

THE CITY OF TORONTO

City Clerk's Office

Minutes of the Policy and Finance Committee

Meeting 11

Tuesday, November 29, 2005

The Policy and Finance Committee met on Tuesday, November 29, 2005, in Committee Room 1, 2nd Floor, City Hall, Toronto, commencing at 9:39 a.m.

Attendance

Members were present for some or all of the time periods indicated.

	9:39 a.m. to 12:43 p.m.	2:10 p.m. to 3:03 p.m.
Mayor David R. Miller, Chair	X	X
Councillor Gerry Altobello	X	X
Councillor Maria Augimeri	X	X
Councillor Sandra Bussin	X	X
Councillor Gay Cowbourne	X	X
Councillor Frank DiGiorgio	X	X
Councillor Pam McConnell		
Councillor Howard Moscoe	X	X
Councillor Joe Pantalone, Vice-Chair	X	X
Councillor David Soknacki		

Confirmation of Minutes.

On motion by Councillor Moscoe, the Policy and Finance Committee confirmed the minutes of its meeting held on November 22, 2005.

11-1. 2006 Capital and Operating Budgets for Toronto Water

The Policy and Finance Committee considered the following communications:

- (i) (November 23, 2005) from the Budget Advisory Committee advising that the Budget Advisory Committee on November 23, 2005, amongst other things, recommended to the Policy and Finance Committee that City Council:

2006 Capital Program – Toronto Water:

- (1) adopt the recommendations of the Works Committee contained in the communication (November 10, 2005) from the Committee, as follows:
 - (a) that City Council adopt the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for Toronto Water, subject to deleting Recommendation (6) in the Analyst Briefing Notes and replacing it with the following:
 - “6. the Acting General Manager, Toronto Water, be requested to report annually to the Works Committee, through the Wet Weather Flow Management Master Plan Implementation Advisory Committee, regarding the funding requirements for the implementation of the Wet Weather Flow Management Master Plan and the feasibility of alternative funding mechanisms, including development charges and a stormwater management charge, prior to subsequent submissions of the Toronto Water Operating and Capital Budgets, and in conjunction with the annual water rate process, beginning in 2007;” and
 - (b) that City Council adopt the following staff recommendations in the Recommendations Section of the report (November 4, 2005) [Item (vi)] from Deputy City Manager Fareed Amin:
 - “(1) the Province of Ontario be requested to invite the City of Toronto and the Toronto and Region Conservation Authority to actively participate in the development of a Drinking Water Source Protection Plan for Lake Ontario; and
 - (2) the Province of Ontario be requested to commit to provide financial support for the implementation of the City’s Wet Weather Flow Management Master Plan, recognized as a foundation for source water protection in the Toronto area.”;
- (2) adopt the technical adjustments for the 2006 Community Program for Stormwater Management contained in the Wrap-Up Notes to Budget Advisory Committee;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

2006 Operating Budget – Toronto Water:

- (3) adopt Recommendation (2)(i) of the Works Committee contained in the communication (November 10, 2005) from the Committee, as follows:
- ‘(2) that City Council adopt the recommendations contained in the Analyst Briefing Notes pertaining to the 2006 Operating Budget for Toronto Water, subject to the following amendment:
- (i) that Recommendation (4) in the Analyst Briefing Notes be deleted and replaced with the following:
- “(4) the Acting General Manager, Toronto Water expedite the reorganization of Water Services and be requested to report to the Works Committee in time for the 2007 budget process on the financial and program implications of including the City’s average of three percent for gapping in the 2007 Operating Budget;”’; and
- (4) adopt the technical adjustments for the City-wide Outfall Monitoring Program, contained in the Wrap-Up Notes to Budget Advisory Committee;
- (ii) (November 23, 2005) from the Policy and Finance Committee and the Budget Advisory Committee forwarding the action taken by the Committees at the joint meeting held on November 23, 2005; and
- (iii) (November 29, 2005) from Councillor Jane Pitfield opposing the recommendation to take \$1 Million from Source Water Protection and \$1 Million for tree planting from the Water Wastewater Budget.

The following Members of Council addressed the Policy and Finance Committee:

- Councillor Janet Davis, Beaches-East York;
- Councillor Glenn De Baeremaeker, Scarborough Centre;
- Councillor Adam Giambrone, Davenport; and
- Councillor Michael Walker, St. Paul’s.

