

THE CITY OF TORONTO

City Clerk's Division

Minutes of the Budget Advisory Committee

Meeting No. 12

Wednesday, April 5, 2000

The Budget Advisory Committee met on Wednesday, April 5, 2000, in Committee Room No. 1, 2nd Floor, City Hall, Toronto, commencing at 9:10 a.m.

Attendance

Members were present for some or all of the time period indicated.

	9:10 a.m. to 11:21 a.m.	12:40 p.m. to 2:05 p.m.
Councillor Tom Jakobek, Chair	X	X
Councillor Bas Balkissoon	X	X
Councillor Gordon Chong	X	X
Councillor Olivia Chow	X	X
Councillor Blake F. Kinahan	X	X
Councillor Jane Pitfield	R	R
Councillor David Shiner	X	X

Also Present:

Councillor Elizabeth Brown	Councillor Joe Mihevc
Councillor Rob Davis	Councillor Howard Moscoe
Councillor Brad Duguid	Councillor Frances Nunziata
Councillor Mario Giansante	Councillor Kyle Rae
Councillor Pam McConnell	Councillor Michael Walker

12.1 2000 Operating Budget

The Budget Advisory Committee had before it the 2000 Operating Budget, Summary of Budget Review Programs – Wrap up, for the various departments, Agencies, Boards and Commissions of the City of Toronto.

Toronto Transit Commission

The Budget Advisory Committee had before it the following reports:

- (a) (February 28, 2000) from the Chief Administrative Officer recommending that:
- (1) the 2000 Request of \$806.521 million gross and \$189.355 million net, comprised of the following services, be received:

Service	Gross (\$000s)	Net (\$000s)
TTC Conventional	763,644	148,424
Wheel-Trans	42,877	40,931
Total TTC Request	806,521	189,355
 - (2) the TTC as one of the City’s Agencies, Boards and Commissions be requested to provide the Budget Advisory Committee with options and strategies to flatline and/or further reduce the 2000 Operating Budget below 1999 levels by providing the following information (prior to “wrap-up” meetings scheduled for the week of April 3rd):
 - (i) 5 percent priority reduction proposals;
 - (ii) a priority listing of all activities, with gross expenditures and FTEs identified; and
 - (iii) analysis of the administrative component of the budget to identify priority reduction proposal;
- (b) (December 17, 1999) from the General Secretary, Toronto Transit Commission, advising that the Toronto Transit Commission at its special meeting held on December 17, 1999, adopted, as amended, the recommendations embodied in the report, entitled “Toronto Transit Commission 2000 Operating Budget”, wherein it is recommended that the Toronto Transit Commission:

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- (1) approve the TTC 2000 Operating Budget (summarized in Appendix “A”) as described in this report and as detailed in the following documents:
 - (i) TTC 2000 Operating Budget;
 - (ii) TTC 2000 Organization Charts;
 - (iii) TTC 2000 Goals and Objectives; and
 - (iv) TTC 2000 Detailed Budget Blue Book;

- (2) note the following budget assumptions and highlights:
 - (i) fares to remain unchanged (Operating Surplus to TTC Stabilization Reserve Fund to help offset need for 2001 fare increase);
 - (ii) improved economy expected for 2000;
 - (iii) ridership growth of 2 percent to \$405 million in 2000;
 - (iv) added service to provide for growth into 2001;
 - (v) revenue/cost ratio at 80 percent;
 - (vi) subsidy/Passenger of 37 cents;

the TTC remains the most productive and least subsidized mass transit authority in North America;

- (3) forward this report to the City of Toronto for Council approval of the required 2000 operating subsidy of \$152.7 million, noting that this is the level required to maintain the Council approved policy of the City funding 20 percent of the cost and TTC revenue 80 percent;

- (4) consider this report in concert with the following reports:
 - (i) Wheel-Trans 2000 Operating Budget; and
 - (ii) 2000-2004 TTC Capital Program;

- (5) request the Budget Advisory Committee to nominate members to meet with the TTC Chair, the TTC Vice-Chair, available TTC Commissioners and TTC staff to prepare a three-year funding plan for the TTC; and that the December 17, 1999 Commission report, entitled “TTC 2000 Operating Budget”, and supporting documentation form the basis of the discussion at the those meetings; and

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- (6) request that City Council contribute \$3.8 million to the TTC Stabilization Reserve Fund, such amount representing the difference between 20 percent of TTC expenses (\$153 million) and the 1999 approved City funding for the TTC (\$149 million); and that such funds as may be in the fund be utilized to help offset the 2001 requirement for a fare increase;
- (c) (December 17, 1999) from the General Secretary, Toronto Transit Commission, advising that the Toronto Transit Commission, at its special meeting held on December 17, 1999, adopted the recommendations embodied in the report, entitled “2000 Wheel-Trans Operating Budget”, wherein it is recommended that the Toronto Transit Commission:
- (1) approve the 2000 Wheel-Trans Operating Budget of \$40.9 million provided for in this report and companion documents noting the following highlights:
 - (i) \$40.4 million in operating subsidy (\$38.4 million for service; \$2.5 million for ELF buses; less \$0.5 million contribution from Stabilization Reserve);
 - (ii) 1,531,500 trip demand;
 - (iii) 1,492,500 passengers carried;
 - (iv) 2.6 percent unaccommodated rate;
 - (v) new low-floor ELF buses in service increase to 74;
 - (vi) partial replacement of Orion fleet resulting in maintenance savings of \$0.8 million;
 - (vii) zone bus service increases from five to six;
 - (viii) accessible taxi service increases to 44 vehicles;
 - (ix) cancellation rate reduced from 14 percent to 11 percent;
 - (x) implementation of integrated trip planning;
 - (xi) implementation of cross-boundary service to the Airport; and
 - (xii) workforce decreases by 10;

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- (2) approve the contribution of the projected 1999 Operating Budget underexpenditure of \$0.5 million to the Stabilization Reserve and withdrawal of the same amount in 2000 to reduce the 2000 funding request to \$40.4 million;
 - (3) consider this report in concert with the following:
 - (i) the 2000-2004 TTC Capital Program which includes \$6.6 million in 2000 to purchase 30 low-floor (ELF) buses; and
 - (ii) the 2000 TTC Operating Budget;
 - (4) forward this report to City Council for approval; and
 - (5) forward this report to the TTC Advisory Committee on Accessible Transportation for information;
- (d) (February 10, 2000) from the General Secretary, Toronto Transit Commission, addressed to the Committee Administrator, Policy and Finance Committee, advising that the Toronto Transit Commission, at its meeting of February 9, 2000:
- (1) received the report (February 9, 2000) from the Toronto Transit Commission, entitled "Workplace Safety and Insurance Board - Administration Rate Increase;
 - (2) directed that a copy of the report be forwarded to the Policy and Finance Committee with a request that they consider the possibility of requesting the Provincial Auditor to review the administrative costs of the Workplace Safety and Insurance Board given the extraordinary cost increases outlined in the report; and
 - (3) directed a copy of the report also be forwarded to the Budget Advisory Committee for information given this unanticipated budget pressure;
- (e) (March 22, 2000) from the Chief General Manager, Toronto Transit Commission, advising that the Toronto Transit Commission on March 8, 2000, approved the following:
- (1) the Commission reiterate its position that the continuation of the 80/20 split on the Operating Budget is important to the future of public transit on Toronto;
 - (2) the Commission reiterate its budget request for a flatlined \$149 million

