
BUDGET ADVISORY COMMITTEE
2001 CAPITAL AND OPERATING BUDGETS
(February 28, March 1 and 2, 2001)

AGENDA

Date of Meeting:	March 1, 2001	Enquiry:	Betty Henderson
Time:	9:30 a.m.		Administrator
Location:	Committee Room 1		392-8088
	City Hall		bhender@city.toronto.on.ca
	100 Queen Street West		

**DECLARATIONS OF INTEREST PURSUANT TO
THE MUNICIPAL CONFLICT OF INTEREST ACT**

COMMUNICATIONS/REPORTS

1.0 2001 CAPITAL AND OPERATING BUDGETS

REVIEW

1.6 TORONTO TRANSIT COMMISSION – 2001 CAPITAL PROGRAM

Source: Budget Services Division
(February 8, 2001)

Recommending that:

- (1) the 2001 to 2005 recommended capital program of the Toronto Transit Commission, excluding Sheppard Subway, consisting of 44 new and change in scope projects with a total project cost of \$811.923 million with a cash flow commitments of \$66.039 million in 2001; \$161.09 million in 2002; \$199.233 million in 2003; \$184.642 million in 2004; and \$200.912 million in 2005 as outlined in Appendix “B”, be approved;

- (2) new debt service costs, as outlined in Appendix “A”, totalling \$125.598 million by 2006 resulting from the approval of the 2001 to 2005 recommended capital program with incremental operating budget impacts of \$7.334 million in 2001, \$29.088 in 2002, \$22.637 million in 2003, \$25.675 million in 2004, \$22.534 million in 2005 and \$18.330 million in 2006 be approved for inclusion in the 2001 and future operating budgets;
- (3) the operating budget impacts that result in savings of \$0.996 million in 2001, \$1.014 million in 2002, \$3.299 million in 2003, \$0.122 million in 2004 and remain virtually unchanged in 2005 for the TTC, excluding the Sheppard Subway; and increased expenditures from Sheppard Subway of \$4.8 million in 2002, and \$2.8 million in 2003 and subsequent savings of \$0.7 million in 2004 and an additional \$0.2 million in 2005, as outlined in Appendix “A”, be approved;
- (4) for the purpose of establishing spending control, the recommended 2001 to 2005 capital program for the TTC, excluding the Sheppard Subway, with a total cash flow of \$1.049,155 billion (\$811.923 new and change in scope, and \$237.233 previously approved); and consisting of cash flows of \$253.596 million in 2001, \$185.505 million in 2002, \$218.219 million in 2003, \$188.516 million in 2004, and \$203.319 million in 2005 as outlined in Appendix “D”, be approved;
- (5) the TTC report directly to the Policy and Finance Committee with a strategy on implementing the \$400.431 million unspecified reduction relating to the five year capital plan submission; the yearly reductions are as follows: \$7.493 million in 2001; \$60.388 million in 2002; \$131.717 million in 2003; \$117.359 million in 2004; and \$84.074 million in 2005;
- (6) the 66 previously approved sub-projects from prior years capital programs, as outlined in Appendix “E”, be closed;
- (7) for the purpose of establishing spending control, the recommended 2001 to 2005 capital program for the TTC - Sheppard Subway project with a total cash flow of \$161.861 million, with cash flow requirements by year of: \$112.316 million in 2001; \$49.350 million in 2002; and \$0.150 million in 2003, be approved as outlined in Appendix “C”; and
- (8) the Inventory of Existing Infrastructure (as shown on page 9 - Appendix “A” Section III) is currently a work in progress; the purpose of the chart analysis regarding the benefits to be derived from inventory maintenance and expansion; to facilitate this analysis, it is recommended that the TTC provide needed information as may be presently missing or unknown; specifically, statistics related to the average age, square-footage and capacity of various assets.

