

THE CITY OF TORONTO

City Clerk's Division

Minutes of the Policy and Finance Committee

Meeting No. 3

Tuesday, April 13, 2004

The Policy and Finance Committee met on Tuesday, April 13, 2004, in Committee Room 1, 2nd Floor, City Hall, Toronto, commencing at 9:40 a.m.

Attendance

Members were present for some or all of the time periods indicated.

	9:40 a.m. to 12:35 p.m.	2:15 p.m. to 5:15 p.m. (Including In-Camera Session)
Mayor David R. Miller, Chair	X	X
Councillor Maria Augimeri	X	X
Councillor Sandra Bussin	X	X
Councillor Gay Cowbourne	X	X
Councillor Mark Grimes	X	X
Councillor Pam McConnell	X	X
Councillor Howard Moscoe	X	X
Councillor Joe Pantalone, Vice-Chair	X	X
Councillor David Soknacki	X	X
Councillor Sylvia Watson	X	X

Councillor David Soknacki assumed the Chair.

Confirmation of Minutes.

On motion by Councillor Bussin, the Policy and Finance Committee confirmed the minutes of its meeting held on February 24, 2004.

3-1. City of Toronto 2004 Budget Advisory Committee Recommended Capital Budget and 2005-2013 Recommended Capital Plan

The Policy and Finance Committee had before it the following:

- (i) report (April 5, 2004) from the Chair, Budget Advisory Committee, presenting the 2004 Budget Advisory Committee (BAC) Recommended Capital Budget and 2005 – 2013 Recommended Capital Plan for the City of Toronto and requests approval for projects and associated cash flow for the year 2004 and future year commitments; detailing by Program all of the amendments and recommendations

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made by the Budget Advisory Committee during the capital budget review process up to and including the meeting of April 2, 2004;

- (ii) communication (April 2, 2004) from the City Clerk advising that the Budget Advisory Committee at its meetings held on March 2 to 12, 24 and 25, 2004, and April 2, 2004, reviewed the 2004 Recommended Capital Budget for the City of Toronto's Departments, Agencies, Boards and Commissions and forwarding recommendations in regard thereto;
- (iii) communication (March 24, 2004) from the City Clerk advising that the Budget Advisory Committee on March 24, 2004:
 - (1) received the report (March 22, 2004) from the Chief Financial Officer and Treasurer presenting the City of Toronto Preliminary Capital Variance Report for the twelve-month period ended December 31, 2003; and
 - (2) directed that the report be forwarded to the Policy and Finance Committee, and Council, for information. **(See Minute Number 3.7 for the action taken by the Policy and Finance Committee pertaining to this matter.)**
- (iv) communication (February 27, 2004) from the General Secretary, Toronto Transit Commission, advising that the Toronto Transit Commission at its meeting on Wednesday, February 25, 2004, considered the attached report entitled, "Union Subway Station Second Platform Project - Toronto Waterfront Revitalization Corporation - Federal Funding"; and the Commission adopted the Recommendation contained in the report, as listed below:

"It is recommended that:

- (a) the Commission authorized the expenditure up to \$650,000 to be held in the Commission's accounts pending Toronto Waterfront Revitalization Corporation's (TWRC) receipt of the Federal Government's share of the funding. This would allow work on the Union Subway Station Second Platform project to continue on the basis of Option 2 below, until the end of September 2004; and
- (b) City Council be requested to confirm its support for this approach noting that the City will be obliged to assume these costs in the event the Federal Government's contribution is not received; and

forwarded the foregoing to Toronto City Council through the Policy and Finance Committee for consideration of the Commission's request as noted in Recommendation (b) of the report;

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- (v) communication (March 29, 2004) from the General Secretary, Toronto Transit Commission, advising that the TTC at its meeting on Wednesday, March 24, 2004, considered the attached report entitled, "Union Subway Station Second Platform Project - Toronto Waterfront Revitalisation Corporation - Federal Funding Update"; and the Commission approved the Recommendation contained the report, as listed below:

"It is recommended that the Commission authorize:

- (a) Funds in the amount of \$255,000 for the Federal Government's share of costs from January to March 2004;
- (b) Funds in the amount of \$55,000 for work associated with responding to Federal and Provincial Environmental Agencies noting that all other work will be stopped as of March 31, 2004 pending resolution of funding;
- (c) City Council be requested to confirm its support for this approach noting that the City will be obliged to assume these costs in the event further funding is not received;" and

forwarded the foregoing to Toronto City Council through the Policy and Finance Committee for consideration of the Commission's request as noted in Recommendation (c) of the report;

- (vi) communication (February 23, 2004) from Councillor Brian Ashton, Ward 36, Scarborough Southwest, forwarding a communication from Councillor Cliff Jenkins regarding the "City Funding for the Toronto Botanical Garden";
- (vii) communication (February 16, 2004) from Ms. Joan Doiron, Chair, Better Transportation Coalition of Ontario;
- (viii) communication (March 25, 2004) from Mr. Tony O'Donohue, President, Environmental Probe Ltd.;
- (ix) communication (February 19, 2004) from the City Clerk, Administration Committee, entitled "2004 Operating Budget and 2004-2013 Capital Budget – Final Budget Review and Recommendations;
- (x) communication (March 25, 2004) from Mayor Miller's office acknowledging receipt of a fax correspondence dated March 23, 2004, from Mr. Ian Hood respecting waste management and police budget;

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- (xi) communication (March 30, 2004) from the City Clerk, Budget Advisory Committee, submitting the list of persons who appeared before the joint meeting of the Policy and Finance Committee and the Budget Advisory Committee, held on March 30, 2004, and also persons who made written submissions;
- (xii) confidential report (April 5, 2004) from the Chief Financial Officer and Treasurer respecting Enwave District Energy Limited Capital Calls of the Shareholders, such report to be considered in-camera having regard that the subject matter relates to the security of the property of the municipality; **(See Minute Number 3.9 for the action taken by the Policy and Finance Committee pertaining to this matter.)**
- (xiii) communication (April 8, 2004) from the City Clerk advising additional recommendations on the 2004 Capital Budget from the Budget Advisory Committee meeting held on April 8, 2004;
- (xiv) confidential report (April 2, 2004) from the Chief Financial Officer and Treasurer respecting Golf Course Fixed Assessment Agreements; such report to be considered in-camera having regard that the subject matter relates to advice that is subject to solicitor-client privilege; **(See Minute Number 3.10 for the action taken by the Policy and Finance Committee pertaining to this matter.)**
- (xv) communication (April 13, 2004) from Mr. David White, Front & Centre, Citizens to Stop the Front Street Extension, submitting reasons to say that Council should not fund the Front Street Extension in 2004;
- (xvi) 2004 Capital Budget-Summary of Budget Review Process – Supplementary Information to the 2004 BAC Recommended Capital Budget;
- (xvii) Appendix A.2, Appendices B to C and Appendices E to G, which were attached to the report dated April 5, 2004, from the Chair, Budget Advisory Committee;
- (xviii) reports with recommendations which were received by the Budget Advisory Committee listed in Schedule 3, referred to in the communication dated April 2, 2004, from the City Clerk;
- (xix) Table entitled “City of Toronto 2004 BAC Recommended Capital Budget – Budget Advisory Committee Adjustments-April 8, 2004, which was attached to the report dated April 1, 2004, from the Chief Financial Officer and Treasurer; and
- (xx) 2004 Capital and Operating Budget Briefing Notes, entitled “Impact of Reducing the 2004 Advertising and Promotion Budget by 10 percent.

The Chief Financial Officer and Treasurer gave a presentation to the Policy and Finance Committee in connection with the foregoing matter and filed a copy of his presentation materials.

Councillor David Soknacki, Chair, Budget Advisory Committee, also gave a presentation to the Policy and Finance Committee in connection with this matter.

The following Members of Council appeared before the Policy and Finance Committee in connection with the foregoing matter:

- Councillor Olivia Chow, Trinity-Spadina;
- Councillor Paula Fletcher, Toronto-Danforth;
- Councillor Janet Davis, Beaches-East York;
- Councillor Denzil Minnan-Wong, Don Valley East;
- Councillor Shelley Carroll, Don Valley East;
- Councillor Doug Holyday, Etobicoke Centre; and
- Councillor David Shiner, Willowdale.

The Policy and Finance Committee:

- (I) recommended to Council the adoption of the report (April 5, 2004) from the Budget Advisory Committee subject to the amendments by the Policy and Finance Committee:

Corporate Capital Budget Recommendations:

- (1) the 2004 BAC Recommended Capital Budget with a total cash flow and future year commitment of \$2,784.522 million as summarized by Program in Appendix A.1 be approved. These projects require 2004 cash flow of \$1,483.117 million and future year commitments of \$911.358 million in 2005; \$263.114 million in 2006; \$91.470 million in 2007; \$25.918 million in 2008; and \$9.545 million in 2009 - 2013 and comprises the following:

New cash flow funding:

- (a) new and change in scope projects with a total project cost of \$1,007.235 million as detailed in Appendix A.3 be approved. These projects require 2004 cash flow of \$640.095 million and future year commitments of \$307.978 million in 2005; \$44.037

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million in 2006; \$-3.903 million in 2007; \$9.487 million in 2008 and \$9.541 million in 2009 and beyond;

- (b) previously approved projects with total commitments of \$1,420.598 million as detailed in Appendix A.4 be approved. These projects require 2004 cash flow of \$509.804 million and future year commitments of \$590.437 million in 2005; \$218.973 million in 2006; \$94.755 million in 2007 and \$6.629 million in 2008 and beyond;
 - (c) 2003 approved projects with carry forward budgets from 2003 to 2004 totalling \$333.218 million gross and \$120.750 million debt as detailed in Appendix A.5 be approved. These expenditures were approved in 2003 and will have no incremental financing impact in 2004; and,
 - (d) financing sources for the 2004 BAC Recommended Tax Supported Capital Budget comprised of \$132.025 million from Reserves and Reserve Funds, \$124.172 million of Capital from Current, \$23.954 million of Developmental Charges, \$131.585 million from other sources, \$35.200 million Internal Sources, \$113.425 million from Provincial Subsidy ($\frac{1}{3}$ TTC), \$113.425 million Federal Subsidy ($\frac{1}{3}$ TTC), and new debt of \$269.458 million be approved (see Appendix D);
- (2) the 2004 – 2013 Capital Program for the City totalling \$16.812 billion as detailed by Program and Department in Appendix E, comprising Tax Supported projects of \$10.638 billion and Rate Supported projects of \$6.174 billion be received for information;
 - (3) financing in an amount not to exceed \$269.458 million be debenture financed for the 2004 Tax Supported Capital Budget, for a term up to, but not exceeding 10 years;
 - (4) the City of Toronto request confirmation of one-third financing support for the TTC 2004 Capital Budget and future year commitments from each of the Provincial and Federal governments in order to minimize the capital financing burden on the City of Toronto;

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- (5) that the TTC prioritize the 2004 Capital Budget based on the recently announced TTC Strategic Capital Projects funding from the Provincial and Federal governments with a 2004 cash flow of \$210 million;
- (6) approval be granted to close the sub-projects / projects listed in Appendix F such that no further transactions can be processed against them, and that any unspent funds be returned to the original approved funding source;
- (7) new debt service cost of \$8.084 million in 2004 and incremental costs of \$29.640 million in 2005, resulting from the approval of the 2004 Recommended Capital Budget, be approved for inclusion in the 2004 and future years operating budgets;
- (8) the capital expenditures and financing definitions, principles and procedural guidelines outlined in this report and detailed in Appendix G herewith attached be adopted and that staff be directed to update financial policies and procedures accordingly;
- (9) the reports, transmittals and communications that are on file with the City Clerk and that were considered by the Budget Advisory Committee at its 2004 Capital Budget Review meetings be received for information; and,
- (10) the appropriate City officials be authorized and directed to take the necessary actions to give effect thereto.

Program Recommendations:

GENERAL:

- (1) The Chief Administrative Officer be directed to develop a template for use by Agencies, Boards, Commissions and Departments to provide detailed rationale for any necessary hiring, including operational impact, financial impact, service level impact, and health and safety issues, etc., in light of continued freeze on hiring for the rest of the 2004 fiscal year.

Subject to the following amendments by the Policy and Finance Committee:

“The Policy and Finance Committee recommends:

- (i) the adoption of the following recommendations pertaining to the General Budget, contained in the communication (April 8, 2004) from the City Clerk, Budget Advisory Committee:

“The adoption of the recommendations contained in the report (April 1, 2004) from the Chief Financial Officer and Treasurer: “A Framework for Establishing an Energy Retrofit Program and Financing Strategy”:

- (1) the 2004 capital budget be increased to include \$20 million for the Energy Retrofits Program over 2004 and 2005;
- (2) the Energy Retrofits Program be funded from debentures and/or subsidy programs to be repaid from energy savings in the departmental operating budgets;
- (3) the guidelines for the evaluation and approval of energy retrofit projects, set out in Appendix 1 of this report, be approved;
- (4) the Chief Financial Officer and Treasurer identify to the Budget Advisory Committee up to \$20 million in energy retrofit capital projects in 2004 and 2005 for reallocation to the related program budgets from Energy Retrofits Program upon Council approval;
- (5) projects to be considered for Energy Retrofits Program shall be limited to those tax supported, non-growth related projects that are projected to generate energy savings sufficient to offset a debt service schedule of ten years or less inclusive of all financing costs;
- (6) the financing costs for any Energy Retrofit Program projects approved by Council shall be charged to the related program operating budget in accordance with the procedures described herein;

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- (7) the Chief Financial Officer and Treasurer identify qualifying Energy Retrofit Program works and related funding each budget cycle and in capital variance reports and report these summaries to the Roundtable on the Environment; and
 - (8) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (ii) that given the significant payback to the City, the Energy Retrofit Program be accelerated so that eligible projects will be funded within the budgeted \$20 million in 2004; **(Motion by Councillor Pantalone)**
 - (iii) that the Interdepartmental Team include a representative from the Toronto Atmospheric Fund; **(Motion by Councillor Pantalone)**
 - (iv) that the recommendations be amended to clearly indicate that eligibility for this program applies to all Agencies, Boards and Commissions; **(Motion by Councillor Pantalone)**
 - (v) that a report be prepared in time for the 2005 budget process on the possibility and desirability of including in the program, projects which create energy supply (e.g. co-generation at Ashbridges Bay and trigeneration at Exhibition Place); **(Motion by Councillor Pantalone)**
 - (vi) that the Interdepartmental Team be directed to report back to the Budget Advisory Committee on other funding mechanisms, including the possibility of bundling external borrowing with City financing; **(Motion by Councillor Pantalone)**
 - (vii) that the Interdepartmental Team be directed to assess all of the projects listed in the Toronto Atmospheric Fund report entitled "Potential Projects for the Toronto Clean Air Fund Initiative", particularly the projects submitted by the City's ABCs; **(Motion by Councillor Pantalone)**
 - (viii) that City staff include in the planned implementation report to the May 2004 meeting of the Policy and Finance Committee other ready-to-go projects, such as the one

proposed by Exhibition Place; and **(Motion by Councillor Pantalone)**

- (ix) that the Provincial and Federal Governments, as part of discussions relating to the “New Deal” for municipalities, be requested by Council to explore opportunities to provide low interest rate long-term loans to municipalities through sources such as the Bank of Canada; and that this request be forwarded to the Federation of Canadian Municipalities and the Association of Municipalities of Ontario for their information. **(Motion by Councillor McConnell)**

COMMUNITY AND NEIGHBOURHOOD SERVICES:

A. Children’s Services:

- (2) The 2004-2013 capital program request of Children’s Services, with a 2004 cash flow of \$9.605 million and total 10-year project cost of \$40.209 million be received;
- (3) The 2004 Capital Budget for Children’s Services with a total project cost of \$9.748 million that includes a 2004 cash flow of \$9.644 million and a future year commitment in 2005 of \$0.104 million be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
- (i) 2 new projects and 2 change in scope projects, with 2004 total project costs of \$5.654 million that requires cash flow of \$5.550 million in 2004 and a future year commitment of \$0.104 million;
- (ii) 1 previously approved project with a 2004 cash flow of \$1.1 million; and,
- (iii) 1 sub-project from previously approved projects with carry forward budgets from 2002 of \$0.208 million which forms part of the affordability targets that requires Council to reaffirm its commitment;

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- (b) 2003 approved cash flow for 3 previously approved projects with carry forward budgets from 2003 into 2004 totalling \$2.786 million;
 - (c) The 2005–2008 capital plan and future 5-year forecast, as amended, be received for information; and,
- (4) Approval of \$4.0 million of the \$5.0 million Health and Safety/Playground project, that is eligible for Provincial subsidies, be conditional on receiving this funding from the Province.
- B. Homes for the Aged:
- (5) The 2004-2013 capital program request of the Homes for the Aged, with a 2004 cash flow of \$13.750 million and total 10-year project cost of \$19.734 million be received;
 - (6) The 2004 BAC Recommended Capital Budget for the Homes for the Aged with a total project cost of \$19.734 million and a 2004 cash flow of \$13.750 million with future year commitments of \$5.984 million in 2005 be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 2 new projects with 2004 project costs of \$3.5 million and 1 change in scope project of (\$5.5 million); and,
 - (ii) 4 previously approved sub-projects with a 2004 cash flow of \$7.040 million and a future year commitment of \$5.984 million in 2005;
 - (b) 2003 approved cash flow for 4 previously approved sub-projects with carry forward budgets from 2003 into 2004 totalling \$8.710 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
- (7) New debt service costs of \$0.013 million for 2004, \$0.229 million for 2005, and \$0.658 million for 2006 resulting from the approval of the 2004 recommended capital program, be

approved for inclusion in the 2004 and future year operating budgets;

- (8) The sub-projects listed in Appendix F, be closed such that no further changes be accepted;
- (9) The recommendations contained in the report (March 30, 2004) from the Commissioner of Community and Neighbourhood Services entitled "Redevelopment of Albion Lodge as a Site to Provide Supportive Housing in Partnership with Toronto Community Housing Corporation" be adopted:
 - (a) The total capital budget of \$7.5 million for the redevelopment of Albion Lodge into supportive housing be reduced by \$5.5 million to \$2.0 million from City debt;
 - (b) The cash flow in 2004 be reduced to \$1.0 million with a deferral of the remaining \$1.0 million until the first quarter of 2005 (\$0.75 million on January 4, 2005 and \$0.25 million upon substantial completion of the project);
 - (c) A total of \$2.0 million in capital financing be provided by the City of Toronto to Toronto Community Housing Corporation, with the proviso that this funding be used for the sole purpose of retrofitting Albion Lodge, 111 Kendleton Drive, to render it suitable for the provision of supportive housing services for seniors;
 - (d) Contingent upon final approval from the MOHLTC, the Homes for the Aged Division enter into an agreement with TCHC to provide supportive housing services to this site, on similar terms and conditions as in place for other supportive housing sites administered by the HFA Division;
 - (e) Contingent upon final approval of the arrangements for capital funding from City Council, HFA and TCHC negotiate an early exit from the multi-year lease currently in effect;
 - (f) The release of lease obligations be legally effective on the date of start of construction by TCHC, which

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will be the day that the building reverts to TCHC as the owner;

- (g) The City assets currently in place at the site be removed from the site on terms and conditions mutually acceptable to HFA and TCHC;
- (h) Arrangements for the capital funding and exit from lease arrangements be completed in a form acceptable to the Chief Financial Officer and the City Solicitor; and
- (i) Staff report back to Budget Advisory Committee and Community Services Committee in the Fall of 2004 for a pre-approval to the 2005 Capital Budget for the purchase of the amenities and furnishings referred to in this report, with such expenditures funded from the funds currently held in the HFA Capital Reserve for the purpose of supportive housing.

C. Shelter, Housing and Support:

- (10) The 2004-2013 capital program request of the Shelter, Housing and Support, with a 2004 cash flow of \$15.379 million and total 10-year project cost of \$63.098 million be received;
- (11) The 2004 BAC Recommended Capital Budget for the Shelter, Housing and Support with a total project cost of \$63.098 million and a 2004 cash flow of \$15.379 million with future year commitments of \$30.074 million in 2005; \$17.446 million in 2006; and \$0.199 million in 2006 be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 15 new/change in scope sub-projects, with total project cost of \$26.864 million, that requires cash flow of \$3.074 million in 2004 and a future year commitments of \$13.197 million in 2005; \$10.394 million in 2006; and \$0.199 million in 2007;

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- (ii) 16 previously approved sub-projects with a 2004 cash flow of \$7.089 million; and future year commitments of \$16.877 million in 2005; and \$7.052 million in 2006;
 - (b) 2003 approved cash flow for 14 previously approved sub-projects with carry forward budgets from 2003 into 2004 totalling \$5.216 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
- (12) Operating impacts of \$0.728 million for 2006 and \$0.728 million for 2007 emanating from the approval of the 2004 capital budget for new and change in scope projects be considered within the overall scope of the Shelter, Housing and Support's 2004 and future years' operating budget submissions;
- (13) New debt service costs of \$0.053 million for 2004; \$0.541 million for 2005; \$1.643 million for 2006; and \$1.388 million for 2007 resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets;
- (14) The sub-projects listed in Appendix F be closed such that no further changes be accepted; and
- (15) Consideration of the following matters be deferred until 2005 and that the Commissioner of Community Services provide a status update on the programs at that time:
 - (a) continuation of the five-year capital funding to the "Let's Build Capital Revolving Fund"; and
 - (b) the development of affordable housing, through the "Let's Build Program" by providing property-tax money to this program.
- D. Social Services:
 - (16) The 2004-2013 capital program request of Toronto Social Services, with a 2004 cash flow of \$5.532 million and total 10-year project cost of \$9.044 million be received;

- (17) The 2004 Capital Budget for Toronto Social Services with a total project cost of \$7.932 million that includes a 2004 cash flow of \$5.532 million and future year commitments of \$2.4 million be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) 3 new projects, with 2004 total project costs of \$7.932 million that requires cash flow of \$5.532 million in 2004 and a future year commitment of \$2.4 million in 2005;
 - (b) The 2005-2008 capital plan and future 5-year forecast be received for information; and,
- (18) The sub-projects listed in Appendix F be closed such that no further changes be accepted.

