

THE CITY OF TORONTO

City Clerk's Division

Minutes of the Budget Advisory Committee

Meeting No. 15

Monday, April 2, 2001

The Budget Advisory Committee met on Monday, April 2, 2001, in Committee Room No. 1, City Hall, Toronto, commencing at 9:40 a.m.

Attendance

Members were present for some or all of the time period indicated.

	9:40 a.m. to 12:34 p.m.	2:12 p.m. to 5:45 p.m.
Councillor David Shiner, Chair	X	X
Councillor Paul Sutherland, Vice Chair	X	X
Councillor Olivia Chow	X	X
Councillor Ron Moeser	X	X
Councillor Joe Pantalone	X	X
Councillor Jane Pitfield	X	X
Councillor David Soknacki	X	X

Also Present:

Councillor Brian Ashton	Councillor David Miller
Councillor Betty Disero	Councillor Howard Moscoe
Councillor Doug Holyday	Councillor Frances Nunziata
Councillor Irene Jones	Councillor Kyle Rae
Councillor Jack Layton	Councillor Sherene Shaw
Councillor Joe Mihevc	

**15.1 Social Development and Administration
2001 Operating Budget**

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for Social Development and Administration.

The Budget Advisory Committee also had before it the following reports:

- (a) (February 15, 2001) from the City Clerk advising that the Policy and Finance Committee at its meeting held on February 15, 2001:
 - (1) referred the communication (February 12, 2001) from the City Clerk, entitled "Squeegee Working Youth Mobilization Program", to the Budget Advisory Committee for consideration during the 2001 Budget deliberations; and
 - (2) recommended to the Budget Advisory Committee that it recommend to Council that the Squeegee Working Youth Mobilization Program be renamed the "Street Involved Youth Program"; and
- (b) (March 26, 2001) from the Commissioner of Community and Neighbourhood Services providing the Budget Advisory Committee with an update on revised funding for the Squeegee Working Youth Mobilization (SWYM) Program, now known as the Street Involved Youth Program (Policy and Finance Committee, at its meeting of February 15, 2001, recommended this change in the name of the Program); and recommending that:
 - (1) the original departmental 2001 budget request for funding of the Street Involved Youth Program (SIYP) be reduced from \$550,127.00 gross, \$170,000.00 net to \$550,127.00 gross, \$42,500.00 net; and
 - (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

On motion by Councillor Pitfield, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the report (March 26, 2001) from the Commissioner of Community and Neighbourhood Services, recommending that:

- (a) the original departmental 2001 budget request for funding of the Street Involved Youth Program (SIYP) be reduced from \$550,127.00 gross, \$170,000.00 net to \$550,127.00 gross, \$42,500.00 net; and
 - (b) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto; and
- (2) received the report (February 15, 2001) from the City Clerk for information.

**15.2 Social Services
2001 Operating Budget**

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for Social Services.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee requested the Commissioner of Community and Neighbourhood Services to report to the Community Services Committee on a monthly basis providing the up-to-date caseload figures with respect to Welfare recipients.

Councillor Shiner resumed the Chair.

(Commissioner of Community and Neighbourhood Services - April 2, 2001)

**15.3 Shelter, Housing and Support
2001 Operating Budget**

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for Shelter, Housing and Support.

Budget Advisory Committee Minutes
Monday, April 2, 2001

The Budget Advisory Committee also had before it the following reports:

- (a) (March 12, 2001) from the City Auditor commenting on the hostel vacancy and bed rates as requested by the Policy and Finance Committee, at its meeting held on February 12, 2001; and recommending that:
 - (1) the Commissioner of Community and Neighbourhood Services, review the reservation policy of all shelters with a view to maintaining a balance between maximizing bed space usage and providing assurance that a bed space will be available to a client who is registered in a shelter;
 - (2) the Commissioner of Community and Neighbourhood Services, provide all shelters with a clear definition of an occupied bed for the purposes of reporting the daily occupancy data and establishing the number of bed spaces eligible for the per diem fee to be paid by the City;
 - (3) the Commissioner of Community and Neighbourhood Services, enhance the agency review officers' site visits to the shelters to include random verification checks of the per diem billings and occupancy data submitted by the shelters;
 - (4) the Commissioner of Community and Neighbourhood Services, ensure that the bed space capacity used in calculating occupancy rates is calculated properly when new bed spaces are added into the emergency shelter system;
 - (5) the Commissioner of Community and Neighbourhood Services, in consultation with City Legal, review the need to update the service agreements with service providers that were previously made with the former Municipality of Metropolitan Toronto; and
 - (6) the Commissioner of Community and Neighbourhood Services, request Street Helpline, a program of Community Information Toronto, to review the hostel/bed registry information posted on its web site with a view to providing accurate and complete information; and
- (b) (March 30, 2001) from the Commissioner of Community and Neighbourhood Services providing financial costs associated with the Robertson House Pregnant Women's Program compared to the average costs of the other City-operated family shelters; and recommending that:
 - (1) Council request that the Ministry of Health fund the annual operating costs of \$171,258.00 for the pregnant mothers' program at Robertson House;

-5-
Budget Advisory Committee Minutes
Monday, April 2, 2001

- (2) the Province of Ontario be encouraged to expand the pregnant mothers' program in all family shelters across Ontario; and
- (3) this report be forwarded to the Ministry of Health.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

A. Councillor Shiner moved that the Budget Advisory Committee:

- (1) recommend to the Policy and Finance Committee, and Council:
 - (a) the adoption of the report (March 12, 2001) from the City Auditor;
 - (b) the adoption of the report (March 30, 2001) from the Commissioner of Community and Neighbourhood Services;
 - (c) that a copy of the aforementioned report (March 30, 2001) from the Commissioner of Community and Neighbourhood Services, entitled "Robertson House Pilot Project for At-Risk Pregnant Women" be forwarded to the Inquest into the death of Jordan Heikamp; and
 - (d) that the Provincial Government be requested to increase its per diem rate to reimburse the City for 80 percent of the actual per diem rate paid by the City; and
- (2) request the Commissioner of Community and Neighbourhood Services, in consultation with the City Auditor, to report to the Budget Advisory Committee on the criteria and formulae used to calculate per diem shelter rates paid under contracts with various service providers and the rationale for the range of rates as noted in the City Auditor's report, entitled "Hostel Vacancy and Bed Rates".

(Carried)

Councillor Shiner resumed the Chair.

- B. Councillor Chow moved that Councillor Shiner's motion A. (1)(d) be amended by adding the words "and in the event these negotiations are not successful, the Commissioner of Community and Neighbourhood Services be requested to report thereon to the Community Services Committee on the steps that can be taken to reduce the City's actual average per diem rate pertaining to shelter costs to the maximum per diem rate set by the Province; and".

(Carried)

(Commissioner of Community and Neighbourhood Services; c. City Auditor - April 2, 2001)

15.4 Toronto Transit Commission 2001 Operating and Capital Budgets

The Budget Advisory Committee gave consideration to the 2001 Operating and Capital Budgets for the Toronto Transit Commission.

Sheppard Subway - Operating Budget

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- A. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the Sheppard Subway - 2001 Operating Budget, as presented.

(Carried)

Councillor Shiner resumed the Chair.

Conventional - 2001 Operating Budget

- B. Councillor Pantalone moved that the Budget Advisory Committee:
- (1) consider the impact of the 2002 Operating Budget of the Toronto Transit Commission at a future meeting shortly after completion of the 2001 Budget process and approval of same by Council; and

- (2) request the Chairman of the Toronto Transit Commission to report to such meeting on the impacts and pressures of the Toronto Transit Commission's 2002 Operating Budget, especially as it relates to service cuts.

(Carried)

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

C. Councillor Shiner moved that the Budget Advisory Committee:

- (1) receive all presentations from the Toronto Transit Commission; and
- (2) request the Chairman of the Toronto Transit Commission to report to the Policy and Finance Committee after the April 11, 2001 Toronto Transit Commission meeting to quantify how the \$26.6 million shortfall will be addressed.

(Carried)

Councillor Shiner resumed the Chair.

D. Councillor Chow moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that \$4 million be restored to the TTC 2001 Operating Budget so the TTC would not be forced to make the decision in 2001 of service cuts affecting the 77 routes across the City.