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- subsidy; and
- (3) the Chief General Manager be instructed to provide his presentation to the Budget Advisory Committee noting the impacts that will result from a reduction in subsidy and/or the elimination of the Toronto Transit Commission Stabilization Reserve Fund;
- (f) (March 31, 2000) from the Chief Financial Officer and Treasurer providing a reconciliation of the TTC Stabilization Reserve Fund as at December 31, 1999; analysing the TTC 80/20 Operating Budget subsidy ratio to include capital financing charges for the TTC capital program; and recommending that, if necessary, the Chief Administrative Officer and the Chief Financial Officer and Treasurer report back to the Policy and Finance Committee on a policy framework which would provide a rationale for budgeting contributions to the TTC Operating Stabilization Reserve Fund; and
 - (g) (March 29, 2000) from the Chief Financial Officer and Treasurer, entitled “Toronto Transit Commission (TTC) December 31, 1999 Operating Budget Variance and 2000 Operating Budget and Service Improvements”, recommending that:
 - (1) the report (March 9, 2000) from the General Secretary, Toronto Transit Commission, addressed to the Director of Budget Services, City of Toronto, for information regarding the December 31, 1999 TTC Operating Budget Variance be received;
 - (2) the TTC 2000 Operating Budget Adjusted Gross and Net Request be reduced by \$5.8 million to \$800.7 million (\$806.5 - \$5.8) and \$183.5 million (\$189.3 - \$5.8) respectively to reflect the actual arbitrated wage settlements for 1999 and 2000; and
 - (3) the TTC report back to the Budget Advisory Committee on the 2001 ridership projection and their most recent Operating Budget Projection before implementing phase II (\$1.3 million in 2000/\$3.4 million annualized) of the service improvements plan.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2000 Budget for the Toronto Transit Commission, as follows:

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- (a) the 2000 Wheel-Trans Operating Budget subsidy be set at \$40.5 million representing a total net expenditures increase of \$1.3 million of which \$0.8 million will be made available from the Operating Stabilization Reserve Fund; this draw represents a one time funding only which is equal to the 1999 Wheel-Trans Operating Surplus transferred into the reserve;
- (b) the additional funding of \$1.3 million noted above be used to maintain the unaccommodated rate between two and three percent in 2000;
- (c) the Chief General Manager, Toronto Transit Commission be requested to report back prior to the 2001 Operating Budget Cycle with options to offset the possible \$0.8 million pressure in 2001 with respect to Wheel-Trans services;
- (d) the Toronto Transit Commission adjusted Net Operating Budget Request of \$148.4 million be reduced by \$8.3 million to \$140.1 million based on the following:
 - (i) provision for 2000 wage settlement overstated by \$5.5 million;
 - (ii) provision of \$1.0 million for Y2K no longer required; and
 - (iii) provision for fuel increase overstated by \$1.8 million; a new contract was signed in March 2000 and the agreed price came in lower than projected;
- (e) given the significant budget pressure the City is faced with, it is further recommended that \$1.7 million of the Toronto Transit Commission Operating Stabilization Reserve Fund be used to fund a portion of the Toronto Transit Commission Subsidy of \$140.1 million recommended above; this will reduce the amount to be levied to \$138.4 million in 2000 with respect to this program; and

- (f) in order to avoid possible service cuts and/or fare increase in 2001, it is recommended that the Chief General Manager, Toronto Transit Commission, be requested to report back to the Budget Advisory Committee prior to the consideration of the 2001 Operating Budget on strategies to offset and/or mitigate the future Operating Budget pressures; and if necessary:
 - (i) increasing the Toronto Transit Commission Operating Budget subsidy from \$140.1 million as recommended for 2000 to the 1999 subsidy of \$148.9 million; and
 - (ii) restoring the \$1.7 million draw on the Toronto Transit Commission Operating Stabilization Reserve Fund;
- (2) the Chief General Manager, Toronto Transit Commission be requested to report back to the Budget Advisory Committee on 2001 ridership projection and their most recent Operating Budget Projection before implementing phase II (\$1.3 million in 2000/\$3.4 million annualized) of the service improvements plan;
- (3) the Chief General Manager, Toronto Transit Commission be requested to report back prior to the start of the 2001 Operating Budget providing:
 - (a) a review of the base service level; and
 - (b) a three year Operating Budget projection (2001-2003) which would include the City of Toronto capital financing cost related to the Toronto Transit Commission capital program; and
- (4) the following reports be received:
 - (a) (December 17, 1999) from the General Secretary, Toronto Transit Commission, entitled "Toronto Transit Commission 2000 Operating Budget";

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- (b) (December 17, 2000) from the General Secretary, Toronto Transit Commission, entitled “2000 Wheel-Trans Operating Budget”;
- (c) (February 10, 2000) from the General Secretary, Toronto Transit Commission, entitled “Workplace Safety and Insurance Board – Administration Rate Increase”;
- (d) (March 22, 2000) from the General Secretary, Toronto Transit Commission, entitled “Toronto Transit Commission – 2000 Operating Budget”;
- (e) (March 29, 2000) from the Chief Financial Officer and Treasurer, entitled “Toronto Transit Commission (TTC) December 31, 1999 Operating Budget Variance and 2000 Operating Budget and Service Improvements”; and
- (f) (March 31, 2000) from the Chief Financial Officer and Treasurer, entitled “Toronto Transit Commission (Toronto Transit Commission) Operating Stabilization Reserve Fund and Subsidy”.

(Carried)

Councillor Jakobek resumed the Chair.

- B. Councillor Shiner moved that the Chief General Manager, Toronto Transit Commission be requested to report back to:
 - (1) the Budget Advisory Committee on:
 - (a) the service improvements carried out in 2000 with an analysis of same as to whether such service improvements were worth carrying out; and
 - (b) providing a three year plan, as requested by Council, making sure that the said plan takes into consideration contributions and/or funding from the capital budget and includes both with provincial assistance and without provincial assistance, during the 2001 Operating Budget process; and

- (2) the Policy and Finance Committee, and Council, providing an update on the activities with regard to the three year plan in September 2000.

(Carried)

(Chief General Manager, Toronto Transit Committee; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Chairman, Toronto Transit Commission; General Secretary, Toronto Transit Commission; Committee Secretary, Budget Advisory Committee - April 6, 2000)

Corporate Services

Human Resources

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee re-opened the Human Resources Division 2000 Operating Budget and adopted same as previously presented, subject to deleting the funding for the External Employees Assistance Program.

Councillor Jakobek resumed the Chair.

(Commissioner of Corporate Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Executive Director of Human Resources - April 6, 2000)

Parking Tag Enforcement

On motion by Councillor Kinahan, the Budget Advisory Committee re-opened the Parking Tag Enforcement 2000 Operating Budget and adopted same as previously presented, subject to receiving a memorandum (undated) with regard to the Parking Enforcement Unit Sick Profile 1999 informing that the Parking Tag Enforcement Division's goal for the year is 4 percent.

(Chairman, Toronto Police Services Board; c. Chief Administrative Officer; Chief Financial Officer and Treasurer - April 6, 2000)

Toronto Police Services

The Budget Advisory Committee had before it the following reports:

(a) (February 22, 2000) from the Chief Administrative Officer recommending that:

(1) the 2000 Preliminary Operating Budget of \$556.391 million gross and \$538.1 million net, comprised of the following services, be received;

Service	Gross (\$000s)	Net (\$000s)
Police Services Board	750.9	750.9
Chief's Office	2,683.7	2,683.2
Executive Support Command	30,286.3	29,895.4
Administrative Support Command	105,415.0	99,128.2
Field Command	291,529.5	283,829.5
Operational Support Command	85,182.8	82,146.3
Detective Command	40,543.2	39,666.5
Total	556,391.4	538,100.0

(2) the Toronto Police Service, as one of the City's Agencies, Boards and Commissions, be requested to provide the Budget Advisory Committee with options and strategies to flat line and/or reduce the 2000 Operating Budget below 1999 levels by providing an analysis of the administrative component of the budget, as well as other non front line policing areas to identify priority reduction proposals (prior to the "wrap-up" meetings scheduled for the week of April 3rd);

(3) the Toronto Police Service be requested to report back to the Budget Advisory Committee prior to the "wrap-up" meetings regarding the financial and operational impacts of moving to front line policing levels present at December 31, 1998 should City funding not be available to fund at the 1994 policing level including the impact on performance measures;

