

POLICY AND FINANCE COMMITTEE

AGENDA

Date of Meeting:	Thursday, January 31, 2002	Enquiry:	Patsy Morris
Time:	9:30 a.m.		Administrator
Location:	Committee Room 1		(416) 392-9151
	City Hall		pmorris@city.toronto.on.ca
	100 Queen Street West		
	Toronto		

**DECLARATIONS OF INTEREST PURSUANT TO
THE MUNICIPAL CONFLICT OF INTEREST ACT.**

CONFIRMATION OF MINUTES.

DEPUTATIONS/PRESENTATIONS.

COMMUNICATIONS/REPORTS:

HEARING.

- 1. EDUCATION DEVELOPMENT CHARGE COMPLAINT – 320 CARLAW AVENUE. 10.00 A.M.**

Acting Chief Financial Officer and City Solicitor.
(January 15, 2002)

Providing background information with respect to a complaint made pursuant to Section 257.85(1) of the Education Act, R.S.O. 1990 respecting Education Development Charges paid for a project at 320 Carlaw Avenue in order to assist Committee in making its determination in this matter; and recommending that the Policy and Finance Committee consider the representations made by representatives of the Toronto Catholic District School Board and the complainant with respect to the payment of educational development charges for development at 320 Carlaw Avenue and make a determination whether educational development charges are payable for this project.

HEARING**2. DEVELOPMENT CHARGE COMPLAINT, 10:15 A.M.
EGLINTON AVENUE EAST AND BRENTCLIFFE ROAD.**

Acting Chief Financial Officer and City Solicitor.
(January 16, 2002)

Providing background information with respect to a complaint made pursuant to Section 20 of the Development Charges Act, 1997, respecting the development charges paid for a project located at the south side of Eglinton Avenue West, north of Vanderhoof Avenue and east of Brentcliffe Road; and recommending that the complaint in respect of the development charges paid in the amount of \$433,698 for the development located at the south side of Eglinton Avenue, north of Vanderhoof Avenue and east of Brentcliffe Road, be dismissed.

**3. PROPOSAL TO ESTABLISH AN INDEPENDENT AUDITOR 10:30 A.M.
GENERAL FOR THE CITY OF TORONTO**

Communication addressed to the
Chief Administrative Officer from Mayor Mel Lastman.
(January 17, 2002)

Presenting the report (January 2002) of the Mayor's Task Force for the creation of an Independent Auditor General for the City of Toronto, entitled "Serving Council and Citizens: Strengthening the Audit Function at the City of Toronto" embodying the following recommendation:

"Establish the position of Auditor General of the City of Toronto with all the essential attributes of such a position and with the staffing and resources to form the office supporting the Auditor General. This position, its attributes and obligations and those of the Audit Office should be enshrined in the provincial statutes pertaining to the City of Toronto."

3(a). Chief Administrative Officer.
(January 17, 2002)

Advising that the Mayor's Task Force on the Establishment of an Independent Auditor General engaged Denis Desautels to review the City's audit function; that Mr. Desautels delivered the report dated January 2002 entitled "Serving Council and Citizens: Strengthening the Audit Function at the City or Toronto" (the AG Report); that upon receiving the final AG Report, the Mayor requested that the City CAO report to Policy and Finance on the process for implementing the recommendations of the AG Report; and recommending that:

- (1) if Council approves the recommendations in the AG Report ""Serving Council and Citizens: Strengthening the Audit Function at the City of Toronto", the City Chief Administrative Officer work with the City Auditor, in consultation with the City Solicitor and Commissioner of Corporate Services, to implement this strategy and report back to Council on any specific actions which may require Council approval; and
- (2) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

4. FINAL REPORT - SPECIAL ADVISOR TO THE CHIEF ADMINISTRATIVE OFFICER AND COMMISSIONERS.

Chief Administrative Officer and Acting Chief Financial Officer
(January 16, 2002)

Providing a final report on the work completed by the Special Advisor (David Gunn) to the Chief Administrative Officer and Commissioners; advising that Mr. Gunn provided a brief report, as his efforts were focused on assisting to implement change; that his advice and recommendations are already incorporated in the 2002 Operating and Capital Budgets; that in particular, Mr. Gunn's recommendations to present organizational charts with authorized positions, and budgets which address defined goals, objectives and service levels will provide Members of Council and the public with a much clearer understanding of City services and the impacts of any budget recommendations; that the assistance which was received from Mr. Gunn in improving the Capital and Operating budget process for 2002 is appreciated; that during the period of his contract, he reviewed and commented on the draft capital proposals in all the Departments and ABC's, however, he did not have the opportunity to review the operating budget details, nor the final Capital budget recommended for Council consideration; and recommending that this report be received for information.

5. AUTHORITY TO ISSUE DEBENTURES DURING 2002.

Chief Administrative Officer and Acting Chief Financial Officer
(January 9, 2002)

Requesting Council's annual authority to enable the Mayor and the Chief Financial Officer and Treasurer to negotiate and enter into agreements for the issuance of debentures, including foreign exchange and interest rate contracts if required, as permitted by provincial legislation, and recommending that:

- (1) authority be granted for the Mayor and the Chief Financial Officer & Treasurer to enter into an agreement or agreements, in accordance with Section 102 of the City of

Toronto Act, 1997 (No. 2) with a purchaser or purchasers for the sale and issuance of debentures to provide an amount in 2002 not to exceed \$500 million;

- (2) authority be granted for the introduction of the necessary Bills in Council to give effect to the foregoing; and
- (3) the appropriate City of Toronto officials be authorized to take the necessary actions to give effect thereto.

