

**THE CITY OF TORONTO**

**City Clerk=s Division**

**Minutes of the Policy and Finance Committee**

**Meeting No. 2**

**Thursday, February 15, 2001**

The Policy and Finance Committee met on Thursday, February 15, 2001, in Committee Room 1, 2nd Floor, City Hall, Toronto, commencing at 9:40 a.m.

Attendance

Members were present for some or all of the time periods indicated.

	9:40 a.m. to 12:30 p.m.	2:10 p.m. to 3:30 p.m.	4:10 p.m. to 5:34 p.m.	In Camera Session 5:35 p.m. to 5:50 p.m.
Mayor Mel Lastman, Chair	X	-	-	-
Councillor Sandra Bussin	X	X	X	X
Councillor Norman Kelly	X	X	X	X
Councillor Gloria Lindsay Luby	X	X	-	-
Councillor Pam McConnell	X	X	X	X
Councillor Denzil Minnan- Wong	X	X	X	X
Councillor Case Ootes, Vice Chair	X	X	X	X
Councillor Kyle Rae	X	X	X	X
Councillor David Shiner	X	X	X	X
Councillor Paul Sutherland	X	X	X	X

Confirmation of Minutes.

On motion by Councillor Rae, the Policy and Finance Committee confirmed the minutes of its meeting held on January 18, 2001.

**2-1. The City of Toronto's Performance Measurement Framework – The Provincial Requirement to Report Under the Municipal Performance Measurement Program (MPMP).**

The Policy and Finance Committee had before it a report (February 7, 2001) from the Chief Administrative Officer reporting on work staff have undertaken in the area of performance measurement and on the value and uses of this information; providing information on the provincially-mandated Municipal Performance Measurement Program (MPMP) and the requirement to report 2000 results on thirty-five performance measures in nine service areas to the Province by April 30, 2001 and to taxpayers by June 30, 2001; and recommending that:

- (1) the Chief Administrative Officer report to the Policy and Finance Committee annually on progress made in implementing phase II of the performance measurement framework;
- (2) Agencies, Boards and Commissions be requested by Council to include appropriate performance measures consistent with the direction of this report in any future budget documents or multi-year program plans. Determination of those measures to include in submissions to the City should be done in collaboration with the Chief Financial Officer; and
- (3) details of the provincially mandated Municipal Performance Measurement Program (MPMP) be received as information and that the Chief Administrative Officer report to the Policy and Finance Committee on the results submitted to the Province under this new provincial program.

Councillor Olivia Chow, Trinity Spadina, appeared before the Policy and Finance Committee in connection with the foregoing matter.

- A. Councillor Lindsay Luby moved that the Policy and Finance Committee recommend to Council the adoption of the report (February 7, 2001) from the Chief Administrative Officer; and further that the Chief Administrative Officer be requested to continue to work with the Province to ensure that the numerical descriptors outlined in the aforementioned report accurately reflect each particular circumstance of each municipality. **(Carried)**
- B. Councillor Shiner moved, on behalf of Councillor Chow, that the Policy and Finance Committee recommend to Council that the Mayor, through the Greater Toronto Services Board and Association of Municipalities of Ontario, be requested to negotiate with the Province of Ontario;

- (i) consultation regarding provincial measures and additional service areas;
  - (ii) respecting taxpayers reporting guidelines being provided before the end of February, or extend the April 30, 2001, deadline; and
  - (iii) the possibility of covering the cost for the communication with taxpayers. **(Carried)**
- C. Councillor McConnell moved that the Policy and Finance Committee recommend to Council that a Council Working Group on Performance Measurement Criteria be established to work with staff to recommend qualitative criteria for identifying performance measures in Phase II; and that the Chief Administrative Officer be requested to report to the Working Group on proposed Performance Measures. **(Carried)**

**The decision of the Policy and Finance Committee, therefore, is as follows:**

The Policy and Finance Committee recommended to Council the adoption of the report (February 7, 2001) from the Chief Administrative Officer; and further that:

- (1) the Mayor, through the Greater Toronto Services Board and Association of Municipalities of Ontario, be requested to negotiate with the Province of Ontario;
  - (i) consultation regarding provincial measures and additional service areas;
  - (ii) respecting taxpayers reporting guidelines being provided before the end of February, or extend the April 30, 2001, deadline; and
  - (iii) the possibility of covering the cost for the communication with taxpayers;
- (2) the Chief Administrative Officer be requested to continue to work with the Province to ensure that the numerical descriptors outlined in the aforementioned report accurately reflect each particular circumstance of each municipality; and
- (3) a Council Working Group on Performance Measurement Criteria be established to work with staff to recommend qualitative criteria for identifying performance measures in Phase II; and that the Chief Administrative Officer be requested to report to the Working Group on proposed Performance Measures.

**(Clause No. 2 – Report No. 2)**

**2-2. Implementing Council's Corporate Management Framework A New Budget Process for 2001 and Beyond – Supplementary Report.**

The Policy and Finance Committee had before it the following joint reports:

- (i) (February 18, 2001) from the Chief Administrative Officer and the Chief Financial Officer and Treasurer recommending that:
  - (1) the recommendations contained in the attached report (September 21, 2000) be approved by the Policy and Finance Committee; and further to those recommendations that:
  - (2) as part of this new budget initiative, the Chief Financial Officer and Treasurer report back on a review of the budget monitoring process with a view to providing Committees and Council with more comprehensive in-year budget control and variance reporting; and
- (ii) (September 21, 2000) from the Chief Administrative Officer and the Chief Financial Officer and Treasurer recommending that:

“Re: 2001 Budget Process:

- (1) the Chief Administrative Officer and the Chief Financial Officer and Treasurer review existing financial protocols and practices regarding in-year policy decisions having current and future budget impacts and report to the Policy and Finance Committee on any improvements deemed appropriate;
- (2) the Chief Administrative Officer report to the Policy and Finance Committee on a methodology to assist Council in the ranking and assessment of service priorities, including the identification of core and non-core services, and report to the Policy and Finance Committee during 2001 to be implemented in 2002;
- (3) the 2001 – 2005 and subsequent Capital Programs be presented as ranked in priority order within and between programs using a capital budget ranking tool that defines priority weighting criteria for State of Good Repair projects;
- (4) in order to provide stability and sound financial planning:
  - (a) starting with the 2001 budget cycle, a five-year capital program, with fully justified business cases reviewed by Standing Committees, be approved in its entirety;

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- (b) previously approved capital projects be received and not be subject to further Council review, unless there has been a change of scope; and
  - (c) in 2002 and future years only a new fifth year be added;
- (5) to ensure that the five-year capital program remains within the approved fiscal framework, the acceleration of any capital project in the five-year capital program be offset through the deferral of a project of equal value;
  - (6) beginning in 2001, future year Operating Budget impacts of the capital program be approved in conjunction with the approval of the Capital Program and, furthermore, the full operating budget impacts (i.e., direct program costs such as; salaries, utilities, and provisions for capital financing, capital maintenance and replacement costs as well as indirect costs such as corporate allocations) of any new capital items added to the infrastructure, be reflected in the year of approval of such a capital item;
  - (7) the 2001 and future Operating Budget program submissions be prepared by staff on the basis of resources required to provide current services and service levels taking into account all possible service efficiencies. Service level options will be presented to reflect maintaining the program budget within the previous year's Council approved budget;
  - (8) in order to ensure the future year impacts of budget decisions are captured, beginning in 2001, the full year costs of new services or changes to existing service levels proposed for the 2001 and 2002 Operating Budgets be fully incorporated in Council's approval, with the incremental portion being a contribution to an appropriate reserve fund;
  - (9) effective in 2001, Standing Committees, when considering in-year service level changes requiring budget increases, be required to recommend a corresponding cost saving and/or change in service levels; and recommend proposed service level changes for any projected over-expenditure within a fiscal year;
- Re: 2002 Budget Process:
- (10) in order to proceed to the next stage of implementation of the Corporate Management Framework, the multi-year budget and program planning process, as described in Appendix A and Appendix B, be adopted and fully implemented by 2003 subject to improvements that may arise after the 2001 budget process;

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- (11) for the 2002 and future planning cycles, all City programs and ABCs develop multi-year program plans and performance measures to form the basis of the Capital and Operating Budgets;
- (12) at the start of each new term of Council, Council review and prioritize its strategic directions and select a prioritized set of goals and strategies that would then be incorporated in the multi-year program plans to guide longer-term planning and related resource allocation; and

Re: 2003 Budget Process:

- (13) to provide stability, accountability and sound financial planning and to link the budget process with multi-year program planning, biannual Operating Budgets be approved for the 2003 and 2004 Operating Budgets and on a biannual basis in subsequent fiscal years.

Councillor David Soknacki, Scarborough East, appeared before the Policy and Finance Committee in connection with the foregoing matter.