(4) the Chairman, Toronto Police Services Board, be requested to separately track the costs associated with the Woodbine Casino and report back through the City's variance reporting process on any financial impact to the Toronto Police Service as a result of the Woodbine Casino;

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- (5) the Chairman, Toronto Police Service Board, be requested to report back to the Budget Advisory Committee prior to review of the 2001 Operating Budget submission regarding the outcome of the enhanced 2000 Community Action Policing program including the impact on performance measures;
 - (6) the Chairman, Toronto Police Services Board, request the Provincial Government for financial support to assist in the provision of court officers at the increasing number of provincial courts;
 - (7) the Chairman, Toronto Police Services Board, request the Provincial and Federal Governments for financial support to assist in the implementation and provision of various legislated programs including the DNA Identification Act, The Sexual Assault Registry and Adequacy Standards provincial requirement;
 - (8) the Chairman, Toronto Police Services Board be requested to report back to the Policy and Finance Committee as part of the 2001 Capital or Operating Budget process on the financial and operational implications of providing Air Service including pre and post performance measures should the Toronto Police Service embark on a trial helicopter program in 2000; and
 - (9) the Chairman, Toronto Police Services Board, be requested to report as part of the City's operating variance reporting process on revenue experiences in 2000 and identify potential shortfalls as soon as possible to allow time for corrective action to be taken;
- (b) (October 12, 1999) from the Chairman, Toronto Police Services Board, addressed to the Policy and Finance Committee, forwarding, for information, a copy of the report (September 17, 1999) from the Chairman, Toronto Police Services Board, which was approved by the Toronto Police Services Board at its meeting held on September 23, 1999, wherein it is recommended that the Board:
- (1) approve the Toronto Police Service Year 2000 Operating Budget High Level Estimate as presented to the Policy and Budget Sub-Committee on September 15, 1999; and that the Chief of Police forward the information to the City of Toronto for their preparation of preliminary estimates of the City's Year 2000 budget;
 - (2) consider the possibility of including the capping of legal fees as a future bargaining issue; and

- (3) approve the following representatives, that being, the Chairman, Board Member Sandy Adelson and Board staff, as part of the joint working group between the Toronto Police Services Board and the Toronto Police Service for the implementation of the Police Adequacy and Effectiveness Standards;
- (c) (January 26, 2000) from the Chief of Police, addressed to the Toronto Police Services Board, recommending that the Toronto Police Services Board approve the 2000 Operating Budget of the Police Service at a net amount of \$542.1 million;
- (d) (January 26, 2000) from the Chief of Police, addressed to the Toronto Police Services Board, recommending that the Toronto Police Services Board approve the 2000 Operating Budget of the Police Service at a net amount of \$542.1 million;
- (e) (January 26, 2000) from the Chief of Police, addressed to the Toronto Police Services Board, recommending that the Toronto Police Services Board approve the 2000 Operating Budget of the Police Service at a net amount of \$542.1 million;
- (f) (February 21, 2000) from the Chief of Police responding to the City Auditor's report which reviews the Toronto Police Service's controls related to overtime and premium pay; and recommending that this report be received for information;
- (g) (February 21, 2000) from the Chief of Police, addressed to the Toronto Police Services Board, regarding the Parking Enforcement audit and recommending that the Toronto Police Services Board receive this report for information;
- (h) confidential report (February 22, 2000) from the City Auditor responding to the request of the Budget Advisory Committee in regards to the implementation of recommendations made by the City Auditor in annual audit management letters issued to the Toronto Police Service; and recommending that this report be received for information;
- (i) (February 24, 2000) from the City Solicitor and the City Auditor responding to a request from the Budget Advisory Committee for a report on gaining access to Toronto Police Service information and the possibility of the City being able to initiate a complaint about the police budget with OCCPs; and recommending that this report be received for information;
- (j) (February 28, 2000) from the Chairman, Toronto Police Services Board, responding to a request of the City of Toronto's Budget Advisory Committee, at its meeting of December 9, 1999, for a contribution from the Toronto Police Services Board's Special Fund to the City of Toronto towards the \$6.9 million over-expenditure; and recommending that this report be received for information;

- (k) (March 6, 2000) from the Chairman, Toronto Police Services Board, providing a report outlining the financial implications related to the operation of the electronic gaming machines at the Woodbine Racetrack; and recommending that this report be received for information;
- (l) (March 7, 2000) from Mr. Jeffery Lyons, Q.C., Vice-Chair, Toronto Police Services Board providing a report regarding the Toronto Police Service Human Resources Strategy: 2000-2004; and recommending that this report be received for information;
- (m) (March 28, 2000) from the City Clerk advising that the Policy and Finance Committee on March 28, 2000:
 - (1) referred the aforementioned reports to the Budget Advisory Committee for a final review of the financial impact on future budgets and report thereon to the meeting of the Policy and Finance Committee scheduled to be held on April 18, 2000; and
 - (2) requested the Chief Administrative Officer and the Chief Financial Officer and Treasurer to submit a report to the Budget Advisory Committee providing recommendations in regard thereto, such report to include comments on:
 - (i) the financial impact of this project;
 - (ii) the feasibility of purchasing a helicopter to provide long term service; and
 - (iii) the feasibility of acquiring a whisper helicopter for this project;
- (n) (March 28, 2000) from the City Clerk advising that the Policy and Finance Committee on March 28, 2000 referred the foregoing communication to the Budget Advisory Committee for consideration with the 2000 Operating Budget and subsequent report thereon to the Policy and Finance Committee;
- (o) (March 29, 2000) from Councillor Betty Disero, Davenport, forwarding a communication from the Junction Community Police Liaison Committee, requesting support for the Community Action Policing (CAP) Program; and
- (p) (April 4, 2000) from the Chairman, Toronto Police Services Board, providing a report on the year 2000 net operating budget for the Toronto Police Service at a revised amount of \$534.2M; and recommending that the Budget Advisory Committee approve a net operating budget for the Toronto Police Service at the revised amount.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget of the Toronto Police Services, as outlined in the report (February 22, 2000) from the Chief Administrative Officer, subject to:
 - (a) the Police/Fire Radio Communication System Technical adjustment of \$270,000.00;
 - (b) reducing the budget by \$3.9 million;
 - (c) the Toronto Police Service Audit function being transferred to the City – five positions savings of \$275,000.00;

- (2) recommended to the Policy and Finance Committee, and Council, adoption of the report (March 22, 2000) from Mayor Mel Lastman, entitled “Review of Toronto Police Services Helicopter Pilot Project”, (attached to the report dated March 28, 2000, from the City Clerk), conditional upon the following:
 - (a) no pilot or permanent project commence without the following conditions being met and being to the satisfaction of the Chief Administrative Officer and the Chief Financial Officer and Treasurer;
 - (b) a helicopter pilot project have no impact on the 2000 Operating or Capital Budget for the Toronto Police Service or the City of Toronto;
 - (c) the City Auditor for the City of Toronto conduct a formal evaluation of the pilot project using an evaluation plan and methodology agreed to by the Toronto Police Service;
 - (d) a list of all donors be submitted in a report to the Toronto Police Services Board and made available to the public to ensure that public perception be that of a transparent and unbiased fundraising program;
 - (e) all donors be advised that their decision to donate will not entitle them to any special or preferential treatment;

