

THE CITY OF TORONTO

City Clerk's Office

Minutes of the Policy and Finance Committee

Meeting 3

Tuesday, February 15, 2005

The Policy and Finance Committee met on Tuesday, February 15, 2005, in Committee Room 1, 2nd Floor, City Hall, Toronto, commencing at 9:40 a.m.

Attendance

Members were present for some or all of the time period indicated.

	9:40 a.m. to 12:22 p.m. (Including In-Camera Session)
Mayor David R. Miller, Chair	X
Councillor Maria Augimeri	X
Councillor Sandra Bussin	X
Councillor Gay Cowbourne	X
Councillor Mark Grimes	X
Councillor Pam McConnell	X
Councillor Howard Moscoe	X
Councillor Joe Pantalone, Vice-Chair	X
Councillor David Soknacki	X
Councillor Sylvia Watson	X

Confirmation of Minutes.

On motion by Councillor Moscoe, the Policy and Finance Committee confirmed the minutes of its special meeting held on January 13, 2005, and its meeting held on January 19, 2005.

3-1. City of Toronto 2005 Budget Advisory Committee Recommended Tax Supported Operating Budget

The Policy and Finance Committee considered a communication (February 10, 2005) from the Budget Advisory Committee advising that the Budget Advisory Committee on February 10, 2005, recommended to the Policy and Finance Committee that City Council adopt the recommendations in the Recommendations Section of report (February 9, 2005)

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from the Chief Administrative Officer and the Chief Financial Officer and Treasurer, forwarding the City of Toronto 2005 Budget Advisory Committee Recommended Tax Supported Operating Budget, subject to the following amendments:

- (1) reducing the Solid Waste Management Operating Budget by \$400,000.00 through savings from utilities;
- (2) reducing the Transportation Operating Budget by \$600,000.00, through savings from utilities;
- (3) the one time \$100,000.00 funding for the Tsunami Funding Settlement Work be added to the "Miscellaneous" envelope of the Community Partnership and Investment Program budget, to be administered by the Social Development and Administration Division and to be funded from the Home Improvement Reserve Fund;
- (4) the remaining funds in the Home Improvement Reserve Fund in the amount of \$158,749.00 be redirected to the Corporate Fund for Hosting Conferences;
- (5) adding \$50,000.00 to the Economic Development 2005 Operating Budget to reinstate funding to the Greater Toronto Marketing Alliance for a trial period pending review; and
- (6) redirecting \$37,000.00 from AMO savings for 2005, previously approved by Council, to fund an intergovernmental relations reserve fund; and that \$13,000.00 be absorbed within the Economic Development, Culture and Tourism Department's 2005 Operating Budget;

The Policy and Finance Committee also considered the following:

- (i) report (February 15, 2005) from the Chief Administrative Officer entitled "Metropolis 2005 Immigration Settlement Conference" seeking Council authority to permit the receipt and disbursement of funds for the Metropolis 2005 Immigration Settlement Conference.

Recommendations:

It is recommended that:

- (1) City Council authorize the Chief Administrator's Office to receive and disburse funds of up to \$1,100,000 for the purposes of operating the Metropolis 2005 Immigration Settlement Conference from October 17-21, 2005;

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- (2) the 2005 Budget Advisory Committee Recommended Budget for Non-Program be increased by \$884,000 gross and \$884,000 revenue for a \$0 net impact to allow for the receipt and disbursement of funds on behalf of the Conference;
 - (3) funds beyond the previously approved \$153,762 gross and \$3,762 net not be spent until received from registration fees, other levels of government and the private sector – resulting in a net contribution to Metropolis 2005 Immigration Settlement Conference of \$66,000 from the City of Toronto by December 31, 2005; and
 - (4) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto;
- (ii) communication (February 14, 2005) from the Board of Health entitled “The Ontario tobacco Strategy’s Smoke-Free Ontario Campaign: Provincial Funding for Tobacco control Programming” advising that the Board of Health on February 14, 2005, recommended to the Policy and Finance Committee that an amount of \$150,000 gross expenditure and \$150,000 revenue be added to the 2005 Toronto Public Health Operating Budget to support the Ontario Tobacco Strategy;
 - (iii) communication (February 14, 2005) from the Board of Health entitled “Secondary School and Youth Focussed Nutrition Programs in Toronto” advising that the Board of Health on February 14, 2005, recommended to the Policy and Finance Committee that \$200,000 (gross) of the \$400,000 (gross) enhancement to student nutrition programs in the 2005 budget process be directed to secondary school and youth focussed nutrition programs;
 - (iv) report (February 14, 2005) from the Chair, Toronto Police Services Board entitled “Responsibility for Enforcement of On-Street Pay-and-Display and Parking Meters” advising that the Toronto Police Services Board on February 10, 2005, recommended that the Policy and Finance Committee conduct a review of the service and financial impacts for all stakeholders of the proposed transfer of the enforcement responsibilities for on-street meter/pay-and-display enforcement before City Council pursues this course of action;
 - (v) report (February 15, 2005) from the Commissioner of Community and Neighbourhood Services entitled “110 Edward Street - Feasibility of Extending Emergency Shelter Use or Converting for Affordable Housing” providing information and financial options for extending the use of 110 Edward Street as an emergency shelter program. The report also provides initial comment on the possibility of using the site for affordable housing purposes.

Recommendations:

It is recommended that:

- (1) staff be directed to negotiate with the owners of 110 Edward Street for an extension of the lease for use as an emergency shelter and referral centre and to report back on the results of the negotiations;
 - (2) authority be granted for the negotiation of an agreement of purchase and sale for the use of affordable housing and any other agreements, deemed necessary, all on such terms and conditions as a satisfactory to the Commissioner of Corporate Services and the Commissioner of Community and Neighbourhood Services, and to report back on the results of such negotiations; and
 - (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.
- (vi) report (February 10, 2005) from the President, Toronto Parking Authority entitled "Adjustments to Rates at On-Street Meter Parking Rates in Three Locations" seeking Council authority to increase the hourly rates at approximately 400 metered spaces in three separate locations in the city of Toronto.

Recommendations:

It is recommended that Toronto City Council:

- (1) approve a rate of \$2.00 per hour for the on-street paid parking on Bloor Street West between Avenue Road and Bathurst Street;
 - (2) approve a rate of \$1.50 per hour for the on-street paid parking on Queen Street East between Woodbine Avenue and Nursewood Road;
 - (3) approve a rate of \$1.50 per hour for the on-street parking on Gerrard Street East between Hamilton Street and Degrossi Street and on Broadview Avenue between First Avenue and Simpson Avenue; and,
 - (4) authorize appropriate City Officials to take the necessary action to implement the changes itemized in (1), (2) and (3) above.;
- (vii) confidential communication (February 7, 2005) from the Budget Advisory Committee forwarding confidential recommendations pertaining to the 2005 Operating Budget'

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- (viii) presentation material dated February 10, 2005, respecting the City of Toronto 2005 Recommended Operating Budget;
- (ix) communication (February 8, 2005) from Maureen McKeon, addressed to Councillor Bussin;
- (x) communication (February 14, 2005) from Robert O'Donnell, Executive Vice-President, Electrical Contractors Association of Toronto Inc. (ECAT);
- (xi) a copy of Appendix A referred to in the report dated February 14, 2005, from the Chair, Toronto Police Services Board, entitled "Organization of Parking Responsibilities and Activities Including the Toronto Parking Authority" – Clause 3 of Report 12 of the Policy and Finance Committee as adopted by the Council of the City of Toronto at its Special Meeting held on July 30, 31 and August 1, 2002;
- (xii) February 14, 2005) confidential report from the Chief Financial Officer and Treasurer entitled "2005 Operating Budget Funding – Hydro Proceeds";
- (xiii) communications from Councillor Gloria Lindsay Luby, Councillor Gay Cowbourne, Councillor David Soknacki, Councillor Sylvia Watson, and Councillor Janet Davis, respecting Budget Town Hall meetings in their respective wards; and
- (xiv) communication (February 7, 2005) from the Budget Advisory Committee advising that the Policy and Finance Committee and the Budget Advisory Committee met jointly on February 7, 2005, to hear deputations on the 2005 Capital and Operating Budgets.

The Chief Financial Officer and Treasurer gave a presentation to the Policy and Finance Committee and filed a copy of his presentation material.

The following Members of Council appeared before the Policy and Finance Committee:

- Councillor Shelley Carroll, Don Valley East;
- Councillor Janet Davis, Beaches-East York;
- Councillor Jane Pitfield, Don Valley West; and
- Councillor Kyle Rae, Toronto Centre-Rosedale.

The Policy and Finance Committee:

- (A) recommended that City Council adopt the Recommendations of the Budget Advisory Committee contained in the communication (February 10, 2005) from the Committee, subject to the amendments by the Policy and Finance Committee:

It is recommended that:

- (1) the 2005 BAC Recommended Operating Budget of \$7.095 billion gross and \$3.003 billion net (after assessment growth of \$13.068 million), comprised of a Base Budget of \$7.017 billion in gross expenditures and \$2.982 billion in net expenditures, and a New / Enhanced Services budget of \$77.686 million gross and \$21.546 million net, as detailed in Appendix 2, be approved;
- (2) the property tax levy budget of \$3.016 billion be approved;
- (3) a residential property tax increase of 3.0 percent or \$35.131 million and a Commercial, Industrial, and Multi-residential tax increase of 1.5 percent or \$26.754 million be approved;
- (4) the increases in fees and charges embedded in the 2005 BAC Recommended City Programs, Agencies, Boards and Commissions Operating Budgets detailed in Appendix 3 be approved;
- (5) the reports, transmittals and communications that are on file with the City Clerk's Office (including Appendix 6 herewith attached) as considered by the Budget Advisory Committee at its 2005 budget review meetings be received; and,
- (6) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto, including any necessary assessment / tax-related technical adjustments.

Program Recommendations:

COMMUNITY AND NEIGHBOURHOOD SERVICES

Children's Services:

- (1) The 2005 BAC Recommended Operating Budget for Children's Services of \$301.683 million gross and \$65.325 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Divisional Office	511.3	313.3
Service Planning and Support	3,708.6	2,181.9
Client Services	8,865.7	5,189.4
Contracted Services	6,552.9	2,954.2
Directly Operating Child Care	54,716.9	12,797.5
Purchased Services	<u>227,327.7</u>	<u>41,888.9</u>
Total Program Budget	<u>301,683.1</u>	<u>65,325.2</u>

- (2) The expansion of 2000 Child Care spaces be approved subject to confirmation of Provincial cost sharing; and
- (3) An amount of \$370,000 be transferred from the Social Assistance Stabilization Reserve Fund to the Child Care Expansion / Pilot Project Reserve Fund for continuation of the First Duty pilot projects from June 2005 to June 2006.

Subject to the following amendment by the Policy and Finance Committee:

The Policy and Finance Committee recommends to City Council that:

- (i) contingent upon a comparable contribution from the Atkinson Foundation, the City transfer an additional \$300,000.00 from the Social Services Stabilization Reserve Fund to the First Duty Reserve Fund to fund Toronto First Duty to include young children at Bruce School and other sites;

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- (ii) prior to releasing these funds, the Commissioner of Community and Neighbourhood Services report back to the Policy and Finance Committee on the level of the Atkinson Foundation funding to this enhanced project; and
- (iii) the General Manager, Children's Services, Community and Neighbourhood Services department, be requested to report back to the Community Services Committee before July, 2005, on the outcome of Provincial negotiations and the use of the City's contribution for the period July 2005 through June 2006. **(Motion by Councillor McConnell)**

Homes for the Aged:

- (4) The 2005 BAC Recommended Operating Budget for Homes for Aged of \$175.490 million gross and \$28.231 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Division Office	1,476.5	398.1
Toronto Homes	164,488.5	26,141.2
Community Based Services	<u>9,525.1</u>	<u>1,692.0</u>
Total Program Budget	<u>175,490.1</u>	<u>28,231.3</u>

Shelter, Housing and Support:

- (5) The 2005 BAC Recommended Operating Budget for Shelter, Housing and Support of \$674.632 million gross and \$270.187 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Divisional Office	1,764.0	1,764.0
Provincial Download – Social	500,071.3	213,642.2
Hostel Services	117,414.1	47,431.0
Social Housing and Support	37,432.3	4,767.2
Housing Programs	5,910.7	2,582.9
Lets's Build	<u>12,040.0</u>	<u>0.0</u>
Total Program Budget	<u>674,632.4</u>	<u>270,187.3</u>

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- (6) The Social Housing Stabilization Reserve be used to fund any potential pressure up to \$7.0 million during 2005, should the budgeted Provincial GTA Pooling revenue not be realized as a result of the Province not forwarding the Recommended GTA Pooling estimate;
- (7) The 2005 per diem rates for purchase of service shelters and payments to the Toronto Hostels Training Centre be increased by the same percentage and as of the same date as those approved by Council for the City's Union Employees under the Collective Agreements, subject to the Province increasing its share of the per diem rate to cover 80 percent of the actual cost, inclusive of inflationary increases;
- (8) The staff recommendations in the recommendations section of the report (January 4, 2005) from the Commissioner of Community and Neighbourhood Services, entitled "New Provincial Strong Communities Housing Allowance Program", as amended by the Community Services Committee be adopted and that:
 - (a) the Commissioner of Community and Neighbourhood Services and/or the General Manager of Shelter, Housing and Support be authorized to execute an agreement on behalf of the City of Toronto with the Minister of Municipal Affairs and Housing for the administration of the Strong Communities Housing Allowance Program - Toronto Pilot for the period January 1, 2005 to December 31, 2009;
 - (b) the Commissioner of Community and Neighbourhood Services and/or the General Manager of Shelter, Housing and Support be authorized to execute an agreement with the Toronto Community Housing Corporation to administer the Strong Communities Housing Allowance Program - Toronto Pilot for the period January 1, 2005 to December 31, 2009, and to allocate all available provincial funding in one installment;
 - (c) the 2005 EMT Recommended Operating Budget for Shelter, Housing and Support be adjusted by \$3.6 million gross (\$0 net) conditional upon receipt of provincial grants and subsidies for the Strong

Communities Housing Allowance Program - Toronto Pilot;

- (d) an assessment of the results of the first year of the pilot program be prepared and reported to Council in 2006;
 - (e) Council urge the provincial government to commit to long-term funding for this program and that an administrative component be included in any future housing allowance initiatives to reflect the actual cost of delivering the program; and
 - (f) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (9) The staff recommendations in the recommendations section of the report (December 22, 2004) from the Commissioner of Community and Neighbourhood Services, entitled "Tenant Outreach and Organizing Services under the Tenant Defence Fund" be adopted and that:
- (a) the funding level for the 2005 Tenant Defence Fund remain at \$325,000.00, with funding for the Outreach and Organizing Program component of the Fund set at \$200,000.00, and funding for the Tenant Support Grants Program component of the Fund set at \$125,000.00;
 - (b) in future years, the Commissioner of Community and Neighbourhood Services and/or the General Manager of Shelter, Housing and Support report to the Tenant Defence Sub-Committee on any proposed change to the 2005 allocation level for the Outreach and Organizing Program; and
 - (c) The appropriate City officials be authorized and directed to take the necessary action to give effect thereto; and
- (10) The Advisory Committee on Homelessness and Isolated Persons, co-chaired by Councillor Jane Pitfield, be requested to consider the establishment of a Youth Housing Advocacy

Committee and report on this proposal to the Community Services Committee.

Subject to the following amendment by the Policy and Finance Committee:

The Policy and Finance Committee recommends that City adopt the staff recommendations contained in the Recommendations Section of the report (February 15, 2005) from the Commissioner of Community and Neighbourhood Services, entitled "110 Edward Street: Feasibility of Extending Emergency Shelter Use or Converting for Affordable Housing". **(Motion by Mayor Miller)**

Social Development and Administration:

- (11) The 2005 BAC Recommended Operating Budget for Social Development and Administration of \$18.508 million gross and \$9.018 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Administration and Program Support	13,706.5	7,788.9
Community Resources	<u>4,801.5</u>	<u>1,229.5</u>
Total Program Budget	<u>18,508.0</u>	<u>9,018.4</u>

- (12) \$0.151 million gross and \$0 net for the Employment Preparation Program for Multi-Barriered Youth be approved, subject to 100 percent funding from Human Resources and Skills Development Canada (HRSDC); and
- (13) One-time funding of \$0.012 million gross and \$0 net for the Toronto Youth Cabinet Youth Engagement Strategy be approved, subject to 100 percent funding from the Ministry of Youth and Children.

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Social Services:

- (14) The 2005 BAC Recommended Operating Budget for Social Services of \$967.752 million gross and \$218.012 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Program Support	10,766.2	5,383.1
Social Assistance	<u>956,985.7</u>	<u>212,629.2</u>
Total Program Budget	<u>967,751.9</u>	<u>218,012.3</u>

WORKS AND EMERGENCY SERVICES

Emergency Medical Services:

- (15) The 2005 BAC Recommended Operating Budget for Emergency Medical Services of \$129.863 million gross and \$63.674 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
CACC	11,452.8	528.5
Corporate Changes	8001.1	8001.1
EMS Operations Support Services	17,847.9	7941.9
EMS Operations	86,372.2	44,016.5
Program Development and Service Quality	<u>6,189.3</u>	<u>3,185.6</u>
Total Program Budget	<u>129,863.3</u>	<u>63,673.6</u>

- (16) The Acting Commissioner of Works and Emergency Services and the General Manager of Emergency Medical Services continue discussions with the Province to reinstate funding to eliminate the funding shortfall and report back to the Budget Advisory Committee on the status of these discussions prior to the end of the 2005 Budget process; and
- (17) The Chief/General Manager of Emergency Medical Services report directly to Council, if necessary, on whether there has been any additional expenses in regards to the hospital off-load delays.

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Fire Services:

- (18) The 2005 BAC Recommended Operating Budget for Toronto Fire Services of \$308.181 million gross and \$302.726 million net, comprised of the following services, be approved:

<u>Service:</u>	Gross (\$000s)	Net (\$000s)
CACC	11,452.8	528.5
Corporate Changes	8001.1	8001.1
EMS Operations Support Services	17,847.9	7941.9
EMS Operations	86,372.2	44,016.5
Program Development and Service Quality	<u>6,189.3</u>	<u>3,185.6</u>
Total Program Budget	<u>129,863.3</u>	<u>63,673.6</u>

- (19) Funding for fitness equipment of \$0.100 million gross and \$0.050 million net be approved conditional on receiving 50 percent balance of funding from the Toronto Fire Fighters Association;
- (20) Council continue with its commitment to eliminate within five years the backlog of 15 year-old vehicles still in service; and
- (21) The Fire Chief and General Manager report to the Community Services Committee on a policy on donating retired fire fighting vehicles and equipment to cities in developing countries.