(Lost)

Capital

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

E. Councillor Shiner moved that the Budget Advisory Committee:

- (1) receive all presentations from the Toronto Transit Commission; and
- (2) request the Chair of the Toronto Transit Commission to report to the Policy and Finance Committee providing the following information:
 - (i) a revised 2001 and related future commitments by sub-project; and

- (ii) a revised budget by sub-project for the five year program target of \$1,049.590 million.

(Carried)

(Chairman, Toronto Transit Commission; c. Committee Administrator,
Policy and Finance Committee - April 2, 2001)

15.5 WES - Technical Services 2001 Operating Budget

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for WES - Technical Services.

The Budget Advisory Committee also had before it the following reports:

- (a) (March 29, 2001) from the Commissioner of Works and Emergency Services providing an update on the funding required to proceed with the environmental initiatives as outlined in the Chief Administrative Officer's report, dated March 6, 2001; and recommending that funding in the amount of \$972.63 thousand be provided in the various programs' 2001 operating budgets to proceed with the Environmental Initiatives as outlined in the report;
- (b) (March 30, 2001) from the Commissioner of Works and Emergency Services reporting, as requested, on the FTE's associated with Capital Program delivery enhancements for the Technical Services Division of the Works and Emergency Services Department; and recommending that this report be received for information; and
- (c) (March 28, 2001) from the City Clerk advising that the Works Committee, at its meeting held on March 28, 2001, in considering those items in the 2001 Operating Budget submissions for the respective Divisions of the Works and Emergency Services Department that were deferred by the Committee at its special meeting on February 21 and 28, 2001, took the following action:

III. Technical Services:

- (1) recommended to the Budget Advisory Committee the following proposed additional reductions:

	<u>Gross</u>	<u>Net</u>
	(\$000's)	(\$000's)
(i) Eliminate new Environmental Plan initiatives	1,956.2	1,956.2

Budget Advisory Committee Minutes
Monday, April 2, 2001

(ii)	Eliminate Development Review		
	Increase	281.1	122.3

and noted that the recommended funding of \$1,092,000.00 for Environmental Plan initiatives referred to in the report dated March 6, 2001, from the Chief Administrative Officer, applies to a number of corporate initiatives;

- (2) requested that the Commissioner of Works and Emergency Services report to the Works Committee each month on the current status of development applications; and
- (3) requested that the Commissioner of Works and Emergency Services, in conjunction with the Commissioner of Urban Development Services, report to the Works Committee by September 2001 on adoption of a user fee program whereby the cost of the processing of development applications is funded by the users of this service.

Operating

- A. Councillor Pantalone moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, an additional 3.5 FTEs be added in 2001 for the Development Review process at a cost of \$281.1 thousand gross and \$122.3 thousand net for 2001.

(Carried)

- B. Councillor Pitfield moved the Budget Advisory Committee:

- (1) defer consideration of the aforementioned report (March 29, 2001) from the Commissioner of Works and Emergency Services respecting Corporate Environmental Initiatives until its meeting of April 6, 2001;
- (2) request the Chief Administrative Officer, in consultation with the Senior Departmental staff, to report on the savings which would be achieved this year through these initiatives and how such initiatives will be incorporated in future years within Department envelopes; and

- (3) direct that the following motion be considered at its meeting of April 6, 2001:

“upon completion of the work with respect to the environmental issues that the contracts cease and further that the contracted person not be employed on a full time basis by the City.”.

(Carried)

- C. Councillor Soknacki moved that the Budget Advisory Committee receive the aforementioned report (March 30, 2001) from the Commissioner of Works and Emergency Services for information.

(Carried)

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- D. Councillor Shiner moved that the Budget Advisory Committee:

- (1) receive the matters related to Technical Services embodied in the report (March 28, 2001) from the City Clerk; and
- (2) request the Commissioner of Works and Emergency Services to report to the 2002 Budget process on the initiatives which have been undertaken to improve the process for reviewing development applications.

(Carried)

Councillor Shiner resumed the Chair.

(Chief Administrative Officer; Commissioner of Works and Emergency Services - April 2, 2001)

15.6 WES Department Requirements 2001 Capital Budget

The Budget Advisory Committee gave consideration to the 2001 Capital Budget for WES Department Requirements.

The Budget Advisory Committee also had before it a report (March 29, 2001) from the Commissioner of Works and Emergency Services reporting, as requested, on the savings achieved since the closing of the 10 Works and Emergency Services yards.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee received the aforementioned report for information.

Councillor Shiner resumed the Chair.

**15.7 Solid Waste Management Services
2001 Operating and Capital Budgets**

The Budget Advisory Committee gave consideration to the 2001 Operating and Capital Budgets for Solid Waste Management Services.

The Budget Advisory Committee also had before it the following reports:

- (a) (March 28, 2001) from the City Clerk advising that the Works Committee, at its meeting held on March 28, 2001, in considering those items in the 2001 Operating Budget submissions for the respective Divisions of the Works and Emergency Services Department that were deferred by the Committee at its special meeting on February 21 and 28, 2001, took the following action:

I. Solid Waste Management Services:

- (1) recommended to the Budget Advisory Committee for its wrap-up meeting that the tipping fees for commercial waste be increased by \$2.00 per tonne from \$55.00 to \$57.00 per tonne at the Keele Valley Landfill Site and from \$65.00 to \$67.00 per tonne at transfer stations, in lieu of the previously recommended increase of \$10.00 per tonne;
- (2) further recommended that a Tuesday and Friday pick-up service on Lakeshore Boulevard West/the Queensway and Bloor Street commercial areas in Etobicoke be provided, thereby reducing the number of pick-ups to twice per week only;

Budget Advisory Committee Minutes
Monday, April 2, 2001

- (3) advised the Budget Advisory Committee that:
 - (i) the Works Committee recognizes that the night-time collection of commercial waste is an essential service and should continue to be provided on a full cost recovery basis;
 - (ii) the Works Committee is developing a full cost recovery strategy for implementation as soon as it can be finalized, no later than the end of summer 2001;
 - (iii) staff are developing options for the program that would include techniques based on volume, tonnage and square footage; and
 - (iv) the forthcoming report will be circulated to business organizations for their input, on the basis of full cost recovery; and
- (4) requested that the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer report to the Works Committee on the Vehicle Reserve Fund as allocated to the Works and Emergency Services Department by Division, with respect to how the fund existed prior to amalgamation, its operation since amalgamation and a long-term plan, and including an explanation of how the fund is currently being administered and how it is intended to be administered in the future, whether by department or as a corporate resource;
- (b) (February 28, 2001) from the City Clerk advising that the Works Committee at its meeting on February 7, 21 and 28, 2001, reviewed the 2001 Operating Budget for the following divisions in the Works and Emergency Services Department, and took the following action with respect thereto:
 - I. Solid Waste Management Services - 2001 Operating Budget adopted other than the following:

Budget Advisory Committee Minutes
Monday, April 2, 2001

- (1) recommended to the Budget Advisory Committee the adoption of the recommended 2001 Operating Budget for Solid Waste Management Services, subject to the following reductions:

	Gross (\$000's)	Net (\$000's)
--	--------------------	------------------

- | | | |
|---|-----------|-----------|
| (v) do not provide free multi-bin
composters to schools or day cares | (1,279.9) | (1,279.9) |
|---|-----------|-----------|

- (2) submitted to the Budget Advisory Committee without recommendation the following proposed reduction, with a request that the Committee pursue a more comprehensive approach when dealing with the School Boards, including the feasibility of an exchange of services that would be beneficial to both the City and the Boards:

- | | | |
|---|--|-------|
| - implement user fee for School Boards
(effective September 1, 2001) | | 162.5 |
|---|--|-------|

- (3) reported to the Budget Advisory Committee having:

- (a) deferred consideration of the following proposed reduction to its next meeting, scheduled to be held on March 28, 2001:

- | | | |
|--|---------|---------|
| - Delete waste and recycling pick-up at
commercial locations effective
May 1, 2001 | 3,100.0 | 2,103.0 |
|--|---------|---------|

- (b) requested the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer to report to the next meeting on a cost recovery program, recognizing that the night-time collection of commercial waste is an essential service and should continue to be provided and that it be revenue neutral to the City; and

- (c) requested the Commissioner of Works and Emergency Services to report further to the Works Committee on providing a Tuesday and Friday pick-up service on Lakeshore Boulevard West/The Queensway and Bloor Street commercial areas in Etobicoke, thereby reducing the number of pick-ups to twice per week only;

