

**THE CITY OF TORONTO**

**City Clerk's Division**

**Minutes of the Policy and Finance Committee**

**Meeting No. 5**

**Thursday, June 6, 2002**

The Policy and Finance Committee met on June 6, 2002, in Committee Room 1, 2nd Floor, City Hall, Toronto, commencing at 9:37 a.m.

Attendance

Members were present for some or all of the time periods indicated.

	9:37 a.m. to 12:30 p.m.	In Camera Session 2:10 p.m. to 2:35 p.m.	2:36 p.m. to 5:19 p.m.
Mayor Mel Lastman, Chair	X	X	X
Councillor Sandra Bussin	X	X	X
Councillor Norman Kelly	X	X	X
Councillor Gloria Lindsay Luby	X	X	X
Councillor Pam McConnell	X	X	X
Councillor Denzil Minnan-Wong	X	X	X
Councillor Case Ootes, Vice Chair	X	X	X
Councillor Kyle Rae	-	-	-
Councillor David Shiner	X	X	X
Councillor Paul Sutherland	X	X	X

Confirmation of Minutes.

On motion by Councillor Shiner, the Policy and Finance Committee confirmed the minutes of its meeting held on May 9, 2002.

**5-1. Service Improvement and Alternative Service Delivery Work Program.**

The Policy and Finance Committee had before it the following:

- (i) report (May 29, 2002) from the Chief Administrative Officer reporting on accomplishments to date and outlining the first stage of the implementation of the multi-year workplan for the service improvement and ASD programs approved by Council in November 2001; advising that the workplan includes 4 major program candidates for comprehensive review of ASD options in 2003-2004, the development of support tools necessary to implement the program and a wide variety of service improvement reviews to be undertaken; that implementation of

ongoing service improvement and ASD programs will require an upfront investment; that funding is required to create an ongoing body of ASD staff expertise, for one-time costs of developing an ASD tool kit, and the costs of conducting ASD reviews of the four recommended candidates and other service improvement initiatives; that Corporate and departmental funding estimated at \$3.0 million will be required for 2003, mainly to backfill for staff working on the ASD program; that funding requirements will be included in the 2003 budget estimates; and recommending that:

- (1) the following ASD program candidates be approved for the 2003-2004 phase of the ongoing ASD program:
  - (a) Corporate Services: Building Cleaning;
  - (b) Economic Development, Culture and Tourism: Forestry Field Services;
  - (c) Finance Department: Purchasing Process; and
  - (d) Urban Development Services: Building Division: Plan Review and Inspections, subject to passing Bill 124;

and further, that respective departments report back on the results of their reviews through their standing committees;

- (2) the 2002-2004 service improvement initiatives described in Appendix 3 be approved;
- (3) estimated resources to implement the 2003 phase of the ASD and service improvement work program, of approximately \$3.0 million, be further refined and included in the 2003 operating budget estimates;
- (4) Council adopt the following statements of principle with respect to alternative service delivery:
  - (a) where Council has approved a change in the service delivery model for an existing facility, program or service, implementation may be phased in a planned and timely manner to provide a reasonable timeframe to minimize the impact on the existing labour force;
  - (b) prior to the establishment of new City facilities, programs and services, the feasibility of alternative service delivery options should be assessed by staff and an appropriate model recommended to Council for approval;

Policy and Finance Committee Minutes  
Thursday, June 6, 2002.

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- (c) where a service is outsourced, if there are few service providers/vendors available in the market and/or the capital investment required to enter the market is high, the City should retain the capacity to repatriate the service to ensure that the City does not become dependent on a single supplier; and
  - (d) the collective agreements, the policy on work force reductions, and work force redeployment initiatives be applied in the implementation of ASD models;
- (5) Agencies, Boards and Commissions be required to report to the CAO on ASD strategies which they have developed or are developing so that consistency of these strategies with the City's ASD program can be assessed; and
- (6) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto;
- (ii) communication (June 6, 2002) from Ms. Ann Dembinski, President, Canadian Union of Public Employees (CUPE), Local 79, expressing opposition to the foregoing report and recommending that it be rejected;
  - (iii) communication (June 6, 2002) Mr. Brian Cochrane, President, Toronto Civic Employees' Union, Local 416, expressing objections and concerns with respect to the recommendations contained in the foregoing report and advising that on June 5, 2002, Local 416 applied to the Minister of Labour to issue a no board report; and
  - (iv) communication (June 6, 2002) from Ms. Louise Verity, Director of Policy, the Toronto Board of Trade, congratulating the office of the Chief Administrative Officer for their work respecting the Service Improvement and Alternative Service Delivery programs identified in the report (May 29, 2002) from the Chief Administrative Officer; and urging the City to openly champion the cause of re-thinking the services it delivers and restructuring city services to provide the "best value" to the taxpayers.

The Chief Administrative Officer made a presentation to the Policy and Finance Committee in connection with the foregoing matter and filed a copy of her presentation material in regard thereto.

The following persons appeared before the Policy and Finance Committee in connection with the foregoing matter:

- Ms. Ann Dembinski, President, CUPE Local 79;
- Mr. John Cartwright, President, Toronto and York Region Labour Council;

- Mr. Doug Carroll;
- Ms. Linda Rose;
- Mr. Brian Cochrane; President, and Ms. Gina Gignac, Representative, Toronto Civic Employees' Union, Local 416;
- Mr. John Harstone, Co-operative Housing Federation of Toronto;
- Mr. Tom Scanlon; and
- Mr. Vance Latchford.

The following Members of Council also appeared before the Policy and Finance Committee in connection with the foregoing matter:

- Councillor Brad Duguid, Scarborough Centre;
- Councillor Doug Holyday, Etobicoke Centre;
- Councillor David Miller, Parkdale-High Park
- Councillor Joe Pantalone, Trinity-Spadina; and
- Councillor Michael Walker, St. Paul's.

On motion by Councillor Ootes, the Policy and Finance Committee:

- (A) recommended to Council the adoption of the report (May 29, 2002) from the Chief Administrative Officer; and
- (B) referred the following motion to the Chief Administrative Officer for consideration:

Moved by Councillor Denzil Minnan-Wong on behalf of Councillor Doug Holyday:

“That Recommendation No. (1) in the report (May 29, 2002) from the Chief Administrative Officer be amended by adding thereto the following additional program candidate:

- (e) Works and Emergency Services: Garbage Services;”

so that Recommendation No. (1) now reads as follows:

- (1) the following ASD program candidates be approved for the 2003-2004 phase of the ongoing ASD program:
  - (a) Corporate Services: Building Cleaning;
  - (b) Economic Development, Culture and Tourism: Forestry Field Services;
  - (c) Finance Department: Purchasing Process;
  - (d) Urban Development Services: Building Division: Plan Review and Inspections, subject to passing Bill 124; and
  - (e) Works and Emergency Services: Garbage Services;

and further, that respective departments report back on the results of their reviews through their standing committees;”. **(Carried on the following recorded vote:**

**FOR:           Bussin, Kelly, Lastman, Lindsay Luby,  
                  McConnell, Minnan-Wong, Ootes, Shiner,  
                  Sutherland**

**AGAINST: Nil)**

The following motions were ruled out of order or voted on and lost:

Moved by Councillor Bussin:

“That the Commissioner of Economic Development, Culture and Tourism be requested to submit a report directly to Council on June 21, 2002, respecting the inappropriate cutting of trees by a private contractor in the Williamson Ravine.”  
**(Ruled Out of Order)**

Moved by Councillor McConnell:

“That the Policy and Finance Committee:

- (a) recommend to Council that no program, particularly programs involved in direct contact with the public, be approved without public consultation and that the Chief Administrative Officer be requested to report back to the

Policy and Finance Committee on what the process of public consultation will be; **(Lost on the following recorded vote:**

**FOR: Bussin and McConnell**

**AGAINST: Kelly, Lastman, Lindsay Luby, Minnan-Wong, Ootes, Shiner, Sutherland)**

- (b) recommend to Council that Recommendation No. (1) be amended to read as follows:

‘(1) that the following ASD program candidates be approved for Step 1’;  
and

- (c) request staff to report back through the ASD Council Reference Group, appropriate standing committee, and through the Policy and Finance Committee on these candidates, before proceeding with ASD implementation.” **(Lost)**

(Chief Administrative Officer; c. Ms. Nancy Autton, Manager, Governance and Corporate Performance, Strategic and Corporate Policy Division, Chief Administrator’s Office – June 6, 2002)

**(Clause No. 1 – Report No. 10)**

**5-2. Organization of Parking Responsibilities and Activities Including the Toronto Parking Authority.**

The Policy and Finance Committee had before it a report (May 24, 2002) from the Chief Administrative Officer recommending that:

- (1) the current distribution of responsibilities for parking functions be continued, specifically that the enforcement of on-street metered parking remain with the Police Services Parking Enforcement Unit;
- (2) the Toronto Parking Authority maintain its corporate form subject to the following:
  - (a) the Chief Administrative Officer, in consultation with all stakeholders, develop a shareholder direction to outline the Toronto Parking Authority’s business relationship with the City, mandate, performance expectations, rules of operation, and reporting requirements;

- (b) the Commissioner of Works and Emergency Services be designated as the administrative liaison for the Board of the Toronto Parking Authority for business planning and policy co-ordination purposes and to monitor the shareholder direction on Council's behalf; and
  - (c) beginning with the new term of Council in 2003, each of the two Councillors appointed to the Toronto Parking Authority Board also be members of one of the TTC or the Economic Development and Parks Committee;
- (3) the strategy for enforcement of off-street parking be the responsibility of the Toronto Parking Authority Board considering its customer focus and competitive environment;
  - (4) the Chief Administrative Officer and Chief Financial Officer jointly review, in consultation with all stakeholders, the current rate/revenue structure and income sharing arrangements for all parking programs;
  - (5) the Chief Financial Officer, in consultation with the Toronto Parking Authority, report back on the feasibility of the City's Finance Department managing and investing the Toronto Parking Authority reserve fund; and
  - (6) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

On motion by Councillor McConnell, the Policy and Finance Committee deferred consideration of the foregoing report until its meeting scheduled to be held on July 4, 2002.