(RECOMMENDATIONS AS NOTED IN THE BUDGET BINDERS PREVIOUSLY DISTRIBUTED TO ALL MEMBERS OF COUNCIL)

1.7 GO TRANSIT - 2001 CAPITAL PROGRAM

Source: Budget Services Division
(Undated)

Recommending that:

- (1) the City Share of 2001-2005 Capital Program for GO Transit, with a total City Share project cost of \$95.907 million with City Share cash flow requirements of \$7.020 million in 2001; \$14.821 million in 2002; \$23.875 million in 2003; \$24.883 million in 2004 and \$25.308 million in 2005, as outlined in Appendix "B" be received;
- (2) the Chief Financial Officer and Treasurer report back to the Policy and finance Committee prior to commencement of the 2002 Budget process regarding funding strategies that should be pursued with respect to the GO Transit 10-Year Expansion and capital maintenance activities including a review of the impacts on Capital from Current, debt servicing or Development Charges arising from the recommended financial plan;
- (3) the Chief Financial Officer and Treasurer report back to the Budget Advisory Committee on the GTSB approved program as well as amendments calling for purchase of an additional four Bi-Level Coaches as approved by the GO Board at its meeting of January 25, 2001 pending approval from the GTSB at its meeting scheduled for February 25, 2001; and
- (4) the Chair, Budget Advisory Committee formally request that the Chair, Greater Toronto Services Board, obtain from GO Transit an comprehensive inventory of current and proposed infrastructure requirements including rolling stock, facilities, garages, track and parking lot numbers and capacities as accompanied by project justifications that outline operating budget impacts.

***(RECOMMENDATIONS AS NOTED IN THE BUDGET BINDERS PREVIOUSLY
DISTRIBUTED TO ALL MEMBERS OF COUNCIL)***

1.7(a) GO TRANSIT - 2001 OPERATING BUDGET

Source: Budget Services Division
(January 27, 2001)

Recommending that:

- (1) the 2001 Recommended Operating Budget of \$51.928 million, comprised of the following services, be received;

Services	GTSB/GO Net (\$000s)	Other Municipalities (\$000s)	City's Share (\$000s)
Greater Toronto Services Board	2,114.5	1,038.2	1,076.3
Go Transit Capital Maintenance	65,309.0	34,156.6	31,152.4
10-Year Expansion Plan	15,740.0	8,720.0	7,020.0
GO Transit Operating	26,581.0	13,901.9	12,679.1
Net Before Allocation	109,744.5		
Total Other Municipalities' Share		57,816.7	
Total City's Share			51,927.8

- (2) the Chief Financial Officer and Treasurer be requested to report back to the Policy and finance Committee by the Fall of 2001 respecting the level of funding commitments obtained from the Provincial and Federal governments for GO Transit expenditures in 2002-2010 including the associated financial impacts on the City's share of cash flow expenditures in future years for the 10-Year Growth and Enhancement Plan; and
- (3) the Chair, Greater Toronto Services Board be requested to submit the 2001 request for GTSB staff expenditures as soon as possible for inclusion in the City's share of net expenditures.

***(RECOMMENDATIONS AS NOTED IN THE BUDGET BINDERS PREVIOUSLY
DISTRIBUTED TO ALL MEMBERS OF COUNCIL)***

1.8 URBAN DEVELOPMENT SERVICES - 2001 OPERATING BUDGET AND 2001-2005 CAPITAL PROGRAM REVIEW

Source: City Clerk
(February 23, 2001)

Advising that the Planning and Transportation Committee on February 19, 2001, recommended that:

- (1) the recommendations of the Chief Financial Officer as contained in the attached (undated) reports so far as they relate to the 2001 Capital Budget only and to the 2001 Operating Budget be adopted, subject to:
 - (a) the adoption of the Phase 1 adjustments of \$5.84 Million as outlined in the Revised Appendix B "Summary of Changes – 2001 Request to 2001 Recommended";
 - (b) the adoption of the report (February 16, 2001) from the Commissioner of Urban Development Services respecting revenue proposals;
 - (c) deferring the Wellesley Street East Project to the 2002 Capital Budget, and that it be considered a high priority item for that year;
 - (d) including the following component of the City Planning Student Program as a Recommended 2001 Operating Budget request:

Cordon Count	\$168,000;
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 - (e) the King Evaluation Study remain as a Recommended New Service in the 2001 Operating Budget with a budget amount of zero; and
 - (f) recommending that all other proposed budget reductions that will result in reduction or layoff of staff, not be approved;
- (2) the Budget Advisory Committee be requested to review the submission (undated) from Councillor Moscoe titled "Your Municipal Tax Freedom Day"; and
- (3) pursuant to discussions of the Budget Sub-Committee of the Planning and Transportation Committee at its meeting held on February 8, 2001, the Budget Advisory Committee be requested to build a Council cost component into the budgets of the Municipal Licensing and Standards Division and the Building Division of the Urban Development Services Department.

