

THE CITY OF TORONTO

City Clerk's Division

Minutes of the Budget Advisory Committee

Meeting No. 10

Tuesday, March 20, 2001

The Budget Advisory Committee met on Tuesday, March 20, 2001, in Committee Room No. 1, City Hall, Toronto, commencing at 9:43 a.m.

Attendance

Members were present for some or all of the time period indicated.

	9:43 a.m. to 12:30 p.m.	1:45 p.m. to 6:15 p.m.
Councillor David Shiner, Chair	X	X
Councillor Paul Sutherland, Vice Chair	X	X
Councillor Olivia Chow	X	X
Councillor Ron Moeser	X	X
Councillor Joe Pantalone	X	X
Councillor Jane Pitfield	X	X
Councillor David Soknacki	X	X

Also Present:

Councillor Brian Ashton	Councillor David Miller
Councillor Brad Duguid	Councillor Howard Moscoe
Councillor Doug Holyday	Councillor Frances Nunziata
Councillor Norm Kelly	Councillor Sherene Shaw
Councillor Jack Layton	Councillor Michael Walker
Councillor Pam McConnell	

**10.1 Community Services Committee -
2001 - 2005 Capital Programs**

The Budget Advisory Committee had before it a report (February 26, 2001) from the City Clerk advising that the Community Services Committee at its meetings held on February 22 and 26, 2001, reviewed the 2001-2005 Capital Programs under its purview, and took the following action in regard thereto:

Works and Emergency Services:

(I) Toronto Emergency Medical Services:

- (a) recommended to the Budget Advisory Committee the adoption of the recommendations contained in the recommended 2001-2005 Capital Program for Toronto Emergency Medical Services; and
- (b) requested the Commissioner of Works and Emergency Services and the General Manager, Toronto Emergency Medical Services to report to the Community Services Committee on the status of each individual project in the Capital Program;

(II) Fire Services:

recommended to the Budget Advisory Committee the adoption of the recommendations contained in the recommended 2001-2005 Capital Program for Fire Services;

Community and Neighbourhood Services:

(III) Children's Services:

recommended to the Budget Advisory Committee the adoption of the recommendations contained in the recommended 2001-2005 Capital Program for Children's Services;

(IV) Homes for the Aged:

recommended to the Budget Advisory Committee the adoption of the recommendations contained in the recommended 2001-2005 Capital Program for Homes for the Aged, subject to:

- (a) approving the proposed new 178-bed Home for the Aged in Ward 35 - Scarborough Southwest, as recommended in the report dated January 24, 2001, from the Commissioner of Community and Neighbourhood Services; and

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- (b) deferring the Site Redevelopment Project for True Davidson Acres until the period 2004-2006, providing the new Home for the Aged in Scarborough is approved;

and further that the Budget Advisory Committee be advised of the Community Services Committee's support for the Site Redevelopment Project for Albion Lodge;

(V) Shelter, Housing and Support:

- (a) recommended to the Budget Advisory Committee the adoption of the recommendations contained in the recommended 2001-2005 Capital Program for Shelter, Housing and Support;
- (b) requested the Commissioner of Corporate Services to report to the Budget Advisory Committee on the listing price for 717 Broadview Avenue; and
- (c) requested the Commissioner of Community and Neighbourhood Services, in consultation with community stakeholders and experts, to prepare a revised forecast on the capital needs for new shelter beds which reflects an increase in the City's homeless population, and report thereon to the Community Services Committee by the Summer of 2001.

On motion by Councillor Sutherland, the Budget Advisory Committee received the aforementioned communication for information.

**10.2 Community Services Committee -
2001 Operating Budget**

The Budget Advisory Committee had before it a report (February 26, 2001) from the City Clerk advising that the Community Services Committee at its meetings held on February 22 and 26, 2001, reviewed the 2001 Operating Budgets under its purview, and took the following action in regard thereto:

Works and Emergency Services:

(I) Toronto Emergency Medical Services:

- (a) recommended to the Budget Advisory Committee the recommended 2001 Operating Budget for Toronto Emergency Medical Services in the amount of \$95,197,200.00 gross and \$39,084,600.00 net;

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- (b) requested the Commissioner of Works and Emergency Services, in consultation with the General Manager, Toronto Emergency Medical Services, to:
 - (i) consider the option to lease rather than purchase replacement vehicles, and report thereon to the Community Services Committee by May 2001; and
 - (ii) report to the Community Services Committee on the status of the negotiations with the Province of Ontario with respect to the 2000 and 2001 subsidies for Toronto Emergency Medical Services;

- (II) Fire Services:
 - (a) recommended to the Budget Advisory Committee:
 - (i) the revised 2001 Operating Budget for Fire Services in the amount of \$242,583,800.00 gross and \$238,869,100.00 net, which includes the impact of:
 - (1) the addition of two out-of-service trucks, totalling \$2,800,000.00; and
 - (2) the addition of 55 firefighters, totalling \$2,612,800.00;
 - (ii) that the fees for false alarms and elevator calls be increased from \$300.00 to \$350.00 per vehicle, and that the Commissioner of Works and Emergency Services be requested to provide the Budget Advisory Committee with an estimate as to the amount of additional revenue this will generate for the City; and
 - (iii) that the fees for highway response be increased to the maximum level of \$350.00 and that the Commissioner of Works and Emergency Services provide the Budget Advisory Committee with an estimate as to the amount of additional revenue this will generate for the City;

