



## **2004 CAPITAL AND OPERATING BUDGET**

### **BUDGET ADVISORY COMMITTEE**

#### **MEETING OF TUESDAY, MARCH 9, 2004**

### **SYNOPSIS**

[\[Link to agenda for March 9, 2004\]](#)

(Preliminary – For Reference Purposes Only – For Official Record refer to Minutes.

Note: All items approved by the Budget Advisory Committee are forwarded to the Policy and Finance Committee for consideration and City Council for final adoption.)

**The Budget Advisory Committee began its 2004 Capital and Operating Budget review of the following:**

**1. Agencies Boards and Commissions**

**Toronto Police Service: Capital**

The Budget Advisory Committee:

- (1) deferred consideration of the 2004 Capital Budget for the Toronto Police Service until its wrap-up meetings;
- (2) requested the Chair, Toronto Police Services Board, to prioritize Capital projects and determine how much of each project can be deferred to future years and report thereon to the Budget Advisory Committee at its wrap-up meeting in that regard.

**Toronto Police Service: Operating**

The Budget Advisory Committee:

- (1) deferred consideration of the 2004 Operating Budget for the Toronto Police Service until its wrap-up meetings;

- (2) endorsed the communication (March 4, 2004) addressed to the Chair, Toronto Police Services Board, from Councillor David Soknacki, Chair, Budget Advisory Committee, entitled "Review of Proposed Target Reductions Pressure" and forwarded same to the Chair, Toronto Police Services Board, for report thereon to the Budget Advisory Committee for its wrap-up meetings.

### **Toronto Police Services Board: Operating**

The Budget Advisory Committee:

- (1) deferred consideration of the 2004 Operating Budget for the Toronto Police Services Board, until its wrap-up meetings;
- (2) requested the Chair, Toronto Police Services Board, to report to the Budget Advisory Committee wrap-up meetings on the Liaison Officer position at the Police Services Board, such report to include whether or not such position can be freed up for frontline work.

The following communication was received for information:

(February 23, 2004) from Councillor Sandra Bussin, Ward 32 Beaches - East York: "Ward 32 Budget Roundtable Report" (See Agenda Item 1. 27(b)).

### **Toronto Parking Enforcement Unit: Capital**

The Budget Advisory Committee:

- (1) deferred consideration of the 2004 Capital Budget of the Toronto Parking Enforcement Unit until its wrap-up meetings;
- (2) requested the Chair, Toronto Police Services Board and the Chief Financial Officer and Treasurer to report to the Budget Advisory Committee wrap-up meetings on the hand held parking devices and the efficiencies generated from the usage.

### **Parking Tag Operations: Operating**

The Budget Advisory Committee deferred consideration of the 2004 Operating Budget for Parking Tag Operations until the Budget Advisory Committee wrap-up meetings.

### **Toronto Parking Authority: Capital**

The Budget Advisory Committee approved the 2004 Capital Budget for the Toronto Parking Authority, subject to the adoption of the 2003 Carry Forward Technical Adjustments in the amount of \$1.728 million.

### **Toronto Parking Authority: Operating**

The Budget Advisory Committee:

- (1) approved the 2004 Operating Budget for the Toronto Parking Authority, subject to the following adjustment:

amended Recommendation No. (1) of the EMT recommendations, included in Toronto Parking Authority Analyst Notes of February 2004, to reduce the Additional Revenue Growth of \$1,628,300.00 by \$1,028,000.00 to an amount of \$600,000.00 and to reduce the Net Program Budget of \$42,740,500.00 by \$1,028,000.00 to an amount of \$41,712,200.00;

- (2) recommended that the Revenue Sharing Agreement between the City of Toronto and the Toronto Parking Authority be extended for a three-year period effective January 1, 2004 and ending December 31, 2006;

save and except:

- (3) Recommendation No. (4) of the EMT recommendations, included in Toronto Parking Authority Analyst Notes of February 2004, be amended to replace the amount of "\$1.628 million" with "\$0.600 million" so that Recommendation No. (4) will now read as follows:

"the President of the Toronto Parking Authority provide the Budget Advisory Committee at its wrap-up meetings in March 2004, with strategies to achieve \$0.600 million in additional revenue for 2004; and to report to the Budget Advisory Committee in April on any further revenue growth that will impact 2004;".

### **Exhibition Place: Capital**

The Budget Advisory Committee approved the 2004 Capital Budget for Exhibition Place, subject to the adoption of the 2003 Carry Forward Technical Adjustments in the amount of (\$35,000.00).

### **Exhibition Place: Operating**

The Budget Advisory Committee:

- (1) approved 2004 EMT recommended Operating Budget for Exhibition Place; and
- (2) requested the Chair, Exhibition Place, to report to the Budget Advisory Committee wrap-up meetings on how the policy direction, set out in the January 27, 2003 letter, could be met with respect to a special status for the Royal Winter Agricultural Fair based on the historical relationship with the City of Toronto so that the rent could equal the grant.

