

**THE CITY OF TORONTO**

**City Clerk's Division**

**Minutes of the Budget Advisory Committee**

**Meeting No. 3**

**Friday, February 9, 2001**

The Budget Advisory Committee met on Friday, February 9, 2001, in Committee Room No. 1, City Hall, Toronto, commencing at 9:40 a.m.

Attendance

Members were present for some or all of the time period indicated.

	9:40 a.m. to 12:50 p.m.	2:30 p.m. to 5:25 p.m.
Councillor David Shiner, Chair	X	X
Councillor Paul Sutherland, Vice Chair	X	X
Councillor Olivia Chow	X	X
Councillor Ron Moeser	X	X
Councillor Joe Pantalone	X	X
Councillor Jane Pitfield	X	X
Councillor David Soknacki	X	X

Also Present:

Councillor Brian Ashton	Councillor Frances Nunziata
Councillor Chris Korwin-Kuczynski	Councillor Kyle Rae
Councillor George Mammoliti	Councillor Mario Silva
Councillor Joe Mihevc	Councillor Michael Walker

### **Confirmation of Minutes**

On motion by Councillor Pitfield, the Minutes of the Budget Advisory Committee meeting held on December 7, 2000 and January 25, 2001, were confirmed.

### **3.1 Appointment of Members of Council to Special Positions, Standing Committees, Other Committees and Special Purpose Bodies**

The Budget Advisory Committee had before it a communication (December 8, 2000) from the City Clerk advising that City Council on December 5, 6 and 7, 2000, adopted, as amended, Clause No. 1 contained in Report No. 1 of the Striking Committee, headed "Appointment of Members of Council to Special Positions, Standing Committees, Other Committees, and Special Purpose Bodies", appointed the following Members of Council to the Budget Advisory Committee, for a term of office expiring May 31, 2002, and until their successors are appointed:

Mayor Mel Lastman, Member ex-officio;  
Councillor David Shiner, Chair;  
Councillor Paul Sutherland, Vice-Chair;  
Councillor David Soknacki;  
Councillor Olivia Chow;  
Councillor Ron Moeser;  
Councillor Joe Pantalone; and  
Councillor Jane Pitfield.

On motion by Councillor Pitfield, the Budget Advisory Committee received the aforementioned communication for information.

### **3.2 Toronto Zoo - Tendering of Advertising Contract**

The Budget Advisory Committee had before it a report (June 27, 2000) from the City Clerk advising that the Audit Committee on June 26, 2000, received the report (June 1, 2000) from the City Auditor, entitled "Toronto Zoo - Tendering of Advertising Contract"; and directed that it be forwarded to the Budget Advisory Committee.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (1) received the report (June 1, 2000) from the City Auditor; and

- (2) requested the General Manager of the Toronto Zoo to report to the Budget Advisory Committee for its meeting of February 28, 2001, providing:
  - (a) an update respecting the Advertising Contract; and
  - (b) the financial impact of the Zoo's new marketing program.

Councillor Shiner resumed the Chair.

(General Manager, Toronto Zoo - February 9, 2001)

### **3.3 Review of the Toronto Police Service Parking Enforcement Unit**

The Budget Advisory Committee had before it a report (April 25, 2000) from the Chairman, Toronto Police Services Board, advising that the Toronto Police Services Board has received the report prepared by the City Auditor on the review of the Toronto Police Service Parking Enforcement Unit completed in accordance with the City of Toronto Audit Services 1999 Work Plan and as requested by the Budget Advisory Committee; and recommending that this report be received for information.

Councillor Kyle Rae, Ward 27, Toronto Centre-Rosedale, appeared before the Budget Advisory Committee in connection with the foregoing matter.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- A. Councillor Shiner moved that:
  - (1) the report (April 25, 2000) from the Chairman, Toronto Police Services Board be received; and that it be forwarded to the Administration Committee for information; and
  - (2) the Chairman, Toronto Police Services Board, be requested to report to the Budget Advisory Committee for its meeting of February 28, 2001, providing a detailed update on the City Auditor's recommendations, embodied in the report (April 25, 2000), particularly on the request for 48 additional parking enforcement officers and the financial implications thereof.

**(Carried)**

Councillor Shiner resumed the Chair.

- B. Councillor Pantalone moved that the Chairman, Toronto Police Services Board, be requested to report to the Budget Advisory Committee for its meeting of February 28, 2001, providing an update of the figures for the year 2000.

(Carried)

- C. Councillor Chow moved that the Chairman, Toronto Police Services Board, be requested to report to the Budget Advisory Committee for its meeting of February 28, 2001, providing information as to the success of the performance management standards that have been put in place and the status of same.

(Carried)

(Chairman, Toronto Police Services Board; Administration Committee  
c. Superintendent Doug Reynolds - February 9, 2001)

### **3.4 Facilities and Real Estate Division, Utilization of Emergency Capital Funds in Year 2000**

The Budget Advisory Committee had before it a report (December 11, 2000) from the Commissioner of Corporate Services providing information concerning the utilization of the Emergency Capital funding provided as part of the year 2000 Capital Budget to address emergency building maintenance needs; and recommending that this report be received for information.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (1) received the aforementioned report for information; and
- (2) requested the Commissioner of Corporate Services to report to the Budget Advisory Committee on the funding provided in the 2000 and 2001 Operating Budget of Facilities and Real Estate for maintenance items.

Councillor Shiner resumed the Chair.

(Commissioner of Corporate Services - February 9, 2001)

### **3.5 Malvern District Library Capital Project**

The Budget Advisory Committee had before it a report (January 8, 2001) from the City Librarian, addressed to the Toronto Public Library Board, presenting the results of the City's request to justify the expansion of the Malvern District Library and requesting the Toronto Public Library Board's approval to convey this information to the Policy and Finance Committee.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (1) referred the aforementioned report to the City Librarian for report thereon to the Budget Advisory Committee meeting of February 28, 2001, on the following:
  - (a) a breakdown of costs between the "pure" library component versus the "theatre" component and the funding to be provided by the community; and
  - (b) the cost per square foot to operate the current library versus projected cost once renovated; and
- (2) requested the Commissioner of Economic Development, Culture and Tourism to report to the Budget Advisory Committee on the need for a "theatre" component to the library versus additional recreational space.

Councillor Shiner resumed the Chair.

(City Librarian; Commissioner of Economic Development, Culture and Tourism - February 9, 2001)

### **3.6 2001-2005 Capital Program and 20-Year Capital Forecast - Toronto Transit Commission**

The Budget Advisory Committee had before it a report (January 18, 2001) from the City Clerk advising that the Policy and Finance Committee on January 18, 2001, referred the communication (December 15, 2000) from the General Secretary, Toronto Transit Commission, entitled "2001-2005 Capital Program and 20-Year Capital Forecast - Toronto Transit Commission", to the Budget Advisory Committee for consideration during the 2001 Capital Budget deliberations.