- (f) if the pilot project is not undertaken that all monies collected be returned to the perspective donors;
 - (g) a noise complaint and management strategy be developed by the Commissioner of Works and Emergency Services in conjunction with the Chief of Police, including a review of helicopter options (such as the Whisper helicopter);
 - (h) any contract for a pilot project be issued through the normal tendering and procurement process as overseen by the City of Toronto's Purchasing and Materials Management Department; and
 - (i) the adequacy standards position be assigned within the allocated budget;
- (3) requested the Mayor and the Chair of the Budget Advisory Committee to communicate with the Toronto Police Services Board to reconsider their position with regard to the Special Fund; and further in future the Toronto Police Services Board be requested to develop a proper policy and format for the expenditure of those monies, i.e., providing guidelines for monies spent for educational and professional travel purposes, stating what community purpose the monies were spent on, etc; and
- (4) received the following reports:
- (a) (October 12, 1999) from the Chairman of the Toronto Police Services Board, entitled "Update on the Toronto Police Service Year 2000 Operating Budget";
 - (b) (January 26, 2000) from the Chief of Police, entitled "2000 Operating Budget";
 - (c) (February 21, 2000) from the Chief of Police, entitled "Response to City Auditor's Report – Review of Controls Relating to Overtime and Premium Pay";
 - (d) (February 21, 2000) from the Chief of Police, entitled "Parking Enforcement Audit";

- (e) (February 21, 2000) from the Chief of Police, entitled “2000 Operating Budget Update”;
- (f) confidential report (February 22, 2000) from the City Auditor, entitled “Audit Reports Relating to the Toronto Police Service”;
- (g) (February 24, 2000) from the City Solicitor and the City Auditor, entitled “Access to Information in Toronto Police Service Records and the City’s Ability to Complain to the Ontario Civilian Commission on Police Services (OCCPDO)”;
- (h) (February 28, 2000) from the Chairman of the Toronto Police Services Board, entitled “Toronto Police Services Board’s Special Fund”;
- (i) (March 6, 2000) from the Chairman of the Toronto Police Services Board, entitled “Impact of Electronic Gaming Machines Operating at the Woodbine Racetrack upon the Toronto Police Service”, outlining the financial implications related to the operation of the electronic gaming machines at Woodbine Racetrack;
- (j) (March 7, 2000) from Mr. Jeffery Lyons, Q.C., Vice-Chair, Toronto Police Services Board, providing a report regarding the Toronto Police Service Human Resources Strategy;
- (k) (March 28, 2000) from the City Clerk, regarding the Review of the Toronto Police Service’s Helicopter Pilot Project;
- (l) (March 28, 2000) from the City Clerk, entitled “Fees for Criminal Reference Checks Performed by the Toronto Police Service and Other Cost Recovery Initiatives”;
- (m) (March 29, 2000) from Councillor Betty Disero, Davenport, entitled “Community Action Policing (CAP) Program”; and
- (n) (April 4, 2000) from the Chairman of the Toronto Police Services Board, entitled “Toronto Police Service – Year 2000 Operating Budget”.

Councillor Jakobek resumed the Chair.

The Budget Advisory Committee reports having re-opened the Toronto Police Services 2000 Operating Budget and added the following:

On motion by Councillor Shiner, the Budget Advisory Committee requested the Chief Financial Officer and Treasurer to include in her pending report with regard to the fleet review of purchases for the year 2000, the possibility of increasing the allocation of the police fleet.

(Mayor Mel Lastman; Chair, Budget Advisory Committee; Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Works and Emergency Services; Chief of Police; City Auditor; c. Councillor Betty Disero, Davenport; Chairman, Toronto Police Services Board; City Solicitor - April 6, 2000)

Community and Neighbourhood Services

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, that the report (March 22, 2000) from the City Clerk, entitled "2000 Operating Budgets Under the Purview of the Community Services Committee", be received.

Councillor Jakobek resumed the Chair.

Children's Services

The Budget Advisory Committee had before it the following reports:

- (a) (February 10, 2000) from the Chief Administrative Officer recommending that:
 - (1) the 2000 Recommended Operating Budget of \$252.916 million gross and \$50.468 million net, comprised of the following services, be approved:

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Service	Gross (\$000s)	Net (\$000s)
Purchased Services	197,457.9	34,131.4
Contracted Services	2,721.9	1,360.8
Directly Operated Child Care	44,530.7	10,738.8
Client Services	5,679.9	2,974.3
Service Planning and Support	2,202.9	1,101.4
Divisional Office	322.9	161.4
	252,916.2	50,468.1

- (2) with regards to Playground Re-certification, funding of \$5.000 million gross and \$1.000 million net included in the 2000 recommended budget be approved, subject to the following recommendation included in the 2000 Capital Budget:

“that the City Solicitor be requested to report back to the Budget Advisory Committee on whether the City is obliged to comply with the CSA standards and what the consequences will be if the City does not comply with the said CSA standards.”;

- (b) (November 26, 1999) from the City Clerk advising that City Council on November 23, 24 and 25, 1999, adopted, without amendment, Clause No. 4 contained in Report No. 5 of The Community Services Committee, headed “A Comprehensive Summary of Child Care Issues, and a Proposed Plan and Timetable for Action”, wherein it is recommended that, upon adoption by City Council, the clause be forwarded to the Budget Advisory Committee for consideration of the funding aspects during the 2000 Operating Budget process;
- (c) (undated) from the Chief Financial Officer and Treasurer forwarding the 2000 Operating Budget Schedule of Task Forces budget submission;
- (d) (February 21, 2000) from the City Clerk advising that the Children and Youth Action Committee on February 18, 2000:
- (1) recommended that at least \$1 million be added to the appropriate budget category for the 2000 Operating Budget to stabilize the funding for family resource centres and special needs resourcing;

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- (2) recommended the following stakeholders be requested to co-ordinate and explore ways of sharing services, support and stabilize existing services, plan for equitable distribution of services, and clarify the financial investment to adequately support this system for families and children:
- Toronto District School Board;
 - Toronto Catholic School Board;
 - City of Toronto (including the Community and Neighbourhood Services Department, Toronto Children's Services Division, and the Medical Officer of Health);
 - Metro Association of Family Resource Programs;
 - Toronto Special Needs Network;
 - Child Welfare;
 - Family Day Board members; and
 - other interested parties; and
- (3) requested the Commissioner of Community and Neighbourhood Services to report on Recommendation No. (1) above to the Budget Advisory Committee for its meeting to be held on February 22, 2000, and to the Community Services Committee for its meeting to be held on March 22, 2000;
- (e) (March 6, 2000) from the Commissioner of Community and Neighbourhood Services responding to the requests of the Budget Advisory Committee at its February 22, 2000 meeting for some additional information about various aspects of the Children's Services budget as recommended by the Chief Administrative Officer; and recommending that this report be received for information;
- (f) (March 16, 2000) from the City Solicitor responding to the request of the Budget Advisory Committee for a report from the City Solicitor on whether the City is obliged to comply with C.S.A. standards for playgrounds and the consequences, if any, of non-compliance with such standards; and recommending that this report be received for information;
- (g) (March 28, 2000) from Ms. Orla Hegarty, Toronto, Ontario, advising of her concerns regarding the Before and After School Care Program at Rawlinson Community School;
- (h) (March 30, 2000) from the Commissioner of Community and Neighbourhood Services in response to the March 30, 2000 request from the Children and Youth Action Committee to clarify how the City's operating budget decisions affecting children's programs provided by community agencies have been implemented in the past; and recommending that this report be received for information;

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- (i) (March 31, 2000) from the City Clerk advising of the action taken by the Children and Youth Action Committee on March 29, 2000 regarding the Children's Action Plan and Youth Violence Prevention Initiatives; and
- (j) (March 31, 2000) from the City Clerk advising of the action taken by the Children and Youth Action Committee on March 29, 2000, regarding Recreation and Physical Activity: Providing Opportunities for Children and Youth Living in Poverty.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council:
 - (a) the adoption of the 2000 Operating Budget of the Children's Services Division, as outlined in the report (February 10, 2000) from the Chief Administrative Officer, subject to:
 - (i) two technical adjustments;
 - (ii) \$160,000.00 being approved, in principle, for the year 2000 (September to December) with a commitment, in principle, for \$240,000.00 in 2001 (January to June) for the York Before and After School Program, subject to the Toronto District School Board providing funding in an equal amount; and further that staff be directed to seek cost sharing for this program from the Ministry of Community and Social Services and report thereon to the April 18, 2000 meeting of the Policy and Finance Committee in that regard;
 - (b) the adoption of the report (March 28, 2000) from the Commissioner of Economic Development, Culture and Tourism, entitled "Update of Playground Units Removed to Meet CSA Standards and not Replaced"; and
- (3) the following reports be received:

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- (a) (February 21, 2000) from the City Clerk, entitled “City of Toronto Operating Budget”;
- (b) (March 31, 2000) from the City Clerk, entitled “City of Toronto 2000 Operating Budget”;
- (c) (November 26, 1999) from City Clerk, entitled “A Comprehensive Summary of Child Care Issues, and a Proposed Plan and Timetable for Action”;
- (d) (undated) from the Chief Financial Officer and Treasurer forwarding the 2000 Operating Budget Schedule of Task Forces budget submissions;
- (e) (March 16, 2000) from the City Solicitor, entitled “C.S.A. Playground Compliance Program – Children’s Services Division”;
- (f) (March 6, 2000) from the Commissioner of Community and Neighbourhood Services, entitled “Additional Information Concerning the Children’s Services Budget Request”;
- (g) (March 28, 2000) from Ms. Orla Hegarty, Toronto, Ontario, advising of her concerns regarding the Before and After School Program at Rawlinson Community School”;
- (h) (March 30, 2000) from the Commissioner of Community and Neighbourhood Services, entitled “Full Year Implementation of Operating Budget Decisions”; and
- (i) (March 31, 2000) from the City Clerk, entitled “Recreation and Physical Activity: Providing Opportunities for Children and Youth Living in Poverty”.

(Carried)

Councillor Jakobek resumed the Chair.

B. Councillor Chow moved that Councillor Jakobek's motion A.(1)(a) be amended by adding the following:

- (1) the City reiterating that it will provide funding for the 2000 Child Care Spaces to be funded from Social Services Reserve Fund in 2000, conditional upon the Province cost sharing (80 percent) of such program, noting that there is no commitment at this time for 2001; and
- (2) \$700,000.00 for phase two of the cost of running child care centres being absorbed in the budget by transferring monies from the Shelter, Housing and Support Division, and conditional upon the Province providing 80 percent of the funding, as a one time payment only with no commitment for future years.

(Carried)

(Commissioner of Community and Neighbourhood Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Economic Development, Culture and Tourism; City Solicitor; General Manager, Children's Services; - April 6, 2000)

Consolidated Grants

The Budget Advisory Committee had before it the following reports and communications:

(a) (February 16, 2000) from the Chief Administrative Officer recommending that:

- (1) the 2000 Recommended Operating Budget of \$49.069 million gross and \$42.703 million net, comprised of the following grant envelopes, be approved:

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Service	Gross (\$000s)	Net (\$000s)
Arts and Culture Grants	12,884.0	12,884.0
Community Service Grant	11,515.2	11,515.2
Recreational Grant	1,291.3	1,291.3
Public Health Grant	3,185.8	3,185.8
Housing Grant	6,967.4	2,525.4
Legions	194.7	194.7
Miscellaneous	7,572.3	5,648.1
Access and Equity	470.4	470.4
Economic Development	4,701.2	4,701.2
Urban Development Grants	286.4	286.4
 Consolidated Corporate Grants	 49,068.7	 42,702.5

The details of the above are shown in Appendix "D".

- (2) the request for \$100,000.00 to purchase a software package specifically designed for the management of grants information be deferred, and the program provide a business case to the Commissioner of Corporate Services for consideration and report back during the 2001 budget process;
- (3) the report (November 24, 1999) from the Commissioner of Economic Development, Culture and Tourism, entitled "Tourism Toronto Budget for Year 2000", as amended by the Economic Development and Parks Committee on January 17, 2000, be received;
- (4) the Commissioner of Economic Development, Culture and Tourism, in consultation with the City Solicitor and the Chief Financial Officer and Treasurer, report to the Budget Advisory Committee on the progress achieved in negotiating the terms and conditions of a purchase of services agreement with Tourism Toronto prior to determination of the City's 2000 grant to Tourism Toronto;
- (5) the report (October 20, 1999) from the Commissioner of Economic Development, Culture and Tourism, entitled "City Support for Community Festivals/Special Events and Major Events", embodied in Clause No. 4 of Report No. 10 of The Policy and Finance Committee, adopted by Council on November 23, 1999, be received;

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- (b) (November 10, 1999) from the City Clerk advising that the Policy and Finance Committee on November 10, 1999, referred Recommendation Nos. (3) and (4) embodied in the report (October 27, 1999) from the Commissioner of Economic Development, Culture and Tourism to the Budget Advisory Committee for consideration as part of the 2000 Operating Budget process;
- (c) (November 24, 1999) from the Commissioner of Economic Development, Culture and Tourism, entitled "Tourism Toronto Budget for Year 2000";
- (d) (January 24, 2000) from the City Clerk, entitled "Tourism Toronto Budget for Year 2000";
- (e) (January 24, 2000) from the City Clerk advising that the Economic Development and Parks Committee on January 17, 2000:
 - (1) recommended the adoption of the report (November 24, 1999) from the Commissioner of Economic Development, Culture and Tourism and forwarded same to the Budget Advisory Committee for consideration during the 2000 Operating Budget process, subject to the following:
 - (i) the completion of the Purchase of Service Agreement prior to the Budget Advisory Committee's consideration of Tourism Toronto's 2000 budget;
 - (ii) amending Recommendation No. (1) to provide that the Tourism Toronto Budget be increased by approximately 5 percent for a total budget of \$4.5 million;
 - (iii) amending Recommendation No. (2) to provide that the business plan include:
 - (a) the correlation between funding from all sources and incremental revenues from visitors;
 - (b) a review of major initiatives undertaken by competitive destinations;
 - (c) other factors within the tourism industry and government jurisdiction which directly impact incremental revenues and visitors; and
 - (d) comparisons with other successful cities and other information with regard to visitors tax proposals; and

- (iv) the Provincial Government being requested to consider a Visitor's Tax so that the marketing of Toronto will keep pace with other jurisdictions;
- (2) referred the following motion by Councillor Joan King, Seneca Heights, to the Commissioner of Economic Development, Culture and Tourism for consideration and report thereon to the Economic Development and Parks Committee:

“That the Provincial Government be requested to match the City's grant to Tourism Toronto.”; and
- (3) received the report (January 11, 2000) from the Commissioner of Economic, Development, Culture and Tourism; and forwarded same to the Budget Advisory Committee for information;
- (f) (February 21, 2000) from the City Clerk advising that the Grants Sub-Committee on February 21, 2000, recommended to the Budget Advisory Committee that:
 - (1) the following recommendations contained in the brief from the Community Voices of Support be adopted:
 - (i) the request of the Commissioner of Community and Neighbourhood Services for service levelling increases in Breaking the Cycle of Violence, Public Health, Recreation, and Urban Development grants amounting to \$845,300.00 and for Youth Employment grants funds amounting to \$23,400.00 be supported;
 - (ii) the community position that progress continue to be made on a phased-in basis toward both the “service levelling” and “service enhancement” targets set in September 1998 be supported by:
 - (a) recommending an increase of \$350,000.00 in the 2000 grants budget for Access and Equity grants; and
 - (b) recommending an increase of \$250,000.00 in the 2000 grants budget for Community Service grants; and
 - (iii) a joint City and community task force be struck to develop a long-term plan for ensuring stable core funding to the community service sector in Toronto;