 - (b) requested the Commissioner of Works and Emergency Services, in consultation with the Fire Chief, to:
 - (i) consider maximizing revenue generating opportunities, such as utilizing the Fire Services name and logo on clothing, accessories, toys, and other appropriate products, and report thereon to the Community Services Committee by June 2001;

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- (ii) report to the Budget Advisory Committee on potential savings and efficiencies from allowing maintenance of the Fire Services fleet to be administered by Fire Services directly, and that such report include examples of vehicles being out of service for extended periods of time for minor repairs and of overcharging for vehicle maintenance;
 - (iii) consider the option to lease rather than purchase replacement fire services fleet, and report thereon to the Community Services Committee; and
- (c) requested the Commissioner of Works and Emergency Services to review the Toronto Fire Services management structure and consider opportunities for rationalization following implementation of the Records Management System;

Community and Neighbourhood Services:

(III) Children's Services:

- (a) recommended to the Budget Advisory Committee:
 - (i) the adoption of the recommendations contained in the recommended 2001 Operating Budget for Children's Services, subject to:
 - (1) reducing such budget by a total of \$14,596,400.00 gross, and \$320,000.00 net, as follows:
 - (i) deferring the implementation of the "early leader" in the Early Childhood Education Development and Care Pilot Project until September 2001 - \$600,000.00 gross, \$0.0 net;
 - (ii) deferring for one year the 2000 subsidy space expansion - \$13,676,400.00 gross, \$0.0 net;
 - (iii) deferring for one year the contribution to the Child Care Capital Reserve Fund, approved by Council as part of the City of Toronto Daycare Grant being eliminated in 2001 - \$320,000.00 gross, \$320,000.00 net;

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- (2) increasing such budget by a total of \$4,333,000.00 gross and \$866,700.00 net, as follows:
 - (i) payment of actual cost to licensed child care providers Phase II - equity in teaching staff rates and provider rates - \$3,333,000.00 gross and \$666,700.00 net;
 - (ii) expansion of special needs resourcing programs - addressing children at risk - \$500,000.00 gross and \$100,000.00 net; and
 - (iii) expansion of family resource programs - better equity of funding across the City - \$500,000.00 gross and \$100,000.00 net; and
 - (ii) the approval, in principle, of those recommendations without financial implications contained in the report, entitled "Children and Youth Action Committee Action Plan 2001" and in the joint communication dated February 7, 2001, from Councillor Pam McConnell and Councillor Olivia Chow; and

- (b) deferred consideration of the following motion by Councillor Brad Duguid until the June 2001 meeting of the Community Services Committee:

"That staff review the need to continue to provide City-operated child care services, and report on the potential cost-savings, complications and impacts of turning over City-owned child care centres to non-profit child care agencies."

- (IV) Homes for the Aged:

recommended to the Budget Advisory Committee the recommended 2001 Operating Budget for the Homes for the Aged, subject to:

- (a) reducing the net budget by \$1,361,300.00 under Stabilization/Increase in Provincial Funding to result in a zero percent increase; and

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- (b) the Commissioner of Community and Neighbourhood Services exploring the potential to utilize the remaining \$1,113,800.00 under Stabilization/Increase in Provincial Funding, should the Community and Neighbourhood Services Department be required to fund debt charges for the proposed new Scarborough Home for the Aged;
- (V) Shelter, Housing and Support:
- (a) recommended to the Budget Advisory Committee the recommended 2001 Operating Budget for Shelter, Housing and Support, subject to:
 - (i) reducing such budget by a total of \$2,543,200.00 gross and \$2,643,200.00 net, as follows:
 - (1) Implement Rent Freeze Campaign - \$150,000.00 gross/net
 - (2) Eliminate 12 FTEs at Seaton House - \$587,900.00 gross/net
 - (3) Eliminate 1 FTE at Women's Residence - \$37,500.00 gross/net
 - (4) Reduce Hostel Redirect Program - \$288,800.00 gross/net
 - (5) Additional Gapping - \$1,212,000.00 gross/net
 - (6) Reduce Hostel Travel and Supplies - \$267,000.00 gross/net
 - (7) Realize Social Housing Devolution Funding - \$100,000.00 net
 - (ii) adding the amount of \$300,000.00 gross and net to the Tenant Defence Fund for the Tenant Support Grants Program and the Outreach and Organizing Program; and
 - (iii) adding 1,000 emergency shelter beds (at \$14.60 net per diem) over a three-year period, at a total cost of \$5,475,000.00 gross and \$1,766,700.00 net each year; and

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- (b) requested the Commissioner of Community and Neighbourhood Services to report to the Community Services Committee on opportunities to enhance client training within the shelter system;

(VI) Social Development and Administration:

- (a) recommended to the Budget Advisory Committee the recommended 2001 Operating Budget for Social Development and Administration, subject to reducing such budget by a total of \$85,000.00 gross and \$55,000.00 net, as follows:
 - (i) Eliminate contracted desktop services March 1 - \$60,000.00 gross/\$30,000.00 net
 - (ii) Eliminate Social Development Strategy April 1 - \$25,000.00 gross/net
- (b) referred to the Grants Sub-Committee and the Budget Advisory Committee for consideration the issue of including \$625,000.00 net in the Community Services Grants Program budget, such amount arising from the recommendations contained in the Food and Hunger Action Committee Phase II Report pertaining to the Community and Neighbourhood Services Department;