On motion by Councillor Soknacki, the Budget Advisory Committee deferred consideration of the aforementioned matter for consideration with the subject budget.

### **3.7 Emissions Testing Cost Analysis Comparison (Internal Versus External)**

The Budget Advisory Committee had before it a report (October 31, 2000) from the Commissioner of Corporate Services responding to Council's request for information on the comparative costs of conducting emissions testing for gasoline and diesel powered fleet assets (in-house testing versus contracted services) during consideration of the 2001 Capital Budget; and recommending that:

- (1) the City continue to contract the Ontario Drive Clean emissions testing for 2001 for all types of vehicles; and
- (2) the decision on whether or not to implement in-house Ontario Drive Clean emissions testing for heavy diesel vehicles be deferred, to be dealt with in the Fleet Management Services business plan to be tabled in February 2001, to allow for the involvement of the new Director.

On motion by Councillor Pitfield, the Budget Advisory Committee deferred consideration of the aforementioned report for consideration with the Fleet Management Budget.

### **3.8 3Rs Implementation Plan for the City of Toronto**

The Budget Advisory Committee had before it a communication (October 23, 2000) from the City Clerk advising that City Council on October 3, 4 and 5, 2000, and at its Special Meetings held on October 6, 2000, October 10, 11 and 12, 2000, referred the following Clause and motions to the Budget Advisory Committee for consideration during the 2001 Operating Budget process:

- (1) Clause No. 1 of Report No. 17 of The Works Committee, headed "3Rs Implementation Plan for the City of Toronto";
- (2) Moved by Councillor Chow:

"It is recommended that composters be provided at no charge to all schools (public, French, Catholic and private) and all licensed child care centres, by spring 2001."; and

(3) Moved by Councillor Johnston:

“It is recommended that \$1.3 million be provided from the Corporate Contingency Account in order to provide composters to all schools and child care centres located in the City of Toronto.”.

On motion by Councillor Pitfield, the Budget Advisory Committee deferred consideration of the aforementioned matter for consideration with the Solid Waste Management Services Budget.

### **3.9 A Strategy for Implementing the Child Care Funding Approved in the 2000 Operating Budget**

The Budget Advisory Committee had before it a communication (October 16, 2000) from the City Clerk advising that City Council on October 3, 4 and 5, 2000, and at its Special Meetings held on October 6, 2000, October 10, 11 and 12, 2000, forwarded to the Policy and Finance Committee and to the Budget Advisory Committee for consideration during the 2001 Operating Budget process, Clause No. 36 of Report No. 12 of The Policy and Finance Committee, headed “A Strategy for Implementing the Child Care Funding Approved in the 2000 Operating Budget”.

On motion by Councillor Moeser, the Budget Advisory Committee deferred consideration of the aforementioned matter for consideration with the Children’s Services Budget.

### **3.10 Service Road Implementation - North Yonge Centre Plan Service Road - North York Centre**

The Budget Advisory Committee had before it a communication (October 26, 2000) from the City Clerk advising that City Council on October 3, 4 and 5, 2000, and at its Special Meetings held on October 6, 2000, October 10, 11 and 12, 2000, struck out and referred to the Budget Advisory Committee for further consideration during the 2001 Capital Budget process, Clause No. 51 of Report No. 10 of The North York Community Council, headed “Service Road Implementation - North Yonge Centre Plan Service Road - North York Centre”.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee:

(1) deferred consideration of the aforementioned matter for consideration with the Transportation Services Budget; and

- (2) requested the Chief Financial Officer and Treasurer to report to the Budget Advisory Committee at that time on the funds available for this project.

Councillor Shiner resumed the Chair.

(Chief Financial Officer and Treasurer - February 9, 2001)

### **3.11 Toronto Arts Council - Long-Term Administrative/Budgetary Approach**

The Budget Advisory Committee had before it a report (January 23, 2001) from the Commissioner of Economic Development, Culture and Tourism responding to the Budget Advisory Committee's request, at its meeting held on April 14, 2000, for a report on the provision of additional administration assistance to the Toronto Arts Council through the Culture Division and City Council's adoption of the recommendations contained in the report (April 10, 2000) from the Commissioner of Economic Development, Culture and Tourism; and recommending that:

- (1) the grant from the City of Toronto to the Toronto Arts Council (TAC) for the adjudication and disbursement of arts and culture grants be termed a grant for TAC "Operations" rather than TAC "Administration";
- (2) for purposes of analysis, the City of Toronto grant to the TAC for disbursement to the arts and culture community and the City of Toronto grant to the TAC for its "Operations" be included in one funding envelope;
- (3) the City of Toronto grant to the TAC for its "Operations" be used solely for the expenses directly related to the adjudication and disbursement of arts and culture grants;
- (4) on an annual basis, the TAC present its request to Council for a grant for its "Operations" based on a percentage of the funding envelope;
- (5) in 2001, the TAC grant request for "Operations" not exceed 10 percent of the funding envelope; and
- (6) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.



On motion by Councillor Soknacki, the Budget Advisory Committee referred this item to the Economic Development and Parks Committee for its meeting of February 12, 2001, for consideration with Item No. 9.

(Economic Development and Parks Committee; c. Commissioner of Economic Development, Culture and Tourism - February 9, 2001)

**3.12 Environmental Plan “Clean, Green and Healthy:  
A Plan for an Environmentally Sustainable  
Toronto”: Implications for Public Health**

The Budget Advisory Committee had before it a report (January 23, 2001) from the City Clerk advising that the Board of Health on January 22, 2001, recommended the addition of \$201,327.00 (gross) and \$100,663.00 (net) to the 2001 Public Health operating budget to implement the first phase of priority recommendations identified in the Chief Administrative Officer’s report on the Resource Implications of the Environmental Plan.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (1) deferred consideration of the foregoing report for consideration with the Board of Health Operating Budget; and
- (2) requested the Commissioner of Community and Neighbourhood Services and the Medical Officer of Health to provide a ranking of all its programs, including the new proposed programs within its 2000 net approved Operating Budget.

Councillor Shiner resumed the Chair.

(Commissioner of Community and Neighbourhood Services; c. Medical Officer of Health; Secretary, Board of Health - February 9, 2001)

**3.13 Continuance of Tenant Support Grants Program**

The Budget Advisory Committee had before it a communication (February 2, 2001) from the City Clerk advising that Council, at its meeting held on January 30, 31 and February 1, 2001, adopted a motion, moved by Councillor Walker, seconded by Councillor Pitfield, recommending that:

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- (1) additional funds of \$37,500.00 be approved for the Tenant Support Grants Program such funds to be provided from the Corporate Contingency Fund, in order to assist eligible tenant groups who apply for the grants between now and March 31, 2001;
- (2) the Tenant Support Grants Program and the Outreach and Organizing Program be reinstated in 2001 and established as an annual program at a funding level of \$300,000.00;
- (3) the Tenant Support Grants Program and the Outreach and Organizing Program and associated budget be included in the 2001 budget considerations; and
- (4) this Notice of Motion also be referred to the Budget Advisory Committee.