- (2) the principle of levelling up be re-endorsed; and that the Chief Administrative Officer be requested to report in time for the 2001 Operating Budget process on how this can be further achieved;
- (3) a \$1.2 million enhancement for the Arts be approved, comprised of the following disbursements:
 - (i) \$200,000.00 for the harmonization of grants to individual artists; and
 - (ii) \$1 million for the harmonization of grants to arts organizations across the City;and further that the Budget Advisory Committee and the Economic Development and Parks Committee be requested to allow the Toronto Arts Council the flexibility to move funds within their budget envelope; and
- (4) levelling up be provided to the local art service organizations in the amount of \$60,000.00, and to Artscape in the amount of \$50,000.00;
- (g) (March 10, 2000) from the Commissioner of Community and Neighbourhood Services responding to the requests of the Budget Advisory Committee at its February 22, 2000 meeting for additional information regarding a number of issues associated with the Consolidated Grants Budget; and recommending that this report be received for information;
- (h) (March 20, 2000) from the City Clerk advising that the Economic Development and Parks Committee on March 20 and 27, 2000:
 - (1) recommended to the Budget Advisory Committee the adoption of the report (March 8, 2000) from the Commissioner of Economic Development, Culture and Tourism, regarding the administration of grants to the City's six major regional cultural organizations;
 - (2) received the communication (March 5, 2000) from Mr. Kim Tomczak, President, Toronto Arts Council; and
 - (3) received the communication (February 29, 2000) from the City Clerk;

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- (i) (March 30, 2000) from the Commissioner of Economic Development, Culture and Tourism addressing the request of the Policy and Finance Committee regarding the allocation of grants to Business Improvement Areas and Business Associations; and recommending that this report be received for information; and
- (j) (April 3, 2000) from the Commissioner of Community and Neighbourhood Services in response to a request for a report from the Policy and Finance Committee regarding funding options for the service levelling request associated with Artscape;
- (k) (February 21, 2000) from Ms. Margarita Mendez, Executive Co-ordinator, Jane/Finch Community and Family Centre, in support of the grants budget for the Community Voices of Support;
- (l) (February 21, 2000) from Mr. Brian F.C. Smith, President, WoodGreen Community Centre of Toronto, in support of the grants budget for the Community Voices of Support;
- (m) (February 21, 2000) from Ms. Susan Pigott, Executive Director, St. Christopher House, in support of the grants budget for the Community Voices of Support;
- (n) (February 22, 2000) from Mr. Siva Sinniah, Refugees and Immigrants Information Centre Toronto Inc., in support of the grants budget for the Community Voices of Support; and
- (o) (March 27, 2000) from Volunteers and Members, Ukrainian Canadian Social Services, forwarding a petition with approximately 51 signatures in favour of additional funding being provided through the grants program for the Community Voices of Support.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2000 Operating Budget for Consolidated Grants, as outlined in the report (February 16, 2000) from the Chief Administrative Officer, subject to:
 - (a) technical adjustments;

- (b) the Squeegee Diversion program being funded at a level of \$250,000.00 net using the following sources: \$125,000.00 from the City Homeless Initiatives Fund and \$125,000.00 from the funding available within the Consolidated Grants Budget to be transferred from Grants to Social Development and Administration, as a result of technical adjustments;
 - (c) \$60,000.00 to fund the WIACT information and referral functions from a community agency being allocated from the 2000 grants contingency fund;
 - (d) adding \$350,000.00 for harmonization purposes with \$50,000.00 earmarked for the Artscape program; and further that the \$350,000.00 for harmonization purposes not be used towards administration costs by the Toronto Arts Council but for grants harmonization issues;
 - (e) the request for consideration of funding in the amount of \$100,000.00 to purchase a software package specifically designed for the management of grants information until the 2001 budget process, be deferred;
 - (f) the Commissioner of Economic Development, Culture and Tourism be requested to report further to the Policy and Finance Committee on the provision of additional administration assistance to the Toronto Arts Council from the Culture Office; and
- (2) the following reports and communications be received:
- (a) (November 10, 1999) from the City Clerk, entitled "Economic Development Sector Initiatives Program (EDSIP) (Former Economic Development Partnership Program EPPP)";
 - (b) (January 24, 2000) from the City Clerk advising of the action taken by the Economic Development and Parks Committee on January 17, 2000;

- (c) (February 21, 2000) from the City Clerk, entitled “2000 Consolidated Grants Budget Request”;
- (d) (November 24, 1999) from the Commissioner of Economic Development, Culture and Tourism, entitled “Tourism Toronto Budget for Year 2000”;
- (e) (January 24, 2000) from the City Clerk, entitled “Tourism Toronto Budget for Year 2000”;
- (f) (March 10, 2000) from the Commissioner of Community and Neighbourhood Services, entitled “Information Request – Consolidated Grants Budget”;
- (g) (March 20, 2000) from the City Clerk, entitled “Administration of Grants of the City’s Six Major Cultural Organizations”;
- (h) (March 30, 2000) from the Commissioner of Economic Development, Culture and Tourism, entitled “Consolidated Grants Program 2000 – Community Festivals and Special Events”;
- (i) (April 3, 2000) from the Commissioner of Community and Neighbourhood Services, entitled “Artscape”;
- (j) (February 21, 2000) from Ms. Margarita Mendez, Toronto, Ontario, in support of the Community Voices of Support;
- (k) (February 21, 2000) from Mr. Brian F.C. Smith, President, WoodGreen Community Centre of Toronto, in support of the Community Voices of Support;
- (l) (February 21, 2000) from Ms. Susan Pigott, Executive Director, St. Christopher House, in support of the Community Voices of Support;
- (m) (February 22, 2000) from Mr. Siva Sinniah, Refugees and Immigrants Information Centre Toronto Inc., in support of the Community Voices of Support; and

- (n) (March 27, 2000) from Volunteers and Members of the Ukrainian Canadian Social Services (Toronto) Incorporated, forwarding a petition with approximately 51 signatures in favour of additional funding being provided through the grants program for the Community Voices of Support.

(Carried)

Councillor Jakobek resumed the Chair.

- B. Councillor Kinahan moved that the Toronto Arts Council administration costs be increased.

(Lost)

(Commissioner of Community and Neighbourhood Services; Commissioner of Economic Development, Culture and Tourism; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Committee Administrator, Policy and Finance Committee - April 6, 2000)

Homes for the Aged

The Budget Advisory Committee had before it the following reports:

- (a) (February 17, 2000) from the Chief Administrative Officer recommending that the 2000 Recommended Operating Budget of \$127.7063 million gross and \$22.164.2 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Administrative and Program Support	1,134.3	202.4
Toronto Homes	118,184.0	20,847.0
Community Based Services	8,388.0	1,114.8
Total Program Budget	127,706.3	22,164.2

- (b) (March 22, 2000) from the City Clerk advising that the Community Services Committee on March 22, 2000:

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- (1) recommended to Council the adoption of the report (March 9, 2000) from the Commissioner of Community and Neighbourhood Services, having regard that the hiring of the Nursing Practitioner is a timing issue; and
- (2) referred such report to the Budget Advisory Committee for inclusion of the 100 percent provincial funding in the 2000 Operating Budget.

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, that:

- (1) the 2000 Operating Budget for the Homes for the Aged, as outlined in the report (February 17, 2000) from the Chief Administrative Officer, be adopted; and
- (2) the report (March 22, 2000) from the City Clerk, entitled "Nurse Practitioner Project", be adopted.