(VII) Social Services:

- (a) recommended to the Budget Advisory Committee:
 - (i) the recommended 2001 Operating Budget for Social Services, subject to reducing such budget by a total of \$4,450,000.00 gross and \$4,708,800.00 net, as follows:
 - (1) Ontario Disability and Support Program - Program Delivery \$3.1 million and associated reduction in GTA Pooling Revenues of \$0.4 million (as recommend in (ii) below) - \$2,700,000.00 net
 - (2) Provincial Technology Initiative - 100 percent funding for implementation costs - \$1,633,800.00 net

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- (3) Adjustments based on revised 2000 Projected Actual:
 - (a) Adjustment in Special Needs Items for OW clients - \$200,000.00 net
 - (b) Adjustment in Operating Expenses, e.g., Administration Fees (Dental, Postage, etc.) - \$100,000.00 net
- (4) Defer Repairs and Maintenance to 2002 - \$75,000.00 net
- (ii) that Council decline to pay the \$3,100,000.00 gross, \$2,700,000.00 net increase under the Ontario Disability and Support Program - Program Delivery and associated reduction in GTA Pooling Revenues without detailed justification from the Province of Ontario; and further that the Chair of the Community Services Committee be requested to advise the Province and the Association of Municipalities of Ontario of this action;
- (b) requested the Commissioner of Community and Neighbourhood Services to report to the Budget Advisory Committee on the most up-to-date caseload estimate available as of the end of March 2001, prior to the final decision being made on the 2001 Operating Budget Ontario Works Caseload; and
- (c) requested the Commissioner of Community and Neighbourhood Services to report to the Community Services Committee, once issues relating to the transition to the BTP System have been addressed, on the advisability and opportunity to consolidate the 14 local offices into 5 to 10 local offices, such report to include the potential cost-savings.

On motion by Councillor Pitfield, the Budget Advisory Committee received the aforementioned communication for information.

10.3 Homes for the Aged - 2001 Operating and Capital Budgets

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating and Capital Budgets for Homes for the Aged.

Operating

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- A. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget for Homes for the Aged, as recommended by the Community Services Committee, subject to:
- (1) reducing the net budget by \$1,113,800.00 to reflect additional revenue from the Stabilization/Increase in Provincial Funding to result in a zero percent increase; and
 - (2) City Council requesting the Province to pay their fair share of the 80/20 funding that is due to the City, estimated at \$10 million.

(Carried)

Councillor Shiner resumed the Chair.

Capital

- B. Councillor Sutherland moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the following:
- (1) the adoption of the 2001 Capital Budget of \$12,500,000.00 gross and \$11,500,000.00 net;
 - (2) that the proposed Scarborough Southwest Home for the Aged Project be deferred until 2002;
 - (3) the new debt service costs, as outlined in Appendix A, totalling \$2.861 million by 2006, resulting from the approval of the 2001-2005 recommended capital program with incremental operating budget impacts of \$0.158 million in 2001, \$0.649 million in 2002, \$0.627 million in 2003, \$0.737 million in 2004, \$0.410 million in 2005, and \$0.280 million in 2006, be approved for inclusion in the 2001 future operating budgets, such recommendation to be amended to reflect only the 2001 budget with future year commitments as recommended by the Budget Advisory Committee;

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- (4) the new Operating Budget savings, as outlined in Appendix A, totalling \$0.363 million in 2005, resulting from the approval of the 2001-2005 recommended capital program, with incremental operating budget impacts of \$0.171 million in 2001, and \$0.341 million in 2002, and savings of \$0.031 million in 2003, \$0.844 million in 2004, and no impact in 2005, be approved for inclusion in the 2001 and future operating budgets, such recommendation to be amended to reflect only the 2001 budget with future year commitments as recommended by the Budget Advisory Committee;
- (5) for the purpose of establishing a spending control, the recommended 2001-2005 capital program for the Homes for the Aged, with a total cash flow of \$55.073 million with a cash flow of \$12.5 million in 2001, \$21.763 million in 2002, \$14.554 million in 2003, \$3.819 million in 2004, and \$2.437 million in 2005, as outlined in Appendix D, be approved, such recommendation to be amended to reflect only the 2001 budget with future year commitments as recommended by the Budget Advisory Committee; and
- (6) the two previously approved projects from the 1998 and prior capital program, as outlined in Appendix E, be closed.

(Carried)

- C. Councillor Soknacki moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that City Council be requested to direct the Commissioner of Corporate Services not to declare the property for the proposed Home for the Aged as surplus for municipal purposes until after April 1, 2002, and to consider this parcel of land as the City's contribution for a long term care facility.