Budget Advisory Committee Minutes
Monday, April 2, 2001

- (4) recommended to the Budget Advisory Committee that the tipping fee for commercial waste at the Keele Valley Landfill Site be increased by \$10.00 from \$55.00 to \$65.00 per tonne, and the fee for commercial waste at transfer stations be increased by \$10.00 from \$65.00 to \$75.00 per tonne; and reported having requested the Commissioner of Works and Emergency Services to:
 - (a) report to the next meeting of the Works Committee on a potential phase-in of the recommended increase in tipping fees; and
 - (b) report in time for the next budget process on the actual dollar impact of the recommended increase in tipping fees;
 - (5) recommended to the Budget Advisory Committee that waste diversion initiatives be given high priority during the budget discussions in the event that additional funding is available;
 - (6) recommended to the Budget Advisory Committee that surplus garbage packers be sold to offset contributions to the cost of vehicle equipment and replacement;
- (c) (October 23, 2000) from the City Clerk forwarding for information and any attention deemed necessary, Clause No. 1 of Report No. 17 of The Works Committee, headed "3Rs Implementation Plan for the City of Toronto", which was adopted, as amended, by City Council on October 3, 4 and 5, 2000, and at its Special Meetings held on October 6, 2000, October 10, 11 and 12, 2000, and in so doing referred the following motions to the Budget Advisory Committee for consideration during the 2001 Operating Budget process:
- (1) Moved by Councillor Chow:

"It is recommended that composters be provided at no charge to all schools (public, French, Catholic and private) and all licensed child care centres, by spring 2001."; and
 - (2) Moved by Councillor Johnston:

"It is recommended that \$1.3 million be provided from the Corporate Contingency Account in order to provide composters to all schools and child care centres located in the City of Toronto.";

- (d) (March 30, 2001) from the Commissioner of Works and Emergency Services reporting, as requested, on issues/requests identified during the review of the Solid Waste Management (SWM) Services 2001 Operating Budget; and
- (e) (March 29, 2001) from the City Solicitor advising the Committee of the Status of litigation related to assessment of the Beare Road Landfill; and recommending that this report be received for information.

Operating

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- A. Councillor Shiner moved that the Budget Advisory Committee:
 - (1) recommend to the Policy and Finance Committee, and Council, the following:
 - (i) that the tipping fees for commercial waste be increased by \$2.00 per tonne from \$55.00 to \$57.00 per tonne at the Keele Valley Landfill Site and from \$65.00 to \$67.00 per tonne at transfer stations with additional revenue of \$300,000.00;
 - (ii) that surplus garbage packers be sold to offset contributions to the cost of vehicle equipment and replacement as recommended by the Works Committee;
 - (iii) User Fees for School Boards to be implemented in January 2002;
 - (2) receive the matters related to Solid Waste Management embodied in the report (March 28, 2001) from the City Clerk;
 - (3) receive the matters related to Solid Waste Management embodied in the report (February 28, 2001) from the City Clerk; and
 - (4) receive the aforementioned reports and communication (c) to (e) for information.

(Carried)

Councillor Shiner resumed the Chair.

- B. Councillor Sutherland moved that Councillor Shiner's motion A.(1) be amended by adding thereto that \$2.4 million be held as a reserve in the Fleet Capital Budget for the purchase of recycling vehicles, and such funds not be released until such time the Commissioner of Works and Emergency Services provides a report to Council through the Works Committee on the best initiatives to implement waste diversion.

(Carried)

Capital

- C. Councillor Chow moved that the Budget Advisory Committee:
- (1) defer consideration of the 2001 Capital Budget for Solid Waste Management Services to the April 6, 2001 Budget Advisory Committee meeting, and that the following motion be considered at that time:

"Dufferin Waste Processing Facility Expansion – Commit to build - add \$1 million to the 2001 Budget and further that the Commissioner of Works and Emergency Services be requested to report to the Works Committee on the Business Plan in terms of the Project schedule and how use of the draw would occur;"; and
 - (2) request the Chief Financial Officer and Treasurer and the Commissioner of Works and Emergency Services to report to the Budget Advisory Committee for its meeting of April 6, 2001, providing a cost comparison between Newmarket and the Dufferin Diversion Facility to include the actual costs that have been agreed upon for the operation of the facility, haulage, land, depreciation and debt service costs, etc.; the said report to be distributed to Members of the Budget Advisory Committee by Wednesday, April 4, 2001.

(Carried)

(Chief Financial Officer and Treasurer; Commissioner of Works and Emergency Services - April 2, 2001)

**15.8 Transportation Services
2001 Operating and Capital Budgets**

The Budget Advisory Committee gave consideration to the 2001 Operating and Capital Budgets for Transportation Services.

The Budget Advisory Committee also had before it the following reports:

- (a) (March 28, 2001) from the City Clerk advising that the Works Committee, at its meeting held on March 28, 2001, in considering those items in the 2001 Operating Budget submissions for the respective Divisions of the Works and Emergency Services Department that were deferred by the Committee at its special meeting on February 21 and 28, 2001, took the following action:

II. Transportation Services:

- (1) recommended to the Budget Advisory Committee that:
- (i) grass cutting on public rights-of-way budget increase request be decreased to \$235,000.00 subject to the Transportation Services Division either successfully awarding this work to private contractors or a combination of contracted out and in-house services to be provided within the budget envelope;
 - (ii) staff continue to hold discussions with Union Local 416 to discuss areas where seasonal City staff could continue to cut all or part of the public rights-of-way;
 - (iii) the level of service of grass cutting on public rights-of-way be a minimum of six cuttings per year; and
 - (iv) staff continue to look at opportunities to naturalize areas within the public rights-of-way;
- (2) further recommended that three additional By-law Enforcement Officers be hired for Districts 2, 3 and 4 at an additional cost of \$201,000.00;

Budget Advisory Committee Minutes
Monday, April 2, 2001

- (3) further recommended that the annual permit parking fees and front yard parking fees be increased by \$1.00 per month for the current Council term as soon as possible, in lieu of the previously recommended increase of \$3.00 per annum, and that such revenue be used strictly for litter pick-up around cars in areas where there is permit parking, to the amount generated; and requested the Commissioner of Works and Emergency Services to report to the Works Committee annually on the effects of this program;

- (4) adopted the following motion:

“Be it resolved that the Works Committee advise the Policy and Finance Committee at its next meeting that the Works Committee is very disappointed with the Budget Advisory Committee actions on the Transportation Services budget with regard to sidewalk snow clearing in North York being reinstated for the period November – December 2001 without foresight to the \$600,000.00 annualized costs, which is very discriminatory to the rest of the City;

Be it further resolved that the Policy and Finance Committee be made aware that the Works Committee, which is responsible for overseeing this department, rationally had staff renegotiate, without cost, a fair and equitable sidewalk program of improved snow clearing in front of schools, parks, libraries, and community centres which are areas of concern to the larger Toronto community; and

Be it further resolved that the Works Committee reconfirm its position and request the Policy and Finance Committee and Council to reverse the Budget Advisory Committee recommendation, to send a clear message to all Torontonians that the City of Toronto is amalgamated and wishes to treat all citizens in a fair and equitable manner.”;

- (5) deleted the proposed reduction of the increase in street lighting maintenance in the amount of \$150,000.00, such funding to remain in the budget; and
- (6) requested that the Commissioner of Works and Emergency Services report to the Works Committee on the means by which sidewalks can be returned to their original condition after utility cuts;

Budget Advisory Committee Minutes
Monday, April 2, 2001

- (b) (March 30, 2001) from the Commissioner of Works and Emergency Services reporting on the impact, with respect to the state of good repair for the City infrastructure, of reduced contracted summer maintenance in the Transportation Services Division 2001 Operating Budget;
- (c) (February 28, 2001) from the City Clerk advising that the Works Committee at its meeting on February 7, 21 and 28, 2001, reviewed the 2001 Operating Budget for the following divisions in the Works and Emergency Services Department, and took the following action with respect thereto:

II. Transportation Services - 2001 Operating Budget adopted other than the following:

- (4) reported to the Budget Advisory Committee having deferred consideration of the following proposed reductions until its next meeting, scheduled to be held on March 28, 2001:

- reduce the increase in grass cutting costs 1,235.0 1,235.0

and having requested that the Commissioner of Works and Emergency Services, in conjunction with the Commissioner of Economic Development, Culture and Tourism, report back to such meeting with respect to the impact of reducing the increase in grass cutting costs, and on areas that have been naturalized; and

- reduce increase in street lighting maintenance 150.0 150.0

and having requested that the Commissioner of Works and Emergency Services meet with officials of Toronto Hydro, including the Vice-Chair, with respect to the street lighting portions of the 2001 Capital and Operating Budgets with a view to reducing expenditures;

- (d) (March 30, 2001) from the Commissioner of Works and Emergency Services reporting, as requested, on advancing the purchase of land required for the North Yonge Centre Service Road; and recommending that this report be received for information; and
- (e) confidential (March 26, 2001) from the City Solicitor reporting, as requested, on the legality of imposing an additional licence fee for fast food businesses and convenience stores to cover the cost of manual litter pickers; and recommending that this report be received for information.