(Chief Administrative Officer; c. President, Toronto Parking Authority – June 6, 2002)

**(Clause No. 22(a) – Report No. 10)**

**5-3. City of Toronto Economic Development Corporation (TEDCO).**

The Policy and Finance Committee had before it a joint report (May 1, 2002) from the Chief Administrative Officer and the Commissioner of Economic Development, Culture and Tourism reporting back on comments from TEDCO's Board of Directors respecting the January 17, 2002, joint report from the Chief Administrative Officer and Commissioner

of Economic Development, Culture and Tourism entitled “City of Toronto Economic Development Corporation (TEDCO)” which was referred to the Board for comment by the Policy and Finance Committee on January 31, 2002; and recommending that:

- (1) Council consider the recommendations of the TEDCO Board of Directors attached as Attachment No. 1 to determine whether amendments should be made to the recommendation by staff in the January 17, 2002, report, which recommends 8 directors; the Board’s recommendations being that the Board of Directors of TEDCO be 10 or 11 members comprised of:
  - (a) the Mayor or his designate (same as staff report);
  - (b) the Chair of the City’s Economic Development and Parks Committee (same as staff report);
  - (c) either one or two more members of Council at-large, such number to be decided by City Council (in addition to staff recommended membership);
  - (d) 6 citizen members, one of whom to be a designate of the Labour Council of Metro Toronto and York Region (one more than staff recommendation); and
  - (e) the Commissioner of Economic Development, Culture and Tourism or his designate as an ex-officio non-voting member (same as staff recommendation).
- (2) the Shareholder Direction attached to this report as Attachment No. 2 (revised from the shareholder direction attached to January 17, 2002 report to incorporate an additional area of expertise to be considered in selection of directors, namely experience in general environmental matters, as recommended by TEDCO’s Board and to delete matters addressed in TEDCO Arm’s Length Agreement II) be approved with appropriate amendments to the clauses regarding the composition of the Board of Directors as decided by Council;
- (3) the Agreement Amending TEDCO Arm’s Length Agreement (II) attached to this report as Attachment No. 3 be approved, the full agreement as amended attached to this report as Attachment No. 4;
- (4) Recommendations Nos. 1, 2, 5, 6, and 8 from the January 17, 2002, joint Chief Administrative Officer and the Commissioner of Economic Development, Culture and Tourism report, be brought forward for approval (except that if Council in



considering recommendations from the TEDCO board determines that there should be 11 directors, the maximum permitted number of directors in recommendation (6) should be changed from ten to eleven), those recommendations being:

- “(1) TEDCO be designated as the City’s redevelopment agency with authority to explore, pilot and implement incentives and redevelopment tools on behalf of the City as permitted by the Province of Ontario;
  - (2) as part of the City’s strategy for aligning Program Operating Boards to the relevant City Departments, the Board of Directors of TEDCO be functionally aligned with the Economic Development, Culture and Tourism Department and report to the Economic Development and Parks Committee through that Department;
  - (5) the amending By-law No. 9 of the City of Toronto Economic Development Corporation, authorizing Council to determine the number of directors of TEDCO, as presented in Appendix II of the January 17th report be approved;
  - (6) TEDCO’s Articles of Incorporation be amended to read: “The minimum number of directors be five and the maximum number of directors be ten” – with appropriate amendment to the maximum number of directors if Council approves the composition of the Board recommended by TEDCO’s current Board of Directors;
  - (8) TEDCO be directed to comply with the Reporting and Communications Protocol for Waterfront Revitalization, and this report be forwarded for information to the Waterfront Reference Group through the Executive Lead for the Waterfront.”
- (5) the citizen members be selected as follows:
- (a) the Labour Council of Metro Toronto and York Region be requested to nominate one director;
  - (b) the Toronto Board of Trade be requested to nominate one director;
  - (c) the Commissioner of Economic Development, Culture and Tourism engage a search consultant to assist in recruiting the remaining citizen members in accordance with the qualifications as set out in the Shareholder Direction and that funding for the consultant be paid by TEDCO; and

Policy and Finance Committee Minutes  
Thursday, June 6, 2002.

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- (d) the Mayor, two members of Council (one of which is a member of the Board of TEDCO and recommended by the Board), the Chief Administrative Officer and the Commissioner Economic Development, Culture and Tourism form a Selection Committee to recommend to Council the citizen slate of directors, including the recommended Chair of the Board; and
- (6) the appropriate City officials and the Board of Directors of TEDCO be authorized and directed to take the necessary action to give effect thereto.

The Policy and Finance Committee also had before it a joint report (January 17, 2002) from the Chief Administrative Officer and the Commissioner of Economic Development, Culture and Tourism recommending that:

- (1) TEDCO be designated as the City's redevelopment agency with authority to explore, pilot and implement incentives and redevelopment tools on behalf of the City as permitted by the Province of Ontario;
- (2) as part of the City's strategy for aligning Program Operating Boards to the relevant City Departments, the Board of Directors of TEDCO be functionally aligned with the Economic Development, Culture and Tourism Department and report to the Economic Development and Parks Committee through that Department;
- (3) the Shareholder Direction presented as Appendix I of this report be approved, effective immediately, except for the implementation of the new Board composition which will take effect May 24, 2002;
- (4) the size of the Board of Directors of TEDCO be set at eight and comprise:
  - (i) the Mayor or his designate;
  - (ii) the Chair of the Economic Development and Parks Committee;
  - (iii) five citizens; and
  - (iv) the Commissioner of Economic Development, Culture and Tourism, or his designate, who shall serve on the Board ex officio as a non-voting member;
- (5) the amending By-law No. 9 of the City of Toronto Economic Development Corporation, authorizing Council to determine the number of directors of TEDCO, as presented in Appendix II of this report be approved;
- (6) TEDCO's Articles of Incorporation be amended to read: "The minimum number of directors be five and the maximum number of directors be ten";

Policy and Finance Committee Minutes  
Thursday, June 6, 2002.

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- (7) the Nominating Committee be directed to nominate five citizens for the new Board of Directors of TEDCO, giving due consideration to the qualifications of candidates as set out in the attached Shareholder Direction;
- (8) TEDCO be directed to comply with the Reporting and Communications Protocol for Waterfront Revitalization, and this report be forwarded for information to the Waterfront Reference Group through the Executive Lead for the Waterfront; and
- (9) the appropriate City officials and the Board of Directors of TEDCO be authorized and directed to take the necessary action to give effect thereto.

The Policy and Finance Committee:

- (A) recommended to Council the adoption of the joint reports (May 1, 2002) and (January 17, 2002) from the Chief Administrative Officer and the Commissioner of Economic Development, Culture and Tourism subject to amending the Recommendations to read as follows: **(Motion by Councillor McConnell)**

“It is recommended that:

- (1) the size of the Board of Directors of TEDCO be set at 11 members comprised of: **(Motion by Councillor McConnell)**
  - (a) the Mayor or his designate;
  - (b) the Chair of the City’s Economic Development and Parks Committee;
  - (c) two members of Council to be selected from the Economic Development and Parks Committee; **(Motion by Councillor Minnan-Wong)**
  - (d) 6 citizen members, one of whom to be a designate of the Labour Council of Metro Toronto and York Region; and
  - (e) the Commissioner of Economic Development, Culture and Tourism or his designate as an ex-officio non-voting member;
- (2) the Shareholder Direction attached to the May 1, 2002, report as Attachment No. 2 (revised from the shareholder direction attached to the January 17, 2002 report to incorporate an additional area of expertise to be considered in selection of

directors, namely experience in general environmental matters, as recommended by TEDCO's Board and to delete matters addressed in TEDCO Arm's Length Agreement II) be approved with appropriate amendments to the clauses regarding the composition of the Board of Directors as decided by Council;

