from the Commissioner of Economic Development, Culture and Tourism and forwarded same to the Budget Advisory Committee for consideration during the 2000 Operating Budget deliberations; and
    - (2) requested the Commissioner of Economic Development, Culture and Tourism to:
      - (i) report to the Budget Advisory Committee providing a detailed breakdown of the funding request in the amount of \$800,000.00 for the Toronto Youth Violence Prevention Initiatives;

- (ii) consult with the Ward Councillors whose Wards would be included in the Toronto Youth Violence Prevention Initiatives, prior to the operating budget process;
  - (iii) ensure some public input in the process; and
  - (iv) provide a status report to the Economic Development and Parks Committee every four months, after the implementation of the initiatives, the said report to include the number of youth using each centre and the programs offered;
- (e) (February 22, 2000) from the Chief Financial Officer and Treasurer recommending that:
  - (1) the Parks and Recreation program exemption from the payment of water rates, approved in 1999, be extended for 2000 in the amount of \$1.996 million; and
  - (2) the Chief Financial Officer and Treasurer and the Commissioner of Economic Development, Culture and Tourism be requested to report back jointly in time for the 2001 Operating Budget process on this exemption;
- (f) (March 20, 2000) from the Commissioner of Economic Development, Culture and Tourism responding to the request and questions by the Budget Advisory Committee regarding the Economic Development, Culture and Tourism, Parks and Recreation Division, 2000 Operating Budget; and recommending that this report be received for information;
- (g) (March 22, 2000) from the City Clerk advising that the Works Committee on March 22, 2000, recommended that the Budget Advisory Committee provide funds for the continued phasing-in of the Integrated Plant Health Care (IPHC) program to reduce the use of pesticides by the City of Toronto, as set out in the status report (March 16, 2000) from the Chief Administrative Officer;
- (h) (March 28, 2000) from the City Clerk regarding impending reductions in service levels, advising that the Policy and Finance Committee on March 28, 2000:
  - (1) referred the communication (February 11, 2000) from the City Clerk, to the Budget Advisory Committee for consideration; and
  - (2) requested that the Commissioner of Economic Development, Culture and Tourism not implement any program changes that would circumvent the budget process;

- (i) (March 28, 2000) from the Commissioner of Economic Development, Culture and Tourism recommending that:
  - (1) the Commissioner of Economic Development, Culture and Tourism be requested to conduct an assessment of all of the sites where playground equipment identified in this report was removed in response to the new CSA safety standards, and consult with the affected Ward Councillors and the local communities to determine if this equipment should be replaced;
  - (2) the Commissioner of Economic Development, Culture and Tourism be requested to report to the Economic Development and Parks Committee and the Budget Advisory Committee on the results of the staff assessment and consultation process; and
  - (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (j) (March 29, 2000) from the City Clerk advising that the Economic Development and Parks Committee on March 20 and 27, 2000:
  - (1) recommended to the Budget Advisory Committee, and Council, the adoption of the report (March 8, 2000) from the Commissioner of Economic Development, Culture and Tourism; and
  - (2) received the supplementary report (March 13, 2000) from the Commissioner of Economic Development, Culture and Tourism; and directed that it be forwarded to the Budget Advisory Committee, and City Council, for information;
- (k) (March 31, 2000) from the Commissioner of Economic Development, Culture and Tourism in response to the request for clarification on the Parks and Recreation 2000 Operating Budget by the Economic Development and Parks Committee; and recommending that the report be received for information;
- (l) (March 22, 2000) from Councillor Joe Pantalone, Tree Advocate, requesting the Budget Advisory Committee to provide an adequate base of funding for both the Tree Maintenance Backlog Reduction and the Private Tree By-law Enforcement;
- (m) (March 29, 2000) from Ms. Eleanor Harper, Toronto, Ontario, in opposition to user fees; and
- (n) (March 30, 2000) from Mr. and Mrs. M. Rogers, Toronto, Ontario, in opposition to user fees.

Councillor Jakobek appointed Councillor Chow Acting Chair and vacated the Chair.

- A. Councillor Jakobek moved that the Budget Advisory Committee:
- (1) recommend to the Policy and Finance Committee, and Council that:
    - (i) the 2000 Operating Budget for Parks and Recreation Division be adopted, as outlined in the report (February 22, 2000) from the Chief Administrative Officer, based on the 1999 Operating Budget with an additional \$8.865 million added to provide the necessary programs, and subject to:
      - (a) reducing the Board of Education rental by 50 percent;
      - (b) reducing the budget by \$292,000.00 by additional gapping and efficiency gains;
    - (ii) the following reports be adopted:
      - (a) (February 22, 2000) from the Chief Financial Officer and Treasurer, entitled “The Future Practice and Implications of a Continued Water Rate Exemption for the Parks and Recreation Program”;
      - (b) (March 28, 2000) from the Commissioner of Economic Development, Culture and Tourism, entitled “Update on Playground Units Removed to Meet CSA Standards and Not Replaced”; and
      - (c) (March 29, 2000) from the City Clerk, entitled “Recreation User Fees and Welcome Policy Preliminary Evaluation – All Wards”; and
  - (2) receive the following reports:
    - (a) (December 1, 1999) from the City Clerk, entitled “Follow-up on Initiatives Addressing Youth Violence



Arising out of the Mayor's Action Plan on Youth Violence and Gang Activity";

- (b) (January 21, 2000) from the City Clerk, entitled "Follow-Up on the Action Plan for the Children's Report Card 1999 Arising from the Children's Report Card 1999 (All Wards)";
- (c) (January 24, 2000) from the City Clerk advising of the Economic Development and Parks Committee's adoption of the report (January 4, 2000) from the Commissioner of Economic Development, Culture and Tourism;
- (d) (March 20, 2000) from the Commissioner of Economic Development, Culture and Tourism, entitled "2000 Operating Budget – Parks and Recreation Division (All Wards)";
- (e) (March 22, 2000) from Councillor Joe Pantalone, Tree Advocate, requesting an adequate base of funding for the Tree Maintenance Backlog Reduction and the Private Tree By-law Enforcement;
- (f) (March 22, 2000) from the City Clerk, entitled "Status Report from the Toronto Inter-Departmental Environmental Team Pesticides Sub-Committee";
- (g) (March 28, 2000) from the City Clerk, regarding impending reductions in service levels;
- (h) (March 29, 2000) from Ms. Eleanor Harper, Toronto, Ontario, in opposition to user fees.
- (i) (March 30, 2000) from Mr. and Mrs. M. Rogers, Toronto, Ontario, in opposition to user fees; and
- (j) (March 31, 2000) from the Commissioner of Economic Development, Culture and Tourism, entitled "2000 Operating Budget Requests from the Economic Development and Parks Committee – Parks and Recreation".

**(Carried)**

Councillor Jakobek resumed the Chair.