A. Councillor Shiner moved that the Policy and Finance Committee recommend to Council:

- (I) the adoption of the joint report (September 21, 2000) from the Chief Administrative Officer and the Chief Financial Officer and Treasurer; and
- (II) the adoption of the following Recommendation No. (2) embodied in the joint report dated February 18, 2001, from the Chief Administrative Officer and the Chief Financial Officer and Treasurer:

“(2) as part of this new budget initiative, the Chief Financial Officer and Treasurer report back further on a review of the budget monitoring process with a view to providing Committees and Council with more comprehensive in-year budget control and variance reporting;”. **(Carried)**

B. Councillor Shiner moved, on behalf of Councillor Soknacki, that the Policy and Finance Committee recommend to Council that:

- (I) Agencies, Boards, Commissions and Departments be requested to report to their Boards and Standing Committees during the 2001 Budget process on their:

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- (i) operating or business plans;
  - (ii) prioritization of services within those plans; and
  - (iii) allocation of expenditures or revenue for each service;
- (II) Agencies, Boards, Commissions and Standing Committees, in reporting their Operating and Capital Budgets to the Budget Advisory Committee, do so on the basis of their:
- (i) operating or business plan;
  - (ii) prioritization of services within those plans; and
  - (iii) allocation of expenditure or revenue for each service; and
- (III) the Chief Financial Officer and Treasurer be requested to report:
- (i) to each Council meeting, through the Policy and Finance Committee, on the in-year changes to Operating and Capital budgets arising from the reports before Council and the cumulative impacts;
  - (ii) to the next meeting of the Policy and Finance Committee on managing the financial impacts of Notices of Motions; and
  - (iii) to the Budget Advisory Committee, as soon as possible, on the method by which each Agency, Board, Commission and Department prioritizes its services within each respective business plan.
- (Carried)**

**The decision of the Policy and Finance Committee, therefore, is as follows:**

The Policy and Finance Committee recommended to Council:

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- (I) the adoption of the joint report (September 21, 2000) from the Chief Administrative Officer and the Chief Financial Officer and Treasurer wherein it is recommended that:

“Re: 2001 Budget Process:

- (1) the Chief Administrative Officer and the Chief Financial Officer and Treasurer review existing financial protocols and practices regarding in-year policy decisions having current and future budget impacts and report to the Policy and Finance Committee on any improvements deemed appropriate;
- (2) the Chief Administrative Officer report to the Policy and Finance Committee on a methodology to assist Council in the ranking and assessment of service priorities, including the identification of core and non-core services, and report to the Policy and Finance Committee during 2001 to be implemented in 2002;
- (3) the 2001 – 2005 and subsequent Capital Programs be presented as ranked in priority order within and between programs using a capital budget ranking tool that defines priority weighting criteria for State of Good Repair projects;
- (4) in order to provide stability and sound financial planning:
  - (a) starting with the 2001 budget cycle, a five-year capital program, with fully justified business cases reviewed by Standing Committees, be approved in its entirety;
  - (b) previously approved capital projects be received and not be subject to further Council review, unless there has been a change of scope; and
  - (c) in 2002 and future years only a new fifth year be added;
- (5) to ensure that the five-year capital program remains within the approved fiscal framework, the acceleration of any capital project in the five-year capital program be offset through the deferral of a project of equal value;



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- (6) beginning in 2001, future year Operating Budget impacts of the capital program be approved in conjunction with the approval of the Capital Program and, furthermore, the full operating budget impacts (i.e., direct program costs such as; salaries, utilities, and provisions for capital financing, capital maintenance and replacement costs as well as indirect costs such as corporate allocations) of any new capital items added to the infrastructure, be reflected in the year of approval of such a capital item;
  - (7) the 2001 and future Operating Budget program submissions be prepared by staff on the basis of resources required to provide current services and service levels taking into account all possible service efficiencies. Service level options will be presented to reflect maintaining the program budget within the previous year's Council approved budget;
  - (8) in order to ensure the future year impacts of budget decisions are captured, beginning in 2001, the full year costs of new services or changes to existing service levels proposed for the 2001 and 2002 Operating Budgets be fully incorporated in Council's approval, with the incremental portion being a contribution to an appropriate reserve fund;
  - (9) effective in 2001, Standing Committees, when considering in-year service level changes requiring budget increases, be required to recommend a corresponding cost saving and/or change in service levels; and recommend proposed service level changes for any projected over-expenditure within a fiscal year;
- Re: 2002 Budget Process:
- (10) in order to proceed to the next stage of implementation of the Corporate Management Framework, the multi-year budget and program planning process, as described in Appendix A and Appendix B, be adopted and fully implemented by 2003 subject to improvements that may arise after the 2001 budget process;
  - (11) for the 2002 and future planning cycles, all City programs and ABCs develop multi-year program plans and performance measures to form the basis of the Capital and Operating Budgets;

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- (12) at the start of each new term of Council, Council review and prioritize its strategic directions and select a prioritized set of goals and strategies that would then be incorporated in the multi-year program plans to guide longer-term planning and related resource allocation; and

Re: 2003 Budget Process:

- (13) to provide stability, accountability and sound financial planning and to link the budget process with multi-year program planning, biannual Operating Budgets be approved for the 2003 and 2004 Operating Budgets and on a biannual basis in subsequent fiscal years;

- (II) the adoption of the following Recommendation No. (2) embodied in the joint report dated February 18, 2001, from the Chief Administrative Officer and the Chief Financial Officer and Treasurer:

- “(2) as part of this new budget initiative, the Chief Financial Officer and Treasurer report back further on a review of the budget monitoring process with a view to providing Committees and Council with more comprehensive in-year budget control and variance reporting;”;

- (III) that Agencies, Boards, Commissions and Departments be requested to report to their Boards and Standing Committees during the 2001 Budget process on their:

- (i) operating or business plans;
  - (ii) prioritization of services within those plans; and
  - (iii) allocation of expenditures or revenue for each service;

- (IV) that Agencies, Boards, Commissions and Standing Committees, in reporting their Operating and Capital Budgets to the Budget Advisory Committee, do so on the basis of their:

- (i) operating or business plan;
  - (ii) prioritization of services within those plans; and
  - (iii) allocation of expenditure or revenue for each service; and

- (V) that the Chief Financial Officer and Treasurer be requested to report:
- (i) to each Council meeting, through the Policy and Finance Committee, on the in-year changes to Operating and Capital budgets arising from the reports before Council and the cumulative impacts;
  - (ii) to the next meeting of the Policy and Finance Committee on managing the financial impacts of Notices of Motions; and
  - (iii) to the Budget Advisory Committee, as soon as possible, on the method by which each Agency, Board, Commission and Department prioritizes its services within each respective business plan.

**(Clause No. 1 – Report No. 2)**

**2-3. Policy for Capital Loan and Line of Credit Guarantees.**

The Policy and Finance Committee had before it a report (February 8, 2001) from the Chief Financial Officer and Treasurer recommending that Council adopt the criteria for Capital Loan and Line of Credit Guarantees contained in Appendix A attached to this report.

On motion by Councillor Lindsay Luby, the Policy and Finance Committee recommended to Council the adoption of the foregoing report (February 8, 2001) from the Chief Financial Officer and Treasurer.

**(Clause No. 3 – Report No. 2)**

**2-4. Issuance of Low Interest Loans to Municipalities for the Purpose of Funding Capital Projects and/or Existing Debts.**

The Policy and Finance Committee had before it the following communications:

- (i) (January 30, 2001) from the City Clerk forwarding the following motion for consideration by the Policy and Finance Committee:

Moved by: Councillor Mihevc

Seconded by: Councillor Moscoe

WHEREAS the City of Toronto has a debt over \$2 million and the interest on that debt constitutes a significant burden on the Toronto taxpayers; and

WHEREAS the City of Toronto faces an acute budgetary crisis and a need for major capital expenditures; and

WHEREAS under Article 18 of the Bank of Canada Act, that Bank can lend money to the Province or their municipalities up to 25 percent of their annual revenues;

BE IT RESOLVED THAT this Council respectfully request the Canadian Parliament to instruct the Bank of Canada to issue a low interest loan to municipalities for the purpose of funding capital projects and/or paying of existing debts; and

(ii) (February 15, 2001) from Councillor Norman Kelly, enclosing, for the information of the Committee, a copy of Article 18 of the Bank of Canada Act.

A. Councillor Rae moved that the foregoing communication be referred to the Chief Financial Officer and Treasurer for report thereon to the Policy and Finance Committee. **(Lost)**

B. Councillor Kelly moved that the foregoing communication be received. **(Carried)**

(Chief Financial Officer and Treasurer; c: Councillor Joe Mihevc, St. Paul's; Councillor Howard Moscoe, Eglinton-Lawrence; Councillor Norman Kelly, Scarborough – Agincourt – February 15, 2001)

**(Clause No. 22(a) – Report No. 2)**

**2-5. Overview of the 2001 Provincial Re-Assessment Impacts and Tax Policy Options Reports, Residential Property Class, Multi-Residential Property Class, Commercial and Industrial Property Classes, and Property Tax Relief for Low-Income Seniors and Low-Income Disabled Persons.**

The Policy and Finance Committee had before it the following reports and communications:

(i) (February 5, 2001) from the Chief Financial Officer and Treasurer providing an overview of the 2001 Provincial Re-assessment Impacts and Tax Policy Options Reports respecting:

(a) Preliminary 2001 Provincial Re-assessment Impacts and Tax Policy Options, Residential Property Class;

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- (b) Preliminary 2001 Provincial Re-assessment Impacts and Tax Policy Options, Multi-Residential Property Class;
- (c) Preliminary 2001 Provincial Re-assessment Impacts and Tax Policy Options, Commercial and Industrial Property Classes; and
- (d) Property Tax Relief for Low-Income Seniors and Low-Income Disabled Persons; and

recommending that this report be received for information;

- (ii) (February 5, 2001) from the Chief Financial Officer and Treasurer recommending that, for the residential property class, Council adopt:

- (1) a five-year phase-in program to phase-in CVA related tax increases and decreases;
- (2) a threshold of \$200.00 apply to CVA related tax increases, over the five-year term of the phase-in program (2001-2005);
- (3) the threshold for CVA related tax decreases be set at \$110.00 to fund the revenues foregone from the phasing-in of increases, as provided for in recommendation (2) above; and
- (4) the appropriate City Officials be authorized to take the necessary action to give effect thereto;

- (iii) (February 5, 2001) from the Chief Financial Officer and Treasurer recommending that:

- (1) a 2.5 percent limit for CVA-related tax increases be adopted if the Minister of Finance allows by regulation that budgetary increases to the commercial, industrial and multi-residential tax classes are permitted to at least the 5 percent limit, otherwise that a 5 percent limit be adopted;
- (2) the limit on tax increases be financed entirely within the Multi-residential tax class, by withholding a portion of the tax decreases that would otherwise be payable to properties that have experienced a decrease under Current Value Assessment;
- (3) the optional New Multi-residential tax class that allows a reduced tax rate to apply to newly-constructed multi-residential properties for a limited period of time following construction be adopted for the 2001 taxation year; and
- (4) the applicable tax rate for the New Multi-residential tax class be set at a tax rate equivalent to the 2001 residential tax rate; and