Councillor Michael Walker, Ward 22 St. Paul's, appeared before the Budget Advisory Committee in connection with the foregoing matter.

- A. Councillor Pitfield moved that the Budget Advisory Committee refer the aforementioned communication to the Community Services Committee for consideration at its meeting of February 12, 2001.

**(Carried)**

- B. Councillor Moeser moved that the Budget Advisory Committee request that the funds for this program remain within the 2000 funding envelope.

**(Carried)**

(Community Services Committee - February 9, 2001)

### **3.14 2001 Capital Program and 2001 Operating Budget Review Agencies, Boards and Commissions**

The Budget Advisory Committee began its review of the 2001 Capital Program and 2001 Operating Budget.

### **Toronto Transit Commission - 2001 Capital Program**

The Budget Advisory Committee had before it the 2001 Capital Program for the Toronto Transit Commission, recommending that:

- (1) the 2001 to 2005 recommended capital program of the Toronto Transit Commission, excluding Sheppard Subway, consisting of 44 new and change in scope projects with a total project cost of \$811.923 million with a cash flow commitments of \$66.039 million in 2001; \$161.09 million in 2002; \$199.233 million in 2003; \$184.642 million in 2004; and \$200.912 million in 2005 as outlined in Appendix "B", be approved;
- (2) new debt service costs, as outlined in Appendix "A", totalling \$125.598 million by 2006 resulting from the approval of the 2001 to 2005 recommended capital program with incremental operating budget impacts of \$7.334 million in 2001, \$29.088 in 2002, \$22.637 million in 2003, \$25.675 million in 2004, \$22.534 million in 2005 and \$18.330 million in 2006 be approved for inclusion in the 2001 and future operating budgets;
- (3) the operating budget impacts that result in savings of \$0.996 million in 2001, \$1.014 million in 2002, \$3.299 million in 2003, \$0.122 million in 2004 and remain virtually unchanged in 2005 for the TTC, excluding the Sheppard Subway; and increased expenditures from Sheppard Subway of \$4.8 million in 2002, and \$2.8 million in 2003 and subsequent savings of \$0.7 million in 2004 and an additional \$0.2 million in 2005, as outlined in Appendix "A", be approved;
- (4) for the purpose of establishing spending control, the recommended 2001 to 2005 capital program for the TTC, excluding the Sheppard Subway, with a total cash flow of \$1.049,155 billion (\$811.923 new and change in scope, and \$237.233 previously approved); and consisting of cash flows of \$253.596 million in 2001, \$185.505 million in 2002, \$218.219 million in 2003, \$188.516 million in 2004, and \$203.319 million in 2005 as outlined in Appendix "D", be approved;
- (5) the TTC report directly to the Policy and Finance Committee with a strategy on implementing the \$400.431 million unspecified reduction relating to the five year capital plan submission; the yearly reductions are as follows: \$7.493 million in 2001; \$60.388 million in 2002; \$131.717 million in 2003; \$117.359 million in 2004; and \$84.074 million in 2005;
- (6) the 66 previously approved sub-projects from prior years capital programs, as outlined in Appendix "E", be closed;

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- (7) for the purpose of establishing spending control, the recommended 2001 to 2005 capital program for the TTC - Sheppard Subway project with a total cash flow of \$161.861 million, with cash flow requirements by year of: \$112.316 million in 2001; \$49.350 million in 2002; and \$0.150 million in 2003, be approved as outlined in Appendix "C"; and
- (8) the Inventory of Existing Infrastructure (as shown on page 9 - Appendix "A" Section III) is currently a work in progress; the purpose of the chart analysis regarding the benefits to be derived from inventory maintenance and expansion; to facilitate this analysis, it is recommended that the TTC provide needed information as may be presently missing or unknown; specifically, statistics related to the average age, square-footage and capacity of various assets.

Mr. Rick Ducharme, Chief General Manager, and Mr. Vincent Rodo, General Secretary, Toronto Transit Commission, gave an overview presentation respecting the Toronto Transit Commission 2001 Capital Program.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

A. Councillor Shiner moved that the Budget Advisory Committee:

- (1) defer consideration of the 2002 to 2005 Toronto Transit Capital Budget and request the Chief General Manager of the Toronto Transit Commission to amend the said budget and the consequences thereof to be within the City's target envelope;
- (2) request the Chief General Manager of the Toronto Transit Commission to present its 2001 Operating Budget to the special Budget Advisory Committee meeting of February 23, 2001;
- (3) request the Chief Administrative Officer and the Chief Financial Officer and Treasurer to attend the Toronto Transit Commission meeting at which the operating and capital budgets are to be presented to the Board and request permission to make a presentation on the City of Toronto's 2001 and beyond financial status and the effect of the Toronto Transit Commission's budget on the City; and
- (4) request the Chief General Manager, Toronto Transit Commission, to report to the Budget Advisory Committee on the following:
  - (a) the ridership levels from 1987 to 2001;

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- (b) the number of vehicles that deliver service with a breakdown between buses, streetcars, subways and support vehicles;
- (c) capital expenditures per category to maintain the aforementioned vehicles;
- (d) what was spent on the state of good repair and expansion of buildings and capital assets;
- (e) information technology expenditures, including hardware and software costs on a yearly basis for the amount purchased and the dollar value on the amount that was leased; and
- (f) consultant costs, contract costs, travel expenditures and/or any other information that City staff may require to compare historical expenditures to present and future operating projections.

**(Carried)**

Councillor Shiner resumed the Chair.

B. Councillor Pantalone moved that the General Manager, Toronto Transit Commission, be requested to report to the Budget Advisory Committee on the following:

- (1) the benchmark percentage used by the TTC for the 'state of good repair' for replacement of surface and subway tracks, i.e., total trackage and total tonnage per year, and other significant items in the transit capital budget and provide a comparison in that regard with New York, Chicago and Washington; and
- (2) expanding the third party signage in certain key locations throughout the City of Toronto; and further that the Urban Design staff be requested to provide guidelines in this regard.