Operating

- A. Councillor Moeser moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that \$200,000.00 be reinstated for special leaf pickup in Scarborough and Etobicoke.

(Carried)

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the Budget Advisory Committee:
- (1) receive the aforementioned confidential report (March 26, 2001) from the City Solicitor for information; and
 - (2) defer consideration of the balance of this budget to the April 5, 2001 meeting of the Budget Advisory Committee.

(Carried)

Capital

- C. Councillor Shiner moved that the Budget Advisory Committee defer consideration of the 2001 Capital Budget for Transportation Services to the April 5, 2001 meeting of the Budget Advisory Committee.

(Carried)

Councillor Shiner resumed the Chair.

**15.9 Fleet Management Services
2001 Operating and Capital Budgets**

The Budget Advisory Committee gave consideration to the 2001 Operating and Capital Budgets for Fleet Management Services.

The Budget Advisory Committee also had before it the following reports:

- (a) (March 28, 2001) from the Commissioner of Corporate Services reporting, as requested, on the feasibility of contracting out garage operations and on estimated savings if any; and recommending that this report be received for information;

- (b) (March 28, 2001) from the Commissioner of Corporate Services reporting, as requested, on the estimated number of fleet replacement units that will be delivered in 2001; advising that if the 2001 replacement program is approved by August 2001, all light duty vehicles will be purchased and delivered in 2001; that staff are checking with suppliers to confirm expected delivery dates and compiling the information for the 1999 and 2000 replacement programs which will be provided to the Budget Advisory Committee at its next meeting; and recommending that this report be received for information; and

- (c) (March 29, 2001) from the Chief Financial Officer and Treasurer reporting on a process for ensuring that duplication is not taking place in programs with respect to fleet management; and recommending that:
 - (1) the allocations be confirmed by programs as soon as the Fleet Management Services budget is approved by Council; and
 - (2) the budgets established by Fleet Management Services for programs not be exceeded without the express approval of the program managers.

Operating

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- A. Councillor Shiner moved that the Budget Advisory Committee defer consideration of the 2001 Operating Budget for Fleet Management Services to the April 5, 2001 meeting of the Budget Advisory Committee.

(Carried)

Capital

- B. Councillor Shiner moved that the Budget Advisory Committee:
 - (1) recommend to the Policy and Finance Committee, and Council, that an additional \$2.4 million be held as a reserve in the Fleet Capital Budget for the purchase of recycling vehicles, and such funds not be released until such time as the Commissioner of Works and Emergency Services provides a report to Council through the Works Committee on the best initiatives to implement waste diversion; and

Budget Advisory Committee Minutes
Monday, April 2, 2001

- (2) defer consideration of the balance of this budget to the April 5, 2001 meeting of the Budget Advisory Committee.

(Carried)

Councillor Shiner resumed the Chair.

**15.10 Facilities and Real Estate
2001 Operating and Capital Budgets**

The Budget Advisory Committee gave consideration to the 2001 Operating and Capital Budgets for Facilities and Real Estate.

The Budget Advisory Committee also had before it the following reports and communication:

- (a) (March 5, 2001) from the City Clerk advising that the Administration Committee at its meetings held on February 20, 27 and March 5, 2001, reviewed the 2001 Operating Budget for the Administration Committee and took the following action in regard thereto:

- (V) Facilities and Real Estate:

- (1) recommended to the Budget Advisory Committee:

- (i) that a cost/benefits analysis be undertaken by the Commissioner of Corporate Services to determine the potential cost savings of Alternate Service Delivery of building cleaning services within the Facilities and Real Estate Division of Corporate Services;
- (ii) that a limit be placed on the amount of land held on account by the Housing Portfolio for "Let's Build" to a maximum of \$5 million and that Real Estate staff be directed to immediately begin to dispose of the balance of the holdings; and

Budget Advisory Committee Minutes
Monday, April 2, 2001

- (iii) that the Director of Real Estate be requested to increase the level of property sales; that two additional staff be added to the Real Estate section to help facilitate this increase; that these two staff persons be re-deployed from elsewhere in the Division and not be new staff; that the Director of Real Estate be authorized to backfill the positions of re-deployed staff with temporary staff; that any additional salary dollars for both backfill and re-deployed staff be paid from the additional cost savings from increased property sales; and that the Director of Real Estate be requested to report directly to the Budget Advisory Committee on the amount of extra revenue that can be achieved through these actions;
 - (2) requested the Commissioner of Corporate Services, in consultation with the Commissioner of Community and Neighbourhood Services, to submit a report to the Budget Advisory Committee on the implications to the remaining "Let's Build" projects that were put forward a year ago;
 - (3) requested the Commissioner of Community and Neighbourhood Services to submit a report to the Budget Advisory Committee providing the implications of the loss of funding incentives coming from the other jurisdictions with respect to the "Let's Build" program;
 - (4) requested the Facilities and Real Estate Division to submit a report to the Budget Advisory Committee respecting the Division's workplan showing the number of FTEs of each function and how projects are evaluated and prioritized; and
 - (5) requested the Real Estate Division to institute a regular report with frequency at least quarterly, to the Administration Committee, establishing targets for the sale of properties in the City portfolio, number of properties proposed for sale in the last quarter, current status of such properties, number of months since proposed and/or designated surplus and other appropriate measures to assist in the management for the sale of surplus properties, the first of such report to be submitted to the Budget Advisory Committee as well;
- (b) (March 27, 2001) from Commissioner of Corporate Services reporting, as requested, on the financial impact of the potential consolidation of the Construction Management function in the Facilities and Real Estate Division; and recommending that:

Budget Advisory Committee Minutes
Monday, April 2, 2001

- (1) this report outlining the potential for savings through the consolidation of the Construction Management function in the Economic Development, Culture and Tourism Department with the Facilities and Real Estate Division, be received; and
 - (2) the Commissioner of Corporate Services be requested to report back on the potential for similar savings through consolidation of the Construction Management function in other departments;
- (c) (March 27, 2001) from the Commissioner of Corporate Services reporting, as requested, on the proposed reduction in the level of cleaning services at City Hall and the potential impact on the building's state of good repair; and recommending that this report be received for information;
- (d) (March 8, 2001) from the Commissioner of Corporate Services reporting, as requested, on the potential for savings that can be achieved by completing the Old City Hall repairs sooner rather than later; advising that the project plan as submitted for the Old City Hall repairs represents an optimum balancing of work urgency, the amount of labour required to complete the work consistent with the architectural requirements, and the associated costs; that acceleration of the work will result in increased costs through payment of overtime and labour inefficiency and is not recommended; and further recommending that this report be received for information;
- (e) (March 28, 2001) from the Commissioner of Corporate Services reporting, as requested, on the potential implementation of ASD options for building maintenance; advising that the potential exists for the implementation of alternative service delivery options in relation to building maintenance services; however, this matter will be explored as the next step in the ASD strategy after its successful implementation in relation to cleaning services; and recommending that this report be received for information;
- (f) (February 7, 2001) from the City Auditor responding to a request by City Council that the City Auditor report on certain outstanding budget issues between the Parks and Recreation Division, Economic Development, Culture and Tourism Department and the Facilities and Real Estate Division, Corporate Services Department; and recommending that:
- (1) subject to adjustments, if any, to the 2001 maintenance budget of the Parks and Recreation Division, the Chief Financial Officer and Treasurer effect a net budget transfer of \$916.3 thousand from the Facilities and Real Estate Division of the Corporate Services Department to the Parks and Recreation Division of the Economic Development, Culture and Tourism Department as detailed in Appendix 1;