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- (5) the appropriate City staff be directed to take the necessary action to give effect thereto;
- (iv) (February 5, 2001) from the Chief Financial Officer and Treasurer recommending that:
- (1) a 2.5 percent limit for CVA-related tax increases be adopted if the Minister of Finance allows by regulation that budgetary increases to the commercial and industrial property classes are permitted to at least the 5 percent limit, otherwise that a 5 percent limit be adopted;
  - (2) the limits on tax increases for the commercial and industrial property classes be financed entirely within the respective property class, by clawing back a portion of the tax decreases that would otherwise be payable to properties that have experienced a decrease under Current Value Assessment;
  - (3) the clawback rate on tax decreases be set at a rate sufficient to ensure revenue-neutrality in 2001, and adjusted if necessary in 2002, having regard for anticipated losses arising through appeals and assessment changes; such rate to be calculated at the time that the final tax rates are determined;
  - (4) no other tax policy tools be adopted for the commercial and industrial property classes at this time;
  - (5) the 2000 budget be restated to include a non-program line item "Commercial and Industrial Vacancy Rebates", based on the revised treatment of commercial and industrial vacancies pursuant to Bill 140, and that a provision for vacancy rebates of \$17.0 million (City share) be included in the 2001 Operating Budget;
  - (6) the appropriate City Officials be authorized to take the necessary action to give effect thereto;
- (v) (February 5, 2001) from the Chief Financial Officer and Treasurer recommending that:
- (1) the property tax deferral program for low-income seniors and low-income disabled persons, as outlined in this report and summarized in Appendix 1, be adopted;
  - (2) the Minister of Finance be requested to make a regulation in respect of low-income seniors and low-income disabled persons allowing for the deferral of tax increases in any year, including a year in which there is no general re-assessment; and

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- (3) the appropriate City Officials be authorized to take the necessary action to give effect thereto;
- (vi) (February 5, 2001) from the City Clerk advising that Council on January 30, 31 and February 1, 2001, referred the following motion to the Policy and Finance Committee:

Moved by: Councillor Flint

Seconded by: Councillor Balkissoon

**“WHEREAS** the Minister of Finance sets assessment policy and standards across the Province. and the Ontario Property Assessment Corporation’s (OPAC) role is to carry out property assessments in accordance with these policies; and

**WHEREAS** the Finance Minister, the Honourable Ernie Eves, has appointed Mr. Marcel Beaubien, MPP for Lambton-Kent-Middlesex, as a special advisor to conduct a review of OPAC; and

**WHEREAS** Mr. Beaubien will:

- (1) review the operational structure of OPAC, including the composition of the Board of Directors;
- (2) study the working relationship between OPAC and the provincial government; and
- (3) conduct a comprehensive review of the regulation which defines property classifications; and

**WHEREAS** Mr. Beaubien will be conducting public focus groups and will be inviting submissions from various associations representing property taxpayers and municipalities; and

**WHEREAS** he will submit his findings to the Minister by March 31, 2001;

**NOW THEREFORE BE IT RESOLVED THAT** the Chief Financial Officer and Treasurer be requested to prepare a submission, on behalf of the City of Toronto, outlining the City difficulties in dealing with OPAC and recommending appropriate changes that would enable a more open and fair method of determining assessments, appealing assessments, releasing information and improving the relationship between OPAC, the Province and municipalities;

**AND BE IT FURTHER RESOLVED THAT** this submission be reported to the February 15, 2001 meeting of the Policy and Finance Committee;

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**AND BE IT FURTHER RESOLVED THAT** the Chief Financial Officer and Treasurer, the Chief Administrative Officer and the Chair of the Policy and Finance Committee seek a date to present a submission, in person, before Mr. Beaubien, on behalf of the taxpayers of Toronto and Toronto City Council.”

- (vii) (January 29, 2001) from Councillor Sandra Bussin, Beaches – East York, advising that a series of five property tax clinics were recently held in Ward 32 respecting property tax assessments; that she has become concerned with the methodology of the Ontario Property Assessment Corporation; and requesting that the City of Toronto forward the concerns and suggestions outlined in her communication to the Ontario Government Corporation;
- (viii) (February 6, 2001) from Mr. John Sewell, Committee for Fair City Taxes, requesting an opportunity to present the opinion of the Committee for Fair Taxes to the Policy and Finance Committee at its meeting scheduled to be held on February 15, 2001; and
- (ix) (February 7, 2001) from Ms. Alex Fortais requesting an opportunity to appear before the Policy and Finance Committee to discuss their specific property tax situation and the tax problem other such organizations are facing.

The following persons appeared before the Policy and Finance Committee in connection with the foregoing matter:

- Mr. John Sewell, Committee for Fair City Taxes;
- Mr. George Milbrandt;
- Ms. Alex Fortais, and filed a submission in regard thereto;
- Mr. Robert Brown, Annex Residents Association, and filed a written submission in regard thereto;
- Ms. Elizabeth Whelan;
- Mr. Gary Adamache; and
- Mr. Dan King.

Councillor Michael Walker, St. Paul’s, also appeared before the Policy and Finance Committee in connection with the foregoing matter.

Mayor Lastman appointed Councillor Case Ootes as Acting Chair and vacated the Chair.



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- A. Mayor Lastman moved that the Policy and Finance Committee:
- (1) defer consideration of this matter until its meeting scheduled to be held on April 5, 2001;
  - (2) request the Chief Financial Officer and Treasurer to:
    - (i) conduct briefing sessions respecting this matter for Members of the Policy and Finance Committee prior to the next meeting of the Policy and Finance Committee, with other members of Council invited to attend; and
    - (ii) present updated reports to the April 5, 2001, meeting of the Policy and Finance Committee, to replace the preliminary reports once information from the Province of Ontario is received on its education tax rates and other regulations;
  - (3) refer Recommendations Nos. (1), (4(a) and (b) embodied in the communication (February 6, 2001) from Mr. John Sewell, Committee for Fair City Taxes, to the Chief Administrative Officer for report thereon to the Policy and Finance Committee;
  - (4) refer Recommendations Nos. (2) and (3) embodied in the communication (February 6, 2001) from Mr. John Sewell, Committee for Fair City Taxes, to the Chief Financial Officer and Treasurer for report thereon to the Policy and Finance Committee; and
  - (5) refer the communication (February 7, 2001) from Ms. Alex Fortais to the Chief Financial Officer and Treasurer for report thereon to the Policy and Finance Committee. **(Carried)**

Mayor Lastman resumed the Chair.

- B. Councillor Sutherland moved that the Chief Financial Officer and Treasurer be requested to submit a report to the Policy and Finance Committee on the reasons why the eight years has been selected by the Provincial Government for the new multi-residential class reduced tax rate. **(Carried)**

- C. Councillor Bussin moved that:
- (1) the Chief Financial Officer and Treasurer be requested to provide Members of Council with information available from OPAC regarding sales in relation to the Preliminary 2001 Provincial Re-assessment data; and
  - (2) the communication (January 29, 2001) from Councillor Sandra Bussin, Beaches – East York, be referred to the Chief Financial Officer and Treasurer for report thereon directly to Council for its meeting scheduled to be held on March 6, 2001 (Clause No. 18 of Report No. 2 of the Policy and Finance Committee). **(Carried)**
- D. Councillor McConnell moved that the Policy and Finance Committee recommend to Council:
- (1) that Council reaffirm its opposition:
    - (i) with regard to the fair assessment of education taxes; and
    - (ii) to Bill 140;and request the Province of Ontario to revoke the regulation which takes the effect of restricting property tax increases to certain classes of property; and
  - (2) that the Provincial Government be requested to levy the same commercial property tax for educational purposes in Toronto that is in place in Mississauga. **(Referred)**
- E. Councillor Rae moved, on behalf of Councillor Walker, that:
- (1) City staff prepare a report outlining the financial impacts associated with cancellation of CVA-related tax increases for low and moderate income Senior and Disabled Homeowners, using the same eligibility criteria as what is currently in place under the City of Toronto's Senior and Disabled Tax Deferred Program; and

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- (2) the Government of Ontario, as the architects of the Current Value Assessment system and thus bearing responsibility for assessment related tax changes (increases and decreases) be requested to find all or part of the cost of any potential program to cancel assessment related tax increases for low and moderate income Senior and Disabled Homeowners.  
**(Tabled)**

F. Councillor Rae moved that:

- (1) the foregoing motion D. moved by Councillor McConnell be referred to the Chief Financial Officer and Treasurer for report thereon to the meeting of the Policy and Finance Committee scheduled to be held on April 5, 2001; and
- (2) the foregoing motion E. moved by Councillor Rae, on behalf of Councillor Walker be tabled until the Policy and Finance Committee meeting scheduled to be held on April 5, 2001.  
**(Carried)**

**The decision of the Policy and Finance Committee, therefore, is as follows:**

The Policy and Finance Committee:

- (1) deferred consideration of this matter until its meeting scheduled to be held on April 5, 2001;
- (2) requested the Chief Financial Officer and Treasurer to:
  - (i) conduct briefing sessions respecting this matter for Members of the Policy and Finance Committee prior to the next meeting of the Policy and Finance Committee, with other members of Council invited to attend;
  - (ii) present updated reports to the April 5, 2001, meeting of the Policy and Finance Committee, to replace the preliminary reports once information from the Province of Ontario is received on its education tax rates and other regulations; and
  - (iii) provide Members of Council with information available from OPAC regarding sales in relation to the Preliminary 2001 Provincial Re-assessment data;

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- (3) referred Recommendations Nos. (1), (4(a) and (b) embodied in the communication (February 6, 2001) from Mr. John Sewell, Committee for Fair City Taxes, to the Chief Administrative Officer for report thereon to the Policy and Finance Committee;
- (4) referred Recommendations Nos. (2) and (3) embodied in the communication (February 6, 2001) from Mr. John Sewell, Committee for Fair City Taxes, to the Chief Financial Officer and Treasurer for report thereon to the Policy and Finance Committee;
- (5) referred the communication (February 7, 2001) from Ms. Alex Fortais to the Chief Financial Officer and Treasurer for report thereon to the Policy and Finance Committee;
- (6) requested the Chief Financial Officer and Treasurer to submit a report to the Policy and Finance Committee on the reasons why the eight years has been selected by the Provincial Government for the new multi-residential class reduced tax rate;
- (7) referred the following motion to the Chief Financial Officer and Treasurer for report thereon to the meeting of the Policy and Finance Committee scheduled to be held on April 5, 2001:

Moved by Councillor Pam McConnell:

“That the Policy and Finance Committee recommends:

- (1) that Council reaffirm its opposition:
  - (i) with regard to the fair assessment of education taxes; and
  - (ii) to Bill 140;and request the Province of Ontario to revoke the regulation which takes the effect of restricting property tax increases to certain classes of property; and
- (2) that the Provincial Government be requested to levy the same commercial property tax for educational purposes in Toronto that is in place in Mississauga.”; and
- (8) tabled the following motion until its meeting scheduled to be held on April 5, 2001:

Moved by Councillor Walker:

- “(1) that City staff prepare a report outlining the financial impacts associated with cancellation of CVA-related tax increases for low and moderate income Senior and Disabled Homeowners, using the same eligibility criteria as what is currently in place under the City of Toronto’s Senior and Disabled Tax Deferred Program; and
- (2) that the Government of Ontario, as the architects of the Current Value Assessment system and thus bearing responsibility for assessment related tax changes (increases and decreases) be requested to find all or part of the cost of any potential program to cancel assessment related tax increases for low and moderate income Senior and Disabled Homeowners.”; and
- (9) referred the communication (January 29, 2001) from Councillor Sandra Bussin, Beaches – East York, to the Chief Financial Officer and Treasurer for report thereon directly to Council for its meeting scheduled to be held on March 6, 2001 (Clause No. 18 of Report No. 2 of the Policy and Finance Committee).