Solid Waste Management Services:

- (22) The 2005 BAC Recommended Operating Budget for Solid Waste Management of \$221.663 million gross and \$162.367 million net, comprised of the following services, be approved:

<u>Service:</u>	Gross (\$000s)	Net (\$000s)
Program Support	31,716.7	16,795.1
Collections	88,487.3	85,119.9
Transfer	23,576.8	7,569.5
Processing	28,201.2	8,620.2
Disposal	<u>49,680.6</u>	<u>44,261.8</u>
Total Program Budget	<u>221,662.6</u>	<u>162,366.5</u>

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- (23) \$0.494 million gross, \$0 net, be approved for the Asian Longhorn Beetle Program, subject to 100 percent recovery from the Federal government;
- (24) The Acting Commissioner of the Works and Emergency Services report back to the Budget Advisory Committee, with the 2nd quarter variance report, on reallocating the schedule of payments for ABCD solid waste management fees based on actual experience;
- (25) The staff recommendations in the Recommendations Section of the report (November 3, 2004) from the Acting Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer on the adequacy of the perpetual care of landfill reserve be adopted:
 - (a) Approval in principle be given for the 40-year financing plan for the adequate provision of funding for perpetual care activities for known former landfill sites under the jurisdiction of the City of Toronto;
 - (b) A 2005 contribution of \$3.000 million to the Perpetual Care Reserve Fund (XR1013) be funded from the 2004 operating surplus of Solid Waste Management Services, if any, and the balance, if any, be considered as part of the 2005 Solid Waste Management Operating Budget submission;
 - (c) For 2006 and future years until 2024, the contribution to the Perpetual Care Reserve Fund (XR1013) be increased by 5.55 percent annually and included in future Solid Waste Management Operating Budget submissions; and
 - (d) The Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer review and update the long-term financing plan every three years and report back to Council with financing recommendations;
- (26) The “Enhanced Sidewalk and Laneway Collection of Litter” project be renamed “Enhanced Sidewalk, Laneway and Walkway Litter Cleaning.”;

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- (27) The Acting Commissioner of Works and Emergency Services report to the Works Committee at the earliest possible time on the 2005 allocation of \$0.569 million for the Enhanced Sidewalk, Laneway and Walkway Litter Cleaning project;
- (28) The implementation of a Diversion Incentive Surcharge for single homes be delayed and surcharge be introduced in a manner that is consistent with the Solid Waste Management Services Multi-Year Business Plan;
- (29) The implementation date of a Waste Reduction Levy for multi-unit residences be accelerated from October 1, 2005 to September 1, 2005, resulting in a further net revenue of \$0.482 million;
- (30) Prior to the implementation of a Waste Reduction Levy for Multi-unit residences or a Diversion Incentive Surcharge for single family homes, the Acting Commissioner of Works and Emergency Services report to Council, through the Works Committee, on all facets of the implementation of each program city-wide, inclusive of all types of pick-up situations; and
- (31) The implementation of the North York Green Bin Program be delayed by one month to November 1, 2005 for a net savings of \$0.100 million.

Subject to the following amendment by the Policy and Finance Committee, as recommended by the Budget Advisory Committee on February 10, 2005:

- “(1) reducing the Solid Waste Management Operating Budget by \$400,000.00 through savings from utilities.”.

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Transportation Services:

- (32) The 2005 BAC Recommended Operating Budget for Transportation Services of \$265.234 million gross and \$177.579 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Roadway Services	120,474.7	87,207.8
Roadside Services	51,548.5	23,608.5
Traffic Planning/Row Mgmt	12,006.3	(4,476.3)
Traffic and Safety Services	54,042.5	49,151.4
Infrastructure Management	5,194.8	2,886.2
District Mgmt and Overhead	1,266.6	(1,465.4)
Technical And Program Support	20,700.5	20,667.0
	<hr/>	<hr/>
Total Program Budget	265,233.8	177,579.1

- (33) The Acting Commissioner of Works and Emergency Services report to Works Committee on the transfer of revenues from the lease of pedestrian tunnels and bridges from Facilities and Real Estate to Transportation Services and on how the Department would actually spend these funds;
- (34) On Street Parking Permits Fees be increased by \$1.50 to \$10.00 per month (\$120.00 annually) or the first vehicle; by \$7.00 to \$25.00 per month (\$300.00 annually) for the second vehicle; and by \$10.00 to \$35.00 per month (\$420.00 annually) for permits with access to off-street parking; and temporary visitor permits be increased by \$4.00 to \$14.00 effective June 1, 2005, for increased revenues of \$883,200 in 2005;

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- (35) Front Yard, Driveway Widening and Residential Boulevard Parking Permits be set at the same annual level as the "On-Street" parking permits (first vehicle rate of \$120.00 annually) effective January 1, 2006; the fee for processing of applications be harmonized at \$260.00; and implementing a \$60.00 transfer fee for changes in property ownership effective June 1, 2005 for increased revenues of \$66,300 in 2005;
- (36) The issue of the 18 streets in the former City of Scarborough where there is 12 hour parking be referred to the Works Committee for policy review and resolution, and further that the financial impact of \$24,500 be deferred until 2006 after completion of the policy review;
- (37) With respect to a proposed Car Free Day:
 - (a) the Commissioner of Economic Development, Culture and Tourism be requested to include a car free component in the Celebration Toronto Festival; and
 - (b) the Acting Commissioner of Works and Emergency Services, in conjunction with the Car Free Day Working Group, to report to the March 8, 2005, meeting of the Works Committee on a campaign, to be led by the City of Toronto together with ten or more other Downtown area employers, to reduce the number of cars for the event by 10 percent.
- (38) The Acting Commissioner of Works and Emergency Services to write to the Chair of the Toronto Cycling Committee on the staffing complement in Transportation Services dedicated to cycling and pedestrian activities;
- (39) Requesting the Acting Commissioner of Works and Emergency Services to report to the Works Committee once negotiations are finalized for the news vending boxes, on maximizing the revenue and minimizing the hiring of staff;

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- (40) Requesting the Acting Commissioner of Works and Emergency Services, in consultation with the Commissioners of Economic, Development, Culture and Tourism and Urban Development Services, to report to the Works Committee on the feasibility of consolidating all cycling matters under the purview of the Works Committee; and
- (41) Requesting the Acting Commissioner of Works and Emergency Services to report to the Works Committee on the cost of harmonizing City-wide street cleaning.

Subject to:

- (i) the following amendment by the Policy and Finance Committee:

“The fees for residential on-street parking permits and residential boulevard parking (front yard parking, boulevard parking, driveway widening, disabled front yard parking) be adjusted annually by the Consumer Price Index, in the manner currently applied to all other road allowance permit and licence fees, and the applicable municipal code chapter and by-law provisions be amended accordingly to reflect the change, and that this matter be considered at the time of the review of practices in September, 2005.”; and
(Motion by Deputy Mayor Bussin)

- (ii) the following amendment by the Policy and Finance Committee, as recommended by the Budget Advisory Committee on February 10, 2005:

“(2) reducing the Transportation Operating Budget by \$600,000.00, through savings from utilities;”;

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WES – Support Services:

- (42) The 2005 BAC Recommended Operating Budget for Support Services of \$35.777 million gross and \$0.000 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Support Services	<u>35,777.0</u>	<u>0.0</u>
Total Program Budget	<u><u>35,777.0</u></u>	<u><u>0.0</u></u>

- (43) Any adjustments made through the political review process for Support Services be allocated out to clients in Works and Emergency Services Department pending Council's final approval of the budget; and

- (44) Support Services defer the final phase of the adjustment for interdepartmental charges to Toronto Water and that it be done in conjunction with the review of corporate charges to Departments.

WES – Technical Services:

- (45) The 2005 BAC Recommended Operating Budget for Technical Services of \$55.385 million gross and \$5.353 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Facilities and Structures	8,626.4	6,686.8
Survey and Mapping	16,339.1	6,238.8
Environmental Services	3,215.6	2,965.5
Development Engineering Services	4,939.6	3,810.0
District Engineering Services	16,432.6	6,794.6
Emergency Planning	2,203.3	1,433.4
Program Administration	551.1	551.1
Inter-Divisional Charges	3,077.2	0.0
Inter-Divisional Recoveries	<u>0.0</u>	<u>(23,126.9)</u>
Total Program Budget	<u><u>55,384.9</u></u>	<u><u>5,353.2</u></u>

ECONOMIC DEVELOPMENT, CULTURE AND TOURISM

Culture:

- (46) The 2005 BAC Recommended Operating Budget for Culture of \$13.570 million gross and \$9.812 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Art Services	1,733.6	1,367.8
Cultural	5,523.3	3,689.9
Heritage Service	<u>6,314.0</u>	<u>4,754.7</u>
Total Program Budget	<u>13,570.9</u>	<u>9,812.4</u>

- (47) The Year of Creativity program with a 2005 cost of \$0.885 million gross and \$0.635 million net offset by a portion of the recommended \$1.0 million reduction in the payment to Tourism Toronto be approved subject to a funding commitment of \$0.835 million net in 2006; and

- (48) The expenditures to support the Streamlining of Application Review (STAR) initiative for the Heritage Preservation Officer position be included in the 2005 Culture Operating Budget on the condition that the full funding of \$0.090 million is available from Urban Development Services.

Customer and Business Support:

- (49) The 2005 BAC Recommended Operating Budget for Customer and Business Support of \$19.935 million gross and \$17.465 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(000s)</u>
Technical Support and Administration	14,356.1	14,156.1
Policy and Development	<u>5,579.1</u>	<u>3,308.7</u>
Total Program Budget	<u>19,935.2</u>	<u>17,464.8</u>

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- (50) Expenditures to support the Community Planning review process be included in the 2005 Customer and Business Support Operating Budget on the condition that full funding of \$0.078 million is available from Urban Development Services.

Economic Development:

- (51) The 2005 BAC Recommended Operating Budget for Economic Development of \$9.703 million gross and \$7.814 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Business Development and Retention	3,372.1	2,767.1
Entrepreneurship and Small Business	849.9	666.5
Investment Marketing	2,522.6	2,252.6
Economic Research and Business Information	1,039.8	979.8
Local Partnership	<u>1,918.9</u>	<u>1,148.6</u>
Total Program Budget	<u>9,703.3</u>	<u>7,814.6</u>

- (52) The following activities with third party funding be approved conditional on the receipt of such funding:
- (a) HRSDC job placement training funding for EI recipients;
 - (b) Federal government funding for the Intergovernmental Committee for Economic and Labour Force Development;
 - (c) Toronto Financial Services Alliance funding from Industry Canada for a communications/marketing strategy; and
 - (d) Information communication technology strategy funding from Industry Canada.
- (53) Funding for the International Profile and Branding Initiative and Film and Television Industry marketing be conditional on approval of the recommended reduction of \$1.0 million from Tourism Toronto's Budget to fund projects in

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Economic Development Culture and Tourism that support the City's economic development and tourism objectives.

Subject to the following amendments by the Policy and Finance Committee, as recommended by the Budget Advisory Committee on February 10, 2005:

- “(5) adding \$50,000.00 to the Economic Development 2005 Operating Budget to reinstate funding to the Greater Toronto Marketing Alliance for a trial period pending review; and
- (6) redirecting \$37,000.00 from AMO savings for 2005, previously approved by Council, to fund an intergovernmental relations reserve fund; and that \$13,000.00 be absorbed within the Economic Development, Culture and Tourism Department's 2005 Operating Budget.”;

Parks and Recreation:

- (54) The 2005 BAC Recommended Operating Budget for Parks and Recreation of \$248.214 million gross and \$178.634 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Parkland and Open Space	108,747.8	92,804.3
Sports and Recreational Programming	139,465.9	85,829.8
	<hr/>	<hr/>
Total Program Budget	248,213.7	178,634.1

- (55) The staff recommendations in the Recommendations Section of the report (January 5, 2005) from the Commissioner of Economic Development, Culture and Tourism be adopted:
 - (a) The 2005 Parks and Recreation Operating Budget be increased by a one-time item of \$30,000 gross, (Zero net) for the “Van Dusen Boulevard Erosion Control Project” funded by funds contributed as a result of a development agreement relating to 3085 Bloor Street West;

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- (b) That payment in the amount of \$30,000 be made to The Toronto and Region Conservation Authority (TRCA) who have carried out the work; and
 - (c) The appropriate City Officials be authorized and directed to take the necessary action to give effect thereto;
- (56) \$3.0 million gross, \$0 net, be approved for the Asian Long Horn Beetle Program, subject to 100 percent recovery from the federal government and a report to Council that costs associated with the survey, removal and disposal of infected trees will continue to be fully recovered through the Canadian Food Inspection Agency;
- (57) The \$2.5 million requested to cover the Welcome Policy revenue shortfall be approved as one-time funding, pending completion of the full revenue review by June 2005 and that the review should examine both the Welcome Policy and Priority Centres, with a focus on improving the methodology for accessibility of programs, including efficiency of administration;
- (58) Inflationary increases to fees for the following activities be approved:
- (a) Aquatics Programs;
 - (b) Skating Fees;
 - (c) Ski Fees;
 - (d) Early Child Recreation Programs (excluding Camps);
 - (e) Children Recreation Programs (excluding Camps);
 - (f) Youth Recreation Programs (excluding Camps);
 - (g) Adult Recreation Programs (excluding Fitness); and
 - (h) Older Adult Recreation Programs (excluding Fitness)

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- (59) Expenditures to support the Community Planning review process be included in the 2005 Parks and Recreation Operating Budget on the condition that full funding of \$0.063 million is available from Urban Development Services;

- (60) The staff recommendations in the Recommendations Section of the report (February 3, 2005) from the Commissioner of Economic Development, Culture and Tourism, on the potential financial implications of the recent announcements from the Province of Ontario and the Toronto Catholic District School Board and the Toronto District School Board on reductions on Community Permit Fees be adopted as amended by Budget Advisory Committee:
 - (a) staff report on program expansion opportunities in keeping with the intent of the Province of Ontario Community Use of Schools program directly to the Economic Development and Parks Committee in May 2005, including any financial implications of negotiations on existing agreements and any required net zero technical adjustments within the 2005 Parks and Recreation Operating Budget;

 - (b) Council express its concern to the Ministry of Education, the Toronto District School Board and the Toronto Catholic District School Board that the requirement to use the projected cost savings from permit and access fees for programming enhancements may place unsustainable future cost increases on the City;

 - (c) that the issue of development charges be incorporated into any City and Toronto District Catholic School Board and Toronto District School Board negotiations; and

 - (d) the appropriate City officials be authorized and directed to take the actions required to give effect thereto;

- (61) The Commissioner of Economic Development, Culture and Tourism be requested to give priority to the hiring of youth for employment opportunities created by the “Clean and Beautiful City” initiative, after the Department’s “recall” list is exhausted;

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- (62) The Parks and Recreation Base budget impact of \$0.300 million for ongoing property taxes be approved on a one-time basis and upon the provision of a list of properties subject to this tax treatment and that the Chief Financial Officer and Treasurer as well as the Commissioner of Economic Development, Culture and Tourism report to the Budget Advisory Committee on action being taken to resolve these property tax issues prior to the 2006 Budget process;
- (63) Review of Parks and Recreation revenue assumptions and targets requested during the 2004 budget approval be carried out and completed by June 2005, with support of the Financial Planning Division, to provide a basis for adjusted revenue projections which will be achievable in future years in preparation for the 2006 Operating Budget;
- (64) Commissioner of Economic Development, Culture and Tourism report to Budget Advisory Committee on options to streamline administrative operations in light of the increasing use of electronic payments and registrations and that an analysis of the changes in the level of bad debt write-offs accompany the 2006 Operating Budget submission; and
- (65) A process for reviewing and fully reporting the ongoing impacts of all Section 37 projects on the operating budget be developed prior to the 2006 Budget process.

Tourism:

- (66) The 2005 BAC Recommended Operating Budget for Tourism of \$8.930 million gross and \$5.358 million net, comprised of the following services, be approved:

<u>Service:</u>	Gross <u>(\$000s)</u>	Net <u>(\$000s)</u>
Special Events	6,940.1	3,598.2
Tourism Development and Research	1,492.2	1,262.2
Toronto International	<u>497.3</u>	<u>497.3</u>
Total Program Budget	<u>8,929.6</u>	<u>5,357.7</u>

- (67) The Commissioner of Economic Development Culture and Tourism report back to the Chief Financial Officer on the status of the signing of the Tourism Toronto Agreement and on the impact of the 3 percent Destination Marketing Fee, collected by the Greater Toronto Hotel Association, on Tourism Toronto's financial plan;
- (68) The outstanding agreements for partnership between the City and Tourism Toronto for Destination Marketing Services as well as the partnership agreement for the Toronto Branding Project be completed and approved;
- (69) The completion of the Premier Ranked Destination Framework be approved for \$0.130 million gross, \$0.030 million net and 3 additional staff for one year, conditional on securing \$0.100 million in other revenue;
- (70) Funding for the Premier Ranked Destination Framework and the Events Feasibility Studies be conditional on approval of the recommended \$1.0 million reduction in the City's contribution to Tourism Toronto to fund initiatives in Economic Development, Culture and Tourism that support the City's economic development and tourism objectives; and
- (71) The staff recommendations in the Recommendations Section of the report (November 26, 2004) from the Commissioner of Economic Development, Culture and Tourism, providing information on the Premier-Ranked Tourist Destination Framework be adopted, as amended to read:
 - (a) Council support the City's participation in the Premier-Ranked Tourist Destination Framework (PRTD) process; and
 - (b) The appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

URBAN DEVELOPMENT SERVICES

Urban Development Services:

(72) The 2005 BAC Recommended Operating Budget for Urban Development Services of \$101.455 million gross and \$13.604 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Building	36,146.3	(12,126.3)
City Planning	28,133.9	12,185.6
Municipal Licensing and Standards	26,855.7	4,033.1
Business Support Services	<u>10,318.6</u>	<u>9,511.8</u>
Total Program Budget	<u>101,454.5</u>	<u>13,604.2</u>

(73) With respect to Urban Development Services Building Division Bill 124 impacts:

- (a) Council establish an obligatory reserve fund, called the “Bill 124 Service Improvement Reserve” to create and maintain systems and processes which enable service delivery timelines and reporting requirements of the Province’s Bill 124 legislation to be met;
- (b) Municipal Code Chapter 227 Reserves and Reserve funds be amended by adding the Bill 124 Service Improvement Reserve to Schedule 13;
- (c) The appropriate City officials be authorized to take the necessary action to give effect thereto, and that leave be granted for the introduction of any necessary bills in Council to give effect thereto; and
- (d) The creation of this reserve be conditional on Council’s approval of the report entitled “Implementation of *Building Code Statute Law Amendment Act, 2000* (Bill 124)”;

- (74) The Commissioner of Urban Development Services address potential service efficiencies in the 2006 Operating Budget submission arising from the consolidation of MLS services at East York Civic Centre;
- (75) The Commissioner of Urban Development Services report to the Planning and Transportation Committee before the 2006 budget process on the ongoing maintenance needs for the Business System Resources;
- (76) The Commissioner of Urban Development Services be requested to report to Budget Advisory Committee, through its quarterly Variance Report, information on the number of building permit applications and staff levels, including new hires required and projected attrition;
- (77) The staff recommendations in the recommendation section of the report (November 30, 2004) from the Commissioner of Urban Development Services, entitled "Implementation of the *Building Code Statute Law Amendment Act, 2002* (Bill 124)" be adopted:
 - (a) Approval be given to support the service changes required to implement the amendments to the *Building Code Act* as a service improvement initiative focussed on improving in-house service delivery, in keeping with Recommendation 1 of Clause 23, Policy and Finance Committee Report 5, adopted by Council on June 22, 23 and 24, 2004, and that the required funding as noted in the financial implications section of this report be added to the base budget of Urban Development Services;
 - (b) Approval not be given for the use of Registered Code Agencies enabled under Section 4.1 of the *Building Code Act* as an alternative to enforcement of the Act by City plan review and inspection staff;
 - (c) An approach to meeting the new service delivery standards be adopted and requirements for reporting on the fees established in relation to the costs associated with the enforcement of the *Building Code*

Act, subject to approval of the base budget request, as part of the Urban Development Services 2005 budget submission, including the following:

- (i) undertaking improvements to in-house customer service, plan review and inspection services to meet the service delivery standards;
 - (ii) directing revenues, recovered from building permit fees, to staff, technology and other service delivery improvements; and
 - (iii) managing revenues, including the establishment of reserves, to manage fluctuations in volumes of permit activity and allow for investments in service delivery improvements such as technology to meet new requirements of the Act regarding the collection of permit fees and expenditures and related reporting requirements;
- (d) approval be given for the establishment of an obligatory reserve fund with a 2005 contribution of up to \$2.1 million as a result of increases in revenues in order to fund future year needs to meet statutory requirements and refer this to the 2005 budget process;
- (e) approval be given to hire up to 12 plan review staff and 3 customer service staff effective March 1, 2005 to assist in managing current volumes and address the backlog of applications prior to the July 2005 implementation date for the *Building Code Statute Law Amendment Act, 2002*;
- (f) Council request that the Province amend O. Reg 305/03 to change the prescribed time frames for decisions of the Chief Building Official to issue a permit, or refuse to issue it; it is recommended that the time period for all Part 9 buildings (low rise, under 600 square metres) be 15 working days and the target for all Part 3 buildings (larger, professionally designed) be 30 working days;

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- (g) Council request that the Province delay the effective date of the qualification requirements of the *Building Code Statute Law Amendment Act, 2002*, to January 2006, to provide sufficient time for staff responsible for the enforcement of the *Building Code Act* and designers involved in submitting plans, to fulfil the qualification and registration requirements of the Act;
 - (h) the Commissioner of Urban Development Services is requested to provide a report back to the Audit and Planning and Transportation Committees on how the program is to implement the amendments to the *Building Code Act* and would respond to outstanding recommendations of Clause 5, Report 10 of the Audit Committee, adopted by Council at its meeting of December 4, 5 and 6, 2001;
 - (i) prior to the day that the *Building Law Enforcement Act* comes into force, the Commissioner of Urban Development Services is requested to provide Council with a report on the status of the City's implementation of the Act, service delivery changes and recommended changes to Municipal Code Chapter 363; and
 - (j) authorization be given to the appropriate City Officials to take the necessary actions to give effect thereto.
- (78) The Commissioner of Urban Development Services, the Commissioner of Works and Emergency Services, and the Commissioner of Economic Development Culture and Tourism are requested to provide a report back to the Budget Advisory Committee which identifies and consolidates all budget line items, in both the Capital and Operating Budget that relates to cycling issues, as well as, how many staff resources we have in total within the Pedestrian and Cycling Infrastructure Units of Works and Emergency Services, Economic Development Culture and Tourism and Urban Development Services.