WORKS AND EMERGENCY SERVICES:

E. Emergency Management Plan:

- (19) The 2004-2013 capital program request for Emergency Management Plan, with a 2004 cash flow of \$1.955 million and total 10-year project cost of \$1.301 million be received;
- (20) The 2004 BAC Recommended Capital Budget for the Emergency Management Plan program with a total project cost of \$3.013 million and a 2004 cash flow of \$1.597 million with future year commitments of \$3.777 million in 2005 be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) 5 new / change in scope sub-projects, with total project costs of \$3.013 million, that requires cash flow of \$0.883 million in 2004 and future year commitments of \$2.130 million in 2005; and,
 - (ii) 2 previously approved sub-projects with a 2004 cash flow of \$0.338 million and future year commitments of \$1.647 million;

- (b) 2003 approved cash flow for 1 previously approved sub-project with carry forward budgets from 2003 into 2004 totalling \$0.376 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
- (21) Operating impacts of \$0 for 2004, and \$0.005 million in 2005, emanating from the approval of the 2004 capital budget for new and change in scope projects be considered within the overall scope of the Emergency Management Plan program's 2004 and future years' operating budget submissions;
 - (22) New debt service costs of \$0 in 2004 and incremental costs of \$0.072 million in 2005, and \$0.264 million in 2006, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets; and,
 - (23) The HUSAR (Heavy Urban Search and Rescue) sub-project be approved, subject to the receipt of Federal funding through the Joint Emergency Preparedness Program during 2004, and that if such financing is not received, the sub-project priority and funding be reassessed by City Council through the 2005 Capital submission in accordance with City wide priorities and needs.
- F. Emergency Medical Services:
- (24) The 2004-2013 capital program request for Emergency Medical Services, with 2004 cash flow of \$9.403 million and total 10-year project cost of \$101.125 million be received;
 - (25) The 2004 BAC Recommended Capital Budget for the Emergency Medical Services program with a total project cost of \$6.963 million and a 2004 cash flow of \$7.351 million with future year commitments of \$6.144 million in

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2005 and \$1.687 million in 2006 be approved. The Recommended Capital Budget consists of the following:

- (a) New Cash Flow Funding for:
 - (i) 12 new / change in scope sub-projects, with total project costs of \$6.963 million that requires cash flow of \$4.850 million in 2004 and future year commitments of \$2.113 million in 2005; and,
 - (ii) 9 previously approved sub-projects with a 2004 cash flow of \$0.911 million and future year commitments of \$4.031 million in 2005 and \$1.687 million in 2006;
 - (b) 2003 approved cash flow for 8 previously approved sub-projects with carry forward budgets from 2003 into 2004 totalling \$1.590 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
- (26) Operating impacts of \$0.145 million for 2004, \$0 for 2005, \$0.080 million for 2006, \$0.035 million for 2007, \$0.310 million for 2008, and \$0.175 million for 2009-2013 emanating from the approval of the 2004 capital budget for new and change in scope projects be considered within the overall scope of the Emergency Medical Services program's 2004 and future years' operating budget submissions;
 - (27) New debt service costs of \$0.050 million in 2004 and incremental costs of \$0.368 million in 2005, \$0.727 million in 2006, and \$0.185 million in 2007, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets;
 - (28) The 33 sub-projects listed in Appendix F be closed such that no further changes be accepted;
 - (29) The Commissioner of Works and Emergency Services report to the Community Services Committee prior to consideration of the 2005 Capital Budget to quantify the backlog in Asset

Management and in station maintenance and reconstruction needs; and

- (30) The Toronto Police Services Board be requested to fulfil its commitment to build Station 43 (Lawrence Avenue) / EMS Station 26 in 2004.

G. Fire Services:

- (31) The 2004-2013 capital program request of the Toronto Fire Services, with a 2004 cash flow of \$9.541 million and total 10-year project cost of \$64.138 million be received;

- (32) The 2004 BAC Recommended Capital Budget for the Toronto Fire Services with a total project cost of \$4.597 million and a 2004 cash flow of \$10.921 million with future year commitments of \$5.771million in 2005 and \$1.662 million in 2006 be approved. The Recommended Capital Budget consists of the following:

(a) New Cash Flow Funding for:

- (i) 19 new/change in scope sub-projects, with total project cost of \$4.597 million, that requires cash flow of \$4.597 million in 2004 and no future year commitments;
 - (ii) 7 previously approved sub-projects with a 2004 cash flow of \$3.014 million and future year commitments of \$5.771 million 2005 and \$1.662 million 2006; and,
 - (iii) 2 previously approved sub-projects with a carry-forward budget from 2002 consisting of a 2004 cash flow of \$0.299 million, which forms part of the affordability target, that requires Council to reconfirm its commitments;
- (b) 2003 approved cash flow for 7 previously approved sub-projects with carry forward budgets from 2003 into 2004 totalling \$3.011 million;
- (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;

- (33) Operating impacts of \$0.0 million for 2004, and \$0.022 million for 2005, \$0.005 million for 2006, \$0.180 million in 2007 and \$0.090 million in 2008 emanating from the approval of the 2004 capital budget for new and change in scope projects be considered within the overall scope of the Toronto Fire Services' 2004 and future years' operating budget submissions;
- (34) New debt service costs of \$0.083 million in 2004 and incremental costs of \$0.303 million in 2005, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets;
- (35) The sub-projects listed in Appendix F be closed such that no further changes be accepted; and
- (36) The Commissioner of Works and Emergency Services and the Fire Chief develop a program to make regular use of the Fire Fitness equipment.

H. Solid Waste Management:

- (37) The 2004-2013 capital program request for the Solid Waste Management Services, with a 2004 cash flow of \$53.698 million and total 10-year project cost of \$182.589 million be received;
- (38) The 2004 BAC Recommended Capital Budget for the Solid Waste Management Services with a total project cost of \$13.501 million for new and change in scope projects and a 2004 cash flow of \$53.599 million and future year commitments of \$42.315 million in 2005, \$14.568 million in 2006, \$5.445 million in 2007 and \$0.043 million in 2008 be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 11 new projects, with 2004 total project costs of \$5.301 million, and 1 change in scope project of \$8.200 million, that requires cash flow of \$13.501 million in 2004 and no future year commitments;

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- (ii) 18 previously approved projects with a 2004 cash flow of \$17.604 million and future year commitments of \$40.943 million in 2005, \$14.568 million in 2006, \$5.445 million in 2007, and \$0.043 million in 2008;
 - (iii) 8 previously approved projects with a carry forward budget from 2002 consisting of a 2004 cash flow of \$4.795 million and a future year commitment of \$1.372 million in 2005, which forms part of the affordability targets that require Council to reaffirm its commitment; and
 - (b) 2003 approved cash flow for 19 previously approved projects with carry forward budgets from 2003 into 2004 totalling \$17.699 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
- (39) New debt service costs of \$0.400 million in 2004 and incremental costs of \$1.468 million in 2005, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets; and
- (40) The Commissioner of Works and Emergency Services, and the Chief Financial Officer and Treasurer report out as part of the annual Reserve and Reserve Fund status report on the specific contributions to and draws from the Perpetual Care Reserve Fund.
- I. Transportation Services:
- (41) The 2004-2013 capital program request of the Transportation Services, with a 2004 cash flow of \$271.073 million and total 10-year project cost of \$3,529.831 million be received;
 - (42) The 2004 BAC Recommended Capital Budget for the Transportation Services with a total project cost of \$215.829 million and a 2004 cash flow of \$294.988 million with future year commitments of \$229.144 million in 2005 and \$51.969 million in 2006 and \$8.848 million in 2007 and \$1.000

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million in 2008 be approved. The Recommended Capital Budget consists of the following:

- (a) New Cash Flow Funding for:
 - (i) 48 new/change in scope sub-projects, with total project cost of \$215.829 million, that requires cash flow of \$160.093 million in 2004 and a future year commitment of \$55.736 million in 2005;
 - (ii) 46 previously approved sub-projects with a 2004 cash flow of \$41.750 million and future year commitments of \$173.408 million in 2005, \$51.969 million in 2006, \$8.848 million in 2007 and \$1.000 million in 2008;
- (b) 2003 approved cash flow for 41 previously approved sub-projects with carry forward budgets from 2003 into 2004 totalling \$93.145 million;
- (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
- (43) Operating impacts of \$0.270 million for 2004, \$0.270 million for 2005, \$0.270 million for 2006 and \$0.270 million for 2007 emanating from the approval of the 2004 capital budget for new and change in scope projects be considered within the overall scope of the Transportation Services' 2004 and future years' operating budget submissions;
- (44) New debt service costs of \$2.796 million in 2004 and incremental costs of \$11.555 million in 2005 and \$4.783 million in 2006, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets;
- (45) The Commissioner, Works and Emergency Services review capital accounts for Transportation Services and provide to the Works Committee in June 2004, a list of accounts that could be closed such that no further charges be accepted;
- (46) The Commissioner of Works and Emergency Services submit a report on the Front Street Extension to the Works Committee, or Council, prior to proceeding with any new

expenditures on this project that is included in the Transportation Services Capital Budget;

- (47) The Commissioner, Works and Emergency Services report to the Works Committee on the Front Street Extension Project providing further information on the current staff costs and any other related costs, such report to be divided into Phase I comprised of the Environmental Assessment, preliminary design, cost estimate, project management and coordination and Phase II comprised of design and construction;
- (48) The Commissioner, Works and Emergency Services submit a report to the Works Committee in May 2004 on the criteria and methodology for crack filling of pavement surfaces and for sidewalk repairs;
- (49) The Commissioners of Works and Emergency Services and of Urban Development Services report on any anticipated capital costs for road improvements on Cherry Street/Unwin Avenue to accommodate the Rochester Ferry Terminal;
- (50) The Commissioner of Works and Emergency Services ensure that adequate staff resources be applied so that the stated goals of the Toronto Bike Plan are achieved and that funds are appropriately spent in the Works and Emergency Services portion of the budget; and
- (51) The Commissioner, Works and Emergency Services report to the Budget Advisory Committee prior to the 2005 Budget process, on the feasibility of new funding arrangements for road rehabilitation projects from Water/Wastewater Reserve funding for portions of capital work that relate to Storm Water Management.

J. WES – Departmental:

- (52) The 2004-2013 capital program request of the Works and Emergency Services, with a 2004 cash flow of \$8.902 million and total 10-year project cost of \$21.344 million be received;
- (53) The 2004 BAC Recommended Capital Budget for the Works and Emergency Services with a total project cost of \$21.344 million and a 2004 cash flow of \$9.872 million and future year commitments of \$2.186 million in 2005 and \$0.348

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million in 2006 be approved. The Recommended Capital Budget consists of the following:

- (a) New Cash Flow Funding for:
 - (i) 4 new projects and 2 change in scope projects, with a total project cost of \$5.021 million that requires cash flow of \$4.325 million in 2004 and future year commitments of \$0.348 million in 2005 and \$0.348 in 2006;
 - (ii) 4 previously approved projects with a 2004 cash flow of \$1.301 million and a future year commitment of \$1.260 million in 2005; and
 - (iii) 1 previously approved sub-project with a carry forward budget from 2002 consisting of a 2004 cash flow of \$1.044 million and \$0.578 million in 2005 which form part of the affordability targets that requires Council to reaffirm its commitment;
 - (b) 2003 approved cash flow for 4 previously approved projects with carry forward budgets from 2003 into 2004 totalling \$3.202 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
- (54) Operating impacts of \$0 for 2004 and \$0.113 million in 2005 emanating from the approval of the 2004 Capital Budget for new and change in scope projects be considered within the overall scope of the WES Support Services program's 2004 and future years' operating budget submissions;
- (55) New debt service costs of \$0.054 million in 2004 and incremental costs of \$0.262 million in 2005; \$0.251 million in 2006; \$0.038 million in 2007 be approved for inclusion in the 2004 and future year operating budgets;
- (56) The four capital projects listed in Appendix F be approved for closure, such that no further charges be accepted; and,

- (57) The Commissioner of Works and Emergency Services together with the Commissioner of Corporate Services report to the Works Committee outlining an acceptable strategy and implementation plan for the Customer Service System, including the expected cash flow requirements for 2004 and future years.

ECONOMIC DEVELOPMENT, CULTURE AND TOURISM:

K. Culture:

- (58) The 2004-2013 capital program request for Culture, with a 2004 cash flow of \$11.134 million and total 10-year project cost of \$83.159 million be received;

- (59) The 2004 BAC Recommended Capital Budget for Culture with a total project cost of (\$5.068) million and a 2004 cash flow of \$6.154 million with future year commitment of \$2.734 million in 2005 be approved. The Recommended Capital Budget consists of the following:

(a) New Cash Flow Funding for:

- (i) 16 new projects with 2004 project costs of \$3.441 million and 2 change in scope projects of (\$8.509), that requires cash flow of \$2.982 million in 2004 and a future year commitment of \$0.759 million in 2005;

- (ii) 7 previously approved sub-projects with a 2004 cash flow of \$2.930 million in 2004 and a future year commitment of \$1.975 million in 2005;

- (iii) 5 previously approved sub-projects with a carry forward budget from 2002 consisting of a 2004 cash flow of \$0.242 million, which forms part of the affordability target, that requires Council to reconfirm its commitments;

- (b) 2003 approved cash flow for 20 previously approved sub-projects with carry forward

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budgets from 2003 into 2004 totalling \$4.980 million;

- (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
- (60) Operating impacts of \$0.035 million for 2004, and \$0.071 million for 2005, emanating from the approval of the 2004 capital budget for new and change in scope projects be considered within the overall scope of the Culture program's 2004 and future years' operating budget submissions;
- (61) New debt service costs of \$0.132 million in 2004 and incremental costs of \$0.457 million in 2005, and \$0.185 million in 2006, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets; and
- (62) Council confirm its commitment for the completion of the future year Casa Loma Restoration Master Plan elements beginning in 2005 and identified in Project ACH000012/50 Casa Loma Exterior Structural Restoration Future Years, for a total project cost of \$16.600 million.

L. Economic Development:

- (63) The 2004-2013 capital program request of the Economic Development, with a 2004 cash flow of \$6.763 million and total 10-year project cost of \$67.514 million be received;
- (64) The 2004 BAC Recommended Capital Budget for Economic Development with a total project cost of \$7.841 million and a 2004 cash flow of \$6.763 million with a future year commitment of \$1.078 million in 2005 be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 3 new/change in scope projects, with a total project cost of \$4.255 million, that requires cash flow of \$3.343 million in 2004 and a future year commitment of \$0.912 million in 2005;

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- (ii) 3 previously approved projects with a 2004 cash flow of \$1.044 million and a future year commitment of \$0.166 million in 2005;
 - (iii) 4 previously approved sub-projects with a carry forward budget from 2002 consisting of a 2004 cash flow of \$0.431 million, which forms part of the affordability target, that requires Council to reconfirm its commitment;
- (b) 2003 approved cash flow for 3 previously approved projects with carry forward budgets from 2003 into 2004 totalling \$1.945 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
- (65) New debt service costs of \$0.461 million in 2004 and incremental costs of \$0.046 million in 2005, and \$0.124 million in 2006, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets;
 - (66) The sub-projects listed in Appendix F be closed such that no further changes be accepted; and,
 - (67) The Commissioner of Economic Development, Culture and Tourism report to the Budget Advisory Committee through the Economic Development and Parks Committee for the 2005 Budget process on an appropriate scope, quantum and appropriate projects to assist in the St. Clair West revitalization.
- M. Parks and Recreation:
- (68) The 2004-2013 capital program request of Parks and Recreation, with a 2004 cash flow of \$64.292 million and total 10-year project cost of \$314.344 million be received;
 - (69) The 2004 BAC Recommended Capital Budget for Parks and Recreation with a total project cost of \$64.901 million and a 2004 cash flow of \$76.246 million and future year commitments of \$16.691 million in 2005, \$7.061 million in

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2006 be approved. The Recommended Capital Budget consists of the following:

- (a) New Cash Flow Funding for:
 - (i) 87 new/change in scope sub-projects, with 2004 total project costs of \$64.901 million, that requires cash flow of \$43.596 million in 2004 and future year commitments of \$14.994 million in 2005 and \$6.311 million in 2006;
 - (ii) 13 previously approved sub-projects with a 2004 cash flow of \$7.780 million and future year commitments of \$0.980 million in 2005 and \$0.200 million in 2006;
 - (iii) 9 sub-projects from previously approved projects with carry forward budgets from 2002 and prior years, with a 2004 cash flow of \$1.151 million which forms part of the affordability targets that require Council to reaffirm its commitment; and future year commitments of \$0.300 million in 2005 and \$0.550 million in 2006; and,
 - (b) 2003 approved cash flow for 100 previously approved sub-projects with carry forward budgets from 2003 into 2004 totalling \$23.719 million and \$0.417 million projected for 2005;
 - (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
- (70) Operating impacts of \$0.582 million for 2004, and \$0.639 million for 2005, emanating from the approval of the 2004 Capital Budget for new and change in scope projects be considered within the overall scope of the Parks and Recreation 2004 and future years' Operating Budget submissions;

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- (71) New debt service costs of \$0.481 million in 2004 and incremental costs of \$1.879 million in 2005, \$0.437 million in 2006 and \$0.060 million in 2007, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets;
- (72) The sub-projects listed in Appendix F be closed such that no further changes be accepted;
- (73) The “Capital Emergencies Funding FY2004” sub-project be approved on a trial basis in the amount of \$0.750 million, and that it be applied to demonstrable emergencies which present a potential safety or security hazard; have potential or current impacts on operations; or could result in significant damage if the problem continues, with the following reporting requirements:
 - (a) Each item be reported to Finance staff for creation of a new capital sub-project;
 - (b) The Commissioner of Economic Development, Culture and Tourism submit a report to the Budget Advisory Committee identifying how this funding was applied during the year; and
 - (c) A list of the projects be submitted with each Capital Variance report on the year;
- (74) All sub-projects with third party financing which has not yet been fully received, listed below, be approved conditionally, subject to the receipt of such funding during 2004 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;

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Sub-Project Name	Project Cost \$M's	Third Party contributions \$M's
Victoria Memorial Park – Donations	0.220	0.220
Trinity Square Labyrinth	0.200	0.150
Lindy Lou Park Development	0.100	0.100
Newport Beach Pond	0.200	0.200
Erosion, Health and Safety, Asset Preservation	0.850	0.600
Tree Advocate Program – City Wide 2004	1.000	0.250
Allan Gardens Conservatory Master Plan '04	0.300	0.300
North District CC – Can. Tire Site 2004-2006	12.925	12.925

Subject to the following amendment by the Policy and Finance Committee:

“That the following recommendation No. (75) be amended to read as follows:

“(75) The Commissioner of Economic Development, Culture and Tourism give priority to report to the Economic Development and Parks Committee on an allocation of Capital funding for Skateboard Parks City-wide, including utilization of appropriate parkland development reserve/reserve funds and also include alternative and affordable methods of building such parks;” **(Motion by Councillor Grimes)**

(75) The Commissioner of Economic Development, Culture and Tourism report to the Economic Development and Parks Committee on an allocation of Capital funding for Skateboard Parks City-wide, including alternative and affordable methods of building such parks;

(76) The Commissioner of Economic Development, Culture and Tourism, in consultation with the Chief Financial Officer and Treasurer, the Commissioner of Urban Development Services and the City Solicitor, investigate opportunities to provide municipal capital facilities by way of public/private partnerships under Section 110 of The Municipal Act, and explore specifically opportunities for the development of a community recreation facility at 40 Wabash Avenue and

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report to the Economic Development and Parks Committee at the earliest possible date, not later than June 2004;

- (77) The Chief Administrative Officer and the Commissioner of Economic Development, Culture and Tourism develop, for 2005 and beyond, an adjusted base for Parks Capital funding, to take into account a higher standard of infrastructure renewal than currently provided;
- (78) The Chief Financial Officer and Treasurer report to the Economic Development and Parks Committee on a funding policy for water related projects in the City's Parks system;
- (79) The Commissioner of Economic Development, Culture and Tourism report to the Economic Development and Parks Committee on an expedited program to facilitate the community centre roll-out; and

Subject to the following amendments by the Policy and Finance Committee:

The Policy and Finance Committee recommends:

- (a) That the following Recommendation No. 80(a)(ii) be amended by adding the words "and other infrastructure programs such as skateboard parks", so that the Recommendation now reads as follows:

"(80)(a)(ii) Include the remaining balance of \$1.553 million in the 2004 Parks and Recreation Capital Budget and allocate to specific projects upon consideration of a report from the Commissioner of Economic Development, Culture and Tourism to the Economic Development and Parks Committee which will also identify priorities based on the study of needs for community centres and other infrastructure programs such as skateboard parks within the former City of Toronto; and
(Motion by Councillor Bussin)

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- (b) Whereas the Franklin Turtle Project has gone out to tender and has been received with project estimates of \$70,000.00 over budget; and in order to award the project for the full projected cost and scope without delay; and

Whereas the project is a priority within the former City of Toronto and therefore eligible for reserve funding from Account No. XR3014;

Now therefore be it resolved that Council approve the allocation of \$70,000.00 from the \$2,753,000.00 balance currently available in this reserve. **(Motion by Councillor McConnell)**

- (80) The recommendation as amended by the Budget Advisory Committee, contained in the report (April 1, 2004) from the Chief Financial Officer and Treasurer, entitled "Underutilized Reserve Funds" be adopted:

- (a) The approximate \$2.753 million balance in the Infrastructure Reserve Fund (XR3014) be reallocated to the following purposes and this Reserve Fund deleted from Municipal Code 227 and closed in the accounting system;

(i) Allocate \$1.200 million for site preparation at 40 Wabash Avenue for the Wabash / Sorauren Community Centre; and

(ii) Include the remaining balance of \$1.553 million in the 2004 Parks and Recreation Capital Budget and allocate to specific projects upon consideration of a report from the Commissioner of Economic Development, Culture and Tourism to the Economic Development and Parks Committee which will also identify priorities based on the study of needs for community centres within the former City of Toronto.

Subject to the following amendments by the Policy and Finance Committee:

- “(i) that Project CPR119-31-02 “Ashbridges Park – Convert Wading Pool” and Project CPR126-4 “Maple Cottage 62 Laing Street Restoration” contained in Appendix “F” in the report (April 5, 2004) from the Budget Advisory Committee be referred to the Commissioner of Economic Development Culture and Tourism, and that the funds be redirected to priority projects within Ward 32; **(Motion by Councillor Bussin)**
- (ii) that the policy of directing parks levy on a ratio of 50 percent development and 50 percent acquisition in the south district be modified to allow for the inclusion of additional funding into development given the difficulty of acquiring land in the south district; **(Motion by Councillor Pantalone on behalf of Councillor Chow)**
- (iii) that the Commissioner of Economic Development, Culture and Tourism be requested to report to the Economic Development and Parks Committee no later than June 2004, on the priorities for community centre developments across the City of Toronto with regard to emerging City needs, especially with regard to community safety; and further that the Commissioner of Economic Development, Culture and Tourism also comment on operating budget issues; and **(Motion by Councillor Pantalone on behalf of Councillor Chow)**
- (iv) that Council reaffirm its commitment of \$1.2 million in the Economic Development Budget in order to allow for the revitalization of the Toronto Botanical Garden.”