- (3) the Agreement Amending TEDCO Arm's Length Agreement (II) attached to the May 1, 2002, report as Attachment No. 3 be approved, the full agreement as amended attached to this report as Attachment No. 4;
- (4) TEDCO be designated as the City's redevelopment agency with authority to explore, pilot and implement incentives and redevelopment tools on behalf of the City as permitted by the Province of Ontario;
- (5) as part of the City's strategy for aligning Program Operating Boards to the relevant City Departments, the Board of Directors of TEDCO be functionally aligned with the Economic Development, Culture and Tourism Department and report to the Economic Development and Parks Committee through that Department;
- (6) the amending By-law No. 9 of the City of Toronto Economic Development Corporation, authorizing Council to determine the number of directors of TEDCO, as presented in Appendix II of the January 17, 2002, report be approved;
- (7) TEDCO's Articles of Incorporation be amended to read: "The minimum number of directors be five and the maximum number of directors be the number of directors approved by Council";
- (8) TEDCO be directed to comply with the Reporting and Communications Protocol for Waterfront Revitalization, as appropriate to the mandate of TEDCO as an arms length corporation, and this report be forwarded for information to the Waterfront Reference Group through the Executive Lead for the Waterfront; **(Motion by Councillor Minnan-Wong)**
- (9) the citizen members be selected as follows:
  - (a) the Labour Council of Metro Toronto and York Region be requested to nominate one director;

- (b) the Toronto Board of Trade be requested to nominate one director;
  - (c) the Commissioner of Economic Development, Culture and Tourism engage a search consultant to assist in recruiting the remaining citizen members in accordance with the qualifications as set out in the Shareholder Direction and that funding for the consultant be paid by TEDCO; and
  - (d) the Mayor, two members of Council (one of which is a member of the Board of TEDCO and recommended by the Board), the Chief Administrative Officer and the Commissioner Economic Development, Culture and Tourism form a Selection Committee to recommend to Council the citizen slate of directors, including the recommended Chair of the Board ; and
- (10) the appropriate City Officials and the Board of Directors of TEDCO be authorized and directed to take the necessary action to give effect thereto; and
- (B) requested the Chief Administrative Officer to:
- (1) submit a report directly to Council for its meeting scheduled to be held on June 18, 2002, outlining the implications of the foregoing Committee recommendations; and **(Motion by Councillor Shiner)**
  - (2) submit a report to the Budget Advisory Committee, during the 2003 budget deliberations, on TEDCO's contribution to the Toronto Port Authority's subsidy and recommended increases to it. **(Motion by Councillor Shiner)**

The following motion was voted on and **lost**:

Moved by Councillor McConnell:

“That the Policy and Finance Committee recommend to Council that Recommendation No. (9) (d) be amended by adding the words ‘through the Nominating Committee’ after the words ‘to recommend to Council’.”

(Chief Administrative Officer; c. Commissioner, Economic Development, Culture and Tourism; Ms. Nancy Autton, Manager, Governance and

Corporate Performance, Strategic and Corporate Policy Division, Chief Administrator's Office; Administrator, Budget Advisory Committee – June 6, 2002)

**(Clause No. 2 – Report No. 10)**

**5-4. Trudeau Memorial (All Wards).**

The Policy and Finance Committee had before it a communication (March 28, 2002) from the City Clerk advising that the Economic Development and Parks Committee at its meeting held on March 27, 2002, recommended to the Policy and Finance Committee, and Council, the adoption of the report (March 7, 2002) from the Commissioner of Economic Development, Culture and Tourism, wherein it was recommended that:

- (1) the Commissioner of Economic Development, Culture and Tourism undertake a national public art competition to select an artist and design for the Trudeau Memorial;
- (2) the Central Waterfront Parklands be identified as the general location of the Trudeau Memorial;
- (3) the Pierre Elliott Trudeau Memorial be added as a new \$45,000.00 sub-project in Cultural Infrastructure Development to be funded in 2002 by redirecting \$45,000.00 of St. Lawrence Centre Maintenance from the approved 2001 Capital Budget, with the remainder of the project to be considered as part of the Culture 2003 Capital Budget submission;
- (4) the Trudeau Ad-Hoc Committee determine the fundraising target for the Memorial with the City's contribution not to exceed 50 percent of the project's total budget with a maximum City contribution of \$125,000.00;
- (5) the City accept donations to the Public Art Reserve Fund (XR4002) from corporations, individuals, foundations and other levels of government in support of the Trudeau Memorial;
- (6) this report be forwarded to the Policy and Finance Committee for consideration; and
- (7) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

Policy and Finance Committee Minutes  
Thursday, June 6, 2002.

---

The Policy and Finance Committee also had before it a report (May 24, 2002) from the Chief Financial Officer and Treasurer providing additional information concerning the proposed Trudeau Memorial as directed by the Policy and Finance Committee at its meeting held on April 4, 2002; and recommending that Recommendation No. (3) in the March 7, 2002 report of the Commissioner of Economic Development, Culture and Tourism be amended to read:

“that the 2002 Capital Budget be adjusted by creating a new sub-project in Project ACH00010, Cultural Infrastructure Development, for the Pierre Elliott Trudeau Memorial having a total project cost of \$250,000, with 2002 cash flow of \$45,000 funded from the Public Art Reserve Fund (XR 4002) to be used for a national public art competition for the design of the Memorial, and that the remainder of the Memorial project, costing \$205,000 gross with the net cost to the City not to exceed 50% of the project cost up to a maximum of \$80,000 and the remainder to be met by funds raised by the Trudeau Memorial Ad-Hoc Committee, be considered as part of the Culture Division’s 2003 Capital Budget submission within 2003 Capital Budget priorities and corporate affordability limits.”

Councillor Mario Silva, Davenport, appeared before the Policy and Finance Committee in connection with the foregoing matter.

The Policy and Finance Committee recommended to Council that:

- (1) the Commissioner of Economic Development, Culture and Tourism undertake a local public art competition to select a Toronto artist and design for the Trudeau Memorial; **(Motion by Councillor Minnan-Wong)**
- (2) the Central Waterfront Parklands be identified as the general location of the Trudeau Memorial; **(Motion by Councillor Minnan-Wong)**
- (3) the 2002 Capital Budget be adjusted by creating a new sub-project in Project ACH00010, Cultural Infrastructure Development, for the Pierre Elliott Trudeau Memorial having a total project cost of \$250,000, with 2002 cash flow of \$45,000 funded from the Public Art Reserve Fund (XR 4002) to be used for a local public art competition for the design of the Memorial, and that the remainder of the Memorial project, costing \$205,000 gross with the net cost to the City not to exceed 50 percent of the project cost up to a

maximum of \$80,000 and the remainder to be met by funds raised by the Trudeau Memorial Ad-Hoc Committee, be considered as part of the Culture Division's 2003 Capital Budget submission within 2003 Capital Budget priorities and corporate affordability limits; **(Motion by Councillor Shiner)**

- (4) the Trudeau Ad-Hoc Committee determine the fundraising target to be 100 percent of the remaining budget required for 2003; **(Motion by Councillor Lindsay Luby)**
- (5) the City accept donations to the Public Art Reserve Fund (XR4002) from corporations, individuals, foundations and other levels of government in support of the Trudeau Memorial; and **(Motion by Councillor Minnan-Wong)**
- (6) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto. **(Motion by Councillor Minnan-Wong)**

The following motion was voted on and **lost**:

Moved by Councillor Shiner:

“That the motion by Councillor Lindsay Luby be amended to provide that the fundraising be 100 percent but the City's contribution be no more than 50 percent.”

**(Clause No. 3 – Report No. 10)**

**5-5. Semi-Annual Report: Toronto Police Service  
Parking Enforcement Unit Absenteeism  
for the Period Between July to December 2001.**

The Policy and Finance Committee had before it a communication (March 20, 2002) from Mr. Bas Balkissoon, Acting Chair, Toronto Police Services Board, advising the Policy and Finance Committee of the level of absenteeism in the Toronto Police Service Parking Enforcement Unit for the period between July to December 2001, as detailed in a report (attached) dated February 4, 2002, from the Chief of Police; and recommending that the Policy and Finance Committee receive this report.

On motion by Councillor Shiner, the Policy and Finance Committee referred the foregoing report to the Budget Advisory Committee for consideration with the June, 2002 report on City-wide absenteeism and overtime.



(Budget Advisory Committee; c. Chief Financial Officer and Treasurer;  
Commissioner of Corporate Services; Toronto Police Services Board – June  
6, 2002)

**(Clause No. 22(b) – Report No. 10)**

**5-6. Bid to Host the 2003 World Executive  
Committee Meeting (WEXCOM) of the  
International Union of Local Authorities (IULA).**

The Policy and Finance Committee had before it a report (April 25, 2002 from the Chief Administrative Officer seeking Council authority to enter a bid for Toronto to host the 2003 World Executive Committee Meeting (WEXCOM) of the International Union of Local Authorities (IULA) in the Fall of 2003, together with a one-day international conference; and recommending that:

- (1) City Council authorize submission of a bid to host the 2003 World Executive Committee Meeting of IULA, together with a one-day international conference;
- (2) the Chief Administrative Officer include a total of \$190,000 in the 2003 budget estimates of the Corporate Studies Account to host this event, given that the anticipated net cost for this event are estimated at \$140,000 and given maximum sponsorship revenues of \$50,000;
- (3) City staff develop a sponsorship strategy and solicit sponsorship revenues to offset expenditures associated with hosting this event; and
- (4) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

The Policy and Finance Committee recommended to Council the adoption of the foregoing report (April 25, 2002) from the Chief Administrative Officer subject to there being no cost to the City.