**(Carried)**

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C. Councillor Pitfield moved that:

- (1) the General Manager, Toronto Transit Commission, be requested to report to the Budget Advisory Committee on the following:
  - (a) the need to continue aggressively expanding garages and whether this can be deferred in 2001;
  - (b) potential garage sites that the City no longer requires;
  - (c) the funding formula for link ups with GO transit; and
  - (d) the state of good repair for the TTC facilities, i.e., age of building, etc.; and
- (2) the Chief Financial Officer and Treasurer be requested to report to the Budget Advisory Committee on the allocation of funding in the TTC and Works Department budgets for transit shelters and comment on these expenditures as they relate to the City's relationship with Mediacom.

**(Carried)**

D. Councillor Chow moved that the Budget Advisory Committee defer consideration of Recommendation No. (1) of the Toronto Transit Commission 2001-2005 Capital Program.

**(Lost)**

(Chief General Manager, Toronto Transit Commission; c. Chief Administrative Officer; Chief Financial Officer and Treasurer - February 9, 2001)

**Toronto Parking Authority - 2001 Capital Program and 2001 Operating Budget**

The Budget Advisory Committee had before it the 2001 Capital Program for the Toronto Parking Authority, recommending that:

- (1) the 2001-2005 recommended capital program for the Toronto Parking Authority, consisting of 21 new projects with a total project cost of \$51.975 million with cash flow commitments of \$9.300 million in 2001, \$7.875 million in 2002, \$10.950 million in 2003, \$6.750 million in 2004 and \$17.100 million in 2005 as outlined in Appendix "B" be approved;
- (2) net program revenues, as outlined in Appendix "A", totalling \$3.920 million in 2001 resulting from the approval of the 2001-2005 recommended capital program be approved for inclusion in the 2001 and future operating budgets;
- (3) for the purpose of establishing spending control, the recommended 2001-2005 capital program for the Toronto Parking Authority, with a total cash flow of \$94.916 million, with a cash flow of \$37.891 million, in 2001, \$15.125 million in 2002, \$18.050 million in 2003, \$6.750 million in 2004 and \$17.100 million in 2005 as outlined in Appendix "D" be approved;
- (4) the three previously approved projects from the 1999 and prior years capital program, as outlined in Appendix "E" be closed and that the funds be applied to financing the TPA 2001-2005 capital program;
- (5) Toronto Parking Authority provide, prior to the final deliberations on the capital program for 2001-2005, a detailed listing of previously approved projects, outlining year of approval and percentage of completion and that Toronto Parking Authority and Budget Services Division provide recommendations with respect to Recommendation No. (6) following; and
- (6) following the fifth year approval of a project by Council, if no expenditures are incurred for such projects, the City rescind the project approval unless the Toronto Parking Authority can provide reasonable justification to retain the approval for another year; otherwise the project authorization will be cancelled and the funds returned to the City.

The Budget Advisory Committee also had before it the 2001 Operating Budget for the Toronto Parking Authority, recommending that:

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- (1) the 2001 Recommended Operating Budget of \$33.975 million gross and \$(41.250) million net, comprised of the following services, be approved:

Service:	Gross (\$000s)	Net (\$000s)
Off-Street Parking	30,621.0	(19,104.0)
On-Street Parking	3,354.0	(22,146.0)
Total Program Budget	33,975.0	(41,250.0)

- (2) the Chief Administrative Officer and the Chief Financial Officer and Treasurer, in conjunction with the President, Toronto Parking Authority, report back to the Budget Advisory Committee before its final deliberation of the 2001 Operating Budget on any change to the City's Revenue Sharing Agreement with the Toronto Parking Authority.

Mr. Maurice Anderson, President, and Mr. Gerard C. Daigle, Chief Financial Officer, Toronto Parking Authority, appeared before the Budget Advisory Committee in connection with the foregoing matter and answered Members' questions.

A. Councillor Soknacki moved that:

- (1) the President of the Toronto Parking Authority be requested to report to the Budget Advisory Committee on the following:
- (a) in consultation with the Chief Financial Officer and Treasurer, on establishing fewer capital accounts for the acquisition of properties;
  - (b) a review of the Toronto Parking Authority Sharing Agreement and parking enforcement jurisdiction issues;
  - (c) the metered spaces approved but not yet installed and the reasons therefor; and
  - (d) reconsideration of the Toronto Parking Authority gross revenue target for the 2001 budget and report back on how a greater target can be attained;



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- (2) the Chief Administrative Officer and the Chief Financial Officer and Treasurer, and relevant staff as may be assigned, be requested to comment on whether parking enforcement is better within the jurisdiction of the Toronto Police Service or the Toronto Parking Authority;
- (3) the Chief Administrative Officer and the Chief Financial Officer and Treasurer be requested to report to the Budget Advisory Committee on the revenue sharing proposal of the Toronto Parking Authority and provide recommendations for same; and
- (4) the Toronto Parking Authority be requested to distribute copies of their report, entitled "Parking Management: Completing the Circle", to all Councillors and other interested parties forthwith.

**(Carried)**

B. Councillor Pitfield moved that the President of the Toronto Parking Authority be requested to report to the Budget Advisory Committee on the following:

- (1) ways of notifying the community when changes are made to the rate charged for meter parking; and
- (2) how many people are paying the maximum amount when using a credit card for parking at the 'pay and display' meters.

**(Carried)**

(President, Toronto Parking Authority; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Superintendent Doug Reynolds, Toronto Police Service - February 9, 2001)

**Toronto and Region Conservation Authority -  
2001 Capital Program and 2001 Operating Budget**

The Budget Advisory Committee had before it the 2001 Capital Program for the Toronto and Region Conservation Authority, recommending that:

- (1) the 2001-2005 capital program for the TRCA consisting of eight new on-going, phased projects with a total project cost of \$30.522 million and with cash flow commitments of \$5.575 million in 2001, \$4.656 million in 2002, \$5.840 million in 2003, \$6.615 million in 2004, \$7.836 million in 2005 as outlined in Appendix "B", be approved; the total of these future year commitments that will arise from this approval are \$5.615 million (gross) and \$4.660 million (net); there are no commitments beyond 2005;
- (2) new debt service costs, as outlined in Appendix "A", totalling \$2.580 million per year by 2006 resulting from the approval of the recommended 2001-2005 capital program, with incremental operating impacts of \$0.130 million in 2001, \$0.536 million in 2002, \$0.474 million in 2003, \$0.475 million in 2004, \$0.470 million in 2005 and \$0.496 million in 2006, as outlined in Appendix "A", be approved for inclusion in the 2001 and future operating budgets;
- (3) new program operating costs resulting from the approval of the 2001-2005 Capital Program for new, on-going phased projects are minimal and are normally absorbed through the operations of the TRCA;
- (4) for the purpose of spending control, the recommended 2001-2005 capital program of the Toronto and Region Conservation Authority, with a total cash flow of \$32,222. million, with cash flows of \$6.275 million in 2001, \$5.656 million in 2002, \$5.840 million in 2003, \$6.615 million in 2004 and \$7.836 million in 2005 as outlined in Appendix "D" be approved;
- (5) there are no previously approved projects from the 2000 and 1999 and prior years' capital program to be closed; the two previously approved projects, as outlined in Appendix "C", are in progress;
- (6) the previously approved sub-project Port Union Waterfront Development be deferred to the year 2002 subject to the confirmation of the remaining 2/3 funding by the Federal and Provincial governments; the federal/provincial environmental assessment initiative is complete and waiting for formal sign-off; and
- (7) the budget for Waterfront Revitalization sub-projects be received and not form part of the recommended budget until such time as rationalization and re-allocation of funding is confirmed (Net impact = \$110 million), see Appendix "E".