(Chief Financial Officer and Treasurer; Chief Administrative Officer; c. Mr. John Sewell, Committee for Fair City Taxes; Ms. Alex Fortais; Mr. George Milbrandt; Mr. Robert Brown, Annex Residents Association; Ms. Elizabeth Whelan; Mr. Gary Adamache; Mr. Dan King; Councillor Pam McConnell, Toronto Centre-Rosedale; Councillor Michael Walker, St. Paul’s; Councillor Sandra Bussin, Beaches-East York – February 15, 2001)

**(Clause No. 22(b) – Report No. 2)**

## **2-6. Payment of Municipal Property Taxes.**

The Policy and Finance Committee had before it a communication (January 29, 2001) from Councillor Sandra Bussin, Beaches – East York, forwarding the following Notice of Motion requesting the Tax Department to provide as much relief as possible to residents in the payment of municipal taxes:

Whereas the Tax Department has offered City residents the ability to pay their municipal taxes in 11 pre-authorized bank withdrawals; and

Whereas resident wishing to pay by other methods are forced to pay in 6 instalments; and

Whereas this requires that these taxpayers are penalized, having to disburse a larger portion per payment to the City; and

Whereas many senior and low-income homeowners do not use pre-authorised banking plans; and

Whereas the negative impact of CVA on neighbourhoods with a high percentage of seniors and low-income homeowners is compounded by this city policy;

Now Therefore Be It Resolved That the Policy and Finance Committee request the Tax Department to provide as much relief as possible in the payment of municipal taxes;

And Be It Further Resolved That there be a review of the options put forward for payments so that all taxpayers may be permitted to pay municipal taxes in eleven monthly instalments regardless of method of payment.

The Policy and Finance Committee referred the foregoing communication to the Chief Financial Officer and Treasurer for report thereon to the Policy and Finance Committee.

(Chief Financial Officer and Treasurer – February 15, 2001)

**(Clause No. 22(c) – Report No. 2)**

**2-7. Toronto Police Services Board's  
Business Plan and Governance Plan  
for the Year 2001.**

The Policy and Finance Committee had before it a report (January 17, 2001) from the Chairman, Toronto Police Services Board, providing the City of Toronto Council, through the Policy and Finance Committee, with a copy of the Toronto Police Services Board's 2001 Business Plan and Governance Plan; advising that in accordance with the Police Services Act's Adequacy and Effectiveness of Police Services Regulation and the Board's draft protocol with City Council, the Board is required to forward a copy of the 2001 Business Plan and Governance Plan to the City of Toronto Council for information; and recommending that:

- (1) the Policy and Finance Committee receive this report; and
- (2) the Policy and Finance Committee forward a copy of this report to Toronto City Council for information.

On motion by Councillor Shiner, the Policy and Finance Committee referred the foregoing report to the Budget Advisory Committee and directed that the submission by the Toronto Police Services Board and future years budgets be submitted in alignment with their business plan and include performance indicators.

(Budget Advisory Committee; c. Chairman, Toronto Police Services Board; Chief Financial Officer and Treasurer – February 15, 2001)

**(Clause No. 22(d) – Report No. 2)**

**2-8. Integrated Fire and Police Radio Communications System  
Six Month Status Report.**

The Policy and Finance Committee had before it a joint report (January 19, 2001) from the Fire Chief, the Chief of Police and the Commissioner of Works and Emergency Services, providing the fourth semi-annual status report on the Integrated Fire and Police Radio Communications System as directed by the Audit Committee on May 25, 1999; advising that the first three status reports were tabled in June, 1999, December, 1999 and July, 2000; forecasting that there will be no changes to the final project cost for the radio communications system; that possible savings due to optimization of system performance will achieve the best cost performance ratio; and recommending that this report be received and forwarded to the Community Services Committee for information.

On motion by Councillor Sutherland, the Policy and Finance Committee received the foregoing report and forwarded a copy thereof to the Community Services Committee for information:

(Community Services Committee; c: Fire Chief; Chief of Police; Commissioner of Works and Emergency Services – February 15, 2001)

**(Clause No. 22(e) – Report No. 2)**

**2-9. Diversity Advocate Action Plan.**

The Policy and Finance Committee had before it the following communications:

- (i) (February 7, 2001) from Councillor Sherene Shaw, Scarborough-Agincourt, City of Toronto Diversity Advocate, reporting, as directed by Council in December, 2000, on a diversity plan of action to be initiated during 2001; advising that since Toronto is becoming increasingly known as the City of Diversity, and considered a leader in the Global marketplace for proactive equity initiatives; the role, responsibilities and action plan of the Diversity Advocate as outlined in the report will promote, support and enhance Toronto's position on Diversity, and Access and Equity strategies, both locally, nationally, and internationally; and recommending that the action plan outlined in the report be approved; and
- (ii) (December 13, 2000) from the City Clerk, advising that Council at its inaugural meeting held on December 5, 6 and 7, 2000, adopted a notice of motion by Councillor Disero, seconded by Councillor Ootes establishing the position of Diversity Advocate; endorsing the appointment of Councillor Sherene Shaw as the City of Toronto's first Diversity Advocate; and amongst other things requesting the Diversity Advocate to submit a report to the February, 2001, meeting of the Policy and Finance Committee on a proposed diversity plan of action to be initiated during 2001.

On motion by Councillor Rae, the Policy and Finance Committee recommended to Council the adoption of the foregoing report (February 7, 2001) from Councillor Sherene Shaw, Scarborough-Agincourt, City of Toronto Diversity Advocate.

**(Clause No. 4 – Report No. 2)**

**2-10. A Service Delivery Policy Framework.**

The Policy and Finance Committee had before it a report (February 2, 2001) from the Chief Administrative Officer recommending that:

- (1) Council adopt the following policy to guide City services:

“The City of Toronto is committed to providing quality services at an affordable cost on a sustainable basis. To this end, the City will systematically review its programs, services, and delivery mechanisms, and will pursue the most appropriate methods and structures for providing services to achieve the best value for the municipal tax dollar”;



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- (2) the Chief Administrative Officer report to the Policy and Finance Committee by June 2001 on the process for implementing the concept of best value service delivery after consultation with all the appropriate stakeholders;
- (3) the guiding principles outlined on page 4 of this report be adopted; and
- (4) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

The Policy and Finance Committee also had before it the following communications:

- (i) (February 14, 2001) from Ms. Cynthia Lai, Chair, Government Relations Committee, Toronto Real Estate Board, writing in support of the recommendations contained in the report dated February 2, 2001, from the Chief Administrative Officer respecting a Service Delivery Policy Framework to guide departments in assessing and reviewing service delivery models; and
- (ii) (February 14, 2001) from the President and CEO, The Toronto Board of Trade, urging the Committee to approve the recommendations contained in the report (February 2, 2001) from the Chief Administrative Officer respecting a Service Delivery Policy Framework to guide departments in assessing and reviewing service delivery models.

Ms. Ann Dembinski, President, CUPE Local 79, appeared before the Policy and Finance Committee in connection with the foregoing matter and filed a written submission in regard thereto.

On motion by Councillor Rae, the Policy and Finance Committee recommended to Council the adoption of the report (February 2, 2001) from the Chief Administrative Officer; subject to adding the following to the Section of the report entitled "Enabling Environment":

“(x) ongoing dialogue with COTAPSAI”.

**(Clause No. 5 – Report No. 2)**

**2-11. Final Report of the Mayor's Single City Savings Task Force – Strengthening the New City of Toronto, An Agenda For Action.**

The Policy and Finance Committee had before it the following report and communication:

- (i) (February 5, 2001) from the Chief Administrative Officer forwarding the final report of the Mayor's Single City Savings Task Force; proposing next steps; and recommending that the attached final report of the Mayor's Single City Savings Task Force, *Strengthening the New City of Toronto, An Agenda for Action*, be referred to the Chief Administrative Officer and that he be requested to report back on:
  - (a) current activities underway relating to recommendations of the report;
  - (b) an overall implementation strategy based on the recommendations of the report; and
  - (c) any potential issues, implications or impacts arising from the recommendations of the report;
- (ii) (January 10, 2001) from Councillor David Soknacki requesting that the Mayor:
  - (1) release copies of the Single City Savings Task Force to the Clerk's office, who will make the document available to all interested parties;
  - (2) to present to the March 2001 meeting of the Policy and Finance Committee a detailed work plan necessary to implement the recommendations of the report; and
- (iii) (February 14, 2001) from the President and CEO, The Toronto Board of Trade, urging the Committee to approve the recommendations contained in the report (February 5, 2001) from the Chief Administrative Officer respecting the Final Report of the Mayor's Single City Savings Task Force.

Ms. Ann Dembinski, President, CUPE Local 79, appeared before the Policy and Finance Committee in connection with the foregoing matter and filed a written submission in regard thereto.