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CORPORATE SERVICES

City Clerk's Office:

- (79) The 2005 BAC Recommended Operating Budget for the City Clerk's Office of \$40.228 million gross and \$19.287 million net, comprised of the following services be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Secretariat	7,386.8	6,820.5
Printing and Distribution	13,503.8	1,838.1
Council and Support Service	2,355.3	1,855.3
Corporate Access and Privacy	984.1	934.1
Corporate Records and Archives	6,568.8	5,976.6
Elections Operating	1,816.3	1,816.0
Elections Event	2,261.3	2,083.8
Elections Contracting	182.0	0.0
Legislative Services	3,739.5	(3,468.0)
Protocol	1,430.5	1,430.5
Total Program Budget	<u>40,228.4</u>	<u>19,286.9</u>

- (80) The Commissioner of Corporate Services in consultation with the Chief Financial Officer and Treasurer, report back to the Budget Advisory Committee once the cost impact from the restructuring of the City Clerk's Office is known, with a revised 2005 Operating Budget that reflects the new structure.

Corporate Communications:

- (81) The 2005 BAC Recommended Operating Budget for Corporate Communications of \$6.833 million gross and \$6.776 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Public Information	2,284.1	2,284.1
Creative Services	1,965.8	1,965.8
Corporate Communications and Media Services	2,583.2	2,526.2
Total Program Budget	<u>6,833.1</u>	<u>6,776.1</u>

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- (82) One staff person be re-allocated from within the Corporation to work in the Access Toronto Call Centre to handle public phone calls and e-mails regarding illegal dumping and reports of unclean parts of the City, to support the Clean City, Beautiful City initiative.

Court Services:

- (83) The 2005 BAC Recommended Operating Budget for Court Services of \$28.827 million gross and (\$9.636) million net, comprised of the following services be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Finance and Administration	16,544.1	16,219.1
Court Administration	6,151.9	(31,986.0)
Court Support	3,973.4	3,973.4
Planning and Liaison	2,157.1	2,157.1
	<hr/>	<hr/>
Total Program Budget	<u>28,826.5</u>	<u>(9,636.4)</u>

Facilities and Real Estate:

- (84) The 2005 BAC Recommended Operating Budget for Facilities and Real Estate of \$88.545 million gross and \$34.784 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Facilities	73,707.9	45,160.4
Real Estate	14,836.7	(10,376.5)
	<hr/>	<hr/>
Total Program Budget	<u>88,544.6</u>	<u>34,783.9</u>

- (85) The Chief Financial Officer and Treasurer, in consultation with the Property Management Committee and Facilities and Real Estate staff review property holdings with a view to

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potential disposal, and report thereon to the Administration Committee as soon as possible; and

- (86) The Commissioner of Corporate Services, in consultation with the Chief Financial Officer and Treasurer report to the Administration Committee, identifying the costs of the Interdepartmental Charge Back Policy, including consideration of the costs and potential savings associated in eliminating the charge-back system.

Fleet Services:

- (87) The 2005 BAC Recommended Operating Budget for Fleet Services of \$31.805 million gross and zero net, comprised of the following services be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Fleet Maintenance	20,270.9	0.0
Fuel Operation	7,501.1	0.0
Fleet Safety	1,003.3	0.0
Fleet Management	3,029.6	0.0
Total Program Budget	<u>31,804.9</u>	<u>0.0</u>

- (88) City Council requests the Toronto Police Services Board to participate in the Fuel Site Review City-wide being directed by Fleet Services;
- (89) The Commissioner of Corporate Services, in consultation with the Director of Fleet Services report to the Administration Committee meeting in August 2005 on the status of the taxi inspection targets achieved and savings realized to the City; and
- (90) The Toronto Transit Commission, Toronto Police Service, Fire Services, and other City ABCs meet to discuss a strategy to maximize market pricing on diesel and other fuels, and report thereon to the Administration Committee.

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Human Resources:

- (91) The 2005 BAC Recommended Operating Budget for Human Resources of \$27.697 million gross and \$25.888 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Employment Services	8,450.4	8,081.5
Organizational Behaviour	1,740.8	1,740.8
Employee and Labour Relations	3,897.0	3,734.0
Departmental Services	13,368.2	12,093.5
Fair Wage and Labour Trade Office	<u>240.8</u>	<u>238.2</u>
Total Program Budget	<u>27,697.2</u>	<u>25,888.0</u>

- (92) The Labour Relations request to change five temporary positions to permanent be limited to converting three temporary to permanent and retaining two temporary positions; and
- (93) The Continuous Collective Bargaining Budget be approved with the condition that the new approved positions be temporary positions rather than permanent positions, to provide for a one year review.

Subject to the following amendment by the Policy and Finance Committee:

The Policy and Finance Committee recommends that:

- (1) City Council adopt the recommendations of the Budget Advisory Committee contained in the confidential communication (February 7, 2005) from the Budget Advisory Committee; and
- (2) discussions pertaining thereto be held in-camera as the subject matter relates to personal matters about identifiable individuals, including municipal or local board employees.

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Information and Technology:

- (94) The 2005 BAC Recommended Operating Budget for Information and Technology of \$52.756 million gross and \$42.499 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Desktop Computing	32,908.8	24,344.9
Applications and Delivery	14,423.0	12,948.3
Voice and Telecommunications	2,498.0	2,498.0
Information and Products	2,925.7	2,707.3
	<hr/>	<hr/>
Total Program Budget	<u>52,755.5</u>	<u>42,498.5</u>

- (95) The Information and Technology Division in consultation with the Finance Department, review the operating and budget structure of the Information and Technology Division and make the required adjustments by the end of June 30, 2005; and
- (96) The recommendations contained in the report of January 17, 2005 from the Commissioner of Corporate Services be adopted:
- (a) the Administration Committee's recommended 2005 Operating Budget for the Information and Technology Division of Corporate Services be amended by \$4.9 million gross, \$0 net, to reflect the staffing costs of 55 temporary positions supporting the TELS roll out; funding has been provided in the BAC Recommended TELS Capital Budget; and
 - (b) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

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Legal Services:

- (97) The 2005 BAC Recommended Operating Budget for Legal Services of \$25.630 million gross and \$17.686 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross (\$000s)</u>	<u>Net (\$000s)</u>
Municipal Law	4,836.6	2,616.7
Litigation	4,609.0	3,348.7
Administration	1,572.1	1,572.1
Planning	3,936.4	3,581.4
Real Estate	4,281.6	3,133.9
Employment Law	2,023.1	1,923.1
Prosecutions	4,371.6	1,510.2
Total Program Budget	<u>25,630.4</u>	<u>17,686.1</u>

- (98) The City Solicitor first attempt to hire temporary employees to fill the two Insurance Claims Defence Solicitor positions for litigation and report back to the Administration Committee at the end of the year, outlining the costs and savings that have been realized as a result of hiring the two new Insurance Claims Defence Lawyers, including details on costs associated with the employees such as salaries, overheads, benefits, etc.

Service Improvement and Innovation:

- (99) The 2005 BAC Recommended Operating Budget for Service Improvement and Innovation of \$7.318 million gross and \$6.787 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross (\$000s)</u>	<u>Net (\$000s)</u>
Executive Office	386.1	386.1
Departmental Program Support	6,931.6	6,401.0
Total Program Budget	<u>7,317.7</u>	<u>6,787.1</u>

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FINANCE DEPARTMENT

Finance:

(100) The 2005 BAC Recommended Operating Budget for the Finance Department of \$68.360 million gross and \$34.754 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Support Services	1,323.4	1,064.9
Corporate Finance	3,266.2	1,375.5
Financial Planning	4,317.1	3,499.7
Pension, Payroll and Employee Benefits	10,464.2	8,857.5
Purchasing and Materials Management	7,358.7	6,155.1
Accounting Services	10,352.8	7,982.9
Revenue Services	30,861.3	5,402.4
Special Projects	416.3	416.3
	<hr/>	<hr/>
Total Program Budget	68,360.0	34,754.3

OTHER CITY DEPARTMENTS

Auditor General's Office:

(101) The 2005 BAC Recommended Operating Budget for the Auditor General's Office of \$3.510 million gross and net, be approved for the following service:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Auditor General's Office	3,509.9	3,509.9
	<hr/>	<hr/>
Total Program Budget	3,509.9	3,509.9

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Chief Administrator's Office:

(102) The 2005 BAC Recommended Operating Budget for the Chief Administrator's Office of \$5.837 million gross and \$5.542 million net, be approved for the following services:

<u>Service:</u>	Gross (\$000s)	Net (\$000s)
Executive Management	1,330.1	1,330.1
Strategic and Corporate Policy	3,803.9	3,803.9
Internal Audit	702.7	407.7
	<hr/>	<hr/>
Total Program Budget	<u>5,836.7</u>	<u>5,541.7</u>

City Council:

(103) The 2005 BAC Recommended Operating Budget for City Council of \$18.007 million gross and net, be approved for the following services:

<u>Service:</u>	Gross (\$000s)	Net (\$000s)
Councillors' Salaries and Benefits	4,364.8	4,364.8
Councillors' Staff Salaries and Benefits	9,690.3	9,690.3
Councillors' Office Budget	2,256.4	2,256.4
Councillors' General Expenses	1,495.2	1,495.2
Integrity Commissioner's Office	200.0	200.0
	<hr/>	<hr/>
Total Program Budget	<u>18,006.7</u>	<u>18,006.7</u>

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Office of the Mayor:

- (104) The 2005 BAC Recommended Operating Budget for the Office of the Mayor of \$1.768 million gross and net, comprised of the following service, be approved:

<u>Service:</u>	Gross <u>(\$000s)</u>	Net <u>(\$000s)</u>
Mayor's Office	<u>1,768.3</u>	<u>1,768.3</u>
Total Program Budget	<u><u>1,768.3</u></u>	<u><u>1,768.3</u></u>

- (105) The policy approved for the Council Program on the administration of the staff replacement and severance fund equally applying to the Mayor's Office program be approved; and

- (106) The Mayor's staff being considered as part of the Council General Administration Budget for the purpose of funding severance and vacation replacement costs and that the Mayor's Budget be reduced by \$41,000 accordingly.

3-1-1 Project:

- (107) The 2005 BAC Recommended Operating Budget for the 3-1-1 Project of \$0.503 million gross and \$0.503 million net, comprised of the following service, be approved:

<u>Service:</u>	Gross <u>(\$000s)</u>	Net <u>(\$000s)</u>
Project Management Office	<u>503.0</u>	<u>503.0</u>
Total Program Budget	<u><u>503.0</u></u>	<u><u>503.0</u></u>

- (108) The recommendations contained in the report of January 28, 2005 from the Chief Administrative Officer be adopted:

- (a) Operating funds of up to \$503,102.00 be approved for 2005 for project management of the 3-1-1 Initiative,

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contingent upon the 3-1-1 Council Staff Working Group's review of the need for position backfilling;

- (b) a total project cost of and 4,892,000 million with a 2005 cash flow of \$1,396,000 and a 2006 cash flow of \$3,495,000 for an automated work order system for Parks and Recreation, Forestry TMMS system upgrade, and Forestry Call Centre be approved and added to the 2005 Recommended Capital Budget for Parks and Recreation; and that the 2005 cash flow of \$1,396,000 be funded from the Capital Financing Reserve Fund;
- (c) the Economic Development, Culture and Tourism Department consult with the Council-Staff Working Group on work order system options, design and capability required for 3-1-1 preparation and eventual integration;
- (d) the Chief Administrative Officer report to Council before the end of the second quarter of 2005, through the e-City and Administration Committees, on 2005 and 2006 3-1-1 capital budget requirements in accordance with final recommendations of the Council-Staff Working Group for Council approval; and
- (e) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

AGENCIES, BOARDS AND COMMISSIONS

Arena Boards Of Management:

- (109) The 2005 BAC Recommended Operating Budget for Arena Boards of Management of \$5.477 million gross and \$0.248 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
George Bell Arena	463.1	27.0
William H. (Bill) Bolton Arena	698.1	(0.9)

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Larry Grossman Forest Hill Memorial Arena	862.3	(1.2)
Leaside Memorial Community Gardens	892.1	91.0
McCormick Playground Arena	575.5	(0.7)
Moss Park Arena	512.9	124.0
North Toronto Memorial Arena	717.9	(0.4)
Ted Reeve Community Arena	<u>754.9</u>	<u>9.4</u>
Total Program Budget	<u>5,476.8</u>	<u>248.2</u>

- (110) The Chief Financial Officer and Treasurer be directed to deduct such arrears from the Arena's 2005 net Budget for all Arena Boards that have ice resurfacers reserve payments in arrears.

Association of Community Centres:

- (111) The 2005 BAC Recommended Operating Budget for the Association of Community Centres of \$5.716 million gross and \$5.555 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
519 Church Street	986.8	986.8
Applegrove Complex	306.7	306.7
Cecil	544.9	544.9
Central Eglinton	453.9	453.9
Community Centre 55	521.3	521.3
Eastview Neighbourhood	411.5	411.5
Harbourfront	906.8	906.8
Ralph Thornton	546.3	504.2
Scadding Court	676.1	676.1
Swansea Town Hall	346.6	227.9
AOCC – General	<u>15.0</u>	<u>15.0</u>
Total Program Budget	<u>5,715.9</u>	<u>5,555.1</u>

- (112) \$15,000.00 be allocated to the Association of Community Centres program to undertake a review of the desk top support requirements, in conjunction with Corporate Information and Technology, to determine the most cost effective desk top support strategy for the 10 Centres; such strategy be implemented in 2005; and the strategy and related

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costs be reported to the Budget Advisory Committee in the 2006 budget process.

Exhibition Place:

(113) The 2005 BAC Recommended Operating Budget for Exhibition Place of \$45.945 million gross and (\$0.249) million net surplus, comprised of the following services, be approved:

<u>Service:</u>	Gross (\$000s)	Net (\$000s)
Canadian National Exhibition	18,445.2	(676.4)
Exhibition Place	14,500.3	1,717.2
National Trade Centre	<u>12,999.5</u>	<u>(1,289.8)</u>
Total Program Budget	<u>45,945.0</u>	<u>(249.0)</u>

Heritage Toronto:

(114) The 2005 BAC Recommended Operating Budget for Heritage Toronto of \$0.519 million gross and \$0.308 million net, comprised of the following services, be approved:

<u>Service:</u>	Gross (\$000s)	Net (\$000s)
Heritage Programming	174.9	26.9
Advocacy	245.1	241.9
Heritage Fund Development	<u>99.0</u>	<u>39.1</u>
Total Program Budget	<u>519.0</u>	<u>307.9</u>

(115) All programming with third party financing be approved, subject to the receipt of such funding during 2005; and

(116) Beginning with the 2006 Budget process, Heritage Toronto and the City's Cultural Affairs, Museums and Heritage Preservation Services meet well in advance of the Operating Budget submission deadlines to ensure that the provision of heritage services are co-ordinated and aligned and to address any issues, concerns or additional opportunities regarding the effective co-ordination of such services.

Parking Tag Enforcement and Operations:

(117) The 2005 BAC Recommended Operating Budget for Parking Tag Enforcement and Operations of \$42.080 million gross and \$41.172 million net revenue, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Parking Enforcement Unit	31,873.9	31,408.9
Parking Tag Operations	9,216.4	9,216.4
Court Services	990.0	990.0
Parking Tag Revenue	_____	<u>(82,787.0)</u>
Total Program Budget	<u>42,080.3</u>	<u>(41,171.7)</u>

(118) Council approve, in principle, the transfer of parking enforcement on street meter/pay-and-display areas from the Toronto Police Service – Toronto Parking Enforcement Unit to the Toronto Parking Authority, and requested the Chief Administrative Officer and the Chief Financial Officer and Treasurer to work with the Toronto Parking Authority and the Toronto Police Service to facilitate the transfer with the objective of improving service and achieving savings to take effect in the 2006 fiscal year or earlier; and

(119) The following four program areas be consolidated into the Parking Tag Enforcement and Operations Program to facilitate Council review of these related operations:

- (a) Police – Parking Enforcement Unit;
- (b) Finance – Parking Revenue Processing;
- (c) Court Services – Judicial Processing of Parking Tickets; and
- (d) Non-Program – Parking Tag Revenue.

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Theatres:

- (120) The 2005 BAC Recommended Operating Budget for Theatres of \$19.843 million gross and \$2.831 million net, comprised of the following services, be approved:

<u>Service:</u>	Gross (\$000s)	Net (\$000s)
Hummingbird Centre	12,873.9	0.0
St. Lawrence Centre for the Arts	3,494.3	1,435.1
Toronto Centre for the Arts	<u>3,475.2</u>	<u>1,396.3</u>
Total Program Budget	<u>19,843.4</u>	<u>2,831.4</u>

- (121) That the General Manager of the St. Lawrence Centre review opportunities for cost savings and the current rental rate structure and report back to Budget Advisory Committee in 2005 with options to recover the costs of rental activity and reduce the net subsidy from the City for the 2006 Operating Budget process;
- (122) Any year-end surplus for the Toronto Centre for the Arts and the Hummingbird Centre be transferred to the respective operating stabilization reserves;
- (123) The Commissioner of Economic Development Culture and Tourism work with the St. Lawrence Centre for the Performing Arts to develop a plan for the capital maintenance of the Centre and report back to the Economic Development and Parks Committee and the Budget Advisory Committee;
- (124) The Commissioner of Economic Development Culture and Tourism and the Chief Financial Officer and Treasurer report back to the Economic Development and Parks Committee and the Budget Advisory Committee by July 2005 on the development of a framework and policies for the treatment of minor and major capital projects for City Theatres which complies with City procedures and processes; and
- (125) The Hummingbird Centre, Toronto Centre for the Arts, in consultation with the Commissioner of Economic Development Culture and Tourism, the Chief Financial Officer and Treasurer report back to the Budget Advisory Committee in July 2005 on how they can improve

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efficiencies and achieve additional savings, including increased co-operation in areas such as programming and operations.

Toronto and Region Conservation Authority:

(126) The 2005 BAC Recommended Operating Budget for Toronto and Region Conservation Authority of \$29.842 million gross and \$2.809 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross (\$000s)</u>	<u>Net (\$000s)</u>
Corporate Services	4,189.2	2,110.2
Watershed Health	16,335.1	2,230.6
Public Use Recreation	8,849.6	1,786.2
Rouge Park Interim Management	468.1	75.2
Subtotal	<u>29,842.0</u>	<u>6,202.2</u>
Toronto Water Contribution to 2005 TRCA Operating Program		(3,393.1)
Total Program Budget	<u>29,842.0</u>	<u>2,809.1</u>

(127) \$3.393 million (2004 base contribution of \$3.327; \$0.066 million 2005 net incremental contribution) of the \$6.203 million 2005 BAC Recommended Toronto and Region Conservation Authority Net Operating Budget (City share of TRCA Municipal Levy) be funded from the Water Capital Reserve Fund for watershed protection related programs.