6. TEMPORARY BORROWING PENDING THE RECEIPT OF TAX REVENUES AND THE ISSUANCE OF DEBENTURES DURING 2002.

Chief Administrative Officer and Acting Chief Financial Officer
(January 8, 2002)

Providing authority to temporarily borrow funds, if required, pending the receipt of tax revenues and the issuance and sale of debentures during 2002, and recommending that:

- (1) the temporary borrowing limit to meet 2002 current expenditures, pending receipt of tax levies and other revenues, be established at \$1,000,000,000;
- (2) the temporary borrowing limit for capital purposes for 2002 be established at \$500,000,000;
- (3) authority be granted for the introduction of the necessary Bills in Council to give effect to the foregoing; and
- (4) the appropriate City of Toronto officials be authorized to take the necessary actions to give effect thereto.

7. ONTARIANS WITH DISABILITIES ACT.

Chief Administrative Officer.
(January 16, 2002)

Respecting the submission made regarding the Ontarians with Disabilities Act, 2001 which received Third Reading in the Ontario Legislature on December 13, 2001, and is awaiting Royal Assent and recommended that:

- (1) Toronto City Council endorse the submission to the Province of Ontario made by the City of Toronto Community Advisory Committee on Disability Issues regarding the Ontarians with Disabilities Act;

- (2) this report be forwarded to the City of Toronto's Agencies, Boards and Commissions and special purpose bodies regarding their obligations under the Ontarians with Disabilities Act;
- (3) this report be forwarded to the City of Toronto's Community Advisory Committees on Disability Issues, Aboriginal Issues, the Status of Women, Race and Ethnic Relations, and the Lesbian, Gay, Bisexual and Transgendered Issues for their consideration;
- (4) the role of the City of Toronto's Community Advisory Committee on Disability Issues be amended to fulfil the requirement under the Ontarians with Disabilities Act regarding the establishment of an advisory committee;
- (5) the Chief Administrative Officer develop a guide that incorporates the legislative requirements of the Ontarians with Disabilities Act with other performance indicators to facilitate the requirement for all Departments and its Agencies, Boards and Commissions to prepare Access and Equity Action Plans; and
- (6) the appropriate officials be authorized to give effect thereto.

8. ADEQUACY OF WATER AND WASTEWATER STABILIZATION RESERVES.

Acting Chief Financial Officer.

(January 16, 2002)

Recommending that:

- (1) Municipal Code 227, Reserves and Reserve Funds - Schedule A1 be amended to change the purpose of the Water Stabilization Reserves to "To offset unanticipated budget variances so as not to unduly impact the Water operating and capital programs";
- (2) Municipal Code 227, Reserves and Reserve Funds - Schedule A1 be amended to change the purpose of the Wastewater Stabilization Reserves to "To offset unanticipated budget variances so as not to unduly impact the Wastewater operating and capital programs";
- (3) should the Commissioner of Works and Emergency Services require an 'in-year' adjustment to the capital budget for an emergency capital project and wish to have it funded from either the Water Stabilization Reserve or the Wastewater Stabilization Reserve, Council authority would be requested following consultation with the Chief Financial Officer and Treasurer;
- (4) for the year following any required reserve fund transfers, the Chief Financial Officer and Treasurer and the Commissioner of Works and Emergency Services

shall report jointly back to Council on the adequacy of the Water and Wastewater Stabilization Reserves, and if appropriate, provide a replenishment plan for the Water and Wastewater Stabilization Reserves;

- (5) \$18.5 million be transferred from the Water Stabilization Reserve to the Wastewater Stabilization Reserve to reflect the 44%/56% split in revenue apportionment for 2001; and
- (6) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto, and that leave be granted for the introduction of any necessary bills in Council to give effect thereto.

9. ABC GOVERNANCE ISSUES WORK PROGRAM.

Chief Administrative Officer.
(January 17, 2002)

Providing a process for dealing with all outstanding governance issues respecting the City's Agencies, Boards, Commissions and Corporations; and recommending that:

- (1) the ABC Work Program plan attached to this report as Appendix I be approved and the Chief Administrative Officer be directed to manage the program;
- (2) an ABC Ad Hoc Committee be established to guide the ABC Work Program, consider staff reports on ABC structures and policies, hear depositions and consult stakeholders and make recommendations to the Policy and Finance Committee and that the Terms of Reference for this committee attached as Appendix II be approved; and
- (3) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

10. CITY OF TORONTO ECONOMIC DEVELOPMENT CORPORATION (TEDCO).

Chief Administrative Officer and
Commissioner, Economic Development, Culture and Tourism.
 (January 17, 2002)

Providing a new board structure, reporting relationship and shareholder direction for the City of Toronto Economic Development Corporation (TEDCO); and recommending that