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The Budget Advisory Committee also had before it the 2001 Operating Budget for the Toronto and Region Conservation Authority, recommending that:

- (1) the 2001 Recommended Operating Budget of \$23.813 million gross and \$4.414 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Corporate	3,155.5	1,318.7
Watershed Health	14,025.5	2,951.2
Watershed Experience	6,268.7	85.1
Rouge Park Interim Management	364.7	59.0
Total Program Budget	23,812.9	4,414.0

- (2) the Policy and Finance Committee review and recommend, a list of service level/standard adjustment options totalling \$42.2 K.

Mr. J. Craig Mather, CAO/Secretary-Treasurer, Toronto and Region Conservation Authority, gave an overview presentation respecting the Toronto and Region Conservation Authority 2001 Capital Program and 2001 Operating Budget and answered Members' questions.

- A. Councillor Pitfield moved that the CAO/Secretary-Treasurer of the Toronto and Region Conservation Authority be requested to provide a list of ongoing and phased sub-projects that are truly high priority and have to be carried out in 2001.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the CAO/Secretary-Treasurer of the Toronto and Region Conservation Authority be requested to provide a summary that identifies the implications of:

- (1) a five percent increase over the 2000 budget contribution from the City;
- (2) a zero percent increase over the 2000 budget contribution from the City; and

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- (3) a five percent decrease from the 2000 budget contribution from the City;

and that such information be presented to the Budget Advisory Committee for its meeting of February 28, 2001.

**(Carried)**

Councillor Shiner resumed the Chair.

(CAO/Secretary-Treasurer, Toronto and Region Conservation Authority;  
c. Chief Administrative Officer; Chief Financial Officer and Treasurer -  
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**GO Transit and GTSB - 2001 Capital  
Program and 2001 Operating Budget**

The Budget Advisory Committee had before it the 2001 Capital Program for GO Transit and GTSB, recommending that:

- (1) the City Share of 2001-2005 Capital Program for GO Transit, with a total City Share project cost of \$95.907 million with City Share cash flow requirements of \$7.020 million in 2001; \$14.821 million in 2002; \$23.875 million in 2003; \$24.883 million in 2004 and \$25.308 million in 2005, as outlined in Appendix "B" be received;
- (2) the Chief Financial Officer and Treasurer be requested to report back to the Policy and Finance Committee prior to commencement of the 2002 Budget process regarding funding strategies that should be pursued with respect to the GO Transit 10-Year Expansion and capital maintenance activities including a review of the impacts on Capital from Current, debt servicing or Development Charges arising from the recommended financial plan;
- (3) the Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee on the GTSB approved program as well as amendments calling for purchase of an additional four Bi-Level Coaches as approved by the GO Board at its meeting of January 25, 2001 pending approval from the GTSB at its meeting scheduled for February 25, 2001; and
- (4) the Chair, Budget Advisory Committee, formally request that the Chair, Greater Toronto Services Board, obtain from GO Transit an comprehensive inventory of current and proposed infrastructure requirements including rolling stock, facilities, garages, track and parking lot numbers and capacities as accompanied by project justifications that outline operating budget impacts.

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The Budget Advisory Committee also had before it the 2001 Operating Budget for GO Transit and GTSB, recommending that:

- (1) the 2001 Recommended Operating Budget of \$51.928 million, comprised of the following services, be received:

Service	GTSB/GO Net (\$000s)	Other Municipalities Share (\$000s)	City's Share (\$000s)
Greater Toronto Services Board	2,114.5	1,038.2	1,076.3
Go Transit Capital Maintenance	65,309.0	34,156.6	31,152.4
10-Year Expansion Plan	15,740.0	8,720.0	7,020.0
GO Transit Operating	26,581.0	13,901.9	12,679.1
Net Before Allocation	109,744.5		
Total Other Municipalities Share		57,816.7	
Total City's Share			51,927.8

- (2) the Chief Financial Officer and Treasurer be requested to report back to the Policy and Finance Committee by the Fall of 2001 respecting the level of funding commitments obtained from the Provincial and Federal governments for GO Transit expenditures in 2002-2010 including the associated financial impacts on the City's share of cash flow expenditures in future years for the 10-Year Growth and Enhancement Plan; and
- (3) the Chair, Greater Toronto Services Board, be requested to submit the 2001 request for GTSB staff expenditures as soon as possible for inclusion in the City's share of net expenditures.

On motion by Councillor Moeser, the Budget Advisory Committee deferred consideration of the aforementioned matter.

**Public Health - 2001 Capital  
Program and 2001 Operating Budget**

The Budget Advisory Committee had before it the 2001 Capital Program for Public Health, recommending that:

- (1) the 2001-2005 recommended capital program of Public Health consisting of two new projects with a total project cost of \$1.845 million with cash flow commitments of \$0.07 million in 2001, \$0.88 million for 2002, \$0.55 million for 2003, \$0.16 for 2004, and \$0.18 million for 2005, as outlined in Appendix "B", be approved;
- (2) new debt service costs, as outlined in Appendix A, totalling \$0.277 million by 2006, resulting from the approval of the 2001 – 2005 recommended capital program, with incremental operating budget impacts of \$0.003 million in 2001, \$0.039 million in 2002, \$0.121 million in 2003, \$0.069 million in 2004, \$0.025 million in 2005 and \$0.021 million in 2006, be approved for inclusion in the 2001 and future operating budgets;
- (3) new operating budget costs, as outlined in Appendix A, totalling \$0.201 million by 2005, resulting from the approval of the 2001 – 2005 recommended capital program, with incremental operating budget impacts of \$0.111 million in 2002, \$0.018 million in 2003, \$0 in 2004 and \$0.072 million in 2005, be approved for inclusion in the 2001 and future operating budgets;
- (4) for the purpose of establishing a spending control, the recommended 2001 - 2005 capital program of Public Health, with a total cash flow of \$1.845 million with a cash flow of \$0.070 million in 2001, \$0.881 million in 2002, \$0.551 million in 2003, \$0.160 million in 2004, and \$0.183 million in 2005, as outlined in Appendix D, be approved;
- (5) the Medical Officer of Health be requested to report to the Board of Health and then through to Budget Advisory Committee by September 2001, on the financial implications of the \$70,000.00 facilities study, including a maintenance plan and any proposed relocations of Public Health facilities, and that amendments to the Public Health capital program be considered in 2002; and
- (6) the Medical Officer of Health, in consultation with Corporate IT, be requested to report to the Board of Health and then through to Budget Advisory Committee on the results of the systems needs analysis including costing, cost sharing, business cases and details for the IT initiatives by September 2001, and that amendments to the 2002 capital program be considered.