(Commissioner of Community and Neighbourhood Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; General Manager, Homes for the Aged - April 6, 2000)

Shelter, Housing and Support

The Budget Advisory Committee had before it the following reports:

- (a) (February 16, 2000) from the Chief Administrative Officer recommending that:
 - (1) the 2000 Recommended Operating Budget of \$426.808 million gross and \$273.799 million net, comprised of the following services, be approved:

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Service	Gross (\$000s)	Net (\$000s)
Divisional Office	733.5	733.5
Provincial Download	325,461.6	239,326.6
Hostel Services	93,309.5	30,756.5
Social Housing and Support	5,747.9	1,457.7
Housing Programs	1,555.5	1,524.4
Total Program Budget	426,808.0	273,798.7

- (2) with respect to the Hostel Redirect Program, funding of \$1.373 million included in the recommended budget be approved contingent on 80 percent funding from the Province and that net costs to the City do not exceed \$1.373 million in 2000;
- (3) with respect to the Devolution of Provincial Responsibilities for the Housing Support Process, funding of \$3.350 million gross and \$0.361 million net be approved contingent on provincial funding of \$2.989 million being approved by the Province and cash flowed to the City;
- (4) with respect to funding request of \$0.117 million for the Review of the Tenant Hotline Service due to budget constraints, this initiative be deferred for consideration with the 2001 Operating Budget Process; and
- (5) with respect to the per diem revenue cap, it is recommended that the Commissioner of Community and Neighbourhood Services continue to pursue this matter with the Province, to secure a per diem rate that more accurately reflects the actual cost (approximately \$43.0 compared to the cap of \$34.0, funded 80/20);

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- (b) (November 26, 1999) from the City Clerk advising that City Council on November 23, 24 and 25, 1999, adopted, without amendment, Clause No. 13 contained in Report No. 5 of The Community Services Committee, headed "Review of the Tenant Hotline Service", wherein it is recommended that, upon adoption by City Council, the clause be forwarded to the Budget Advisory Committee for consideration during the 2000 Operating Budget process;
- (c) (March 14, 2000) from the Commissioner of Community and Neighbourhood Services reporting back on whether the tenant hotline services can be provided in an alternative way and the implications of funding reductions for this service; and recommending that this report be received for information; and
- (d) (March 8, 2000) from the City Clerk advising that Council, at its meeting held on February 29, March 1 and 2, 2000, adopted a motion, moved by Councillor Duguid, seconded by Councillor Feldman, recommending that:
 - (1) the City accept a transfer, prior to March 31, 2000, of up to \$120,000.00 from Human Resources Development Canada, at no net cost to the City, for planning and research activities related to homeless services and affordable housing, and the Commissioner of Community and Neighbourhood Services be given pre-budget approval to spend these funds for the agreed purposes, subject to normal City spending authorities and to such terms and conditions as the City and Human Resources Development Canada may agree to;
 - (2) the Budget Advisory Committee be requested to incorporate the expenditure and revenue for this initiative as part of the 2000 Operating Budget of the Shelter, Housing and Support Division;
 - (3) notwithstanding normal City purchasing procedures, approval given to provide up to \$30,000.00 of these funds to the Toronto District Health Council, on a sole-source basis, for research and inventory for the homeless health strategy; and
 - (4) the City, if required, enter into an agreement with the federal government regarding these funds, to the satisfaction of the City Solicitor.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, that the 2000 Operating Budget for Shelter, Housing and Support, as

outlined in the report (February 16, 2000) from the Chief Administrative Officer, be adopted, subject to:

- (a) technical adjustments;
 - (b) reducing the said budget by the additional mortgage savings estimate of \$4.8 million gross;
 - (c) absorbing Actual Care Operator Costs;
 - (d) a corporate gapping cut of \$6,600.00;
 - (e) approving \$1.373 million for Hostel Redirect Program contingent upon 80 percent Provincial funding being available;
 - (f) approving the Devolution of Provincial Responsibilities for the Housing Support Process in the amount of \$3.350 million gross, contingent on provincial funding of \$2.989 million;
 - (g) the Commissioner of Community and Neighbourhood Services being requested to continue to pursue the per diem revenue cap with the Province to secure a per diem rate that more accurately reflects the 1999 actual cost; and
- (2) received the following reports:
- (a) (November 26, 1999) from the City Clerk, entitled “Review of the Tenant Hotline Service”;
 - (b) (March 14, 2000) from the Commissioner of Community and Neighbourhood Services, entitled “Tenant Hotline Service”; and
 - (c) (March 8, 2000) from the City Clerk, regarding the transfer of funds from Human Resources Development Canada, at no cost to the City, for planning and research activities related to homeless services and affordable housing.

Councillor Jakobek resumed the Chair.

(Commissioner of Community and Neighbourhood Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; General Manager, Shelter, Housing and Support - April 6, 2000)

Social Development and Administration

The Budget Advisory Committee had before it the following reports:

- (a) (February 17, 2000) from the Chief Administrative Officer recommending that the 2000 Recommended Operating Budget of \$10.239 million gross and \$4.316 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Administration and Program Support	7,485.7	3,426.3
Community Resources	2,753.0	890.1
	10,238.7	4,316.4

- (b) (March 10, 2000) from the Commissioner of Community and Neighbourhood Services responding to the requests of the Budget Advisory Committee at its February 22, 2000 meeting for additional information about various aspects of the Social Development and Administration Division; and recommending that this report be received for information.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, that the 2000 Operating Budget for Social Development and Administration, as outlined in the report (February 17, 2000) from the Chief Administrative Officer, be adopted; and
- (2) received the report (March 10, 2000) from the Commissioner of Community and Neighbourhood Services, entitled "Timeframe for Completion of Social Development's Community Action Policing Module (CAP) Program".

(Commissioner of Community and Neighbourhood Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Executive Director, Social Development and Administration - April 6, 2000)

Social Services

The Budget Advisory Committee had before it the following reports:

- (a) (February 17, 2000) from the Chief Administrative Officer recommending that:
- (1) the 2000 Recommended Operating Budget of \$1,075.039 million gross and \$256.440 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Operations Support	8,707.7	4,353.9
Social Assistance	1,066,331.4	252,086.1
 Total Program Budget	 1,075,039.1	 256,440.0
 - (2) funding of \$1.3034 million (gross) and \$0.2607 million (net) included in the 2000 recommended budget be approved for implementation of the Learning, Earning and Parenting Program, as described in Clause No. 14(f) of Report No. 1 of The Community Services Committee held on January 13, 2000, entitled "Implementation of the Learning, Earning, and Parenting (LEAP) Program", dated January 4, 2000, from the Commissioner of Community and Neighbourhood Services; and
- (b) (March 20, 2000) from the Commissioner of Community and Neighbourhood Services and the Chief Financial Officer and Treasurer responding to the requests of the Budget Advisory Committee at its February 22, 2000 meeting for additional budget related information from the Social Services Division; and recommending that this report be received for information.

On motion by Councillor Balkissoon, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, that the 2000 Operating Budget for Social Services, as outlined in the report (February 17, 2000) from the Chief Administrative Officer, be adopted, subject to:
 - (a) a technical adjustment;
 - (b) reducing the budget by \$6.958 million as a result of a decrease in the welfare caseload; and

- (c) reducing the budget by a further \$26,000.00 as a result of gapping; and
- (2) received the report (March 20, 2000) from the Commissioner of Community and Neighbourhood Services and the Chief Financial Officer and Treasurer, entitled "Response to February 22, 2000 Budget Advisory Committee Requests."

(Commissioner of Community and Neighbourhood Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; General Manager, Social Services - April 6, 2000)

Task Forces

The Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, that the following recommendations be adopted:

- (1) Toronto Public Library Increased Reading to Children (Expansion) \$150,000.00;
- (2) Public Health – Children at Risk Mentoring \$21,850.00 net;
- (3) Public Health – Child Nutrition Program (Expansion) \$240,650.00 net;
- (4) Public Health – School Age Children’s Vision and Hearing (New) \$17,500.00 net;
- (5) Public Health – Children prenatal \$243,500.00;
- (6) Pay Child Care and Resource Centres true cost \$700,000.00 net; per diem increase for Child Operators to be provided effective July 1, 2000, for an annualized increase of \$1.3 million in 2001; the City’s funding being contingent upon Provincial cost sharing;
- (7) Family Resource Centre final increase \$100,000.00 net; the City’s funding being contingent upon Provincial cost sharing;
- (8) Action Plan for Children’s Report Card \$225,000.00 net;
- (9) Pre School Programs and after School Programs \$225,000.00 net;

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- (10) Youth Violence Prevention \$428,000.00 net – subject to local community consultation and consultation with the local Councillors prior to implementation of the Mall-based Youth Resource Centres and adding the Malvern Town Centre and the Don Mills Peanut Plaza to the program; and
- (11) Environmental Plan Initiatives – adding \$610,000.00 to be broken down as follows:
- (a) \$175,000.00 to be absorbed by the Works and Emergency Services Department (\$75,000.00 from Water Wastewater for Prevention of Discharge of Pollutants; \$100,000.00 from Transportation Services for the Plan to Implement Sustainable Transportation);
 - (b) \$130,000.00 from the City; and
 - (c) \$305,000.00 from the Toronto Atmospheric Fund.