- (1) TEDCO be designated as the City's redevelopment agency with authority to explore, pilot and implement incentives and redevelopment tools on behalf of the City as permitted by the Province of Ontario;
- (2) as part of the City's strategy for aligning Program Operating Boards to the relevant City Departments, the Board of Directors of TEDCO be functionally aligned with the Economic Development, Culture and Tourism Department and report to the Economic Development and Parks Committee through that Department;
- (3) the Shareholder Direction presented as Appendix I of this report be approved, effective immediately, except for the implementation of the new Board composition which will take effect May 24, 2002;
- (4) the size of the Board of Directors of TEDCO be set at eight and comprise:
 - (i) the Mayor or his designate;
 - (ii) the Chair of the Economic Development and Parks Committee;
 - (iii) five citizens; and
 - (iv) the Commissioner of Economic Development, Culture and Tourism, or his designate, who shall serve on the Board *ex officio* as a non-voting member;
- (5) the amending By-law No. 9 of the City of Toronto Economic Development Corporation, authorizing Council to determine the number of directors of TEDCO, as presented in Appendix II of this report be approved;
- (6) TEDCO's Articles of Incorporation be amended to read: "The minimum number of directors be five and the maximum number of directors be ten";
- (7) the Nominating Committee be directed to nominate five citizens for the new Board of Directors of TEDCO, giving due consideration to the qualifications of candidates as set out in the attached Shareholder Direction;

- (8) TEDCO be directed to comply with the Reporting and Communications Protocol for Waterfront Revitalization, and this report be forwarded for information to the Waterfront Reference Group through the Executive Lead for the Waterfront; and
- (9) the appropriate City Officials and the Board of Directors of TEDCO be authorized and directed to take the necessary action to give effect thereto.

11. PROVINCIAL LAND AMBULANCE SUBSIDY.

Acting Chief Financial Officer.

(January 10, 2002)

Clarifying the accounting treatment of subsidy revenue which has been received by Emergency Medical Services and may continue to be received from the Ministry of Health and Long Term Care; advising that there are no financial implications that result from the adoption of this report; and recommending that:

- (1) any additional subsidy revenue received by Emergency Medical Services from the Ministry of Health and Long Term Care with respect to the replacement of vehicles and equipment should be credited to the Vehicle and Equipment Replacement Reserve or its successor; and
- (2) the appropriate City Officials be given authority to give effect thereto.

12. 2002 MEMBERSHIP FEE FOR THE FEDERATION OF CANADIAN MUNICIPALITIES.

Chief Administrative Officer.

(January 15, 2002)

Describing Toronto's representation and participation in the Federation of Canadian Municipalities (FCM), benefits the City receives from its membership and requesting authority for the Chief Financial Officer and Treasurer to pay the annual membership fee in 2002 and in subsequent years; advising that the City of Toronto's annual membership fee for FCM is \$250,569.21 for the period April 1, 2002 to March 31, 2003; that the fee is based on the formula that is applied to all members, that is, a base rate of \$100.00 plus 10.5 cents per capita; that funds for this purpose have been included in the 2002 Budget; that the Acting Treasurer concurs with this financial impact statement; and recommending that:

- (1) subject to the approval of the 2002 Budget, the Chief Financial Officer and Treasurer be authorized to pay the invoice for the City of Toronto's FCM membership fee in 2002 and in subsequent years as long as the membership fee

does not increase by more than the Consumer Price Index and as long as the City of Toronto is a member of FCM; and

- (2) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

13. INTERNAL FINANCING OF FIREFIGHTER PROTECTIVE CLOTHING (BUNKER SUITS)

Acting Chief Financial Officer

(January 15, 2002)

Proposing the internal financing of fire suits currently under lease and recommending that:

- (1) Pursuant to Section 2 (a) of the Lease Agreement between the Morning Pride Manufacturing L.L.C. and North Safety Products, Inc., both Delaware corporations, together doing business as Total Fire Group, (collectively, the “Lessor”) and the City for Bunker Suits and Section 3 of Equipment Schedule No. 1 made under the Lease Agreement, the City be directed to exercise its early buy-out option by terminating such Equipment Schedule No. 1 of the Lease Agreement on March 31, 2002;
- (2) as provided for in Section 3 of Equipment Schedule No. 1, the City be directed to pay to the Lessor on March 31, 2002 the sum of \$4,121,551.19 from the Capital Financing Reserve Fund, said sum representing the unamortized principal balance of the Lease Agreement;
- (3) Council approve the use of the Capital Financing Reserve Fund for this purpose;
- (4) Toronto Fire Services be directed to pay an amount of \$69,761.29 to the Capital Financing Reserve Fund by the end of each month from April 2002 to November 2005, such payment to be administered on an automatic recurring basis by the Finance Department;
- (5) the savings from internal financing be used to fund the outright purchase of up to an additional 27 fire suits per year as needed to a maximum purchase price of \$44,500.00 per year;
- (6) the appropriate City Officials be authorized and directed to take the necessary actions to give effect thereto.

**13(a). CANADIAN CONTENT AND LEASE
VERSUS PURCHASE OF BUNKER SUITS.**

Acting Chief Financial Officer
(December 18, 2001)

Responding to Council's request at its meeting of July 24, 25 and 26th, 2001 for staff to report on how an article manufactured in the United States can be deemed to have in excess of 80 percent Canadian Content and to provide a comparison of lease versus purchase of bunker suits, and recommending that this report be received for information.