Toronto Atmospheric Fund:

(128) The 2005 BAC Recommended Operating Budget for the Toronto Atmospheric Fund of \$1.649 million gross and \$0.000 million net, comprised of the following service, be approved:

<u>Service:</u>	<u>Gross (\$000s)</u>	<u>Net (\$000s)</u>
Toronto Atmospheric Fund	1,649.3	0.0
Total Program Budget	<u>1,649.3</u>	<u>0.0</u>

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Toronto Parking Authority:

(129) The 2005 BAC Recommended Operating Budget for the Toronto Parking Authority of \$54.282 million gross and (\$43.012 million) net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
On-Street Parking	10,277.0	(25,223.0)
Off-Street Parking	44,005.0	(16,843.0)
Additional Net Revenue Growth		<u>(0,946.0)</u>
Total Program Budget	<u>54,282.0</u>	<u>(43,012.0)</u>

(130) The Toronto Parking Authority extend parking meter hours to midnight in the downtown;

(131) The Toronto Parking Authority organize a pilot project to extend parking meters on residential streets that flank major arterial roads;

(132) The Toronto Parking Authority reinstate paid parking in waterfront parks;

(133) In principle, parking enforcement be transferred from the Toronto Police Service to the Toronto Parking Authority and requested the Chief Administrative Officer and the Chief Financial Officer and Treasurer to work with the Toronto Parking Authority and the Toronto Police Service to facilitate the transfer with the objective of improving service and achieving savings to take effect in the 2006 fiscal year or earlier; and,

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- (134) The President of the Toronto Parking Authority, in consultation with the Chief General Manager of the Toronto Transit Commission and the Chief Financial Officer and Treasurer, report to the Toronto Transit Commission and the Toronto Parking Authority on a commuter parking strategy.

Subject to the following amendments by the Policy and Finance Committee:

The Policy and Finance Committee recommends that:

- (i) City Council adopt recommendations (1), (3) and (4) in the Recommendations Section of the report (February 10, 2005) from the President, Toronto Parking Authority, entitled "Adjustments to Rates at On-Street Meter Parking Rates in Three locations"; and defer consideration of Recommendation (2); and
- (ii) the President, Toronto Parking Authority be requested to consult with the BIA and report back to the Policy and Finance Committee in June, 2005, on the status of the Toronto Transit Commission track replacement and RC Harris Filtration Plant project.

Toronto Police Service:

- (135) The 2005 BAC Recommended Operating Budget for Toronto Police Service of \$721.447 million gross and \$688.859 million net (such amount to include the provision of the CAP program in the amount of \$545,000 in 2005), comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Chief Command	12,574.2	12,572.2
Corporate Support Command	180,908.2	161,744.8
Policing Support Command	177,227.8	171,735.2
Policing Operations Command	350,737.1	342,807.3
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Total Program Budget	<u>721,447.3</u>	<u>688,859.5</u>

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- (136) Referred the report (January 25, 2005) from the Chief of Police, addressed to the Chair and Members of the Toronto Police Services Board, respecting the additional costs of policing the Entertainment District, to the Chief Administrative Officer and Chief Financial Officer and Treasurer, for a report thereon to the Budget Advisory Committee in April 2005, in consultation with the appropriate City staff, staff from the Toronto Police Service and local Councillors, such report to include, but not be limited to:
- (a) How the cost of policing in the Entertainment District can be recovered from the businesses in the Entertainment District; and
 - (b) Information on how the funds so recovered will be used to enhance direct frontline Police Services in the City; and
- (137) Specifically creating a new class of business license for entertainment facilities with a new license fee that would include a component for policing.

Toronto Police Service Board:

- (138) The 2005 BAC Recommended Operating Budget for the Toronto Police Service Board of \$1.278 million gross and \$1.278 million net be approved.

Subject to the following amendment by the Policy and Finance Committee:

The Policy and Finance Committee recommends that City Council adopt the recommendation of the Police Services Board contained in the communication (February 14, 2005) from the Chair, Toronto Police Services Board, entitled "Responsibility for Enforcement of On-Street Pay and Display and Parking Meters." (**Motion by Councillor McConnell**)

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Toronto Public Health:

- (139) The 2005 BAC Recommended Operating Budget for Public Health of \$187.709 million gross and \$69.238 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross (\$000's)</u>	<u>Net (\$000's)</u>
Office of the Medical Officer of Health	1,285.9	547.8
Policy and Planning	10,216.1	4,492.4
Healthy Families	50,022.0	10,256.2
Healthy Living	28,787.5	12,206.7
Dental Services	17,725.4	8,271.7
Communicable Disease Control	35,400.2	12,395.4
Healthy Environments	27,499.0	15,731.3
Support Services	<u>16,772.4</u>	<u>5,336.9</u>
Total Program Budget	<u>187,708.5</u>	<u>69,238.4</u>

- (140) Approval of \$0.628 million gross and net for the payroll costs of the Integrated Public Health Information System capital project, be subject to receipt of \$0.345 million Provincial subsidy; and
- (141) Animal Services review its licensing fees and collection rate, prior to the 2006 budget process, with a view to raising enough revenue to sustain and expand Animal Services without using the tax base, and that a review of possible methods to communicate to residents that dog licenses are required include co-ordination with Veterinarians and Veterinarian Clinics across the City.

Subject to the following amendments by the Policy and Finance Committee:

The Policy and Finance Committee recommends that City Council:

- (1) adopt the recommendations of the Board of Health contained in the communication (February 14, 2005) from the Board of Health, entitled "Secondary School and Youth Focussed Nutrition Programs"; and

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- (2) adopt the recommendations of the Board of Health contained in the communication (February 14, 2005) from the Board of Health, entitled “The Ontario Tobacco Strategy’s Smoke-Free Ontario Campaign: Provincial Funding for Tobacco Control Programming”. **(Motion by Mayor Miller)**

Toronto Public Library:

- (142) The 2005 BAC Recommended Operating Budget for Toronto Public Library of \$152.013 million gross and \$137.582 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000's)</u>	<u>Net</u> <u>(\$000's)</u>
Library Administration	5,020.9	4,820.9
Library Services	<u>146,992.5</u>	<u>132,761.5</u>
Total Program Budget	<u>152,013.4</u>	<u>137,582.4</u>

- (143) The 2005 Sick leave costs be funded from a one-time withdrawal from the City’s Employee Liability Reserve Fund, and that for 2006 and subsequent years, the Toronto Public Library include a planned contribution to its own reserve to fund these costs; and
- (144) Recommendation 2, contained in the Report (January 17, 2005) from the City Librarian entitled, “Wage Rate and Job Classification Harmonization Award” be adopted, subject to adding that the retroactive payment of approximately \$7.992 million be taken from the City Employee/Retiree Benefits Reserve Fund and the \$6.210 million for 2005, to be added to Toronto Library Board Operating Budget.

Toronto Transit Commission - Conventional:

- (145) The 2005 BAC Recommended Operating Budget for the Toronto Transit Commission Conventional System of \$956.066 million gross and \$213.880 million net based on a

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ridership level of 426 million riders, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Conventional	956,066.2	213,880.0
Total TTC Operating Budget	<u>956,066.2</u>	<u>213,880.0</u>

- (146) The Chief General Manager and the Chair of the TTC be requested to consider implementing a fare increase in 2005 such that the resulting revenue is increased by approximately \$10.0 million in 2005;
- (147) The City's Chief Financial Officer and Treasurer be granted the authority to enter into the necessary agreements with the TTC and the Federal and/or Provincial governments to secure funding for the 2005 and future year TTC Conventional System operating budgets and to create any reserve funds that might be required as a condition of funding from the other Orders of Government;
- (148) That the staff recommendations in the Recommendation Section of the report (January 20, 2005) from the Chief Administrative Officer and the Chief Financial Officer and Treasurer (Respecting Property Tax Exemption for TTC Property) be adopted:
- (a) Council amend a previously adopted recommendation regarding a property tax exemption for TTC properties that reads:
- “That the Province be requested to amend the *City of Toronto Act, 1997* (No. 2) so as to provide a property tax exemption for leased TTC commuter parking lots on hydro corridors and for the Toronto Coach Terminal, and that the Chief Administrative Officer be directed to meet with the appropriate Provincial officials to discuss this request” (Clause 10, Report 4 of the Policy and Finance Committee, adopted by Council at its meeting of May 21, 22 and 23, 2003);

by deleting the phrase “and for the Toronto Coach Terminal” and inserting “and all properties owned and/or operated by the Toronto Transit Commission that are subject to payment-in-lieu of taxes,” such that the recommendation as amended reads:

“That the Province be requested to amend the *City of Toronto Act, 1997* (No. 2) so as to provide a property tax exemption for leased TTC commuter parking lots on hydro corridors and all properties owned and/or operated by the Toronto Transit Commission that are subject to payment-in-lieu of taxes, and that the Chief Administrative Officer be directed to meet with the appropriate Provincial officials to discuss this request”;

- (b) the Chief Administrative Officer be directed to bring this matter forward in discussions with the Province to incorporate said provisions within a new *City of Toronto Act*;
 - (c) this report be referred to the Policy and Finance Committee; and
 - (d) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (149) The Chief General Manager and the Chair of the TTC report back to the Budget Advisory Committee prior to the 2006 budget process on the implications of reducing absenteeism by one-percent;
- (150) The Chief General Manager and the Chair of the TTC be requested to adjust the Commission’s budget review schedule in 2005 so that it more closely matches the scheduled requirements of the City of Toronto’s budget review process for 2006 and beyond; and
- (151) That the Chief General Manager and the Chair of the TTC co-ordinate its internal 2006 budget review with that of the Budget Advisory Committee.

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Subject to the following amendment by the Policy and Finance Committee:

The Policy and Finance Committee recommends to City Council that should additional funding become available for public transit the Toronto Transit Commission be authorized to complete those portions of the Ridership Growth Strategy that were deleted from the Operating Budget, subject to review by the Policy and Finance Committee through the Budget Advisory Committee. **(Motion by Councillor Moscoe)**

Toronto Transit Commission - Wheel-Trans:

(152) The 2005 BAC Recommended Operating Budget for Toronto Transit Commission - Wheel Trans of \$55.870 million gross and \$53.060 million net be approved:

<u>Service:</u>	Gross <u>(\$000s)</u>	Net <u>(\$000s)</u>
Wheel – Trans	55,870.9	53,060.5
	<hr/>	<hr/>
Total TTC Operating Budget	<u>55,870.9</u>	<u>53,060.5</u>

(153) The 2005 subsidy for the TTC Conventional system be set at \$53.060 million net based on an unaccommodated rate of 2 percent;

(154) The City's Chief Financial Officer and Treasurer and the Chief General Manager of the TTC be granted the authority to enter into the necessary agreements with the TTC and the Federal and/or Provincial governments to secure funding for the 2005 and future year Wheel-Trans operating budgets;

(155) The Chief General Manager of the TTC be requested to report back to the Budget Advisory Committee prior to the start of the 2006 budget process on the feasibility of implementing an on-line trip booking system for Wheel-Trans registrants including all cost and savings implications; and

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- (156) The Chief General Manager of the TTC be requested to report back to the Budget Advisory Committee prior to the start of the 2006 budget process on the impacts of (i) increasing the percentage of trips provided by accessible vehicles from 84 percent in 2004 to 90 percent (ii) the feasibility of obtaining corporate sponsorship for Wheel-Trans service as an additional source of revenue in 2005.

Toronto Zoo:

- (157) The 2005 BAC Recommended Operating Budget of \$34.864 million gross and \$11.069 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Biology and Conservation	9,937.1	9,401.0
Marketing and Communications	9,658.8	903.0
Administrative and Site Services	14,054.3	13,869.3
General Management	1,078.1	1,042.2
Animal and Endangered Species	136.0	0.0
Revenue and Recoveries	0.0	(14,146.5)
	<hr/>	<hr/>
Total Program Budget	<u>34,864.3</u>	<u>11,069.0</u>

- (158) The General Manager and CEO of the Toronto Zoo develop and report back, as part of the 2006 Operating Budget process, revised retail targets, including comparators from other jurisdictions, and options for improving performance results with respect to on-site revenues; and
- (159) The General Manager and CEO of the Toronto Zoo report to the Budget Advisory Committee if 2005 revenues exceed budgeted amounts, to seek approval for these funds to be applied to any outstanding accreditation concerns.

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Yonge Dundas Square:

- (160) The 2005 BAC Recommended Operating Budget for Yonge Dundas Square of \$1.008 million gross and \$0.571 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross \$000s)</u>	<u>Net (\$000s)</u>
Yonge Dundas Square	<u>1,008.2</u>	<u>571.2</u>
Total Program Budget	<u><u>1,008.2</u></u>	<u><u>571.2</u></u>

- (161) The Yonge Dundas Square Board of Management report by June 2005, through the Commissioner of Economic Development Culture and Tourism and the Chief Financial Officer and Treasurer to Budget Advisory Committee, on the 2006 and future year impacts of the new Business Plan resulting from the adoption of a new Business Plan.

CORPORATE ACCOUNTS

Community Partnership and Investment Program:

- (162) The 2005 BAC Recommended Operating Budget for Community Partnership and Investment Program of \$43.978 million gross and \$38.999 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross (\$000s)</u>	<u>Net (\$000s)</u>
Arts and Culture	15,762.1	15,512.1
Community Services	11,880.7	11,880.7
Recreation	1,280.4	1,280.4
Public Health	4,924.6	4,724.6
Housing	6,927.0	2,398.3
Access and Equity	773.8	773.8
Economic Development	581.3	581.3
Urban Development	309.3	309.3
Miscellaneous	<u>1,539.0</u>	<u>1,539.0</u>
Total Program Budget	<u><u>43,978.2</u></u>	<u><u>38,999.5</u></u>

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- (163) The 2005 Enhanced Service funding of \$0.195 million gross and \$0 million net for the Toronto Heritage Grant Program be approved, subject to Council's approval of a staff report anticipated in early 2005, identifying significant policy and program amendments to the Toronto Heritage Grant Program; and
- (164) The Occupancy Cost Grants of \$0.430 million gross and net, excluding the direct funding to agencies, be transferred from the Community Partnership and Investment Program to the Facilities and Real Estates Operating Budget after the 2005 Budget is approved by Council in February 2005.

Capital and Corporate Financing/Non-Program:

- (165) The 2005 BAC Recommended Operating Budget for Non-Program of \$869.430 million gross and \$47.127 million net, comprised of the following services, be approved:

<u>Service:</u>	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Capital and Corporate Financing	434,073.8	430,573.8
Non-Program Expenditures	435,356.5	362,468.6
Non-Program Revenue		<u>(745,915.0)</u>
Total Program Budget	<u>869,430.3</u>	<u>47,127.4</u>

- (166) The following recommendation contained in the Recommendation Section of the report (July 8, 2004) from the Chief Financial Officer and Treasurer, entitled "Policy on Management of Operating Budget Surpluses", be adopted:
- (a) The surplus carried forward be zero by the 2007 fiscal year and that this be accomplished by reducing the surplus carried forward in 2005 to a target level of \$10 million, in 2006 to \$5 million and 2007 to zero;
- (167) The Chief Administrative Officer and the Chief Financial Officer and Treasurer be directed to make the appropriate adjustments from the Non-Program Budget to the Program Budgets of the \$5.3 million additional savings resulting from the increased gapping; and

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(168) The staff recommendations contained in the Recommendations Section of the report (January 28, 2005) from the Chief Financial Officer and Treasurer, entitled “2005 Annual Sinking Fund Levies and Activity during 2004” seeking Council’s approval for payment of the annual sinking fund levies for 2005 to fulfil the legislative requirements of the *Municipal Act 2001* and to inform Council of the activities of the Sinking Fund during 2004, be adopted:

- (a) the 2005 sinking fund levies, as detailed in this report, be approved; and
- (b) the appropriate City of Toronto officials be authorized to take the necessary actions to give effect thereto.

Subject to the following amendments by the Policy and Finance Committee pertaining to Toronto Hydro:

The Policy and Finance Committee recommends that:

- (i) City Council adopt the staff recommendations in the Recommendations Section of the confidential report (February 14, 2005) from the Chief Financial Officer and Treasurer, entitled “2005 Operating Budget Funding - Hydro Proceeds”; such report to be considered in-camera as the subject matter relates to the security of the property of the municipality; **(Motion by Deputy Mayor Pantalone)**
- (ii) as part of the due diligence work and negotiations with Toronto Hydro, the Chief Administrative Officer and the Chief Financial Officer and Treasurer ensure that the twelve (12) staff members affected be assured of appropriate redeployment opportunities; and submit a report to the Policy and Finance Committee on this matter; and **(Motion by Deputy Mayor Pantalone)**
- (iii) City Council adopt the staff recommendations in the Recommendations Section of the report (February 15, 2005) from the Chief Administrative Officer, entitled “Metropolis 2005 Immigration Settlement Conference”; and

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Subject to the following amendment by the Policy and Finance Committee, as recommended by the Budget Advisory Committee on February 10, 2005:

“(4) the remaining funds in the Home Improvement Reserve Fund in the amount of \$158,749.00 be redirected to the Corporate Fund for Hosting Conferences.”;

- (B) requested the Mayor and the Chair of the Budget Advisory Committee to present directly to Council, a procedural framework for City Council’s budget debate; **(Motion by Councillor Soknacki)**
- (C) requested the Chief Administrative Officer and the Chief Financial Officer and Treasurer to report directly to Council on potential alternate sources of funding in lieu of weekend paid parking at waterfront parks; **(Motion by Deputy Mayor Bussin)**
- (D) requested the Commissioner of Economic Development Culture and Tourism to report directly to Council on arrangements to support Tourism Toronto; **(Motion by Councillor Soknacki)**
- (E) requested the Acting Commissioner of Works and Emergency Services to report directly to Council on how much money is spent on sidewalk clearing City-wide and in the South District; and **(Motion by Councillor McConnell)**
- (F) referred the following motion to the Chief Financial Officer and Treasurer for report thereon directly to Council:

Moved by Councillor Augimeri:

That the Policy and Finance Committee recommend to City Council that:

- (1) the 2005 BAC Recommended Operating Budget for the Toronto Public Library be increased by \$178.3 thousand to provide increased hours of operation in the three libraries located in the at-risk neighbourhoods identified by the Mayor’s Community Safety Initiative (Albion, Malvern and York Woods {Jane/ Finch}) and the hiring of a services specialist;

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- (2) if Recommendation (1) is not adopted, the 2005 BAC Recommended Operating Budget for the Toronto Public Library be increased by \$130.6 thousand to provide increased hours of operation in the three libraries located in the at-risk neighbourhoods identified by the Mayor's Community Safety Initiative (Albion, Malvern and York Woods {Jane/ Finch});
- (3) if Recommendations (1) and (2) are not adopted, the 2005 BAC Recommended Operating Budget for the Toronto Public Library be increased by \$73,000.00 to provide increased hours of operation in the Malvern Library;
- (4) if Recommendations (1), (2) and (3) are not adopted, the 2005 BAC Recommended Operating Budget for the Toronto Public Library be increased by \$49,000.00 to provide increased hours of operation in the Albion and York Woods libraries; and
- (5) if Recommendations (1), (2), (3) and (4) are not adopted, the 2005 BAC Recommended Operating Budget for the Toronto Public Library be increased by \$27,000.00 to provide increased hours of operation in the York Woods Library.
(Referral motion moved by Councillor Moscoe)

The following motions were also moved at the meeting and dealt with as follows:

Motion by Councillor Augimeri:

“That the Policy and Finance Committee recommend to City Council that the Economic Development Division 2005 Operating Budget be amended by adding \$49.2 thousand (gross) \$32.6 thousand (net) to reinstate one staff position in the Enterprise Toronto program.” **(Lost)**

Motion by Deputy Mayor Bussin:

“That the Policy and Finance Committee recommend to City Council that there be no change in fees under review for residential on-street parking permits and residential boulevard parking (front yard parking, boulevard parking, driveway widening, disabled front yard parking) until the review of practices in September 2005.” **(Lost)**

Motion by Mayor Miller:

“That the Commissioner of Economic Development, Culture and Tourism be requested to meet with Tourism Toronto and report directly to Council on financial arrangements with Tourism Toronto for 2005 and beyond.” **(Withdrawn)**

Motion by Councillor Watson:

“That Recommendation (2) of the motion by Councillor McConnell be amended to provide that prior to the release of these funds the Commissioner of Community and Neighbourhood Services be requested to report to Council through the Community Services Committee on the rationale and justification for enhancing the existing pilot project.” **(Lost)**

(City Council – Confidential – February 15, 2005)

(Clause 2 - Report 3)

On motion by Councillor Moscoe, the Policy and Finance Committee met privately to discuss the following Item No. 3-2, as it relates to the Capital Budget for the Toronto Transit Commission, having regard that the subject matter relates to a litigation or potential litigation matter affecting the municipality or local board, in accordance with the Municipal Act.