(Carried)

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- D. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the following:

- (1) that staff and the architects be advised that the approved Capital Budget for Homes for the Aged is a maximum budget for 2001 and to make sure that the plans proceed within the envelope provided;
 - (2) the future year Homes for the Aged Maintenance Program (2002-2005) with a total project cost of \$8.5 million as outlined in Appendix B, be received and the Commissioner of Community and Neighbourhood Services be requested to submit the maintenance plan, prior to September 2001 to the Community Services Committee; and
 - (3) the Commissioner of Community and Neighbourhood Services be requested to report to the Community Services Committee on:
 - (a) methods to mitigate the operating impacts of the reconstruction of True Davidson Acres and Albion Lodge;
 - (b) finding a cost-effective alternate site suitable for residents of True Davidson Acres during the reconstruction of the facility; and
 - (c) options with respect to the vacated Albion Lodge and the possibility of turning it into a Supportive Housing Facility once the relocation is completed.
- (Carried)**

Councillor Shiner resumed the Chair.

10.4 Toronto Atmospheric Fund - 2001 Operating Budget

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating Budget for the Toronto Atmospheric Fund.

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2001 Toronto Atmospheric Fund of \$1,830,100.00 gross and \$0 net, subject to:

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- (1) the Chief Administrative Officer, in consultation with the President of the Toronto Atmospheric Fund (TAF) and the Chief Financial Officer and Treasurer, be requested to report to the Policy and Finance Committee, prior to October 1, 2001, on a review of the financial and the organizational structure of TAF with a view to determining the most efficient means to achieve the objectives of TAF; such report to include a breakdown of the activities of TAF into major components, and to tabulate the requirements for:
 - (a) level of investment;
 - (b) staffing; and
 - (c) potential for partners or additional investors; and

- (2) if there are savings to TAF as a result of the City Solicitor's report, to examine reducing costs by using the City's legal staff instead of TAF's reliance on outside legal services, TAF and the City Solicitor are requested to:
 - (a) implement changes to minimize costs as expeditiously as possible; and

 - (b) transfer the full costs of such legal services from TAF to the City Solicitor.

10.5 Social Development and Administration - 2001 Operating Budget

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating Budget for Social Development and Administration.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, that the recommended 2001 Operating Budget for Social Development and Administration be adopted, in the amount of \$15,049,000.00 gross and \$8,072,600.00 net, subject to:
 - (i) Eliminate contracted desktop services
March 1 - \$60,000.00 gross/\$30,000.00 net

 - (ii) Eliminate Social Development Strategy
April 1 - \$25,000.00 gross/net

- (2) received Recommendation (VI) (b), embodied in the report (February 26, 2001) from the City Clerk, under the heading “Social Development and Administration”, relating to the Food and Hunger Action Committee Phase II report; and
- (3) deferred consideration of the Squeegee Working Youth Mobilization Program to the Budget Advisory Committee wrap up meeting pending a report from the Commissioner of Community and Neighbourhood Services on potential Federal funding enhancements under the SCPI program.

Councillor Shiner resumed the Chair.

(Commissioner of Community and Neighbourhood Services - March 20, 2001)

10.6 Children’s Services - 2001 Operating and Capital Budgets

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating and Capital Budgets for Children’s Services.

The Budget Advisory Committee also had before it the following communications:

- (a) (October 16, 2000) from the City Clerk advising that City Council on October 3, 4 and 5, 2000, and at its Special Meetings held on October 6, 10, 11 and 12, 2000, forwarded to the Policy and Finance Committee and to the Budget Advisory Committee for consideration during the 2001 Operating Budget process, Clause No. 36 of Report No. 12 of The Policy and Finance Committee, headed “A Strategy for Implementing the Child Care Funding Approved in the 2000 Operating Budget”;
- (b) (February 21, 2001) from Mr. Ron Marion, Chair, Le Conseil scolaire de district du Centre-Sud-Ouest, expressing concern regarding reductions that the City of Toronto might be considering in the area of daycare subsidies; and
- (c) (February 22, 2001) from Ms. Cindy McCarthy, Executive Director, Terry Tan Child Centre, expressing concern regarding the proposed cuts to the Children’s Services Budget.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

Operating

A. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that the recommended 2001 Operating Budget for Children's Services of \$285,698,300.00 gross and \$56,697,600.00 net be adopted, subject to:

- (1) reducing such budget by a total of \$14,596,400.00 gross, and \$320,000.00 net, as follows:
 - (a) deferring the implementation of the "early leader" in the Early Childhood Education Development and Care Pilot Project until September 2001 - \$600,000.00 gross, \$0.0 net;
 - (b) deferring for one year the 2000 subsidy space expansion - \$13,676,400.00 gross, \$0.0 net; and
 - (c) deferring for one year the contribution to the Child Care Capital Reserve Fund, approved by Council as part of the City of Toronto Daycare Grant being eliminated in 2001 - \$320,000.00 gross, \$320,000.00 net;
- (2) increasing such budget by a total of \$4,333,000.00 gross and \$866,700.00 net, as follows:
 - (a) payment of actual cost to licensed child care providers Phase II - equity in teaching staff rates and provider rates - \$3,333,000.00 gross and \$666,700.00 net;
 - (b) funding for paying the actual cost of running Child Care Centres being conditional upon the Province providing 80 percent of the gross cost, with no commitment to City funding in future years;

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- (c) expansion of special needs resourcing programs - addressing children at risk – \$500,000.00 gross and \$100,000.00 net;
 - (d) expansion of family resource programs – better equity of funding across the City - \$500,000.00 gross and \$100,000.00 net; and
- (3) the approval, in principle, of those recommendations without financial implications contained in the report, entitled “Children and Youth Action Committee Action Plan 2001” and in the joint communication dated February 7, 2001, from Councillor Pam McConnell and Councillor Olivia Chow;
- (4) reducing the Case Workers Client Services from 10 to 5 FTE’s for a savings of \$271,100.00 gross and \$135,550.00 net; and
- (5) the Commissioner of Community and Neighbourhood Services be requested to seek additional funds amounting to \$29.3 million from the Province for the shortfalls in funding of the Child Care Program:
- (a) user fees revenue;
 - (b) rent to School Boards;
 - (c) additional download program by the Province consisting of wage subsidy, special needs resourcing, resource centres, approved corporations and integration (from cost share of 87:13 to 80:20); and
 - (d) change in cost sharing for the child care administration from 80:20 to 50:50.