B. Councillor Balkissoon moved that the Commissioner of Economic Development, Culture and Tourism be requested to:

- (1) revisit the Seniors models that existed in the former Cities of Scarborough and Etobicoke where seniors paid for a membership and the programs were set up to match the community needs, on a pilot basis; and
- (2) look at the community centres that are receiving a lot of complaints with regard to free programs and access to these programs in order to implement a free and paid program giving residents a choice, on a pilot basis, in consultation with the Ward Councillors, as part of the evaluation of the program.

**(Carried)**

C. Councillor Chow moved that:

- (1) Councillor Jakobek's motion A.(1)(a) be amended by adding the words "on the premise that it will not result in the reduction of service in the year 2000;";
- (2) the Commissioner of Economic Development, Culture and Tourism be requested to:
  - (a) track the per usage of programs per capita according to footage; and
  - (b) include all remaining 15 centres in the "high needs" areas as part of the budget for this year before September 2000;

**(Carried)**

- (3) Councillor Jakobek's motion A. (1) be amended as follows:
  - (a) deleting the amount of "\$8.865 million" and inserting in lieu thereof the amount of "\$10 million";
  - (b) adding \$75,000.00 for caretaking in Community Schools;

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- (c) funds of up to \$900,000.00 be provided to eliminate waiting lists for free programs to accommodate the 80 percent increase in participation of free programs; and
- (d) the following principles be honoured with regard to the usage of recreation facilities:
  - (i) that there be mixed income users participating in the programs; and
  - (ii) that no person can advance on the waiting list because of their financial status.

**(Lost)**

D. Councillor Shiner moved that:

- (1) Councillor Jakobek's motion A. (1) be amended by adding \$176,700.00 for tree management; and
- (2) the Commissioner of Economic Development, Culture and Tourism be requested to review the existing organizational structure of the forestry program, in consultation with the Executive Director of Human Resources, the Amalgamation Office and the Tree Advocate, and report thereon to the June 19, 2000, Economic Development and Parks Committee on any suggested changes.

**(Carried)**

- E. Councillor Kinahan moved that the Parks and Recreation Division, on a pilot basis, have a certain number of extra capacity spaces set aside for programs beyond those that are free where the City is having significant difficulty meeting the demands for free programs; and further that the Commissioner of Economic Development, Culture and Tourism be requested to report back thereon as part of the larger evaluation proposed to the Committee.

**(Carried)**

(Commissioner of Economic Development, Culture and Tourism; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Executive Director of Human Resources; Amalgamation Office; Councillor Joe Pantalone, Tree Advocate; Acting General Manager, Parks and Recreation; City Clerk; Committee Administrator, Economic Development and Parks Committee; Committee Administrator, Budget Advisory Committee - April 6, 2000)

### **Arena Boards of Management**

The Budget Advisory Committee had before it the following reports:

- (a) (February 16, 2000) from the Chief Administrative Officer recommending that:
- (1) the 2000 Recommended Operating Budget of \$4.313 million gross and \$0.104 million net, including capital financing, comprised of the following services, be approved:

Arena	Gross (\$000s)	Net (\$000s)
George Bell	374.8	0.8
Bill Bolton	547.3	(1.9)
Forest Hill	569.8	(86.9)
	728.5	240.5
McCormick	498.2	1.8
Moss Park	508.3	(34.3)
North Toronto	615.2	(15.6)
Ted Reeve	471.2	(1.2)
 Total Program Budget	 4,313.3	 104.2

- (2) the Executive Director of Human Resources develop a policy for the accrual of sick time bank liabilities for the Arena Boards of Management and report to the Administration Committee on this matter during 2000;
  - (3) the financial implications of alternative arena governance structures be considered as part of the review of the governance of agencies, boards and commissions by the Chief Administrator's Office prior to recommendations being brought forward;
  - (4) the financial implications of alternative ice rental pricing structures and potential new ice allocation policies be reviewed as part of the review of the governance of agencies, boards and commissions by the Chief Administrator's Office prior to recommendations being brought forward; and
  - (5) the financial and procedural implications of alternate models for funding arena capital expenditures be considered as part of the review of the governance of agencies, boards and commissions by the Chief Administrator's Office prior to recommendations being brought forward; and
- (b) (March 21, 2000) from the Chief Administrative Officer responding to the request of the Budget Advisory Committee, at its meeting of February 22, 2000, concerning the filling of vacant arena managers' positions and the impact of reducing the arena boards' net recommended budget by up to 5 percent; and recommending that this report be received for information.

On motion by Councillor Kinahan, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget for the Arena Boards of Management, as outlined in the report (February 16, 2000) from the Chief Administrative Officer; and
- (2) received the report (March 21, 2000) from the Chief Administrative Officer.

(Commissioner of Economic Development, Culture and Tourism; c. Chief Administrative Officer; Chief Financial Officer and Treasurer - April 6, 2000)

**Exhibition Place**

The Budget Advisory Committee had before it the following reports:

- (a) (February 18, 2000) from the Chief Administrative Officer recommending that:
- (1) the 2000 Recommended Operating Budget of \$37.938 million gross and \$1.056 million net surplus, comprising the following services, be approved:

Service	Gross	Net
Canadian National Exhibition Association	16,200.3	(246.1)
Exhibition Place Operations	9,768.7	1,263.0
National Trade Centre	11,968.6	(2,073.4)
Total Program Budget	37,937.6	(1,056.5)
  - (2) the staff of Exhibition Place and the Chief Financial Officer and Treasurer be requested to report back to the Policy and Finance Committee regarding the proposed establishment of the NTC Capital Reserve Fund;
- (b) (March 9, 2000) from the Interim General Manager, Exhibition Place, responding to the Budget Advisory Committee requests and directives respecting the Exhibition Place - 2000 Operating Budget; and recommending that this report be received for information; and
- (c) (March 21, 2000) from the Interim General Manager, Exhibition Place, advising that at its meetings of April 26, 27 and 28, 1999, City Council adopted the 1999 Operating Budget for Exhibition Place and requested that the Board of Governors of Exhibition Place report back to the Budget Advisory Committee on both the new revenue strategies for the Canadian National Exhibition (CNE) and progress to date on making the CNE profitable; and recommending that this report be received for information.

Councillor Jakobek appointed Councillor Chow Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, that the 2000 Operating Budget for Exhibition Place be adopted, as outlined in the report (February 18, 2000) from the Chief Administrative Officer; and

- (2) received the following reports:
- (a) (March 9, 2000) from the Interim General Manager, Exhibition Place, entitled “2000 Operating Budget – Decisions and Requests”; and
  - (b) (March 21, 2000) from the Interim General Manager, Exhibition Place, entitled “CNE Business Plan”.

Councillor Jakobek resumed the Chair.