URBAN DEVELOPMENT SERVICES:

N. Urban Development Services:

- (81) The 2004-2013 capital program request for Urban Development Services, with a 2004 cash flow of \$6.316 million and total 10-year project cost of \$27.497 million be received;

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- (82) The 2004 Capital Budget for Urban Development Services, with a total project cost of \$3.036 million and a 2004 cash flow of \$7.471 million and future year commitments of \$0.536 million in 2005, be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) 14 new sub-projects, with a total project cost of \$3.036 million, that requires cash flow of \$2.823 million in 2004 and a future year commitment of \$0.213 million in 2005;
 - (ii) 6 previously approved sub-projects with a 2004 cash flow of \$0.721 million and a future year commitment of \$0.323 million in 2005;
 - (iii) 4 sub-projects from previously approved projects with carry forward budgets from 2002 and prior, with a 2004 cash flow of \$0.269 million gross/\$0.090 million debt which forms part of the affordability targets that require Council to reaffirm its commitment; and
 - (b) 2003 approved cash flow for 14 previously approved sub-projects with carry forward budgets from 2003 into 2004 totalling \$3.658 million;
 - (c) The 2005-2008 capital Plan and future 5-year forecast, as amended, be received for information;
- (83) New debt service costs of \$0.072 million in 2004 and incremental costs of \$0.281 million in 2005 and \$0.059 million in 2006 resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets;
- (84) The Commissioner, Urban Development Services, report back through the Planning and Transportation Committee, before proceeding with the IBMS enhancement projects, on the achievements, efficiencies and service enhancements which have resulted as a result of the development of the IBMS project to December 31, 2003, and on the proposed and future enhancements to the system;

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(85) The Commissioner, Urban Development Services and the Commissioner, Works and Emergency Services, together with the Commissioner, Economic Development, Culture and Tourism, continue to collaborate on the processes to allocate and commit UDS capital funds in a way that eliminates or reduces carry forwards with respect Civic Improvement projects.

O. Waterfront Revitalization Initiative:

(86) The 2004-2013 capital program request for the Waterfront Revitalization Initiative, with a 2004 cash flow of \$35.070 million and total 10-year project cost of \$64.508 million be received;

(87) The 2004 Capital Budget for the Waterfront Revitalization Initiative with a total project cost of \$65.330 million and a 2004 cash flow of \$26.325 million and future year commitments of \$92.295 million in 2005, \$27.189 million in 2006, \$13.667 million in 2007, \$6.394 million in 2008, and \$9.541 million in 2009, be approved. The Recommended Capital Budget consists of the following:

(a) New Cash Flow Funding for:

(i) 1 change in scope sub-project of \$65.330 million, that requires new cash flow of \$0.079 million in 2004 and future year commitment of \$56.631 million in 2005, \$7.178 million in 2006, (\$13.093) million in 2007, \$4.994 million in 2008 and \$9.541 million in 2009;

(ii) 2 previously approved sub-projects with a 2004 cash flow of \$20.218 million and future year commitment of \$35.664 million in 2005, \$20.011 in 2006, \$26.760 million in 2007 and \$1.400 million in 2008;

(b) 2003 approved cash flow for 2 previously approved sub-projects with carry forward budgets from 2003 into 2004 totalling \$6.028 million;

(c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;

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- (88) Operating impacts of (\$0.014) million for 2004 in the 2004 Capital Budget of Urban Development Services emanating from the approval of funding of the City's Waterfront Secretariat be considered within the overall scope of the program's 2004 and future years' operating budget submissions;
- (89) New debt service costs of \$0.556 million in 2004 and incremental costs of \$4.800 million in 2005, \$10.946 million in 2006, \$3.401 million in 2007, \$1.695 million in 2008 and \$0.703 million in 2009 resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets; and,

Prior to the start of the 2005 Budget process, the Commissioner of UDS, in consultation with the Chief Financial Officer and Treasurer and other appropriate City officials, report back to Standing Committee as to the City's anticipated land and financial contribution to the Waterfront Revitalization initiative for the years 2005 to 2009.

Subject to the following amendment by the Policy and Finance Committee:

"That City Council confirm its support for the approach taken by the Toronto Transit Commission in its communications (February 27, 2004) from the General Secretary, Toronto Transit Commission, entitled "Union Subway Station Second Platform Project – Toronto Waterfront Revitalization Corporation – Federal Funding"; and (March 29, 2004) from the General Secretary, Toronto Transit, entitled "Union Subway Station Second Platform Project – Toronto Waterfront Revitalization Corporation Federal Funding Update", noting that the City will be obliged to assume these costs in the event the Federal Government's contribution is not received".

P. Yonge-Dundas Revitalization Initiative:

- (91) The 2004-2013 capital program request for Yonge-Dundas Square, with a 2004 cash flow of \$2.919 million and no new project costs be received;

- (92) The 2004 Capital Budget for the Yonge-Dundas Square with no new project cost, and a 2004 cash flow of \$3.135 million and no future year commitments be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for 1 previously approved sub-project with a 2004 cash flow of \$1.436 million and no future year commitments;
 - (b) 2003 approved cash flow for 2 previously approved sub-projects with carry forward budgets from 2003 into 2004 totalling \$1.699 million; and
 - (c) The 2005-2008 capital plan and future 5-year forecast be received for information; and,
- (93) New debt service costs of \$0.043 million in 2004 and incremental costs of \$0.158 million in 2005 resulting from the approval of the 2004 recommended capital program be approved for inclusion in the 2004 and future year operating budgets.

CORPORATE SERVICES:

Q. City Clerk's Office:

- (94) The 2004-2013 capital program request of the City Clerk's Office, with a 2004 cash flow of \$1.273 million and total 10-year project cost of \$4.966 million be received;
- (95) The 2004 BAC Recommended Capital Budget for the City Clerk's Office with a total project cost of \$4.966 million and a 2004 cash flow of \$1.331 million and future year commitments of \$1.303 million in 2005 and \$2.480 million in 2006 be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) 2 new projects, with a 2004 project cost of \$0.255 million that requires cash flow of \$0.255 million in 2004;

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- (ii) 1 change in scope project with a 2004 project cost of \$4.711 million that requires cash flow of \$0.928 million in 2004 and future year commitments of \$1.303 million in 2005 and \$2.480 million in 2006;
 - (b) 2 previously approved projects with a carry forward budget from 2003 into 2004 cash flow of \$0.148 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast be received for information; and,
- (96) The sub-projects listed in Appendix F be approved for closure, such that no further changes be accepted.

R. Court Services:

- (97) The 2004-2013 capital program request of Court Services, with a 2004 cash flow of \$10.635 million and total 10-year project cost of \$1.400 million be received;
- (98) The 2004 BAC Recommended Capital Budget for Court Services with a total project cost of \$1.400 million and a 2004 cash flow of \$9.309 million with no future year commitments be approved. The Recommended Capital Budget consists of the following:
- (a) New cash flow funding for:
 - (i) 1 change in scope sub-project with a 2004 total project cost of \$1.400 million that requires cash flow of \$1.400 million in 2004 and no future year commitments;
 - (ii) 6 sub-projects from previously approved projects with carry forward budgets from 2002 of \$3.583 million which forms part of the affordability targets that require Council to reaffirm its commitments; and
 - (b) 2003 approved cash flow for 4 previously approved projects with carry forward budgets from 2003 to 2004 of \$4.326 million.

- S. Facilities and Real Estate Division:
- (99) The 2004-2013 capital program request of the Facilities and Real Estate Division, with a 2004 cash flow of \$56.417 million and total 10-year project cost of \$70.338 million be received;
 - (100) The 2004 BAC Recommended Capital Budget for the Facilities and Real Estate Division with a total project cost of \$9.978 million and a 2004 cash flow of \$55.834 million with future year commitments of \$31.154 million in 2005, \$1.343 million in 2006, \$0.500 million in 2007 and \$0.500 million in 2008 be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 69 new/change in scope sub-projects, with a total project cost of \$9.978 million, that requires cash flow of \$14.658 million in 2004 and future year commitments of (\$1.436) million in 2005, (\$3.166) million in 2006, (\$0.578) million in 2007, and \$0.500 million in 2008;
 - (ii) 33 previously approved sub-projects with a 2004 cash flow of \$19.912 million and future year commitments of \$32.590 million in 2005, \$4.509 million in 2006 and \$1.078 million in 2007;
 - (b) 2003 approved cash flow for 39 previously approved sub-projects with carry forward budgets from 2003 into 2004 totalling \$21.264 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
 - (101) Operating impacts of (\$0.069) million for 2004 emanating from the approval of the 2004 capital budget for new and change in scope sub-projects be considered within the overall scope of the Facilities and Real Estate program's 2004 and future years' operating budget submissions;

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- (102) New debt service costs of \$0.143 million in 2004 and incremental costs of \$0.481 million in 2005, and (\$0.253) million in 2006, (\$0.366) million in 2007 and (\$0.049) million in 2008, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets;
- (103) The sub-projects listed in Appendix F be closed such that no further changes be accepted;
- (104) The Commissioner of Corporate Services report to the Budget Advisory Committee, through the Works Committee, prior to the 2005 Budget process, on the cost benefit analysis of having the additional Facility Planner and Project Planner positions for 2004 and on the status of achieving a minimum project completion rate of 80 percent;
- (105) The recommendations contained in the report (March 4, 2004) from the Commissioner of Corporate Services, entitled "The 519 Church Street Community Centre Addition", as reflected in the BAC Recommended Capital Budget, be adopted:
 - (a) the 2004 Facilities and Real Estate Division's 2004 Capital Budget be amended to reflect a change in scope to the capital project, "519 Church Street Community Centre Addition" in the amount of \$0.750 million gross, \$0 net; resulting in a cash flow for 2004 of \$2.0 million gross, \$1.250 million net to be funded in the following manner:
 - (i) that an additional \$0.600 million required for the expanded scope be provided through fundraising by the Board of Management for The 519 Church Street Community Centre, through its own charitable number; and
 - (ii) that an additional \$0.150 million required for the expanded scope be provided through a Human Resources Development Canada grant to The 519 Church Street Community Centre, administered through the Supporting Communities Partnership Initiative (SCPI) for the City of Toronto; and

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- (b) the appropriate City officials be given the authority and direction to take the necessary actions required to give effect thereto.

T. Fleet Services:

- (106) The 2004-2013 capital program request of Fleet Services, with a 2004 cash flow of \$62.420 million and total 10-year project cost of \$34.547 million be received;

- (107) The 2004 BAC Recommended Capital Budget for Fleet Services with a total project cost of \$43.478 million and 2004 cash flow of \$66.356 million and future year commitments of \$8.006 million in 2005 and \$8.823 million in 2006 be approved. The Recommended Capital Budget consists of the following:

- (a) New Cash Flow Funding for:

- (i) 18 new projects, with a total project cost of \$26.789 million that requires cash flow of \$26.789 million in 2004 and future year commitments of \$8.006 million in 2005 and \$8.823 million in 2006;

- (ii) 17 sub-projects from previously approved projects with carry forward budgets from 2002 consisting of a 2004 cash flow of \$20.418 million which forms part of the affordability targets that requires Council to reaffirm its commitment;

- (b) 16 previously approved projects with carry forward budget from 2003 into 2004 cash flow of \$19.149 million;

- (c) The 2005-2008 capital plan and future 5-year forecast be received for information;

- (108) The sub-projects listed in Appendix F be approved for closure, such that no further changes be accepted; and

- (109) The Fleet Services Capital Budget be adjusted to reflect any changes to any Programs' 2004 budgeted contributions to the Vehicles and Equipment Reserve Fund.

U. Information and Technology:

- (110) The 2004-2013 capital program request for Information and Technology, with a 2004 cash flow of \$19.038 million and total 10-year project cost of \$53.692 million be received;
- (111) The 2004 Capital Budget for Information and Technology with a total project cost of \$4.276 million and a 2004 cash flow of \$20.077 million with future year commitments of \$5.797 million in 2005 and \$0.195 million in 2006 be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 10 new and change in scope sub-projects, with a total project cost of \$4.276 million that requires cash flow of \$3.939 million in 2004 and a future year commitment of \$0.337 million in 2005;
 - (ii) 13 previously approved sub-projects with a 2004 cash flow of \$6.012 million and future year commitments of \$5.250 million in 2005 and \$0.195 million in 2006; and,
 - (iii) 9 sub-projects from previously approved projects with carry forward budgets from 2002 consisting of a 2004 cash flow of \$2.207 which forms part of the affordability targets that require Council to reaffirm its commitment;
 - (b) 2003 approved cash flow for 17 previously approved sub-projects with carry forward budgets from 2003 into 2004 totalling \$5.755 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;

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- (112) Operating impacts of \$0 million in 2004 and \$0.079 million in 2005 emanating from the approval of the 2004 capital budget for new and change in scope projects be considered within the overall scope of the Information and Technology program's 2004 and future years' operating budget submissions;
- (113) New debt service costs of \$0.000 million in 2004 and incremental costs of \$0.010 million in 2005, and \$0.037 million in 2006, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets;
- (114) The sub-projects listed in Appendix F be approved for closure such that no further changes be accepted; and,
- (115) The Information and Technology Division in conjunction with the Finance Department, review the capital project structure and be requested to make the required adjustments by the end of the 2nd quarter.

V. Union Station:

- (116) The 2004-2013 capital program request for Union Station, with a 2004 cash flow of \$11.490 million and total 10-year project cost of \$11.490 million be received;
- (117) The 2004 BAC Recommended Capital Budget for Union Station with a total project cost of \$11.490 million and a 2004 cash flow of \$1.305 million with future year commitments of \$10.185 million in 2005 be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for 7 new sub-projects, with a total project cost of \$11.490 million, that requires cash flow of \$1.305 million in 2004 and a future year commitment of \$10.185 million in 2005; and
 - (b) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;

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(118) New debt service costs of \$0.039 million in 2004 and incremental costs of \$0.144 million in 2005, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets; and

(119) The Commissioner of Corporate Services report back to the Administration Committee following the finalization of the lease agreement with Union Pearson Group to confirm or amend the recoverable portion of the capital program.

W. End of Lease Strategy:

(120) The 2004 BAC Recommended Capital Budget for Technology End of Lease Strategy, with a total project cost of \$83.436 million, and a 2004 cash flow of \$48.147 million, and future year commitments of \$35.289 million in 2005 be approved. The Recommended Capital Budget consists of the following:

(a) New Cash Flow funding for:

(i) 4 new sub-projects with 2004 total project costs of \$83.436 million, that requires cash flow of \$48.147 million in 2004 and a future year commitment of \$35.289 million in 2005;

(121) The Commissioner of Corporate Services report back to the Administration Committee following the end of the RFP process and, subsequently thereafter, every six months, on the progress of the expenditures and future funding requirements related to the Technology End of Lease Strategy.

FINANCE DEPARTMENT:

X. Finance:

(122) The 2004-2013 capital program request for the Finance Department, with a 2004 cash flow of \$9.049 million and total 10-year project cost of \$20.546 million be received;

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- (123) The 2004 BAC Recommended Capital Budget for the Finance Department with a total project cost of \$3.896 million and a 2004 cash flow of \$5.955 million and future year commitments of \$7.292 million in 2005 and \$0.810 million in 2006 be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) 2 new sub-projects and 1 change in scope project, with a total project cost of \$3.896 million that requires cash flow of \$0.620 million in 2004 and future year commitments of \$2.466 million in 2005 and \$0.810 million in 2006;
 - (ii) 4 previously approved sub-projects with a 2004 cash flow of \$1.291 million and a future year commitment of \$2.228 million in 2005; and
 - (iii) 5 sub-projects from previously approved projects with carry forward budgets from 2002 consisting of a 2004 cash flow of \$2.073 which forms part of the affordability targets that require Council to reaffirm its commitment;
 - (b) 2003 approved cash flow for 6 previously approved sub-projects with carry forward budgets from 2003 into 2004 totalling \$1.971 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
- (124) Operating impacts of \$0 million for 2004, \$0.141 million for 2005, \$0 million for 2006 and savings of \$0.385 million for 2007 emanating from the approval of the 2004 Capital Budget for new and change in scope projects be considered within the overall scope of the Finance program's 2004 and future years' operating budget submissions;

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- (125) New debt service costs of \$0.052 million in 2004 and incremental costs of \$0.301 million in 2005, \$0.418 million in 2006, and \$0.045 million in 2007 resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets;
- (126) The sub-projects listed in Appendix F be approved for closure such that no further charges be accepted; and
- (127) The future year cash flow for the E-Procurement project totalling \$7.200 million (\$4.825 million in 2005, \$1.925 million in 2006 and \$0.450 million in 2007) not be committed and that any future cash flow required for this project be considered a new funding request.

AGENCIES, BOARDS AND COMMISSIONS:

Y. Exhibition Place:

- (128) The 2004-2013 capital program request of the Exhibition Place, with a 2004 cash flow of \$7.755 million and total 10-year project cost of \$40.940 million be received;
- (129) The 2004 BAC Recommended Capital Budget for the Exhibition Place with a total project cost of \$4.834 million and a 2004 cash flow of \$6.359 million and a future year commitment of \$0.540 million in 2005 be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 26 new sub-projects and 1 change in scope sub-project, with 2004 project costs of \$4.834 million that requires cash flow of \$4.294 million in 2004 and a future year commitment of \$0.540 million in 2005;
 - (ii) 4 previously approved sub-projects with a 2004 cash flow of \$1.325 million and no future year commitments; and
 - (b) 2003 approved cash flow for 15 previously approved sub-projects with carry forward budgets from 2003 into 2004 totalling \$0.705 million;

- (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
- (130) New debt service costs of \$0.062 million in 2004 and incremental costs of \$0.242 million in 2005 and \$0.059 million in 2006; and,
- (131) Work on the Food Building West Wall Fountain project be put on hold pending completion of discussions on the possibility of the location of a stadium at Exhibition Place, and that, in the interim, Exhibition Place be requested to consider alternatives to the replacement of the West Wall Fountain that would be less costly both for capital and maintenance purposes.

Z. Public Health:

- (132) The 2004-2013 capital program request of Toronto Public Health, with a 2004 cash flow of \$5.280 million and total 10-year project cost of \$15.561 million be received;
- (133) The 2004 Capital Budget for Toronto Public Health with a total project cost of \$7.707 million that includes a 2004 cash flow of \$6.208 million and a future year commitment of \$1.499 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 2 new projects, with 2004 total project costs of \$0.950 million that requires cash flow of \$0.950 million in 2004 and no future year commitments;
 - (ii) 2 previously approved projects with a 2004 cash flow of \$2.047 million and a future year commitment in 2005 of \$1.499 million; and,
 - (iii) 3 sub-projects from previously approved projects with carry forward budgets from 2002 of \$0.212 million which forms part of the affordability target that requires Council to reaffirm its commitment;

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- (b) 2003 approved cash flow for 5 previously approved projects with carry forward budgets from 2003 into 2004 of \$2.999 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast, as amended,
- (134) New debt service costs of \$0.007 million in 2004 and incremental costs of \$0.026 million in 2005, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets;
- (135) The following Public Health operating saving impacts from the Community Nursing Customer Management System and South Region Animal Services Capital projects be used to offset future debt requirements as originally recommended by Council: \$0.500 million in 2004, \$1.089 million in 2005, \$1.149 million in 2006, \$0.882 million in 2007, \$0.819 million in 2008 and until the full cost of capital and financing are recovered; and
- (136) The Toronto Medical Officer of Health seek provincial funding estimated to be \$1.458 million for the 2004 capital projects that may qualify for cost sharing.
- AA. Toronto and Region Conservation Authority:
- (137) The 2004-2013 capital program request of the Toronto and Region Conservation Authority, with a 2004 cash flow of \$5.926 million and total 10-year project cost of \$72.863 million be received;
- (138) The 2004 Recommended Capital Budget for the Toronto and Region Conservation Authority with a total project cost of \$5.926 million and a 2004 cash flow of \$5.926 million, and no future year commitments be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) 9 new projects, with a total project cost of \$5.926 million that requires cash flow of \$5.926 million in 2004 and no future year commitments;

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- (b) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
 - (139) New debt service costs of \$0.089 million in 2004 and incremental costs of \$0.328 million in 2005, be approved;
 - (140) That the operating impacts related to the 2004 Capital Program of the TRCA be absorbed by the TRCA, as has been the established practice, with no further impact on the operating levy to the City of Toronto;
 - (141) That the Kortright/Living City Centre Projects Phase 2 and 3 estimated future year cash flows for 2005 and beyond be included in the TRCA Capital Plan, conditional on securing all required funding; and that the TRCA develop and submit to the Chief Financial Officer and Treasurer, a comprehensive business plan outlining the key deliverables, and financing requirements for Phase 2 and 3 of this project before the start of the 2005 budget process; and,
 - (142) The TRCA, together with the Commissioners of Works and Emergency Services and Economic Development, Culture and Tourism and the Chief Financial Officer and Treasurer report before the start of the 2005 Budget process to the Policy and Finance Committee on eligibility criteria, funding allocation methodologies, and strategies that could be used to allocate water rate funding to TRCA capital projects.
- BB. Toronto Parking Authority:
- (143) The 2004-2013 capital program request for the Toronto Parking Authority, with a 2004 cash flow of \$32.196 million and total 10-year project cost of \$97.336 million be received;
 - (144) The 2004 BAC Capital Budget for the Toronto Parking Authority with a total project cost of \$17.742 million and a 2004 cash flow of \$33.924 million and a future year commitment of \$0.650 million in 2005 be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 11 new projects, with 2004 project costs of \$16.486 million, and 4 change in scope

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project of \$1.256 million, that require cash flow of \$17.742 million in 2004 and future year commitment of \$0.650 million in 2005;