### **Arena Boards of Management: Operating**

The Budget Advisory Committee:

- (1) approved the 2004 Operating Budget for the Arena Boards of Management, save and except the Ted Reeve Arena and North Toronto Arena Boards of Management, pending the completion of the Performance Measures and requested the Chair of the Budget Advisory Committee to speak with the respective Arena Boards of Management to address any problems and provide assistance if required; and
- (2) adopted the report (March 3, 2004): “Report on Consultations and Updated Recommendations on the Financing of Ice Resurfacer Replacements for the Arena Boards of Management”, subject to the following amendment:

“any audited year-end net surplus in excess of the Council approved budget for the Arena Boards of Management Program, be transferred to the Arena Boards of Management account in the Vehicle and Equipment Replacement Reserve Fund (XQ0003) and applied proportionately among those Arenas who are in a surplus position and exceeded their budget target.”.

The following report and communication were received:

- (a) (August 28, 2003) from the Chief Financial Officer and Treasurer: “Financing of Ice Resurfacer Replacements for Arena Boards of Management” (See Agenda Item 1.37(a)); and
- (b) (February 26, 2004) from Mr. Jim Oreto, Manager, Bill Bolton Arena: “Ice Resurfacer Replacement” (See Agenda Item 1.37(c)).

### **Theatres: Operating**

St. Lawrence Centre for the Performing Arts

The Budget Advisory Committee approved the 2004 EMT recommended Operating Budget for the St. Lawrence Centre for the Performing Arts.

Hummingbird Centre for the Performing Arts

The Budget Advisory Committee approved the 2004 EMT recommended Operating Budget for the Hummingbird Centre for the Performing Arts.

The following report was received:

(March 9, 2004) from Councillor Gay Cowbourne, Ward 44 Scarborough East: "Hummingbird Rate Increases" (See Agenda Item 1.38(a)).

Toronto Centre for the Arts

The Budget Advisory Committee:

- (1) deferred consideration of the 2004 Operating Budget for the Toronto Centre for the Arts until its wrap-up meetings;
- (2) requested the Chief Financial Officer and Treasurer and the Chief Administrative Officer, in consultation with the Executive Manager of the Toronto Centre for the Arts, to report back to the Budget Advisory Committee wrap-up meetings on the possibility of reducing their staff complement and associated salary savings; and further that the Chief Financial Officer and Treasurer look into ways and means of limiting the City's exposure;
- (3) assuming that the operation of the Toronto Centre for the Arts continues, requested the Commissioner of Economic Development, Culture and Tourism to report to the Economic Development and Parks Committee in December 2004, or sooner if possible, on an operating model and governance model for the Toronto Centre for the Arts;
- (4) that as a priority, alternative uses be found for Toronto Centre for the Arts so that total annual expenditures for this site do not exceed \$1.2 million; examples of such uses could include the leasing of the site or other means of dealing with the property; and further the appropriate City Staff be authorized to engage in negotiations with the land owners; and

- (5) requested the Executive Manager of the Toronto Centre for the Arts and the Executive Director of Facilities and Real Estate, in consultation with the Commissioner of Economic Development, Culture and Tourism and the City Solicitor, to report to the Budget Advisory Committee at wrap-up on options to reduce further the annual expenditures of maintaining the facility until another suitable use or option is identified; such report to include the costs of returning the site to the land owners.

### **Toronto Zoo: Capital**

The Budget Advisory Committee approved the 2004 Capital Budget for the Toronto Zoo, subject to the following technical adjustments:

- (1) the adoption of the 2003 Carry Forward Technical Adjustments in the amount of (\$18,000.00) for Canadian Wilderness – Change in Scope 2003;
- (2) the adoption of the 2003 Carry Forward Technical Adjustments in the amount of \$62,000.00 for Exhibits – Elephant Paddock Safety;
- (3) the adoption of the 2003 Carry Forward Technical Adjustments in the amount of \$43,000.00 for Information Systems (2003);
- (4) the adoption of the 2003 Carry Forward Technical Adjustments in the amount of \$234,000.00 for Grounds and Visitor Improvements 2003;
- (5) the adoption of the 2003 Carry Forward Technical Adjustments in the amount of \$20,000.00 for Buildings – Fire Alarm Upgrades;
- (6) the adoption of the 2003 Carry Forward Technical Adjustments in the amount of \$39,000.00 for Valley Halla Refurbishment.