**3-2. City of Toronto 2005 Budget Advisory Committee Recommended
Capital Budget and 2006 - 2014 Capital Plan**

The Policy and Finance Committee considered a report (February 14, 2005) from the Chief Administrative Officer and the Chief Financial Officer and Treasurer presenting the 2005 Budget Advisory Committee Recommended Capital Budget and 2006–2014 Recommended Capital Plan for the City of Toronto; requesting approval for projects and associated cash flow for the year 2005 and future year commitments; and detailing by Program all of the amendments and recommendations made by the Budget Advisory Committee (BAC) during the Capital Budget review process up to and including the meeting of February 10, 2005.

The Policy and Finance Committee also considered the following:

- (i) confidential report (January 21, 2005) from the City Solicitor addressed to the Budget Advisory Committee entitled “Expenditure of Funds for Certain Approved Transactions-Front Street Extension Project, Ward 19-Trinity-Spadina”, on the Waterfront Revitalization Initiative, and because the subject matter deals with possible litigation under the *Municipal Act, 2001*, discussions be held in-camera;

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- (ii) confidential communication (February 10, 2005) from the Toronto Transit Commission with respect to the Sheppard Subway;
- (iii) copies of numerous e-mail communications addressed to Councillor Bussin regarding the Skateboard Park;
- (iv) copy of an e-mail communication from Brad Butt, Executive Director, Greater Toronto Apartment Association regarding garbage collection fees;
- (v) communication (February 14, 2005) from Chief General Manager, Toronto Transit Commission;
- (vi) Final Wrap-Up Notes (February 15, 2005);
- (vii) communications from Councillor Gloria Lindsay Luby, Councillor Gay Cowbourne, Councillor David Soknacki, Councillor Sylvia Watson, and Councillor Janet Davis, respecting Budget Town Hall meetings in their respective wards;
- (viii) 2005 Capital and Operating Budget Briefing Notes; and
- (ix) communication (February 7, 2005) from the Policy and Finance Committee and the Budget Advisory Committee advising the Committees met jointly on February 7, 2005, to hear deputations respecting the 2005 Capital and Operating Budgets and providing a list of the speakers.

Councillor Jane Pitfield, Don Valley West, appeared before the Policy and Finance Committee.

The Policy and Finance Committee recommended that City Council adopt the Staff Recommendations in the Recommendations Section of the report (February 14, 2005) from the Chief Administrative Officer and the Chief Financial Officer and Treasurer, subject to the amendments by the Policy and Finance Committee:

Corporate Capital Budget Recommendations:

It is recommended that:

- (1) the 2005–2014 Capital Plan and Forecast for the City totalling \$11.428 billion as detailed by Program and ABC in Appendix 5, comprising Tax Supported projects of \$11.318 billion and Toronto Parking Authority projects of \$110.198 million be received for information;

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- (2) the 2005 BAC Recommended Capital Budget with a total project cost of \$2.748 billion as summarized by Program and ABC in Appendix 1(i) be approved. These projects require 2005 cash flow of \$1.292 billion and future year commitments of \$823.916 million in 2006; \$377.595 million in 2007; \$128.990 million in 2008; \$49.946 million in 2009; and \$75.179 million in 2010-2014 and comprises the following:
 - (a) New Cash Flow Funding:
 - (i) new and change in scope projects with a total project cost of \$1.398 billion as detailed in Appendix 1(iii) be approved. These projects require 2005 cash flow of \$485.538 million and future year commitments of \$476.211 million in 2006; \$260.164 million in 2007; \$91.343 million in 2008; \$22.982 million in 2009 and \$62.162 million in 2010-2014;
 - (ii) previously approved projects (including project with 2003 and prior year carry-forward funding) with total commitments of \$1.115 billion as detailed in Appendix 1(iv) be approved. These projects require 2005 cash flow of \$571.819 million and future year commitments of \$347.705 million in 2006; \$117.431 million in 2007; \$37.647 million in 2008, \$26.964 million in 2009 and \$13.017 in 2010-2014;
 - (b) 2004 Approved cash flow for previously approved projects with carry-forward funding from 2004 to 2005 totalling \$234.776 million gross and \$113.463 million debt as detailed in Appendix 1.(v) be approved. (In accordance with existing policies, these expenditures were approved in 2004 and will have no incremental financing impact in 2005); and
- (3) financing sources for the 2005 BAC Recommended Tax Supported Capital Budget comprised of \$93.176 million from Reserves and Reserve Funds, \$124.172 million of Capital from Current, \$43.835 million of Developmental Charges, \$108.776 million from other sources, \$82.588 million from Provincial Grants and Subsidies, \$53.899 million Federal Subsidy and debt of \$526.720 million (see Appendix 4) be approved;
- (4) capital expenditures in an amount not to exceed \$526.720 million be debenture financed for the Tax Supported 2005 Capital Budget, for a term up to, but not exceeding 10 years;

- (5) the City of Toronto request confirmation of financing support for the TTC 2005 BAC Recommended Capital Budget and future year commitments from the provincial government and federal government in order to minimize the capital financing burden on the City of Toronto;
- (6) new debt service cost of \$11.752 million for 2005; \$43.089 million for 2006; resulting from the approval of the 2005 BAC Recommended Capital Budget, be approved for inclusion in the 2005 and future year Operating Budgets;
- (7) the reports, transmittals and communications that are on file with the City Clerk's Office (including Appendix 7 herewith attached) as considered by the Budget Advisory Committee at its 2005 budget review meetings be received; and
- (8) the appropriate City officials be authorized and directed to take the necessary actions to give effect thereto.

Program Recommendations:

Community and Neighbourhood Services:

Children's Services:

- (1) the 2005-2014 capital program request for Children's Services, with a 2005 cash flow of \$9.140 million and total 10-year project cost of \$21.685 million be received;
- (2) the 2005 BAC Recommended Capital Budget for Children's Services with a total project cost of \$7.736 million and a 2005 cash flow of \$12.976 million and no future year commitments be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) four new sub-projects and one new change in scope sub-project, with a 2005 total project cost of \$7.736 million that requires cash flow of \$7.736 million in 2005 and no future year commitments;

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- (ii) one previously approved sub-project with a 2005 cash flow of \$0.104 million and no future year commitments; and
 - (iii) one sub-project from a previously approved project with carry forward funding from 2003 requiring 2005 cash flow of \$0.378 million, which forms part of the affordability target that requires Council to reaffirm its commitment; and
- (b) 2004 Approved cash flow for five previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$4.758 million;
- (3) new debt service costs of \$0.054 million in 2005 and incremental costs of \$0.197 million in 2006 resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the 2005 and future year Operating Budgets; and
- (4) approval of \$4.0 million of the \$5.0 million gross expenditure for the Health and Safety/Playground project, corresponding to Provincial subsidies, be conditional upon receiving funding from the Province.

Homes for the Aged:

- (5) the 2005-2014 capital program request for Homes for the Aged with a 2005 cash flow of \$11.734 million and total 10-year project cost of \$32.134 million be received;
- (6) the 2005 BAC Recommended Capital Budget for Homes for the Aged with a total project cost of \$3.75 million and a 2005 cash flow of \$11.734 million and no future year commitments be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) three new sub-projects, with a 2005 project cost of \$3.750 million that requires cash flow of \$3.750 million in 2005, with no future year commitments; and
 - (ii) two previously approved projects with a 2005 cash flow of \$5.984 million; and

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- (b) 2004 Approved cash flow for three previously approved projects with carry forward budgets from 2004 into 2005 totalling \$2.000 million; and
- (7) a cost centre called “HFA Community-Based Services”, within the Community Initiatives Reserve Fund be established, to be used to purchase furnishings, equipment and amenities as required by the Homes for the Aged and other (Toronto Community Housing Corporation (TCHC) seniors’ supportive housing community-based programs;

Shelter, Housing and Support:

- (8) the 2005-2013 capital program request for Shelter, Housing and Support with a 2005 cash flow of \$10.734 million and total 10-year project cost of \$120.063 million be received;
- (9) the 2005 Capital Budget for Shelter, Housing and Support with a total project cost of \$(0.400) million, 2005 cash flow of \$7.543 million and future year commitments of \$25.180 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) one new project and three change in scope projects, with a total 2005 project cost that total a reduction of \$(0.400) million, with cash flow of \$0.405 million in 2005 and future year commitment of \$(0.805) million reduction in 2006;
 - (ii) 12 previously approved projects with a 2005 cash flow of \$4.745 million and future year commitments of \$16.495 million in 2006; \$7.495 million in 2007; and \$1.995 million in 2008; and
 - (iii) five previously approved projects with carry forward funding from 2003 requiring 2005 cash flow of \$0.197 million, which forms part of the affordability target that requires Council to reaffirm its commitment; and
 - (b) 2005 Approved cash flow for 10 previously approved projects with carry forward funding from 2004 into 2005 totalling \$2.196 million;

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- (10) new debt service costs of \$0.012 million in 2005 and incremental costs of \$0.020 million in 2006, and \$(0.089) million in 2007 resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the 2005 and future year Operating Budgets;
- (11) future years operating impacts of \$1.238 million for 2006; \$1.528 million for 2007; \$1.031 million for 2008, emanating from the approval of the 2005 Capital Budget be considered within the overall scope of the Shelter, Housing and Support 2005 and future years' Operating Budget submissions; and
- (12) Shelter, Housing and Support program staff review the five Year Capital Plan prior to the 2006 process to ensure the future year commitments are achievable.

Social Services:

- (13) the 2005-2014 capital program request for Social Services, with a 2005 cash flow of \$2.460 million and total 10-year project cost of \$14.709 million be received;
- (14) the 2005 BAC Recommended Capital Budget for Social Services with a total project cost of \$2.330 million, 2005 cash flow of \$2.708 million and no future year commitments be approved. The Recommended Capital Budget consists of the following:
 - (a) new cash flow funding for one previously approved sub-project with a 2005 cash flow of \$2.330 million and no future year commitments; and
 - (b) 2004 Approved cash flow for three previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$0.378 million; and
- (15) new debt service costs of \$0.012 million in 2005 and incremental costs of \$0.043 million in 2006 resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the 2005 and future year operating budgets.

Works and Emergency Services:

Emergency Management Plan:

- (16) the 2005-2014 capital program request for the Emergency Management Plan, with a 2005 cash flow of \$3.804 million and total 10-year cost of \$5.951 million be received;
- (17) the 2005 Capital Budget for the Emergency Management Plan with a total project cost of \$1.206 million and a 2005 cash flow of \$3.804 million and future year commitments of \$2.147 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) one new project and one change in scope sub project, with a total project cost of \$1.206 million and a 2005 cash flow of \$0.706 million with future year commitments of \$0.500 million; and
 - (ii) two previously approved projects and one sub project with a 2005 cash flow of \$2.130 million; and
 - (b) 2004 Approved cash flow for the previously approved projects with carry forward funding from 2004 into 2005 totalling \$0.968 million;
- (18) new debt service costs of \$0.054 million for 2005 and incremental costs of \$0.208 million in 2006 and \$0.043 million in 2007 resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the 2005 and future year operating budgets;
- (19) operating impacts of \$0.005 million for 2005, emanating from the approval of the 2005 Capital Budget, be considered within the overall scope of the Emergency Management Plan 2005 Operating Budget submission;
- (20) the Acting Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer, report back to the Budget Advisory Committee, prior to the 2006 budget process, on a proposal to transfer the entire Emergency Management Plan Capital Budget to the appropriate program areas within the Works and Emergency Services Department;

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- (21) The HUSAR Project be adjusted so that the total project cost be increased from \$1 million gross, \$1 million net to \$2.1 million gross, \$525,000 net, subject to 75/25 funding from the Federal Government-Joint Emergency Preparedness Program (JEPP) grants; and
- (22) the Budget Advisory Committee recommended the adoption of the 2005 EMT Recommended Capital Budget for the Emergency Management Plan, as recommended by the Community Services Committee, including requesting the Acting Commissioner of Works and Emergency Services to report to the Budget Advisory Committee on the status of funding for the HUSAR Project, once the design phase is complete, given that Joint Emergency Preparedness Program (JEPP) funding has only been approved for the design phase of the project.

Emergency Medical Services:

- (23) the 2005-2014 capital program request of Emergency Medical Services, with a 2005 cash flow of \$8.030 million and total 10-year project cost of \$53.519 million be received;
- (24) the 2005 Capital Budget for Emergency Medical Services with a total project cost of \$13.424 with a 2005 cash flow of \$8.030 million and future year commitments of \$5.394 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) eight new sub projects, with a total project cost of \$8.958 million that requires cash flow of \$5.086 million in 2005 and future year commitments of \$3.272 million in 2006, \$0.300 million in 2007, and \$0.300 million in 2008; and
 - (ii) four previously approved sub projects with a 2005 cash flow of \$1.530 million and future year commitments of \$1.072 million in 2006, and \$0.450 million in 2007; and
 - (b) 2004 Approved cash flow for four previously approved projects with carry forward budgets from 2004 into 2005 totalling \$1.414 million;

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- (25) new debt service costs of \$0.199 million in 2005 and incremental costs of \$0.858 million in 2006, \$0.504 million in 2007, \$0.097 million in 2008 and \$0.035 million in 2009, resulting from the approval of the 2005 Recommended Capital Budget, be approved for inclusion in the 2005 and future year operating budgets;
- (26) operating impacts of \$0.327 million for 2005, emanating from the approval of the 2005 Capital Budget be considered within the overall scope of the EMS 2005 and future year operating budget submissions;
- (27) the Acting Commissioner of Works, Emergency Services report to Council on the results of the Multiple Book-On feasibility study upon completion, and amend the 5-Year EMS Capital Plan to reflect the cost of the resulting capital strategy;
- (28) EMS staff continue discussions regarding the provincial under funding with the Provincial Officials and report to Council on any achieved outcomes;
- (29) EMS, in consultation with the Financial Planning Division:
 - (a) develop a “smooth” distribution of cash flows within the current 5-Year Plan (based on the SOGR expenditures related to the current 40-station service dispatch model); and
 - (b) the resulting cash flows within the 5-Year Plan be subject to affordability constraints; and
- (30) the cash flow commitments related to the Station 21 project of \$3.092 million and \$1.719 million, in 2012 and 2013 respectively, be removed from the EMS cash flow commitments plan with it remaining a priority within the EMS 10-year capital plan.

Fire Services:

- (31) the 2005-2014 capital program request of Toronto Fire Services, with a 2005 cash flow of \$13.918 million and total 10-year project cost of \$86.443 million be received;

- (32) the 2005 Capital Budget for Toronto Fire Services with a total project cost of \$10.290 million and a 2005 cash flow of \$9.769 million and future year commitments of \$7.388 million be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) nine new sub-projects, with a 2005 total project cost of \$10.290 million that requires cash flow of \$2.902 million in 2005 and future year commitments of \$3.160 million in 2006, \$3.934 million in 2007 and \$0.294 million in 2008;
 - (ii) three previously approved sub-projects with a 2005 cash flow of \$1.834 million with no future year commitments; and
 - (iii) one sub-project from previously approved projects with carry forward funding from 2003 and prior years requiring 2005 cash flow of \$3.144 million with no future year commitment which forms part of the affordability targets that requires Council to reaffirm its commitment; and
 - (b) 2004 Approved cash flow for seven previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$1.889 million;
- (33) new debt service costs of \$0.084 million in 2005 and incremental costs of \$0.380 million in 2006, \$0.345 million in 2007, \$0.282 million in 2008 and \$0.034 million in 2009 resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the 2005 and future year operating budgets;
- (34) operating impacts of \$0.017 million in 2005, \$0.0 million for 2006, and 2007 for \$0.042 million, \$0.146 million for 2008 and \$0.087 million for 2009 emanating from the approval of the 2005 Capital Budget be considered within the overall scope of the Toronto Fire Services 2005 and future years' operating budget submissions;
- (35) the cash flow commitments related to the Station G-Sunnybrook project of \$1.241 million and \$1.613 million, in 2012 and 2013 respectively, be removed from the Fire Services cash flow

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commitments plan and that the Station G project remain a priority within the Fire Services 10-year capital plan;

- (36) the Acting Commissioner of Works and Emergency Services and the Fire Chief report back to the Budget Advisory Committee with the detailed status of project readiness for each project as outlined in the 5-year plan;
- (37) the Acting Commissioner of Works and Emergency Services, in consultation with the Fire Chief, revise the 10 year plan to adjust the planned timing of Fire Station Rebuild and Relocation projects in order to achieve less condensed cash flow estimates and report to Budget Advisory Committee prior to the 2006 Capital Budget process; and
- (38) the Acting Commissioner of Works and Emergency Services, in consultation with the Fire Chief and the Chief Financial Officer and Treasurer report to the Budget Advisory Committee on the feasibility and requirements to allocate resources to fund a reserve for the specific purpose of replacing the current Fire Boat.

Solid Waste Management Services:

- (39) the 2005-2014 capital program request for Solid Waste Management Services, with a 2005 cash flow of \$36.487 million and total 10-year project cost of \$281.964 million be received;
- (40) the 2005 Capital Budget for Solid Waste Management Services with a total project cost of \$8.000 million and a 2005 cash flow of \$35.987 million and future year commitments of \$44.739 million be approved. The BAC Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) four new projects, with a 2005 total project cost of \$5.400 million, and five change in scope projects of \$2.600 million, that requires cash flow of \$8.000 million in 2005 and no future year commitments; and
 - (ii) 14 previously approved projects with a 2005 cash flow of \$20.424 million and future year commitments of \$29.194 million in 2006, \$15.503 million in 2007, and \$0.042 million in 2008; and

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- (b) 2004 Approved cash flow for nine previously approved projects with carry forward budgets from 2004 into 2005 totalling \$7.563 million.
- (41) new debt service costs of \$0.770 million in 2005 and incremental costs of \$3.499 million in 2006, \$2.816 million in 2007, \$1.124 million in 2008, and \$0.005 million in 2009, resulting from the approval of the 2005 recommended capital program, be approved for inclusion in the 2005 and future year operating budgets;
- (42) operating impacts of \$3.788 million for 2005, (\$0.547) million for 2006, (\$0.900) million for 2007, \$1.665 million for 2008 and \$1.030 million for 2009 resulting from the approval of the 2005 BAC Recommended Capital Budget, be approved for inclusion in the 2005 and future year operating budgets; and
- (43) the Acting Commissioner of Works and Emergency Services report back to the Budget Advisory Committee, before the start of the 2006 Capital Budget process, on a 5-year Capital Plan within the 2005 affordability guidelines.