- (ii) 6 previously approved projects with carry forward budgets from 2002 and prior, with a 2004 cash flow of \$5.002 million which forms part of the affordability targets that require Council to reaffirm its commitment; and
 - (b) 2003 approved cash flow for 15 previously approved project with carry forward budgets from 2003 into 2004 totalling \$11.180 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast be received for information;
- (145) Operating impacts (in the form of revenue) of \$0.174 million for 2004, \$0.518 million for 2005, \$0.113 million for 2006, \$0.113 million for 2007, and \$0.114 million for 2008, emanating from the approval of the 2004 capital budget for new and change in scope projects be considered within the overall scope of the Toronto Parking Authority's 2004 and future years' operating budget submissions;
- (146) The sub-projects listed in Appendix F be closed such that no further changes be accepted;
- (147) The Toronto Parking Authority report back to the Budget Advisory Committee by June, 2004 on its capital projects completion rate for the past five years and on its 2004 capital projects spending capacity; and
- (148) The President of the Toronto Parking Authority submit formal Capital Budget variance reports to the City's Chief Financial Officer and Treasurer, on a quarterly basis in the prescribed format, including the status of project completion and written explanations for any significant variances.
- CC. Toronto Parking Enforcement Unit:
- (149) The 2004-2013 capital program request for Parking Enforcement Unit, with a 2004 cash flow of \$5.685 million and total 10-year project cost of \$8.031 million be received;

- (150) The 2004 Capital Budget for the Parking Enforcement Unit program with a total project cost of \$0.434 million and a 2004 cash flow of \$3.249 million and future year commitment of \$0.050 million in be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) 1 new sub-project that requires cash flow of \$0.434 million in 2004, and no future year commitment; and
 - (ii) 1 previously approved sub-project with a 2004 cash flow of \$1.666 million and a future year commitment of \$0.050 million in;
 - (b) 2003 approved cash flow for 1 previously approved sub-project with a carry forward budget from 2003 into 2004 totalling \$1.149 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
- (151) New debt service costs of \$0.050 million in 2004 and incremental costs of \$0.185 million in 2005, and \$0.005 million in 2006, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets; and
- (152) The 1 sub-project listed in Appendix F be closed such that no further changes be accepted.
- DD. Toronto Police Service:
- (153) The 2004-2013 capital program request for the Toronto Police Service, with a 2004 cash flow of \$51.700 million and total 10-year project cost of \$268.429 million be received;
 - (154) The 2004 BAC Capital Budget for the Toronto Police Service with a total project cost of \$30.379 million and a 2004 cash flow of \$54.172 million and future year commitments of \$35.458 million in 2005, \$22.457 million in

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2006 and \$12.500 million in 2007 be approved. The Recommended Capital Budget consists of the following:

- (a) New Cash Flow Funding for:
 - (i) 15 new projects, with a total project cost of \$30.267 million, and 2 change in scope projects of \$0.112 million, that require cash flow of \$27.455 million in 2004, \$1.593 million in 2005 and \$1.331 million in 2006;
 - (ii) 10 previously approved projects with a 2004 cash flow of \$12.835 million and future year commitments of \$33.865 million in 2005, \$21.126 million in 2006, and \$12.500 million in 2007;
 - (b) 2003 approved cash flow for 12 previously approved projects with carry forward budgets from 2003 into 2004 totalling \$13.882 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
- (155) Operating impacts of \$0.289 million for 2004, zero for 2005 and 2006, and \$0.160 million in 2007 emanating from the approval of the 2004 capital budget for new and change in scope projects be considered within the overall scope of the Toronto Police Service's 2004 and future years' operating budget submissions;
- (156) New debt service costs of \$0.259 million in 2004 and incremental costs of \$0.998 million in 2005 and \$0.215 million in 2006, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets; and
- (157) The sub-projects listed in Appendix F be closed such that no further changes be accepted.
- EE. Toronto Public Library:
- (158) The 2004-2013 capital program request for the Toronto Public Library, with a 2004 cash flow of \$12.655 million and total 10-year project cost of \$98.331 million be received;

- (159) The 2004 BAC Recommended Capital Budget for the Toronto Public Library with a total project cost of \$8.932 million and a 2004 cash flow of \$12.414 million and future year commitments of \$6.288 million in 2005 and, \$2.108 million in 2006, be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) 11 new/change in scope sub-projects, with a total project cost of \$8.932 million, that requires cash flow of \$4.598 million in 2004 and future year commitments of \$2.226 million in 2005 and \$2.108 million in 2006;
 - (ii) 9 previously approved sub-projects with a 2004 cash flow of \$6.297 million and future year commitment of \$4.062 million in 2005;
 - (b) 2003 approved cash flow for 10 previously approved sub-projects with carry forward budgets from 2003 into 2004 totalling \$1.519 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
- (160) Operating impacts of \$0.332 million for 2004, and \$0.265 million for 2005, emanating from the approval of the 2004 capital budget for new projects be considered within the overall scope of the Toronto Public Library program's 2004 and future years' operating budget submissions;
- (161) New debt service costs of \$0.191 million in 2004 and incremental costs of \$0.867 million in 2005, \$0.663 million in 2006, and, \$0.202 million in 2007, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets; and,
- (162) The sub-projects listed in Appendix F be closed such that no further changes be accepted.

FF. Toronto Transit Commission:

- (163) The Mayor request the Federal and Provincial governments to ensure that the 2004 and 2005 cash flows reflect the \$70 million per year from each level of government as part of the \$1.05 billion program; and in order to meet the TTC 2004 Capital budget cash flow requirements, an additional amount of \$36 million be requested from each level of government;
- (164) The Chair of the TTC report to the Budget Advisory Committee, through the Policy and Finance Committee to Council, prior to the 2005 Budget process, on the Ridership Growth Strategy and its financial implications for the 2005 budget and that the purchase of 100 additional buses in 2006 at \$71.016 million for the Ridership Growth Strategy be deferred pending Council's consideration of the strategy;
- (165) The Chief Financial Officer and Treasurer and the Chief General Manager of the TTC be granted the necessary authority to enter into the necessary agreements with the TTC and the Federal and/or Provincial governments to secure funding for the 2004 and future year TTC capital programs;
- (166) Should matching funding from the Provincial and Federal Governments not be fully flowed to the City of Toronto during 2004 at the budgeted amounts, the Chief General Manager of the TTC report to the Budget Advisory Committee on the implication of reducing its 2004 Capital Program submission of \$340.382 million, net of the Sheppard Subway project to match available funding; and, a prioritized list of projects for potential deferral from the 2004 capital program;

Subject to the following amendment by the Policy and Finance Committee:

That the following recommendation No. (167) be amended by adding the words "negotiate with the" after the words "continue to", so that the recommendation now read as follows:

- "(167) The TTC, in conjunction with the Chief Financial Officer and Treasurer, continue to negotiate with the Provincial and Federal Governments at a level of commitment that recognizes the TTC ten-year capital program which totals

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\$3.988 billion, excluding the Sheppard Subway project, the Ridership Growth Strategy, Subway Expansion, Accessibility and other growth related projects;”.

- (167) The TTC, in conjunction with the Chief Financial Officer and Treasurer, continue to Provincial and Federal Governments at a level of commitment that recognizes the TTC ten-year capital program which totals \$3.988 billion, excluding the Sheppard Subway project, the Ridership Growth Strategy, Subway Expansion, Accessibility and other growth related projects;
- (168) The Chief Financial Officer and Treasurer, in consultation with the Chief General Manager of the TTC, report back to the Budget Advisory Committee with a more comprehensive and detailed financial and operational review of alternate fuel buses, CNG and hybrid buses;

Subject to the following amendment by the Policy and Finance Committee:

That the following Recommendation No. 169 be deleted:

- (169) Consideration of the 2004 Capital budget for the TTC be deferred to the Budget Advisory Committee’s meeting of April 8, 2004, and recommendations XX through XX be deferred accordingly;
- (170) The 2004-2013 capital program request, excluding the Sheppard Subway project, for the Toronto Transit Commission, with a 2004 cash flow of \$340.382 million and total 10-year project cost of \$3.408 billion be received;
- (171) The Sheppard Subway project with a 2004 net revenue of \$2.248 million with an estimated final cost of \$941.431 million be approved;

Subject to the following amendments by the Policy and Finance Committee:

“The Policy and Finance Committee recommends the adoption of the following recommendations pertaining to the Toronto Transit Commission contained in the communication (April 8, 2004) from the City Clerk which will result in an amendment to

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Recommendations Nos. (172) to (176) and staff be authorized to take the necessary action to give effect thereto:

“the adoption of the 2004 EMT Recommended Capital Budget for the Toronto Transit Commission, subject to the following adjustments:

- (i) the City of Toronto request confirmation of one-third financing support for the Toronto Transit Commission 2004 Capital Budget and future year commitments from each of the Provincial and Federal governments in order to minimize the capital financing burden to the City of Toronto, including a minimum of \$70 million each for Fiscal year 2004;
 - (ii) that the Toronto Transit Commission prioritize the 2004 Capital Budget based on the recently announced Toronto Transit Commission Strategic Capital Projects funding from the Provincial and Federal governments with a 2004 cash flow be reduced from \$340 million to \$285 million;
 - (iii) the purchase of the 100 additional buses in 2006 at \$71.016 million for the Ridership Growth Strategy, be conditional upon Council’s approved of such a strategy; and
 - (iv) the Toronto Transit Commission be requested to work with the Chief Financial Officer and Treasurer on a best efforts basis to identify potential capital deferrals to meet affordability targets.
- (172) The 2004 Capital Budget for the Toronto Transit Commission, excluding Sheppard Subway, with a 2004 cash flow of \$340.382 million and future year commitments of \$321.468 million in 2005, \$100.368 million in 2006, \$47.811 million in 2007, \$5.637 million in 2008 and \$4.0 million from 2009-2013 be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) 90 new sub-projects including 32 change in scope sub-projects, with a total project cost of \$235.535 million that requires a cash flow of \$129.465 million in 2004 and future year commitments of \$93.086 million in 2005,

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\$4.82 million in 2006, \$7.069 million in 2007,
\$1.455 million in 2008;

- (ii) 56 previously approved projects with a 2004 cash flow of \$169.124 million and future year commitments of \$219.645 million in 2005, \$95.444 million in 2006, \$40.124 million in 2007, \$4.182 million in 2008; and,
 - (iii) 1 previously approved project with a carry forward budget from 2002 and prior, with a 2004 cash flow of \$15.179 million which forms part of the affordability targets that require Council to reaffirm its commitment; and,
- (b) 2003 approved cash flow for 35 previously approved projects with carry forward budgets from 2003 into 2004 totalling \$41.793 million;
 - (c) The 2005-2008 capital plan and future 5-year forecast, as amended, be received for information;
- (173) Operating impacts including a \$0.712 million reduction for 2004, and a \$0.395 million increase for 2005, emanating from the approval of the 2004 capital budget be considered within the overall scope of the Toronto Transit Commission's 2004 and future years' operating budget submissions;
- (174) New debt service costs of \$2.474 million in 2004 and incremental costs of \$12.082 million in 2005, \$12.038 million in 2006 and \$4.208 million in 2007, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets;
- (175) The approval of the 2004 Recommended Capital Budget of \$340.382 million, net of the Sheppard Subway project, be conditional on matching funds from the Provincial and the Federal Governments in the amount of \$113.461 million respectively; and,
- (176) The maximum debt the City will incur for the 2004 TTC Capital budget will not exceed \$95.624 million, net of the Sheppard Subway project.

GG. Toronto Zoo:

- (177) The 2004-2013 capital program request of the Toronto Zoo, with a 2004 cash flow of \$5.385 million and total 10-year project cost of \$93.804 million be received;
- (178) The 2004 BAC Recommended Capital Budget for the Toronto Zoo with a total project cost of \$7.935 million and a 2004 cash flow of \$5.613 million with a future year commitment of \$3.444 million in 2005 be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 7 new/change in scope sub-projects, with a total project cost of \$7.935 million, that requires cash flow of \$4.491 million in 2004 and a future year commitment of \$3.444 million in 2005;
 - (ii) 1 previously approved sub-project with a 2004 cash flow of \$0.100 million; and,
 - (b) 2003 approved cash flow for 9 previously approved sub-projects with carry forward budgets from 2003 into 2004 totalling \$1.022 million;
 - (c) The 2005-2008 capital plan and future five-year forecast, as amended, be received for information;
- (179) Operating impacts of \$0.020 million for 2004, and \$0.100 million for 2005, emanating from the approval of the 2004 capital budget for new and change in scope projects be considered within the overall scope of the Toronto Zoo's 2004 and future years' operating budget submissions;
- (180) New debt service costs of \$0.007 million in 2004 and incremental costs of \$0.137 million in 2005, and \$0.516 million in 2006, resulting from the approval of the 2004 recommended capital program, be approved for inclusion in the 2004 and future year operating budgets;
- (181) The sub-projects listed in Appendix F be closed such that no further changes be accepted; and

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- (182) The General Manager of the Toronto Zoo, with the assistance of the Chief Financial Officer and Treasurer, develop an approach to the Zoo's capital financing requirements and its need to secure other significant non-City sources of funding, particularly in light of the \$30 million North Site Redevelopment Project, and report to the Budget Advisory Committee prior to the beginning of 2005 Capital Budget process.
- (II) requested the Mayor, in consultation with the Chair of the Budget Advisory Committee, to draft, for consideration of Council, a framework to guide the budget debate; **(Motion by Councillor Soknacki)**
- (III) requested the Commissioner of Economic Development, Culture and Tourism to report directly to City Council on April 19, 2004, on the impact of the Recommendation of the Policy and Finance Committee that the policy of directing parks levy on a ratio of 50 percent development and 50 percent acquisition in the south district be modified to allow for the inclusion of additional funding into development given the difficulty of acquiring land in the south district; such change in supporting St. Andrews Park, Trinity Bellwoods Park, Victoria Memorial Park and/or other parks deemed high priority; **(Motion by Councillor Pantalone on behalf of Councillor Chow)**
- (IV) requested the Chief Financial Officer and Treasurer to report directly to City Council on any reserve funding that may be available for new capital spending from capital project closures recommended in Appendix "F", taking into account that, in accordance with the Financial Control By-law, any under-expenditure may have been used to offset other reserve funded capital projects that were overspent; and **(Motion by Councillor Bussin)**
- (V) received the following communications:
- (a) (April 2, 2004) from the City Clerk forwarding the recommendations of the Budget Advisory Committee respecting the City of Toronto 2004 Capital Budget;
- (b) (February 16, 2004) from Ms. Joan Doiron, Chair, Better Transportation Coalition of Ontario respecting deletion of all funding for the Front Street Extension from the 2004 budget;

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- (c) (March 25, 2004) from Mr. Tony O'Donohue respecting the Front Extension Project;
- (d) (February 19, 2004) from the Administration Committee advising of the Action taken by the Administration Committee on February 13, 2004, respecting the End of Lease Strategy;
- (e) (March 25, 2004) from Mayor David Miller's Office forwarding a communication (March 23, 2004) from Mr. Ian Hood, Public Protection Action Committee respecting the City of Toronto's budget regarding Waste disposal;
- (f) (March 30, 2004) from the City Clerk advising that the Chief Financial Officer and Treasurer gave a presentation to the Budget Advisory Committee and the Policy and Finance Committee at its joint meeting held on March 30, 2004, in connection with the 2004 Capital and Operating Budgets, and filed a written copy of his presentation materials; and forwarding the list of persons who appeared before the Budget Advisory Committee and the Policy and Finance Committee in connection with the foregoing matter.

The following motions moved at the meeting were voted on and dealt with as follows:

Motion by Councillor Moscoe:

“Capital Budget – General:

That the Policy and Finance Committee recommend to Council that if there are additional requests that have been made by the Policy and Finance Committee resulting in additional funds, the source of funding be taken from the GST Rebate from the Federal Government.” **(Withdrawn)**

Motion by Councillor Watson:

“Capital Budget – Front Street Extension Waterfront Revitalization Initiative:

That the Policy and Finance Committee recommend that Council defer consideration of capital funding for the Front Street Extension Project until such time as a decision is made respecting the Gardiner Expressway.” **(Lost)**

(Clause No. 1 - Report No. 3)

**3-2. City of Toronto 2004 Budget Advisory Committee
Recommended Operating Budget**

The Policy and Finance Committee had before it the following:

- (i) report (April 7, 2004) from the Chair, Budget Advisory Committee presenting the Budget Advisory Committee Recommended 2004 Operating Budget for the City of Toronto's Departments, Agencies, Boards and Commissions, and submitting recommendations in regard thereto;
- (ii) communication (April 2, 2004) from the City Clerk submitting the recommendations of the Budget Advisory Committee in regard to the 2004 Recommended Operating Budget;
- (iii) communication (March 25, 2004) from the Budget Advisory Committee advising that the Budget Advisory Committee on March 25, 2004:
 - (1) received the report (March 24, 2004) from the Chief Financial Officer and Treasurer respecting the 2003 Preliminary Operating Variance Report; and
 - (2) directed that the report be forwarded to the Policy and Finance Committee, and Council, for information; **(See Minute Number 3-8 for the action taken by the Policy and Finance Committee pertaining to this matter.)**
- (iv) communication (April 2, 2004) from the City Clerk advising that the Budget Advisory Committee, at its meeting held on April 2, 2004, during consideration of the 2004 Operating and Capital Budget, referred the briefing note "Impact of Reducing the 2004 Advertising and Promotion Budget by 10 percent" to the Policy and Finance Committee for consideration at its meeting of April 13, 2004;
- (v) communication (March 30, 2004) from Ms. Judith Cantwell de Macz, Co-ordinator, Action for Children Today and Tomorrow respecting the City's child care funding;
- (vi) communication (March 30, 2004) from the City Clerk, Budget Advisory Committee, submitting the list of persons who appeared before the joint meeting of the Policy and Finance Committee and the Budget Advisory Committee, held on March 30, 2004, and also persons who made written submissions;

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- (vii) communication (April 8, 2004) from the City Clerk entitled "City of Toronto 2004 Operating Budget (All Wards) submitting the following recommendations of the Budget Advisory Committee from its meeting held on April 8, 2004:

Agencies, Boards and Commissions:

Toronto Transit Commission: Operating:

The 2004 Operating Budget for the Toronto Transit Commission be further amended by requesting the Toronto Transit Commission to advance commencement of the implementation of the Ridership Growth Strategy to an earlier date if ridership projections actualize better than anticipated thus creating budget room; and further, that the Toronto Transit Commission review the matter at its earliest convenience.

Toronto Police Service: Operating:

The 2004 Operating Budget for the Toronto Police Service be further amended by not accepting the estimated revenues of \$400,000.00 net in Court Services for the STEM program as a result of the report received from the Commissioner of Corporate Services providing information on the budget implications of the Toronto Police Service STEM initiative.

Works and Emergency Services Department:

Transportation Services: Operating:

The 2004 Operating Budget for Transportation Services be further amended by:

- (1) windrow clearing services be added back at current service levels in the amount of \$0.700 million gross and net;
- (2) non arterial sidewalk shovelling be added back at current services levels within the former North District and Wards 7 and 12 in the amount of \$0.185 million gross and net;
- (3) special mechanical leaf pickup be added back at 2003 service levels in the amount of \$110,000.00 gross and net;

and further that all three services not exceed the amount of \$995,000.00.

Emergency Management Plan: Operating:

The 2004 Operating Budget for Emergency Management Plan be further amended by allocating \$760,000.00 gross and "0" net for CBRN, with funding coming from

the Emergency Planning Reserve Fund (WES – Technical Services), subject to the draw on the reserve fund being reduced by any JEPP funding received from the Federal Government.

Non-Program:

- (1) increasing the 2004 estimate for assessment growth from \$5 million to \$26.5 million to reflect updated analysis of the Returned Assessment Roll for 2004, as reflected in the 2004 Budget Advisory Committee Recommended Operating Budget;
 - (2) reducing the 2004 budget estimate for Payments in Lieu of Taxes revenue in the Non-Program Budget by \$1.871 million to \$83.1 million to reflect revised requirements for appeals and assessment conversions, as reflected in the 2004 Budget Advisory Committee Recommended Operating Budget; and
 - (3) \$1.3 million of the additional unallocated prior year surplus of \$1.484 million be utilized to offset the 2004 estimated cost for the Election Campaign Rebate Program of \$4.8 million;
- (viii) report (March 30, 2004) from the President, Toronto Parking Authority entitled “Adjustments to Rates and Hours of Operation of On-Street Paid Parking Spaces in the Central Area”, recommending that:
- (1) City Council approve the creation of a new on-street rate zone designated Zone ‘AA’, having a basic hourly rate of \$3.00 in the area indicated on Map 2;
 - (2) City Council approve a rate of \$2.00 per hour in the area indicated as Zone ‘A’ on Map 2;
 - (3) City Council reduce the period to which charges apply from 03:00 to 23:59 at the locations where late night hours are currently in effect; and
 - (4) that City staff be authorized to take the necessary actions to give effect to the recommendations herein;
- (ix) report (April 7, 2004) from the Commissioner of Community and Neighbourhood Services entitled “Outcome of Meeting with Provincial Officials Regarding Child Care and Hostels Funding”, outlining the outcome of discussions with provincial officials to restore funding to child care and hostels;

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- (x) report (April 6, 2004) from the Commissioner of Community and Neighbourhood Services entitled "Provincial Funding Shortfall and the Possible Elimination of Child Care Subsidy Spaces in 2004", recommending that:
 - (1) Commissioner of Community and Neighbourhood Services report back on the results of the 2004 Children's Services budget negotiations with the provincial government and the City's 2004 allocation under the Multilateral Framework on Early Learning and Child Care;
 - (2) the Department report on a funding strategy to stabilize the child care system, address the adequacy of public funding in child care and the impact of recent funding initiatives on the child care system;
 - (3) the City's elected officials and staff continue through the Child Care Campaign to press the provincial government to pay its fair share of the child care costs and to flow the next instalment of the Multilateral Framework on Early Learning and Child Care to be used to address the City's Child Care Service Plan ; and
 - (4) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto;

- (xi) joint report (April 13, 2004) from the Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer and Treasurer entitled "Resolution of the Transfer of Aquatic Programming in Eleven Toronto District School Board (TDSB) Pools (All Wards)", recommending that:
 - (1) the Policy and Finance Committee approve the addition of \$123,100 to the Parks and Recreation Division budget and that the savings arising from departmental efficiencies and service improvements included in the 2004 BAC recommended operating budget be increased accordingly;
 - (2) this funding be contingent on the TDSB agreeing to share the operating cost for the Phase 2 reductions on a 50/50 cost share basis totalling \$327,000.00 for each party for 2004; and
 - (3) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto;

- (xii) Appendix A entitled "City of Toronto 2004 BAC Recommended Operating Budget, Net Expenditures" attached to the report dated April 7, 2004, from the Chair, Budget Advisory Committee;

- (xiii) confidential report (April 1, 2004) from the Chief Financial Officer and Treasurer entitled "Utilization of Revenues from Toronto Hydro Corporation – 2004 Budget;

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- (xiv) Appendix “B” attached to the report dated April 1, 2004, from the City Clerk and the Chief Financial Officer and Treasurer;
- (xv) Schedule 3 listing reports and communications containing recommendations and recommended by the Budget Advisory Committee to be received; and
- (xvi) Map 1 – Existing On-Street Rate Zones – March 2004, and Map 2 – Proposed On-Street Rate Zones – March 2004, attached to the report dated March 30, 2004, from the President, Toronto Parking Authority; and
- (xvii) 2004 Capital and Operating Budget Briefing Notes, entitled “Impact of Reducing the 2004 Advertising and Promotion Budget by 10 percent.