**14. UPDATED INFORMATION CONCERNING THE VACANCY
REBATE PROGRAM FOR COMMERCIAL AND
INDUSTRIAL PROPERTIES.**

Chief Administrative Officer and
Acting Chief Financial Officer.
(January 16, 2002)

Advising that in a September 12, 2001 report entitled "Vacancy Rebate Program for Commercial and Industrial Properties", the Acting Chief Administrative Officer and the Acting Chief Financial Officer provided analysis of *Ontario Regulation 325/01*; providing further information to that contained in the aforementioned report; advising that in reviewing that regulation, and in preparing and presenting a report about it, questions arose with respect to the meaning of particular words or phrases, and how certain logistical issues would be addressed; that at that time, the Acting Chief Administrative Officer and the Acting Chief Financial Officer indicated that Council would be provided with updated information once clarification was obtained from the appropriate officials; that this document supplies the previously missing details, and describes how the vacancy rebate program for commercial and industrial properties is currently being administered; and recommending that this report be received for information.

15. UNALLOCATED FUNDING FOR COMMUNITY COUNCILS.

Chief Administrative Officer
(January 14, 2002)

Submitting comments on the concept of providing the City of Toronto's community councils with unallocated funding and the power to finance, provide or veto changes to service levels in different parts of the amalgamated City of Toronto; advising that Following amalgamation, Council undertook a major review and debate about the roles and responsibilities of community councils in 1998, the result of which is the current community council model; that during the past four years, the City has devoted

considerable time, energy and resources to service integration, harmonization and efficiency measures; that the role of community councils is intended to provide for scrutiny of the extent to which City services meet local needs; that it is concluded that any move to facilitate differential service levels on the basis of geographic area rather than residents' needs would be a step backwards; that providing community councils with the power to finance, provide or veto changes to service levels would challenge Council's capacity to set priorities, accurately assess the impacts of expenditure decisions and control expenditures; that moreover, legislative amendment would be required for any such delegation of final decision making to community councils to occur; and recommending that Council receive the report from Councillor Sutherland (dated November 14, 2001) entitled "Unallocated Funding for Community Councils".

15(a). City Clerk
(November 21, 2001)

Advising that the Scarborough Community Council on November 20, 2001, directed that the communication (November 14, 2001) from Councillor Paul Sutherland respecting Unallocated Funding for Community Councils be referred to the Policy and Finance Committee for consideration at its next meeting.

15(b). City Clerk
(November 21, 2001)

Advising that the North York Community Council on November 21, 2001, referred the following to the Policy and Finance Committee for consideration at its next meeting:

- (1) the recommendation embodied in the communication (November 14, 2001) from Councillor Sutherland; and
- (2) the following motion moved by Councillor Mammoliti:

"that a new formal procedure be developed to provide for the establishment of a forum of Community Council Chairs for the purpose of discussing budgetary matters and voicing Community Council concerns outside the formal Committee setting, at budget time."

15(c). City Clerk
(November 21, 2001)

Advising that the Etobicoke Community Council at its meeting November 21, 2001, recommended to the Policy and Finance Committee that the Chief Administrative Officer be requested to submit a report to the Etobicoke Community Council for its meeting scheduled to be held on January 30, 2002, on the issue of unallocated funding for Community Councils, including how Community Councils can be able to finance,

provide or veto enhanced services while maintaining a standard level of core services City-wide.

15(d). City Clerk
(November 20, 2001)

Advising that the Humber York Community Council recommended to the Policy and Finance Committee that:

“WHEREAS the Humber York Community Council is opposed to creating a segregated pool of money allocated to each Community Council; and

WHEREAS the Humber York Community Council recognizes and appreciates that there are unique needs in all parts of the City;

THEREFORE BE IT RESOLVED that the Policy and Finance Committee recommend that Council undertake a process to have a full discussion on how to achieve service equity, while recognizing the distinct features of each community and deal with these issues in a way that is sensitive to each community; and

BE IT FURTHER RESOLVED that the Policy and Finance Committee request each Community Council to identify local issues and define very specific services and funding allocations for consideration under this policy.”

16. CITY BUDGET – CHILDREN AND YOUTH ACTION COMMITTEE.

City Clerk
(January 11, 2002)

Advising that the Children and Youth Action Committee on January 9, 2002, recommended to the Policy and Finance Committee the following:

“Whereas, since the City’s amalgamation, the education portion of property tax transfer payments to the School Boards have been made by the City to the Boards on a quarterly basis; and

Whereas, the City’s holding of the funds represents approximately \$12 million in additional money for City coffers; and

Whereas, \$12 million would go a long way towards resolving the school pool closure issue and would result in keeping our neighbourhood pools open;

Therefore Be It Resolved that the City of Toronto immediately discontinue its current practice of remitting the education portion of property tax transfer payments to the School Boards on a quarterly basis, and

Be It Further Resolved that the City of Toronto begin to transfer these tax dollars intended for and dedicated to education to the School Boards on a monthly basis.

**17. COMMUNICATIONS AND REPORTING PROTOCOL
FOR THE WATERFRONT REFERENCE GROUP
AND THE WATERFRONT REVITALIZATION INITIATIVE.**

City Clerk

(December 5, 2001)

Advising that the Waterfront Reference Group on November 29, 2001 recommended that the report (November 19, 2001) from the Commissioner of Urban Development Services be adopted subject to amending No. 5 of the list of Toronto Waterfront Revitalization Reporting and Communications Protocol, contained in the body of the report to read:

- “5. All staff reports on Official Plan and Rezoning Applications in the area of the Central Waterfront address the extent to which the development proposals impact waterfront revitalization. For those applications which are deemed to have an effect, the Executive Lead for the Waterfront will forward the Staff Report from the Toronto East York Community Council to the Waterfront Reference Group.”