Transportation Services:

- (44) the 2005-2014 capital program request of Transportation Services, with a 2005 cash flow of \$309.682 million and total 10-year project cost of \$3,014.942 million be received;
- (45) the 2005 EMT Recommended Capital Budget for Transportation Services with a total project cost of \$254.567 million and a 2005 cash flow of \$282.736 million and future year commitments of \$171.677 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 47 new sub-projects, with a 2005 total project cost of \$254.567 million that requires cash flow of \$174.015 million in 2005 and future year commitments of \$53.622 million in 2006, \$13.940 million in 2007 and \$12.990 million in 2008;
 - (ii) 13 previously approved sub-projects with a 2005 cash flow of \$33.579 million and future year commitments of \$79.836 million in 2006, \$10.319 million in 2007 and \$0.970 million in 2008; and

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- (iii) two sub-projects from previously approved projects with carry forward funding from 2003 and prior years requiring 2005 cash flow of \$17.202 million with no future year commitment which forms part of the affordability targets that requires Council to reaffirm its commitment; and
 - (b) 2004 Approved cash flow for 46 previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$57.760 million;
- (46) new debt service costs of \$3.425 million in 2005; \$13.974 million in 2006, \$5.531 million in 2007, \$1.451 million in 2008 and \$1.019 million in 2009 resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the 2005 and future year operating budgets;
- (47) operating impacts of \$0.270 million for 2006, and \$0.270 million for 2007, emanating from the approval of the 2005 Capital Budget be considered within the overall scope of the Transportation Services 2005 and future years' operating budget submissions;
- (48) with respect to the Front Street Extension project, City Council be advised that the Works Committee does not support the \$255 million for the Front Street Extension and does not consider the project to be a Council priority; and further that:
- (a) all funding allocated to the Front Street Extension project, including any carry forward amounts, be deferred from the 2005 Capital Budget for Transportation Services;
 - (b) the Acting Commissioner of Works and Emergency Services advise the Works Committee at the earliest opportunity after funding for this project has been made available to the Works and Emergency Services Department;
 - (c) any significant financial commitments to the Front Street Extension be deferred until such time as City Council considers the F. G. Gardiner Expressway;
 - (d) City Council request the Commissioner of Urban Development Services, the Chief Financial Officer and Treasurer, and the Toronto Waterfront Revitalization Corporation to report to Council on the source of funds for

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the shortfall between the agreed-upon contribution by the provincial and federal governments for the front Street Extension (one-third each in the amount of \$170 million) and the actual projected cost of the Front Street Extension (\$255 million), and any future cost overruns; and

- (e) that \$13,349,000 gross and \$0 net be added back to the 2005 Transportation Capital Budget to fund current obligations for the Front Street Extension Project and that the Chief Financial Officer and Treasurer be authorized to allocate the funds to the appropriate previously approved projects.

Subject to the following amendment by the Policy and Finance Committee:

The Policy and Finance Committee confirms that it is the intent of Budget Advisory Committee's Recommendation (48) (a), (c) and (e) pertaining to the Transportation Program's 2005 Capital Budget and Recommendations (108) and (109) pertaining to the Waterfront Revitalization Initiative's 2005 Capital Budget, to ensure that consideration of the Front Street Extension Project is deferred to Council's meeting that will consider the possible dismantling of the Gardner Expressway and that no additional significant expenditures other than those required to fund current obligations be undertaken pending Council's resolution of this issue. **(Motion by Mayor Miller)**

- (49) that any major changes to scope and costs of pre-approved and proposed multi-year projects be identified in the Works and Emergency Services covering report attached to the Capital variance report and be considered by the Works Committee on a quarterly basis; and that the Acting Commissioner of Works and Emergency Services provide a briefing note on this matter to the March 8, 2005, meeting of the Works Committee;
- (50) that the Acting Commissioner of Works and Emergency Services report to the March 8, 2005, meeting of the Works Committee on a proposed street tree planting program that outlines, amongst other things:
 - (a) the area to be planted;
 - (b) the number of trees to be planted;
 - (c) the species to be planted; and
 - (d) the maintenance plan;

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- (51) that City Council request Toronto Hydro to accelerate its commitment to provide a reduction in energy costs associated with the Light Emitting Diode (LED) Conversion Program;
- (52) the Acting Commissioner of Works and Emergency Services report to the Budget Advisory Committee, prior to final approval of the Works and Emergency Services Capital Program, on a three-year accelerated LED Conversion Program, including financing options;
- (53) the Acting Commissioner of Works and Emergency Services provide Briefing Notes on the City's Capital and Operating costs and related investments for the next five years on:
 - (a) Automobiles;
 - (b) Cycling;
 - (c) Pedestrians; and
 - (d) Transit;
- (54) the recommendations in the Recommendation Section of the Staff report (January 20, 2005) from the Acting Commissioner of Works and Emergency Services, on a three-year accelerated LED Conversion Program be adopted, subject to amending such Recommendations to read:
 - (a) authority be granted, in principle, to amend the Transportation Services Division's 2006-2014 Capital Program to support an accelerated LED conversion program for completion by the end of 2008;
 - (b) the Chief Financial Officer and Treasurer, in consultation with the Acting Commissioner of Works and Emergency Services, be requested to determine the most effective financial strategy for the implementation of an accelerated LED conversion program, taking into consideration a loan from the Toronto Atmospheric Fund (TAF), or other external funding opportunities through Toronto Hydro based on Energy Conservation and Demand Management Strategies, as well as any other possible funding sources in an effort to minimize capital budget impacts;
 - (c) authority be granted to proceed with the LED signal lamp procurement process in 2005, in consultation with the Purchasing and Materials Management Division, to establish a multiple year supply contract to support the accelerated

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LED conversion program for installation in 2006, 2007 and 2008;

- (d) the appropriate City officials be authorized and directed that, upon the publication of the new Institute of Transportation Engineers (ITE) standard for LED Vehicle Traffic Control Signal Heads, LED vehicle yellow displays be incorporated into the LED conversion program for traffic signal lamps as availability, schedule and budget permit;
 - (e) authority be granted to amend the Transportation Services Division's 2005 Operating Budget submission to provide for an additional temporary Engineering Technologist position at an annual cost of \$62,000.00 to support the accelerated LED conversion program with funding to be provided from the Transportation Capital Budget; and
 - (f) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (55) that the Kennedy/Steeles Grade Separation and the Morningside/Finch Avenue Grade Separation Projects be included in the 2005-2009 five-year Capital Works Program for Transportation, simultaneously, with construction to begin in 2006, to be funded by possible deferral of other projects at the discretion of the Acting Commissioner of Works and Emergency Services (total \$34 million over three years); and
- (56) the Commissioner of Works and Emergency Services report to the Works Committee on the possibility of receiving funding for the Kennedy/Steeles Grade Separation and the Morningside/Finch Avenue Grade Separation Projects from the Region of York and Development Charges from the Kennedy/Steeles development.

WES – Departmental:

- (57) the 2005-2014 capital program request of Works and Emergency Services - Departmental, with a 2005 cash flow of \$8.147 million and total 10-year project cost of \$23.977 million be received;

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- (58) the 2005 Capital Budget for Works and Emergency Services - Departmental with a total project cost of \$3.967 million and a 2005 cash flow of \$8.147 million and future year commitments of \$2.563 million be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) four new projects and no change in scope projects, with a 2005 total project cost of \$3.967 million that requires cash flow of \$2.834 million in 2005 and future year commitments of \$1.133 million in 2006;
 - (ii) seven previously approved projects with a 2005 cash flow of \$5.313 million and a future year commitment of \$1.385 million in 2006; and
 - (iii) two sub-projects from previously approved projects with carry forwards budgets from 2003 and prior of \$0.248 million which forms part of the affordability targets that requires Council to reaffirm its commitment; and
 - (b) 2004 Approved cash flow for seven previously approved projects with carry forward budgets from 2004 into 2005 totalling \$3.789 million.
- (59) operating impacts of \$0.175 million for 2005 and \$0.393 million in 2006 emanating from the approval of the 2005 Capital Budget for previously approved and new projects be considered within the overall scope of the WES Support Services program's 2005 and future years' operating budget submissions; and
- (60) new debt service costs totalling \$0.533 million and consisting of incremental costs of \$0.080 million in 2005; \$0.328 million in 2006; \$0.125 million in 2007 be approved for inclusion in the 2005 and future year operating budgets;

Economic Development, Culture and Tourism:

Culture:

- (61) the 2005-2014 capital program request of Culture, with a 2005 cash flow of \$9.503 million and total 10-year project cost of \$87.351 million be received;
- (62) the 2005 Capital Budget for Culture with a total project cost of \$6.057 million and a 2005 cash flow of \$9.503 million and future year commitments of \$3.902 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 21 new sub-projects with a 2005 total project cost of \$6.057 million that requires cash flow of \$3.134 million in 2005 and a future year commitment of \$2.923 million in 2006;
 - (ii) nine previously approved sub-projects with a 2005 cash flow of \$1.675 million and a future year commitment of \$0.979 million in 2006; and
 - (iii) four sub-project from previously approved projects with carry forward funding from 2003 and prior years requiring 2005 cash flow of \$1.862 million, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
 - (b) 2004 Approved cash flow for 18 previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$2.832 million;
- (63) new debt service costs of \$0.145 million in 2005 and incremental costs of \$0.761 million in 2006, \$0.448 million in 2007, resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the 2005 and future year operating budgets;
- (64) operating impacts of \$0.009 million for 2006, emanating from the approval of the 2005 Capital Budget be considered within the overall scope of Culture's 2005 and future years' operating budget submissions;

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- (65) all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2005 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
- (66) the Culture Division develop and implement asset management tools for the 2006 Capital Budget Review to facilitate strategic decision making in particular for reviewing the state of good repair backlog and health and safety requirements of assets under management;
- (67) the Commissioner of Economic Development, Culture and Tourism review the Division's 5-year Capital Plan to ensure that annual cash flow requests are achievable given resources available and the affordability guidelines of the City prior to the 2006 Capital Budget process; and
- (68) the Commissioner of Economic Development Culture and Tourism, in consultation with the Chief Financial Officer, report to the Economic Development and Parks Committee as part of the 2006 Budget Process on the construction plan and time-frame for the renovation of the Franklin Carmichael Art Centre, which would address the lack of cultural facilities in Northern Etobicoke.

Economic Development:

- (69) the 2005-2014 capital program request of Economic Development, with a 2005 cash flow of \$6.608 million and total 10-year project costs of \$63.249 million be received;
- (70) the 2005 Capital Budget for Economic Development with a total project cost of \$5.720 million and a 2005 cash flow of \$6.608 million and future year commitments of \$2.021 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) three new projects, with a 2005 total project cost of \$5.720 million that requires cash flow of \$4.124 million in 2005 and future year commitment of \$1.596 million in 2006;
 - (ii) 13 previously approved sub-projects with a 2005 cash flow of \$0.809 million and a future year commitment of \$0.244 million in 2006; and

- (iii) four sub-projects from previously approved sub-projects with carry forward funding from 2003 and prior years requiring 2005 cash flow of \$0.582 million and a future year commitment of \$0.068 million in 2006 which forms part of the affordability targets that requires Council to reaffirm its commitment; and
- (b) 2004 Approved cash flow for three previously approved projects with carry forward funding from 2004 into 2005 totalling \$1.093 million, and a future year commitment of \$0.113 million in 2006, the latter will form part of the affordability target for 2006;
- (71) new debt service costs of \$0.165 million in 2005 and incremental costs of \$0.663 million in 2006, and \$0.209 million in 2007, resulting from the approval of the 2005 Recommended Capital Budget, be approved for inclusion in the 2005 and future years operating budget;
- (72) all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2005 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs; and
- (73) the Commissioner of Economic Development Culture and Tourism report back to the Budget Advisory Committee when an agreement has been reached with the Toronto Parking Authority for the use of three parking spaces for the Chinese Archway Phase Two project and the Chinese Chamber of Commerce has secured \$0.325 million for its 50 percent share of the project cost.

Parks and Recreation:

- (74) the 2005-2014 capital program request of Parks and Recreation, with a 2005 cash flow of \$90.0 million and a total 10-year project cost of \$684.490 million be received;

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- (75) the 2005 Capital Budget for Parks and Recreation with a total project cost of \$55.864 million and a 2005 cash flow of \$82.510 million and future year commitments of \$14.171 million be approved. The 2005 Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) 88 new sub-projects with a 2005 total project cost of \$55.864 million that requires cash flow of \$45.538 million in 2005 and a future year commitment of \$10.326 million in 2006;
 - (ii) six previously approved sub-projects with a 2005 cash flow of \$6.185 million and a future year commitment of \$1.370 million in 2006; and
 - (iii) 35 sub-projects from previously approved projects with carry forward funding from 2003 and prior years requiring 2005 cash flow of \$7.196 million and future year commitments of \$2.281 million in 2006 and \$0.194 million in 2007, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
 - (b) 2004 Approved cash flow for 88 previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$23.591 million;
- (76) new debt service costs of \$1.184 million in 2005 and incremental costs of \$4.560 million in 2006 and \$0.795 million in 2007 resulting from the approval of the 2005 Recommended Capital Budget, be approved for inclusion in the 2005 and future year operating budgets;
- (77) all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2005 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
- (78) funding of \$2.061 million for the Spring Grass Cutting Machines, a capital sub-project that emanates from the City's Clean and Beautiful Initiative, while pre-approved, be contingent upon corresponding approval in the 2005 Parks and Recreation Operating Budget, and if the operating approval is not forthcoming, a report

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back on how this equipment will be absorbed into the ongoing fleet replacement is required;

- (79) Tree Service Vehicles funding of \$0.910 million be contingent upon approval of the corresponding Clean and Beautiful initiatives recommended in the Parks and Recreation 2005 Operating Budget;
- (80) the sub-project for Capital Emergencies be approved with funding of \$0.750 million for 2005 with the following conditions:
 - (a) projects funded must be demonstrable emergencies presenting a safety or security hazard, or impacting current operations, with a potential for significant damage resulting from the continuation of the problem identified;
 - (b) all projects charged to the fund must be reported to Finance staff to ensure structures are provided to ensure accountability;
 - (c) use of the funding must be reported in all variance reports and to Budget Advisory Committee at the time of consideration of the 2006 Capital Budget; and
 - (d) any unspent balance at year-end cannot be carried forward;
- (81) the recommendations in the Recommendations Section of the report (January 28, 2005) from the Chief Administrative Officer, requesting funding for the Council approved 3-1-1 Customer Service Strategy, Project Management Office (PMO), be adopted as amended:
 - (a) a total project cost of \$4.892 million with a 2005 cash flow of \$1.396 million and a 2006 cash flow of \$3.496 million for an automated work order system for Parks and Recreation, Forestry TMMS system upgrade, and Forestry Call Centre be approved and added to the 2005 Recommended Capital Budget for Parks and Recreation; and that the 2005 cash flow of \$1.396 million be funded from the Capital Financing Reserve Fund; and
 - (b) the Economic Development, Culture and Tourism Department consult with the Council-Staff Working Group on work order system options, design and capability required for 3-1-1 preparation and eventual integration;

- (82) the Harbourfront Community Pool be listed as one of the City's projects, and that third party funding generated in the area be tracked and recorded in the appropriate capital account;
- (83) a costing and priority framework be developed by June 2005, for managing the growth demands and public expectations associated with the Parks and Recreation's various strategic reports, its SOGR backlog and its asset audits and that needs be reviewed collectively in order to revise the Program's 2006-2010 Capital Plan at a sustainable debt funding level; and
- (84) the Commissioner of Economic Development, Culture and Tourism report to Budget Advisory Committee for the 2006 budget process on options for accelerating the Natural Areas Restoration Program, including public education, engagement, and stewardship.

Tourism:

- (85) the 2005-2014 capital program request of Tourism, with a 2005 cash flow of \$0.125 million and total project cost of \$0.125 million be received;
- (86) the 2005 Capital Budget for Tourism with a total project cost of \$0.075 million and a 2005 cash flow of \$0.075 million and no future year commitments be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) one new project with 2005 total project costs of \$0.075 million that requires cash flow of \$0.075 million in 2005 and no future year commitments;
- (87) new debt service costs of \$0.001 million in 2005 and incremental costs of \$0.004 million in 2006 resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the 2005 and future year operating budgets; and
- (88) the Walk of Fame project be approved conditionally, subject to finalizing the agreement between the City and the Canadian Walk of Fame, and receipt of the third party funding.

Urban Development Services:

Urban Development Services:

- (89) the 2005-2014 capital program request of Urban Development Services, with a 2005 cash flow of \$9.681 million and total 10-year project cost of \$49.234 million be received;
- (90) the 2005 Recommended Capital Budget for Urban Development Services, with a total project cost of \$10.866 million and a 2005 cash flow of \$9.681 million and future year commitments of \$4.303 million in 2006 be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 28 new sub-projects and one new change in scope sub-projects with a 2005 total project cost of \$10.866 million requiring cash flow of \$6.563 million in 2005 and future year commitments of \$2.665 million in 2006 and \$1.638 million in 2007;
 - (ii) three previously approved sub-projects with a 2005 cash flow of \$0.213 million and no future year commitments; and
 - (iii) four sub-projects from previously approved projects with carry forward funding from 2003 requiring 2005 cash flow of \$0.778 million and \$0.200 million in 2006; and
 - (b) 2004 Approved cash flow for 20 previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$2.127 million; and
- (91) new debt service costs of \$0.157 million in 2005 and incremental costs of \$0.669 million in 2006, \$0.405 million in 2007 and \$0.188 million in 2008 resulting from the approval of the 2005 Recommended Capital Budget, be approved for inclusion in the 2005 and future year operating budgets;
- (92) operating impacts in the Parks and Recreation Operating Budget of \$0.003 million for 2006, and \$0.074 million for 2007, \$0.086 million for each of 2008 and 2009 for streetscape enhancement tree

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maintenance emanating from the approval of the 2005 Capital Budget for Civic Improvement Projects be considered within the overall scope of the Parks and Recreation 2005 and future years' operating budget submissions;

- (93) 2005 cash flows of all development charge-funded projects recommended in the 2005 Urban Development Services Capital Budget (UDS) be conditionally approved, subject to the funds being received by the City;
- (94) the 2005 BAC recommended cash flow of \$0.033 million for the IBMS SAP Integration project be approved, conditional upon the project being undertaken by IT and Finance;
- (95) the Commissioner, Urban Development Services, report to the Planning and Transportation Committee on the results of the IBMS Remote Computing Pilot during the 2006 Budget process, prior to the approval of additional funds for its full-scale implementation;
- (96) the Commissioner, Urban Development Services, include the 5-year cash flow requirements of future IBMS enhancements in the 2006 UDS Capital Budget Submission;
- (97) the Commissioner of Urban Development Services, provide a report for information to the Planning and Transportation Committee prior to the 2006 Budget Process, outlining the Natural Heritage Inventory project 5-year work plan phases and future-year estimates to accurately reflect the financial requirements of each phase; and
- (98) the Urban Development Services be authorized to reallocate funding to substitute Civic Improvement Projects identified during the budget process, should those approved in the 2005 Capital Budget not proceed due to anticipated changes in the Transportation/Toronto Water capital program such that all in-year reallocations not exceed the 2005 approved funding for the Routes 2005, Places 2005, Beautiful City Routes 2005, and Beautiful City Places 2005 projects, respectively; and that such project reallocations be reported out with the capital variance reporting process.

Waterfront Revitalization Initiative:

- (99) the 2005-2014 capital program request of the Waterfront Revitalization Initiative, with a 2005 cash flow of \$36.238 million and total 10-year project cost of \$376.867 million be received;

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(100) the 2005 Capital Budget for the Waterfront Revitalization Initiative with a total project cost of \$210.346 million and a 2005 cash flow of \$20.028 million and future year commitments of \$93.086 million in 2006, \$75.380 million in 2007, \$66.940 million in 2008, \$30.594 million in 2009 and \$74.629 million in 2010-2014 be approved. The Recommended Capital Budget consists of the following:

- (a) New Cash Flow Funding for:
 - (i) 13 new change in scope sub-projects, with 2005 total project costs of \$210.346 million that requires cash flow of (\$13.414) million in 2005 and future year commitments of \$52.443 million in 2006, \$46.803 million in 2007, \$47.296 million in 2008, \$15.606 million in 2009 and \$61.612 million in 2010-2014;
 - (ii) 12 previously approved sub-projects with a 2005 cash flow of \$33.145 million and future year commitments of \$40.643 million in 2006, \$28.577 million in 2007, \$19.644 million in 2008, \$14.988 million in 2009, and \$13.017 million in 2010-2014; and
 - (iii) one sub-project from previously approved projects with carry forward funding from 2003 and prior years requesting 2005 cash flow of \$0.297 million with no future year commitments which forms part of the affordability target that requests Council to reaffirm its commitment; and
- (b) 2004 Approved cash flow for 11 previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$16.210 million.