The Chief Financial Officer and Treasurer gave a presentation to the Policy and Finance Committee in connection with the foregoing matter and filed a copy of his presentation materials.

Councillor David Soknacki, Chair, Budget Advisory Committee, also gave a presentation to the Policy and Finance Committee in connection with this matter.

The following Members of Council appeared before the Policy and Finance Committee in connection with the foregoing matter:

- Councillor Olivia Chow, Trinity-Spadina;
- Councillor Paula Fletcher, Toronto-Danforth;
- Councillor Janet Davis, Beaches-East York;
- Councillor Denzil Minnan-Wong, Don Valley East;
- Councillor Shelley Carroll, Don Valley East;
- Councillor Doug Holyday, Etobicoke Centre; and
- Councillor David Shiner, Willowdale.

The Policy and Finance Committee:

- (I) recommended to Council the adoption of the report (April 7, 2004) from the Budget Advisory Committee subject to the amendments by the Policy and Finance Committee: **(Motion by Councillor Soknacki)**

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- (1) that the 2004 BAC Recommended Operating Budget of \$6,643.588 million gross and \$2,915.365 million net (after assessment growth of \$26.570 million and Special Commercial/Industrial Charity Rebate Levy of \$2.151 million), comprised of a base budget of \$6,590.757 million in gross expenditures and \$2,899.230 million in net expenditures, and a New / Enhanced Services budget of \$52.830 million gross and \$16.135 million net, as detailed in Appendix B, be approved;
- (2) a residential property tax increase of 3.0 percent or \$33.70 million and a Commercial, Industrial, and Multi-residential tax increase of 1.5 percent or \$26.50 million be approved.
- (3) the increases in fees and charges embedded in the 2004 BAC Recommended City Program, Agency, Board and Commission Operating Budgets be approved;
- (4) the reports, transmittals and communications that are on file with the City Clerk's Office as considered by the Budget Advisory Committee at its 2004 budget review meetings be received; and
- (5) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto, including any necessary assessment/tax-related technical adjustments.

Program Recommendations:

GENERAL:

- (1) The Chief Administrative Officer develop a template for use by Agencies, Boards, Commissions and Departments to provide detailed rationale for any necessary hiring, including operational impacts, financial impacts, service level impacts, and health and safety issues, etc., in light of the continued freeze on hiring for the rest of the 2004 fiscal year.

Subject to the following amendment by the Policy and Finance Committee:

“That the Chief Administrative Officer be requested to submit a report to the Planning and Transportation Committee pursuing the general issue of statutory notification to review alternatives to newspaper advertising.” **(Motion by Councillor Moscoe)**

COMMUNITY AND NEIGHBOURHOOD SERVICES:

A. Children's Services:

- (2) The 2004 BAC Recommended Children's Services Operating Budget of \$288.775 million gross and \$64.994 million net, comprised of a base budget of \$288.775 million gross and \$64.994 million net and no new/enhanced services, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000's)</u>	<u>Net</u> <u>(\$000's)</u>
Divisional Office	517.5	312.9
Service Planning and Support	3,275.4	1,560.3
Client Services	8,778.3	4,993.9
Contracted Services	4,012.1	2,388.0
Directly Operated Child Care	56,424.6	13,682.5
Purchased Services	<u>215,766.7</u>	<u>42,056.1</u>
Total Program Budget	<u>288,774.6</u>	<u>64,993.7</u>

- (3) The Commissioner of Community and Neighbourhood Services prepare an information document that:
- (a) outlines clearly the issue of the Provincial funding shortfall for Children's Services;
 - (b) details the funding that the Provincial government has received and will receive from the Federal government as part of the Early Childhood Development Initiative and the Multilateral Framework; and,
 - (c) includes contact information on Members of Provincial Parliament and that this information be sent to all Child Care Centres in the City of Toronto;
- (4) City Council advocate the Provincial government to restore its contributions to subsidized childcare and fund the 1,800 spaces that were eliminated in 2003;

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- (5) Consideration of the continuation of the Toronto First Duty Project beyond 2005 be deferred until the 2005 Budget process; and that the Commissioner of Community and Neighbourhood Services report and update on the status of the Program at that time; and

Subject to the following amendments by the Policy and Finance Committee:

The Policy and Finance Committee recommends:

- (i) the adoption of the report (April 6, 2004) from the Commissioner of Community and Neighbourhood Services respecting Provincial funding shortfall and the possible elimination of child care subsidy spaces in 2004, wherein it is recommended that:
- (1) Commissioner of Community and Neighbourhood Services report back on the results of the 2004 Children's Services budget negotiations with the provincial government and the City's 2004 allocation under the Multilateral Framework on Early Learning and Child Care;
 - (2) the Department report on a funding strategy to stabilize the child care system, address the adequacy of public funding in child care and the impact of recent funding initiatives on the child care system;
 - (3) the City's elected officials and staff continue through the Child Care Campaign to press the provincial government to pay its fair share of the child care costs and to flow the next installment of the Multilateral Framework on Early Learning and Child Care to be used to address the City's Child Care Service Plan ; and
 - (4) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto; and
- “(ii) that Recommendation No. (6) be amended to read as follows:
- “(6) The Commissioner of Community and Neighbourhood Services report to the Policy and

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Finance Committee following the completion of negotiations with the Province with respect to the City's 2004 Budget request related to the \$25.7 million Provincial shortfall and the City's 2004 allocation under the Multilateral Framework on Early Learning and Child Care;"

- (6) The Commissioner of Community and Neighbourhood Services report to the April 13, 2004, Policy and Finance Committee meeting on the outcome of the meeting with provincial officials to restore funding to Children's Services and to further report following the completion of negotiations with the Province with respect to the City's 2004 Budget request related to the \$25.7 million Provincial shortfall and the City's 2004 allocation under the Multilateral Framework on Early Learning and Child Care.

Subject to the following amendment by the Policy and Finance Committee:

- "(i) That the Children's Services Budget be amended by reinstating the wage subsidy at an impact of \$1.782 million gross and \$.356 million net and that the net cost of \$.356 million be offset by funds generated through service cuts including the Budget Advisory Committee recommendation to defer the \$.320 million contribution to the Child Care Capital Reserve Fund until 2005, such funds to be used for operating purposes; **(Motion by Councillor Augimeri on behalf of Councillor Chow)**
- (ii) that the Commissioner of Community and Neighbourhood Services be requested to report to the Community Services Committee by June 2004, on whether the Provincial Government has agreed to flow through Federal funds to the City for childcare services; and **(Motion by Councillor Shiner)**
- (iii) that the Children's Report Card continue to be produced and distributed;" **(Motion by Councillor Cowbourne on behalf of Councillor Chow)**

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B. Homes for the Aged:

- (7) The 2004 BAC Recommended Homes for the Aged Operating Budget of \$169.546 million gross and \$28.370 million net, comprised of a base budget of \$169.350 million gross and \$28.174 million net and new/enhanced services of \$0.196 million gross and \$0.196 million net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Program Administration	1,768.8	401.6
Toronto Homes	157,939.5	26,197.9
Homemakers and Nurses	5,052.8	1,582.8
Supportive Housing	3,600.7	61.6
Adult Day Programs	<u>1,184.1</u>	<u>125.6</u>
Total Program Budget	<u>169,545.9</u>	<u>28,369.5</u>

- (8) The briefing note entitled, "Comparison of Expenditure Per Diem, City of Toronto Homes for the Aged and Selected Charitable Homes for the Aged", dated March 21, 2004, from the General Manager, Homes for the Aged, be referred to the Community Services Committee meeting of June 3, 2004, for consideration of the factors which contribute to the operating per diem costs of City of Toronto Homes for the Aged exceeding the Ministry of Health and Long-Term Care funding and that Community Services Committee consider whether modifications to the operations should be made to achieve operating savings.

C. Shelter, Housing and Support:

- (9) The 2004 BAC Recommended Shelter, Housing and Support Operating Budget of \$631.406 million gross and \$273.997 million net, comprised of a base budget of \$630.657 million gross and \$273.923 million net and new/enhanced services of \$4.216 million gross and \$0.444 million net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Divisional Office	1,572.4	1,572.4
Provincial Download – Provincial Housing	475,813.6	220,006.6

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Hostel Services	114,606.1	45,687.5
Social Housing and Support	35,554.4	4,425.0
Housing Program	<u>7,327.2</u>	<u>2,675.5</u>
Total Program Budget	<u>634,873.7</u>	<u>274,367.0</u>

(10) The Commissioner of Community and Neighbourhood Services and Chief Financial Officer and Treasurer report back prior to the 2005 budget process on a review of overall requirements relating to Social Housing Stabilization Reserve Fund;

(11) The Chief Administrative Officer, the Commissioner of Community and Neighbourhood Services and a Budget Advisory Committee representative meet Provincial counterparts to press them to restore funding to Shelters per diem in the amount of \$22 million;

(12) The recommendations contained in the report (February 27, 2004) from the City Clerk as amended by Tenant Defense Sub-Committee entitled "2004 Budget Allocation – Tenant Defense Sub-Committee" be adopted:

(a) Funding to the Outreach and Organization portion of the Tenant Defense fund be increased by \$70,000 in 2004, for a total of \$220,000; and,

(b) Funding to the Grants portion of the Tenant Defense Fund be decreased by \$70,000 in 2004, leaving a total of \$105,000.

D. Social Development and Administration:

(13) The 2004 BAC Recommended Social Development and Administration Operating Budget of \$18.441 million gross and \$8.590 million net, be approved for the following:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Administration and Program Support	13,134.0	7,448.9
Community Resources	<u>5,306.5</u>	<u>1,140.9</u>
Total Program Budget	<u>18,440.5</u>	<u>8,589.8</u>

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- (14) The recommendations contained in the report (March 3, 2004) from the Commissioner of Community and Neighbourhood Services entitled "Funding for the Community Safety Secretariat" be adopted:
- (a) Council approve the 2004 budget of \$460,000 for the Community Safety Secretariat, funded by reallocating the task force budget in Non-Program expenditure so that there be no net impact on the 2004 budget; and,
 - (b) the Community and Neighbourhood Services, Social Development and Administration Division budget be adjusted to reflect the 2004 Community Safety Secretariat budget of \$460,000 gross, \$0 net.

E. Social Services:

- (15) The 2004 BAC Recommended Social Services Operating Budget of \$940.733 million gross and \$220.187 million net, comprised of a base budget of \$937.433 million gross and \$219.532 million net and new/enhanced services of \$3.300 million gross and \$0.656 million net, be approved for the following services:

<u>Services:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Program Support	10,547.8	5,256.4
Social Assistance	930,185.1	214,930.9
Total Program Budget	940,732.9	220,187.3

- (16) The 2004 budgeted social assistance caseload be amended from 75,000 to 72,000, resulting in a reduction of the Social Assistance Stabilization Reserve draw from an estimated \$18.6 million to an estimated \$15.3 million for 2004; and
- (17) That the property tax funded base budget of the Ontario Works caseload be reduced from 60,000.00 to 57,000.00 cases and that the \$3.406 million cost be drawn from the Social Assistance Stabilization Reserve Fund for 2004.

WORKS AND EMERGENCY SERVICES:

F. Emergency Management Plan:

- (18) The 2004 BAC Recommended Operating Budget of \$1.010 million gross and \$1.010 million net comprised entirely in the base budget, for Emergency Management Plan, be approved;

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Emergency Management Plan	<u>1,010.0</u>	<u>1,010.0</u>
Total Program Budget	<u>1,010.0</u>	<u>1,010.0</u>

Subject to the following amendment by the Policy and Finance Committee:

The Policy and Finance Committee recommends the adoption of the following recommendation of the Budget Advisory Committee contained in the communication (April 8, 2004) from the City Clerk pertaining to the Emergency Management Plan:

“The 2004 Operating Budget for Emergency Management Plan be further amended by allocating \$760,000.00 gross and “0” net for CBRN, with funding coming from the Emergency Planning Reserve Fund (WES – Technical Services), subject to the draw on the reserve fund being reduced by any JEPP funding received from the Federal Government.”;

and given the foregoing action of the Policy and Finance Committee recommends that the following Recommendation No. (19) be deleted. **(Motion by Councillor Soknacki)**

- (19) The 2004 request of \$0.644 million gross and net for the Chemical, Biological, Radiological, Nuclear (CBRN) portion be deleted and that the continuation of CBRN be considered on an ongoing basis contingent upon receiving funding from other levels of government;
- (20) The Commissioner of Works and Emergency Services, in conjunction with the appropriate program areas, report back to the Community Services Committee, prior to the 2005

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budget process, on a proposal to transfer the entire Emergency Management Plan program budget to the appropriate program areas within the Works and Emergency Services Department; and

- (21) Council request the Federal/Provincial Governments to provide a commitment to long-term, sustainable funding for the Emergency Management Plan Program.

G. Emergency Medical Services:

- (22) The 2004 BAC Recommended Operating Budget of \$124.140 million gross and \$49.996 million net, comprised of a base budget of \$123.788 million gross and \$49.996 million net and new / enhanced services of \$0.352 million gross and \$0 net, be approved for the following services:

<u>Service:</u>	<u>Gross (\$000s)</u>	<u>Net (\$000s)</u>
Program Development & Service Quality	6,001.9	2,290.2
EMS Operations Support Services	16,874.6	4,912.9
EMS Operations	81,990.7	34,783.8
CACC	11,264.1	0.0
Corporate Charges	<u>8,009.1</u>	<u>8,009.1</u>
 Total Program Budget	 <u>124,140.4</u>	 <u>49,996.0</u>

- (23) The addition of two Handy Persons Grade 2 positions be absorbed within the 2004 Recommended Operating Budget;
- (24) The Chief, Toronto Emergency Medical Services submit a letter to the Ministry of Health and Long-Term Care outlining the resultant significant pressure arising from the Ministry's decision not to fund its share of the wage increases implemented by the Provincial arbitrator and ask for a reconsideration of this decision; and,
- (25) The Chief, Toronto Emergency Medical Services report back to the Budget Advisory Committee throughout the year on what funding can be expected from the Province for cost of living adjustments.

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H. Fire Services:

- (26) The 2004 BAC Recommended Toronto Fire Services Operating Budget of \$303.407 million gross and \$298.829 million net, comprised of a base budget of \$303.373 million gross and \$298.895 million net and new/enhanced services of \$0.034 million gross and \$0.067 million net revenue, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Fire-Operations	245,922.3	242,283.3
Fire Prevention and Public Safety	11,694.6	11,394.6
Communications and Operational Support	22,853.3	22,388.9
Professional Develop. and Mechanical Support	19,787.0	19,612.5
Fire – Headquarters	<u>3,149.5</u>	<u>3,149.5</u>
Total Program Budget	<u>303,406.7</u>	<u>298,828.8</u>

- (27) The re-organization of the former service called Administration and Program Support into the three new services: Communications and Operational Support, Professional Development and Mechanical Support and Fire – Headquarters, as detailed in Recommendation 26, be approved.

I. Solid Waste Management:

- (28) The 2004 BAC Recommended Operating Budget of \$217.925 million gross and \$159.883 million net, comprised of a base budget of \$217.273 million gross and \$159.232 million net and new/enhanced services of \$0.652 million gross and net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Program Support	29,819.6	18,765.4
Collections	85,393.5	82,300.9
Transfer	22,683.2	(3,442.1)
Processing	20,763.8	5,693.6
Disposal	<u>59,264.8</u>	<u>56,565.7</u>
Total Program Budget	<u>217,924.9</u>	<u>159,883.4</u>

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- (29) The Commissioner of Works and Emergency Services seek additional funding from Waste Diversion Ontario and report back to the Budget Advisory Committee quarterly through the Corporate Variance Report on the status of the funding from Waste Diversion Ontario.

J. Transportation Services:

- (30) The 2004 BAC Recommended Transportation Services Operating Budget of \$257.000 million gross and \$178.018 million net, comprised of a base budget of \$256.457 million gross and \$177.509 million net and new/enhanced services of \$0.543 million gross and \$0.509 million net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Roadway Services	119,558.4	89,013.2
Roadside Services	48,406.2	24,746.1
Traffic Planning/Right of Way Management	11,863.0	(3,104.1)
Traffic and Safety Services	50,837.9	46,327.5
Infrastructure Management	5,146.8	2,838.2
District Mgmt and Overhead	1,106.9	(1,850.1)
Technical And Program Support	20,081.1	20,047.7
Total Program Budget	<u>257,000.2</u>	<u>178,018.4</u>

- (31) The Commissioner of Works and Emergency Services report to the Works Committee in June 2004, detailing what would be included in the Walking Security Index;
- (32) The Commissioner of Works and Emergency Services report to the Works Committee in the Fall of 2004, on the transfer of revenues from the lease of pedestrian tunnels and bridges from Facilities and Real Estate to Transportation Services and on how the Department would actually spend such monies;
- (33) That Council reconfirm that the sidewalks for seniors and disabled will continue to be cleared; and

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- (34) That Council reconfirm that sidewalks will continue to be cleared where these are found adjacent to City-owned property, areas of reverse frontage, school zones, arterial roads, collector roads and transit routes.

Subject to the following amendment by the Policy and Finance Committee:

The Policy and Finance Committee recommends the adoption of the following recommendation of the Budget Advisory Committee contained in the communication (April 8, 2004) from the City Clerk pertaining to the Transportation Services Operating Budget amended to read as follows:

The 2004 Operating Budget for Transportation Services be further amended by:

- (1) windrow clearing services be added back at current service levels in the amount of \$0.700 million gross and net;
- (2) non arterial sidewalk shovelling be added back at current services levels within the former North York, including Wards 7 and 12 in the amount of \$0.185 million gross and net;
- (3) special mechanical leaf pickup be added back at 2003 service levels in the amount of \$110,000.00 gross and net;

and further that all three services not exceed the amount of \$995,000.00. **(Motion by Councillor Soknacki)**

K. WES – Support Services:

- (35) The 2004 BAC Recommended Operating Budget of \$35.470 million gross and \$0 net consisting of a base budget of \$35.208 million gross and \$0 net and new/enhanced services of \$0.262 million gross and \$0 net, comprised of one service, “Support Services”, be approved;

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Support Services	<u>35,470.0</u>	<u>0.0</u>
Total Program Budget	<u><u>35,470.0</u></u>	<u><u>0.0</u></u>

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- (36) The Support Services allocation model adjustment totalling \$3.300 million, to reflect the workload shift from Water and Wastewater to Support Services Information Technology activity previously approved for 2004 be deferred to 2005.

L. WES-Technical Services:

- (37) The 2004 BAC Recommended Operating Budget of \$51.515 million gross and \$5.529 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Facilities and Structures	8,435.2	7,125.0
Survey and Mapping	15,097.5	7,670.4
Environmental Services	3,955.6	4,152.9
Development Engineering Services	4,689.1	3,609.6
District Engineering Services	15,025.6	8,864.6
Emergency Planning	1,091.4	1,081.4
Program Administration	548.2	548.2
Technical Services – Inter-divisionals	4,456.1	0.0
Interdepartmental Charges		(22,670.0)
Base Adjustments	(664.1)	(189.8)
Service Level Adjustments	(2,104.5)	(4,663.2)
New and Enhanced Services	984.7	0.0
	<u>51,514.8</u>	<u>5,529.1</u>
Total Program Budget	<u>51,514.8</u>	<u>5,529.1</u>

- (38) The Stockholm Toronto Partnership for Sustainable Cities Program and Conference be approved contingent upon full funding being made available from the Toronto Atmospheric Fund.

ECONOMIC DEVELOPMENT, CULTURE AND TOURISM:

M. Culture:

- (39) The 2004 BAC Recommended Culture Budget of \$12.891 million gross and \$9.084 million net, comprised of a base budget of \$12.066 million gross and \$9.034 million net and

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new/enhanced services of \$0.824 million gross and \$0.50 million net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Art Services	2,299.4	1,284.5
Cultural Development	4,352.9	3,034.5
Heritage Services	<u>6,238.3</u>	<u>4,765.0</u>
Total Program Budget	<u>12,890.6</u>	<u>9,084.0</u>

N. Customer and Business Support:

- (40) The 2004 BAC Recommended Customer and Business Support Operating Budget of \$19.779 million gross and \$17.576 million net, comprised of a base budget of \$19.728 million gross and \$17.576 million net and new/enhanced services of \$0.51 million gross and \$0.0 net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Technical Support and Administration	14,337.4	14,177.4
Policy and Development	<u>5,402.0</u>	<u>3,398.5</u>
Total Program Budget	<u>19,779.4</u>	<u>17,575.9</u>

O. Economic Development:

- (41) The 2004 BAC Recommended Economic Development Operating Budget of \$8.926 million gross and \$7.627 million net, comprised of a base budget of \$8.926 million gross and \$7.627 million net and no new/enhanced services, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Business Development	2,883.8	2,383.8
Entrepreneurship and Small Business	892.4	732.4
Investment Marketing	2,614.9	2,344.9
Economic Research and Business Information	1,141.0	1,106.0
Local Partnerships	<u>1,394.2</u>	<u>1,060.0</u>
Total Program Budget	<u>8,926.4</u>	<u>7,627.1</u>

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P. Economic Recovery:

- (42) The 2004 BAC Recommended Economic Recovery Operating Budget of \$0.200 million gross and \$0.200 million net, comprised of a new/enhanced service of \$0.200 million gross and net, be approved, on a one-time basis, for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Branding	100.0	100.0
Year of Creativity	<u>100.0</u>	<u>100.0</u>
Total Program Budget	<u>200.0</u>	<u>200.0</u>

Q. Parks and Recreation:

- (43) The 2004 BAC Recommended Parks and Recreation Operating Budget of \$239.830 million gross and \$161.547 million net, comprised of a base budget of \$229.170 million gross and \$159.328 million net and new/enhanced services of \$10.660 million gross and \$2.219 million net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Parkland and Open Space	107,208.7	85,310.8
Sports and Recreation Programming	<u>132,621.3</u>	<u>76,236.2</u>
Total Program Budget	<u>239,830.0</u>	<u>161,547.0</u>

- (44) The West Nile Virus programs included in the BAC recommended New/Enhanced Service Changes be approved conditional upon the receipt of 100 percent funding of the cost of \$0.399 million from the Province through Public Health;
- (45) A review of the Revenue assumptions in the Parks and Recreation Budget be carried out with support of the Financial Planning Division and a report be prepared for the Economic Development and Parks Committee and to accompany the 2005 Operating Budget submission;

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- (46) Recommendation 1, referred to the 2004 budget process for consideration, contained in the report "Asian Long-Horned Beetle", adopted by Council at its meeting March 1-3, 2004 (Clause No. 5 of Report No. 2 of the Economic Development and Parks Committee), to approve inclusion of \$8 million gross and zero net in the 2004 Parks and Recreation Operating Budget, recoverable from the Federal government, for the survey, removal and disposal of trees related to the beetle infestation, projected to occur in 2004, be adopted;
- (47) The Commissioner of Works and Emergency Services hold discussions with Eucan regarding receiving bins under the existing contract to augment the additional funding of \$0.600 which was approved for additional litter / recycling bins in Parks as part of the Mayor's Clean and Beautiful City Initiative;
- (48) The City initiate immediate discussions with the Toronto District School Board for the purpose of securing the remaining funds required to continue use of the pools and amending the current Letter of Understanding; and,
- (49) City Council establish a shared-use working group to review current agreements and future opportunities with the Toronto District School Board and the Toronto Catholic District School Board and further request the Mayor to report to Council as soon as possible on the mandate, terms of reference, and composition of this working group.