(Carried)

Councillor Shiner resumed the Chair.

Capital

- B. Councillor Chow moved that the Budget Advisory Committee:
- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Capital Budget for Children's Services, as recommended by the Community Services Committee, of \$2,100,000.00 gross and \$0 net subject to adding that, for the purpose of establishing a spending control, the recommended 2001-2005 Capital Program of Children's Services with a total cash flow of \$2,100,000.00 million be approved; and
 - (2) receive the aforementioned report and communications (a) to (c) for information.

(Carried)

10.7 Social Services - 2001 Operating Budget

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating Budget for Social Services.

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the Social Services 2001 Operating Budget, as recommended by Community Services Committee, viz:

- (a) \$897,185,300.00 gross and \$237,482,200.00 net for Social Services, subject to reducing such budget by a total of \$4,450,000.00 gross and \$4,708,800.00 net, as follows:
 - (1) ODSP Administration and Relating
GTA Pooling Revenue - \$2,700,000.00 net
 - (2) Provincial Technology Initiative -100 percent
funding for implementation costs - \$1,633,800.00 net
 - (3) Adjustments based on revised 2000
Projected Actual:
 - (a) Adjustment in Special Needs
Items for OW clients - \$200,000.00 net
 - (b) Adjustment in Operating

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Expenses, e.g., Administration
Fees (Dental, Postage, etc.) - \$100,000.00 net

- (4) defer repairs and maintenance to 2002 - \$75,000.00 net;
- (b) that Council decline to pay the \$3,100,000.00 gross, \$2,700,000.00 net increase under the Ontario Disability and Support Program – Program Delivery and associated reduction in GTA Pooling Revenues without detailed justification from the Province of Ontario; and further that the Chair of the Community Services Committee be requested to advise the Province and the Association of Municipalities of Ontario of this action; and
- (c) requested the Commissioner of Community and Neighbourhood Services to report to the Budget Advisory Committee on the most up-to-date caseload estimate available as of the end of March 2001, prior to the final decision being made on the 2001 Operating Budget Ontario Works Caseload;

subject to the following:

- (1) increasing such budget by a total of \$3,100,000.00 gross and \$2,700,000.00 net for payment of extra billings to the Province for ODSP;
- (2) Recommendation (b) being amended to read:
 - “(b) that City Council continue to request details to support the extra billing for program delivery under the Ontario Disability and Support Program (ODSP) and also provide details of benefits paid under the ODSP; and further that the Chair of the Community Services Committee be requested to advise the Province and the Association of Municipalities of Ontario of this action;”;
- (3) the Social Services program identifying, as part of the City’s Operating Budget Variance reporting process, the cost implications in the event that the 2001 actual caseload exceeds the caseload reflected in the 2001 approved budget;

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- (4) the Chief Financial Officer and Treasurer and the Commissioner of Community and Neighbourhood Services being requested to report to the Community Services Committee and the Policy and Finance Committee on additional funding, if necessary, from the Social Services Stabilization Reserve Fund, if the caseload increases over the 2001 approved budget;
- (5) the Chief Financial Officer and Treasurer being requested to provide to the Budget Advisory Committee an update on the adequacy of the Social Services Stabilization Reserve Fund with recommendations on future (2) contribution levels, as was directed in 2000, during the 2001 process; and

(Carried)

- (6) the City's contribution of \$2.735 million for 2,000 additional child care spaces from the Social Services Stabilization Reserve Fund towards the gross cost of \$13,676 million be contingent on 80 percent Provincial funding of \$10.941 million, with no commitment of further City funding from the Social Services Stabilization Reserve Fund for subsequent years.

(Lost)

10.8 Shelter, Housing and Support - 2001 Operating and Capital Budgets

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating and Capital Budgets for Shelter, Housing and Support.