The following Members of Council also appeared before the Policy and Finance Committee in connection with the foregoing matter.

- Councillor Olivia Chow, Trinity Spadina;
- Councillor David Miller, Parkdale-High Park;

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- Councillor Jane Pitfield, Don Valley West, and filed a written submission in regard thereto; and
  - Councillor David Soknacki, Scarborough East.
- A. Councillor Lindsay Luby moved, on behalf of Councillor Soknacki, that the Policy and Finance Committee concur with the foregoing report subject to amending the Recommendation embodied therein to read as follows:
- “that the attached final report of the Mayor’s Single City Savings Task Force, Strengthening the New City of Toronto, An Agenda for Action, be referred to the CAO and that he be requested to report back to the Policy and Finance Committee by May, 2001, on:
- (a) current activities underway relating to recommendations of the report;
  - (b) an overall implementation strategy based on the recommendations of the report; and
- any potential issues, implication or impacts arising from the recommendations of the report”.
- (Carried)**
- B. Councillor Lindsay Luby moved that depositions be heard respecting this matter when the Committee again gives consideration thereto. **(Carried)**
- C. Councillor Bussin moved that the Chief Administrative Officer be requested to report directly to Council on the approval process for the engagement of public polling activities and how these requests are communicated to Council. **(Ruled out of order)**
- D. Councillor Minnan-Wong moved that the forthcoming report from the CAO pay particular attention to the issue of Alternate Service Delivery and provide information on the experience of other jurisdictions in particular the Indianapolis experience and how their experience can be applied to the City of Toronto. **(Carried)**

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- E. Councillor McConnell moved that:
- (i) any identification of core and non-core services which is essential to this City be carried out in accordance with the method recommended in the Single City Savings Report including a review of all program areas based on clearly defined criteria conducted by Councillors with the support of senior staff;
  - (ii) any review related to Alternate Service Delivery (contracting out) include a review of all program areas based on clearly defined criteria conducted by Councillors with the support of senior staff;
  - (iii) the City Solicitor be requested to report to the Policy and Finance Committee on the legality of Task Forces meeting in private given the requirement of the Municipal Act; and
  - (iv) the report of the ABC Task Force (Recommendation No. 11 embodied in the "Single City Savings Task Force Report" be presented to Councillors and placed on the next agenda of the Policy and Finance Committee. **(Referred)**
- F. Councillor Minnan-Wong moved that the foregoing motion E., by Councillor McConnell, be referred to the Chief Administrative Officer for report thereon in his forthcoming report. **(Carried)**

**The decision of the Policy and Finance Committee, therefore, is as follows:**

The Policy and Finance Committee:

- (1) concurred with the foregoing report subject to amending the Recommendation embodied therein to read as follows:

“that the attached final report of the Mayor’s Single City Savings Task Force, Strengthening the New City of Toronto, An Agenda for Action, be referred to the CAO and that he be requested to report back to the Policy and Finance Committee by May, 2001, on:

- (a) current activities underway relating to recommendations of the report;
- (b) an overall implementation strategy based on the recommendations of the report; and

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any potential issues, implication or impacts arising from the recommendations of the report”;

- (2) directed that depositions be heard respecting this matter when the Committee again gives consideration thereto;
- (3) directed that the forthcoming report from the CAO pay particular attention to the issue of Alternate Service Delivery and provide information on the experience of other jurisdictions in particular the Indianapolis experience and how their experience can be applied to the City of Toronto; and
- (4) referred the following motion to the Chief Administrative Officer for report thereon in his forthcoming report:

Moved by Councillor Pam McConnell:

- “(i) That any identification of core and non-core services which is essential to this City be carried out in accordance with the method recommended in the Single City Savings Report including a review of all program areas based on clearly defined criteria conducted by Councillors with the support of senior staff;
  - (ii) that any review related to Alternate Service Delivery (contracting out) include a review of all program areas based on clearly defined criteria conducted by Councillors with the support of senior staff;
  - (iii) that the City Solicitor be requested to report to the Policy and Finance Committee on the legality of Task Forces meeting in private given the requirement of the Municipal Act; and
  - (iv) that the report of the ABC Task Force (Recommendation No. 11 embodied in the “Single City Savings Task Force Report” be presented to Councillors and placed on the next agenda of the Policy and Finance Committee;” and
- (5) received the following communications:
    - (i) (January 10, 2001) from Councillor David Soknacki, Scarborough Highland Creek;
    - (ii) (February 15, 2001) from Councillor Jane Pitfield, Don Valley West; and

- (iii) (February 14, 2001) from the President and CEO, The Toronto Board of Trade.

(Chief Administrative Officer; c. Councillor David Soknacki, Scarborough East; Councillor Jane Pitfield, Don Valley West; Ms. E. Elyse Allan, President and CEO, The Toronto Board of Trade; Ms. Ann Dembinski, President, CUPE Local 79 – February 15, 2001)

**(Clause No. 22(f) – Report No. 2)**

**2-12. Oland Specialty Beer Company.**

The Policy and Finance Committee had before it a report (January 31, 2001) from the Chief Financial Officer and Treasurer advising that a donation of \$10,000.00 has been received from the Oland Specialty Beer Company in support of the 2001 Caribana Festival; and recommending that:

- (1) an income tax receipt, be issued to the Oland Specialty Beer Company in the amount of \$10,000.00; and
- (2) a cheque for \$10,000.00 be issued to the Caribbean Cultural Committee in respect of the 2001 Caribana Festival.

On motion by Councillor Sutherland, the Policy and Finance Committee recommended to Council the adoption of the foregoing report (January 31, 2001) from the Chief Financial Officer and Treasurer.

**(Clause No. 17 – Report No. 2)**

**2-13. Basement Flooding Investigation and Assessment –  
Voluntary Private Home Isolation Program.**

The Policy and Finance Committee had before it a communication (February 2, 2001) from the City Clerk advising that City Council on January 30, 31 and February 1, 2001, had before it Clause No. 16 contained in Report No. 1 of the Policy and Finance Committee, entitled “Other Items Considered by the Committee”; and directed that the following Item (p) entitled “Basement Flooding Investigation and Assessment – Voluntary Private House Isolation Program”, embodied therein, be struck out and referred back to the Policy and Finance Committee for further consideration at such time as the pre-commitment process for 2001 Capital Projects is considered by the Policy and Finance Committee in February, 2001:

- “(p) Basement Flooding Investigation and Assessment -  
Voluntary Private Home Isolation Program.

The Policy and Finance Committee reports having referred the following communication to the Budget Advisory Committee for consideration during the 2001 Budget deliberations:

(January 10, 2001) from the City Clerk advising that the Works Committee on January 10, 2001, recommended to the Policy and Finance Committee and Council:

- (1) the adoption of the report dated December 18, 2000, from the Commissioner of Works and Emergency Services entitled “Basement Flooding Investigation and Assessment – Status Report – All Wards”;
- (2) that the Voluntary Private Home Isolation Program be in addition to programs presently in effect; and
- (3) that each Councillor be presented with a report on each cluster as it becomes available, and that the Works and Emergency Services Department work with Councillors to bring this information to community meetings and develop a plan for each cluster as soon as possible.

Councillor Jane Pitfield, Don Valley West, appeared before the Policy and Finance Committee in connection with the foregoing matter.

On motion by Councillor Shiner, on behalf of Councillor Pitfield, the Policy and Finance Committee recommended to Council the adoption of the Recommendations of the Works Committee embodied in the communication (January 10, 2001) from the City Clerk, subject to adding the following to Recommendation No. (1) embodied in the report (December 18, 200) from the Commissioner of Works and Emergency Services:

- “(i) on a one time basis this year; and
- (ii) the City portion of the expense not exceed fifty percent of the cost of the installation”, so that such Recommendation now read as follows:
  - “(1) a Voluntary Private Home Isolation Program, limited to the homes that experienced and reported basement flooding in 2000, be approved based on the policy outlined in Appendix A:
    - (i) on a one time basis this year; and
    - (ii) the City portion of the expense not exceed fifty percent of the cost of the installation.”

**(Clause No. 6 – Report No. 2)**

**2-14. Purchasing Policy when Purchasing Electrical Power.**

The Policy and Finance Committee had before it the following report and communication:

- (i) (January 22, 2001) from the Chief Financial Officer and Treasurer reporting on the feasibility of adopting a purchasing policy which encourages a shift to natural gas and renewable energies by stipulating that air emission rates for nitrogen oxides, sulphur dioxide, carbon dioxide and mercury, be considered along with price when purchasing electrical power; advising that the City is already committed to signing a power purchase agreement with Toronto Hydro which includes a provision to purchase electricity from clean sources and since Toronto Hydro has been directed by Council to act in an environmentally responsible manner, the development of a purchasing policy that encourages a shift to purchasing electricity generated from natural gas and renewable energy sources is no longer necessary; and recommending that this report be received for information; and



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- (ii) (February 15, 2001) from Mr. Masoud Almassi, Manager Business Markets, Enbridge Consumers Gas, recommending that the Policy and Finance Committee hear further discussion of this issue before making a final decision on whether a purchasing policy is required to encourage a shift to electricity generated by natural gas and renewable energy sources.

Councillor Jack Layton, Broadview-Greenwood, appeared before the Policy and Finance Committee in connection with the foregoing matter.

On motion by Councillor Sutherland, on behalf of Councillor Layton, the Policy and Finance Committee:

- (1) received the foregoing report; and
- (2) requested Toronto Hydro and City staff to consider the following Recommendation No. (5) embodied in the report (January 22, 2001) from the Chief Financial Officer and Treasurer in negotiations concerning the power purchasing agreement and report on the extent to which it has been achieved when the power purchasing agreement is brought forward to Council for approval:

“(5) request that Toronto Hydro report to Council on the feasibility of adopting a purchasing policy which encourages a shift to natural gas and renewable energies by stipulating that air emissions rates for nitrogen oxides, sulphur dioxide, carbon dioxide and mercury, be considered along with price when purchasing electrical power;”.