(101) the 2005 Recommended Capital Budget and Future Year Commitments be approved conditional on the Commissioner of Urban Development Services:

- (a) submitting the five year TWRC Business Plan to Council for approval in February 2005; and
- (b) reporting back to the Budget Advisory Committee on the financial impacts the proposed plan will have on the 2005 EMT Recommended Capital Budget and Future Year Commitments, as amended;

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Subject to the following amendments by the Policy and Finance Committee:

The Policy and Finance Committee recommends that Recommendation (101) in the Waterfront Capital Budget be amended by:

- (1) deleting the words “the 2005 Recommended Capital Budget”;
- (2) amending Recommendation (a) by deleting the word “February” and inserting the word “Spring”; and
- (3) amending Recommendation (b) by deleting “EMT” and adding “, if any,” so that Recommendation 101 now reads as follows:

“(101) Future year commitments be approved conditional on the Commissioner of Urban Development Services:

- (a) submitting the 5 year TWRC Business Plan to Council for approval in Spring 2005; and
 - (b) reporting back to the Budget Advisory Committee on the financial impacts the proposed plan will have on the 2005 Recommended Capital Budget, if any, and Future Year Commitments;” **(Motion by Mayor Miller)**
- (102) new debt service incremental costs of \$1.573 million in 2006, \$7.406 million in 2007, and \$7.037 million in 2008, \$5.985 million in 2009 and \$1.794 million in 2010 resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the 2005 and future year Urban Development Services Operating Budgets, subject to Recommendation (3), on the assumption that all of the City’s contribution will be funded by debt;
- (103) once TWRC’s 5-Year Business Plan is approved by Council, the Commissioner of Urban Development Services, in consultation with the Chief Financial Officer and Treasurer, report back on how the City will finance its contribution, which may be a combination of debt, Development Charges, land, etc;

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- (104) the \$4.000 million net City funding recommended for the construction of a Dragon Boat/Multi-Sport Watercourse be conditional on contributions of \$15.000 million from the federal government and \$4.000 million from the provincial government;
- (105) prior to the expenditure of funds on the Gardiner Environmental Assessment, the Commissioner of Urban Development Services report to Council in 2005 following the receipt of the report from the TWRC on the options for improving the Gardiner/Lakeshore corridor, to seek direction as to whether or not an environmental assessment will be undertaken for a preferred option;
- (106) City Council authorize the City to act as proponent or co-proponent for environmental assessment processes as may be required associated with waterfront revitalization initiatives that are approved as part of the 2005 Capital Budget; such initiatives include the creation of Commissioners Park, Interim Playing Fields, and the Western Beaches Watercourse Facility; as well as transit, roads in West Donlands and East Bayfront, storm and sanitary sewer facilities, community facilities, and parks and public spaces initiatives in East Bayfront and West Don Lands;
- (107) the 2005 cash flow for the Waterfront Revitalization Initiative be revised as outlined in the Briefing Note, dated January 18, 2005, entitled "Briefing Note re 2005-2014 Capital Works Program for the Waterfront Revitalization Initiative", and that the Commissioner of Urban Development Services be requested to report on the TWRC's five year business plan in the spring of 2005, noting that 2006 and beyond are estimates only;
- (108) the Front Street Extension Project be deferred for consideration when Toronto City Council meets to deal with the Gardiner Expressway and its possible dismantling, such meeting expected later on in 2005, and that, as a consequence:
 - (a) no significant additional expenditures be undertaken in 2005 relating to the Front Street Extension; and
 - (b) all motions relating to Front Street Extension also be deferred to the above mentioned City Council meeting;
- (109) the recommendations contained in the confidential report (January 21, 2005) from the City Solicitor entitled "Expenditure of Funds for Certain Approved Transactions-Front Street Extension Project, Ward 19-Trinity-Spadina" be adopted. (Subject matter deals with possible

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litigation under the Municipal Act, 2001, discussion be held in-camera.);

Subject to the following amendment by the Policy and Finance Committee:

The Policy and Finance Committee confirms that it is the intent of Budget Advisory Committee's Recommendation (48) (a), (c) and (e) pertaining to the Transportation Program's 2005 Capital Budget and Recommendations (108) and (109) pertaining to the Waterfront Revitalization Initiative's 2005 Capital Budget, to ensure that consideration of the Front Street Extension Project is deferred to Council's meeting that will consider the possible dismantling of the Gardner Expressway and that no additional significant expenditures other than those required to fund current obligations be undertaken pending Council's resolution of this issue.

- (110) the Chief Financial Officer and Treasurer, the Commissioner of Urban Development Services, and the Toronto Waterfront Revitalization Corporation report to Council on the source of funds for the shortfall between the agreed upon contribution by the provincial and federal governments for the Front Street Extension (one-third each in the amount of \$170 million) and the actual projected cost of the Front Street Extension (\$255 million), and any future cost overruns; and
- (111) City Council direct the appropriate City staff, in consultation with the Toronto Revitalization Corporation, to undertake a consultation process with the citizens of Toronto to determine what the public's priorities for scarce waterfront funds are, and at the completion of the consultation process, that City Council request Mayor David Miller to lead a delegation of City Council representatives to renegotiate waterfront funding commitments from senior levels of government with a view to aligning them with the priorities of the citizens of Toronto.

Action taken by the Budget Advisory Committee:

The Budget Advisory Committee requested the Commissioner of Urban Development Services, in consultation with TWRCA, to report to the Works Committee on options that:

- (a) include public transit projects that would increase east west access to the downtown core along the waterfront area;

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- (b) would permit complete or partial dismantling of the Gardiner Expressway in the absence of the Front Street Extension Project; with the primary emphasis being public transit to improve public access to the downtown core; and
- (c) a list of Waterfront projects that could go forward if the Front Street Project does not go forward.

Corporate Services:

City Clerk's Office:

- (112) the 2005-2014 capital program request for the City Clerk's Office, with a 2005 cash flow of \$3.774 million and total 10-year project cost of \$2.596 million be received;
- (113) the 2005 BAC Recommended Capital Budget for the City Clerk's Office with a total project cost of \$2.596 million and a 2005 cash flow of \$3.995 million and future year commitments of \$2.716 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) three new sub-projects with a 2005 total project cost of \$2.596 million that requires cash flow of \$1.750 million in 2005 and future year commitments of \$0.080 million in 2006, and \$0.216 million in 2007; and
 - (ii) one previously approved sub-project with a 2005 cash flow of \$1.266 million and a future year commitment of \$2.420 million in 2006; and
 - (b) 2004 Approved cash flow for three previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$0.979 million;
- (114) new debt service costs of \$0.038 million in 2005 and incremental costs of \$0.212 million in 2006 resulting from the approval of the 2005 recommended capital program, be approved for inclusion in the 2005 and future year operating budgets; and

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- (115) operating impacts of \$0 million for 2005, and 2006 emanating from the approval of the 2005 Capital Budget for new and change in scope projects be considered within the overall scope of the City Clerk's Office program's 2005 and future years' operating budget submissions.

Technology End of Lease Strategy:

- (116) the 2005 Capital Budget for Technology End of Lease Strategy with a 2005 cash flow of \$62.474 million be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) three previously approved sub-projects with a 2005 cash flow of \$34.328 million with no future year commitments; and
 - (c) 2004 Approved cash flow for four previously approved sub-projects with carry forward funding from 2004 into 2005 of \$28.146 million.

Facilities and Real Estate:

- (117) the 2005-2014 capital program request of Facilities and Real Estate, with a 2005 cash flow of \$38.885 million and total 10-year project cost of \$229.912 million be received;
- (118) the 2005 BAC Recommended Capital Budget for Facilities and Real Estate with a total project cost of \$35.326 million and a 2005 cash flow of \$41.820 million and future year commitments of \$32.084 million be approved. The Recommended Capital Budget consists of the following:
- (a) New cash flow funding for:
 - (i) 40 new sub-projects and 10 change in scope sub-projects with a 2005 total project cost of \$35.326 million that requires cash flow of \$10.092 million in 2005 and future year commitments of \$7.684 million in 2006, \$6.694 million in 2007, \$2.066 million in 2008 and \$0.202 million in 2009; and

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- (ii) 37 previously approved sub-projects with a 2005 cash flow of \$24.563 million and future year commitments of \$13.668 million in 2006, \$1.207 million in 2007, \$0.469 million in 2008 and \$ 0.094 million in 2009; and
- (b) 2004 Approved cash flow for 46 previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$7.165 million; and
- (119) new debt service costs of \$0.303 million in 2005 and incremental costs of \$1.341 million in 2006, \$1.079 million in 2007, \$0.845 million in 2008 and \$0.245 million in 2009, be approved for inclusion in the 2005 and future year operating budgets.

Fleet Services:

- (120) the 2005-2014 capital program request for Fleet Services, with a 2005 cash flow of \$73.643 million and total 10-year project cost of \$46.111 million be received;
- (121) the 2005 BAC Recommended Capital Budget for Fleet Services with a total project cost of \$53.711 million and a 2005 cash flow of \$67.304 million and future year commitments of \$24.704 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 18 new sub-projects with a 2005 total project cost of \$36.882 million that requires cash flow of \$21.001 million in 2005 and future year commitments of \$3.790 million in 2006 and \$12.091 million in 2007;
 - (ii) 12 previously approved sub-projects with a 2005 cash flow of \$8.006 million and future year commitments of \$8.823 million in 2006; and
 - (iii) 33 sub-projects from previously approved projects with carry forward funding from 2003 and prior years requiring 2005 cash flow of \$18.238 million that requires Council to reaffirm its commitment; and

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- (b) 2004 Approved cash flow for 15 previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$20.059 million;
- (122) the Commissioner of Corporate Services develop a five year plan for the 2006 budget process that projects planned vehicle and equipment replacement needs of City Programs and participating ABCs, and a capital forecast for years six through 10 based on replacement schedules and that addresses backlog; and
- (123) recommended the adoption of Recommendations (1), (2), (3), (4), (5) and (7) in the report (September 13, 2004) from the Commissioner of Corporate Services and the Chief Financial Officer and Treasurer, subject to amending Recommendation (1) by deleting “2005” and replacing with “2006”, so that the Recommendations now read:
- (a) commencing in 2006, all Programs commit to the policy of increasing their 2004 contribution to the Vehicle Equipment Replacement Reserve for all new vehicles by an amount based on the following calculation:

$$\frac{\text{Future replacement costs less end of life salvage value}}{\text{Projected useful life in months;}}$$
 - (b) Fleet Services establish the reserve contribution amount based on the above formula and collect reserve contributions using interdepartmental chargebacks on a monthly basis;
 - (c) Fleet Services develop a vehicle/equipment chargeback rate program for the 2006 budget cycle; the internal charge shall be all inclusive of vehicle and equipment operating costs (not including fuel that will be a direct charge);
 - (d) commencing in 2005, Fleet Services report, as part of its annual capital/operating budget presentation, on the progress to date to reduce the backlog of overdue vehicles, and uncommitted balance in the Vehicle and Equipment Replacement Reserve available for fleet replacement;
 - (e) Council establish a cost centre within the Stabilization Reserve Fund called ‘Fleet Services Stabilization’ to fund any deficit in the Fleet Services Operations or to be transferred to the Vehicle and Equipment Replacement Reserve to fund any backlog of vehicles needing to be

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replaced and that Municipal Code Chapter 227 (Reserve and Reserve Funds) be amended by adding this cost centre to Schedule '4' (Stabilization Reserve Funds); and

- (f) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto, and that leave be granted for the introduction of any necessary bills in Council to give effect thereto.

Information and Technology:

- (124) the 2005-2014 capital program request for Information & Technology with a 2005 cash flow of \$13.678 million and total 10-year project cost of \$40.247 million be received;
- (125) the 2005 Capital Budget for Information & Technology with a total project cost of \$8.921 million and a 2005 cash flow of \$13.098 million and future year commitments of \$33.802 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) three new sub-projects and two change in scope sub-projects, with a 2005 total project cost of \$8.921 million that requires cash flow of \$2.544 million in 2005 and future year commitments of \$5.673 million in 2006, \$5.041 million in 2007, \$6.764 million in 2008 and \$5.829 million in 2009;
 - (ii) one previously approved sub-project with a 2005 cash flow of \$0.150 million with no future year commitments; and
 - (iii) 10 sub-projects from previously approved projects with carry forward funding from 2003 and prior years requiring 2005 cash flow of \$2.603 million and future year commitments of \$4.817 million in 2006, \$2.566 million in 2007, \$1.078 million in 2008 and \$0.207 million in 2009 which forms part of the affordability targets that requires Council to reaffirm its commitment; and

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- (b) 2004 Approved cash flow for 19 previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$7.801 million;
- (126) new debt service costs of \$0.174 million in 2005 and incremental costs of \$0.937 million in 2006, \$1.327 million in 2007, \$1.072 million in 2008 and \$1.044 million in 2009 resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the 2005 and future year operating budgets;
- (127) operating impacts of \$0.795 million for 2005, \$0.988 for 2006 million, \$0.792 for 2007 million, \$1.046 for 2008 million and \$0.848 million for 2009 emanating from the approval of the 2005 Capital Budget be considered within the overall scope of the Information & Technology 2005 and future years' operating budget submissions; and
- (128) the Program review the 2006 to 2010 Capital Plan prior to the 2006 Capital Budget process to smooth the estimates in the 5-year plan.

Finance Department:

Finance:

- (129) the 2005-2014 capital program request of the Finance Department, with a 2005 cash flow of \$7.290 million and total 10-year project cost of \$23.210 million be received;
- (130) the 2005 BAC Recommended Capital Budget for the Finance Department with a total project cost of \$0.200 million and a 2005 cash flow of \$5.277 million and future year commitments of \$6.690 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) one change in scope sub-project, with a 2005 total project cost of \$0.200 million that requires cash flow of \$0.200 million in 2005;
 - (ii) six previously approved sub-projects with a 2005 cash flow of \$1.912 million and a future year commitment of \$4.963 million in 2006; and

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- (iii) three sub-projects from previously approved projects with carry forward funding from 2003 and prior years requiring 2005 cash flow of \$1.041 million and a future year commitment of \$1.727 million in 2006 which forms part of the affordability targets that requires Council to reaffirm its commitment; and
- (b) 2004 Approved cash flow for six previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$2.124 million;
- (131) new debt service costs of \$0.068 million in 2005 and incremental costs of \$0.372 million in 2006 and \$0.449 million in 2007 resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the 2005 and future year operating budgets; and
- (132) operating impacts of \$0.141 million for 2006, and \$0.180 million for 2007, and savings of \$0.385 million for 2008 emanating from the approval of the 2005 Capital Budget be considered within the overall scope of the Finance Department's 2005 and future years' operating budget submissions.

Other:

Energy Retrofit:

- (133) the 2005 Recommended Capital Budget for the Energy Retrofit with no new project costs and a 2005 cash flow of \$11.465 million and a future year commitment of \$8.137 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) four previously approved sub-projects with a 2005 cash flow of \$9.765 million and future year commitment of \$4.400 million in 2006 and \$3.737 million in 2007; and
 - (b) 2004 Approved cash flow for two previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$1.700 million and 2006 cash flow of \$0.363 million which will form part of the affordability target for 2006;

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- (134) new debt service costs of \$0.341 million in 2005 and incremental costs of \$1.277 million in 2006, and \$0.636 million in 2007, and \$0.429 million in 2008, resulting from the approval of the 2005 Recommended Capital Budget, be approved for inclusion in the 2005 and future year operating budgets;
- (135) each Program/ABC receiving ERP project funding report back during 2005 on the results of the energy audit, including the actual savings to be achieved by the project;
- (136) as part of the 2006 budget process, appropriate staff report to the Works Committee on the next phase of the Energy Retrofit Program, such report to include eligible contracts with applicable business cases; and
- (137) the Chief Financial Officer and Treasurer and the Commissioner of Corporate Services report to the Budget Advisory Committee on energy retrofit expenditures since amalgamation on City buildings and the resulting savings realized to date and projections for future details of buildings involved and reduction in utilities consumption.

Union Station:

- (138) the 2005-2014 capital program request for Union Station, with a 2005 cash flow of \$8.784 million and total 10-year project cost of \$27.034 million be received;
- (139) the 2005 Capital Budget for Union Station with a total project cost of \$3.757 million and a 2005 cash flow of \$7.528 million and future year commitments of \$7.379 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) three new projects with a 2005 total project cost of \$3.757 million that requires cash flow of \$1.745 million in 2005 and a future year commitment of \$2.290 million in 2006; and
 - (ii) six previously approved sub-projects with a 2005 cash flow of \$4.818 million and a future year commitment of \$5.089 million in 2006; and

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- (b) 2004 Approved cash flow for 2 previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$0.965 million;
- (140) new debt service costs of \$0.052 million in 2005 and incremental costs of \$0.261 million in 2006 and \$0.252 million in 2007 resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the 2005 and future year operating budgets; and
- (141) the Commissioner of Corporate Services report back to the Administration Committee following the finalization of the lease agreement negotiations between the City and Union Pearson Group on the financial implications to the City for state of good repair costs for Union Station in 2005 and for the following five year period.

Yonge Dundas Square:

- (142) the 2005-2014 capital program request of Yonge Dundas Square, with a 2005 cash flow of \$1.445 million and total 10-year project cost of \$1.445 million be received;
- (143) the 2005 Capital Budget for Yonge Dundas Square with a total project cost of \$0.478 million and a 2005 cash flow of \$1.455 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) one new sub-project and 1 change in scope project with 2005 total project costs of \$0.478 million that requires cash flow of \$0.478 million in 2005; and
 - (b) 2004 Approved cash flow for 1 previously approved project with carry forward funding from 2004 into 2005 totalling \$0.977 million;
- (144) new debt service costs of \$0.014 million in 2005 and incremental debt costs of \$0.053 million in 2006 resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the 2005 and future year Yonge Dundas Square operating budgets;

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- (145) incremental operating impacts of \$(0.022) million in 2006 and \$(0.023) million in 2007 emanating from approval of the 2005 Capital Budget be considered within the future years' operating budget submissions from Yonge Dundas Square; and
- (146) beginning in 2005, the Commissioner of Economic Development, Culture and Tourism report annually on the Yonge Dundas Square Capital Budget and that the Commissioners of Urban Development Services and Corporate Services continue to provide support for the original Yonge Dundas Square construction project.

Agencies, Boards and Commissions:

Exhibition Place:

- (147) the 2005-2014 capital program request of Exhibition Place, with a 2005 cash flow of \$10.805 million and total 10-year project cost of \$50.425 million be received;
- (148) the 2005 Capital Budget for Exhibition Place with a total project cost of \$5.010 million and a 2005 cash flow of \$6.447 million and no future year commitments be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 28 new sub-projects and two new change in scope sub-project, with a 2005 total project cost of \$5.010 million that requires cash flow of \$5.010 million in 2005 and no future year commitments; and
 - (ii) one previously approved sub-project with a 2005 cash flow of \$0.540 million; and
 - (b) 2004 Approved cash flow for 9 previously approved projects with carry forward funding from 2004 into 2005 totalling \$0.897 million;
- (149) new debt service costs of \$0.167 million in 2005 and incremental costs of \$0.610 million in 2006 resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the 2005 and future year operating budgets;

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- (150) Exhibition Place submit to the Chief Financial Officer and Treasurer, prior to the 2006 Capital Budget process, the asset inventory and the state of good repair assessment for the buildings and structures on the grounds of Exhibition Place; and
- (151) the General Manager and Chief Executive Officer of Exhibition Place with the assistance of the Chief Financial Officer and Treasurer, develop a process of identifying and tracking the savings and debt repayments on future Operating Budgets, as required by the guidelines for the Energy Retrofit Program adopted by Council.