The Budget Advisory Committee also had before it the following reports and communications:

- (a) (October 3, 2000) from the City Clerk advising that the Tenant Defence Sub-Committee at its meeting held on September 29, 2000, requested the Commissioner of Community and Neighbourhood Services to:
 - (1) report directly to City Council for its meeting on October 3, 2000, for consideration with Clause No. 21 of Report No. 8 of The Community Services Committee, entitled "Request for Rent Freeze", on initiatives that could be taken to add pressure to encourage the Provincial Government to legislate a rent freeze; and
 - (2) support the allocation of \$150,000.00 in the 2001 Budget of the Department of Community and Neighbourhood Services towards a Rent Freeze Campaign;

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- (b) (February 22, 2001) from Ms. Helen Hansen and Mr. Robert Hansen, Resident, expressing support of the recommendations of the Housing Action Now Coalition, for more and better housing and shelter;
- (c) (March 8, 2001) from Mr. John Cartwright, Business Manager, Construction Trades Council, expressing concern regarding the possibility of selling off some of the City land that has been designated for affordable housing;
- (d) (February 15, 2001) from the City Clerk advising that the Policy and Finance Committee at its meeting held on February 15, 2001:
 - (1) referred Recommendations (a), (b), (c), (e), (f), (j), and (k) embodied in the communication (February 12, 2001) from the City Clerk, entitled “Response to the Toronto Disaster Relief Committee’s ‘State of the Disaster’ Report”, that have financial implications, to the Budget Advisory Committee for consideration as part of the budget deliberations;
 - (2) requested the Commissioner of Community and Neighbourhood Services to:
 - (i) review Recommendation (d) embodied in the foregoing communication on hostel protocols as part of the upcoming review of hostel standards; and
 - (ii) review Recommendation (g) embodied in the foregoing communication to open the armouries;
 - (3) referred Recommendation (h) embodied in the foregoing communication to the Commissioner of Community and Neighbourhood Services for report to the Policy and Finance Committee on the recent Provincial announcement increasing the Provincial hostel per diem insofar as it falls short of their 80 percent share for hostel services;
 - (4) referred Recommendation (i) to the Commissioner of Community and Neighbourhood Services for a detailed report on conditions in the City’s shelter system as part of the upcoming hostel standards review; and
 - (5) requested the City Auditor to comment to the Budget Advisory Committee on the vacancy rates and bed rates;

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- (e) (February 15, 2001) from the City Clerk advising that the Policy and Finance Committee at its meeting held on February 15, 2001:
 - (1) referred the communication (February 12, 2001) from the City Clerk, entitled "Squeegee Working Youth Mobilization Program", to the Budget Advisory Committee for consideration during the 2001 Budget deliberations; and
 - (2) recommended to the Budget Advisory Committee that it recommend to Council that the Squeegee Working Youth Mobilization Program be renamed the "Street Involved Youth Program"; and
- (f) (March 19, 2001) from Mr. Robert Levitt, Resident, commenting on the allocation of \$150,000.00 for a campaign to "add pressure to encourage the Provincial government to legislate a rent freeze".

Operating

- A. Councillor Pitfield moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the Shelter, Housing and Support 2001 Operating Budget of \$439,836,500.00 gross and \$273,223,400.00 net, subject to:
 - (1) reducing such budget by a total of \$2,543,200.00 gross and \$2,643,200.00 net, as follows:
 - (a) Delete Rent Freeze Campaign - \$150,000.00 gross/net
 - (b) Eliminate 12 FTEs at Seaton House - \$587,900.00 gross/net
 - (c) Eliminate 1 FTE at Women's Residence - \$37,500.00 gross/net
 - (d) Reduce Hostel Redirect Program - \$288,800.00 gross/net
 - (e) Additional Gapping - \$1,212,000.00 gross/net
 - (f) Reduce Hostel Travel and Supplies - \$267,000.00 gross/net

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(g) Realize Social Housing Devolution
Funding - \$100,000.00 net

- (2) adding the amount of \$300,000.00 gross and net to the Tenant Defence Fund for the Tenant Support Grants Program and the Outreach and Organizing Program;
- (3) deleting the additional 1,000 emergency shelter beds (at \$14.60 net per diem) over a three-year period, at a total cost of \$5,475,000.00 gross and \$1,766,700.00 net each year.

(Carried)

B. Councillor Chow moved that:

- (1) the Commissioner of Community and Neighbourhood Services be requested to report to the wrap up meeting on the successes and costs of the Robertson House Pilot Project for teenage homeless mothers;

(Carried)

- (2) \$6.4 million be restored in the "Lets Build" program; and
- (3) \$3 million for the Mayor's Homelessness Initiative Fund be unfrozen in 2001.

(Lost)

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

Capital

C. Councillor Shiner moved that the Budget Advisory Committee:

- (a) recommend to the Policy and Finance Committee, and Council, the following:
 - (1) the 2001 Operating Budget for Shelter, Housing and Support, as recommended by the Community Services Committee, of \$18,637,000.00 gross and \$4,734,000.00 net, be adopted;

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- (2) the new debt service costs of \$0.060 million by 2006 resulting from the approval of the 2001-2005 recommended capital program with incremental operating budget impacts of \$0 in 2001, \$0.014 million in 2002, \$0.046 million in 2003, \$0 in 2004 and \$0 million in 2005, be approved for inclusion in the 2001 future operating budgets;
 - (3) the new operating budget costs of \$8.184 million by 2005 resulting from the approval of the 2001-2005 recommended capital program with incremental operating budget impacts of \$3.634 million in 2001, \$1.148 million in 2002, \$4.261 in 2003, \$0 in 2004, and \$0 in 2005 be approved for inclusion in the 2001 and future operating budgets;
 - (4) for the purpose of establishing a spending control, the recommended 2001-2005 Capital Program for Shelter, Housing and Support with a total cash flow of \$51.833 million, with a cash flow of \$18.637 million in 2001, \$12.196 million in 2002, \$7.000 million in 2003, \$7.000 million in 2004 and \$7.000 million in 2005 as outlined in Appendix D be approved; and
 - (5) the three previously approved projects from the 1999 prior year's capital program, as outlined in Appendix E be closed; and
- (b) receive the aforementioned reports and communications (a) to (f) for information.