- 1.8(a)** Source: Mr. Paul Mule, Policy Analyst and
Mr. Jim Murphy, Director of Government Relations
Greater Toronto Home Builders' Association
(February 16, 2001)

In opposition to the increase in building permit fees.

1.9 TORONTO ZOO - 2001 CAPITAL PROGRAM

Source: Budget Services Division
(February 3, 2001)

Recommending that:

- (1) the 2001-2005 recommended capital program of the Toronto Zoo, consisting of seven new projects with a with a total new project cost of \$34.074 million with cash flow commitments of \$3.606 million in 2001, \$6.594 million in 2002, \$4.994 million in 2003, \$9.435 million in 2004, and \$9.445 million in 2005, as outlined in Appendix B be approved;
- (2) new debt service costs, as outlined in Appendix A, totalling \$12.925 million resulting from the approval of the 2001-2005 recommended capital program with incremental operating impacts of \$0.121 million in 2001, \$0.593 million in 2002, \$0.818 million in 2003, \$0.835 million in 2004, \$1.186 million in 2005, and \$1.086 million in 2006 be approved for inclusion in the 2001 and future operating budgets;
- (3) for the purpose of establishing spending controls, the recommended 2001-2005 capital program of the Toronto Zoo with a total cash flow of \$37.197 million; with a cash flow of, \$6.729 million in 2001, \$6.594 million in 2002, \$4.994 million in 2003, \$9.435 million in 2004, and \$9.445 million in 2005, as outlined in Appendix D be approved; and
- (4) the three previously approved projects from 1997 and prior years' capital program, as outlined in Appendix E be closed.

(RECOMMENDATIONS AS NOTED IN THE BUDGET BINDERS PREVIOUSLY DISTRIBUTED TO ALL MEMBERS OF COUNCIL)

1.9(a) TORONTO ZOO - 2001 OPERATING BUDGET

Source: Budget Services Division
(February 6, 2001)

Recommending that:

- (1) the 2001 recommended Operating Budget of \$27.810 million gross and \$7.936 million net, comprised of the following services, be approved:

Service	Gross (\$000)	Net (\$000s)
Biology and Conservation	8,210.5	7,746.0
Marketing and Communications	8,410.8	1,132.6
Administrative and Site Services	10,651.5	10,520.0
General Management	537.6	469.6
Revenue and Recoveries		-11,932.2
Total Program Budget	27,810.4	7,936.0

- (2) the General Manager and Chief Executive Officer of the Toronto Zoo submit a Strategic Plan in support of the further admission fee increase, and including the result of consultations with officials of the Toronto Transit Commission concerning improvements to transit service to the Zoo, to the Budget Advisory Committee prior to the completion of the 2001 budget, as requested during the 2000 Operating Budget process;
- (3) the General Manager and Chief Executive Officer of the Toronto Zoo report on a detailed review of the cost of operations of the Toronto Zoo including a comparison to other zoos, as requested during the 2000 Operating Budget process, to the Budget Advisory Committee prior to the end of February 2001;
- (4) the Commissioner of Works and Emergency Services report on the current water rate charges to the Toronto Zoo with a recommendation for the best rate possible based on the Zoo's water consumption, as requested during the 2000 Operating Budget process, to the Budget Advisory Committee prior to the end of March 2001, as requested during the 2000 Operating Budget process; and

- (5) the General Manager and Chief Executive Officer of the Toronto Zoo report on the 2000 financial results of the Zoo to document that the Zoo has met the revenue deficiency condition for receipt of the \$0.300 million additional one-time funding for maintenance and repair items, as approved by City Council at its meeting on October 3, 4 and 5, 2000 and special meetings on October 6, 10, 11 and 12, 2000.

(RECOMMENDATIONS AS NOTED IN THE BUDGET BINDERS PREVIOUSLY DISTRIBUTED TO ALL MEMBERS OF COUNCIL)

1.9(b) 2001 OPERATING BUDGET

Source: General Manager & CEO, Toronto Zoo
(February 19, 2001)

In response to the request by the Budget Advisory Committee for further information to the 2001 Operating Budget; and recommending that:

- (1) the Budget Advisory Committee accept the reductions Nos. 1 to 7 of \$338.3 thousand from the 2001 Operating Budget as outlined herein; and
- (2) the Budget Advisory Committee receive for information the impact of further reductions Nos. 8 to 31 to the 2001 Operating Budget.