(General Manager, Exhibition Place; Chief Administrative Officer; Chief Financial Officer and Treasurer - April 6, 2000)

### **Theatres and Galleries**

The Budget Advisory Committee had before it the following reports and communication:

- (a) (February 16, 2000) from the Chief Administrative Officer recommending that:
- (1) the 2000 Recommended Operating Budget of \$17.562 million gross and \$2.410 million net, comprised of the following services, be approved:
- | Service                                    | Gross<br>(\$000s) | Net<br>(\$000s) |
|--|-------------------|-----------------|
| St. Lawrence Centre for the Arts           | 1,940.5           | 1,092.0         |
| Hummingbird Centre for the Performing Arts | 11,541.2          | -               |
| North York Performing Arts Centre          | 4,079.9           | 1,318.1         |
| <b>Total Program Budget</b>                | <b>17,561.6</b>   | <b>2,410.1</b>  |
- (2) the Commissioner of Economic Development, Culture and Tourism, in consultation with the Hummingbird Centre for the Performing Arts, be requested to report to the Economic Development and Parks Committee on the status of the lease negotiations for the Hummingbird Centre for the Performing Arts prior to end of June 2000;
- (b) (March 23, 2000) from the Chief Financial Officer and Treasurer responding to a request by the Budget Advisory Committee on February 21, 2000, to provide an overall picture of the St. Lawrence Centre for the Arts (the “Centre”) annual technical

improvement program for the period 1994-1999; and recommending that:

- (1) consideration be given to using \$120,000.00 of the ticket surcharges to reduce the City of Toronto funding of operations of the Centre commencing with the 2000 Operating Budget; and
  - (2) the General Manager of the Centre report to the Policy and Finance Committee before the end of September 2000 on a detailed plan for the use of the Capital Improvement Fund during the period 2001-2004; and
- (c) (March 13, 2000) from Mr. David G. Wallett, General Manager, St. Lawrence Centre for the Arts, responding to a request from the Budget Advisory Committee to reduce the net recommended budget by an additional 5 percent.

Councillor Jakobek appointed Councillor Kinahan Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council:
  - (i) the adoption of the 2000 Operating Budget for Theatres and Galleries, as outlined in the report (February 16, 2000) from the Chief Administrative Officer, subject to the technical adjustment for the North York Performing Arts Centre;
  - (ii) the adoption of the report (March 23, 2000) from the Chief Financial Officer and Treasurer, entitled "Annual Technical Improvements Program", subject to deleting Recommendation No. (2) of the report and inserting in lieu thereof the following recommendation:
    - "(2) the Chief Administrative Officer to report back to the Budget Advisory Committee during the deliberations of the 2001 Operating Budget on the ticket surcharge monies at the St. Lawrence Centre.";
- (2) received the report (March 13, 2000) from Mr. David G. Wallett, General Manager, St. Lawrence Centre for the Arts, entitled "Formal Response to City Request to Reduce Net Operating Cost by an Additional 5 Percent from the Submitted Operating Budget for the Year 2000; and



- (3) requested the Commissioner of Economic Development, Culture and Tourism, in consultation with the Hummingbird Centre for the Performing Arts, to report to the Economic Development and Parks Committee on the status of the lease negotiations for the Hummingbird Centre for the Performing Arts prior to the end of June 2000.

Councillor Jakobek resumed the Chair.

(Commissioner of Economic Development, Culture and Tourism; Chief Administrative Officer; Chief Financial Officer and Treasurer; General Manager, St. Lawrence Centre for the Arts; Committee Administrator, Budget Advisory Committee - April 6, 2000)

### **Toronto Zoo**

The Budget Advisory Committee had before it the following reports:

- (a) (February 21, 2000) from the Chief Administrative Officer recommending that:
  - (1) the Budget Advisory Committee give consideration to Options (1), (2), (3), (4) and (5) described in this report (see "Other Issues");
  - (2) the General Manager and Chief Executive Officer of the Toronto Zoo be requested to submit a strategic plan to the Policy and Finance Committee before the end of May 2000 in support of the increase in admission fees; and
  - (3) the General Manager and Chief Executive Officer of the Toronto Zoo be requested to report to the Policy and Finance Committee before the end of May 2000 on a detailed review of the cost of operations of the Toronto Zoo, including a comparison to other zoo's; and
- (b) (March 30, 2000) from the General Manager and Chief Executive Officer, Toronto Zoo, in response to the request by the Budget Advisory Committee for further information from the Toronto Zoo on the 2000 Operating Budget; and recommending that the Budget Advisory Committee:
  - (1) concur with the admission fee increase of \$1.00 as outlined in the report;
  - (2) advise the Board of Management that a further inflationary admission fee increase is acceptable for the 2001 Operating Budget; and

- (3) endorse a water rate exemption for the 2000 Operating Budget year.

Councillor Jakobek appointed Councillor Kinahan Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that the Budget Advisory Committee:

- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget for the Toronto Zoo of \$22.184 million gross and \$7.275 million net; subject to:
  - (a) the admission fee being increased by \$1.00 for all admission categories effective May 1, 2000;
  - (b) parking rates being increased from \$5.00 to \$6.00 (\$211,000.00 in 2000);
  - (c) membership revenue being increased to \$1.3 million; and
  - (d) expenditures being reduced by \$760,000.00; and
- (2) receive the report (March 30, 2000) from the General Manager and Chief Executive Officer, Toronto Zoo, entitled "2000 Operating Budget".

**(Carried)**

Councillor Jakobek resumed the Chair.

B. Councillor Balkissoon moved that:

- (1) the Commissioner of Works and Emergency Services be requested to review the water rate for the Toronto Zoo and provide the best rate possible; and
- (2) the Toronto Zoo 2000 Operating Budget be flatlined and the Toronto Zoo Board of Management be requested to report back on how this can be achieved.

**(Carried)**

**(Lost)**

C. Councillor Kinahan moved that the parking fee not be increased and that the admission fee be increased by 50 percent with no increase in

the Toronto Zoo net budget.

**(Lost)**

(Commissioner of Works and Emergency Services; General Manager, Toronto Zoo; c. Chief Administrative Officer; Chief Financial Officer and Treasurer - April 6, 2000)

### **Works and Emergency Services**

Councillor Jakobek appointed Councillor Chow Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee received the report (March 22, 2000) from the City Clerk, entitled "2000 Operating Budget Preliminary Review".

Councillor Jakobek resumed the Chair.

### ***Solid Waste Management Services***

The Budget Advisory Committee had before it the following reports and communication:

(a) (February 21, 2000) from the Chief Administrative Officer recommending that:

(1) the 2000 Recommended Operating Budget of \$132.329 million gross and \$67.260 million net, comprised of the following services, be approved;

Service	Gross (\$000s)	Net (\$000s)
Administration and Program Support	17,789.4	12,804.0
Collection	59,187.7	57,933.6
Transfer	14,370.3	(759.9)
Processing	6,184.2	(6,408.5)
Disposal	34,797.5	3,691.1
Total Program Budget	132,329.1	67,260.3

(2) the proposal to provide additional litter bins as outlined in the report, entitled "General Cleanliness in the Downtown Core", as recommended by the Works Committee at its meeting of January 12, 2000, be recommended for funding in the Solid Waste Management's recommended 2000 Operating Budget.