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The Budget Advisory Committee also had before it the 2001 Operating Budget for Public Health, recommending that:

- (1) the 2001 Recommended Operating Budget of \$140.427 million gross and \$57.366 million net, comprised of the following services, be approved:

Service:	Gross (\$000s)	Net (\$000s)
Support Services	11,716.9	5,854.1
Policy and Planning	9,556.7	4,701.4
Family Health/Healthy Lifestyles	74,915.3	24,508.0
Communicable Diseases	22,447.0	10,180.2
Healthy Environments	21,791.2	12,122.6
Total Program Budget	\$140,427.1	\$57,366.3

- (2) the Budget Advisory Committee review and recommend a list of service level/standard adjustment options totalling \$7.306 million;
- (3) the requested funding of \$0.030 million for the Hot Weather Alert Program be deferred for consideration with the year 2002 Operating Budget process;
- (4) before the \$1.520 million of municipal funds for the Food Safety program is approved, a report on the future funding implications be submitted to Budget Advisory Committee for its review, including an implementation plan for charging fees for public health inspection and re-inspection;
- (5) before any further requests are considered for funds in addition to the 2001 Recommended Budget for Public Health, the Medical Officer of Health be requested to report back to Budget Advisory Committee on accommodating these additional requests through re-prioritizing all Public Health activities within the 2001 recommended budget envelope; and
- (6) given the support of Council for new and enhanced programs in Public Health in 1999 and 2000, and since Council needs to know the impact of its investments, that comprehensive performance efficiency measures be submitted as part of the 2002 Operating Budget process.

Dr. Barbara Yaffe, Director, Communicable Disease Control and Associate Medical Officer of Health, and Ms. Mary Graham, Toronto Public Health, gave an overview presentation respecting the Public Health 2001 Capital Program and 2001 Operating Budget and answered Members' questions.

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Councillor Joe Mihevc, Chair, Board of Health, appeared before the Budget Advisory Committee in connection with the foregoing matter.

- A. Councillor Pitfield moved that the Commissioner of Community and Neighbourhood Services, in consultation with the Medical Officer of Health, be requested to report back to the Budget Advisory Committee on some form of fee for the Dental Program, including an acceptable amount for children and a fee based on the number of users.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the Commissioner of Community and Neighbourhood Services, in consultation with the Medical Officer of Health, be requested to report back to the Budget Advisory Committee providing a summary that identifies the implications of:

- (1) a five percent increase over the 2000 budget contribution from the City;
- (2) a zero percent increase over the 2000 budget contribution from the City; and
- (3) a five percent decrease from the 2000 budget contribution from the City;

and that such information be presented to the Budget Advisory Committee for its meeting of February 28, 2001.

**(Carried)**

Councillor Shiner resumed the Chair.

(Commissioner of Community and Neighbourhood Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Medical Officer of Health - February 9, 2001)



**Toronto Housing Company - 2001 Operating Budget**

The Budget Advisory Committee had before it the 2001 Operating Budget for the Toronto Housing Company, recommending that:

- (1) the 2001 Recommended Operating Budget of \$261.894 million gross and \$0 million net, comprised of the following services be approved:

Service	Gross (\$000s)	Net (\$000s)
Building Operations and Maintenance	43,589	0
Tenancy Management	4,206	0
Community Support Services	2,524	0
Commercial Operations	2,420	0
Major Repairs	9,342	0
Housing Applications	1,873	0
Debt Services and Other Services	197,941	0
Total Program Budget	261,894	0

Mr. Derek Ballantyne, Chief Executive Officer, and Mr. Peter Shaft, Toronto Housing Company, gave an overview presentation respecting the Toronto Housing Company 2001 Operating Budget and answered Members' questions.

- A. Councillor Pitfield moved that the Chief Executive Officer of the Toronto Housing Company be requested to report to the Budget Advisory Committee providing a breakdown of costs for 'contracted out' services and 'in house' services, including daily maintenance, percentage of purchasing contracts, services for capital repairs and maintenance and what efficiencies have been achieved.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the Chief Executive Officer of the Toronto Housing Company be requested to report to the Budget Advisory Committee providing a summary that identifies the implications of:
- (1) a five percent increase over the 2000 budget contribution from the City;

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- (2) a zero percent increase over the 2000 budget contribution from the City; and
- (3) a five percent decrease from the 2000 budget contribution from the City;

and that such information be presented to the Budget Advisory Committee for its meeting of February 28, 2001.

**(Carried)**

Councillor Shiner resumed the Chair.

(Chief Executive Officer, Toronto Housing Company; c. Chief Administrative Officer; Chief Financial Officer and Treasurer – February 9, 2001)

**Toronto Public Library - 2001 Capital Program and 2001 Operating Budget**

The Budget Advisory Committee had before it the 2001 Capital Program for the Toronto Public Library, recommending that:

- (1) the 2001 to 2005 recommended capital program of Toronto Public Library consisting of 30 new projects with a total project cost of \$102.1 million with cash flow commitments of \$5.7 million in 2001, with commitments of \$14.9 million in 2002, \$18.1 million in 2003, \$17.5 million in 2004 and \$20.6 million in 2005 as outlined in Appendix “B”, be approved;
- (2) new debt service costs as outlined in Appendix “A”, totalling \$11.05 million resulting from the approval of 2001 to 2005 recommended capital program with revised impacts of \$0.18 million in 2001, \$1.06 million in 2002, \$2.03 million in 2003, \$2.27 million in 2004 and \$2.41 million in 2005 and \$3.1 million in 2006 be approved for inclusion in the 2001 and future operating budgets;
- (3) new operating budget costs, as outlined in Appendix “A”, totalling \$0.189 million by 2005 resulting from the approval of the 2001 to 2005 recommended capital program with incremental operating budget impacts of \$0.02 million in 2002, \$0 in 2003, \$0.097 million in 2004 and \$0.072 million in 2005, be approved for inclusion in the 2001 and future operating budgets;
- (4) for the purpose of establishing a spending control, the recommended 2001 to 2005 capital program of Toronto Public Library, with a total cash flow of \$88.4 million; \$76.8 million for new projects and \$11.6 million for previously approved projects, as outlined in Appendix “D”, be approved; and

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- (5) that four previously approved projects of 1998 and 1999 capital program, as outlined in Appendix "E", be closed.