**18. BILL 151 – THE TORONTO WATERFRONT REVITALIZATION
CORPORATION ACT, 2001.**

City Clerk, Waterfront Reference Group.

(January 15, 2002)

Advising that The Waterfront Reference Group on January 9, 2002:

- (A) recommended to the Policy and Finance Committee that:
- (1) City Council advise the Deputy Premier and Minister of Finance, Jim Flaherty, and the Federal Transport Minister, David Collenette of its position in the following areas:

- (a) that Bill 151 recognize the City's Official Plan as a statutory, governing document;
 - (b) that the geographic boundary of the Toronto Waterfront Revitalization Corporation include the 46-kilometers of Toronto Waterfront, with priority being given to the Central Area, including the major transportation corridor within this area; and
 - (c) that the three governments, on an annual basis, approve the business plan of the Toronto Waterfront Revitalization Corporation;
- (2) City staff continue to work with Provincial and Federal representatives to ensure that the City's interests and priorities are properly addressed in the Toronto Waterfront Revitalization Corporation Act, when enacted, and in subsequent Provincial regulations and other inter-governmental agreements impacting the Act; and
 - (3) the Chair of the Toronto Waterfront Revitalization Corporation be requested to submit the Corporation's Business Plan to the Waterfront Reference Group; and
- (B) requested the Commissioner of Urban Development Services, in consultation with the City Solicitor, to report to the Policy and Finance Committee for its meeting on January 31, 2002 with recommendations on suggested amendments to Bill 151.

**19. APPOINTMENT OF COUNCILLOR LAYTON
TO THE WATERFRONT REFERENCE GROUP.**

City Clerk
(December 5, 2001)

Advising that the Waterfront Reference Group on November 29, 2001, received the report (October 11, 2001) from the City Clerk, Sustainability Roundtable advising that Councillor Layton has been appointed to the Waterfront Reference Group as the representative of the Sustainability Roundtable and forwards same to City Council for information.

**20. EMERY VILLAGE SECONDARY PLAN -
UD03-FW - FINCH AVENUE WEST AND
WESTON ROAD (WARD 7 - YORK WEST).**

City Clerk

(November 29, 2001)

Advising that the North York Community Council at its meeting on November 21, 2001, referred the following items, due to the financial implications related thereto, to the Policy and Finance Committee for its consideration and report thereon to Council:

(A) The following Resolution submitted by Councillor Mammoliti, Ward 7 – York West:

“WHEREAS the Finch/Weston area is subject to heavy traffic and significant truck traffic;

AND WHEREAS the City is undertaking initiatives to revitalize and redevelop the Finch and Weston area;

THEREFORE BE IT RESOLVED THAT:

- (1) City Council authorize the expenditure of \$150,000.00 to initiate a Municipal Class Environmental Assessment Study to include an investigation of the feasibility of re-routing or diverting north-south traffic around the Finch/Weston intersection and to review the feasibility of closing the south leg of the intersection;
- (2) the aforementioned Environmental Assessment Study also include a review of the feasibility of extending Rivalda Road north to connect with Weston Road via an overpass across Finch Avenue; and
- (3) that the aforementioned Environmental Assessment Study also include a review of the feasibility of establishing a “traffic roundabout” at the Finch/Weston intersection, which would replace the existing signals.”

(B) the following motion moved by Councillor Mammoliti, Ward 7 – York West:

“that the City provide assistance, in the amount of \$5,000.00, to partially cover the cost of producing a virtual reality video currently being developed by a local video producer, such video to depict the planning and public participation process for the Emery Village planning area.”

21. 2002 BUSINESS IMPROVEMENT AREA OPERATING BUDGETS: REPORT NO. 1 (ALL WARDS).

City Clerk

(December 13, 2001)

Forwarding Clause No. 7 contained in Report No. 12 of the Economic Development and Parks Committee, headed "2002 Business Improvement Area Operating Budgets: Report No. 1 (All Wards)" which was adopted, as amended, by the Council of the City of Toronto on December 4, 5 and 6, 2001; and advising that in adopting the aforementioned Clause Council has forwarded a copy thereof to the Policy and Finance Committee for its information.

22. HARMONIZATION OF BUSINESS IMPROVEMENT AREA PRACTICES AND PROCEDURES (ALL WARDS).

City Clerk

(December 13, 2001)

Forwarding Clause No. 21 contained in Report No. 16 of the Policy and Finance Committee, headed "Harmonization of Business Improvement Area Practices and Procedures (All Wards)" which was adopted, as amended, by City Council on December 4, 5 and 6, 2001; and advising that Council directed that this report be forwarded to the Policy and Finance Committee for its consideration of the financial impact of these recommendations as part of the 2002 Operating Budget process.

23. 245 COLLEGE - REIMBURSEMENT OF COMMUNITY LEGAL EXPENSES.