1.9(c) ADVERTISING AGENCY SELECTION

Source: General Manager & CEO, Toronto Zoo
(February 19, 2001)

Updating the Budget Advisory Committee on the selection of a new advertising agency for the Zoo; and recommending that this report be received for information.

1.10 EXHIBITION PLACE - 2001 CAPITAL PROGRAM

Source: Budget Services Division
(January 21, 2001)

Recommending that:

- (1) the 2001-2005 recommended capital program of Exhibition Place, consisting of 13 new projects with a total project cost of \$22.200 million with cash flow commitments of \$3.650 million in 2001, \$3.283 million in 2002, \$3.555 million in 2003, \$4.955 million in 2004 and \$5.850 million in 2005 as outlined in Appendix B be approved;
- (2) new debt service costs, as outlined in Appendix A, totalling \$3.920 million by 2005 resulting from the approval of the 2001 – 2005 recommended capital program with annual operating impacts of \$0.852 million in 2001, \$0.798 million in 2002, \$0.616 million in 2003, \$0.706 million in 2004 and \$0.948 million in 2005 be approved for inclusion in the 2001 and future operating budgets;
- (3) new operating cost-savings , as outlined in Appendix A, totalling \$0.105 million by 2005 resulting from the approval of the 2001 – 2005 recommended capital program with incremental operating budget impacts of \$0.021 million annually, be approved for inclusion in the 2001 and future operating budgets;
- (4) for the purpose of establishing spending control, the recommended 2001-2005 capital program of Exhibition Place, with a total cash flow of \$22.200 million; \$21.293 million for new projects and \$0.907 million for previously approved projects as outlined in Appendix D be approved;
- (5) the 10 previously approved projects from the 2000 and prior years capital program, as outlined in Appendix E be closed; and
- (6) the report, attached in Appendix F on the review of the Automotive Building project be received for information.

(RECOMMENDATIONS AS NOTED IN THE BUDGET BINDERS PREVIOUSLY DISTRIBUTED TO ALL MEMBERS OF COUNCIL)

1.10(a) EXHIBITION PLACE - 2001 OPERATING BUDGET

Source: Budget Services Division
(January 29, 2001)

Recommending that:

- (1) the 2001 Recommended Operating Budget of \$38.439 million gross and (\$0.703) million net, comprised of the following services be approved:

Service:	Gross (\$000s)	Net (\$000s)
Canadian National Exhibition Association	15,691.5	(3.5)
Exhibition Place Operations	10,056.3	1,301.6
National Trade Centre	12,691.3	(2,001.4)
Total Program Budget	38,439.1	(703.3)

- (2) Recommendation No. 2 of the report concerning NTC Capital Reserve Fund, dated October 11, 2000 from the Governors and Chief Executive Officer of Exhibition Place be deleted and replaced with the following:

“Seek approval of the City for an annual contribution to the NTC reserve of one percent of net operating surplus of Exhibition Place based on the previous year audited statements, commencing in the budget year for 2002.”;

and, that the above report be adopted as amended; and

- (3) contribution for 2001 to the Tree Advocacy Program, based on 23 percent of net profits earned from the use of Marilyn Bell and Battery Parks for parking purposes during the 18-day CNEA event be approved, subject to CNEA being in a surplus position.

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1.11 TORONTO AND REGION CONSERVATION AUTHORITY - 2001 CAPITAL PROGRAM

Source: Budget Services Division
(January 30, 2001)

Recommending that:

- (1) the 2001-2005 capital program for the TRCA consisting of eight new on-going, phased projects with a total project cost of \$30.522 million and with cash flow commitments of \$5.575 million in 2001, \$4.656 million in 2002, \$5.840 million in 2003, \$6.615 million in 2004, \$7.836 million in 2005 as outlined in Appendix "B", be approved; the total of these future year commitments that will arise from this approval are \$5.615 million (gross) and \$4.660 million (net); there are no commitments beyond 2005;
- (2) new debt service costs, as outlined in Appendix "A", totalling \$2.580 million per year by 2006 resulting from the approval of the recommended 2001-2005 capital program, with incremental operating impacts of \$0.130 million in 2001, \$0.536 million in 2002, \$0.474 million in 2003, \$0.475 million in 2004, \$0.470 million in 2005 and \$0.496 million in 2006, as outlined in Appendix "A", be approved for inclusion in the 2001 and future operating budgets;
- (3) new program operating costs resulting from the approval of the 2001-2005 Capital Program for new, on-going phased projects are minimal and are normally absorbed through the operations of the TRCA;
- (4) for the purpose of spending control, the recommended 2001-2005 capital program of the Toronto and Region Conservation Authority, with a total cash flow of \$32.222 million, with cash flows of \$6.275 million in 2001, \$5.656 million in 2002, \$5.840 million in 2003, \$6.615 million in 2004 and \$7.836 million in 2005 as outlined in Appendix "D" be approved;
- (5) there are no previously approved projects from the 2000 and 1999 and prior years' capital program to be closed; the two previously approved projects, as outlined in Appendix "C", are in progress;
- (6) the previously approved sub-project Port Union Waterfront Development be deferred to the year 2002 subject to the confirmation of the remaining 2/3 funding by the Federal and Provincial governments; the federal/provincial environmental assessment initiative is complete and waiting for formal sign-off; and

- (7) the budget for Waterfront Revitalization sub-projects be received and not form part of the recommended budget until such time as rationalization and re-allocation of funding is confirmed (Net impact = \$110 million), see Appendix “E”.

(RECOMMENDATIONS AS NOTED IN THE BUDGET BINDERS PREVIOUSLY DISTRIBUTED TO ALL MEMBERS OF COUNCIL)

**1.11(a) TORONTO AND REGION CONSERVATION
AUTHORITY - 2001 OPERATING BUDGET**

Source: Budget Services Division
(February 1, 2001)

Recommending that:

- (1) the 2001 Recommended Operating Budget of \$23.813 million gross and \$4.414 million net, comprised of the following services, be approved:

Services	Gross (\$000s)	Net (\$000s)
Corporate	3,155.5	1,318.7
Watershed Health	14,025.5	2,951.2
Watershed Experience	6,268.7	85.1
Rouge Park Interim Management	364.7	59.0
Total Program Budget	23,812.9	4,414.0

- (2) the Policy and Finance Committee review and recommend, a list of service level/standard adjustment options totalling \$42.2 K.

(RECOMMENDATIONS AS NOTED IN THE BUDGET BINDERS PREVIOUSLY DISTRIBUTED TO ALL MEMBERS OF COUNCIL)

**1.11(b) TORONTO AND REGION CONSERVATION
AUTHORITY - MIMICO LINEAR PARK STUDY**

Source: Councillor Irene Jones, Ward 6 Etobicoke-Lakeshore
(February 15, 2001)

Requesting the Budget Advisory Committee to reinstate the Toronto and Region Conservation Authority's Mimico Linear Park Study into the budget.

2001 Capital and Operating Budgets

Agencies, Boards and Commissions

Review with Budget Advisory Committee

Committee Room 1

Scheduled Dates and Times

Wednesday, February 28, 2001	9:30 a.m.
Thursday, March 1, 2001	9:30 a.m.
Friday, March 2, 2001	10:30 a.m.

Wednesday, February 28, 2001 - 9:30 a.m.

Toronto Police Services

Toronto Parking Authority

Parking Tags

LUNCH BREAK - 12:30 p.m.-2:00 p.m.

Public Health

Toronto Housing Company

2001 Capital and Operating Budgets
Agencies, Boards and Commissions
Review with Budget Advisory Committee
Committee Room 1

Scheduled Dates and Times

Wednesday, February 28, 2001	9:30 a.m.
Thursday, March 1, 2001	9:30 a.m.
Friday, March 2, 2001	10:30 a.m.

Thursday, March 1, 2001 - 9:30 a.m.

Toronto Transit Commission

GO Transit

LUNCH BREAK - 12:30 p.m. - 2:00 p.m.

UDS

Toronto Zoo

Exhibition Place

Toronto and Region Conservation Authority

2001 Capital and Operating Budgets
Agencies, Boards and Commissions
Review with Budget Advisory Committee
Committee Room 2

Scheduled Dates and Times

Wednesday, February 28, 2001	9:30 a.m.
Thursday, March 1, 2001	9:30 a.m.
Friday, March 2, 2001	10:30 a.m.

Friday, March 2, 2001 - 10:30 a.m.

Toronto Public Library

Theatres

Arena Boards of Management