The Budget Advisory Committee also had before it the 2001 Operating Budget for the Toronto Public Library, recommending that:

- (1) the 2001 recommended Operating Budget of \$120.837 million gross and \$108.339 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (000s)
Library Administration	4,045.7	3,745.7
Library Services	116,791.2	104,593.5
Total Program Budget	120,836.9	108,339.2

- (2) the Budget Advisory Committee review and recommend a list of service level adjustments options totalling \$4.514 million in 2001.

Ms. Josephine Bryant, City Librarian, Toronto Public Library appeared before the Budget Advisory Committee in connection with the foregoing matter and answered Members' questions.

- A. Councillor Moeser moved that the City Librarian, Toronto Public Library, be requested to report to the Budget Advisory Committee:

- (1) on requesting the Province to review the practice of charging a fee for library books, specifically in Toronto; and
- (2) on the feasibility of libraries being opened on Sunday and closing one day during the week.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the City Librarian, Toronto Public Library, be requested to report to the Budget Advisory Committee providing a summary that identifies the implications of:

- (1) a five percent increase over the 2000 budget contribution from the City;

- (2) a zero percent increase over the 2000 budget contribution from the City; and
- (3) a five percent decrease from the 2000 budget contribution from the City;

and that such information be presented to the Budget Advisory Committee for its meeting of February 28, 2001.

**(Carried)**

Councillor Shiner resumed the Chair.

(City Librarian, Toronto Public Library; c. Chief Administrative Officer;  
Chief Financial Officer and Treasurer - February 9, 2001)

### **Arena Boards of Management - 2001 Capital Program and 2001 Operating Budget**

Mr. Joe Borowiec, Budget Analyst, Finance Department, gave an overview presentation respecting the Arena Boards of Management 2001 Capital Program and 2001 Operating Budget and answered Members' questions.

A. Councillor Soknacki moved that:

- (1) the Chief Financial Officer and Treasurer be requested to report to the Budget Advisory Committee on:
  - (a) the status of the "Governance Structure" report;
  - (b) how the Arena Boards of Management could standardize report formats; and
  - (c) how the Arena Boards of Management can establish consistent targets; and
- (2) the Chief Financial Officer and Treasurer be requested to provide to the Budget Advisory Committee all available audit reports relating to Arena Boards of Management for review.

**(Carried)**

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- B. Councillor Moeser moved that the Chief Financial Officer and Treasurer, in consultation with the Commissioner of Economic Development, Culture and Tourism, be requested to report on what the impact would be to the Arena Boards of Management if the City were to adopt a process where Arena Boards of Management pay for Capital projects.

(Carried)

- C. Councillor Pitfield moved that: the Budget Advisory Committee:

- (1) request that an audit of the Leaside Board occur as soon as possible; and
- (2) request that a more co-operative and supportive relationship be established between the City and the Arena Boards of Management.

(Carried)

(Commissioner of Economic Development, Culture and Tourism; c. Chief Administrative Officer; Chief Financial Officer and Treasurer - February 9, 2001)

**Exhibition Place - 2001 Capital  
Program and 2001 Operating Budget**

The Budget Advisory Committee had before it the 2001 Capital Program for the Exhibition Place, recommending that:

- (1) the 2001-2005 recommended capital program of Exhibition Place, consisting of 13 new projects with a total project cost of \$22.200 million with cash flow commitments of \$3.650 million in 2001, \$3.283 million in 2002, \$3.555 million in 2003, \$4.955 million in 2004 and \$5.850 million in 2005 as outlined in Appendix B be approved;
- (2) new debt service costs, as outlined in Appendix A, totalling \$3.920 million by 2005 resulting from the approval of the 2001 – 2005 recommended capital program with annual operating impacts of \$0.852 million in 2001, \$0.798 million in 2002, \$0.616 million in 2003, \$0.706 million in 2004 and \$0.948 million in 2005 be approved for inclusion in the 2001 and future operating budgets;
- (3) new operating cost-savings , as outlined in Appendix A, totalling \$0.105 million by 2005 resulting from the approval of the 2001 – 2005 recommended capital program with incremental operating budget impacts of \$0.021 million annually, be approved for inclusion in the 2001 and future operating budgets;

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- (4) for the purpose of establishing spending control, the recommended 2001-2005 capital program of Exhibition Place, with a total cash flow of \$22.200 million; \$21.293 million for new projects and \$0.907 million for previously approved projects as outlined in Appendix D be approved;
- (5) the 10 previously approved projects from the 2000 and prior years capital program, as outlined in Appendix E be closed; and
- (6) the report, attached in Appendix F on the review of the Automotive Building project be received for information.

The Budget Advisory Committee also had before it the 2001 Operating Budget for the Exhibition Place, recommending that:

- (1) the 2001 Recommended Operating Budget of \$38.439 million gross and (\$0.703) million net, comprised of the following services be approved:

Service:	Gross (\$000s)	Net (\$000s)
Canadian National Exhibition Association	15,691.5	(3.5)
Exhibition Place Operations	10,056.3	1,301.6
National Trade Centre	12,691.3	(2,001.4)
Total Program Budget	38,439.1	(703.3)

- (2) Recommendation No. 2 of the report concerning NTC Capital Reserve Fund, dated October 11, 2000 from the Governors and Chief Executive Officer of Exhibition Place be deleted and replaced with the following:

“Seek approval of the City for an annual contribution to the NTC reserve of one percent of net operating surplus of Exhibition Place based on the previous year audited statements, commencing in the budget year for 2002.”;

and, that the above report be adopted as amended; and

- (3) contribution for 2001 to the Tree Advocacy Program, based on 23 percent of net profits earned from the use of Marilyn Bell and Battery Parks for parking purposes during the 18-day CNEA event be approved, subject to CNEA being in a surplus position.

Ms. Dianne Young, General Manager and Chief Executive Officer, Exhibition Place, gave an overview presentation respecting the Exhibition Place 2001 Capital Program and 2001 Operating Budget and answered Members’ questions.

Councillor Mario Silva, Ward 18 Davenport, appeared before the Budget Advisory Committee in connection with the foregoing matter.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee requested the General Manager and Chief Executive Officer, Exhibition Place, to report on funding allocated to the individual programs and comment whether that is the best use of that funding.

Councillor Shiner resumed the Chair.