**(Clause No. 4 – Report No. 10)**

**5-7. Property Tax Relief – Centre Francophone  
De Toronto.**

The Policy and Finance Committee had before it the following:

- (i) communication (February 21, 2002) from the City Clerk advising that City Council, at its meeting held on February 13, 14 and 15, 2002, re-opened Clause No. 6 of Report No. 16 of The Policy and Finance Committee, headed “Property Tax Relief – Centre Francophone De Toronto – 20 Lower Spadina Avenue (Future Analysis) (Ward 20 – Trinity-Spadina)”, for further consideration, and adopted the balance of the following Motion, without amendment:

(7) Property Tax Relief – Centre Francophone Du Toronto Métropolitain

Moved by: Councillor Miller

Seconded by: Councillor Silva

“WHEREAS City Council on December 4, 5 and 6, 2001, in adopting, without amendment, Policy and Finance Committee Report No. 16, Clause No. 6, headed ‘Property Tax Relief – Centre Francophone Du Toronto Métropolitain – 20 Lower Spadina Avenue (Future Analysis) (Ward 20 - Trinity-Spadina)’, adopted a staff report recommending that:

‘(1) the federal government be requested to provide the Centre with a grant amount equivalent to the “grant-in-lieu”/property taxes from 1998 and forward; and

(2) the Centre is advised to pay all the outstanding property taxes’; and

WHEREAS, despite ongoing discussions and negotiations with staff about this issue, the report came forward with no notice to the Centre Francophone Du Toronto Métropolitain or its agent; and

WHEREAS the Centre Francophone Du Toronto Métropolitain and its agent were astounded to learn, after the fact, that a staff report came before, and was passed by the Policy and Finance Committee; and

WHEREAS, because it was not notified of the report, the Centre Francophone Du Toronto Métropolitain was denied an opportunity to make deputation to the Policy and Finance Committee;

NOW THEREFORE BE IT RESOLVED THAT, in accordance with §27-49 of Chapter 27 of the City of Toronto Municipal Code, Policy and Finance Committee Report No. 16, Clause No. 6, headed 'Property Tax Relief – Centre Francophone Du Toronto Métropolitain – 20 Lower Spadina Avenue (Future Analysis) (Ward 20 – Trinity-Spadina)', be re-opened for further consideration;

AND BE IT FURTHER RESOLVED THAT such Clause be referred back to the Policy and Finance Committee;

AND BE IT FURTHER RESOLVED THAT staff be directed to advise the Centre Francophone Du Toronto Métropolitain and its agent when this item will be dealt with at Committee so that they can make a deputation to said Committee;

AND BE IT FURTHER RESOLVED THAT staff be directed to meet with the Centre Francophone Du Toronto Métropolitain, prior to the relevant meeting of the Policy and Finance Committee.”;

- (ii) communication (January 22, 2002) from The Honourable Don Boudria, Minister of Public Works and Government Services responding to a communication dated December 10, 2001, he received from the City of Toronto respecting Clause No. 6 of Report No. 16 of Policy and Finance Committee, entitled “Property Tax Relief – Centre Francophone Du Toronto Metropolitan – 20 Lower Spadina Avenue (Further Analysis) (Ward 20 – Trinity-Spadina”); advising that departmental officials have reviewed their records and have determined that no payment was made by the Federal Government for the Harbourfront Corporation Lands occupied by the aforementioned Centre; pointing out that the Act does not allow for payment on federal property that is leased by a third party, and thus the subject property was excluded from the calculation for the City of Toronto; that the property was sold by the Federal Government in 1996 and that the Payments In Lieu of Taxes Act (2000) was designated to allow the Federal Government to fulfill its responsibility to pay a fair share of the cost of local services where it owns property, and given that the property of interest was sold by the Federal Government in 1996, no payment is allowed in accordance with the Act;
- (iii) (April 30, 2002) joint report from Chief Financial Officer and Treasurer, and Commissioner of Corporate Services providing an update on the property tax issues for the Centre francophone du Toronto metropolitan (the “Centre”); reporting on a meeting between City staff and an agent representing the Centre held on April 18, 2002; advising that if Council elects to approve a grant providing 100 percent tax relief for the Centre francophone du Toronto metropolitan for the taxation years 1998 to 2001, it would cost the City \$136,866.94 as at April 30, 2002 (comprised of a principle amount of \$100,708.19 plus \$36,158.75 in interest/penalty); that of this amount, \$83,176.08 represents the City portion of property taxes and \$53,690.86 represents the education portion; that since the cost of grants are not shared by the province/school boards, the City would be responsible for the full \$136,866.94; that

Policy and Finance Committee Minutes  
Thursday, June 6, 2002.

---

this amount has not been provided for in the 2002 Operating Budget; that continuing the grant in 2002 and beyond would cost the City an estimated \$25,415 per year; that this estimate is based on the assumption that the Current Value Assessment, tax rates and capping/clawback rates remain at the 2001 level; and recommending that the Commissioner of Corporate Services enforce the provision of the executed lease agreement, between the City and the Centre francophone du Toronto metropolitan, that provides for the payment of realty taxes by the Centre.

The following persons appeared before the Policy and Finance Committee in connection with the foregoing matter:

- Mr. David G. Fleet, Poole Milligan, Barristers & Solicitors, and filed a written submission in regard thereto;
- Ms. Jeanne Sabourin and filed a written submission in regard thereto; and
- Mr. John Adams and filed a written submission in regard thereto.

On motion by Councillor McConnell, the Policy and Finance Committee:

- (1) referred the foregoing report and communications to the Chief Administrative Officer with a request that she, in consultation with the City Solicitor and the Chief Financial Officer and Treasurer, report further to the Policy and Finance Committee on ways and means of creating a property tax exempt status for the City-owned property at 20 Lower Spadina Avenue occupied on a long-term lease by Le Centre Francophone; and
- (2) requested the Chief Administrative Officer:
  - (i) to make inquiries of Mr. David Crombie, Mr. Milton Farrow, Mr. Dennis Perlin and Mr. Nick Kristoffy and any other persons who may be in a position to shed light on the intentions of the federal and civic authorities at the time when the transfer of the federal Crown lands to the City was under consideration; and
  - (ii) to consult with Le Centre Francophone or its representatives in developing this further report.

(Chief Administrative Officer; c. City Solicitor; Chief Financial Officer and Treasurer; Mr. David Fleet, Poole Milligan, Barristers and Solicitors; Ms. Jeanne Sabourin; Mr. John Adams – June 6, 2002)

**(Clause No. 22(c) – Report No. 10)**

**5-8. Potential Sale of Hydro One – Legal Considerations.**

The Policy and Finance Committee had before it the following:

- (i) (May 22, 2002) joint report from the Chief Administrative Officer and City Solicitor responding to City Council's requests regarding protection of hydro corridor lands for public uses; advising that as a first step toward protecting hydro corridor lands for public uses, the City should identify those lands presently licensed by the City from Hydro One as well as those lands which might be required in the foreseeable future for public uses including transportation, recreation and infrastructure purposes; that this information could form the basis of a request that either the Province acquire the lands from Hydro One and provide such lands to the City or, in the event that privatization does not occur, that the City acquire such lands by ownership or easement directly from Hydro One; that no legal action is recommended; that there are, however, indications that the Provincial government may introduce legislation that could maintain Provincial ownership of the hydro corridors; that any further information that becomes available will be provided at the Policy and Finance Committee meeting; and recommending that this report be received for information, and that it be forwarded to the next meeting of the Planning and Transportation Committee for information; and
- (ii) report (June 4, 2002) from the Chief Administrative Officer entitled, "Bill 58 – The Reliable Energy And Consumer Protection Act 2002 – Implications For Hydro Corridors", advising that this report accompanies the report entitled "Potential Sale of Hydro One, Legal Considerations" and provides Council with information regarding legislation introduced on May 29, 2002, that addresses future ownership of hydro corridors; that there are no financial implications resulting from the recommendations of this report; and recommending that this report be received for information and that it be forwarded to the next meeting of the Planning and Transportation Committee for information.

The Policy and Finance Committee received the foregoing reports and forwarded a copy thereof to the Planning and Transportation Committee for information.

(Planning and Transportation Committee; c. Chief Administrative Officer; City Solicitor – June 6, 2002)

**(Clause No. 22(d) – Report No. 10)**

**5-9. Closed Circuit Television (“CCTV”)  
Cameras in the City of Toronto.**

The Policy and Finance Committee had before it a communication (April 22, 2002) from the Chairman, Toronto Police Services Board, advising that the Toronto Police Service does not wish to monitor CCTV cameras; and recommending that:

- (1) the City of Toronto assume responsibility for co-ordinating CCTV implementation through the establishment of a CCTV Steering Committee which will set the terms of reference to guide the development of CCTV applications in the City of Toronto;
- (2) the Steering Committee include representatives of the City, Toronto Legal Services, the Toronto Police Service, Business Improvement Areas (BIA's) and the community; and
- (3) upon approval of recommendation no. 1, Councillor Sandra Bussin's request to participate in the CCTV Working Group be forwarded to the City of Toronto's CCTV Steering Committee for consideration.