(Carried)

Councillor Shiner resumed the Chair.

(Commissioner of Community and Neighbourhood Services - March 20, 2001)

**10.9 Toronto Transit Commission -
Wheel-Trans - 2001 Operating Budget**

The Budget Advisory Committee had before it a report (February 28, 2001) from the General Secretary, Toronto Transit Commission, advising that the Toronto Transit Commission at its meeting held on February 27, 2001, approved the following recommendation contained in a staff report dated February 16, 2001, headed "2001 Wheel-Trans Operating Budget":

"It is recommended that the Commission:

- (1) approve the 2001 Wheel-Trans Operating Budget of \$42.8M provided for in this report and companion documents which includes \$42.0M for service and \$3.0M for bus fleet replacement partially offset by revenues of \$2.2M;
- (2) approve the Wheel-Trans Service Plan which encompasses the following key factors:
 - (i) trip demand increasing to 1,503,800;
 - (ii) unaccommodated rate returns to two percent;
 - (iii) 56 percent of trips carried by buses; 44 percent of trips handled by contracted taxi service;
 - (iv) 85 percent of trips provided by accessible vehicles comprised of 132 buses and 62 accessible taxis;
 - (v) overall vehicle productivity improvement to 5.1 passengers per hour through major initiatives such as:
 - (A) introduction of a trial Express Bus Service from Scarborough Town Centre to the downtown core;
 - (B) expanded areas covered by Zone Service;
 - (C) increased integration with conventional Toronto Transit Commission accessible services; and
 - (D) efforts directed at reducing trip cancellations;

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- (vi) overall service quality improvement as measured by 'on-time' delivery of service to 95 percent through major initiatives such as:
 - (A) implementation of a 25 bus tracking trial directed at improving 'same day' service delivery;
 - (B) introduction of an automated 'call-back' feature to update customers on trip status; and
 - (C) updates to the computer scheduling system (WTIS);
 - (vii) continue to accommodate original requested trip times within +30 minutes at 96 percent;
 - (viii) improved specialized transit service co-ordination with Greater Toronto Area;
 - (viv) new Overland economical low-floor (ELF) buses available for service increase to 104 improving vehicle reliability and reducing maintenance costs; and
 - (vv) no increase in workforce;
- (3) consider this report in concert with the following:
- (i) the 2001 Toronto Transit Commission Operating Budget; and
 - (ii) 2001-2005 Toronto Transit Commission Capital Program which includes \$7.2M for Wheel-Trans of which \$6.3M is allocated to the Orion bus replacement program for the purchase of 30 low-floor ELF buses, and \$0.9M for improved scheduling and service continuity; and
- (4) forward this report to City Council for approval and to the Toronto Transit Commission's Advisory Committee on Accessible Transportation for information;".
- A. Councillor Soknacki moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that the 2001 Wheel-Trans budget be adopted at \$44,946.9 million gross and \$42,777.8 million net.

(Carried)

B. Councillor Chow moved that:

- (1) the Wheel-Trans budget be requested to report out separately in future years; and
- (2) the aforementioned report be received for information.

(Carried)

10.10 Toronto Transit Commission - 2001 Operating and Capital Budgets

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating and Capital Budgets for Toronto Transit Commission.

The Budget Advisory Committee also had before it the following reports and communications:

- (a) (January 18, 2001) from the City Clerk advising that the Policy and Finance Committee at its meeting held on January 18, 2001, referred the communication (December 15, 2000) from the General Secretary, Toronto Transit Commission, entitled "2001-2005 Capital Program and 20-Year Capital Forecast - Toronto Transit Commission", to the Budget Advisory Committee for consideration during the 2001 Capital Budget deliberations;
- (b) (February 28, 2001) from the General Secretary, Toronto Transit Commission, advising that the Toronto Transit Commission at its meeting held on February 27, 2001, received a communication (February 23, 2001) from the City Clerk advising of decisions made by the Committee at its meeting held on February 23, 2001 with respect to the Toronto Transit Commission's 2001 Operating Budget; and adopted the following:
 - (1) staff report back on the implications of mothballing the Sheppard Subway;
 - (2) staff report back on how much the Toronto Transit Commission spends on consultants and outside legal counsel;
 - (3) the Commission request the Budget Advisory Committee to separately fund the 'Carless Sunday' proposal, and that any subsidy required be separate from the Toronto Transit Commission budget;
 - (4) the Commission communicate to the Budget Advisory Committee that the Commission's 2001 budget is based on Council's previous direction of an 80/20 operating subsidy for the Toronto Transit Commission;