Budget Advisory Committee Minutes
Monday, April 2, 2001

- (2) the Chief Financial Officer and Treasurer be directed to resolve future departmental budget disputes and make appropriate recommendations to Council; and
 - (3) this report be forwarded to the Policy and Finance Committee, Administration Committee, Community Services Committee, and Economic Development and Parks Committee;
- (g) (March 8, 2001) from the Commissioner of Corporate Services briefing Members of the Budget Advisory Committee on a matter that will impact on the 2000 Base budget and 2001 Budget Request for the Facilities and Real Estate Program; and recommending that:
- (1) the flatline target for Facilities and Real Estate be adjusted to \$2,825.0 thousand;
 - (2) the Auditor's finding regarding the disentanglement as it relates to Facilities and Real Estate, Parks, and Fire Programs be implemented as a technical adjustment in 2001;
 - (3) the transfer of the utilities budget to Parks, Works and Emergency Services and Community and Neighbourhood Services be carried out in 2001; and
 - (4) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (h) (March 8, 2001) from the Commissioner of Corporate Services reporting as requested by the Budget Advisory Committee on the funding provided in the 2000 and 2001 Operating Budget for maintenance items; and recommending that this report be received for information;
- (i) (March 8, 2001) from the Commissioner of Corporate Services reporting as requested by the Administration Committee on the potential for cost savings in building cleaning services through the adoption of the alternative service delivery model; and recommending that this report be received for information;
- (j) (March 8, 2001) from the Commissioner of Corporate Services reporting as requested by the Administration Committee on the potential for charging for parking at City Hall and Metro Hall locations;

Budget Advisory Committee Minutes
Monday, April 2, 2001

- (k) (March 8, 2001) from the Commissioner of Corporate Services reporting as requested by the Administration Committee regarding the Facilities and Real Estate Division's work plan showing the number of FTE's of each function and how projects are evaluated and prioritized;
- (l) (March 21, 2001) from Mr. Brian Cochrane, President, Toronto Civic Employees' Union, Local 416, expressing concern regarding the report from the Commissioner of Corporate Services on the potential cost savings from alternative service delivery of building cleaning services;
- (m) (March 14, 2001) from the Commissioner of Corporate Services reporting, as requested by the Administration Committee, on three Real Estate issues; and recommending that the report be received for information;
- (n) (March 14, 2001) from the Commissioner of Corporate Services and the Commissioner of Community and Neighbourhood Services reporting as requested by the Administration Committee with respect to the "Let's Build" program;
- (o) (March 29, 2001) from the Commissioner of Corporate Services reporting, as requested by Council on the impact of measures passed at the meeting, with respect to constituency office space, such report to include the amount reduced in office budgets and amount of floor space made available; and recommending that this report be received for information; and
- (p) (March 28, 2001) from the Commissioner of Corporate Services confirming the City policy for the funding of buildings condition assessment expenditures in the context of the Budget Advisory Committee recommendation for transfer of funds from the Facilities and Real Estate Capital budget to the Public Health Capital Budget for 2001 in relation to the Public Health project for building condition assessment; and recommending that:
 - (1) re-confirm the current City policy for funding of building condition assessment expenditures as a capital expenditure item in the capital budget of the program which is primarily responsible for the use and/or the management of the concerned buildings;
 - (2) direct that this policy be adhered to in future years in the presentation of projects related to the maintenance of City buildings in a state of good repair; and

Budget Advisory Committee Minutes
Monday, April 2, 2001

- (3) substitute the recommendation to transfer funds from the Facilities and Real Estate capital budget to the Public Health capital budget for buildings condition assessment and, instead, direct that the Facilities and Real Estate Division complete the planned buildings condition assessment for Public Health in 2001, on a one time basis, without any charge back of cost to Public Health through the reallocation of funds for the Facilities' Emergency Capital project.

Operating

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- A. Councillor Shiner moved that the Budget Advisory Committee:
 - (1) recommend to the Policy and Finance Committee, and Council:
 - (a) the transfer of funds from the Facilities and Real Estate budget to the Parks and Recreation budget in the amount of \$916,300.00; and
 - (b) the adoption of the report (February 7, 2001) from the City Auditor; and
 - (2) defer consideration of the balance of the budget to the April 5, 2001 meeting of the Budget Advisory Committee.

(Carried)

Councillor Shiner resumed the Chair.

Capital

- B. Councillor Soknacki moved that:
 - (1) the Chief Financial Officer and Treasurer be requested to report to the April 6, 2001 meeting of the Budget Advisory Committee on the estimate of the net revenues expected to accrue to the City for the sale of Metro Hall, and the financial impacts thereof on the City's borrowing and capital requirements; and

- (2) the balance of this budget be deferred for consideration at the April 5, 2001 meeting of the Budget Advisory Committee.

(Carried)

(Chief Financial Officer and Treasurer - April 2, 2001)

**15.11 Human Resources
2001 Operating Budget**

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for Human Resources.

The Budget Advisory Committee also had before it a report (March 28, 2001) from the Commissioner of Corporate Services reporting, as requested, on the labour relations impact of implementing the five-day voluntary unpaid leave of absence; and recommending that this report be received for information.

On motion by Councillor Pantalone, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council that the Five-Day Voluntary Unpaid Leave of Absence not be implemented for City staff in 2001 and received the aforementioned report for information.

**15.12 City Clerk's
2001 Operating Budget**

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for City Clerk's.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council:

- (a) that the 2001 Operating Budget for City Clerk's be adopted; and
- (b) that \$3,300.00 be transferred from Protocol Services to the Culture Division for the Public Outdoor Art Exhibition.

Councillor Shiner resumed the Chair.

**15.13 Information Technology
2001 Operating and Capital Budgets**

The Budget Advisory Committee gave consideration to the 2001 Operating and Capital Budgets for Information Technology.

The Budget Advisory Committee also had before it the following reports:

- (a) (March 28, 2001) from the Commissioner of Corporate Services reporting, as requested, on the impact of gapping 13 staff positions for the year 2001, including the anticipated effects on turnaround, consulting and service delivery; and recommending that this report be received for information;
- (b) (March 28, 2001) from the Commissioner of Corporate Services reporting, as requested, on the benchmarking of the City of Toronto's IT Capital and Operating performance with other same-sized municipalities and cities; advising that the report from the Commissioner of Corporate Services on how the City of Toronto's Information and Technology investments compare to other municipal government should be deferred to accompany the Information and Technology Services Division's Strategic Plan due in August 2001; and recommending that this report be received for information; and
- (c) (March 28, 2001) from the Commissioner of Corporate Services reporting, as requested, on the impact of the deferral of 50 percent of the State of Good Repair component of the Data Warehousing Implementation Project and provision of alternative savings in regard to these costs; and recommending that this report be received for information.

Operating

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- A. Councillor Shiner moved that the Budget Advisory Committee defer consideration of the 2001 Operating Budget for Information Technology to the April 5, 2001 meeting of the Budget Advisory Committee.

(Carried)

Capital

- B. Councillor Shiner moved that the Budget Advisory Committee defer consideration of the 2001 Capital Budget for Information Technology to the April 5, 2001 meeting of the Budget Advisory Committee.

(Carried)

Councillor Shiner resumed the Chair.

**15.14 Legal Services
2001 Operating Budget**

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for Legal Services.

On motion by Councillor Soknacki, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget for Legal Services, subject to \$170,200.00 being added for an additional six FTE's to avoid staff layoffs.

**15.15 Audit Services
2001 Operating Budget**

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for Audit Services.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee recommended to Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget for Audit Services and in doing so confirmed that \$100,000.00 be added to the City Auditor's budget for additional audit services.

Councillor Shiner resumed the Chair.

**15.16 Urban Development Services
2001 Operating Budget**

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for Urban Development Services.