- (b) (March 16, 2000) from the Chief Administrative Officer providing information on the status of the Clean Streets Strategy and the costs associated with the various elements of the program; and recommending that this report be received for information;
- (c) (March 22, 2000) from the Commissioner of Works and Emergency Services responding to issues/requests identified during the preliminary review of the Solid Waste Management Services 2000 Operating Budget submission by the Budget Advisory Committee; and recommending that this report be received for information;
- (d) (March 22, 2000) from the Chief Administrative Officer responding to a request from the Budget Advisory Committee, during the preliminary review of the Solid Waste Management Services Recommended 2000 Operating Budget for information pertaining to:
  - (1) the breakdown as to how the \$2.6 million increase in revenues from sale of recyclable materials was originally calculated; and
  - (2) the breakdown of the \$198,000.00 in additional costs and offsetting revenues for the OMG bins and litter boxes;and recommending that this report be received for information; and
- (e) (February 24, 2000) from Councillor Jack Layton, Chair, Environmental Task Force, regarding Environmental Plan Resource Implications.

A. Councillor Shiner moved that:

- (1) the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget for the Solid Waste Management Services Division, as outlined in the report (February 21, 2000) from the Chief Administrative Officer, subject to the schedules for the year 2001 summer pick-up being discussed with the Community Council and if changes are recommended, the said changes being brought forward to the Works Committee for consideration prior to them being implemented by the Department;

- (2) the Commissioner of Works and Emergency Services be requested to report back to the Works Committee on:
  - (a) absenteeism in solid waste by district, broken down by job function, i.e., waste pick-up, bulk pick-up, etc.; and
  - (b) the number of grievances district by district; and
- (3) the following reports and communication be received:
  - (a) (March 16, 2000) from the Chief Administrative Officer, entitled “Clean Streets Campaign (Also Transportation Program)”;
  - (b) (March 22, 2000) from the Commissioner of Works and Emergency Services, entitled “Solid Waste Management Services – 2000 Operating Budget Preliminary Review”;
  - (c) (March 22, 2000) from the Chief Administrative Officer, entitled “Solid Waste Management Services Details of Sale of Recyclable Revenues and OMG Recyclable Revenues”; and
  - (d) (February 24, 2000) from Councillor Jack Layton, Chair, Environmental Task Force, entitled “Environmental Plan Resource Implications”.

**(Carried)**

Councillor Jakobek appointed Councillor Kinahan Acting Chair and vacated the Chair.

- B. Councillor Jakobek moved that the Commissioner of Works and Emergency Services be requested to report back to the Works Committee on what incentives the Division might recommend to force the Toronto Transit Commission, office buildings and plazas to pick up recyclables.

**(Carried)**

Councillor Jakobek resumed the Chair.

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(Commissioner of Works and Emergency Services; c. Councillor Jack Layton, Chair, Environmental Task Force; Chief Administrative Officer; Chief Financial Officer and Treasurer; General Manager, Solid Waste Management Services; Committee Administrator, Works Committee - April 6, 200)

***Transportation Services***

The Budget Advisory Committee had before it the following reports and communication:

- (a) (February 16, 2000) from the Chief Administrative Officer recommending that:
- (1) the 2000 Recommended Operating Budget of \$189.649 million gross and \$152.622 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Roadway Services	120,359.6	93,289.2
Pedestrian Services	18,764.4	11,987.9
Traffic Systems	31,280.0	30,100.0
Infrastructure Planning	2,751.9	751.9
Technical Service and Program Support	16,493.5	16,493.5
 Total Program Budget	 189,649.4	 152,622.5
  - (2) the establishment of the Traffic Safety Bureau be deferred and considered in the context of the 2001 Operating Budget; and
  - (3) the proposal to provide services as outlined in the report, entitled "General Cleanliness in the Downtown Core", as recommended by the Works Committee at its meeting of January 12, 2000 be recommended for funding in the Transportation's recommended 2000 Operating Budget;
- (b) (October 5, 1999) from the City Clerk advising that City Council on September 28 and 29, 1999, adopted, as amended Clause No. 3 contained in Report No. 3 of The Works Committee, headed "Traffic Safety Bureau", wherein it is recommended that the matter of the funding for the Traffic Safety Bureau be referred to the Budget Advisory Committee;

- (c) (March 13, 2000) from the Commissioner of Works and Emergency Services reporting on issues identified during the preliminary review of the Transportation Services 2000 Operating Budget submission by the Budget Advisory Committee; and recommending that this report be received for information; and
- (d) (March 1, 2000) from Councillor John Adams, Midtown, addressed to the Director, Secretariat Division, requesting, on behalf of the Co-Chairs of the Toronto Pedestrian Committee, that the Budget Advisory Committee consider providing a small annual budget, effective April 1, 2000, for expenses associated with research, travel, conference and workshop fees; and requesting that this be considered as part of the 2000 Operating Budget for the Transportation Division.

Councillor Jakobek appointed Councillor Kinahan Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget for the Transportation Services Division, as outlined in the report (February 16, 2000) from the Chief Administrative Officer, subject to:
  - (i) technical adjustment – Greenspace (Road Allowance) Maintenance Transfer from Economic Development and Parks and Recreation;
  - (ii) reducing Road Surface Maintenance by \$308,000.00; and
  - (iii) adding \$100,000.00 for the Traffic Safety Bureau for phase-in of the program;
- (2) the following reports and communication be received:
  - (a) (October 5, 1999) from the City Clerk, entitled “Traffic Safety Bureau” (included as part of the recommended 2000 Operating Budget);
  - (b) (March 13, 2000) from the Commissioner of Works and Emergency Services, entitled “2000 Operating Budget Preliminary Review – Transportation Services”; and

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- (c) (March 1, 2000) from Councillor John Adams, Midtown, entitled "Budget for Toronto Pedestrian Committee".

**(Carried)**

Councillor Jakobek resumed the Chair.

- B. Councillor Balkissoon moved that the Commissioner of Works and Emergency Services be requested to report back to the Works Committee and Council by May 2000 on the grass cutting and trimming program, including water courses, and requested that consideration be given to adding two more cuts and the cost of same.

**(Carried)**

The Budget Advisory Committee re-opened the Transportation 2000 Operating Budget on Wednesday, April 5, 2000, and added the following recommendation:

On motion by Councillor Shiner, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, that \$200,000.00 be added to the Street Cleaning Program for additional street cleaning outside the downtown core.