Subject to the following amendments by the Policy and Finance Committee:

"The Policy and Finance Committee recommends:

- (i) the adoption of the joint report (April 13, 2004) from the Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer and Treasurer, entitled "Resolution of the Transfer of Aquatic Programming in Eleven Toronto District School Board (TDSB) pools, the recommendations contained therein amended to read as follows:

- "(1) Council approve the addition of \$123,100 to the Parks and Recreation Division budget and that the savings

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arising from departmental efficiencies and service improvements included in the 2004 Budget Advisory Committee recommended Operating Budget be increased accordingly;

(2) this funding be contingent on the TDSB agreeing to share the operating cost for the Phase 2 reductions on a 50/50 cost share basis totaling \$327,000 for each party for 204; and

(3) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto; and **(Motion by Councillor Soknacki)**

(ii) that the Parks and Recreation Budget be amended by adding an amount of \$109,000.00 to the Female Youth Programs; the amount to be funded within the existing Parks and Recreation Budget.” **(Motion by Councillor Augimeri)**

R. Tourism:

(50) The 2004 BAC Recommended Tourism Operating Budget of \$11.241 million gross and \$7.769 million net, comprised of a base budget of \$11.241 million gross and \$7.769 million net and no new/enhanced services, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Special Events	6,994.7	3,652.8
Tourism Development and Research	3,857.5	3,727.5
Toronto International	<u>389.0</u>	<u>389.0</u>
 Total Program Budget	 <u>11,241.2</u>	 <u>7,769.3</u>

(51) The Walk of Fame design study be approved for \$0.050 million gross, \$0.00 million net, conditional on securing \$0.050 million in other revenue; and,

(52) The Commissioner of Economic Development, Culture and Tourism report to the Economic Development and Parks Committee on interdepartmental co-ordinated strategies to attract world conferences.

URBAN DEVELOPMENT SERVICES:

S. Urban Development Services:

- (53) The 2004 BAC Recommended Urban Development Services Operating Budget of \$94.062 million gross and \$16.076 million net, comprised of a base budget of \$91.635 million gross and \$15.646 million net, and new/enhanced services of \$2.427 million gross and \$0.430 million net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Building	30,360.8	(16,958.8)
City Planning	27,302.9	17,126.5
Municipal Licensing and Standards	25,366.1	5,856.0
Business Support Services	<u>11,032.4</u>	<u>10,052.3</u>
Total Program Budget	<u>94,062.2</u>	<u>16,076.0</u>

- (54) New/Enhanced funding for West Nile Virus of \$0.270 million gross and \$0 net be approved subject to 100 percent funding from the Province through Public Health;
- (55) The New/Enhanced funding for changes to the structure of the Committee of Adjustment be reduced by \$75,700.00, from \$175,000.00 to \$99,300.00, the remaining amount to fund one additional frontline approved position in the South District and additional administrative costs due to the chosen 4 p.m. start time;
- (56) The Commissioner of Urban Development Services report back through Budget Advisory Committee on a revised estimate of the costs of implementing member remuneration changes for the Committee of Adjustment, as will be reported by the Chief Administrative Officer to the Policy and Finance Committee, and on a fee structure for Committee of Adjustment applications moving toward a recoverable model;
- (57) The Commissioner of Urban Development Services report to the Planning and Transportation Committee, within six months of the operation of the new Committee of Adjustment, such report to address workload issues from the

change in start times and the wisdom of increasing the number of members that sit on the panels, should Council decide to implement such changes;

- (58) The Commissioner of Urban Development Services and the Commissioner of Works and Emergency Services develop a transition plan to implement the transfer of the South District Mapping service, with the associated three positions, to UDS, following approval of the 2004 Budget;
- (59) The Commissioner, Urban Development Services, report back before the 2005 Budget process on the potential efficiencies to be realized through the implementation of the Preliminary Project Review Program and the Inspection Fee Related to Non-Compliance;
- (60) The Commissioner of Urban Development Services, report back through the 2005 Budget process, on the current and future savings and efficiencies to be realized through the consolidation of MLS licensing activities at East York Civic Centre and that the 2005 budget be adjusted accordingly;
- (61) The Commissioner of Urban Development Services, together with the Commissioner, Works and Emergency Services, and the Commissioner, Economic Development, Culture and Tourism, report back before the 2005 Budget process on the experiences and results of the “Streamlining The Application Review” initiative in its first two years; the anticipated financial and operational requirements for 2005; and the permanent base budget cohort anticipated in 2006 and beyond, if any;
- (62) The Commissioner of Urban Development Services, report back during the 2005 Budget process on the status of the “Smart Commute Initiative” during its first year, and on any incremental financial impact which may result in 2005 and 2006;
- (63) The Commissioner of Urban Development Services conduct a comprehensive review of fees in the Urban Development Services Department in order to move to 100 percent cost recovery where applicable;

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- (64) The Commissioner of Urban Development Services report to the Planning and Transportation Committee on a plan that would give the City the ability to proactively fine individuals/companies who are “postering” throughout the City; and,
- (65) The recommendations contained in the joint report (January 22, 2004) from the Commissioner of Urban Development Services and the Commissioner of Corporate Services, entitled "Mechanical Inspection of Licensed Vehicles" be adopted:
 - (a) Approval be given to Urban Development Services to enter into a Service Level Agreement with the Fleet Services Division of Corporate Services, commencing on September 1, 2004, to provide the mandatory inspections of taxicabs and driving school vehicles licensed in the City of Toronto under the terms of the Licensing provisions contained in the Municipal Code; this will be provided at an estimated annual cost to Fleet Services, recovered from Urban Development Services, of \$458,342.00 beginning in 2005, and will require costs in 2004 of \$124,560.00 toward the renovation of City-owned properties to accommodate the provision of this service, acquire necessary equipment and hire staff, and \$25,000.00 for the provision of inspection services from September 1, 2004 to December 31, 2004;
 - (b) The Commissioner of Corporate Services be authorized to hire an additional two staff in 2004 and four additional staff in 2005 within the Fleet Services Division (totalling six) in order to provide the mandatory inspections service of vehicles licensed under the terms of the Licensing provisions of the Municipal Code;
 - (c) The Toronto Fire Services be requested to expedite its move from the 843 Eastern Avenue garage facility to accommodate the inspection service;
 - (d) The Planning and Transportation Committee refer this matter to the Policy and Finance Committee for consideration with the 2004 Operating Budget; and,

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- (e) The appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

CORPORATE SERVICES:

T. City Clerk's Office:

- (66) The 2004 BAC Recommended Operating Budget for the City Clerk's Office of \$41.427 million gross and \$21.059 million net, comprised of a base budget of \$41.095 million gross and \$21.019 million net and new/enhanced services of \$0.332 million gross and \$0.040 million net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Secretariat	7,618.4	7,054.4
Printing and Distribution	13,630.6	2,206.6
Council and Support Services	3,148.0	2,856.0
Corporate Access and Privacy	1,032.5	976.5
Corporate Records and Archives	6,601.7	6,017.7
Elections-Operations	1,811.5	1,810.8
Elections-Event	2,161.1	2,086.2
Elections-Contracted Services	360.0	0.0
Legislative Services	3,613.6	(3,399.0)
Protocol	<u>1,449.7</u>	<u>1,449.7</u>
Total Program Budget	<u><u>41,427.1</u></u>	<u><u>21,058.9</u></u>

- (67) The City Clerk provide an interim report to the Budget Advisory Committee by September 2004 on the projected cost of the Election Campaign Contribution Rebate program; and,
- (68) The City Clerk report back to the Administration Committee on the restructuring of the Legislative Services Unit, in time to incorporate and forward recommendations for consideration during the 2005 budget process.

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U. Corporate Communications:

- (69) The 2004 BAC Recommended Corporate Communications Operating Budget of \$6.508 million gross and \$6.398 million net, comprised of a base budget of \$6.508 million gross and \$6.398 million net, and no new/enhanced services, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Public Information	2,254.2	2,254.2
Creative Services	1,888.7	1,854.2
Corporate Communications and Media Services	2,364.7	2,289.6
	<hr/>	<hr/>
Total Program Budget	<u>6,507.6</u>	<u>6,398.0</u>

V. Court Services:

- (70) The 2004 BAC Recommended Operating Budget for Court Services of \$27.759 million gross and (\$9.541) million net, comprised of a base budget of \$25.856 million gross and (\$9.344) million net and new/enhanced services of \$1.903 million gross and (\$0.197) million net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Administration and Finance	15,271.3	14,771.3
Court Administration	7,306.7	(29,493.3)
Court Support	3,145.1	3,145.1
Court Planning and Liaison	2,035.5	2,035.5
	<hr/>	<hr/>
Total Program Budget	<u>27,758.6</u>	<u>(9,541.4)</u>

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Subject to the following recommendation of the Policy and Finance Committee:

“That the following Recommendation No. (71) be deleted:

- (71) The Commissioner of Corporate Services report back to the Budget Advisory Committee on April 8, 2004 on the impact of increasing Court Services revenue by \$0.400 million for an expanded Strategic Traffic Enforcement Measures Program as recommended by the Toronto Police Services Board.

W. Facilities and Real Estate:

- (72) The 2004 BAC Recommended Facilities and Real Estate Division’s Operating Budget of \$88.807 million gross and \$33.557 million net, comprised of a base budget of \$87.880 million gross and \$33.557 million net and new/enhanced services of \$.927 million gross and zero million net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Facilities	73,797.4	43,753.2
Real Estate	<u>15,009.6</u>	<u>(10,196.0)</u>
Total Program Budget	<u><u>88,807.0</u></u>	<u><u>33,557.2</u></u>

- (73) The Commissioner of Corporate Services review and report by mid-year on the impact of the cost of maintaining the Hydro properties on the Facilities and Real Estate Division’s 2005 Operating Budget; and,
- (74) The Commissioner of Corporate Services report to the Budget Advisory Committee, through the Works Committee, prior to the 2005 Budget process, on the cost benefit analysis of having the additional Facility Planner and Project Manager positions for 2004 and on the status of achieving a minimum project completion rate of 80 percent.

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X. Fleet Services:

- (75) The 2004 BAC Recommended Operating Budget for Fleet Services of \$31.489 million gross and zero net, comprised of a base budget of \$31.489 million gross and zero net and no new/enhanced services, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Fleet Maintenance	20,931.8	0.0
Fuel Operations	6,641.3	0.0
Fleet Safety	1,006.3	0.0
Fleet Management	<u>2,909.6</u>	<u>0.0</u>
Total Program Budget	<u>31,489.0</u>	<u>0.0</u>

- (76) The Fleet Services Steering Committee conduct a review of fuel stations, focusing on geographic areas in such a way as to facilitate the decommissioning of redundant sites as expeditiously as possible.

Y. Human Resources:

- (77) The 2004 BAC Recommended Human Resources Operating Budget of \$27.417 million gross and \$25.621 million net, comprised of a base budget of \$27.417 million gross and \$25.621 million net, and no new/enhanced services, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Employment Services	8,590.0	8,207.1
Organizational Effectiveness	1,955.2	1,955.2
Employee and Labour Relations	1,875.6	1,831.6
Departmental Services	14,745.9	13,379.2
Fair Wage and Labour Trade Office	<u>250.2</u>	<u>247.6</u>
Total Program Budget	<u>27,416.9</u>	<u>25,620.7</u>

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Z. Information and Technology:

- (78) The 2004 BAC Recommended Information & Technology Operating Budget of \$45.702 million gross and \$40.420 million net, comprised of a base budget of \$44.835 million gross and \$40.254 million net and new/enhanced services of \$0.866 million gross and \$0.166 million net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Desktop Computing	29,689.4	24,825.4
Applications and Delivery	10,624.8	10,207.6
Voice and Messaging	2,070.5	2,070.5
Information and Products	<u>3,316.8</u>	<u>3,316.8</u>
Total Program Budget	<u>45,701.5</u>	<u>40,420.3</u>

AA. Legal:

- (79) The 2004 BAC Recommended Legal Operating Budget of \$26.328 million gross and \$18.640 million net, comprised of a base budget of \$25.593 million gross and \$18.640 million net, and new/enhanced services of \$0.735 million gross and \$0.000 million net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Municipal Law	5,074.0	3,141.0
Litigation	4,283.7	2,828.4
Administration	2,514.8	2,514.8
Planning	3,942.7	3,587.7
Real Estate	4,320.7	3,215.3
Employment Law	1,987.7	1,887.7
Prosecutions	<u>4,204.3</u>	<u>1,465.1</u>
Total Program Budget	<u>26,327.9</u>	<u>18,640.0</u>

BB. Service Improvement and Innovation:

- (80) The 2004 BAC Recommended Service Improvement and Innovation Operating Budget of \$3.579 million gross and

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\$3.123 million net, comprised of a base budget of \$3.488 million gross and \$3.032 million net, and new/enhanced services of \$0.091 million gross and \$0.091 million net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Executive Office	396.8	396.8
Budget and Financial Services	1,470.3	1,127.4
Project Management	1,171.9	1,058.3
Communications	540.1	540.1
Total Program Budget	<u>3,579.1</u>	<u>3,122.6</u>

FINANCE DEPARTMENT:

CC. Finance:

- (81) The 2004 BAC Recommended Finance Department Operating Budget of \$70.199 million gross and \$36.822 million net, comprised of a base budget of \$69.902 million gross and \$36.722 million net and new/enhanced services of \$0.298 million gross and \$0.100 million net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Support Services	1,352.1	988.0
Corporate Finance	3,258.2	1,407.9
Financial Planning	4,338.9	3,535.8
Pension, Payroll and Employee Benefits	10,467.8	8,361.1
Purchasing and Materials Management	7,352.1	6,148.5
Accounting Services	12,021.3	9,934.1
Revenue Services	31,004.6	6,042.8
Special Projects	404.2	404.2
Total Program Budget	<u>70,199.2</u>	<u>36,822.4</u>

- (82) The Chief Financial Officer and Treasurer report to the Budget Advisory Committee prior to the 2005 Budget process, on a strategy to defend the City's assessment base, such report to include a business case for adjusting resources to this area;

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- (83) The Chief Financial Officer and Treasurer report to the Budget Advisory Committee on tracking of savings within program budgets where savings are promised at the time of budget approval;
- (84) The Chief Financial Officer and Treasurer report to the Budget Advisory Committee on establishing an account which could accommodate discounts earned through invoice payments; and,
- (85) The Chief Financial Officer and Treasurer report to the June 2004 Budget Advisory Committee meeting on the feasibility of introducing a "Round Up" Program for the City of Toronto.

OTHER:

DD. Auditor General's Office:

- (86) The 2004 BAC Recommended Auditor General's Office Operating Budget of \$3.303 million gross and net, comprised of a base budget of \$3.303 million gross and \$3.303 million net, with no new/enhanced services, be approved for the following service:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Auditor General's Office	<u>3,302.5</u>	<u>3,302.5</u>
Total Program Budget	<u>3,302.5</u>	<u>3,302.5</u>

EE. Chief Administrator's Office:

- (87) The 2004 BAC Recommended Chief Administrator's Office Operating Budget of \$5.805 million gross and \$5.647 million net, comprised of a base budget of \$5.647 million gross and

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\$5.647 million net and new/enhanced services of \$0.157 million gross and zero net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Executive Management	1,366.3	1,366.3
Strategic and Corporate Policy	3,825.0	3,825.0
Internal Audit	613.2	455.8
Total Program Budget	<u>5,804.5</u>	<u>5,647.1</u>

- (88) Two of the 11.8 (current) vacant/gapped positions in the (City's) policy function throughout the Corporation be deleted, such deletions to be determined by the Chief Administrative Officer;
- (89) The Chief Administrative Officer report to the Policy and Finance Committee during 2004 on the City's policy function throughout the Corporation; and,
- (90) The Chief Administrative Officer report on a way of including in every report requested by any Member of Council to a Committee or City Council, the cost incurred in the preparation of such report.

FF. City Council:

- (91) The 2004 BAC Recommended City Council Operating Budget of \$18.020 million gross and net, comprised of a base budget of \$18.020 million gross and \$18.020 million net, with no new/enhanced services, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Councillors' Salaries and Benefits	4,398.5	4,398.5
Councillors' Staff Salaries and Benefits	9,788.6	9,788.6
Councillors' Office Budget	2,336.4	2,336.4
Councillors' General Expenses	1,496.6	1,496.6
Total Program Budget	<u>18,020.1</u>	<u>18,020.1</u>

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- (92) City Council's existing policy that the Councillors' Office Budget on a line item basis be disclosed on an annual basis and given a wide circulation, be reaffirmed.

GG. Office of the Mayor:

- (93) The 2004 BAC Recommended Office of the Mayor Operating Budget of \$1.754 million gross and net, be approved for the following service:

<u>Service:</u>	Gross (\$000s)	Net (\$000s)
Mayor's Office	<u>1,753.5</u>	<u>1,753.5</u>
Total Program Budget	<u><u>1,753.5</u></u>	<u><u>1,753.5</u></u>

AGENCIES, BOARDS AND COMMISSIONS:

HH. Arena Boards of Management:

- (94) The 2004 BAC Recommended Arena Boards of Management Operating Budget of \$5.386 million gross and \$0.143 million net, comprised of a base budget of \$5.286 million gross and \$0.096 million net and new/enhanced services of \$0.100 million gross and \$0.047 net, be approved for the following services:

<u>Service:</u>	Gross (\$000s)	Net (\$000s)
George Bell Arena	438.6	27.2
William H. (Bill) Bolton Arena	657.4	8.4
Forest Hill Memorial Arena	858.3	(1.0)
Leaside Memorial Community Gardens	863.1	95.4
McCormick Playground Arena	550.5	(0.2)
Moss Park Arena	627.2	(0.2)
North Toronto Memorial Arena	693.1	7.7
Ted Reeve Community Arena	<u>697.9</u>	<u>5.9</u>
Total Program Budget	<u><u>5,386.1</u></u>	<u><u>143.2</u></u>

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- (95) The recommendations, as amended by the Budget Advisory Committee, contained in the report (March 3, 2004) from the Chief Financial Officer and Treasurer, entitled "Report on Consultations and Updated Recommendations on the Financing of Ice Resurfacer Replacements for Arena Boards of Management" be adopted:
- (a) the fleet purchasing requirements for the Arena Boards of Management be included in the City's vehicle replacement program managed by Fleet Services and financed on a pay-as-you-go basis;
 - (b) provision for annual contributions to the Vehicle and Equipment Replacement Reserve be included in Arena Board of Management Operating Budgets on an ongoing basis, starting with the 2004 Operating Budget with the amount to be determined as part of the annual Operating Budget process;
 - (c) the 2004 Operating Budget for each Arena Board of Management be amended to include an initial contribution of \$9,355, for a total increase in the Arena Board of Management Budgets of up to \$74,840 to fund the 2004 contributions to the Arena Board account in the Vehicle and Equipment Replacement Reserve;
 - (d) the Vehicle and Equipment Replacement Reserve contributions from the Arena Boards of Management be allocated as a separate program account in the Vehicle and Equipment Replacement Reserve and purchases reflected as a separate project in the Fleet Service Capital Budget;
 - (e) the \$121,123 arising from the Arena Boards of Management surpluses and deficits (1999-2001), be deposited into the Vehicle and Equipment Replacement Reserve Arena Boards of Management account, subject to the approval of the recommended pay-as-you-go financing mechanism;
 - (f) the Fleet Services 2004 Capital Budget be amended to include a project for Arena Board of Management Ice Resurfacer Replacement of \$140,000 for two machines, funded from Arena Boards of Management

Vehicle and Equipment Replacement Reserve contributions;

- (g) any audited year-end net surplus in excess of the Council approved budget for the Arena Boards of Management Program, be transferred to the Arena Boards of Management account in the Vehicle and Equipment Replacement Reserve Fund (XQ0003) and applied proportionately among those Arenas who are in a surplus position and exceeded their budget target; and,
 - (h) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (96) The following Arena Boards of Management adjust their 2005 Operating Budgets to absorb all or part of the \$9,355 increase for Vehicle Reserve contributions:
- (i) Leaside Gardens Arena;
 - (ii) North Toronto Memorial Arena;
 - (iii) Ted Reeve Community Arena;
 - (iv) William H. Bolton Arena; and
- (97) North Toronto Memorial Arena submit its Performance Measurement update by May 1, 2004, and if not received at that time, that the Chief Financial Officer and Treasurer undertake the work and recover \$500.00 from North Toronto Memorial Arena's budget to cover costs.
- II. Association of Community Centres:
- (98) The 2004 BAC Recommended Association of Community Centres Operating Budget of \$5.425 million gross and \$5.258 million net, comprised of a base budget of \$5.310 million gross and \$5.143 million net and new/enhanced services of

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\$0.115 million gross and \$0.115 million net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
519 Church St.	927.2	927.2
Applegrove	291.4	291.4
Cecil Street	522.7	522.7
Central Eglinton	424.0	424.0
Community Centre 55	485.7	483.2
Eastview Neighbourhood	386.8	386.8
Harbourfront	878.6	878.6
Ralph Thornton	520.7	473.6
Scadding Court	639.5	639.5
Swansea Town Hall	<u>348.5</u>	<u>231.3</u>
Total Program Budget	<u>5,425.1</u>	<u>5,258.3</u>