Budget Advisory Committee Minutes
Monday, April 2, 2001

The Budget Advisory Committee also had before it the following reports:

- (a) (March 27, 2001) from the Commissioner of Urban Development Services reporting, as requested, on the costs for Councillor requested staff assistance for residents on appeals before the Ontario Municipal Board, notwithstanding that the position of City Planning staff was contrary to that of the residents; and recommending that this report be received for information;
- (b) (March 28, 2001) from the City Clerk advising that the Planning and Transportation Committee at its meeting held on March 26, 2001, recommended that all sign permit fees in the City of Toronto be raised by 5 percent for the year 2001, and requested the Commissioner of Urban Development Services to report directly to the Budget Advisory Committee wrap up meeting on March 30, 2001 as to the additional funds that would be so raised;
- (c) (March 30, 2001) from the Commissioner of Urban Development Services identifying the additional revenue that would result if a five percent increase in sign permit application fees were implemented City-wide; and recommending that the Budget Advisory Committee endorse the recommendation of the Planning and Transportation Committee that all sign permit fees be increased by 5 percent; and
- (d) (March 29, 2001) from the Commissioner of Urban Development Services identifying a potential source of funding to expand the Young Ambassadors of Toronto Program; and recommending that consideration of the expansion of the Young Ambassadors of Toronto Program across the new City of Toronto, such expansion requiring an increase of \$0.5 million in contribution from Corporate Contingency, payable in five annual installments of \$100,000.00 be deferred for consideration to the 2002 Budget Process, due to the current financial pressures facing the City.

A. Councillor Pitfield moved that the Budget Advisory Committee:

- (a) recommend to the Policy and Finance Committee, and Council:
 - (1) the adoption of the report (March 29, 2001) from the Commissioner of Urban Development Services; and
 - (2) that the practice of staff representing residents to appeal Council, City staff or Committee of Adjustment decisions at the OMB be discontinued; and

Budget Advisory Committee Minutes
Monday, April 2, 2001

- (b) receive the aforementioned reports (a) to (c) for information.

(Carried)

- B. Councillor Pantalone moved that the Budget Advisory Committee request the Commissioner of Urban Development Services, in consultation with the City Solicitor, to report to the April 6, 2001 meeting on additional fees for signs that require amendments to the Municipal Code.

(Carried)

(Commissioner of Urban Development Services; c. City Solicitor - April 2, 2001)

**15.17 Culture Services
2001 Operating Budget**

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for Culture Services.

On motion by Councillor Pitfield, the Budget Advisory Committee:

- (a) recommended to the Policy and Finance Committee, and Council:
 - (1) that the 2001 Operating Budget for Culture Services be adopted subject to:
 - (i) Heritage Toronto's budget reduction of 10 percent be adjusted to 2.5 percent as the said budget is a grant from the Culture Division's budget; and
 - (ii) \$3,300.00 be transferred from the City Clerk's budget (Protocol) to the Culture Division for the Public Outdoor Art Exhibition; and
- (b) requested the Commissioner of Economic Development, Culture and Tourism to report to the Budget Advisory Committee following the budget process on the transfer of Heritage Toronto's budget line from Economic Development, Culture and Tourism Department to Consolidated Grants.

(Commissioner of Economic Development, Culture and Tourism - April 2, 2001)

**15.18 Economic Development Services
2001 Capital Budget**

The Budget Advisory Committee gave consideration to the 2001 Capital Budget for Economic Development Services.

The Budget Advisory Committee also had before it the following reports:

- (a) (March 6, 2001) from the City Clerk advising that the Economic Development and Parks Committee at its meetings held on February 16, 26 and March 2, 2001, reviewed the 2001 Capital Program for the Economic Development, Culture and Tourism Department and recommends to the Budget Advisory Committee:

- (1) the adoption of the 2001 Capital Program for the following Divisions:

Economic Development Division:

As presented, subject to the following:

- (a) the BIA Streetscape Improvement Program being reduced by \$100,000.00;
- (b) the Employment Area Revitalization Program being reduced by \$100,000.00;
- (c) funding for the Commercial Façade Project being reinstated at \$425,000.00 for 2001, and the Commissioner of Economic Development, Culture and Tourism being requested to work within this funding envelope; and
- (d) the Banner and Mural sub-project being reinstated as part of the Employment Area Revitalization Project at \$25,000.00 for 2001; and
- (b) (March 29, 2001) from the Commissioner of Economic Development, Culture and Tourism reporting, as requested, on alternate savings to be made if the BIA Streetscape Improvement Program, the Commercial Improvement Program and the Employment Area Revitalization Program are restored; consideration of additional funding for Yonge Street Sidewalks as proposed by the Downtown Yonge Street BIA; and the current lighting and the upgrade needed on Atlantic Avenue and ways to accommodate this project in the 2001 Streetscape Improvement Program; and recommending that this report be received for information and considered in conjunction with the 2001-2005 Capital Budget for Economic Development.

Budget Advisory Committee Minutes
Monday, April 2, 2001

On motion by Councillor Pantalone, the Budget Advisory Committee:

- (a) recommended to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget of the Economic Development Services Division, subject to:
 - (1) \$570,000.00 gross and \$285,000.00 net be added for the Downtown Yonge Street BIA;
 - (2) funding in the amount of \$100,000.00 gross and \$50,000.00 net be reinstated for the BIA Streetscape Program;
 - (3) \$55,000.00 gross and net be added for the Liberty Village BIA; and
 - (4) the following programs be deferred until 2002:
 - (i) \$343,000.00 gross and \$343,000.00 net for the Commercial Façade Program; and
 - (ii) \$100,000.00 gross and \$100,000.00 net for the Employment Area Revitalization Program;
- (b) received the aforementioned reports (a) and (b) for information; and
- (c) requested the Commissioner of Economic Development, Culture and Tourism to consider including the Hillcrest Village BIA within the \$100,000.00 envelope for the BIA Streetscape Program.

(Commissioner of Economic Development, Culture and Tourism - April 2, 2001)

**15.19 Parks and Recreation Division
2001 Operating Budget**

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for Parks and Recreation Division.

The Budget Advisory Committee also had before it the following reports:

- (a) (March 6, 2001) from the City Clerk advising that the Economic Development and Parks Committee at its meetings held on February 16, 26 and March 2, 2001, reviewed the 2001 Operating Budget for the Economic Development, Culture and Tourism Department and, among other things, recommended to the Budget Advisory Committee the adoption of the 2001 Operating Budget for Parks and Recreation, subject to reducing Fleet Maintenance by \$1,095,000.00 gross and net; and
- (b) (March 29, 2001) from the Commissioner of Economic Development, Culture and Tourism reporting, as requested, on the potential for Staff Reductions and a further analysis of impact on front line service levels; and recommending that the Budget Advisory Committee recommend to Council the extension of the project for paid parking to four additional waterfront parks and two commuter locations at a 2001 net of \$0.250 M.

On motion by Councillor Pitfield, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the transfer of funds from the Facilities and Real Estate Division to the Parks and Recreation Division in the amount of \$916,300.00; and
- (2) deferred consideration of the balance of this budget to the April 5, 2001 meeting of the Budget Advisory Committee.

15.20 Toronto Zoo 2001 Operating Budget

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for the Toronto Zoo.

On motion by Councillor Pitfield, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget for the Toronto Zoo, subject to:

- (1) the Animal Transaction Reserve Funds budget being included in the amount of \$128.8 thousand gross and '0' net in the Operating Budget; and

- (2) the Endangered Species Reserve Fund budget being included in the amount of \$8.0 thousand gross and '0' net in the Operating Budget.

15.21 Toronto Parking Authority 2001 Operating and Capital Budgets

The Budget Advisory Committee gave consideration to the 2001 Operating and Capital Budgets for Toronto Parking Authority.

The Budget Advisory Committee also had before it the following reports and communication:

- (a) (March 29, 2001) from the Chief Financial Officer and Treasurer providing additional information respecting a new revenue sharing arrangement between the City and the Toronto Parking Authority as outlined in the Chief Financial Officer and Treasurer's report dated March 19, 2001; and recommending that this report be received for information;
- (b) (March 30, 2001) from the President, Toronto Parking Authority, expressing opposition to the income sharing arrangement with the City with respect to split equate to 70 percent - 30 percent net income; and
- (c) (March 31, 2001) from the City Auditor responding on the terms of reference for a request for proposals pertaining to the enforcement of parking at meters and pay and display machines on City streets; and recommending that the Chief Administrative Officer, in conjunction with the Chief Financial Officer and Treasurer and the City Auditor, be requested to report to the Administration Committee by May 31, 2001, on the most appropriate method to evaluate whether the enforcement of parking and pay and display machines should be transferred from the Toronto Police Service's Parking Enforcement Unit to the Toronto Parking Authority.