On motion by Councillor Shiner, the Policy and Finance Committee:

- (1) deferred consideration of the foregoing report until its meeting scheduled to be held on July 4, 2002; and
- (2) requested the Commissioner of Works and Emergency Services to submit a report to the July 4, 2002 meeting of the Policy and Finance Committee on whether the Transportation Division that currently monitors the roadways could also provide monitoring services for Closed Circuit Television Cameras in the City of Toronto.

(Commissioner of Works and Emergency Services; c. Chairman, Toronto Police Services Board – June 6, 2002)

**(Clause No. 22(e) – Report No. 10)**

**5-10. Easier Access Phase II Status Report  
Toronto Transit Commission (TTC).**

The Policy and Finance Committee had before it a communication (May 16, 2002) from the General Secretary, Toronto Transit Commission, advising that at its meeting on Wednesday, May 15, 2002, the Toronto Transit Commission considered the attached report entitled, "Easier Access Phase II Status Report"; that The Commission adopted the Recommendation contained in the report, as listed below:

"It is recommended that the Commission:

- (1) receive this report in response to the Commission inquiry.
- (2) approve substitution of Lawrence West Station for Yorkdale Station as a "key" station to be made accessible as part of the Easier Access Phase II project.
- (3) forward this report to City Council for information."; and
- (4) that the foregoing is forwarded to Toronto City Council through the City Policy and Finance Committee for information.

The Policy and Finance Committee:

- (1) recommended to Council that the Chief General Manager, Toronto Transit Commission be requested to develop, in the implementation phase of this project, an education and enforcement strategy for persons with disabilities to get priority access; **(Motion by Councillor McConnell)**
- (2) requested the Chief Financial Officer and Treasurer to submit a report directly to Council for its meeting scheduled to be held on June 18, 2002, on any budget implications regarding Appendix A (schedule advancements) contained in the communication (May 16, 2002) from the General Secretary, Toronto Transit Commission; and **(Motion by Councillor Shiner)**
- (3) received the communication (May 16, 2002) from the General Secretary, Toronto Transit Commission. **(Motion by Councillor McConnell)**

(Chief Financial Officer and Treasurer; c. General Secretary, Toronto Transit Commission – June 6, 2002)

**(Clause No. 21 – Report No. 10)**

**5-11. Consolidated Financial Statements of  
Toronto Transit Commission for Year  
Ended December 31, 2001.**

The Policy and Finance Committee had before it a communication (May 16, 2002) from the General Secretary, Toronto Transit Commission, advising that at its meeting on Wednesday, May 15, 2002, the Toronto Transit Commission considered the attached report entitled, "Consolidated Financial Statements of Toronto Transit Commission for Year Ended December 31, 2001"; that The Commission adopted the Recommendation contained in the report, as listed below:

"It is recommended that the Commission:

- (1) receive and approve the attached consolidated financial statements of the Toronto Transit Commission for the year ended December 31, 2001; and
- (2) forward a copy of the approved consolidated financial statements to the City of Toronto Council, through the City Policy and Finance Committee."; and
- (3) that the foregoing is forwarded to Toronto City Council through the City Policy and Finance Committee for information.

On motion by Councillor Shiner, the Policy and Finance Committee:

- (1) received the foregoing communication; and
- (2) requested the Chief Financial Officer and Treasurer, in consultation with Toronto Transit Commission staff, to review the depreciation and property tax expenditures, and submit a report thereon to the Policy and Finance Committee on ways to minimize the impact, if possible, on the TTC budget for depreciation and property tax expenditures.

(Chief Financial Officer and Treasurer; General Secretary, Toronto Transit Commission; c. Budget Advisory Committee – June 6, 2002)

**(Clause No. 22(f) – Report No. 10)**



**5-12. Installation of Underground Cables:  
291 and 292 Grandravine Drive  
(Ward 8 – York West and Ward 9 – York Centre).**

The Policy and Finance Committee had before it a communication (May 13, 2002) from the City Clerk advising that the Telecommunications Steering Committee at its meeting held on May 13, 2002, recommended to the Policy and Finance Committee, and Council, the adoption of the report (April 22, 2002) from the Commissioner of Works and Emergency Services respecting the Installation of Underground Cables: 291 and 292 Grandravine Drive (Ward 8 – York West and Ward 9 – York Centre) wherein it is recommended that City Council approve the installation of underground telecommunication cables under and across Grandravine Drive linking 291 Grandravine Drive and 292 Grandravine Drive, provided the owner and such other licensees as may be required by the City Solicitor enter into an agreement with the City of Toronto, agreeing to:

- (1) indemnify the City from and against all actions, suits, claims or demands and from all loss, costs damages, charges and expenses that may result from such permission granted;
- (2) maintain the fibre optic cables in good and proper repair and a condition satisfactory to the Commissioner of Works and Emergency Services;
- (3) provide 'as built' drawings upon completion of all installations;
- (4) remove the fibre optic cables upon receiving 90 days notice so to do;
- (5) pay an annual encroachment fee to the Transportation Services Division as approved by City Council for this type of use (2002 rate is \$10.99 per lineal metre of cable in this area) within the public right-of-way, which fee shall automatically increase on the first day of January in each year by the percentage increase in the All Items Index of the Consumer Price Index (not seasonally adjusted) for the Toronto Census Metropolitan Area);
- (6) notify the City of any contemplated third-party use of the cable, wire, conduit, or right-of-way, such that the agreement will be subject to re-negotiation; and
- (7) accept such additional conditions as the City Solicitor or the Commissioner of Works and Emergency Services may deem necessary in the interest of the City.

On motion by Councillor Sutherland, the Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Telecommunications Steering Committee embodied in the foregoing communication (May 13, 2002) from the City Clerk.

**(Clause No. 5 - Report No. 10)**

**5-13. Installation of Underground Cables:  
405 Gordon Baker Road and 1 Sparks Avenue  
(Ward 24 – Willowdale).**

The Policy and Finance Committee had before it a communication (May 13, 2002) from the City Clerk advising that the Telecommunications Steering Committee at its meeting held on May 13, 2002, recommended to the Policy and Finance Committee, and Council, the adoption of the report (April 22, 2002) from the Commissioner of Works and Emergency Services respecting the Installation of Underground Cables: 405 Gordon Baker Road and 1 Sparks Avenue (Ward 24 – Willowdale), wherein it is recommended City Council approve the installation of underground fibre optic cables under and across Sparks Avenue linking 405 Gordon Baker Road and 1 Sparks Avenue, provided the owner and such other licensees as may be required by the City Solicitor enter into an agreement with the City of Toronto, agreeing to:

- (1) indemnify the City from and against all actions, suits, claims or demands and from all loss, costs damages, charges and expenses that may result from such permission granted;
- (2) maintain the fibre optic cables in good and proper repair and a condition satisfactory to the Commissioner of Works and Emergency Services;
- (3) provide 'as built' drawings upon completion of all installations;
- (4) remove the fibre optic cables upon receiving 90 days notice so to do;
- (5) pay an annual encroachment fee to the Transportation Services Division as approved by City Council for this type of use (2002 rate is \$10.99 per lineal metre of cable in this area) within the public right of way, which fee shall automatically increase on the first day of January in each year by the percentage increase in the All Items Index of the Consumer Price Index (not seasonally adjusted) for the Toronto Census Metropolitan Area);
- (6) notify the City of any contemplated third-party use of the cable, wire, conduit, or right-of-way, such that the agreement will be subject to re-negotiation; and
- (7) accept such additional conditions as the City Solicitor or the Commissioner of Works and Emergency Services may deem necessary in the interest of the City.

The Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Telecommunications Steering Committee embodied in the foregoing communication (May 13, 2002) from the City Clerk.

**(Clause No. 6 - Report No. 10)**

**5-14. Service Agreement Contracts Awarded and Executed  
by the Medical Officer of Health.**

The Policy and Finance Committee had before it a communication (May 14, 2002) from the Secretary, Board of Health, advising that the Board of Health on May 13, 2002, recommended to the Policy and Finance Committee adoption of the report (April 24, 2002) from the Medical Officer of Health, regarding two new provincial funding announcements and purchase of service contracts currently awarded and executed by the Medical Officer of Health, wherein it is recommended that the Board of Health request the Policy and Finance Committee to:

- (1) adjust the Toronto Public Health 2002 Operating Budget to include \$290,341 (gross)/\$0 (net) of additional funding for the Infant Hearing Program funding from the Ministry of Health and Long Term Care;
- (2) adjust the Toronto Public Health 2002 Operating budget to include \$764,000 (gross)/\$0 (net) of new funding from the Ministry of Health and Long Term Care for the West Nile Virus Control and Prevention Program to fund 4 FTE's, communications, surveillance and mapping;
- (3) authorize the Medical Officer of Health to award and execute purchase of service contracts for the Infant Hearing Program, within the approved budget and in accordance with established Ministry criteria and fee structures;
- (4) authorize the Medical Officer of Health to amend service contracts to reflect adjustments in funding amounts for the Preschool Speech and Language program, the Healthy Babies Healthy Children program, the Sexual Health program, the Early Postpartum Discharge program and the Community Heart Health Partnership Initiative; and
- (5) authorize and direct the appropriate City Officials to take the necessary action to give effect thereto.