(General Manager and Chief Executive Officer, Exhibition Place; c. Chief Administrative Officer; Chief Financial Officer and Treasurer - February 9, 2001)

### **Theatres - 2001 Operating Budget**

The Budget Advisory Committee had before it the 2001 Operating Budget for the Theatres, recommending that:

- (1) the 2001 Recommended Operating Budget of \$14.635 million gross and \$2.971 million net, comprised of the following services, be approved:

Service:	Gross (\$000s)	Net (\$000s)
Hummingbird Centre for the Performing Arts	9,022.9	0.0
St. Lawrence Centre for the Arts	2,023.1	1,130.9
Toronto Centre for the Arts	3,588.8	1,839.8
Total Program Budget	14,634.8	2,970.7

- (2) the Commissioner of Economic Development, Culture and Tourism, in consultation with the Hummingbird Performing Arts Centre Corporation, be requested to provide the report requested during the 2000 Operating Budget process to the Economic Development and Parks Committee on the status of the lease negotiations for the Hummingbird Centre for the Performing Arts, prior to the end of June 2001; and
- (3) the General Manager of the St. Lawrence Centre for the Arts be requested to report on a detailed plan for the use of its Capital Improvement Fund during the period 2001 to 2004, as requested during the 2000 Operating Budget process, to the Budget Advisory Committee, prior to the end of March 2001.

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The following persons appeared before the Budget Advisory Committee respecting the 2001 Operating Budget for Theatres and answered Members' questions:

- Ms. Elizabeth Bradley, General Manager and Chief Executive Officer, The Hummingbird Centre for the Performing Arts;
- Mr. David Wallett, General Manager, St. Lawrence Centre for the Arts; and
- Mr. Stan Shortt, Interim General Manager, the Toronto Centre for the Arts.

- A. Councillor Soknacki moved that the Chief Financial Officer and Treasurer, the Commissioner of Economic Development, Culture and Tourism and the City Solicitor be requested to report to the Budget Advisory Committee on what would be involved in the City divesting itself of the Toronto Centre for the Arts; and further that the City Solicitor be consulted on the determination of the legal ownership of the Toronto Centre for the Arts and be provided with any pertinent agreements in that regard.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the Chief Financial Officer and Treasurer be requested to provide a summary that identifies the implications of:

- (1) a five percent increase over the 2000 budget contribution from the City;
- (2) a zero percent increase over the 2000 budget contribution from the City; and
- (3) a five percent decrease from the 2000 budget contribution from the City;

and that such information be presented to the Budget Advisory Committee for its meeting of February 28, 2001.

**(Carried)**

Councillor Shiner resumed the Chair.

(Commissioner of Economic Development, Culture and Tourism; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; City Solicitor - February 9, 2001)



**Toronto Zoo - 2001 Capital  
Program and 2001 Operating Budget**

The Budget Advisory Committee had before it the 2001 Capital Program for the Toronto Zoo, recommending that:

- (1) the 2001-2005 recommended capital program of the Toronto Zoo, consisting of seven new projects with a total new project cost of \$34.074 million with cash flow commitments of \$3.606 million in 2001, \$6.594 million in 2002, \$4.994 million in 2003, \$9.435 million in 2004, and \$9.445 million in 2005, as outlined in Appendix B be approved;
- (2) new debt service costs, as outlined in Appendix A, totalling \$12.925 million resulting from the approval of the 2001-2005 recommended capital program with incremental operating impacts of \$0.121 million in 2001, \$0.593 million in 2002, \$0.818 million in 2003, \$0.835 million in 2004, \$1.186 million in 2005, and \$1.086 million in 2006 be approved for inclusion in the 2001 and future operating budgets;
- (3) for the purpose of establishing spending controls, the recommended 2001-2005 capital program of the Toronto Zoo with a total cash flow of \$37.197 million; with a cash flow of, \$6.729 million in 2001, \$6.594 million in 2002, \$4.994 million in 2003, \$9.435 million in 2004, and \$9.445 million in 2005, as outlined in Appendix D be approved; and
- (4) the three previously approved projects from 1997 and prior years' capital program, as outlined in Appendix E be closed.

The Budget Advisory Committee also had before it the 2001 Operating Budget for the Toronto Zoo, recommending that:

- (1) the 2001 recommended Operating Budget of \$27.810 million gross and \$7.936 million net, comprised of the following services, be approved:

	Gross Service (\$000s)	Net (\$000)
Biology and Conservation	8,210.5	7,746.0
Marketing and Communications	8,410.8	1,132.6
Administrative and Site Services	10,651.5	10,520.0
General Management	537.6	469.6
Revenue and Recoveries		-11,932.2
Total Program Budget	27,810.4	7,936.0

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- (2) the General Manager of the Toronto Zoo be requested to submit a Strategic Plan in support of the further admission fee increase, and including the result of consultations with officials of the Toronto Transit Commission concerning improvements to transit service to the Zoo, to the Budget Advisory Committee prior to the completion of the 2001 budget, as requested during the 2000 Operating Budget process;
- (3) the General Manager of the Toronto Zoo be requested to report on a detailed review of the cost of operations of the Toronto Zoo including a comparison to other zoos, as requested during the 2000 Operating Budget process, to the Budget Advisory Committee prior to the end of February 2001;
- (4) the Commissioner of Works and Emergency Services be requested to report on the current water rate charges to the Toronto Zoo with a recommendation for the best rate possible based on the Zoo's water consumption, as requested during the 2000 Operating Budget process, to the Budget Advisory Committee prior to the end of March 2001, as requested during the 2000 Operating Budget process; and
- (5) the General Manager of the Toronto Zoo be requested to report on the 2000 financial results of the Zoo to document that the Zoo has met the revenue deficiency condition for receipt of the \$0.300 million additional one-time funding for maintenance and repair items, as approved by City Council at its meeting on October 3, 4 and 5, 2000 and special meetings on October 6, 10, 11 and 12, 2000.

Councillor George Mammoliti, Chair, Board of Management of the Toronto Zoo, and Mr. Cal White, General Manager, Toronto Zoo, appeared before the Budget Advisory Committee respecting the Toronto Zoo 2001 Capital Program and 2001 Operating Budget and answered Members' questions.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee requested the General Manager of the Toronto Zoo to provide a summary that identifies the implications of:

- (1) a five percent increase over the 2000 budget contribution from the City;
- (2) a zero percent increase over the 2000 budget contribution from the City; and

- (3) a five percent decrease from the 2000 budget contribution from the City;

and that such information be presented to the Budget Advisory Committee for its meeting of February 28, 2001.

Councillor Shiner resumed the Chair.

(General Manager, Toronto Zoo; c. Chief Administrative Officer; Chief Financial Officer and Treasurer - February 9, 2001)

**Toronto Port Authority - 2001 Capital  
Program and 2001 Operating Budget**

On motion by Councillor Moeser, the Budget Advisory Committee deferred consideration of the aforementioned matter.

The Budget Advisory Committee adjourned its meeting at 12:50 p.m.

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Chair