(Carried)

Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that any recommendations of Council appointed advocates or Task Forces:

- (1) contain full financial implications, including Federal and Provincial funding; and
- (2) not be adopted by Council until they have been considered in the next year's budget process.

(Carried)

(Chief Administrative Officer; Chief Financial Officer and Treasurer - April 6, 2000)

Works and Emergency Services

Fire Services

The Budget Advisory Committee had before it the following reports:

- (a) (February 16, 2000) from the Chief Administrative Officer recommending that:

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- (1) the 2000 Recommended Operating Budget of \$223.338 million gross and \$219.893 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Operations	189,882.4	189,882.4
Fire Prevention and Enforcement	8,896.0	8,596.0
Administration and Program Support	24,560.2	21,414.6
 Total Program Budget	 223,338.6	 219,893.0

- (2) the hiring of 55 additional firefighters be deferred pending a review of the impact on various performance measures in late 2000 from the 1999 hiring of 62 firefighters and the impact of the new Radio Communications System (\$29.2 million) and the New Computer Aided Dispatch System (\$11.5 million); and
- (3) the Fire Program's amalgamation target of \$20.64 million be reduced to \$2.8 million and the \$17.9 million reduction be applied to reduce the City target of \$150 million to \$132.1 million;
- (b) (March 6, 2000) from the Commissioner of Works and Emergency Services and the Fire Chief, addressed to the Budget Advisory Committee and the Community Services Committee, providing the Budget Advisory Committee, and Council, with statistics on false alarms for 1999; and recommending that this report be received for information;
- (c) (March 22, 2000) from the City Clerk advising that the Community Services Committee on March 22, 2000, reports having:
- (1) received the joint reports (March 6, 2000) from the Commissioner of Works and Emergency Services and the Fire Chief respecting false fire alarm issues, and having directed that they be forwarded to the Budget Advisory Committee for information;
- (2) directed that the Fire Chief and Chair of the Community Services Committee request the Metropolitan Toronto Housing Authority to work with the City of Toronto in developing a strategy to reduce the number of false alarms in MTHA buildings; and further that the Fire Chief be requested to report back to the Community Services Committee by June 2000 outlining the response from MTHA;

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- (3) directed that the Fire Chief be requested to report to the Community Services Committee on the results of the pilot project to remove the pull alarms from MTHA buildings and replace them with a centrally monitored smoke alarm system, as soon as an analysis is complete; and
- (4) requested the appropriate staff to report to the Community Services Committee on the organizations and agencies from which the City is unable to collect fees, and outlining the reasons why such organizations and agencies need not pay;
- (d) (March 7, 2000) from the Commissioner of Works and Emergency Services and the Fire Chief, addressed to the Community Services Committee and the Budget Advisory Committee, providing the Budget Advisory Committee, and Council, with information on issues related to attendance statistics in the Toronto Fire Services; and recommending that this report be received for information; and
- (e) (March 29, 2000) from the Chief Financial Officer and Treasurer and the Fire Chief providing detailed budget information on the savings as a result of retiring fire fighters in both 1999 and 2000, the cost to fill these retirement positions, and a strategy for replacing retiring fire fighters, as requested by the Community Services Committee on March 22, 2000; and recommending that this report be received for information.

On motion by Councillor Chong, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, that the 2000 Operating Budget for the Toronto Fire Services, as outlined in the report (February 16, 2000) from the Chief Administrative Officer, be adopted, subject to:
 - (a) reduction of the amalgamation target;
 - (b) reducing the budget by \$800,000.00 (55 Firefighter positions remain unfunded);
 - (c) \$300,000.00 for the Diversity Recruitment Program being absorbed within the existing Fire Department budget; and
 - (d) the report (March 22, 2000) from the City Clerk, entitled "Toronto Fire Services – False Alarm Issues," being adopted; and
- (2) received the following reports:

- (a) (March 6, 2000) from the Commissioner of Works and Emergency Services and the Fire Chief, entitled “Toronto Fire Services – False Alarm Statistics – 1999”;
- (b) (March 22, 2000) from the City Clerk, entitled “Toronto Fire Services – False Alarm Issues”;
- (c) (March 7, 2000) from the Commissioner of Works and Emergency Services and the Fire Chief, entitled “Toronto Fire Services – Attendance Management”; and
- (d) (March 29, 2000) from the Chief Financial Officer and Treasurer, entitled “Toronto Fire Services – Gapping and Succession Planning”.

(Commissioner of Works and Emergency Services; Chief Administrative Officer; Chief Financial Officer and Treasurer; Fire Chief - April 6, 2000)

2000 Operating Budget Comments - C.U.P.E. Local 79

The Budget Advisory Committee had before it a communication (February 23, 2000) from Ms. Anne Dubas, President, Canadian Union of Public Employees, Local 79, commenting on the recommended cuts to programs and services in order to deal with financial pressures on the City.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee received the aforementioned communication.

Councillor Jakobek resumed the Chair.

Policy and Finance Committee - 2000 Operating Budget Recommendations

The Budget Advisory Committee had before it a report (March 28, 2000) from the City Clerk advising that the Policy and Finance Committee on March 28, 2000:

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- (1) requested the Budget Advisory Committee to:
 - (a) review the funding for the HIV and Aids Prevention Programs and the Breaking the Cycle of Violence program with the view to increasing the level of funding to reflect a new City-wide perspective; and
 - (b) consider favourably the grants to the Rotary Club as requested by the Board of Health;
- (2) requested the Commissioner of Economic Development, Culture and Tourism to submit a report to the Budget Advisory Committee on how the \$45,000.00 of the \$100,000.00 budgeted for Community Festivals and Special Events will be allocated to the Business Improvement Areas and Business Associations;
- (3) requested the Chief Financial Officer and Treasurer to submit a report to the Budget Advisory Committee:
 - (a) on the possibility of increasing the Administration grant of the Arts Council, such report to also identify the source of funds therefor; and
 - (b) respecting the \$50,000.00 increase to the Artscape Budget being provided from the Housing Initiative grant from the Province of Ontario;
- (4) received the communication (March 6, 2000) from the City Clerk, Budget Advisory Committee; and
- (5) referred the aforementioned communications (2), (3), (4), (6) – (11) and the submissions made by the deputants, to the Budget Advisory Committee for consideration during the 2000 Operating Budget deliberations.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee received the aforementioned report.

Councillor Jakobek resumed the Chair.

Budget Options – 2000 Operating Budget

The Budget Advisory Committee had before it a confidential report (March 31, 2000) from

the Chief Financial Officer and Treasurer forwarding budget options for the 2000 Operating Budget.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee received the aforementioned confidential report.

Councillor Jakobek resumed the Chair.

2000 Operating Budget – Proposals to Contract Out Services

The Budget Advisory Committee had before it a communication (March 31, 2000) from Mr. Brian Cochrane, President, Toronto Civic Employees' Union, CUPE Local 416, expressing concern regarding proposals relating to contracting out of services provided by the City of Toronto contained in the 2000 Operating Budget.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee received the aforementioned communication.

Councillor Jakobek resumed the Chair.

Added

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee authorized the Chief Financial Officer and Treasurer to add or subtract from the corporate contingency account, any surplus/deficit that may have occurred as a result of Budget 'wrap-up' meetings.

Councillor Jakobek resumed the Chair.

(Chief Financial Officer and Treasurer - April 6, 2000)

The Budget Advisory Committee adjourned its meeting at 2:05 p.m.

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Chair