The Policy and Finance Committee also had before it a communication (June 5, 2002) from Ms. Ann Dembinski, President, Canadian Union of Public Employees, Local 79, urging the Policy and Finance Committee to recommend that Toronto Public Health meet with the Union to discuss contracting back in to the City of Toronto the work that it currently contracts with external agencies and advising that the services identified in the report should be brought back in-house so that Toronto Public Health assumes direct accountability and responsibility for the quality of the programs delivered to some of our most vulnerable citizens.

The Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Board of Health embodied in the foregoing communication (May 14, 2002) from the Secretary, Board of Health.

**(Clause No. 7 - Report No. 10)**

**5-15. Work Management System Harmonization  
for the Water and Wastewater Division.**

The Policy and Finance Committee had before it a report (May 22, 2002) from the Commissioner of Works and Emergency Services reporting, as directed by City Council on June 26, 27 and 28, 2001, on the implementation of the Work Management System Harmonization for the Water and Wastewater Division and the savings achieved; advising that implementing the system is covered in the Water and Wastewater 2002 Capital Budget; that a software licence and services agreement with Hansen Information Technologies Canada, Inc. was executed by the City of Toronto on behalf of the Works and Emergency Services Water and Wastewater Services Division on December 31, 2001; that City staff, working with Hansen staff, are progressing on schedule with the implementation of the software and associated migration of City data; that as the initial set up of software and hardware is still in process, no financial savings have been realized to date; that once the staff start using the work management system after complete installation, then savings will start to accrue; and recommending that this report be received for information.

On motion by Councillor McConnell, the Policy and Finance Committee:

- (1) received the foregoing report; and
- (2) requested the Commissioner of Works and Emergency Services to submit a further report thereon to the meeting of the Policy and Finance Committee scheduled to be held on November 7, 2002.

(Commissioner of Works and Emergency Services – June 6, 2002)

**(Clause No. 22(g) - Report No. 10)**

**5-16. Final Report of the Commission on Early Learning and Child Care for the City of Toronto.**

The Policy and Finance Committee had before it the following:

- (i) communication (May 28, 2002) from the City Clerk advising that the Community Services Committee on May 28, 2002:
  - (1) endorsed, in principle, the Final Report of the Commission on Early Learning and Child Care for the City of Toronto; and
  - (2) directed that the Final Report of the Commission on Early Learning and Child Care for the City of Toronto be forwarded to the Policy and Finance Committee for consideration at its meeting on June 6, 2002, with a request that the Commissioner of Community and Neighbourhood Services report to such meeting on the implications of the Commission's report on the City of Toronto; and
- (ii) report (June 3, 2002) from the Commissioner of Community and Neighbourhood Services summarizing the implications of the Final Report of the Commission on Early Learning and Child Care for the City of Toronto and recommending ways to use its findings to support the City's Children's Strategy; advising that there are no immediate financial implications associated with the recommendations in this report; and further recommending that:
  - (1) the City use the Commission Report and its endorsement of a strong social infrastructure including child care to support the Mayor's initiative for a "new deal" for the City during the upcoming Toronto Summit discussions and in meetings with other urban leaders and with the Judy Sgro Task Force on Urban Issues and the Council-directed meeting of the Chair of Community Services Committee with the Minister of Community, Family and Children's Services;
  - (2) the City provide copies of the Commission's Report to local MPs and MPPs and use the Commission's findings in its continuing discussions with the federal government on the need to direct the provinces to spend federal Early Childhood Development Initiative (ECDI) funds in all four of the target policy areas including child care;
  - (3) City officials use the Commission Report's findings, in their role on the Steering Committee to the Early Years Champion to ensure that the Ontario Early Years Centres being implemented in Toronto ridings recognize child care as central to an effective early childhood development strategy and that the City's Child Care Service Plan directions are respected;

Policy and Finance Committee Minutes  
Thursday, June 6, 2002.

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- (4) the City use the Commission Report's findings to negotiate full provincial cost sharing of the 2002 budget approved by Council, including the request to expand the fee subsidy program by up to 2000 spaces;
- (5) the City maintain its leadership in the promotion of an integrated system of services for young children by completing the current First Duty pilot projects and seeking new funding partnerships to sustain and expand them beyond the pilot testing and evaluation phases;
- (6) the City develop a communication/action strategy to engage the business, academic and volunteer community in an early years campaign that recognizes and includes child care; and
- (7) the appropriate officials take the necessary action to give effect thereto.

Mr. Charles Coffey, Executive Vice President of Government Community Affairs, RBC Financial Group, and Co-Chair of the Commission on Early Learning and Child Care for the City of Toronto, appeared before the Policy and Finance Committee in connection with the foregoing matter, and filed a copy of his presentation material in regard thereto.

On motion by Councillor Shiner, the Policy and Finance Committee:

- (A) recommended to Council the adoption of the report (June 3, 2002) from the Commissioner of Community and Neighbourhood Services subject to amending Recommendation No. (1) embodied therein to read as follows:
  - “(1) the Commission report and its endorsement of a strong social infrastructure, including child care, be submitted to the new Minister of Community, Family and Children's Services; and the Chair of the Community Services Committee be requested to convene a meeting with the new Minister with respect thereto.”; and
- (B) expressed its appreciation to Mr. Charles Coffey and the Honourable Margaret Norrie McCain for their work on behalf of the City.

(Mr. Charles Coffey, Executive Vice President of Government, Community Affairs, RBC Financial Group, and Co-Chair of the Commission on Early Learning and Child Care for the City of Toronto; The Honourable Margaret Norrie McCain, Co-Chair of the Commission on Early Learning and Child Care for the City of Toronto – June 6, 2002)

**(Clause No. 8 - Report No. 10)**

**5-17. City-Wide Program for Provision of Essential Sidewalk Links (All Wards).**

The Policy and Finance Committee had before it a communication (May 28, 2002) from the City Clerk advising that The Works Committee on May 28, 2002, recommended to the Policy and Finance Committee and Council the adoption of the report dated May 9, 2002, from the Commissioner of Works and Emergency Services, entitled "City-Wide Program for Provision of Essential Sidewalk Links" wherein it is recommended that:

- (1) City Council authorize the construction of new sidewalks on both sides of arterial and collector roads which are currently lacking sidewalks;
- (2) approval in principle be granted to establish an accelerated city-wide program for constructing new sidewalks on both sides of arterial and collector roads, and that funding for this project be included in the Works and Emergency Services Five Year Capital Works budget submission (2003-2007) for consideration; and
- (3) the appropriate City officials be authorized to take the necessary action to give effect thereto.

Ms. Rhona Swarbrick, Member, Toronto Pedestrian Committee, appeared before the Policy and Finance Committee in connection with the foregoing matter, and filed a written submission in regard thereto.

On motion by Councillor McConnell, the Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Works Committee embodied in the foregoing communication (May 28, 2002) from the City Clerk.

**(Clause No. 9 - Report No. 10)**

**5-18. Re-Allocation of 2002-2006 Capital Program for Water and Wastewater Services.**

The Policy and Finance Committee had before it a communication (May 28, 2002) from the City Clerk advising that the Works Committee on May 28, 2002, recommended to the Policy and Finance Committee and Council the adoption of the joint report dated

Policy and Finance Committee Minutes  
Thursday, June 6, 2002.

---

May 8, 2002, from the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer respecting the reallocation of the 2002-2006 capital program for Water and Wastewater Services wherein it is recommended that:

- (1) the revised Capital project \$270.943 million including 2002 cash flow expenditures totalling \$126.056 million for the Water Supply and \$144.887 million for the Wastewater program as summarized in Appendix A be approved; and
- (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

On motion by Councillor McConnell, the Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Works Committee embodied in the foregoing communication (May 28, 2002) from the City Clerk.

**(Clause No. 11 - Report No. 10)**

**5-19. Request for Quotation No. 6033-02-3245 - Rental of Six Rear-Loading Refuse Packers Complete with Operators Required for Waste Collection Service in District 3 and 4 (North York and Scarborough).**

The Policy and Finance Committee had before it a communication (May 28, 2002) from the City Clerk advising that the Works Committee on May 28, 2002, recommended to the Policy and Finance Committee and Council the adoption of the joint report dated May 15, 2002, from the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer respecting the results of the Request for Quotation No. 6033-02-3245, for the rental of six rear-loading refuse packers complete with operators required for waste collection service in Districts 3 and 4 (North York and Scarborough) for a three-year period commencing July 1, 2002, to June 30, 2005, wherein it is recommended that:

- (1) authority be granted to enter into a contract with Capital Environmental Resource Incorporated for the rental of six rear-loading refuse packers complete with operators, fuel, maintenance and insurance required for waste collection service in Districts 3 and 4 (North York and Scarborough), for the period July 1, 2002, to June 30, 2005, (with the option to extend for two additional one-year periods, under the same Terms and Conditions) in accordance with specifications as required by the Works and Emergency Services Department in the amount of \$87.95 per hour per vehicle, excluding Goods and Services Tax, but including all other charges and costs, and at a total annual estimated cost of \$901,839.30, excluding Goods and Services Tax, but including all other charges and costs, being the lowest quotation received; and



Policy and Finance Committee Minutes  
Thursday, June 6, 2002.