(Commissioner of Works and Emergency Services; c. Councillor John Adams, Midtown; Chief Administrative Officer; Chief Financial Officer and Treasurer; General Manager, Transportation Services; City Clerk; Committee Administrator, Works Committee - April 6, 2000)

***Ambulance Services***

The Budget Advisory Committee had before it the following reports:

- (a) (February 21, 2000) from the Chief Administrative Officer recommending that:
- (1) the 2000 Recommended Operating Budget of \$83.178 million gross and \$34.473 million net, comprised of the following services be approved:



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Service	Gross (\$000s)	Net (\$000s)
EMS Operations Support	8,834.0	3,202.3
Business Support	6,533.0	3,316.6
EMS Program Development/QSR	3,123.7	1,225.5
Toronto CACC	6,979.2	(7.0)
EMS Operations	54,508.6	26,734.9
Critical Care By-Pass Program	3,200.0	0.0
 Total Program Budget	 83,178.5	 34,472.3

- (2) the General Manager, Ambulance Services and the Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee “wrap-up” meeting in April on the status of provincial funding rules related to Ambulance Services and the specific implications for Toronto Ambulance Services;
- (b) (March 10, 2000) from the Commissioner of Works and Emergency Services responding to recommendations arising out of the review of the Toronto Ambulance 2000 Operating Budget on February 24, 2000; and recommending that this report be received for information; and
- (c) (March 27, 2000) from the General Manager, Ambulance Services, requesting an increase of \$100,000.00 to the overall Ambulance Services 2000 Operating Budget coupled with internal economies to launch the Toronto wide program to reduce needless injuries particularly among the elderly and the very young.

Councillor Jakobek appointed Councillor Chow Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget for Ambulance Services, as outlined in the report (February 21, 2000) from the Chief Administrative Officer, subject to:
- (a) adding \$100,000.00 gross (\$50,000.00 net) for SmartRisk contingent on Provincial funding;
- (b) adding \$300,000.00 for approximately 11 FTEs for Emergency Response Units for East Scarborough and Queens Quay; and

- (c) technical adjustment; and
- (2) received the following reports:
  - (a) (March 10, 2000) from the Commissioner of Works and Emergency Services, entitled "Toronto Ambulance 2000 Operating Budget"; and
  - (b) (March 27, 2000) from the General Manager, Ambulance Services, requesting an increase in the overall Ambulance Services 2000 Operating Budget to launch the Smartrisk Program.

Councillor Jakobek resumed the Chair.

(Commissioner of Works and Emergency Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; General Manager, Ambulance Services - April 6, 2000)

***WES – Support Services***

The Budget Advisory Committee had before it the report (February 21, 2000) from the Chief Administrative Officer recommending that the 2000 Recommended Operating Budget of \$30.579 million gross and \$0 net, be approved.

Councillor Jakobek appointed Councillor Chow Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget for the WES – Support Services Division, as outlined in the report (February 21, 2000) from the Chief Administrative Officer.

Councillor Jakobek resumed the Chair.

(Commissioner of Works and Emergency Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Director, Support Services - April 6, 2000)

***WES – Technical Services***

The Budget Advisory Committee had before it the report (February 21, 2000) from the Chief Administrative Officer recommending that the 2000 Recommended Operating Budget of \$38.585 million gross and \$0 net be approved.

Councillor Jakobek appointed Councillor Chow Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget for the WES – Technical Services Division, as outlined in the report (February 21, 2000) from the Chief Administrative Officer.

Councillor Jakobek resumed the Chair.

(Commissioner of Works and Emergency Services c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Executive Director, Technical Services - April 6, 2000)

**Toronto Parking Authority**

The Budget Advisory Committee had before it the following report and communication:

(a) (February 23, 2000) from the Chief Administrative Officer recommending that:

(1) the 2000 Recommended Operating Budget of \$34.614 million gross and (\$32.364) million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)	Current City Share Net (\$000s)
Off-Street Parking	29,489.0	(19,054.0)	(8,013.0)
On-Street Parking	5,125.0	(13,310.0)	(8,602.4)
(Excluding Contribution to Transportation)			
Contribution to Transportation			(4,707.6)
<b>Total Program Budget</b>	<b>34,614.0</b>	<b>(32,364.0)</b>	<b>(21,323.0)</b>

- (2) the request for pay and display units be funded from Toronto Parking Authority retained earnings with the acquisition costs repaid over a ten year period and that the gross and net expenditures for on-street parking operations be adjusted accordingly; this would result in an increase in net revenue of \$1.362 million in 2000; the net expenditures of the 2000 Recommended Operating Budget would change from (\$32,364.0) million to (\$33,726.0) million;
  - (3) the Income Sharing Agreement be changed from the current formula in which the City receives 50 percent of off-street net income, 100 percent of on-street and 0 percent of other income to 40 percent of all gross revenues, off-street parking, on-street parking and other income; and
  - (4) the Toronto Parking Authority be requested to report back to the Budget Advisory Committee as part of the 2001 Capital Budget on the impact to its 2001 – 2005 capital works Capital Budget program as a result of implementing Recommendation Nos. (2) and (3) above;
- (b) (February 22, 2000) from Mr. Brian Cochrane, President, Toronto Civic Employees' Union, Local 416 C.U.P.E., commenting on the matter of the Toronto Parking Authority; advising that the City in early 1998 passed a by-law that gave greater independence to the Toronto Parking Authority; and further advising that since that time rates have been increased, but the City does not reap the full benefit from such a revenue generating operation.

Councillor Jakobek appointed Councillor Kinahan Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget for the Toronto Parking Authority, as outlined in the report (February 23, 2000) from the Chief Administrative Officer, subject to:
  - (a) withdrawing \$1.944 million for Pay Display equipment to be absorbed within the Toronto Parking Authority Budget; and
  - (b) \$500,000.00 savings from the deferral of installation of the prior year's equipment;

- (2) the communication (February 22, 2000) from Mr. Brian Cochrane, President, Toronto Civic Employees' Union, Local 416, be received; and
- (3) the Toronto Parking Authority be requested to proceed with a business plan for the Toronto Parking Tag Enforcement Division and to submit same to the Budget Advisory Committee during the 2001 Operating Budget deliberations.

**(Carried)**

Councillor Jakobek resumed the Chair.

- B. Councillor Kinahan moved that the Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee as to what the Finance Department is undertaking to increase the parking collection rate from 78 percent to 85 percent.