Operating

A. Councillor Pitfield moved:

- (1) that the Budget Advisory Committee recommend to Policy and Finance Committee, and Council the adoption of the 2001 Operating Budget for the Toronto Parking Authority; and

- (2) the aforementioned reports and communication (a) to (c) be received for information.

(Carried)

Capital

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the Budget Advisory Committee defer consideration of the 2001 Capital Budget for the Toronto Parking Authority to the April 5, 2001 meeting of the Budget Advisory Committee.

(Carried)

Councillor Shiner resumed the Chair.

15.22 Grants - 2001 Operating Budget

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for Grants.

The Budget Advisory Committee also had before it the following reports and communication:

- (a) (March 14, 2001) from the City Clerk advising that City Council, at its meeting held on March 6, 7 and 8, 2001, had before it Clause No. 7 of Report No. 3 of The Works Committee, headed "Other Items Considered by the Committee", directed that the item, entitled "No-Fault Flood Grant Program: Basement Flooding Damages and Clean-up Costs", embodied in the aforementioned Clause, be struck out and referred back to the Budget Advisory Committee for consideration and the hearing of deputations by Members of Council only;
- (b) (March 28, 2001) from the Commissioner of Community and Neighbourhood Services providing the Budget Advisory Committee with additional information regarding the recommended 2.5 percent reduction to the Consolidated Grants Budget; and recommending that this report be received for information;
- (c) (March 22, 2001) from Councillor Sherene Shaw, Ward 39 Scarborough Agincourt, forwarding a communication (March 28, 2001) from Mr. Ron McNaughton, School Trustee, Ward 20, Scarborough Agincourt, advising that the current strategies for solving some of the City of Toronto's current financial situation should be re-addressed, specifically the proposed cuts to the grants program, and how it may effect the Child Nutrition Programs and potentially ultimately effect school children across the City; and

Budget Advisory Committee Minutes
Monday, April 2, 2001

- (d) (March 30, 2001) from the City Clerk advising that the Economic Development and Parks Committee at its meeting held on March 29, 2001:
- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the report (March 7, 2001) from the Commissioner of Economic Development, Culture and Tourism, entitled "Tourism Sector Development and Destination Marketing Services"; subject to amending Recommendation No. (4) to read as follows:

“(4) consideration be given to Tourism Toronto continuing to receive the same level of funding provided in 2000, \$4.231 million, for the provision of destination marketing services, and that the Committee’s recommendation be forwarded to the Budget Advisory Committee for consideration as part of the 2001 Operating Budget process;”; and
 - (2) requested the Budget Advisory Committee to give consideration to the aforementioned recommendation.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee deferred consideration of the 2001 Operating Budget for Grants to the April 5, 2001 meeting of the Budget Advisory Committee.

Councillor Shiner resumed the Chair.

**15.23 Toronto Police Services
2001 Capital Budget**

The Budget Advisory Committee gave consideration to the 2001 Capital Budget for Toronto Police Services.

The Budget Advisory Committee also had before it a report (March 19, 2001) from the Chief Financial Officer and Treasurer reporting, as requested, on alternatives available to address funding of cost overruns on benefits costs for the Toronto Police Service in 2001 should the benefits costs not meet 2000 approved levels in 2001; and recommending that:

- (1) the Chair, Toronto Police Services Board, be requested to report to the Policy and Finance Committee as part of its monthly operating budget variance reports on the progress of cost containment strategies being undertaken with respect to Employee Benefits at the Toronto Police Service; and

- (2) if actual expenditures in 2001 begin to exceed approved levels, that the Chair, Toronto Police Services Board, request the Policy and Finance Committee to direct the Chief Financial Officer and Treasurer to report on providing funding through an in-year base budget adjustment.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee deferred consideration of the 2001 Operating Budget for the Toronto Police Service to the April 5, 2001 meeting of the Budget Advisory Committee.

Councillor Shiner resumed the Chair.

15.24 Parking Tag Enforcement and Operations 2001 Operating Budget

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for Parking Tag Enforcement and Operations.

The Budget Advisory Committee also had before it the following reports:

- (a) (February 21, 2001) from the Chairman, Toronto Police Services Board, providing the year 2001 operating budget submissions and the Human Resources Strategy for the years 2001-2005; and recommending that the Budget Advisory Committee:
- (3) approve the 2001 operating budget request of the Parking Enforcement Unit at a gross amount of \$25.96 million; and
- (b) (March 29, 2001) from the Chief Financial Officer and Treasurer reporting on the financial implications of deferring the hiring of 48 additional Parking Enforcement Officers; and recommending that this report be received for information.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee deferred consideration of the 2001 Operating Budget for Parking Tag Enforcement and Operations to the April 5, 2001 meeting of the Budget Advisory Committee.

Councillor Shiner resumed the Chair.

**15.25 Public Health
2001 Operating Budget**

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for Public Health.

The Budget Advisory Committee also had before it the following reports and communications:

- (a) (January 23, 2001) from the City Clerk advising that the Board of Health on January 22, 2001, recommended the addition of \$201,327.00 (gross) and \$100,663.00 (net) to the 2001 Public Health operating budget to implement the first phase of priority recommendations identified in the Chief Administrative Officer's report on the Resource Implications of the Environmental Plan;
- (b) (February 14, 2001) from Councillor Irene Jones, Ward 6 Lakeshore-Queensway, forwarding correspondence from The Honourable Charles Caccia, M.P., regarding the replacement of lead and iron pipes existing in Toronto;
- (c) (February 21, 2001) from the Secretary, Board of Health, advising that the Board of Health on February 19, 2001, recommended the adoption of the following Resolution by Councillor Joe Mihevc:

“WHEREAS the Toronto Humane Society (THS) has indicated that it is not prepared to continue to offer its services to shelter animals in the South Region of the City unless it receives a 35 percent increase for its contract with the City;

WHEREAS the THS is proposing changes to the terms and conditions of the contract to remove the six month notice of termination clause in the current agreement and has also changed its agency by-laws with the effect of eliminating the City Council appointee to the Board of Directors; and

WHEREAS the City has a responsibility to provide animal services;

THEREFORE BE IT RESOLVED THAT the City not renew its contract with the Toronto Humane Society and that staff be authorized and directed to make arrangements to directly deliver City operated animal shelter services for the South Region beginning April 1, 2001;

Budget Advisory Committee Minutes
Monday, April 2, 2001

AND BE IT FURTHER RESOLVED THAT the City support the transition to direct City-wide delivery as a priority by:

- (1) assisting with procurement of suitable facilities and the necessary IT infrastructure and support to meet service delivery needs and IT support; and
 - (2) providing the required operational and one-time start-up costs.”;
- (d) (February 21, 2001) from the Secretary, Board of Health, advising that the Board of Health on February 19, 2001, recommended that:
- (1) a four-year phased-in enhancement to the Toronto Public Health TB Control Program be endorsed in principle;
 - (2) an additional \$567,000.00 gross/\$283,500.00 net in 2001 (including a one-time cost of \$30,600.00) along with an additional \$503,300.00 gross/\$251,600.00 net for the annualization in 2002, to implement the first phase of the TB Control Program enhancement as contained in the Toronto Public Health 2001 Operating Budget submission be approved;
 - (3) the City of Toronto strongly urge Citizenship and Immigration Canada (CIC) to strengthen its medical surveillance system to identify TB cases in refugees and new immigrants to Canada, in consultation with Toronto Public Health and other key stakeholders; and
 - (4) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (e) (February 21, 2001) from the Secretary, Board of Health, advising that the Board of Health on February 19, 2001, recommended that consideration be given to funding the additional \$106,500.00 for the Cooking Healthy Together Program in 2001;
- (f) (February 28, 2001) from the Medical Officer of Health providing additional information on Public Health gapping targets and associated service impacts; and recommending that:
- (1) the 2001 Public Health gapping target remain at the 2000 level of 4.1 percent (63 FTE’s); this adjustment amounts to an increase to the 2001 recommended (corporate) budget of \$1.6 million (gross) and \$0.8 million (net); and