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- (2) the Commissioner of Works and Emergency Services be delegated the authority to exercise the option on the terms and conditions for two additional one-year terms at the end of the three-year contract and be authorized to instruct Purchasing and Materials Management to process the necessary Contract Orders, in the amount of \$90.64 per hour per vehicle, excluding Goods and Services Tax, but including all other charges, for the first term, and \$92.45 per hour per vehicle, excluding Goods and Services Tax, but including all other charges, for the second and final term, under the same Terms and Conditions, provided the first three years of the contract were performed satisfactorily, it is feasible to extend the contracts at the quoted prices and that funds are available in the Works and Emergency Services Department's Operational Budget for the Extension Terms.

The Policy and Finance Committee also had before it a communication (June 6, 2002) from Mr. Brian Cochrane, President, Toronto Civic Employees' Union, Local 416, requesting that this matter be deferred and that staff be directed to meet with Local 416 to discuss with the Union strategies for bringing this work back in-house.

On motion by Councillor McConnell, the Policy and Finance Committee:

- (A) recommended to Council the adoption of the Recommendation of the Works Committee embodied in the communication (May 28, 2002) from the City Clerk; and
- (B) requested the Commissioner of Works and Emergency Services to meet with the President of the Toronto Civic Employees' Union, Local 416, respecting the concerns outlined in the communication (June 6, 2002) from the President of the Toronto Civic Employees' Union, Local 416; and submit a report thereon to Council for its meeting scheduled to be held on June 18, 2002.

(Commissioner of Works and Emergency Services; c. Mr. Brian Cochrane, President, Toronto Civic Employees' Union, Local 416 – June 6, 2002)

**(Clause No. 12 - Report No. 10)**

**5-20. Contract Extension for Rental of Recycling  
Collection Vehicles with Operators in  
Districts 3 and 4 (North York and Scarborough)  
Quotation Request No. FA63-99007.**

The Policy and Finance Committee had before it a communication (May 28, 2002) from the City Clerk advising that the Works Committee on May 28, 2002, recommended to the Policy and Finance Committee and Council the adoption of the joint report dated May 17,

Policy and Finance Committee Minutes  
Thursday, June 6, 2002.

---

2002, from the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer respecting a contract extension for the rental of three recycling collection vehicles with operators in Districts 3 and 4 (North York and Scarborough) - Quotation Request No. FA63-99007 wherein it is recommended that:

- (1) authority be granted to extend the existing contract with Canadian Waste Services Incorporated for the hourly rental of three recycling collection vehicles with operators in Districts 3 and 4 (North York and Scarborough) for an additional one-year period, commencing on July 1, 2002, and expiring on June 30, 2003, at a total estimated cost of \$484,224.00, including all charges and taxes;
- (2) the Commissioner of Works and Emergency Services review Quotation Request No. FA63-99007, Rental of Three Recycling Collection Vehicles with Operators in Districts 3 and 4 (North York and Scarborough), as an Alternative Service Delivery (ASD) initiative with the potential to bring in-house work presently contracted out and report back to Works Committee in the fall of 2002; and
- (3) the appropriate officials be authorized and directed to take the necessary actions to give effect thereto.

On motion by Councillor Lindsay Luby, the Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Works Committee embodied in the foregoing communication (May 28, 2002) from the City Clerk.

**(Clause No. 13 - Report No. 10)**

**5-21. Policy and Finance Committee  
Outstanding Items – 2001.**

The Policy and Finance Committee had before it a communication (May 28, 2002) from the City Clerk submitting, for information, the list of outstanding items for the Policy and Finance Committee as of December, 2001.

The Policy and Finance Committee:

- (1) received the foregoing communication; **(Motion by Councillor Shiner)**
- (2) requested the Chief Administrative Officer and the Chief Financial Officer and Treasurer to submit a report to the meeting of the Policy and Finance Committee scheduled to be held on July 4, 2002, on

opportunities to combine both water meter reading and billing with Toronto Hydro and or other agencies, and the possibility of utilizing equipment for new water meters that may deal with such changes; and **(Motion by Councillor Shiner)**

- (3) requested the Chief Administrative Officer to submit a report to the Policy and Finance Committee respecting the status of the request made by the Policy and Finance Committee at its meeting on June 14, 2001, regarding the staffing of the Healthy City Office. **(Motion by Councillor McConnell)**

(Chief Administrative Officer; Chief Financial Officer and Treasurer – June 6, 2002)

**(Clause No. 22(h) - Report No. 10)**

On motion by Councillor Shiner, the Policy and Finance Committee met privately to discuss the following Item No. 5-22, having regard that the subject matter relates to the security of the property of the municipality or local board, in accordance with the Municipal Act.

**5-22. Presentation – Enwave District Energy Limited.**

The Policy and Finance Committee had before it a communication (May 9, 2002) from the City Clerk advising that the Policy and Finance Committee on May 9, 2002, during its consideration of a confidential report (May 6, 2002) from the Chief Financial Officer and Treasurer, entitled “Capital Call of Enwave District Energy Limited”, requested the Chief Administrative Officer to invite Mr. Courtney Pratt, President and CEO, Toronto Hydro Corporation, to attend the in-camera portion of the meeting of the Policy and Finance Committee scheduled to be held on June 6, 2002, to discuss this matter and answer any questions Members of the Committee may have pertaining thereto.

Mr. Courtney Pratt, President and Chief Executive Officer, Toronto Hydro, appeared before the Policy and Finance Committee in connection with the foregoing matter.

The Policy and Finance Committee received the foregoing communication and the deputation made by Mr. Courtney Pratt, President and CEO, Toronto Hydro, respecting Enwave District Energy Limited.

**(Clause No. 22(i) - Report No. 10)**

**5-23. Authority for the Kew Play Community Group to Seek Private Donations for the Redevelopment of the Kew Gardens Playground (Ward 32 Beaches-East York).**

The Policy and Finance Committee had before it a communication (May 31, 2002) from the City Clerk advising that the Economic Development and Parks Committee on May 29, 2002, recommended to the Policy and Finance Committee and Council, the adoption of the joint report (May 14, 2002) from the Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer and Treasurer requesting authority for the Kew Play Community Group to seek private donations for the redevelopment of the Kew Gardens Playground, wherein it is recommended that:

- (1) authority be given to the Kew Play Community Group, on behalf of the City of Toronto, to seek private donations for improvements to the playground at Kew Gardens;
- (2) Council establish an obligatory reserve fund called the “Kew Gardens Playground Reserve Fund” the purpose of which is to provide funding for the redevelopment of the Kew Gardens Playground;
- (3) Municipal Code Chapter 227 be amended by adding the “Kew Gardens Playground Reserve Fund” to Schedule B3, Donated Funds;
- (4) all donations received for the Kew Gardens Playground redevelopment, by the City of Toronto, will be held separately in the “Kew Gardens Playground Reserve Fund” designated for this purpose and receipts for income tax purposes will be issued to donors in accordance with the Income Tax Act; and
- (5) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

The Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Economic Development and Parks Committee embodied in the foregoing communication (May 31, 2002) from the City Clerk.

**(Clause No. 14 - Report No. 10)**

**5-24. Adjustments to the Parks and Recreation  
Division's FY2002 Capital Budget (Various Wards).**

The Policy and Finance Committee had before it a communication (May 31, 2002) from the City Clerk advising that the Economic Development and Parks Committee on May 29, 2002, recommended to the Policy and Finance Committee and Council the adoption of the report (May 15, 2002) from the Commissioner of Economic Development, Culture and Tourism; subject to amending Recommendation No. (2) to read as follows:

- “(2) the FY2002 Tree Advocate capital account (CPR124-32-01) revenues and expenses be increased by up to \$0.300 million, with expenditures being conditional upon receipt of private sector funds;”.

On motion by Councillor Shiner, the Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Economic Development and Parks Committee embodied in the foregoing communication (May 31, 2002) from the City Clerk.

**(Clause No. 15 - Report No. 10)**

**5-25. Waste Collection at the Home Depot  
Site Located on Cherry Street.**

The Policy and Finance Committee had before it a communication (May 28, 2002) from the City Clerk advising that the Works Committee on May 28, 2002, during its consideration of a communication (April 30, 2002) from Councillor Jack Layton, Co-Chair, Advisory Committee on Homeless and Socially Isolated Persons respecting waste collection at Tent City, recommended to the Policy and Finance Committee and Council that the Commissioner of Works and Emergency Services be requested to provide for the collection of waste for the site on Cherry Street known as Tent City on an interim basis, pending the submission of the report requested on the provision of regular waste collection services for the site.