**(Carried)**

(Chief Financial Officer and Treasurer; President, Toronto Parking Authority; c. Chief Administrative Officer; Committee Administrator, Budget Advisory Committee - April 6, 2000)

## **Community and Neighbourhood Services**

### ***Public Health***

The Budget Advisory Committee had before it the following reports and communication:

- (a) (February 17, 2000) from the Chief Administrative Officer recommending that:
- (1) the 2000 Recommended Operating Budget of \$118.792 million gross and \$53.233 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Support Services	7,982.2	4,015.8
Policy and Planning	9,425.7	4,662.7
Family Health/Healthy Lifestyles	64,795.8	25,548.2
Communicable Diseases	19,362.0	9,194.6
Healthy Environments	17,226.7	9,812.0

- |  |                      |           |          |
|--|----------------------|-----------|----------|
|  | Total Program Budget | 118,792.4 | 53,233.3 |
|--|----------------------|-----------|----------|
- (2) with respect to the annual Provincial audit and settlement process for the final funding allocation for the Public Health program, the Medical Officer of Health, in consultation with the Chief Financial Officer and Treasurer, be requested to report to the Board of Health on the final funding allocation for 1999, including:
- (i) the implications for programs and funding included in the 2000 approved budget;
  - (ii) proposed revisions to the year 2000 funding level; and
  - (iii) how the approved year 2000 expenditures and plan will be adjusted to accommodate a revised funding level, with no net impact to the City;
- (3) with respect to the expanded Municipal Non-Mandatory Dental program, the request of \$0.800 million be deferred for consideration with the 2001 Operating Budget process, due to budget pressures; and
- (4) with respect to items referred to the Budget Advisory Committee for consideration of the financial implications as part of the 2000 Operating Budget Review process, it is recommended that:
- (i) Hot Weather Alert Program:
 

Funding for the Hot Weather Alert program request of \$0.15 million as referred to in Clause No. 5 of Report No. 2 of The Policy and Finance Committee, as adopted by Council on February 1, 2000, be deferred for consideration with the year 2001 Operating Budget process.
  - (ii) Environmental, Tobacco and Smoke (ETS) By-law:
 

Funding of \$0.500 million (gross) and \$0.250 million (net) included in the 2000 Recommended Budget as referred to in Clause No. 5 of Report No. 2 of The Policy and Finance Committee, as adopted by Council on February 1, 2000, be approved.

## (iii) Retirement Homes:

- (1) the Retirement Homes program revised request for \$0.149 million (gross and net) as referred to in Clause No. 5 of Report No. 2 of The Policy and Finance Committee, as adopted by Council on February 1, 2000, representing three months of funding be approved; and
- (2) the Commissioner of Community and Neighbourhood Services, in consultation with the Chief Financial Officer and Treasurer, report to the Community Services Committee on the implications of the annualized cost of this initiative in the 2000 approved budget should Council approve this undertaking for the entire year.

## (iv) Racoon Rabies:

The Racoon Rabies program request as referred to in Clause No. 5 of Report No. 2 of The Policy and Finance Committee as adopted by Council on February 1, 2000, be reduced by \$0.159 million (gross) and \$0.0795 million (net) to \$0.091 million (gross) and \$0.045 million (net) for 2000 and 2001.

## (v) Emergency Response:

Funding of \$0.049 million (gross) \$0.0245 million (net) in 2000, and \$0.098 million (gross) \$0.049 million (net) for 2001, as referred to in Clause No. 5 of Report No. 2 of The Policy and Finance Committee, as adopted by Council on February 1, 2000, be approved.

## (vi) Control Infectious Disease:

The Control of Infectious Disease request as referred to in Clause No. 5 of Report No. 2 of The Policy and Finance Committee, as adopted by Council on February 1, 2000, be reduced by \$0.610 million (gross) and \$0.305 million (net) to \$0.2935 million (gross) and \$0.1468 million (net) for 2000 and \$1.44 million (gross) and \$0.720 million (net) for 2001.

(vii) Child Nutrition:

Funding of \$0.065 million (gross) and \$0.032 million (net) in 2000 and \$0.130 million (gross) \$0.065 million (net) for 2001, as referred to in Clause No. 5 of Report No. 2 of The Policy and Finance Committee, as adopted by Council on February 1, 2000, be approved.

(viii) One on One Mentoring:

The One on One Mentoring program request of \$0.0437 million (gross and net) as referred to in Clause No. 5 of Report No. 2 of The Policy and Finance Committee, as adopted by Council on February 1, 2000, be deferred for consideration with the year 2001 Operating Budget process.

(ix) Public Health Research Education and Development (PHRED):

The PHRED program request of \$0.314 million (net) as referred to in Clause No. 5 of Report No. 2 of The Policy and Finance Committee, as adopted by Council on February 1, 2000, be deferred pending a response from the Province to the City's request for a return to 100 percent funding arrangement.

(x) Children's Action Plan and Youth Violence Prevention Initiatives:

The new request for the Children's Action Plan and Youth Violence Prevention Initiative program of \$2.621 million (net) as recommended by the Board of Health on January 24, 2000, and described in Clause No. 16(h) of Report No. 2 of The Policy and Finance Committee, as adopted by Council on February 1, 2000, be deferred for consideration with the year 2001 Operating Budget process.

(xi) Management Structure for Public Health:

With respect to Recommendation No. (2) of Clause No. 15 of Report No. 11 of The Policy and Finance Committee adopted by Council on December 14, 1999, entitled "Management Structure for Public Health Dental Services", the request for an additional one program co-ordinator be approved, but the funding of \$0.0653 million be absorbed in the 2000 recommended budget.



- (b) (November 10, 1999) from the City Clerk advising that the Policy and Finance Committee on November 10, 1999, referred the communication (October 18, 1999) from the City Clerk, to the Budget Advisory Committee for consideration during the 2000 Operating Budget process and report thereon to the Policy and Finance Committee;
- (c) (January 13, 2000) from the City Clerk advising that the Community Services Committee on January 13, 2000, concurred in the report (January 4, 2000) from the Commissioner of Community and Neighbourhood Services respecting the implementation of the Learning, Earning and Parenting Program; and directed that it be forwarded to the Budget Advisory Committee for consideration during the 2000 Operating Budget process;
- (d) (January 24, 2000) from the City Clerk advising that the Policy and Finance Committee on January 20, 2000, referred the communication (January 13, 2000) from the City Clerk to the Budget Advisory Committee for consideration and report thereon to the Policy and Finance Committee;
- (e) (January 24, 2000) from the City Clerk advising that the Policy and Finance Committee on January 20, 2000, referred the communication (December 3, 1999) to the Budget Advisory Committee for consideration during the 2000 Operating Budget process and report thereon to the Policy and Finance Committee;
- (f) (January 24, 2000) from the City Clerk advising that the Policy and Finance Committee on January 20, 2000, referred the communication (December 3, 1999) from the City Clerk to the Budget Advisory Committee for consideration during the 2000 Operating Budget process and report thereon to the Policy and Finance Committee;
- (g) (February 21, 2000) from the City Clerk advising that the Policy and Finance Committee on February 17, 2000, referred the communication (January 25, 2000) from the Secretary, Board of Health, to the Budget Advisory Committee for consideration and report thereon to the Policy and Finance Committee;
- (h) (February 21, 2000) from the Secretary, Board of Health, advising that the Board of Health on February 21, 2000, recommended to the Budget Advisory Committee and the Policy and Finance Committee that:
  - (1) the following recommendations contained in the consultation report respecting Toronto Animal Services, prepared by the Humane Society of the United States, dated October 1, 1999, be approved in principle:

- (a) Toronto Animal Services continue with its efforts to standardize policies, procedures and Animal Control Services for the new Toronto, and maintain authority and accountability for the city-wide program; and
  - (b) Toronto Animal Services maintain responsibility for direct supervision of all animal control field services city-wide, and for operations of animal sheltering services in the region formerly associated with the Cities of Etobicoke, North York and Scarborough;
- (2) the implementation of Recommendation Nos. (1)(a) and (b) be approved, subject to the following:
- (a) with respect to the consolidation in head office:
    - (i) Animal Services staff work in consultation with the Facilities and Real Estate Division to identify an appropriate city-owned facility for this purpose, including consideration of municipally owned space adjacent to the York Animal Centre; and
    - (ii) the Medical Officer of Health in consultation with the Commissioner of Community and Neighbourhood Services and the Commissioner of Corporate Services, be requested to report to Budget Advisory Committee during the 2000 Operating Budget Process on a justification and financial implications for the City arising from the proposed consolidation;
  - (b) York Animal Centre be converted to a “special use” Animal Centre and the East York Animal Shelter be considered for closure, pending local public consultation and a further report by June 2000 to the Board of Health from the Medical Officer of Health on priorities and options for animal shelter services across the City and, as part of the community consultation, that consideration also be given to maintaining the York and East York animal shelters as temporary holding facilities until the redemption period is over;
  - (c) the Medical Officer of Health report back to the Board of Health on priorities and options for standardized levels of animal services that should be delivered across the City and determine if any cost savings and efficiencies could be derived by combining services and/or contracting them out, including the provision of veterinary services;

- and
- (d) the Medical Officer of Health be requested to report back through the Board of Health on a phased-in implementation plan with associated financial implications for 2001 and beyond for the recommended increase in field services;
- (3) a telephone system be put into place to provide a single telephone number for the public, along with a centralized radio communications system for intake and dispatch as provided within the transition capital budget;
- (4) the recommendations contained in the consultation report (October 1, 1999) from The Humane Society of the United States be endorsed with the exception of the recommendation to eliminate the Trap-Vaccinate and Release Program for raccoons contained therein;
- (5) that the Medical Officer of Health be requested to report back to the Board of Health on:
- extending hours of operation for Toronto animal service shelters beyond normal hours;
  - the provision of emergency services in shelters through a centralized dispatch system; and
  - replacing the terminology of “pet ownership” contained in the by-law to that of “animal guardian” or similar wording;
- (6) that the relationship between the City and the Toronto Humane Society be improved through a facilitator and in the event this relationship does not improve within six months of initiating such facilitation, that this matter be reviewed further;
- (7) that where there are any increases considered for the City’s contracted services with the Toronto Humane Society, that there be a corresponding increase for the City’s animal services program; and
- (8) that the Medical Officer of Health be requested to maintain field service operations in a regional fashion;
- (i) (February 21, 2000) from the Secretary, Board of Health, advising that the Board of Health on February 21, 2000, recommended to the Budget Advisory Committee and the Policy and Finance Committee that:

- (1) the revised costs for provincially mandated and local program enhancements, as follows (in thousands), be approved:
- (a) Control of Infectious Diseases - \$293.5 (gross), \$146.8 (net);
  - (b) Raccoon Rabies - \$91 (gross), \$45.5 (net);
  - (c) Child Nutrition - \$65.0 (gross) \$32.5 (net);
  - (d) Emergency Response - \$49.0 (gross), \$24.5 (net); and
  - (e) Dental Treatment -\$1.6 million (gross/net);
- (2) the required enhancement to achieve compliance with new Provincial requirements for the Personal Service Settings component of the Control of Infectious Disease/Infection Control program be phased-in over two years (i.e., 2000 and 2001); the budgetary adjustment is as follows:
- (a) original submission – \$903.6 (gross)/\$451.8 (net), 11.5 FTE's (six months); and
  - (b) the agreed adjustment - \$293.5 (gross)/\$146.8 (net), 3 FTE's (four months) for the year 2000;
- (3) the Chief Administrative Officer ensure the provision of Public Health Information Technology resources as previously identified in the Business Case presented to Budget Advisory Committee in December 1999 and in the Public Health Operating Plan and Budget approved by the Board of Health in October 1999 (totalling \$590,000.00); these monies should come from the existing \$13.2 million corporate charges included in the Public Health Operating Budget and should be in addition to the \$2.5 million currently charged to Public Health by corporate Information and Technology Services; Toronto Public Health also requires an additional \$750,000.00 for Food Safety information technology resources:
- |       |                                    |
|-------|------------------------------------|
|       | \$2,500,000.00 - existing envelope |
|       | 150,000.00 - leasing costs         |
|       | 440,000.00 - staff costs           |
| Total | \$3,090,000.00                     |
|       | 750,000.00                         |
|       | \$3,840,000.00 (minimum);          |
- (4) one hundred percent Provincially-funded Public Health programs not be included in budget reduction calculations;

- (5) the issues pertaining to seniors be referred to Councillor Johnston (Seniors' Advocate), the Medical Officer of Health and the Commissioner of Community and Neighbourhood Services with a request that they submit a report to the Board on a strategy to:
- (a) achieve the reinstatement of Heat Alert funding for seniors into the Public Health 2000 Operating Budget; or
  - (b) identify alternate sources of funding; and
- (6) additional funds be provided for:
- (a) an additional 25 food safety inspectors;
  - (b) the optimal level of funding for TB Harmonization as identified in the 1999 Operating Budget submission;
  - (c) the optimal level of funding for needle exchange programs as identified in the 1999 Operating Budget submission; and
  - (d) the optimal level of funding for Control of Infectious Diseases and Infection Control as identified in the 2000 Operating Budget submission;

(Actual amounts to be provided by the Medical Officer of Health);

- (j) (March 21, 2000) from the Medical Officer of Health and the Commissioner of Community and Neighbourhood Services, responding to a request from the Budget Advisory Committee for additional information on selected services; and recommending that this report be received for information;
- (k) (March 21, 2000) from the Medical Officer of Health and the Commissioner of Community and Neighbourhood Services, recommending that:
- (1) Food premises be charged the full cost of re-inspections which arise due to non-compliance with the Health Protection and Promotion Act, the Food Premises Regulation and/or the Mandatory Health Programs and Services Guidelines;
  - (2) additional municipal revenues arising from the recovery of costs of re-inspections and fines levied under the Provincial Offences Act be put back into the Public Health Operating Budget for inspections;

- (3) the Medical Officer of Health, in consultation with the City Solicitor, the Commissioner of Urban Development Services and the appropriate provincial officials, report back on the implementation plan to charge fees for public health inspection services;
  - (4) the Medical Officer of Health, in consultation with the appropriate provincial officials and other interested parties, report back on an implementation plan and associated resource requirements for a rating system for Toronto restaurants;
  - (5) the Medical Officer of Health and the City Auditor report back on the need and justification for additional resources for the Food Safety program following completion of the Auditor's program review; and
  - (6) a policy option be selected as to the level of service and associated resources required for continuation of the City's response to retirement homes for the balance of 2000, pending longer term policy decisions by City Council;
- (l) (March 27, 2000) from the City Auditor reporting on the status of the audit of the Food Inspection Program at the Public Health Division; and recommending that this report be received for information; and
  - (m) (February 4, 2000) from Mr. Fred I. Herscovitch, Toronto, Ontario, regarding restaurant sanitation.