Toronto and Region Conservation Authority:

- (152) the 2004-2014 capital program request of Toronto and Region Conservation Authority (TRCA), with a 2005 cash flow of \$5.946 million and total 10-year project cost of \$77.380 million be received;
- (153) the 2005 Capital Budget for TRCA with a 2005 cash flow of \$5.946 million and future year commitments of \$0.832 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) nine new projects, with 2005 project costs of \$6.778 million that requires cash flow of \$5.946 million in 2005 and a future year commitment of \$0.832 million in 2006;
- (154) new debt service costs of \$0.105 million in 2005 and incremental costs of \$0.360 million in 2006, and \$0.048 million in 2007, resulting from the approval of the 2005 recommended capital program, be approved for inclusion in the 2005 and future year operating budgets;
- (155) the operating impacts related to the 2005 TRCA capital program be absorbed by the TRCA, as has been the established practice, with no future impact on the operating levy to the City of Toronto;
- (156) any/all over-expenditures of the 2005 TRCA capital program be absorbed by the TRCA, as has been the established practice, with no future impact on the operating levy to the City of Toronto; and

- (157) the Kortright/Living City Centre capital sub-project be approved with funding of \$0.208 million for 2005, and a future-year commitment of \$0.832 million in 2006, with the following conditions:
- (a) a comprehensive business plan outlining the key phases and anticipated payback within this project be provided to the Chief Financial Officer & Treasurer;
 - (b) Water/Wastewater funding attributed towards this project be confirmed; and
 - (c) any other third party financing contributions towards this project in 2005 and beyond be confirmed through a Memorandum of Understanding.

Toronto Parking Enforcement Unit:

- (158) the 2005-2014 capital program request of the Parking Enforcement Unit, with a 2005 cash flow of \$4.534 million and total 10-year project cost of \$8.440 million be received;
- (159) the 2005 BAC Recommended Capital Budget for the Parking Enforcement Unit with a total project cost of \$4.534 million and a 2005 cash flow of \$4.534 million with no future year commitments be approved. The Recommended Capital Budget consists of new cash flow funding for the following two new projects:
- (a) handheld parking device project with a 2005 project cost of \$4.100 million that requires cash flow of \$4.100 million in 2005; and
 - (b) Vehicle and Equipment Replacement project with a 2005 project cost of \$0.434 million that requires cash flow of \$0.434 million in 2005;
- (160) new debt service costs of \$0.123 million in 2005 and incremental costs of \$0.451 million in 2006 resulting from the approval of the 2005 Recommended Capital Budget, be approved for inclusion in the 2005 and future year operating budgets;
- (161) operating impacts of \$0.261 million for 2005 attributable to the Toronto Police Service, Parking Enforcement Unit, emanating from the approval of the 2005 Capital Budget be considered within the

overall scope of the Parking Enforcement Unit 2005 Operating Budget;

- (162) total annualized net savings of approximately \$0.853 million with \$0.130 million net cost attributable to the Toronto Police Service, Parking Enforcement Unit; \$0.450 million savings to the Finance Department, Revenue Services Division; and \$0.533 million increase in Parking Tag revenue be considered within the overall scope of the Parking Enforcement Unit, Finance Revenue Services and Parking Tag Revenues 2006 and future years' operating budget submissions; and
- (163) the Chief Financial Officer and Treasurer report to the Administration Committee in 2005 on developments pertaining to the procurement and implementation milestones of the handheld parking device project.

Toronto Police Service:

- (164) the 2005-2014 capital program request of the Toronto Police Service, with a 2005 cash flow of \$53.721 million and total 10-year project cost of \$354.761 million be received;
- (165) the 2005 Capital Budget for the Toronto Police Service with a total project cost of \$60.819 million and a 2005 cash flow of \$44.254 million and future year commitments of \$95.321 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 23 new projects with a 2005 total project cost of \$60.819 million that requires cash flow of \$28.279 million in 2005 and future year commitments of \$15.915 million in 2006, \$11.670 million in 2007 and \$4.955 million in 2008; and
 - (ii) six previously approved projects with a 2005 cash flow of \$15.975 million and future year commitments of \$21.031 million in 2006, \$17.470 million in 2007, \$12.780 million in 2008 and \$11.500 million in 2009; and

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- (b) 2004 Approved cash flow for 7 previously approved projects with carry forward funding from 2004 into 2005 totalling \$20.965 million;
- (166) new debt service costs of \$0.989 million in 2005 and incremental costs of \$4.736 million in 2006, \$5.084 million in 2007, \$3.972 million in 2008 and \$2.442 million in 2009 resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the City's 2005 and future year Operating Budgets;
- (167) operating impacts of \$2.402 million for 2005, and \$3.347 million for 2006, \$0.540 million for 2007, (\$0.050) million for 2008 and \$0.485 million for 2009 emanating from the approval of the 2005 BAC Recommended Capital Budget be considered within the overall scope of the Toronto Police Service 2005 and future years' operating budget submissions;
- (168) the Toronto Police Service and the Facilities and Real Estate Division report back to the Budget Advisory Committee, before the 2006 Budget process, on the Service's asset inventory, backlog and planned State of Good Repair future requirements;
- (169) the Toronto Police Service report back to the Budget Advisory Committee, before the 2006 Budget process, on the Service's Reserve/Reserve Fund opening balances and proposed withdrawals for 2005 and schedule of withdrawals projected in the next five years consistent with the five year capital plan; and
- (170) the Toronto Police Service report back to the Budget Advisory Committee, prior to the start of the 2006 Capital Budget process on a five year plan for new and replacement facilities, regarding future year projections that reflect the Service's ability to spend and the City's ability to fund any new and replacement facilities as well as the operating budget consequences thereof.

Public Health:

- (171) the 2005-2014 capital program request for Public Health, with a 2005 cash flow of \$4.545 million and total 10-year project cost of \$33.098 million be received;

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- (172) the 2005 BAC Recommended Capital Budget for Public Health, with a total project cost of \$1.112 million and a 2005 cash flow of \$4.545 million and no future year commitments, be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) four new sub-projects, with a 2005 total project cost of \$1.112 million that requires cash flow of \$1.112 million in 2005 and no future year commitments;
 - (ii) two previously approved sub-projects with a 2005 cash flow of \$1.070 million and no future year commitments; and
 - (iii) one previously approved project with a carry forward funding from 2003 requiring 2005 cash flow of \$0.120 million, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
 - (b) 2004 Approved cash flow for 3 previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$2.243 million;
- (173) new debt service costs of \$0.022 million in 2005 and incremental costs of \$0.082 million in 2006, resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the 2005 and future year operating budgets;
- (174) approval of the \$0.628 million Integrated Public Health Information System (iPHIS), be conditional on receiving \$0.345 million funding from the Province;
- (175) the Toronto Medical Officer of Health seek provincial subsidies for the 2005 capital projects that support cost-shared programs, estimated to be \$1.035 million; and

- (176) Council establish a discretionary reserve fund called “Public Health Efficiency Reserve Fund”, as detailed below and in Appendix 5 of the Analyst Notes for the Budget Advisory Committee Review dated December 14, 2004:
- (a) to fund capital projects that will result in Public Health future operating efficiencies and to fund specific Public Health operating initiatives, as approved by the Board of Health and Council;
 - (b) initial contributions to the reserve fund come from operating efficiencies resulting from the implementation of the South Regional Animal Centre Capital project and the Toronto Community Health Information System (formerly known as Community Nursing Customer Management System), as follows;
 - (c) the amounts of \$1.090 million in 2005, \$1.149 million in 2006, \$1.149 million in 2007, \$1.069 million in 2008 and \$0.819 million thereafter until the costs of implementation and financing of the South Regional Animal Centre Capital project and the Toronto Community Health Information System are completely offset;
 - (d) the Board of Health and Council approval be required for any additional contribution made to the reserve fund from operating savings or from one-time provincial, federal or third-party funding sources;
 - (e) Municipal Code Chapter 227 ((Reserve and Reserve Funds) be amended by adding the “Public Health Efficiency Reserve Fund” to schedule #3 – Corporate Discretionary Reserve Fund; and
 - (f) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto, and that leave be granted for the introduction of any necessary bills in Council to give effect thereto.

Toronto Public Library:

- (177) the 2005-2014 capital program request for Toronto Public Library, with a 2005 cash flow of \$12.667 million and a total 10-year project cost of \$126.652 million be received;

- (178) the 2005 BAC Recommended Capital Budget for the Toronto Public Library with a total project cost of \$38.615 million and a 2005 cash flow of \$14.216 million and future year commitments of \$18.350 million, be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) eight new projects, with 2005 project cost of \$7.634 million, and 2 Change in Scope projects of \$0.350 million, that requires cash flow of \$7.984 million in 2005 and future year commitments of \$7.372 million in 2006 and \$7.964 million in 2007;
 - (ii) nine previously approved projects with a 2005 cash flow of \$5.249 million and future year commitment of \$2.916 million in 2006; and
 - (iii) one previously approved project with a carry forward funding from 2003 requiring 2005 cash flow of \$0.483 million and a future commitment of \$0.098 million in 2006 which forms part of the affordability targets that requires Council to reaffirm its commitment; and
 - (b) 2004 Approved cash flow for 7 previously approved project with a carry forward budget from 2004 into 2005 totalling \$1.878 million;
- (179) operating impacts of \$0.361 million for 2005, \$0.223 million for 2006, \$0.485 million in 2007 and \$0.419 million in 2008, emanating from the approval of the 2005 Capital Budget be considered within the overall scope of the Toronto Public Library program's 2005 and future years' operating budget submissions;
- (180) new debt service costs of \$0.300 million in 2005 and incremental costs of \$1.355 million in 2006, \$1.107 million in 2007 and \$0.637 million in 2008, resulting from the approval of the 2005 recommended capital program, be approved for inclusion in the 2005 and future year operating budgets; and
- (181) the Thorncliff Library/Jenner Jean-Marie Community Centre Project be funded \$0.090 million by debt in 2005, to keep the Toronto Public Library Capital Budget within the \$10 million Capital

guideline set by the Council and further that this project not affect any projects within the 2005 Toronto Library Capital Program.

Toronto Zoo:

- (182) the 2005-2014 capital program request of the Toronto Zoo, with a 2005 cash flow of \$6.488 million and total 10-year project cost of \$117.467 million be received;
- (183) the 2005 Capital Budget for the Toronto Zoo with a total project cost of \$1.765 million and a 2005 cash flow of \$6.747 million and future year commitments of \$0.604 million be approved. The Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) seven new sub-projects and two new change in scope sub-projects with a total project cost of \$1.765 million that require cash flow of \$1.257 million in 2005 and a future year commitment of \$0.508 million in 2006;
 - (ii) four previously approved sub-projects for 2005 with a cash flow of \$3.245 million and a future year commitment of \$0.096 million in 2006; and
 - (iii) two previously approved sub-projects with carry forward funding from 2003 requiring 2005 cash flow of \$0.537 million, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
 - (b) 2004 Approved cash flow for five previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$1.708 million;
- (184) new debt service costs of \$0.151 million in 2005 and incremental costs of \$0.572 million in 2006 and \$0.066 million in 2007 resulting from the approval of the 2005 Recommended Capital Program, be approved for inclusion in the 2005 and future year operating budgets;
- (185) operating impacts of \$0.100 million for 2005, \$0.036 million for 2006 and \$0.050 million for 2007 emanating from the approval of the 2005 BAC Recommended Capital Budget be considered within

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the overall scope of the Toronto Zoo's 2005 and future years' operating budget submissions;

- (186) the General Manager of the Toronto Zoo, with the assistance of the Chief Administrative Officer and the Chief Financial Officer and Treasurer, continue work to develop an approach to the Zoo's capital financing requirements and its need to secure other significant non-City sources of funding, particularly in light of the \$29 million North Site Redevelopment Project, and report to the Budget Advisory Committee by June 2005;
- (187) the General Manager of the Toronto Zoo, with the assistance of the Chief Financial Officer and Treasurer revise the Zoo's five year Capital Plan in light of available funding sources prior to the 2006 budget process;
- (188) City Council direct the General Manager and CEO, Toronto Zoo, in consultation with appropriate City staff and the Toronto and Region Conservation Authority, to issue a "Request for Proposal" with regard to Valley Halla; and
- (189) the General Manager and CEO of the Toronto Zoo, in consultation with appropriate City staff and the Toronto and Region Conservation Authority, upon City Council approval and following the receipt of the results of the Request for Proposal, make recommendations to the Toronto Zoo Board regarding the appropriate disposition of Valley Halla.

Toronto Transit Commission:

- (190) the 2005-2014 Capital Program request of Toronto Transit Commission, with a 2005 cash flow of \$368.624 million and total 10-year project cost of \$4.2 billion excluding the Sheppard Subway project be received;
- (191) the 2005 Capital Budget of the Sheppard Subway project be increased by \$13.5 million to \$16.981 million and financed by debt be approved;
- (192) the 2005 Capital Budget for the TTC, excluding the Sheppard Subway, with a total project cost of \$539.0 million and a cash flow of \$368.624 million and future year commitments of \$600.548

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million for a total cash flow and future year commitments totalling \$969.172 million, be approved. The Recommended Capital Budget consists of the following:

- (a) New Cash Flow Funding for:
 - (i) 70 new sub-projects and 17 new change in scope sub-projects, excluding the Sheppard Subway project, with 2005 total project costs of \$539.0 million that requires cash flow of \$78.695 million in 2005 and future year commitments of \$292.409 million in 2006, \$149.873 million in 2007, \$16.678 million in 2008 and \$1.345 million in 2009; and
 - (ii) 73 previously approved sub-projects, excluding the Sheppard Subway project, with a 2005 cash flow of \$243.450 million and future year commitments of \$109.531 million in 2006 and \$29.868 million in 2007, \$0.669 million in 2008 and \$0.175 million in 2009; and
 - (b) the 2004 Approved cash flow for 40 previously approved sub-projects with carry forward funding from 2004 into 2005 totalling \$46.479 million be approved;
- (193) new debt service costs of \$8.295 million in 2005 and incremental costs of \$36.144 million in 2006 and \$34.407 million in 2007 resulting from the approval of the 2005 Recommended Capital budget, be approved for inclusion in the 2005 and future year operating budgets;
 - (194) the TTC and the City of Toronto consider seeking corporate sponsorship to assist in the financing of the hybrid bus technology initiative and an increased funding commitment from the other Orders of Government be obtained in the amount of \$67.2 million to fund the increased cost of the hybrid bus premium;
 - (195) the Chief General Manager and Chair of the TTC outline the purpose of the future year unspecified program amounts in its future year cash flow estimates totalling \$62.4 million over the ten years prior to the 2006 budget process;

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- (196) the Chief General Manager and Chair of the TTC report back to the Budget Advisory Committee on ways to implement alternative fuel technologies in 2005 on its non-revenue vehicle fleet with the 2006-2010 Budget Submission;
- (197) the TTC and the City of Toronto work jointly to encourage the Government of Canada to put forward an alternative fuel strategy that is based on emission reductions rather than on propulsion technology;
- (198) the Chief General Manager and Chair of the TTC be requested to adjust the Commission's budget schedule in 2005 so that it more closely matches the scheduled requirements of the City of Toronto's budget review process for 2006 and beyond;
- (199) the City immediately begin negotiations with the federal government on the allocation of the federal gas tax, based on the formula of trips/population (25 percent/75 percent) which would realize an additional \$10 million of revenues for TTC in the 2005 Capital Budget; and
- (200) that the matter of moving towards funding certainty for the Toronto Transit Commission, be referred to the Chief Administrative Officer and Chief Financial Officer and Treasurer to work with the Toronto Transit Commission staff in determining appropriate mechanisms in the pursuit of long term financial stability.

Subject to the following amendments by the Policy and Finance Committee:

The Policy and Finance Committee recommends:

- (i) to City Council that should additional funding become available for public transit the Toronto Transit Commission be authorized to complete those portions of the Ridership Growth Strategy that were deleted from the Capital Budget, subject to review by the Policy and Finance Committee through the Budget Advisory Committee; and **(Motion by Councillor Moscoe)**
- (ii) that City Council adopt the recommendation of the Policy and Finance Committee contained in the confidential communication (February 15, 2005) from the Committee respecting a possible settlement Claim.

Toronto Parking Authority:

- (201) the 2005-2014 capital program request for the Toronto Parking Authority, with a 2005 cash flow of \$32.792 million and total 10-year project cost of \$118.79 million be received;
- (202) the 2005 Capital Budget for the Toronto Parking Authority with a total project cost of \$16.956 million and a 2005 cash flow of \$32.792 million and future year commitments of \$1.535 million be approved. The 2005 BAC Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) eight new projects, with 2005 project costs of \$16.136 million and three change in scope projects of \$0.820 million; and
 - (ii) 14 previously approved projects, with a cash flow of \$7.235 million in 2005 and a future year commitment of \$1.535 million in 2006; and
 - (b) 2004 approved cash flow for 11 previously approved projects with carry forward budgets from 2004 into 2005 totalling \$8.601 million.

(Clause 1 - Report 3)

3-3. 2005 Tax Levy By-laws and Related Matters.

The Policy and Finance Committee considered a report (February 11, 2005) from the Chief Financial Officer and Treasurer advising that the Chief Financial Officer and Treasurer will be reporting on the municipal levy by-law directly to Council at its meeting scheduled for February 21-23, 2005, and to enact certain related by-laws.

Recommendations:

It is recommended that:

- (1) the Chief Financial Officer and Treasurer be authorized to report directly to Council at its meeting scheduled for February 21-23, 2005, with respect to the 2005 municipal levy by-law;

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- (2) the City Clerk write to the Minister of Finance to request that the Ontario Minister of Finance file a regulation extending Council's ability to raise the tax rate on the commercial, industrial and multi-residential properties for the 2005 taxation year and file and/or announce its intention to file any other regulations pertaining to or potentially affecting 2005 municipal taxation by no later than February 21, 2005;
- (3) the City Clerk write to the Minister of Finance to request that the Ontario Minister of Finance file the regulation prescribing the 2005 education tax rates for Toronto no later than April 12, 2005;
- (4) the Chief Financial Officer and Treasurer be authorized to report directly, if necessary, to Council at its meeting scheduled for April 12-14, 2005, with respect to the 2005 education levy by-law and the 2005 claw-back rates by-law;
- (5) Article IVA of Chapter 767 of the City of Toronto Municipal Code, respecting tax deferral for eligible low-income disabled persons and low-income seniors, and Article IVB of Chapter 767 of the City of Toronto Municipal Code, respecting tax cancellation for eligible low-income disabled persons and low-income seniors, be amended:
 - (i) to continue to provide for the deferral or cancellation of tax increases for eligible persons in 2005 and subsequent years, regardless of whether or not such years are reassessment years;
 - (ii) to extend the deadline for application for the deferral or cancellation programs to August 31st of the year for which the tax assistance is being sought;
 - (iii) to clarify and relax the eligibility criteria by requiring that there be no taxes owing from previous years;
 - (iv) to clarify that the relief applies to residential properties or residential portions thereof; and
 - (v) to add the option to allow eligible persons to apply any rebate of deferred or cancelled taxes made under this program as a credit to the property tax account;
- (6) Article VIII of Chapter 767 of the City of Toronto Municipal Code, respecting the Tax Rebate Program for Registered Charities, be amended by defining "Eligible Charity" to include Registered Canadian Amateur Athletic Associations as defined in subsection 248(1) of the Income Tax Act (Canada) that has a registration number issued by the Canada Revenue Agency;

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- (7) Council enact a by-law to establish a New Multi-Residential tax class for new multi-residential properties constructed in 2005, and that the applicable tax rate for this class be set at a tax rate equivalent to the 2005 residential tax rate; and,
- (8) authority be granted for the introduction of the necessary bills in Council.

The Policy and Finance Committee recommended that City Council adopt the Staff Recommendations in the Recommendations Section of the report (February 11, 2005) from the Chief Financial Officer and Treasurer.

(Clause 3 - Report 3)

The Policy and Finance Committee adjourned its meeting at 12:22 p.m.

Chair.