The Policy and Finance Committee recommended to Council that:

- (1) the Commissioner of Urban Development Services be requested to notify the owners of the Home Depot on Cherry Street, that if the site currently occupied by the homeless is not cleaned-up within five working days, the Commissioner of Works and Emergency Services is directed to provide for the collection of waste from the area on a one time basis only; and the Home Depot be charged for the waste collection service accordingly; **(Motion by Mayor Lastman)**

- (2) the Chief Administrative Officer in consultation with the Commissioner of Works and Emergency Services, the Commissioner of Urban Development Services, the Commissioner of Community and Neighbourhood Services and the Chief Financial Officer and Treasurer be requested to submit a report to the Policy and Finance Committee respecting issues pertaining to this site including the long-term implications; and **(Motion by Councillor Shiner)**
  
- (3) in future reports, staff be requested to identify the location as the Home Depot site or by its street address and refrain from using the term "Tent City". **(Motion by Councillor Lindsay Luby)**

**(Clause No. 10 - Report No. 10)**

**5-26. Funding for the Port Union Waterfront Improvement Project.**

The Policy and Finance Committee had before it a communication (June 3, 2002) from the City Clerk advising that the Waterfront Reference Group on May 30, 2002, recommended to the Policy and Finance Committee the adoption of the following and requested that its recommendations in this regard be submitted to the June 6, 2002 meeting of the Policy and Finance Committee and to the Budget Advisory Committee for its consideration prior to the June 6, 2002 meeting of the Policy and Finance Committee, if possible:

- (1) that the Ashbridges Bay Dredging Project be deferred to 2003, and that funding in the amount of \$350,000 be allocated to the 2002 Capital Budget for the Port Union Waterfront Improvement Project;
  
- (2) that the Toronto and Region Conservation Authority (TRCA) submit for pre-approval with their 2003 Capital Submissions any necessary requirements for urgent funding for the Ashbridges Bay Dredging Project;
  
- (3) that the Waterfront Project Director, with representatives from the TRCA, meet with officials of the Toronto Waterfront Revitalization Corporation (TWRC), to encourage inclusion of priority and strategic eastern and western Toronto waterfront initiatives in its business plan for waterfront revitalization;

Policy and Finance Committee Minutes  
Thursday, June 6, 2002.

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- (4) that for the specific Port Union Waterfront Improvement Project, the TWRC be encouraged to include the total capital costs of \$12.0 million (Phase 1 \$6.0 million – \$2.0 million from the federal government; \$2.0 million from the Province of Ontario; and \$2.0 million from the City of Toronto) and Phase 2 \$6.0 million (\$2.0 million from the federal government; \$2.0 million from the Province of Ontario; and \$2.0 million from the City of Toronto) in its business plan for waterfront revitalization; and
- (5) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

On motion by Councillor Bussin, the Policy and Finance Committee recommended to Council:

- (1) the adoption of the Recommendations of the Waterfront Reference Group embodied in the communication (June 3, 2002) from the City Clerk;
- (2) that the Budget Advisory Committee be requested to consider the Ashbridges Bay Dredging Project as an urgent item; and
- (3) that when the Waterfront Reference Group gives consideration to recommendations which may impact on approved projects, the appropriate consultation occur with the local Ward Councillor.

**(Clause No. 16 - Report No. 10)**

**5-27. Outcome of the February 20, 2002 Waterfront Reference Group Meeting.**

The Policy and Finance Committee had before it a communication (June 3, 2002) from the City Clerk advising that the Waterfront Reference Group on May 30, 2002, recommended to the Policy and Finance Committee that the report (May 23, 2002) from the Commissioner of Urban Development Services be received and forwarded to City Council, through the Policy and Finance Committee, and that City Council be informed that the Chief Planner, in consultation with the Toronto and Region Conservation Authority, will be providing a further report to the October 8, 2002 meeting of the Waterfront Reference Group as part of the Part II Central Waterfront Plan.

On motion by Councillor Minnan-Wong, the Policy and Finance Committee:

- (1) referred the foregoing communication to the Chairs of the Planning and Transportation Committee and the Economic Development and

Parks Committee with a request that they convene a joint meeting of the Committees to give consideration to the review of the Toronto Island Airport plan subsequent to the meeting of the Waterfront Reference Group scheduled to be held on October 8, 2002; and

- (2) requested the Committees to give consideration to recommending to Council that any matters relating to the Toronto Island Airport be considered by a joint meeting of the Planning and Transportation Committee and the Economic Development and Parks Committee.

(Chair, Planning and Transportation Committee; Chair, Economic Development and Parks Committee; c. Committee Administrator, Planning and Transportation Committee; Committee Administrator, Economic Development and Parks Committee – June 6, 2002)

**(Clause No. 22(j) - Report No. 10)**

**5-28. Update on the Toronto Waterfront Revitalization Project Reporting and Communications Protocol.**

The Policy and Finance Committee had before it a communication (June 3, 2002) from the City Clerk advising that the Waterfront Reference Group on May 30, 2002, recommended to the Policy and Finance Committee the adoption of the joint report (May 27, 2002) from the Chief Administrative Officer and the Commissioner of Urban Development Services providing an update on the Toronto Waterfront Revitalization Project, wherein it is recommended that:

- (1) this report be forwarded to the Policy and Finance Committee and Council for approval;
- (2) the Chief Administrative Officer and the Executive Lead for the Waterfront communicate to officials of all City DABCs the importance of complying with Council's Communications and Reporting Protocol for Waterfront Revitalization and clarify the process through which aspects of this Protocol are to be implemented;
- (3) all communications by representatives of City DABCs with representatives of the TWRC be co-ordinated through, and in conjunction with, the Waterfront Project Secretariat in Urban Development Services;
- (4) all DABC reports, communications and other information intended for Standing Committees or Council with a direct or indirect impact on Waterfront Revitalization be submitted through the Waterfront Reference Group; and



Policy and Finance Committee Minutes  
Thursday, June 6, 2002.

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- (5) the appropriate City officials be authorized and directed to take the necessary actions to give effect thereto.

Councillor Ron Moeser, Scarborough East, appeared before the Policy and Finance Committee in connection with the foregoing matter.

On motion by Councillor Shiner, the Policy and Finance Committee:

- (1) recommended to Council the adoption of the Recommendation of the Waterfront Reference Group embodied in the communication (June 3, 2002) from the City Clerk; and
- (2) requested the Chief Administrative Officer to submit a report directly to Council for its meeting scheduled to be held on June 18, 2002, respecting what items will be submitted to the Waterfront Reference Group and the reporting relationship of the Waterfront Reference Group to the Policy and Finance Committee and Council.

**(Clause No. 17 - Report No. 10)**

**5-29. Update on the Toronto Waterfront Revitalization Initiatives.**

The Policy and Finance Committee had before it a communication (June 3, 2002) from the City Clerk advising that the Waterfront Reference Group on May 30, 2002, recommended to the Policy and Finance Committee the adoption of the report (May 17, 2002) from the Commissioner of Urban Development Services providing an update on various Toronto Waterfront Revitalization initiatives, wherein it is recommended that that this report be received for information and forwarded to Council through the Policy and Finance Committee, for information.

On motion by Councillor Minnan-Wong, the Policy and Finance Committee recommended to Council that the foregoing communication (June 3, 2002) from the City Clerk, Waterfront Reference Group, be received for information:

**(Clause No. 18 - Report No. 10)**

**5-30. Canadian Pacific Properties Inc.  
Transfer of Development Charges Credits  
Railway Lands East – (Ward 20 - Trinity-Spadina  
and Ward 28 - Toronto Centre–Rosedale).**

The Policy and Finance Committee had before it a report (May 28, 2002) from the Chief Financial Officer and Treasurer recommending that:

- (1) Council approve the Development Charges Credit Transfer Agreement between the City and Canadian Pacific Properties inc., substantially in the form attached hereto as Appendix 'B'; and
- (2) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

The Policy and Finance Committee recommended to Council the adoption of the foregoing report (May 28, 2002) from the Chief Financial Officer and Treasurer.

**(Clause No. 19 - Report No. 10)**

On motion by Councillor Shiner, the Policy and Finance Committee met privately to discuss the following Item No. 5-31, having regard that the subject matter relates to the security of the property of the municipality or local board, in accordance with the Municipal Act.

**5-31. Yonge/Dundas Redevelopment Project  
Payment of Mortgages.**

The Policy and Finance Committee had before it a joint confidential report (May 31, 2002 ) from the Chief Financial Officer and Treasurer and the Commissioner of Urban Development Services respecting the Yonge/Dundas Redevelopment Project Payment of Mortgages such report to be considered in camera having regard that the subject matter relates to the security of the property of the municipality.

On motion by Councillor Shiner, the Policy and Finance Committee:

- (A) recommended to Council:
  - (1) the adoption of the joint confidential report (May 31, 2002) from the Chief Financial Officer and Treasurer and the Commissioner of Urban Development Services which was

Policy and Finance Committee Minutes  
Thursday, June 6, 2002.

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forwarded to Members of Council under confidential cover respecting the Yonge\Dundas Redevelopment Project subject to the 2003 Net Capital Budget estimate for Yonge Dundas being reduced from \$11,345,000.00 to \$11,100,000.00 to reflect improvements in the project's pro forma; and

(2) that in accordance with the *Municipal Act*, discussion pertaining thereto be held in-camera having regard that the subject matter relates to the security of the property of the municipality; and

(B) requested the Chief Financial Officer and Treasurer and the Commissioner of Urban Development Services to provide the City Clerk with copies of the previous reports respecting this matter for circulation at the meeting of Council scheduled to be held on June 18, 2002, when this matter is being considered.

(Chief Financial Officer and Treasurer; Commissioner of Urban Development Services – June 6, 2002)

**(Clause No. 20 - Report No. 10)**

The Policy and Finance Committee adjourned its meeting at 5:19 p.m.

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Acting Chair.