- (99) The increase in the Caretaker's hours (6 hours per week) for Community Centre 55 be absorbed within the 2004 BAC Recommended Operating Budget through the re-allocation of the base Budget; and,
- (100) The Executive Director of Eastview Neighbourhood Community Centre, in consultation with the Commissioner of Community Services, review the Centre's current management structure and recommend changes to the Eastview Neighbourhood Board of Management for review/recommendation prior to the 2005 Budget process.
- JJ. Consolidated Grants:
- (101) The 2004 BAC Recommended Consolidated Grants Operating Budget of \$41.480 million gross and \$36.897 million net, comprised of a base budget of \$39.316 million

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gross and \$34.733 million net and new/enhanced services of \$2.164 million gross and \$2.164 million net, be approved for the following services:

<u>Service:</u>	Gross (\$000s)	Net (\$000s)
Arts and Culture	14,467.3	14,412.8
Community Services	11,454.5	11,454.5
Recreation	1,280.4	1,280.4
Public Health	4,174.6	4,174.6
Housing	6,927.0	2,398.3
Access and Equity	773.8	773.8
Economic Development	581.3	581.3
Urban Development	309.3	309.3
Miscellaneous	<u>1,512.0</u>	<u>1,512.0</u>
Total Program Budget	<u>41,480.2</u>	<u>36,897.0</u>

- (102) The new/enhanced funding of \$400,000.00 granted to the Toronto Arts Council Program be allocated as follows:

Toronto Arts Council Grant Program	\$345,000.00
Toronto Arts Council Operations Program	\$55,000.00

- (103) The non-City owned Culture Facilities Capital Grants Program in the amount of \$150,000.00 be transferred from the Culture Division Operating Budget to the Consolidated Grants Operating Budget;
- (104) The Commissioner of Economic Development, Culture and Tourism, in conjunction with the Chief Financial Officer and Treasurer and the Commissioner of Corporate Services, conduct an analysis of the Toronto Arts Council staffing ratios, pay scales, and benchmarks as well as an administrative program review of its operational structure, and report on a three-year business plan to address Toronto Arts Council operational issues, prior to the 2005 Budget process;

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Subject to the following amendment by the Policy and Finance Committee:

That the following Recommendation No. (105) be amended by deleting the words “for its meeting of April 13, 2004”, so that the Recommendation now read as follows:

“(105) The Chief Administrative Officer report to the Policy and Finance Committee on the following matters:

- (a) for the 2005 budget process:
 - (i) the grants budget being analyzed and dealt with by respective and appropriate departments;
 - (ii) each department that has a grant program, such program be aligned within the goals and objectives of the department; and,
- (b) the grant program being renamed “Community Partnership and Investment Program”, to better reflect the character of City spending and its relationship to City goals and objectives;”;

(105) The Chief Administrative Officer report to the Policy and Finance Committee for its meeting of April 13, 2004, on the following matters:

- (a) for the 2005 budget process:
 - (i) the grants budget being analyzed and dealt with by respective and appropriate departments;
 - (ii) each department that has a grant program, such program be aligned within the goals and objectives of the department; and,
- (b) the grant program being renamed “Community Partnership and Investment Program”, to better reflect the character of City spending and its relationship to City goals and objectives;

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- (106) The Commissioner of Community and Neighbourhood Services, in consultation with the Commissioner of Corporate Services, review the appropriateness of transferring the Occupancy Cost grants from the Consolidated Grants to the Facilities and Real Estates for the 2005 Budget process, when reporting in 2004 on the Phase Two of the implementation of the Policy for City-Owned Space Provided at Below Market Rent; and,
- (107) The Corporate Grants Team re-evaluate and determine the appropriate funding required each year for grants service harmonization in time for the 2005 budget process.

KK. Exhibition Place:

- (108) The 2004 BAC Recommended Exhibition Place Operating Budget of \$42.407 million gross and (\$0.250) million net surplus, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Canadian National Exhibition	17,255.8	(670.0)
Exhibition Place	12,593.1	1,673.6
National Trade Centre	<u>12,557.9</u>	<u>(1,253.2)</u>
Total Program Budget	<u><u>42,406.8</u></u>	<u><u>(249.6)</u></u>

- (109) The Chief Administrative Officer report to the Policy and Finance Committee on the establishment of a policy that may give the Royal Agricultural Winter Fair special status as a user of Exhibition Place's facilities.

LL. Heritage Toronto:

- (110) The 2004 BAC Recommended Heritage Toronto Operating Budget of \$0.464 million gross and \$0.298 million net, comprised of a base budget of \$0.425 million gross and

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\$0.264 million net and new/enhanced services of \$0.039 million gross and \$0.034 million net, be approved; and,

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Heritage Toronto	464.0	297.9
Total Program Budget	<u>464.0</u>	<u>297.9</u>

- (111) City staff work with Heritage Toronto to develop efficiency and effectiveness measures for the 2005 Budget process.

MM. Parking Tag Operations:

- (112) The 2004 BAC Parking Tag Operations Recommended Operating Budget of \$40.845 million gross and \$31.430 million net revenue, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Police - Parking Enforcement Unit	31,537.4	30,933.4
Finance - Parking Revenue Processing	9,307.8	9,307.8
Non Program – Parking Tag Revenue	<u>0.0</u>	<u>(71,671.2)</u>
Total Program Budget	<u>40,845.2</u>	<u>(31,430.0)</u>

- (113) The following three program areas be consolidated into the Parking Tag Operations Program to facilitate Council review of these related operations:

- (i) Police – Parking Enforcement Unit
- (ii) Finance – Parking Revenue Processing; and
- (iii) Non Program – Parking Tag Revenue.

NN. Public Health:

- (114) The 2004 BAC Recommended Public Health Operating Budget of \$182.672 million gross and \$73.379 million net, comprised of a base budget of \$174.772 million gross and \$72.475 million net and new/enhanced services of \$7.900

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million gross and \$0.904 million net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000's)</u>	<u>Net</u> <u>(\$000's)</u>
Support Services	19,024.4	6,947.4
Policy and Planning	10,303.0	4,852.5
Family Health/Health Lifestyles	93,668.0	33,114.8
Communicable Diseases	32,721.2	12,750.3
Healthy Environments	<u>26,955.1</u>	<u>15,714.1</u>
Total Program Budget	<u>182,671.7</u>	<u>73,379.1</u>

- (115) The following activities be approved subject to 100 percent Provincial funding:
- (a) Healthy Babies Healthy Children Base Budget shortfall due to a Provincial subsidy cap at 2002 funding levels; and,
 - (b) A new Communicable Disease Liaison Unit;
- (116) The Medical Officer of Health report to the Budget Advisory Committee when a Provincial response is received by the City regarding the funding for the Healthy Babies, Healthy Children and Communicable Diseases Liaison Unit Programs and that any appropriate budget and associated staffing adjustments be made;
- (117) Consideration be given during the 2005 Budget process to add two additional TB staff at a cost of \$0.168 million gross and \$0.084 million net with a further annualization of \$0.008 million gross and \$0.004 million net in 2006 to provide on-site liaison with correctional facilities in order to facilitate timely identification of cases and administration of treatment, appropriate referrals and ongoing educational initiatives;
- (118) That TB screening for the homeless/underhoused population be considered within the TB program review and any requests for additional funds be referred for consideration during the 2005 Budget process; and,

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- (119) The Chief Administrative Officer, the Chair, Toronto Public Health and a Budget Advisory Committee representative meet with Provincial and Federal counterparts to press them to restore funding for various services in Toronto Public Health in the amount of \$5 million.

OO. Theatres:

- (120) The 2004 BAC Recommended Theatre Budget of \$20.006 million gross and \$2.669 million net, comprised of a base budget of \$19.693 million gross and \$2.757 million net and new/enhanced services of \$0.313 million gross and (\$0.088) million net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Hummingbird Centre	13,459.0	0.0
St. Lawrence Centre for the Arts	3,237.3	1,169.0
Toronto Centre for the Arts	<u>3,309.1</u>	<u>1,500.0</u>
Total Program Budget	<u>20,005.8</u>	<u>2,669.0</u>

- (121) The Commissioner of Corporate Services and the General Manager of the St. Lawrence Centre report back to Budget Advisory Committee in 2004 on alternative heating options; recommendations and feasibility, including both one-time and ongoing capital and operating costs, for maintaining or converting from steam heating at the St. Lawrence Centre for the Arts;
- (122) The City's Facilities and Real Estate Division and the General Manager of the St. Lawrence Centre enter into an agreement on base cleaning and maintenance costs and on a fee per event-based charge for additional services required through the year in time for the 2005 Budget process;
- (123) The Commissioner of Economic Development, Culture and Tourism, in consultation with the Chair of the Toronto Centre for the Arts, the Chair of the Board of the Hummingbird Centre for the Performing Arts and the Chief Administrative Officer, report to the Economic Development and Parks Committee within a three-month period, on the governance and management of the Hummingbird Centre for the Performing Arts and the Toronto Centre for the Arts;

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- (124) The Commissioner of Economic Development, Culture and Tourism to report to the Economic Development and Parks Committee in December 2004, or sooner if possible, on an operating model and governance model for the Toronto Centre for the Arts; and,
- (125) As a priority, alternative uses be found for Toronto Centre for the Arts so that total annual net expenditures for this site do not exceed \$1.2 million; such uses to include leasing of the site or other means of dealing with the property; and that the appropriate City Staff be authorized to engage in negotiations with land owners of the site should such an option be viable.

PP. Toronto and Region Conservation Authority:

- (126) The 2004 BAC Recommended Operating Budget of \$26.650 million gross and \$2.745 million net, comprised of a base budget of \$26.041 million gross and \$2.745 million net, and new/enhanced services of \$0.609 million gross and \$0 net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Corporate Services	3,606.5	2,017.6
Watershed Health	14,882.7	3,153.2
Watershed Experience	7,744.3	833.1
Rouge Park Interim Management	417.2	68.2
Program Budget Subtotal	<u>26,650.7</u>	<u>6,072.1</u>
Water/Wastewater Contribution to 2004 TRCA Operating Program		(3,327.6)
Total Program Budget	<u>26,650.7</u>	<u>2,744.5</u>

- (127) \$3.328 million of the \$6.072 million net TRCA Operating Budget (City share of TRCA Municipal Levy) be funded from the Water Capital Reserve Fund, for watershed protection related programs;

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- (128) The TRCA, in consultation with City Finance staff, review the applicability of existing performance measures and, if determined necessary, develop new, more appropriate service level performance measures prior to the 2005 Budget process;
- (129) The TRCA submit to Council in June 2004, an annual "Progress Report", outlining key accomplishments and services provided to the City of Toronto within the respective budget year;
- (130) The TRCA, together with the Commissioners of Works and Emergency Services and Economic Development, Culture and Tourism and the Chief Financial Officer and Treasurer report before the start of the 2005 Budget process to the Policy and Finance Committee on eligibility criteria, funding allocation methodologies, and strategies that could be used to allocate water rate funding to TRCA operating requirements.

QQ. Toronto Atmospheric Fund:

- (131) The 2004 BAC Recommended Toronto Atmospheric Fund Operating Budget of \$1.600 million gross and \$0.000 million net, comprised of a base budget of \$1.600 million gross and \$0.000 million net, and no new/enhanced services, be approved for the following service:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Toronto Atmospheric Fund	<u>1,600.0</u>	<u>0.0</u>
Total Program Budget	<u>1,600.0</u>	<u>0.0</u>

RR. Toronto Parking Authority:

- (132) The 2004 BAC Recommended Operating Budget of \$52.323 million gross and (\$41.712) million net, comprised of a base budget of \$52.301 million gross and (\$41.734) million net

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and new/enhanced services of \$0.022 million gross and net, be approved for the following services:

<u>Services:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
On-Street	9,489.8	(23,878.3)
Off-Street	<u>42,833.1</u>	<u>(17,233.9)</u>
Additional Revenue Growth	0.0	(600.0)
Total Program Budget	<u><u>52,322.9</u></u>	<u><u>(41,712.2)</u></u>

- (133) The Toronto Parking Authority absorb the cost of three new positions filled during 2003 within the 2004 Recommended Operating Budget;
- (134) The President of the Toronto Parking Authority review and report back to the Policy and Finance Committee on the adequacy of its financial controls and process for in-year changes;
- (135) The President of the Toronto Parking Authority report to the Budget Advisory Committee by June, 2004 on the Authority's 2005 budgetary outlook;
- (136) The President of the Toronto Parking Authority submit formal Operating Budget variance reports to the City's Chief Financial Officer and Treasurer, on a quarterly basis and in the prescribed format and timing satisfactory to the City's Chief Financial Officer and Treasurer;
- (137) The current Revenue Sharing Agreement between the City of Toronto and the Toronto Parking Authority be extended for a three-year period effective January 1, 2004 and ending December 31, 2006; and

Subject to the following amendment by the Policy and Finance Committee:

“That the following Recommendation No. (138) be deleted:

- (138) The President of the Toronto Parking Authority report to the April 13, 2004, Policy and Finance Committee meeting on

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On and Off Street changes and supporting by-law, resulting in an increase of \$1.3 million gross revenue in 2004.

Subject to the following amendment by the Policy and Finance Committee:

“The Policy and Finance Committee recommends the adoption of the report (March 30, 2004) from the President, Toronto Parking Authority respecting adjustments to rates and hours of operation of on-street paid parking spaces in the Central Area, wherein it is recommended that:

- “(1) City Council approve the creation of a new on-street rate zone designated Zone ‘AA’, having a basic hourly rate of \$3.00 in the area indicated on Map 2;
- (2) City Council approve a rate of \$2.00 per hour in the area indicated as Zone ‘A’ on Map 2;
- (3) City Council reduce the period to which charges apply from 03:00 to 23:59 at the locations where late night hours are currently in effect; and
- (4) that City staff be authorized to take the necessary actions to give effect to the recommendations herein.”

SS. Toronto Police Service:

- (139) The 2004 BAC Recommended Toronto Police Service Operating Budget of \$707.573 million gross and \$679.112 million net, comprised of the following services, be approved:

<u>Services:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Chief of Police	11,882.1	11,880.1
Executive Operations	173,590.0	157,621.8
Policing Operations	354,369.0	346,839.0
Policing Support Command	175,762.9	171,595.6
Unallocated Adjustments	<u>(8,030.8)</u>	<u>(8,825.0)</u>
Total Program Budget	<u>707,573.2</u>	<u>679,111.5</u>

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Subject to the following amendment by the Policy and Finance Committee:

The Policy and Finance Committee recommends the adoption of the following recommendation of the Budget Advisory Committee respecting the Toronto Police Services Budget:

“The 2004 Operating Budget for the Toronto Police Service be further amended by not accepting the estimated revenues of \$400,000.00 net in Court Services for the STEM program as a result of the report received from the Commissioner of Corporate Services providing information on the budget implications of the Toronto Police Service STEM initiative;”

and given the foregoing action of the Policy and Finance Committee recommends that the following Recommendation No. (140) be deleted.

(140) The estimated revenues in Court Services of the STEM program \$400,000.000 net revenue be accepted, subject to a final review and adjustment by the City and Police Services staff to be provided to the Budget Advisory Committee meeting of April 8, 2004; and,

(141) The following recommendations contained in the report (April 2, 2004) from the Toronto Police Services Board, entitled “Task Force Review of Toronto Police Service 2004 Operating Budget” be adopted:

- (a) City Council endorse the motion adopted at the Toronto Police Services Board meeting of March 22 and 24, 2004 that the Chief investigate and report back on receiving federal money for intelligence and national security, coast guard responsibilities, consulate protection and drug money seizures;
- (b) The Chief report back to the Toronto Police Services Board on the merits, including cost and benefits of provincial accreditation of community colleges to provide police training for the Greater Toronto Area modelled on best practices, such as the B.C. Justice system;
- (c) The Commissioner of Works and Emergency Services include the priority of sites to receive red

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light cameras based on accident experience in his upcoming report to Works Committee on the cost/benefit of expanding the current red light camera operations; and,

- (d) City staff to continue working with the Toronto Police Service to identify longer-term opportunities for savings, and report to the Board and Council in June, 2004, on a review process for the 2005 budget deliberations; and,

- (142) Should savings be incurred through a change in the Provincial Court procedures, such savings be earmarked separately and reported prior to the 2005 Budget process.

TT. Toronto Police Services Board:

- (143) The 2004 BAC Recommended Operating Budget of \$1.383 million gross and \$1.383 million net be approved subject to the funds within the Board's 2004 Operating Budget, which were allocated for the salary and benefits for the position of Liaison Officer, be transferred to the operating budget of the Office of the Chief of Police and the necessary adjustments to the Toronto Police Services Board and the Office of the Chief of Police be made accordingly; and,

- (144) The Toronto Police Service Board be requested to obtain the services or assistance of those who have expertise in Police operations matters to assist in assessing opportunities for savings in future years particularly 2005.

UU. Toronto Public Library:

- (145) The 2004 BAC Recommended Toronto Public Library Operating Budget of \$144.026 million gross and \$129.320 million net, comprised of a base budget of \$143.602 gross and \$128.896 net and new/enhanced services of \$0.424 million gross and net, be approved for the following services:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Library Administration	4,872.3	4,597.3
Library Services	139,153.4	124,722.4
	<hr/>	<hr/>
Total Program Budget	<u>144,025.7</u>	<u>129,319.7</u>

VV. Toronto Transit Commission Conventional:

- (146) The 2004 Budget Advisory Committee Recommended Operating Budget for the Conventional system of \$933.826 million gross and \$154.774 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Conventional	<u>933,826.7</u>	<u>154,774.2</u>
Total Program Budget	<u>933,826.7</u>	<u>154,774.2</u>

- (147) The 2004 Budget Advisory Committee Recommended Operating Budget Subsidy for the Toronto Transit Commission of \$224.774 million net, which is based on projected ridership of 410 million riders in 2004 be approved, subject to the following adjustments:

- (a) The 2004 Operating Budget reflect a \$70 million operating subsidy from the provincial government for Toronto Transit Commission purposes and thereby reduce the net operating subsidy from the City of Toronto to \$154.774 million;
- (b) The TTC Conventional operating budget include \$0.25 million net to commence implementation of the Ridership Growth Strategy in 2004, conditional upon Council approval of such strategy during 2004; and,

- (148) The Chair of the TTC report to the Budget Advisory Committee, through the Policy and Finance Committee to Council, prior to the 2005 Budget process, on the Ridership Growth Strategy and its financial implications in the 2005 Budget;

- (149) The Chief General Manager of the TTC report back to the Budget Advisory Committee prior to the 2005 Budget process with a business plan outlining the potential benefits derived from, and means through which, to increase revenue and ridership required to generate the necessary funding of operating the TTC assuming (i) no Provincial and/or Federal

operating subsidy and (ii) with Provincial and/or Federal operating subsidies;

- (150) The Chief General Manager of the TTC and the Chief Financial Officer and Treasurer continue their efforts in negotiating a long term subsidy agreement with the other levels of government;
- (151) Authority be granted for the City to enter into any necessary agreements with the TTC and the Provincial and/or Federal governments required to secure any funding from the senior levels of government for the 2004 TTC operating budget and/or long-term subsidy agreement in a form satisfactory to the City Solicitor, and that the Chief Financial Officer and Treasurer be authorized to execute any such further agreements on behalf of the City;
- (152) The Chief General Manager of the TTC report back to the Budget Advisory Committee prior to the 2005 Budget process with a list of transit fares from selected cities across North America and from around the world adjusted to reflect Canadian dollars; and,
- (153) The Chief General Manager of the TTC report back to the Budget Advisory Committee prior to 2005 Budget process on the operating budget and service impacts arising from:
 - (i) making the streetcar service faster and more reliable,
 - (ii) improving the flexibility of streetcar operations, and
 - (iii) improving the speed and reliability of bus services by increasing the effectiveness of signal priority.

Subject to the following amendment by the Policy and Finance Committee:

The Policy and Finance Committee recommends the adoption of the following recommendation of the Budget Advisory Committee contained in the communication (April 8, 2004) from the City Clerk pertaining to the Toronto Transit Commission Operating Budget:

“The 2004 Operating Budget for the Toronto Transit Commission be further amended by requesting the Toronto Transit Commission to advance commencement of the implementation of the Ridership

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Growth Strategy to an earlier date if ridership projections actualize better than anticipated thus creating budget room; and further, that the Toronto Transit Commission review the matter at its earliest convenience.” **(Motion by Councillor Soknacki)**

WW. Toronto Transit Commission - Wheel-Trans:

(154) The 2004 Budget Advisory Committee Recommended Operating Budget of \$53.221 million gross and \$50.518 million net be approved:

<u>Service:</u>	Gross <u>(\$000s)</u>	Net <u>(\$000s)</u>
Wheel – Trans	<u>53,221.1</u>	<u>50,518.5</u>
Total Program Budget	<u><u>53,221.1</u></u>	<u><u>50,518.5</u></u>

Subject to the following amendment by the Policy and Finance Committee:

“That the following recommendation No. (155) be amended by deleting the word “Conventional” and inserting in lieu thereof the word “Wheel-Trans” so that the Recommendation now reads as follows:

“(155) The 2004 subsidy for the TTC Wheel-Trans system be set at \$50.518 million net based on an un-accommodated rate of 2 percent; **(Motion by Councillor Soknacki)**

(155) The 2004 subsidy for the TTC Conventional system be set at \$50.518 million net based on an un-accommodated rate of 2 percent;

(156) The Chief General Manager of the TTC and the Chief Financial Officer and Treasurer continue their efforts in negotiating a long term subsidy agreement with the other levels of government; and

(157) The Chief Financial Officer and Treasurer and the Chief General Manager of the TTC be granted the necessary authority to enter into the necessary agreements with the TTC and the Federal and/or Provincial governments to secure funding for the 2004 and future year Wheel-Trans operating budgets.