### **Toronto Zoo: Operating**

The Budget Advisory Committee:

- (1) approved the 2004 Operating Budget for the Toronto Zoo;
- (2) referred the issue of the Governance Model of the Toronto Zoo to the Mayor's Office and the Chief Administrative Officer to develop a strategy in communication with other municipalities, the Toronto and Region Conservation Authority and possibly the Provincial Government, to provide a different funding model, and report thereon to the Policy and Finance Committee;

- (3) in terms of the Toronto Zoo 2005 budget, requested the Chair and the General Manager and CEO of the Toronto Zoo to meet with organizations, such as the World Wildlife Foundation, Suzuki Foundation and other major organizations to explore the possibility of locating their headquarters at the Toronto Zoo; and further, approach the University of Toronto and other universities to explore opportunities for academic learning related to wildlife and conservation purposes and ensure operating dollars flow from those organizations to the Toronto Zoo; and
- (4) referred the proposed divestiture of Valley Halla to the Executive Director of Facilities and Real Estate for further evaluation and report to the Board of Management of the Toronto Zoo with respect to:
  - (1) the market value of the building and property in its current state; and
  - (2) can the building be divested in its current state, or if not,
  - (3) provide update of the costs necessary to bring the building to a state where it could be marketed;
  - (4) assessment of the legal issues to be resolved with the Toronto and Region Conservation Authority; and
  - (5) environmental assessment of third party ownership in relation to protecting the surrounding interests of the Rouge Valley and the Toronto Zoo.

The following communication was received for information:

(February 24, 2004) from the General Manager and CEO, Toronto Zoo: "Toronto Zoo and the 2004 Operating Budget Pressure" (See Agenda Item 1.39(a)).

## **2. Works and Emergency Services Department**

*(Note: for Community Services Committee Capital Budget recommendations see Agenda Item 1.31; and for Community Services Committee Operating Budget recommendations see Agenda Item 1.32.)*

### **Emergency Management Plan: Capital**

The Budget Advisory Committee approved the 2004 Capital Budget for Emergency Management Plan, subject to the following adjustments:

- (1) deletion of the 2004 Carry Forward Cash Flow from the CBRN Project in the amount of \$338,000.00, and such Project and Program to be considered on an ongoing basis contingent upon receiving funding from other levels of government; and
- (2) the adoption of the 2003 Carry Forward Technical Adjustment of (\$161,000.00).

### **Emergency Management Plan: Operating**

The Budget Advisory Committee approved the 2004 Operating Budget for Emergency Management Plan, subject to the deletion of the CBRN Program in the amount of \$644,000.00, such Program to be considered on an ongoing basis contingent upon receiving funding from other levels of government.

### **Emergency Medical Services: Capital**

The Budget Advisory Committee approved the 2004 Capital Budget of Emergency Medical Services, as recommended by the Community Services Committee, subject to the following adjustments:

- (1) a reduction of \$110,000.00 for Project Management Fees for the 40/50 Toryork Drive project, as recommended by the Community Services Committee, being added back to the 2004 Capital Program for the different departments involved in the project and that this fee not be absorbed by the Corporate Services Department;
- (2) reducing the funding requirements for Station 26 in 2005 from \$2.105 million to \$1.260 million;
- (3) the adoption of the 2003 Carry Forward Technical Adjustments in the amount of \$370,000.00; and
- (4) the adoption of the Station 21 Sunnybrook technical adjustment of \$430,000.00 in 2006.

The following communication was received for information:

(March 4, 2004) from the Commissioner of Corporate Services and the Commissioner of Works and Emergency Services: Emergency Medical Services Station 26 and Toronto Police Services Station 43, Lawrence Avenue East” (See Agenda Item 1.34(a)).



### **Emergency Medical Services: Operating**

The Budget Advisory Committee approved the 2004 Operating Budget of Emergency Medical Services, as recommended by the Community Services Committee.

### **Fire Services: Capital**

The Budget Advisory Committee approved the 2004 Capital Budget for Fire Services, as recommended by the Community Services Committee, subject to the following adjustments:

- (1) the Fire Fitness Equipment Project be deferred until 2005 to be phased in over a five-year period, with a request to the Commissioner of Works and Emergency Services and the Fire Chief to develop a program to make regular use of such equipment; and
- (2) the adoption of the 2003 Carry Forward Technical Adjustment in the amount of \$203,000.00.

### **Fire Services: Operating**

The Budget Advisory Committee approved the 2004 Operating Budget for Fire Services, as recommended by the Community Services Committee, subject to the following adjustments:

- (1) the deletion of \$5,554,466.00 for Recognition Pay for Firefighters, as recommended by the Community Services Committee, be added back to the Operating Budget for Fire Services, as Council ratified a Memorandum of Agreement between the City and Local 3888 at its meeting of January 30 and February 12, 2004; and
- (2) \$735,500.00 of gapping be accepted as a budget reduction.

The following joint report was received for information:

(March 3, 2004) from the Commissioner of Works and Emergency Services and the Fire Chief and General Manager, Fire Services: "Possibility of Increasing the Charge for Nuisance and Malicious False Fire Alarms" (See Supplementary Agenda Item 1.35(a)).

**General**

The following communications from the City Clerk were received:

- (a) (February 11 2004): “Community Services Committee Transmittal (Capital)” (See Agenda Item 1.31); and
- (b) (February 11, 2004): “Community Services Committee Transmittal (Operating)” (See Agenda Item 1.32).