Budget Advisory Committee Minutes
Monday, April 2, 2001

- (2) the Chief Financial Officer and Treasurer be requested to review the practices of setting Public Health's gapping target based on prior years experience, and including the incorporation of 100 percent provincially funded programs in the calculation of the Division's gapping target;
- (g) (March 22, 2001) from the Medical Officer of Health and the Executive Director (Acting), Information and Technology, providing the Budget Advisory Committee with a summary of the Toronto Public Health 2001 Operating Budget requests for Information Technology; and recommending that:
 - (1) the Public Health 2001 Operating requests pertaining to Information Technology be approved; and
 - (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (h) (March 23, 2001) from the Medical Officer of Health reporting on various issues arising from the Toronto Public Health Operating Budget submission that apply to the Division as a whole; program specific matters are reported individually under separate cover; and recommending that:
 - (1) Chapter 349 of the City of Toronto Municipal Code – Animals be amended to enable Toronto Public Health to increase the fees for dog licensing and cat registration as set out in this report; and
 - (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (i) (March 30, 2001) from the Acting Executive Director, Information and Technology Division, reporting, as requested, on the Toronto Public Health's summary of the 2001 Operating Budget request for Information Technology, and the release of the \$2.5 million of IT projects, subject to the approval of the Director of IT through the Commissioner of Corporate Services; and recommending that:
 - (1) the \$2.5 million of IT Projects included in the Corporate Recommended and Board of Health 2001 Operating Budget Submission be released; and
 - (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto; and
- (j) petition signed by approximately 275 residents regarding Public Health's sexual health program, which is on file in the office of the City Clerk.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee deferred consideration of the 2001 Operating Budget for Public Health to the April 5, 2001 meeting of the Budget Advisory Committee.

Councillor Shiner resumed the Chair.

15.26 Toronto Public Library 2001 Operating Budget

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for the Toronto Public Library.

The Budget Advisory Committee also had before it the following reports and communication:

- (a) (April 2, 2001) from the City Librarian responding to the Budget Advisory Committee request for further information on the Toronto Public Library Board 2001 Operating Budget;
- (b) (April 2, 2001) from the City Librarian reporting, as requested, on the expansion of the Leading to Reading program; and
- (c) (March 29, 2001) from Ms. Gillian Mason, Vice-Chair, Toronto Public Library Board, providing additional information on items raised at the March 26, 2001 Budget Advisory Committee Meeting, in regard to the Toronto Public Library's Fleet Management, Fleet Maintenance Program and Outsourcing Specialized Design Services.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee deferred consideration of the 2001 Operating Budget for the Toronto Public Library to the April 5, 2001 meeting of the Budget Advisory Committee.

Councillor Shiner resumed the Chair.

**15.27 Fire Services
2001 Operating Budget**

The Budget Advisory Committee gave consideration to the 2001 Operating Budget for Fire Services.

The Budget Advisory Committee also had before it a report (March 29, 2001) from the Chief Financial Officer and Treasurer providing information on the funding and process to replace retiring or existing firefighters with new hires; and recommending that this report be received for information.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget for Fire Services; and
- (2) received the aforementioned report for information.

Councillor Shiner resumed the Chair.

**15.28 Water and Wastewater 2001 Operating
and Capital Budgets and the Financial Report**

The Budget Advisory Committee gave consideration to the 2001 Capital and Operating Budgets for Water and Wastewater.

The Budget Advisory Committee also had before it the following reports and communications:

- (a) (March 28, 2001) from the City Clerk advising that the Works Committee, at its meeting held on March 28, 2001, recommended to the Budget Advisory Committee:
 - (1) the adoption of the 2001 Capital Program request for Water and Wastewater;
 - (2) that the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer be requested to closely monitor capital expenditures and report to the Works Committee on a quarterly basis, with the agreement that no projects or contracts move forward beyond the level of funding in the Water and Wastewater Reserve;

Budget Advisory Committee Minutes
Monday, April 2, 2001

- (3) that the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer be requested to report to the Works Committee by July 2001 on capital financing of the Water and Wastewater Division in terms of long-term planning of the Capital Program; and
 - (4) that the Chief Financial Officer and Treasurer be requested to report to the Works Committee by July 2001 with a recommended financing strategy and resulting cash flow targets for the Water and Wastewater programs for the years 2002-2003;
- (b) (March 28, 2001) from the City Clerk advising that the Works Committee, at its meeting held on March 28, 2001, recommended to the Budget Advisory Committee:
- (1) the adoption of the joint report dated March 14, 2001, from the Chief Financial Officer and Treasurer and the Commissioner of Works and Emergency Services;
 - (2) that the Terms of Reference for the Proposal Call be reviewed with Toronto Hydro in order to ensure that the opportunities for synergy are maximized in the research; and
 - (3) that Toronto Hydro be requested to join in the consultant's study and provide input on an ongoing basis in a collaborative context;
- (c) (March 28, 2001) from the City Clerk advising that the Works Committee, at its meeting held on March 28, 2001, recommended to the Budget Advisory Committee the adoption of the recommended 2001 Water and Wastewater Operating Budget;
- (d) (March 30, 2001) from the Chief Financial Officer and Treasurer reporting to the Budget Advisory Committee on setting the context for the 2001 operating and 2001-2005 capital budget requests for the water and wastewater programs by providing an overview of the requests and various funding scenarios in response to these requests including their potential financial impacts, while addressing overall funding issues arising therefrom; and recommending that:
- (1) the Budget Advisory Committee recommend option(s) for review by the Works Committee in their deliberation on the 2002-2005 capital program of the Water and Wastewater program and that the Works Committee report back by July 2001 to the Budget Advisory Committee;
 - (2) the Committee approve the 2001 capital financing strategy, including financing an amount not to exceed \$68 million to be debentured, if required, for a term up to, but not exceeding 30 years; and

Budget Advisory Committee Minutes
Monday, April 2, 2001

- (3) the Chief Financial Officer and Treasurer be directed to prepare a formal rate report recommending 2002 rate and a multiyear rate strategy by no later than July 2001;
- (e) (February 27, 2001) from the Councillor Joanne Flint, Ward 25 Don Valley West, requesting the Budget Advisory Committee to allocate \$50,000.00 to hire consultants for the purpose of providing a drainage study for Hogg's Hollow;
- (f) (April 2, 2001) from Mr. Brian Cochrane, President, Toronto Civic Employees' Union, Local 416 CUPE, commenting on the Water and Wastewater Capital and Operating Budgets; and
- (g) (March 30, 2001) from the Commissioner of Works and Emergency Services providing additional information to the Budget Advisory Committee, in response to a request from the Works Committee following the review of the 2001 Water and Wastewater Operating Budget; and recommending that this report be received for information.

Operating

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- A. Councillor Shiner moved that the Budget Advisory Committee defer consideration of the 2001 Operating Budget for Water and Wastewater to the April 5, 2001 meeting of the Budget Advisory Committee.

(Carried)

Capital

- B. Councillor Shiner moved that the Budget Advisory Committee defer consideration of the 2001 Capital Budget for Water and Wastewater to the April 5, 2001 meeting of the Budget Advisory Committee.

(Carried)

Financial Report

- C. Councillor Shiner moved that the Budget Advisory Committee defer consideration of the Financial Report for Water and Wastewater to the April 5, 2001 meeting of the Budget Advisory Committee.

(Carried)

Councillor Shiner resumed the Chair.

**15.29 Transition Projects
2001 Capital Budget**

The Budget Advisory Committee gave consideration to the 2001 Capital Budget for Transition Projects.

The Budget Advisory Committee also had before it a report (March 28, 2001) from the Commissioner of Corporate Services reporting, as requested, on the previously approved expenditures for Phase I and projected cash flows for Phase II of the Master Accommodation Plan (MAP); advising that the breakdown of Phase I expenditures is currently being reviewed and reconciled with staff from Finance and Facilities and Real Estate to provide up-to-date information which will be included in the MAP update report; further advising that the MAP Project Team has reviewed the projected Phase II budget and provides the following:

- (a) expenditures as of December 31, 2000, were \$2.7 Million; and
- (b) the projected cash flow for 2001 is \$14 Million;

and recommending that this report be received for information.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee deferred consideration of the 2001 Capital Budget for Transition Projects to the April 5, 2001 meeting of the Budget Advisory Committee.

Councillor Shiner resumed the Chair.

15.30 Office Consolidation

The Budget Advisory Committee gave consideration to Office Consolidation.

On motion by Councillor Moeser, the Budget Advisory Committee requested the Commissioner of Corporate Services to report on the status of the Corporate initiative with respect to Office Consolidation and what it means to the City.

The Budget Advisory Committee adjourned its meeting at 5:45 p.m.

Chair