(Toronto Hydro; Chief Financial Officer and Treasurer – February 15, 2001)

**(Clause No. 22(g) – Report No. 2)**

On motion by Councillor Bussin, the Policy and Finance Committee met privately to discuss the following Items Nos. 2-15, 2-16, 2-17 and 2-18 having regard for the reasons noted in accordance with the Municipal Act.

**2-15. Toronto Hydro Corporation:  
Adjustment of Interest Accrued in 2000; and  
Shareholder Resolution Regarding the  
Ability to Provide Financial Guarantees.**

The Policy and Finance Committee had before it a confidential report (February 6, 2001) from the Chief Financial Officer and Treasurer respecting Toronto Hydro Corporation Adjustment of Interest Accrued in 2000 and Shareholder Resolution Regarding the Ability to Provide Financial Guarantees.

The Policy and Finance Committee recommended to Council the adoption of the confidential report (February 6, 2001) from the Chief Financial Officer and Treasurer respecting the Toronto Hydro Corporation Adjustment of Interest Accrued in 2000 and Shareholder Resolution Regarding the Ability to Provide Financial Guarantees, which was forwarded to Members of Council under confidential cover; and further that in accordance with the Municipal Act, discussions pertaining thereto be held in-camera having regard that the subject matter relates to the security of the property of the municipality or local board.

**(Clause No. 8 – Report No. 2)**

**2-16. Capital Calls and Business Plan of  
Enwave District Energy Limited.**

The Policy and Finance Committee had before it a confidential report (February 6, 2001) from the Chief Financial Officer and Treasurer respecting Capital Calls and Business Plans of Enwave District Energy Limited.

The Policy and Finance Committee recommended to Council the adoption of the confidential report (February 6, 2001) from the Chief Financial Officer and Treasurer respecting the Capital Calls and Business Plan of Enwave District Energy Limited, which was forwarded to Members of Council under confidential cover; and further that in accordance with the Municipal Act, discussions pertaining thereto be held in-camera having regard that the subject matter relates to the security of the property of the municipality or local board.

**(Clause No. 10 – Report No. 2)**

**2-17. Evaluation of Toronto Hydro Energy Services Inc.  
Proposal for the Implementation of Energy Retrofit  
Measures in a Group of City-Owned Facilities as Part  
of The Better Buildings Partnership Program  
(All Wards).**

The Policy and Finance Committee had before it the following:

- (i) confidential joint report (January 26, 2001) from the Commissioner of Corporate Services and the Commissioner of Works and Emergency Services respecting the Evaluation of Toronto Hydro Energy Services Inc. Proposal for the Implementation of Energy Retrofit Measures in a Group of City-owned facilities; and
- (ii) communication (February 14, 2001) from Mr. Phil Mannell, Manager Channel Management, Enbridge Consumers Gas, requesting a deferral of this matter.

The Policy and Finance Committee recommended to Council the adoption of the confidential Recommendations of the Policy and Finance Committee embodied in the confidential communication (February 15, 2001) from the City Clerk, respecting Evaluation of Toronto Hydro Energy Services Inc. Proposal for the Implementation of Energy Retrofit Measures in a Group of City-owned Facilities as part of the Better Buildings Partnership Program”, which was forwarded to Members of Council under confidential cover; and further that in accordance with the Municipal Act, discussions pertaining thereto be held in camera having regard that the subject matter relates to the security of the property of the municipality or local board.

(City Council; Chief Administrative Officer; Commissioner of Corporate Services; Commissioner of Works and Emergency Services – Confidential – February 15, 2001)

**(Clause No. 7 – Report No. 2)**

**2-18. Claim by the Canadian Broadcasting Corporation  
Regarding 354 Jarvis Street.**

The Policy and Finance Committee had before it a confidential report (January 25, 2001) from the City Solicitor respecting the Claim by the Canadian Broadcasting Corporation regarding 354 Jarvis Street, such report to be considered in-camera having regard that the subject matter relates to possible litigation matters.

On motion by Councillor Rae, the Policy and Finance Committee recommended to Council the adoption of the confidential report (January 25, 2001) from the City Solicitor respecting a Claim by the Canadian Broadcasting Corporation Regarding 354 Jarvis Street, which was forwarded to Members of Council under confidential cover; and further that in accordance with the Municipal Act, discussions pertaining thereto be held in-camera having regard that the subject relates to litigation or potential litigation matters.

**(Clause No. 9 – Report No. 2)**

**2-19. Response to the Notice of Motion (October 2000)  
to Submit an Application for a New Home for the Aged  
(Ward 35 - Scarborough Southwest).**

The Policy and Finance Committee had before it the following communications:

- (i) (February 12, 2001) from the City Clerk advising that the Community Services Committee on February 12, 2001, recommended to the Policy and Finance Committee, and Council, the adoption of the attached report (January 24, 2001) from the Commissioner of Community and Neighbourhood Services respecting the application for the construction and ongoing operation of a new 178-bed long term care facility to be located on the City-owned property located at the northwest corner of St. Clair and Midland Avenues, wherein it is recommended that:
  - (1) City Council formally reconfirm its support for the application for the construction and ongoing operation of a new 178-bed long term care facility to be located on the City-owned property located at the northwest corner of St. Clair and Midland Avenues, and communicate this support to the MOHLTC as required by the application process, by the March 15, 2001 deadline;
  - (2) City Council recognize that the Capital Budget for the project is projected at \$24.0 M (with \$13.35 M in MOHLTC funding towards the cost of construction), and would result in a required cashflow for the period 2002 to 2004;
  - (3) City Council recognize that the Operating Budget for the project is projected at \$7.77 M annually (with a \$1.07 M net cost to support the operation of the new Home), that would become operational in the year 2004;

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- (4) this report be referred to the Budget Advisory Committee for their deliberations and decisions in considering multi-year priorities of all of the projects for the City;
  - (5) contingent upon MOHLTC approval of the City's application, and in consideration of the very significant time constraints associated with the MOHLTC approval process, staff be directed to report directly to City Council regarding the next steps required;
  - (6) contingent upon MOHLTC approval of the City's proposal:
    - (a) City Council support the notion of a Community Facilities Official Plan designation on the triangular parcel of land located at the northwest corner of St. Clair and Midland Avenues; and
    - (b) staff be directed to submit the additional planning applications (i.e., Zoning By-Law Amendment and Site Plan Control approval) required to support this Official Plan designation and to develop this land with a long term care facility; and
  - (7) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto; and
- (ii) (February 7, 2001) from Ms. Ann Dembinski, President, CUPE Local 79, urging the Community Services Committee to confirm its support for the application to build and operate a new Home for the Aged.

Mr. Steve Kenney, Treasurer, CUPE Local 79, appeared before the Policy and Finance Committee in connection with the foregoing matter.

Councillor Jack Layton, Broadview-Greenwood, also appeared before the Policy and Finance Committee in connection with the foregoing matter.

On motion by Councillor Shiner, on behalf of Councillor Layton, the Policy and Finance Committee referred the foregoing communications to the Budget Advisory Committee for consideration at its meeting scheduled to be held on February 23, 2001, and report thereon directly to Council for its meeting scheduled to be held on March 6, 2001.

(Budget Advisory Committee; c: Administrator, Community Services Committee; Commissioner of Community and Neighbourhood Services; Ms. Ann Dembinski, President, CUPE Local 79; Mr. Steve Kenney, Treasurer, CUPE Local 79 – February 15, 2001)

**(Clause No. 11 – Report No. 2)**

**2-20. Pre-Approval Request For 2001-2005 Capital Budget.**

The Policy and Finance Committee had before it a report (February 12, 2001) from the Chief Financial Officer and Treasurer identifying and requesting pre-approval of specific urgent capital projects prior to Council approval of the complete 2001-2005 Capital Budget; and recommending that:

- (1) the amount requested for pre-approval of \$106.282 million, as outlined in Appendix A, be approved to commence these urgent projects and ensure their timely completion;
- (2) financing in an amount not to exceed \$60.089 million be debentured, if required, for a term up to but not exceeding 20 years. Balance of financing will be as follows: Reserve Funds \$36.336 million, Capital from Current \$8.472 million and Other \$1.385 million; and
- (3) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

Councillor Jane Pitfield, Don Valley West, appeared before the Policy and Finance Committee in connection with the foregoing matter.

A. Councillor Shiner moved that the Policy and Finance Committee recommend to Council the adoption of the report (February 12, 2001) from the Chief Financial Officer and Treasurer subject to amending Appendix A, entitled "Capital Budget 2001 Pre-Approvals (\$000) – Growth and Service Improvement" accordingly, so that:

- (i) the portion thereof respecting Basement Flooding Relief now read as follows: "2001 - \$1,250"; and
- (ii) the portion thereof respecting Stormwater Management now read as follows: "2001 - \$625". **(Carried)**

B. Councillor Minnan-Wong moved that the foregoing motion A., moved by Councillor Shiner, be amended to provide that the adoption of the report from the Chief Financial Officer and Treasurer also be subject to the Water Wastewater budget being reduced by the increased amount homeowners would be expected to cost-share for the Voluntary Private Home Isolation Program. **(Carried)**

**The decision of the Policy and Finance Committee, therefore, is as follows:**

The Policy and Finance Committee recommended to Council the adoption of the report (February 12, 2001) from the Chief Financial Officer and Treasurer subject to:

- (1) the Water Wastewater budget being reduced by the increased amount homeowners would be expected to cost-share for the Voluntary Private Home Isolation Program; and
- (2) amending Appendix A, entitled "Capital Budget 2001 Pre-Approvals (\$000) – Growth and Service Improvement" accordingly, so that:
  - (i) the portion thereof respecting Basement Flooding Relief now read as follows: "2001 - \$1,250"; and
  - (ii) the portion thereof respecting Stormwater Management now read as follows: "2001 - \$625".

**(Clause No. 12 – Report No. 2)**

**2-21. Harmonization of Waste Management Services for Multi-Unit Residential Buildings Where the City Provides Collection Services.**

The Policy and Finance Committee had before it a communication (February 7, 2001) from the City Clerk advising that the Works Committee on February 7, 2001, amongst other things, recommended to the Policy and Finance Committee and Council:

- (1) the adoption of the report dated January 26, 2001, from the Commissioner of Works and Emergency Services, respecting Harmonization of Waste Management Services for Multi-Unit Residential Buildings where the City provides Collection Services, subject to consideration of Recommendation No. (2) being deferred pending the further report to be submitted to the Works Committee on service fee options for multi-residential buildings; and
- (2) that the Province of Ontario be requested to enforce existing legislation with respect to mandatory recycling in multi-residential buildings.