City Clerk

(December 14, 2001)

Advising that City Council, at its meeting held on December 4, 5 and 6, 2001, referred the following Motion to the Policy and Finance Committee:

Moved by: Councillor Bussin

Seconded by: Councillor Walker

"WHEREAS at its meeting held on October 2, 3 and 4, 2001, City Council adopted, as amended, Toronto East York Community Council

Report No. 7, Clause No. 31, headed ‘Ontario Municipal Board Appeal – South-East Spadina Part II Plan Amendment and Re-zoning – 245 College Street and 39 Glasgow Street (Metro Credit Union) (Trinity-Spadina, Ward 20)’; and

WHEREAS, in so doing, Council amended the Community Council’s decision by requesting the City Solicitor to appear at the Ontario Municipal Board and convey the concerns of City Council as to the lack of due process in this application; and

WHEREAS the residents of the community have already spent a significant amount of effort and money preparing to protect their neighbourhood at the Ontario Municipal Board; and

WHEREAS the appeal was withdrawn on the afternoon before the Ontario Municipal Board hearing, giving less than 24 hours notice; and

WHEREAS the community no longer has a lawyer, because of the high costs for legal help, and the review of the proposal is ongoing and future involvement in the process by the community will be costly; and

WHEREAS the community has forwarded to Toronto City Council a letter and has attached an invoice for professional services rendered to them by Aird & Berlis, LLP;

NOW THEREFORE BE IT RESOLVED THAT Toronto City Council authorize a grant to be made to Larry Lee, et al, in the amount of \$6,716.66, or alternately, City staff be instructed to negotiate a ‘proportional relief’ or ‘relief’ from payment and that such a grant be deemed in the interest of the Municipality.”

24. TORONTO PUBLIC HEALTH - DELIVERY OF THE CITY’S NON-MANDATORY DENTAL PROGRAM.

City Clerk
(December 4, 2001)

Advising that the Audit Committee on November 29, 2001, amongst other things, during its consideration of the report (November 8, 2001) from the City Auditor respecting Toronto Public Health – Delivery of the City’s Non-Mandatory Dental Program”, recommended to the Policy and Finance Committee that a value-for-money audit on the non-mandatory dental program be deferred to 2003.

25. SAP IMPLEMENTATION FINAL REPORT.

City Clerk
(December 4, 2001)

Advising that the Audit Committee on November 29, 2001, referred the joint report (November 22, 2001) from the Chief Administrative Officer and Acting Chief Financial Officer/Acting Treasurer and Director of Accounting Services respecting SAP Implementation Final Report to the Policy and Finance Committee for consideration.

**26. TORONTO POLICE SERVICE 2001
OPERATING BUDGET VARIANCE REPORT -
SEPTEMBER 30, 2001.**

Chairman, Toronto Police Services Board
(November 29, 2001)

Providing the results of the 2001 Operating Budget Variance report as at September 30, 2001; and recommending that the report be received for information.

**27. TORONTO POLICE SERVICES BOARD'S
2002-2004 BUSINESS PLAN.**

Chairman, Toronto Police Services Board
(December 11, 2001)

Providing the City of Toronto Council, through the Policy and Finance Committee, with a copy of the Toronto Police Services Board's 2002-2004 Business Plan and recommending that:

- (1) the Policy and Finance Committee receive this report; and
- (2) the Policy and Finance Committee forward a copy of this report to Toronto City Council for information.

**28. CITY OF TORONTO GRANTS ACCOUNTABILITY
AND RISK MANAGEMENT FRAMEWORK.**

City Clerk
(January 9, 2002)

Advising that the Grants Sub-Committee on January 9, 2002, recommended to the Policy and Finance Committee, the adoption of the report dated December 17, 2001, from the

Acting Commissioner of Community and Neighbourhood Services, subject to amending Recommendation No. (1) to read as follows:

"(1) the Grants Accountability and Risk Management Framework contained in Appendix "A" of this report, which contains the following five key directions, be adopted:

- a 3-year Council priority setting cycle for consolidated grants;
- the creation of a Roundtable on Grant-Making;
- the use of common components and standards of a well managed grants program;
- performance measures for grants programs; and
- a risk management framework for City grants programs."

29. KEY ISSUES REGARDING THE RELATIONSHIP BETWEEN THE CITY OF TORONTO, THE TORONTO DISTRICT SCHOOL BOARD AND THE TORONTO CATHOLIC DISTRICT SCHOOL BOARD.

City Clerk, School Advisory Committee.
(January 22, 2002)

Advising that the School Advisory Committee on January 17, 2002, amongst other things, recommended to the Policy and Finance Committee the adoption of the report (November 12, 2001) from the Chief Administrative Officer, headed "Key Issues Regarding the Relationship Between the City of Toronto, the Toronto District School Board and the Toronto Catholic District School Board" wherein it is recommended that:

- (1) upon receipt of detailed invoices from the Toronto District School Board for the Parks and Recreation use of their facilities, City staff be authorized to pay funds on the basis of the previous "per square foot cost" as approved by Council; and
- (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

30. EMERGENCY PREPAREDNESS MEASURES.

Councillor David Soknacki.
(January 11, 2002)

Requesting that the Policy and Finance Committee consider the following motion at its meeting on January 31, 2002:

"That the Commissioner of Works and Emergency Services report as soon as possible to the Policy and Finance Committee after the City of

Toronto's response to any mock disaster drill. This report is to also review the emergency preparedness measures the City of Toronto has taken and to address residents' concerns with respect to emergency preparedness.