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XX. Toronto Zoo:

- (158) The 2004 BAC Recommended Toronto Zoo Operating Budget of \$34.498 million gross and \$10.665 million net, comprised of a base budget of \$34.101 million gross and \$10.418 million net and new/enhanced services of \$0.397 million gross and \$0.247 million net, be approved for the following services:

<u>Services:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Biology and Conservation	9,762	9,290
Marketing and Communications	10,055	985
Administration and Site Services	13,343	13,166
General Management	1,202	1,016
Animal and Endangered Species	136	0
Revenue and Recoveries	<u>0</u>	<u>(13,792)</u>
Total Program Budget	<u>34,498</u>	<u>10,665</u>

- (159) The General Manager and CEO of the Toronto Zoo include a discussion of the results of the Zoo Arts Festival in the 3rd Quarter 2004 Operating Budget variance report;
- (160) The Stabilization Reserve Fund draw for the Panda Project be conditional on a decision from the Board of Management of the Toronto Zoo to proceed with the project and the specific amount of that approval;
- (161) If the Panda Project proceeds, the General Manager & CEO of the Toronto Zoo report on a full Business Plan for the Panda Project to the Budget Advisory Committee prior to any legal or other commitments being entered into, and at the latest by August 2004;
- (162) The governance model of the Toronto Zoo be referred to the Mayor's Office and the Chief Administrator's Office to develop a strategy, in communication with other municipalities; the Toronto and Region Conservation Authority and possibly the Provincial Government to provide a different funding model, and report thereon to the Policy and Finance Committee;

- (163) In preparing the Toronto Zoo 2005 Operating Budget, the Chair and the General Manager and CEO of the Toronto Zoo is requested to:
- (a) meet with organizations, such as the World Wildlife Foundation, Suzuki Foundation and other major organizations to explore the possibility of locating their headquarters at the Toronto Zoo;
 - (b) approach the University of Toronto and other universities to explore opportunities for academic learning related to wildlife and conservation purposes; and,
 - (c) ensure operating dollars flow from the above noted organizations to the Toronto Zoo; and,
- (164) The proposed divestiture of Valley Halla be referred to the Executive Director of Facilities and Real Estate for further evaluation and report to the Board of Management of the Toronto Zoo with respect to:
- (a) the market value of the building and property in its current state;
 - (b) whether the building can be divested in its current state;
 - (c) an update of the costs necessary to bring the building to a state where it could be marketed;
 - (d) an assessment of the legal issues to be resolved with the Toronto and Region Conservation Authority; and,
 - (e) an environmental assessment of third party ownership in relation to protecting the surrounding interests of the Rouge Valley and the Toronto Zoo.

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YY. Yonge-Dundas Square:

- (165) The 2004 BAC Recommended Yonge-Dundas Square Operating Budget of \$0.910 million gross and \$0.551 million net, comprised of the following service, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Yonge-Dundas Square	<u>910.4</u>	<u>551.0</u>
Total Program Budget	<u>910.4</u>	<u>551.0</u>

Subject to the following amendment by the Policy and Finance Committee:

“That Recommendation No. (166) be amended by deleting the words “by February, 2004”, so that the Recommendation now reads as follows:

“(166) The Board of Management for Yonge-Dundas Square report to the Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer on a 3 year Business Plan.”

- (166) The Board of Management for Yonge-Dundas Square report to the Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer on a 3 year Business Plan by February, 2004.

ZZ. Capital and Corporate Financing / Non-Program:

- (167) The 2004 BAC Recommended Capital & Corporate Financing / Non-Program Operating Budget of \$615.800 million gross and \$82.150 million net, comprised of a base budget of \$610.455 million gross and \$80.555 million net

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and new/enhanced services of \$5.345 million gross and \$1.595 million net, be approved for the following services:

<u>Service:</u>	<u>Gross (\$000s)</u>	<u>Net (\$000s)</u>
Capital and Corporate Financing	394,663.9	386,529.9
Non-Program Expenditures	221,136.4	196,277.7
Non-Program Revenues		<u>(500,657.2)</u>
Total Program Budget	<u>615,800.3</u>	<u>82,150.4</u>

(168) The recommendations contained in the report (March 3, 2004) from the Commissioner of Community and Neighbourhood Services, entitled "Funding for the Community Safety Secretariat" be adopted:

- (a) Council approve the 2004 budget of \$460,000.00 for the Community Safety Secretariat, funded by reallocating the Task Force budget in Non-Program expenditure so that there is no net impact on the 2004 budget; and,
- (b) The Community and Neighbourhood Services, Social Development and Administration Division budget be adjusted to reflect the 2004 Community Safety Secretariat budget of \$460,000.00 gross and \$0 net;

(169) The recommendations contained in the report (March 2, 2004), entitled "Payments-in-Lieu – Heads and Beds Levy on Public Institutions" be adopted:

The Provincial Minister of Finance be requested to:

- (a) amend the current provincial regulation that establishes the "heads and beds" rate used to calculate provincial payments-in-lieu of taxes on public hospitals, universities, colleges and correctional facilities, to increase the current per-capacity rate of \$75.00 to a rate that would result in payments-in-lieu of taxes equivalent to an amount that would be raised if the payments-in-lieu for public institutions were determined using a standard "Current Value Assessment (CVA) times tax rate" methodology;

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- (b) ensure that the “heads and beds” rate is adjusted annually thereafter to reflect changes in Current Value Assessment on public institutions and municipal tax rates; and,
 - (c) or, alternatively, to introduce necessary legislative amendments to the Assessment Act and the Municipal Act to ensure that payments-in-lieu amounts for these properties are calculated based on the equivalent of taxation at full Current Value Assessment (CVA) levels multiplied by the appropriate municipal tax rate;
- (170) The recommendation contained in the report (March 22, 2004) from the Chief Financial Officer and Treasurer, entitled “Woodbine Racetrack Slots Revenue – Ward 5 Etobicoke Lakeshore” be adopted:
- (a) Council reiterate and reconfirm its request to the Ontario Lottery and Gaming Corporation for an amended template agreement so that the revenue to the municipality from slot machines in excess of 1,300 machines be at least equivalent to the revenues received and paid for the first 450 machines, i.e. five percent for the first 450 machines; two percent for the next 850 machines up to 1,300 machines; and five percent for any number in excess of \$1,300 machines;

Subject to the following amendments by the Policy and Finance Committee:

- “(i) that Appendix 1 contained in the report (March 22, 2004) from the Chief Financial Officer and Treasurer be expanded to include data on casinos; (**Motion by Councillor Moscoe**)
- (ii) that the funding agreement be referred to the Mayor’s Office with the request that he establish a liaison with the Ontario Lottery Corporation to discuss this issue directly; (**Motion by Councillor Moscoe**)
- (iii) that staff report in detail on the approvals that are required by Woodbine Race Track with respect to building permits required in order to expand the number of slot machines at Woodbine Race Track; and (**Motion by Councillor Moscoe**)

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- (iv) that charge back of security to the casino traffic service provided by the Toronto Police Service also be part of the negotiations.”(**Motion by Councillor McConnell**)

- (171) A copy of the reports “Payments-in-Lieu – Heads and Beds Levy on Public Institutions” and “Woodbine Racetrack Slots Revenue” be forwarded to the Mayor’s Office for discussion with the Province;

- (172) The recommendation contained in the report (March 11, 2004) from the Chief Financial Officer and Treasure, entitled “Insurance Reserve Fund Adequacy” be adopted:
 - (a) additional funding in the amount of \$3.3 million be provided from the 2004 Non-Program Budget and an additional 2004 charge of \$1.7 million has been included in the Water and Wastewater budget to the Insurance Reserve Fund;

- (173) The recommendations contained in the report (April 1, 2004) from the City Clerk and the Chief Financial Officer and Treasurer, entitled “2003 Election Costs – Contribution Rebate Program and Elections Reserve Fund” be adopted:
 - (a) funding of up to \$3.5 million be allocated for the 2003 Campaign Contribution Rebate Program from the City’s 2003 Operating Budget Surplus to offset the cost of the 2003 Council obligations;

 - (b) as an extraordinary measure on a one-time basis only, any funding required for the Program above \$3.5 million be financed by borrowing from the Election Reserve Fund with repayment prior to the next Municipal Election; and,

 - (c) the City Clerk and the Chief Financial Officer and Treasurer report to the Budget Advisory Committee, for consideration during the 2005 Budget process, on funding requirements for future election purposes;

- (174) The Chief Financial Officer and Treasurer be requested to meet with the City Clerk and the Director of Election Services in the Fall of 2004, when more information is known, to discuss the feasibility of setting up a reserve

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account for election rebates, including an administrative fee, with funding being allocated to the account each year;

- (175) The recommendations contained in the confidential report (April 1, 2004) from the Chief Financial Officer and Treasurer, entitled "Utilization of Revenues from Toronto Hydro Corporation – 2004 Budget" be adopted:
- (a) Council make a policy exception for fiscal 2004 only by approving the use of the City's annual interest revenues from debt investment and dividend earnings from equity ownership in Toronto Hydro Corporation to fund a portion of the City's 2004 Operating Budget;
 - (b) for fiscal 2004 only, \$67 million in Toronto Hydro Corporation interest payments be redirected from the capital program to the operating program; and,
 - (c) for fiscal 2004 only, \$25 million in 2003 Toronto Hydro Corporation dividend earnings received in 2004, be redirected from the capital program to the operating program;
- (176) The recommendations contained in the report (April 1, 2004) from the Chief Financial Officer and Treasurer, entitled "Refinancing of Toronto Housing Company Loans" be adopted:
- (a) the City provide the Toronto Community Housing Corporation (TCHC), the successor of Toronto Housing Corporation Inc. (THCI), a new financial management on the loan portfolio retroactive to December 31, 2003 based on the following structures:
 - (i) capitalization of the loan portfolio be set at 5.50 percent and the terms of all loans be extended to 15 years;
 - (ii) the capitalized principal amount of the loan portfolio be increased from the existing level of \$6,550,257.00 to \$13,607,291.70; and

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- (iii) a net amount of \$6,883,293.70 be payable, after interest penalties, to TCHC to support its capital program.
 - (b) the interest from the renewed loan accrue from January 1, 2004, at an annual rate of 5.50 percent calculated half-yearly not in advance, be repaid:
 - (i) in instalments of \$113,538.01 in total on all the loan agreements on the first day of each month and retroactive, on the approval of this report by Council, to January 1, 2004 and continuing until the entire loan is paid in full, with any variance in loan payments reconciled in the month following approval by Council; and
 - (ii) payment of the balance of the loan on December 31, 2019, together with interest thereon;
 - (c) the following adjustments be made to the 2004 EMT Recommended Non-Program Budget:
 - (i) the recovery from the THC be increased from \$2.5 million to \$3.5 million; and
 - (ii) the debt charge budget be increased by \$207,000.
 - (d) an agreement be entered into between the City and TCHC documenting the terms of Recommendations Nos. (a) to (b) in a manner satisfactory to the Chief Financial Officer and Treasurer, the City Solicitor and the Chief Executive Officer of TCHC; and
 - (e) authority be given to issue debentures, if required, for \$6,883,293.70 for a term not to exceed fifteen years; and
- (177) The Prior Year Surplus budgeted revenue in the 2004 EMT Recommended Budget for Non-Program Revenues be increased by the 2003 unallocated operating surplus in the amount of \$1.484 million to offset 2004 Operating Budget pressures;

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Subject to the following amendment by the Policy and Finance Committee:

The Policy and Finance Committee recommends the adoption of the following recommendation of the Budget Advisory Committee contained in the communication (April 8, 2004) from the City Clerk pertaining to the Non-Program Budget:

- (1) increasing the 2004 estimate for assessment growth from \$5 million to \$26.5 million to reflect updated analysis of the Returned Assessment Roll for 2004, as reflected in the 2004 Budget Advisory Committee Recommended Operating Budget;
 - (2) reducing the 2004 budget estimate for Payments in Lieu of Taxes revenue in the Non-Program Budget by \$1.871 million to \$83.1 million to reflect revised requirements for appeals and assessment conversions, as reflected in the 2004 Budget Advisory Committee Recommended Operating Budget; and
 - (3) \$1.3 million of the additional unallocated prior year surplus of \$1.484 million be utilized to offset the 2004 estimated cost for the Election Campaign Rebate Program of \$4.8 million.
(Motion by Councillor Soknacki)
- (II) requested the Mayor, in consultation with the Chair of the Budget Advisory Committee, to draft, for consideration of Council, a framework to guide the budget debate; **(Motion by Councillor Soknacki)**
- (III) requested the Medical Officer of Health, in consultation with the Chief Financial Officer and Treasurer, to provide Members of Council with a full briefing on the 350 nutrition programs currently run in the City's schools; the specific information involving any \$'s going to private schools; any and all cuts made by the Provincial Government, the Canadian Living Foundation and other sources of funding for the schools nutrition programs; and the list of the 30 schools that are now in the process of closing their nutrition programs due to the budgetary cuts; **(Motion by Councillor Augimeri)**

- (IV) requested the Chief Financial Officer and Treasurer to submit a report directly to Council for its meeting to be held on April 19, 2004, on the heritage tax credit (approved by Council in February 2002) and the impact on the budget to implement the tax credits as of November 1, 2004; and (**Motion by Councillor McConnell**)

- (V) received the following communications and report:
 - (a) (April 2, 2004) from the City Clerk forwarding the recommendations of the Budget Advisory Committee respecting the City of Toronto 2004 Operating Budget.

 - (b) (April 2, 2004) from the City Clerk advising that the Budget Advisory Committee, at its meeting held on April 2, 2004, during consideration of the 2004 Operating and Capital Budget, referred the briefing note "Impact of Reducing the 2004 Advertising and Promotion Budget by 10 percent" to the Policy and Finance Committee for consideration at its meeting of April 13, 2004;

 - (c) (March 30, 2004) from Ms. Judith Cantwell de Macz, Action for Children Today and Tomorrow respecting the City's child care funding;

 - (d) (March 30, 2004) from the City Clerk advising that the Chief Financial Officer and Treasurer gave a presentation to the Budget Advisory Committee and the Policy and Finance Committee at its joint meeting held on March 30, 2004, in connection with the 2004 Capital and Operating Budgets, and filed a written copy of his presentation materials; and forwarding the list of persons who appeared before the Budget Advisory Committee and the Policy and Finance Committee in connection with the foregoing matter;

 - (e) Report (April 7, 2003) from the Commissioner of Community and Neighbourhood Services reporting, as requested by the Budget Advisory Committee, on the outcome of discussions with Provincial Officials to restore funding to child care and hostels; advising that for child care, Provincial Officials are unable to indicate what relief, if any, may be available until the provincial budget is announced, notwithstanding the funding immediately available through the federal Multilateral Framework on Early Learning and Care; that respecting hostel per diems, Provincial and Municipal Officials have begun work on exploring

alternative funding and service models for homeless programs, which while not providing immediate relief, potentially provides opportunities to address the hostel per diem shortfall issue in the longer term; and recommending that this report be received for information.

The following motions moved by Councillor Moscoe at the meeting were dealt with as follows:

“Works and Emergency Services – Transportation Services:

That the City aggressively pursue with the Minister of Municipal Affairs the elimination of the need for Environmental Assessments of speed humps.”
(ruled by the Chair to be out of order)

“Operating Budget – Toronto Transit Commission:

That the Policy and Finance Committee recommend to Council that an additional \$100,000.00 be added to the Ridership Growth Strategy, and that the funds be provided from the GST rebate.” **(Withdrawn)**

(Clause No. 2 - Report No. 3)

3-3. 2004 Tax Levy By-laws

The Policy and Finance Committee had before it a report (March 26, 2004) from the Chief Financial Officer and Treasurer recommending that:

- (1) the Chief Financial Officer and Treasurer be authorized to report directly to Council at its meeting of April 19-23, 2004, with respect to the municipal levy by-law; and
- (2) the Chief Financial Officer and Treasurer be authorized to report directly to Council at its meeting of April 19-23, 2004, with respect to the education levy by-law and the claw-back rates by-law.

The Policy and Finance Committee concurred with the recommendations contained in the report (March 26, 2004) from the Chief Financial Officer and Treasurer.

(Clause No. 5 - Report No. 3)

3-4. Notice of Meeting to approve the 2004 Non-Matching Levy for the Toronto and Region Conservation Authority

The Policy and Finance Committee had before it a communication (March 30, 2004) from the Chief Administrative Officer, Toronto and Region Conservation Authority (TRCA) giving notice that the TRCA will be considering its 2004 Budget, including non-matching municipal levy on April 30, 2004.

The Policy and Finance Committee received the foregoing communication.

(Clause No. 10(a) - Report No. 3)

3-5. 2004 Provincial Tax Policy Changes

The Policy and Finance Committee had before it a communication (April 8, 2004) from the Budget Advisory Committee advising that the Budget Advisory Committee on April 8, 2004, recommended to the Policy and Finance Committee and Council, the adoption of the report (April 5, 2004) from the Chief Financial Officer and Treasurer respecting the 2004 Provincial Tax Policy Changes wherein it is recommended that:

- (1) Toronto City Council reaffirm its intent to adopt transition ratios for the City of Toronto for 2004, such transition ratios to ensure that the 2004 general tax levy (prior to any increase resulting from the 2004 budgetary requirements) raises an amount equivalent to that levied within each class in 2003 as adjusted for year end changes, specifically,

<u>Property Class</u>	<u>2004 Requested Transition Ratios</u>
Residential	1.000000
Multi-Residential	3.817465
New Multi-Residential	1.000000
Commercial	3.858168
Industrial	4.336779
Farmlands	0.250000
Pipelines	1.923564
Managed Forests	0.250000

- (2) the Chief Financial Officer and Treasurer be authorized and directed to make any necessary application and submit any necessary documentation as may be required, together with any resolution of Council in respect of Recommendation (1), to the Ontario Minister of Finance in support of Council's requested transition ratios;

- (3) Toronto City Council apply, for the 2004 taxation year, a municipal tax rate increase on the commercial, industrial and multi-residential classes to the extent permitted (one-half of any tax rate increase adopted for the residential property class), and that staff be directed to undertake any necessary financial and budgetary planning for 2004 on this basis; and
- (4) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

The Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Budget Advisory Committee contained in the communication (April 8, 2004) from the City Clerk, Budget Advisory Committee.

(Clause No. 8 - Report No. 3)

3-6. Power Purchase Arrangements and Electricity Pricing

The Policy and Finance Committee had before it a joint report (April 7, 2004) from the Commissioner of Corporate Services and Chief Financial Officer and Treasurer recommending that:

- (1) Council authorize City staff to renew the existing Master Power Purchase Agreement (PPA) between the City, its Agencies, Boards, Commissions, and Corporations, and Toronto Hydro Energy Services Inc. (THESI), effective April 1, 2004, on terms and conditions satisfactory to the Commissioner of Corporate Services, the Chief Financial Officer, and in a form satisfactory to the City Solicitor, thereby opting out of the electricity commodity price-cap regime; and
- (2) the appropriate City officials be authorized to take any action necessary to give effect thereto.

The Policy and Finance Committee:

- (1) recommended to Council the adoption of the report (April 7, 2004) from the Commissioner of Corporate Services; and
- (2) requested the City Solicitor, in consultation with the Commissioner of Corporate Services and the Chief Financial Officer and Treasurer to report directly to Council, if necessary, in the event that the Provincial Government introduces further legislation on the regulation or pricing of electricity. **(Motion by Councillor Pantalone)**

(Clause No. 9 - Report No. 3)

3-7. 2003 Preliminary Year-End Capital Variance Report

The Policy and Finance Committee had before it a communication (March 24, 2004) from the City Clerk advising that the Budget Advisory Committee on March 24, 2004:

- (1) received the report (March 22, 2004) from the Chief Financial Officer and Treasurer presenting the City of Toronto Preliminary Capital Variance Report for the twelve-month period ended December 31, 2003;
- (2) directed that the report be forwarded to the Policy and Finance Committee, and Council, for information.

The Policy and Finance Committee recommended that Council receive the communication (March 24, 2004) from the City Clerk, Budget Advisory Committee.

(Clause No. 3 - Report No. 3)

3-8. 2003 Preliminary Year-End Operating Variance Report

The Policy and Finance Committee had before it a communication (March 24, 2004) from the City Clerk advising that the Budget Advisory Committee on March 24, 2004:

- (i) received a report (March 24, 2004) from the Chief Financial Officer and Treasurer providing the City of Toronto Preliminary Operating Variance report for the twelve months of operations ended December 31, 2003; advising that a final report will be prepared following the annual audit of the City's accounts and financial statements; and recommending that:
 - (1) the 2003/2004 Council Commitments/Obligations (\$22.5 million) and 2004 Budget Requirement (\$15.0 million) be funded from the Preliminary Gross 2003 Operating Surplus as outlined in Chart 2;
 - (2) the preliminary unallocated surplus of \$1.5 million be received by Budget Advisory Committee for consideration prior to its 2004 Budget recommendations to the Policy and Finance Committee and Council;
 - (3) this Preliminary 2003 Operating Variance report for the year ended December 31, 2003, be forwarded to the Policy and Finance Committee, and Council, for consideration; and
 - (4) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;

- (ii) directed that the report be forwarded to the Policy and Finance Committee, and Council, for information.

The Policy and Finance Committee recommended that Council receive the communication (March 25, 2004) from the Budget Advisory Committee.

(Clause No. 4 - Report No. 3)

On motion by Councillor Grimes, the Policy and Finance Committee met privately to discuss the following Item No. 3-9, having regard that the subject matter relates to the security of the property of the municipality, in accordance with the Municipal Act.

**3-9. Enwave District Energy Limited,
Capital Calls of the Shareholders**

The Policy and Finance Committee had before it a confidential report (April 5, 2004) from the Chief Financial Officer and Treasurer respecting Enwave District Energy Limited Capital Calls of the Shareholders, such report to be considered in-camera having regard that the subject matter relates to the security of the property of the municipality.

Councillor David Shiner, Willowdale, appeared before the Policy and Finance Committee in connection to the foregoing matter.

The Policy and Finance Committee recommended to Council the adoption of the recommendations of the Policy and Finance Committee contained in the communication (April 13, 2004) from the City Clerk respecting Enwave District Energy Limited – Capital Calls of the Shareholders; which was forwarded to Members of Council under confidential cover; and further that discussions pertaining thereto be held in-camera having regard that the subject matter relates to the security of the property of the municipality.

(Clause No. 6 - Report No. 3)

3-10. Golf Course Fixed Assessment Agreements

The Policy and Finance Committee had before it a confidential report (April 2, 2004) from the Chief Financial Officer and Treasurer respecting Golf Course Fixed Assessment Agreements.

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(Mayor David Miller declared his interest in the matter outlined in the confidential report (April 2, 2004) from the Chief Financial Officer and Treasurer in that he is a member of one of the clubs listed in the report.)

On motion by Councillor Moscoe, the Policy and Finance Committee recommended to Council:

- (i) that Council establish an ad hoc committee consisting of Deputy Mayor Sandra Bussin, Councillor Howard Moscoe and Councillor David Soknacki to meet with representatives of the Golf Courses to discuss the tax deferral program with a view to getting an agreement from the Golf Courses to negotiate agreements that are more favourable to the City; and
- (ii) that the confidential report (April 2, 2004) from the Chief Financial Officer and Treasurer be referred to the Chief Administrative Officer.

(Clause No. 7 - Report No. 3)

The Policy and Finance Committee adjourned its meeting at 5:15 p.m.

Acting Chair.