On motion by Councillor Shiner, the Policy and Finance Committee:

- (1) recommended to Council the adoption of the following Recommendation No. (2) of the Works Committee embodied in the foregoing communication:

“(2) that the Province of Ontario be requested to enforce existing legislation with respect to mandatory recycling in multi-residential buildings.”; and

- (2) referred Recommendation No. (1) embodied in the communication (February 7, 2001) from the City Clerk, to the Budget Advisory Committee for consideration with the 2001 budget.

(Budget Advisory Committee; c. Commissioner of Works and Emergency Services; Committee Administrator, Works Committee - February 15, 2001)

**(Clause No. 13 – Report No. 2)**

**2-22. 2001 Environment Days.**

The Policy and Finance Committee had before it a communication (February 7, 2001) from the City Clerk advising that the Works Committee on February 7, 2001, amongst other things, recommended to the Policy and Finance Committee and Council:

- (1) the adoption of the report dated January 24, 2001, from the Commissioner of Works and Emergency Services respecting 2001 Environment Days, subject to the following:
- (i) amending Recommendation No. (2)(d) by adding thereto the words “and Sundays”, so that such Recommendation reads as follows:  
  
“(d) events be held on Thursdays, Saturdays and Sundays only;”
  - (ii) amending Recommendation No. (2)(e) by deleting the word “Saturday” and inserting in lieu thereof the word “weekend”, so that such Recommendation reads as follows:  
  
“(e) not more than two events in different wards be held on the same weekend;” and
  - (iii) deleting Recommendation No. (3)(a); and
- (2) that Councillors be given the opportunity of hosting joint Environment Days where they so wish, for example, two Councillors in one federal riding.



On motion by Councillor Shiner, the Policy and Finance Committee referred the foregoing communication to the Budget Advisory Committee for consideration during the 2001 budget deliberations.

(Budget Advisory Committee; c. Commissioner of Works and Emergency Services; Committee Administrator, Works Committee – February 15, 2001)

**(Clause No. 22(h) – Report No. 2)**

**2-23. Kraft Paper Leaf And Yard Waste Bag  
Promotion And Enforcement.**

The Policy and Finance Committee had before it a communication (February 7, 2001) from the City Clerk advising that the Works Committee on February 7, 2001, recommended to the Policy and Finance Committee and Council the adoption of the report dated January 24, 2001, from the Commissioner of Works and Emergency Services respecting promotion and enforcement of the Kraft Paper Leaf and Yard Waste Program, wherein it is recommended that:

- (1) from April 1 to 30, 2001, leaf and yard waste material placed in clear plastic bags will be collected with the exception of one bag at each residence which will remain with an enforcement sticker attached explaining the new leaf and yard waste policy; and
- (2) effective May 1, 2001, a zero tolerance level of plastic bags will be enforced, and leaf and yard waste material will only be collected in kraft paper leaf and yard waste bags and in rigid open-top containers.

On motion by Councillor Minnan-Wong, the Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Works Committee embodied in the foregoing communication (February 7, 2001) from the City Clerk.

**(Clause No. 14 – Report No. 2)**

**2-24. Consulting Services –  
General Administration and Site Supervision for  
Western Beaches Storage Tunnel.**

The Policy and Finance Committee had before it a communication (February 7, 2001) from the City Clerk advising that the Works Committee on February 7, 2001, recommended to the Policy and Finance Committee and Council the adoption of the report dated January 24, 2001, from the Commissioner of Works and Emergency Services respecting consulting services for the general administration and site supervision for the Western Beaches Storage Tunnel, wherein it is recommended that:

- (1) authority be granted to amend the existing engineering services agreement with the joint consulting firms of CH2M Gore & Storrie Limited and MacViro Consultants Inc. for additional general administration and site services during construction of the Western Beaches Storage Tunnel, by an amount of up to \$481,500.00 including the Goods and Services Tax, to cover extended services during construction, as estimated to complete the project and as authorized by the Commissioner of Works and Emergency Services, all in accordance with the terms of the existing engineering services agreement; and
- (2) the appropriate City officials be authorized to take the necessary actions to give effect thereto.

Councillor Chris Korwin-Kuczynski, Parkdale-High Park, appeared before the Policy and Finance Committee in connection with the foregoing matter.

On motion by Councillor Shiner, on behalf of Councillor Korwin-Kuczynski, the Policy and Finance Committee:

- (1) recommended to Council the adoption of the Recommendations of the Works Committee embodied in the foregoing communication (February 7, 2001) from the City Clerk; and further that the Commissioner of Works and Emergency Services be requested to submit a report to the Policy and Finance Committee on the cost overruns and on a completion date of the tunnels; and
- (2) requested the City Auditor to review the consultants fees for this project and submit a report thereon to the Policy and Finance Committee.

(Commissioner of Works and Emergency Services; City Auditor; c.  
Committee Administrator, Works Committee – February 15, 2001)

**(Clause No. 15 – Report No. 2)**

**2-25. Construction of 1200 mm Water Main on Kennedy Road From McNicoll Avenue to Kennedy Pumping Station Suction Main, Contract No. 00FS-21WS, Tender Call No. 274-2000. (Scarborough-Agincourt).**

The Policy and Finance Committee had before it a communication (February 7, 2001) from the City Clerk advising that the Works Committee on February 7, 2001, recommended to the Policy and Finance Committee and Council the adoption of the joint report dated January 22, 2001, from the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer respecting construction of a 1200 mm water main on Kennedy Road from McNicoll Avenue to Kennedy Pumping Station Suction Main, Contract No. 00FS-21WS, Tender Call No. 274-2000, wherein it is recommended that Contract No. 00FS-21WS, Tender Call No. 274-2000, for the construction of a 1200 mm water main on Kennedy Road from McNicoll Avenue to Kennedy Pumping Station Suction Main, be awarded to Timbel Limited in the total amount of \$2,475,979.00, including all taxes and charges, being the lowest Tender received.

The Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Works Committee embodied in the foregoing communication (February 7, 2001) from the City Clerk.

**(Clause No. 16 – Report No. 2)**

**2-26. Squeegee Working Youth Mobilization Program**

The Policy and Finance Committee had before it a communication (February 12, 2001) from the City Clerk advising that the Community Services Committee on February 12, 2001, recommended to the Policy and Finance Committee, and Council, the adoption of the report dated December 22, 2000, from the City Auditor, wherein it is recommended that:

- (1) funding for the 2001 Squeegee Working Youth Mobilization Program be approved as part of the year 2001 budget process subject to the following:
  - the Commissioner of Community and Neighbourhood Services prepare a work plan including specific timetables relating to the implementation of the recommendations contained in the evaluation report prepared by the Canadian Training Institute; and
  - the implementation of the recommendations contained in this report;

- (2) future program evaluations of the Squeegee Working Youth Mobilization Program, as well as future evaluations for other similar projects, include a “value for money” component in its evaluation process. Program evaluations be required to consider the economy of modules, as well as their effectiveness in attaining performance objectives;
- (3) the Squeegee Working Youth Mobilization Program modules administered by various community agencies be evaluated in terms of their effectiveness on the basis outlined in the body of this report;
- (4) specific budgetary controls be initiated in regard to the operation of each module. Such budgetary controls to include an ongoing review process in order to ensure that costs are in accordance with the budget;
- (5) management information systems currently administered by Youthlink be adapted and utilized in order to incorporate specific program objectives as required by City of Toronto and Human Resources Development Canada;
- (6) management information systems be adapted and utilized to facilitate the ongoing evaluation of the Squeegee Working Youth Mobilization Program. Detailed evaluations which demonstrate the success or otherwise of the program be reported to the Commissioner of Community and Neighbourhood Services either on a quarterly basis or subsequent to each training module; and
- (7) this report be forwarded to the Audit Committee for information;

and the report dated January 22, 2001, from the Commissioner of Community and Neighbourhood Services respecting the Squeegee Working Youth Mobilization Program, wherein it is recommended that:

- (1) the City Auditor’s recommendation to approve the funding for the Squeegee Working Youth Mobilization program as part of the year 2001 budget process be endorsed by the Community Services Committee;
- (2) a work plan including specific timetables relating to the implementation of the recommendations contained in the evaluation reports prepared by the Canadian Training Institute and the report prepared by the City Auditor be developed and submitted; and
- (3) the appropriate City officials be authorized and directed to take necessary action to give effect thereto. subject to the necessary funds being available in the 2001 Operating Budget.