Posted on: January 29, 2002

The following Supplementary Agenda has been issued for this meeting. To obtain a copy of any Item listed here, please contact the Committee Administrator, Patsy Morris, at 416-392-9151.

POLICY AND FINANCE COMMITTEE

SUPPLEMENTARY AGENDA

ADDITIONAL COMMUNICATIONS/REPORTS:

31. HERITAGE PROPERTY TAX REBATE PROGRAM (ALL WARDS) 2:00 P.M.

Commissioner of Economic Development, Culture and Tourism
and the Chief Financial Officer and Treasurer
(January 25, 2002)

Outlining the details of a new Heritage Property Tax Rebate Program arising from recent amendments to the Municipal Act, the financial implications of implementing this Program, and recommended procedures for its implementation in the City of Toronto and recommending that:

- (1) City Council elect to adopt a Heritage Property Tax Rebate Program effective January 1, 2002, pursuant to section 442.8 of the *Municipal Act*, to provide tax relief in respect of eligible heritage properties as defined in the *Act* and as further defined in the Municipal by-law to be established in accordance with this report, provided that:
 - (a) the Province provides legislation to enable City Council to increase property tax rates within the commercial, industrial and multi-residential classes to the extent necessary to fund the heritage tax rebate provided to heritage properties in these classes; and
 - (b) the legislation is provided in sufficient time prior to the City of Toronto setting its tax rates for the 2002 tax year, otherwise the decision to implement the Program be deferred to 2003;
- (2) should the Province provide the enabling legislation described in 1(a) above and should City Council elect to adopt a Heritage Property Tax Rebate Program:

- (a) a rebate percentage of 40 per cent be adopted, and that a maximum annual limit of \$100,000 be specified on the amount of tax rebates payable to individual properties under this Program;
 - (b) the costs of providing rebates for heritage properties be funded from within the class to which they apply, and that the cost of the Program be included as a budget line item and incorporated in the total tax levy used to determine property tax rates;
 - (c) the City Solicitor prepare the necessary by-law for the establishment of the Heritage Property Tax Rebate Program in the City of Toronto, setting out the criteria for eligibility, application requirements including any associated fees, and the amount of tax reduction in respect of eligible heritage properties in accordance with this report;
 - (d) the Commissioner of Economic Development, Culture and Tourism report back to City Council on a proposed fee schedule for applications made to the Heritage Property Tax Rebate Program in the City of Toronto, for incorporation in the Municipal by-law implementing the Program, such fees to be used to defer the cost of administering the Program; and
 - (e) the Commissioner of Economic Development, Culture and Tourism report back to City Council at the end of 2003 and advise Council of any recommended changes to the Heritage Property Tax Rebate Program as pertaining to the eligibility criteria, application requirements, associated fees, and/or the rate(s) of rebate, and of the feasibility of implementing the Heritage Tax Back Grant Program commencing in 2004;
- (3) implementation of the Heritage Tax Back Grant Program previously approved by Council be deferred pending Council's consideration of the staff report referred to in recommendation 2(e) above; and
 - (4) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

31(a) Mr. William Stevenson, A/President
ABC Residents' Association.
 (January 28, 2002)

Advising that the ABC Residents' Association fully supports tax benefits for owners of properties with historic designation or heritage assessment; and urging the Committee and Council to adopt a 40 percent tax deduction for both residential and commercial buildings.

**32. LORRAINE KIMSA THEATRE FOR YOUNG PEOPLE,
LINE OF CREDIT GUARANTEE (ALL WARDS).**

City Clerk

(January 28, 2002)

Advising that the Economic Development and Parks Committee on January 21 and 25, 2002, recommended to the Policy and Finance Committee, and Council, the adoption of the report (January 2, 2002) from the Commissioner of Economic Development, Culture and Tourism wherein it is recommended that:

- (1) authority be granted to enter into an agreement with the bank for Lorraine Kimsa Theatre for Young People for a guarantee of a line of credit in the amount of \$250,000.00 (inclusive of all interest payable by Lorraine Kimsa Theatre to the bank), for the period March 1, 2002 to February 28, 2005, and that such guarantee be on terms and conditions satisfactory to the City Solicitor, the Acting Treasurer, and the Commissioner of Economic Development, Culture and Tourism;
- (2) authority be granted to enter into an agreement with Lorraine Kimsa Theatre for Young People with respect to the line of credit guarantee on terms and conditions approved by the City Solicitor, the Acting Treasurer and the Commissioner of Economic Development, Culture and Tourism;
- (3) authority be granted to enter into a tri-party agreement with Lorraine Kimsa Theatre for Young People and the bank for Lorraine Kimsa Theatre for Young People with respect to the line of credit guarantee, on terms and conditions approved by the City Solicitor, the Acting Treasurer, and the Commissioner of Economic Development, Culture and Tourism;
- (4) the guarantee of the line of credit is deemed to be in the interest of the municipality;
- (5) the report be forwarded to Policy and Finance Committee for consideration; and
- (6) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

**33. SEED FUNDING FOR HERITAGE TORONTO
(ALL WARDS).**

City Clerk

(January 28, 2002)

Advising that the Economic Development and Parks Committee on January 21 and 25, 2002, recommended to the Policy and Finance Committee, and Council, the adoption of the report (January 3, 2002) from the Commissioner of Economic Development, Culture and Tourism wherein its recommended that:

- (1) City Council waive the requirement for Heritage Toronto to return the year 2000 surplus, on a one-time basis, so that Heritage Toronto is forgiven the \$46,763.00 owed to the City resulting from approved year 2000 seed funding being expended in the year 2001 due to delays in start-up activities; and
- (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

**34. JARVIS STREET CORRIDOR RESERVE FUND
WARD 27 - TORONTO-CENTRE ROSEDALE.**

City Clerk

(January 28, 2002)

Advising that The Economic Development and Parks Committee on January 21 and 25, 2002, recommended to the Policy and Finance Committee, and Council, the adoption of the report (January 18, 2002) from the Commissioner of Economic Development, Culture and Tourism wherein it is recommended that:

- (1) Council establish the “Jarvis Street Corridor Reserve Fund” to support the implementation of a heritage strategy for that portion of Jarvis Street south of Isabella Street;
- (2) Municipal Code Chapter 227 (Reserves and Reserve Funds) be amended by adding the Jarvis Street Corridor Reserve Fund to Schedule B2 (Agreements with Third Parties);
- (3) this report be forwarded to Policy and Finance Committee for consideration;
- (4) leave be granted for the introduction of any necessary Bills in Council to give effect thereto; and
- (5) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

**35. TELECOMMUNICATIONS NETWORK INITIATIVE,
CRITICAL PATH**

City Clerk

(January 28, 2002)

Advising that the Telecommunications Steering Committee at its meeting held on January 28, 2002, recommended to the Policy and Finance Committee, and Council, the adoption of the report (January 22, 2002) from the Chief Information Officer and Executive Lead on Telecommunications respecting the “Telecommunications Network Initiative – Critical Path”, wherein it is recommended that the Telecommunications Steering Committee adopt the Critical Path for the City of Toronto’s Telecommunications Network Initiative as set out in Appendix One of this report, and also adopt the following specific recommendations which result from the adoption of the Critical Path, as follows:

- (1) the City should continue to work on the development of a long-term strategy for telecommunications and network services by considering all appropriate options for the delivery of these services, including new and/or emerging technologies. Staff should report back to the Committee in September 2002 with the strategy and business case for the telecommunications and network initiative;
- (2) the Lemay-Yates Report should be released to the public as soon as possible. When released, interested parties will be invited to make comments/presentations on the report at the meeting of the Telecommunications Steering Committee on Wednesday, February 27, 2002. As well as the report, interested parties should be asked to comment on a broader range of telecommunications issues, including, but not limited to the following issues: fibre optics, wireless, networking, convergence, business models, partnerships, etc.
- (3) the City should establish an Advisory/Working Group, led by Chief Information Officer, with responsibility for the planning of this telecommunications and network initiative. The Advisory/Working Group should include representatives from the City’s agencies, boards and commissions, and as well the broader public sector, as appropriate;
- (4) members of the Advisory/Working Group should be briefed on the Lemay -Yates Report as soon as possible;
- (5) the City should prepare and release an EOI/RFP to collect current market and costing information on the options available for the provision of telecommunications services. This information should be considered by the Advisory/Working Group as part of their review and analysis;
- (6) the City should prepare an EOI/RFP to solicit proposals for telecommunications demonstration projects to evaluate new or emerging technologies, e.g., Voice over

IP. These projects should be undertaken if there is limited or no cost/risk to the City and if the end result meets obvious corporate/ABC telecommunications needs. The Chief Information Officer/Executive Lead on Telecommunications be authorized to enter into agreements for pilot projects in co-operation with various agencies, boards and commissions and private sector providers. The results of this evaluation should be considered by the Advisory/Working Group as part of their review and analysis;

- (7) Corporate I&T should establish a formal process to work more closely with, and in partnership with the City's agencies, boards and commissions to identify opportunities to improve service delivery, achieve greater economies of scale and reduce overall costs by better co-ordinating information technology and telecommunications goals and priorities;
- (8) the City should examine its role in relation to the provision of broadband services to the residents and businesses in the City, and determine the best course of action for the City of Toronto; and
- (9) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

IN CAMERA

In Accordance with the Municipal Act, a motion is required for the Committee to meet privately and the reason must be stated.

IN CAMERA

- 36. AMENDMENT TO BY-LAW NO. 377-1999
"TO PROVIDE FOR PAYING INTEREST ON
OVERPAYMENT OF TAXES RESULTING FROM APPEALS".**

Chief Financial Officer and Treasurer
(January 25, 2002)

Confidential report respecting an amendment to By-law No. 377-199, "To Provide for Paying Interest on Overpayment of Taxes Resulting from Appeals", such report to be considered in camera having regard that the subject matter relates to the receiving of advice that is subject to solicitor-client privileges.

IN CAMERA

- 37. YONGE/DUNDAS REDEVELOPMENT PROJECT SETTLEMENT OF EXPROPRIATION CLAIMS: 313A-315 YONGE STREET, TORONTO OWNER: MARVIN HERTZMAN HOLDINGS INC. AND HELEN HIRSCHORN (WARD 27 - TORONTO CENTRE ROSEDALE).**

Acting Chief Financial Officer
(January 15, 2002)

Confidential report respecting Yonge/Dundas Redevelopment Project Settlement of Expropriation Claims, such report to be considered in camera having regard that the subject matter relates to the receiving of advice that is subject to solicitor-client privileges.