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- (5) Toronto Transit Commission staff be requested to work with the Planning Department and report back through the Commission on the densities that would be required along Sheppard to support the Sheppard Subway at a breakeven operating cost;
 - (6) Toronto Transit Commission staff be requested, in consultation with the Chief Financial Officer and Treasurer, to report back to the Commission for forwarding to the Budget Advisory Committee a report on the one percent dedicated tax that Metro Council approved with respect to the Sheppard Subway;
 - (7) the Commission establish a Budget Sub-Committee comprising of Chair Ashton, Commissioner Miller, Commissioner Shaw and Commissioner Moscoe;
 - (8) the communication received from the Rocket Riders regarding Fare Increase Scenarios be referred to the Commission's Budget Sub-Committee for consideration, including options around post high school student rates and bulk rates where employee/student monthly passes are (a) optional and (b) non-optional;
- (c) (February 28, 2001) from Mr. Philip Webb, Centre for Urban and Community Studies, University of Toronto, providing an analysis of the cost of continuing to operate the Scarborough LRT;
- (d) (February 16, 2001) from the General Secretary, Toronto Transit Commission, advising that the Toronto Transit Commission at its special meeting held on February 16, 2001, adopted the report (February 16, 2001), entitled "2001 TTC Operating Budget", subject to:
- (1) amending Recommendation No. (1) by adding the words "and further approve Option No. 3 embodied in Table 6 on Page 7 of the report", so such Recommendation reads as follows:
 - “(1) approve the 2001 TTC Operating Budget (summarized in Appendix A) as described in this report and the following accompanying reports:
 - (i) Toronto Transit Commission 2001 Operating Budget Overview;
 - (ii) Toronto Transit Commission 2001 Departmental Goals and Objectives;

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- (iii) Toronto Transit Commission 2001 Organization Charts;
and
 - (iv) Toronto Transit Commission 2001 Detailed Operating Budget (Blue Book);
- (2) noting this report provides a series of City funding options for dealing with the shortfall;
 - (3) noting this report also provides high-level projections of the key elements of the operating budget for the year 2002 which must be taken into consideration when assessing the options for dealing with the 2001 shortfall; and
 - (4) forwarding this report to the City of Toronto for Council approval of the City's 2001 Transit Operating Subsidy to the TTC;
- (e) (March 19, 2001) from the Chief Financial Officer and Treasurer reporting, as requested on the Sheppard Subway Development Charges; and recommending that this report be received for information; and
 - (f) (February 16, 2001) from Councillor David Shiner, Ward 24 Willowdale, addressed to the Chair and Members, Toronto Transit Commission, regarding the budget for the Toronto Transit Commission.

Operating

- A. Councillor Sutherland moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the following:
 - (1) the adoption of the TTC Operating Budget at \$147.602 million net; and
 - (2) the Chair, Toronto Transit Commission, be requested to report to City Council through the Policy and Finance Committee prior to withdrawing funds from the TTC Stabilization Reserve fund, such report to include an outline of the need for such funds.

(Carried)

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- B. Councillor Pitfield moved that the Chair, Toronto Transit Commission, be requested to report to:
- (a) the Budget Advisory Committee wrap up meeting, on exactly what the natural gas expense will be; noting that money allocated to be used only for fuel and potential savings to be used to reduce the potential draw by the TTC on the Stabilization Reserve fund; and
 - (b) the Budget Advisory Committee outlining which arterial roads the high occupancy lanes (HOV) would be located on and the costs associated with same.

(Carried)

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- C. Councillor Shiner moved that the Chair, Toronto Transit Commission, be requested to report to the Budget Advisory Committee wrap up meeting to quantify specific measures to address the \$26.617 million shortfall, i.e., whether the measures be revenue increases or expense reductions.

(Carried)

Councillor Shiner resumed the Chair.

- D. Councillor Chow moved that Councillor Sutherland's motion A. (1) be amended by adding \$13 million to the TTC Operating Budget.

(Lost)

- E. Councillor Pantalone moved that Councillor Sutherland's motion A. (1) be amended by adding the \$13 million additional funding to be drawn from the TTC Stabilization Reserve fund.

(Lost)

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

Capital

- F. Councillor Shiner moved that the Budget Advisory Committee:
- (1) recommend to the Policy and Finance Committee, and Council, the following:

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- (a) the TTC Capital Budget, excluding Sheppard, be adopted at \$253.597 million gross for 2001;
 - (b) all previously approved projects be received;
 - (c) the Chair, Toronto Transit Commission, be requested to consider the transit shelters, covered in the budget, being installed in conjunction with Works and Emergency Services under the Mediacom contract; and further that the Chair, Toronto Transit Commission, be requested to report on any shelters that cannot be accommodated under such contract; and
 - (d) \$115,000.00 be allocated for engineering work only with respect to the replacement of the 40 foot diesel buses or equivalent (Project # TTC000414);
- (2) requested the Chair of the Toronto Transit Commission, in consultation with the Chief Financial Officer and Treasurer, to report to the Budget Advisory Committee wrap up meeting on the details of the \$7.4 million in unspecified reductions by sub-project for 2001; the 2001 and related future commitments by sub-project and the pre-approval of a portion of the 2002 Capital budget of \$112 million as outlined in Appendix G in the context of the five year target of \$1,049.590 million; and on a revised budget by sub-project for the five year target of \$1,049.590 million; and
- (c) received the aforementioned reports and communications (a) to (f) for information.

(Carried)

(Chair, Toronto Transit Commission; c. Chief Financial Officer and Treasurer - March 20, 2001)

10.11 GO Transit - 2001 Operating Budget

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating Budget for GO Transit.

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the recommended 2001 Operating Budget for GO Transit.

The Budget Advisory Committee adjourned its meeting at 6:15 p.m.

Chair