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The following Members of Council appeared before the Policy and Finance Committee in connection with the foregoing matter:

- Councillor Olivia Chow, Trinity Spadina; and filed a written submission in regard thereto; and
- Councillor Brad Duguid, Scarborough Centre.
  - A. Councillor Ootes moved that the Policy and Finance Committee recommend to Council that the recommendation of the Community Services Committee embodied in the communication (February 12, 2001) be received. **(Not voted on having regard that the matter was referred to the Budget Advisory Committee.....)**
  - B. Councillor Bussin moved the Policy and Finance Committee recommend to Council the adoption of the recommendation of the Community Services Committee embodied in the communication (February 12, 2001); and further that the Federal Government (HRDC) be requested to augment its portion of funding for this program. **(Not voted on having regard that the matter was referred to the Budget Advisory Committee.....)**
  - C. Councillor Sutherland moved that the foregoing communication be referred to the Budget Advisory Committee for consideration during the 2001 Budget deliberations. **(Carried)**
  - D. Councillor Rae moved that the Policy and Finance Committee recommend to the Budget Advisory Committee that it recommend to Council that the Squeegee Working Youth Mobilization Program be renamed the "Street Involved Youth Program." **(Carried)**

(Budget Advisory Committee; c. Commissioner of Community and Neighbourhood Services – February 15, 2001)

**(Clause No. 22(i) – Report No. 2)**

**2-27. Response to the Toronto Disaster Relief Committee's  
"State of the Disaster" Report.**

The Policy and Finance Committee had before it a communication (February 12, 2001) from the City Clerk advising that the Community Services Committee on February 12, 2001:

(I) recommended to the Policy and Finance Committee the adoption of the report dated January 25, 2001, from the Commissioner of Community and Neighbourhood Services responding to the concerns raised in the Toronto Disaster Relief Committee's "State of the Disaster" Report; and further that:

(a) City Council direct the Commissioner of Community and Neighbourhood Services to add 1,000 new beds to the emergency shelter system within the next year; and further to report thereon to the Budget Advisory Committee during the 2001 budget process on the implementation of adding such beds to the system, and with a request that the Budget Advisory Committee be urged to fund rapid emergency shelter expansion;

(b) the following Recommendation No. (2), contained in the "State of the Disaster" Report be approved in principle:

"(2) That four dormitory style facilities be opened, which should be run by an aid organization such as the Red Cross, as emergency shelter warming centres. These facilities should be able to accommodate up to 150 men, women and couples, and should be available for the duration of the disaster.";

and further that the Commissioner of Community and Neighbourhood Services be requested to report directly to Council for its meeting on March 6, 2001, on how the foregoing recommendation can be facilitated;

(c) the following Recommendation No. (5), contained in the "State of the Disaster" Report be approved in principle:

"(5) That the above facilities and existing facilities operate from a harm reduction philosophy. There must be adequate staffing levels and adequate staff training with respect to mental health issues, harm reduction, and crisis de-escalation to ensure both safety and the meeting of standards.";

and further that the Commissioner of Community and Neighbourhood Services be requested to report directly to Council for its meeting on March 6, 2001, on how this can be accomplished;

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- (d) the following Recommendation No. (6), contained in the "State of the Disaster" Report be approved, as amended:
  - "(6) That the Director of Hostel Services be directed to develop a policy on barrings for all City-funded shelters, and that such policy include a consistent barring protocol and clear appeal process, and be posted in every shelter.";
- (e) the following Recommendation No. (7), contained in the "State of the Disaster" Report be approved, as amended:
  - "(7) That the Medical Officer of Health be directed to carry out a special investigation of health standards in the shelter system to work towards improving public health standards. If necessary, Hostel Services must fund any identified deficiencies.";
- (f) the following Recommendation No. (10), contained in the "State of the Disaster" Report be approved:
  - "(10) That the Medical Officer of Health be directed to develop and implement a strategy for ensuring sufficient access for homeless people to public toilets.";
- (g) the Federal Government be requested to open, as soon as possible, Fort York and Moss Park Armouries for the duration of the winter months;
- (h) given that the Province of Ontario is short-changing the City by \$13.7 million in 2001, the Mayor and City Council demand the Province of Ontario pay the actual cost of operating the homeless shelters;
- (i) the Province of Ontario be reminded that the bare minimum standards for homeless shelters should meet the United Nations' standards for refugee camps;
- (j) \$6.4 million of mortgage renewal savings be restored to the Shelter, Housing and Support Division's budget envelope, and be allotted into either the "Let's Build" budget or the Mayor's Homelessness Initiatives Fund; and
- (k) the \$3 million in the Mayor's Homelessness Initiatives Fund be unfrozen so that it is available to be used in 2001; and

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- (II) directed that the Commissioner of Community and Neighbourhood Services be requested to:
- (1) report directly to Council for its meeting on March 6, 2001, on the foregoing Recommendations Nos. (i)(a) to (g);
  - (2) report to the Community Services Committee on the number and location of shelter beds across the City of Toronto that have not been opened due to political or community opposition; and
  - (3) report to the Community Services Committee on the feasibility of opening homeless shelters in Scarborough-Agincourt within the next three months.

The following Members of Council appeared before the Policy and Finance Committee in connection with the foregoing matter:

- Councillor Brad Duguid, Scarborough Centre; and
- Councillor Jack Layton, Broadview-Greenwood.

A. Councillor Shiner moved that the Policy and Finance Committee:

- (1) refer Recommendations (a), (b), (c), (e), (f), (j), and (k) embodied in the foregoing communication that have financial implications, to the Budget Advisory Committee for consideration as part of the budget deliberations;
- (2) request the Commissioner of Community and Neighbourhood Services to:
  - (i) review Recommendation (d) embodied in the foregoing communication on hostel protocols as part of the upcoming review of hostel standards; and
  - (ii) review Recommendation (g) embodied in the foregoing communication to open the armouries;
- (3) refer Recommendation (h) embodied in the foregoing communication to the Commissioner of Community and Neighbourhood Services for report to the Policy and Finance Committee on the recent Provincial announcement increasing the Provincial hostel per diem insofar as it falls short of their 80 percent share for hostel services;



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- (4) refer Recommendation (i) embodied in the foregoing communication to the Commissioner of Community and Neighbourhood Services for a detailed report on conditions in the City's shelter system as part of the upcoming hostel standards review; and
- (5) request the City Auditor to comment to the Budget Advisory Committee on the vacancy rates and bed rates. **(Carried)**

B. Councillor Sutherland moved that the foregoing motion A. moved by Councillor Shiner be referred to the Budget Advisory Committee for consideration during the 2002 Budget process. **(Lost)**

(Budget Advisory Committee; Commissioner of Community and Neighbourhood Services; City Auditor; c: Administrator, Community Services Committee – February 15, 2001)

**(Clause No. 22(j) – Report No. 2)**

**2-28. 2001 Draft Regulation Mandating Standardized Property Tax Bills (Form and Content).**

The Policy and Finance Committee had before it a report (February 14, 2001) from the Chief Financial Officer and Treasurer recommending that the Chief Financial Officer and Treasurer be authorized to report directly to Council at its meeting of March 6-8, 2001, with respect to the draft regulation proposed by the Minister of Finance mandating the form and content of a standardized tax bill for the Province of Ontario.

The Policy and Finance Committee concurred with the Recommendation embodied in the foregoing report (February 14, 2001) from the Chief Financial Officer and Treasurer.

(Chief Financial Officer and Treasurer – February 15, 2001)

**(Clause No. 19 – Report No. 2)**

**2-29. Telecommunications Steering Committee.**

The Policy and Finance Committee had before it a joint report (February 4, 2001) from the Chief Administrative Officer and the Executive Lead on Telecommunications advising that staff have reviewed the terms of reference and membership of the Telecommunications Steering Committee and recommending that:

- (1) the Telecommunications Steering Committee be maintained;
- (2) due to the significant policy overlap with other standing committees, membership on the Telecommunications Steering Committee should include representatives from each the City's Standing Committees, (e.g., administration, works, economic development and parks, planning and transportation, policy and finance, works, etc.);
- (3) the mandate of the Telecommunications Steering Committee should be to monitor, plan and co-ordinate internal and external telecommunications initiatives;
- (4) City staff, in consultation with independent telecommunications experts, should prepare an orientation programme for members of the Telecommunications Steering Committee. The programme should also be made available to all members of Council;
- (5) due to the rapid change in the field, the mandate of the Telecommunications Steering Committee should be expanded to include semi-annual informal forums with private sector telecom leaders and industry associations to exchange information on emerging trends/issues in the information technology sector;
- (6) the Telecommunications Steering Committee should continue to be a sub-committee of the Policy and Finance Committee. However, many projects are now underway that fall within the mandates of other standing committees. Therefore, consideration should be given to the review of certain reports by other standing committees in addition to Policy and Finance, or prior to Policy and Finance;
- (7) the Inter-Departmental Working Group would continue with representatives from appropriate departments/ divisions, e.g., Chief Administrator's Office, City Solicitor's Office, Economic Development, Finance, Information Technology, Transportation Services, and Water & Wastewater Services. Where appropriate, IT and telecom leads from ABC's should participate in the staff Working Group;
- (8) the Executive Lead on Telecommunications would continue to lead and provide strategic direction to the Inter-Departmental Working Group; however, telecommunications initiatives would be linked more closely to appropriate information technology initiatives/programmes;

- (9) the Acting Executive Director of Information Technology has a mandate to integrate telecommunications planning and strategic management into the Information Technology Division of Corporate Services Department, which reports to the Administration Committee. Therefore, the mandate, membership, and reporting relationship of the Telecommunications Steering Committee should be reviewed in 12 months.

On motion by Councillor Bussin, the Policy and Finance Committee:

- (i) recommended to Council the adoption of the foregoing joint report; and
- (ii) recommended to the Striking Committee that Councillor Howard Moscoe be appointed as a member of the Telecommunications Steering Committee.

(Striking Committee; c. Chief Administrative Officer; Executive Lead on Telecommunications; Councillor Howard Moscoe, Eglinton-Lawrence – February 15, 2001)

**(Clause No. 20 – Report No. 2)**

**30. Lakeshore Psychiatric Hospital Grounds,  
Land Exchange with Toronto Catholic District  
School Board.**

The Policy and Finance Committee had before it a confidential report (February 13, 2001) from Councillor Irene Jones, Lakeshore-Queensway, respecting the Lakeshore Psychiatric Hospital Grounds, Land Exchange with the Toronto Catholic District School Board, such report to be considered in camera having regard that the subject matter relates to a proposed or pending acquisition of property.

Councillor Jack Layton, Broadview-Greenwood, appeared before the Policy and Finance Committee in connection with the foregoing matter.

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On motion by Councillor Bussin, the Policy and Finance Committee concurred with Recommendation No. (1) embodied in the confidential report (February 13, 2001) from Councillor Irene Jones, Lakeshore-Queensway respecting the Lakeshore Psychiatric Hospital Grounds, Land Exchange with the Toronto Catholic District School Board, which was forwarded to Members of Council under confidential cover; and further in accordance with the Municipal Act discussions pertaining thereto be held in camera having regard that the subject matter relates to a proposed or pending acquisition of property.

(Commissioner of Urban Development Services; Commissioner of Economic Development, Culture and Tourism; Commissioner of Corporate Services; Commissioner of Works and Emergency Services; City Solicitor c. Councillor Irene Jones, Lakeshore-Queensway – Confidential – February 15, 2001)

**(Clause No. 21 – Report No. 2)**

The Policy and Finance Committee adjourned its meeting at 5:50 p.m.

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Chair.