Councillor Jakobek appointed Councillor Chow Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget for the Toronto Public Health Department, as outlined in the (February 17, 2000) from the Chief Administrative Officer, subject to:
  - (a) reducing the budget \$19,000.00 by corporate gapping;
  - (b) absorbing \$150,000.00 for the Hot Weather Alert Program; and
  - (c) requesting the Chief Financial Officer and Treasurer to identify the IT support for Public Health as a

- transition project to be funded as same and incorporate the funding in the final notes; and
- (2) the following reports and communication be received:
- (a) (November 10, 1999) from the City Clerk, entitled “Public Health 2000 Budget Submission – Public Health Research Education and Development (PHRED) Interim Program Re-Establishment”;
  - (b) (January 13, 2000) from the City Clerk, entitled “Implementation of the Learning, Earning and Parenting Program”;
  - (c) (January 24, 2000) from the City Clerk, regarding an interim appropriation for the Retirement and Lodging Homes Hotline and Inspection;
  - (d) (January 24, 2000) from the City Clerk, regarding the Public Health 2000 Budget submission;
  - (e) (January 24, 2000) from the City Clerk, regarding the implementation of the transfer of the Youth Mentoring Program from the Healthy City Office to Toronto Public Health;
  - (f) (February 21, 2000) from the City Clerk, regarding the Children’s Action Plan and Youth Violence Prevention Initiatives: Budget Implications for Public Health;
  - (g) (February 21, 2000) from the Secretary, Board of Health, entitled “External Animal Services Review”;
  - (h) (February 21, 2000) from the Secretary, Board of Health, entitled “Public Health 2000 Operating Budget – Submission and Proposed Reductions”;
  - (i) (March 21, 2000) from the Medical Officer of Health and the Commissioner of Community and Neighbourhood Services, entitled “Response to Additional Information Requests from Budget Advisory Committee on Selected Public Health Services”;

- (j) (March 21, 2000) from the Medical Officer of Health and the Commissioner of Community and Neighbourhood Services, entitled "Response to Information Requests on Public Health Inspection Staff in Toronto Public Health";
- (k) (March 27, 2000) from the City Auditor, entitled "Audit for the Food Inspection Program at the Public Health Division, Community and Neighbourhood Services"; and
- (l) (February 4, 2000) from Mr. Fred I. Herscovitch, Toronto, Ontario regarding restaurant sanitation.

**(Carried)**

Councillor Jakobek resumed the Chair.

- B. Councillor Chow moved that Councillor Jakobek's motion A. (1) be amended by adding the following:

- (1) the Retirement Homes program be extended until June 30, 2000, at a cost of \$149,000.00; and
- (2) \$43,700.00 for the One on One Mentoring program.

**(Carried)**

- C. Councillor Kinahan moved Councillor Jakobek's motion A. (1) be amended by adding \$800,000.00 for the dental program, and further that the Medical Officer of Health be requested to report on how the City guarantees the necessity of the recipients of the service.

**(Carried)**

- D. Councillor Shiner moved that Councillor Jakobek's motion A. (1) be amended by adding \$50,000 to the base of the Public Health budget for the Toronto Humane Society contract; and further that the Commissioner of Community and Neighbourhood Services, the City Auditor and the Chief Financial Officer and Treasurer be requested to:

- (1) establish a review process which will set service standards, costing benchmarks and terms for any renewal of a contractual arrangement with the Toronto Humane Society;



and

- (2) conduct the aforementioned review in consultation with the Toronto Humane Society and other stakeholders and report thereon to the Board of Health prior to the 2001 Operating Budget process, including separate costs for animal control from other value added services such as animal adoptions, clinics, education, etc., so that the Budget Advisory Committee can more clearly identify the funding required for cost recovery of animal control services.

**(Carried)**

(Chief Financial Officer and Treasurer; Commissioner of Community and Neighbourhood Services; City Auditor; Medical Officer of Health; c. Chief Administrative Officer; City Clerk; Secretary, Board of Health - April 6, 2000)

### **Toronto Housing Company**

The Budget Advisory Committee had before it the report (February 3, 2000) from the Chief Administrative Officer recommending that the 2000 Recommended Operating Budget of \$256.801 million gross and \$0 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Corporate Functions	3,132.2	0.0
Operations	251,952.2	0.0
Housing Connections	1,716.9	0.0
Total Program Budget	256,801.3	0.0

Councillor Jakobek appointed Councillor Kinahan Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget for the Toronto Housing Company, as outlined in the report (February 3, 2000) from the Chief Administrative Officer.

Councillor Jakobek resumed the Chair.

(Chief Executive Officer, Toronto Housing Company; c. Chief Administrative Officer; Chief Financial Officer and Treasurer - April 6, 2000)

**Toronto Public Library**

The Budget Advisory Committee had before it the following reports:

(a) (February 3, 2000) from the Chief Administrative Officer recommending that:

(1) the 2000 Recommended Operating Budget of \$110.056 million gross and \$97.953 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Library Administration	3,761.7	3,461.7
Library Public Services	106,294.2	94,491.2
Total Program Budget	110,055.9	97,952.9

(2) the Toronto Public Library investigate the potential to fund the Children's Reading Program initiative through private sector partnerships; and

(3) funding of \$70,000.00 to implement the Children and Youth Action Committee recommendations: "Action Plan to Address Youth Violence" as it relates to Toronto Public Library Services be deferred and considered in the 2001 Operating Budget;

(b) (March 14, 2000) from the City Librarian providing additional information concerning the Toronto Public Library's plan to extend Sunday openings within its base budget; and recommending that this report be received for information; and

(c) (March 16, 2000) from the City Librarian providing additional information on the need for \$150,000.00 to support the expansion of the Toronto Public Library's Summer 2000 Leading to Reading Program for children; and recommending that:

(1) this report be received as background information; and

(2) \$150,000.00 in funding be provided to support the expansion of the Toronto Public Library's Summer Leading to Reading Program.

Councillor Balkissoon declared an interest in this matter as his wife is employed by the Toronto Public Library Board.

Councillor Jakobek appointed Councillor Kinahan Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget for the Toronto Public Library Board, subject to a reduction of \$24,300.00 by gapping; and
- (2) received the following reports:
  - (a) (March 14, 2000) from the City Librarian, entitled "Expansion of Sunday Openings of Public Libraries"; and
  - (b) (March 16, 2000) from the City Librarian, entitled "Summer Leading to Reading Program".

Councillor Jakobek resumed the Chair.

(Chief Executive Officer and City Librarian; c. Chief Administrative Officer;  
Chief Financial Officer and Treasurer - April 6, 2000)

The Budget Advisory Committee adjourned its meeting at 5:35 p.m.

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Chair