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

The Policy and Finance Committee:

- (A) recommended that:
 - (I) Council adopt the recommendations of the Budget Advisory Committee contained in the communication (November 23, 2005) from the Budget Advisory Committee, subject to:
 - (i) including \$1 million for tree planting for stormwater reduction with offsets to come from all or part of the projects outlined below, which are contained in the report (November 15, 2005) from the General Manager, Toronto Water, entitled "2006 Capital Project Deferral Options to Support Stormwater Related Initiatives":
 - (a) \$0.5 million from the Transmission System Facilities 2006 Cash Flow Request;
 - (b) \$0.5 million from the Transmission Process Optimization 2006 Cashflow Request; and
 - (c) \$0.5 million from the Water Service Repair Program 2006 Cashflow Request; and
 - (ii) including an additional \$0.5 million contribution to the Land Acquisition for Source Water Protection Reserve with offsets to come from all or part of the projects outlined below, which are contained in the report (November 15, 2005) from the General Manager, Toronto Water,

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

entitled “2006 Capital Project Deferral Options to Support Stormwater Related Initiatives”:

- (a) \$0.5 million from the Transmission System Facilities 2006 Cash Flow Request;
 - (b) \$0.5 million from the Transmission Process Optimization 2006 Cashflow Request; and
 - (c) \$0.5 million from the Water Service Repair Program 2006 Cashflow Request; (**Motions by Deputy Mayor Pantalone, on behalf of Councillor De Baeremaeker**) and
- (II) tree plantings be in consultation with the Tree Advocate, in places such as ravines and transportation corridors, where survivability is greater and future maintenance costs beyond the two years guarantees will be minimized; (**Motion by Deputy Mayor Pantalone**)
- (B) requested the Acting General Manager, Toronto Water, to submit a report directly to Council for its meeting scheduled to be held on December 8, 2005, on the implementation of the Water Meter Program; (**Motion by Deputy Mayor Bussin**) and

Mayor Miller appointed Deputy Mayor Pantalone Acting Chair and vacated the Chair.

- (C) requested the General Manager, Toronto Water, and the Deputy City Manager and Chief Financial Officer to submit a report to the Works Committee in April 2006, through the Wet Weather Flow Management Master Plan Implementation Advisory Committee on the tree plan and how it contributes

to the storm water management priorities of Toronto Water, and further, such report to also include a cost-benefit analysis of different storm water source control measures. **(Motion by Mayor Miller, on behalf of Councillor Davis)**

The consolidated recommendations of the Budget Advisory Committee and the Policy and Finance Committee reads as follows:

2006 Capital Program – Toronto Water:

(I) City Council adopt the Capital Budget Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for Toronto Water, subject to:

(i) deleting Recommendation (6) in the Analyst Briefing Notes and replacing it with the following:

“(6) the Acting General Manager, Toronto Water, be requested to report annually to the Works Committee, through the Wet Weather Flow Management Master Plan Implementation Advisory Committee, regarding the funding requirements for the implementation of the Wet Weather Flow Management Master Plan and the feasibility of alternative funding mechanisms, including development charges and a stormwater management charge, prior to subsequent submissions of the Toronto Water Operating and Capital Budgets, and in conjunction with the annual water rate process, beginning in 2007;”;

so that the Recommendations contained in the 2006-2015 Capital Program Analyst Briefing Notes now read as follows:

“(1) the 2006-2015 Toronto Water capital program request with a total 10-year project cost of \$5,952.081 million be received;

(2) the 2006 Proposed Capital Budget for Toronto Water with a total project cost of \$483.330 million and a 2006 cash flow of \$394.468 million and future year commitments of \$549.907 million be approved. The 2006 Proposed Capital Budget consists of the following:

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (a) New Cash Flow Funding for:
 - (i) 224 new sub-projects with a 2006 total project cost of \$483.330 million that requires cash flow of \$105.780 million in 2006 and a future year commitment of \$144.153 million in 2007; \$110.918 million in 2008; \$79.853 million in 2009; and, \$42.626 million in 2010;
 - (ii) 88 previously approved sub-projects with a 2006 cash flow of \$210.709 million and a future year commitment of \$104.001 million in 2007; \$50.987 million in 2008; \$17.148 million in 2009; and, \$0.221 million in 2010;
 - (iii) three sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$1.081 million and no future year commitments;
- (b) 2005 approved cash flow for 116 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$76.898 million;
- (3) the revised cashflow projections of \$441.631 million in 2007; \$574.814 million in 2008; \$589.240 million in 2009 and \$610.047 million in 2010 for Toronto Water be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan;
- (4) incremental costs of \$0.300 million in 2006 and \$0.400 million in 2007 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (5) no new debt be issued to finance the 2006 cash flow requirement for the capital program and that the 2006 Proposed Toronto Water Capital Budget be fully funded from service charges, available reserve funds, including development charges and other revenues;

- (6) the Acting General Manager, Toronto Water, be requested to report annually to the Works Committee, through the Wet Weather Flow Management Master Plan Implementation Advisory Committee, regarding the funding requirements for the implementation of the Wet Weather Flow Management Master Plan and the feasibility of alternative funding mechanisms, including development charges and a stormwater management charge, prior to subsequent submissions of the Toronto Water Operating and Capital Budgets, and in conjunction with the annual water rate process, beginning in 2007;
 - (7) the Parks, Forestry and Recreation Program, in consultation with Toronto Water, identify potential water efficiency strategies regarding its operations and that the General Manager of Parks, Forestry and Recreation report to the Budget Advisory Committee prior to the start of deliberations for the 2007 Capital Budget process, on the strategies to improve water efficiency and related costs of these initiatives;”;
- (ii) including \$1 million for tree planting for stormwater reduction with offsets to come from all or part of the projects outlined below, which are contained in the report (November 15, 2005) from the General Manager, Toronto Water, entitled “2006 Capital Project Deferral Options to Support Stormwater Related Initiatives”:
 - (a) \$0.5 million from the Transmission System Facilities 2006 Cash Flow Request;
 - (b) \$0.5 million from the Transmission Process Optimization 2006 Cashflow Request; and
 - (c) \$0.5 million from the Water Service Repair Program 2006 Cashflow Request; and
 - (iii) including an additional \$0.5 million contribution to the Land Acquisition for Source Water Protection Reserve with offsets to come from all or part of the projects outlined below, which are contained in the report (November 15, 2005) from the General Manager, Toronto Water, entitled “2006 Capital Project Deferral Options to Support Stormwater Related Initiatives”:
 - (a) \$0.5 million from the Transmission System Facilities 2006 Cash Flow Request;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (b) \$0.5 million from the Transmission Process Optimization 2006 Cashflow Request; and
 - (c) \$0.5 million from the Water Service Repair Program 2006 Cashflow Request;
- (II) tree plantings be in consultation with the Tree Advocate, in places such as ravines and transportation corridors, where survivability is greater and future maintenance costs beyond the two years guarantees will be minimized;
- (III) City Council adopt the following staff recommendations contained in the Recommendations Section of the report (November 4, 2005) from Deputy City Manager, Fareed Amin:
- “(1) the Province of Ontario be requested to invite the City of Toronto and the Toronto and Region Conservation Authority to actively participate in the development of a Drinking Water Source Protection Plan for Lake Ontario; and
 - (2) the Province of Ontario be requested to commit to provide financial support for the implementation of the City’s Wet Weather Flow Management Master Plan, recognized as a foundation for source water protection in the Toronto area.”;
- (IV) the Community Program for Stormwater Management in Toronto Water’s 2006 Capital Budget be increased by \$100,000.00, for a total of \$350,000.00, in that the 2004 allocation for this program was not spent and the Program will accommodate the increase of \$100,000 for Stormwater Management within the 2006 Proposed Toronto Water Capital Budget;

2006 Operating Budget – Toronto Water:

- (V) City Council adopt the recommendations contained in the 2006 Operating Budget – Toronto Water, Analyst Briefing Notes, subject to deleting Recommendation (4) and replacing it with the following:
- “(4) the General Manager, Toronto Water expedite the reorganization of Water Services and be requested to report to the Works Committee in time for the 2007 budget process on the financial and program implications of including the City’s average of three percent for gapping in the 2007 Operating Budget;”;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

so that the Recommendations contained in the 2006 Operating Budget Analyst Briefing Notes now reads as follows:

- “(1) the 2006 Proposed Operating Budget Revenues of \$610.451 million, gross operating expenditures of \$359.875 million and a capital from current contribution of \$250.576 million, as funded by the water and wastewater user rates and other recoveries be approved;
- (2) the 2006 Proposed Operating Budget for Toronto Water of \$610.451 million gross and \$0 net, comprised of the following services be approved:

	Gross (\$Millions)	Net (\$Millions)
Water Production	62.53	50.0
Wastewater Treatment	89.318	0.0
District Operations	106.398	0.0
Water Infrastructure Management	5.725	0.0
Capital Financing	252.501	0.0
Business Unit Support	79.649	0.0
Operational Support	14.425	0.0
Total	610.451	0.0

- (3) the Deputy City Manager and Chief Financial Officer and the Deputy City Manager for Toronto Water, report to the Policy and Finance Committee prior to its deliberation of the 2007 Budget on a plan for phasing in the implementation of collection of water billing from the Parks, Forestry and Recreation Program; and,
 - (4) the General Manager, Toronto Water expedite the reorganization of Water Services and be requested to report to the Works Committee in time for the 2007 budget process on the financial and program implications of including the City’s average of three percent for gapping in the 2007 Operating Budget;”;
- (VI) City Council adopt the City-wide Outfall Monitoring Program workplan contained in the communication (November 9, 2005) from Councillor Janet Davis, and that the \$200,000.00 required to implement the Plan be accommodated within the 2006 Toronto Water Operating Budget;

- (VIII) the General Manager, Toronto Water be requested to report annually on the progress of the Outfall Monitoring Program, with the first report being in October 2006, such report to include:
- (a) a summary of work completed in the previous year, including mapping and naming of outfalls;
 - (b) an updated Priority Outfall list including locations, most recent outfall flow sampling results, and which Priority Outfalls were newly identified throughout the year;
 - (c) Priority Outfalls taken of the Priority Outfall list, including the reason;
 - (d) remedial work undertaken to correct outflow problems;
 - (e) a summary of enforcement activities;
 - (f) an estimate of pollution prevention as a result of remedial work and enforcement activities using the appropriate water quality benchmarks; and
 - (g) any other benchmarks deemed appropriate.”

The following Motion by Mayor Miller, on behalf of Councillor Davis, was voted on and **lost**:

“That the Policy and Finance Committee recommend to Council that the 2006 Budget for Toronto Water be amended to provide that the Interdepartmental Staff Team, including Toronto Water, Parks, Forestry and Recreation and the Toronto Region and Conservation Authority, develop a planting plan for the additional trees; and the Deputy City Manager be requested to submit a report thereon to the Policy and Finance Committee.

Mayor Miller resumed the Chair.

(Clause 1, Report 12)

11-2. 2006 Water and Wastewater Rate Increase and Rate Projections for 2007-2015

The Policy and Finance Committee considered the following communications:

- (1) (November 23, 2005) from the Budget Advisory Committee advising that the Budget Advisory Committee on November 23, 2005, recommended to the Policy and Finance Committee that City Council adopt the recommendation of the Works Committee contained in the communication (November 10, 2005) from the Works Committee, subject to amending Recommendation (3) by deleting the words “the major stakeholders including The Toronto Industry Network” after the word “consult”, and replacing them with the words “with all stakeholders”, so that the recommendation reads as follows:

“(3) the Deputy City Manager and Chief Financial Officer and the Deputy City Manager responsible for Toronto Water be requested to review the water and wastewater rate structure, consult with all stakeholders, and report to the Works Committee by July 2006; and”.

- (2) (November 23, 2005) from the Policy and Finance Committee and the Budget Advisory Committee forwarding the action taken by the Committees at the joint meeting held on November 23, 2005.

The Policy and Finance Committee recommended that City Council adopt the recommendation of the Budget Advisory Committee contained in the communication (November 23, 2005) from the Committee.

(Clause 2, Report 12)

11-3. 2006-2010 Capital Budget

The Policy and Finance Committee considered the following communications and reports:

- (i) communication (November 24, 2005) from the Budget Advisory Committee advising that the Budget Advisory Committee on November 24, 2005, amongst other things, recommended to the Policy and Finance Committee that City Council adopt the City of Toronto 2006 Budget Advisory Committee Recommended Capital Budget and 2007-2010 Preliminary Capital Plan contained in the staff report (November 23, 2005) from the

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

City Manager and the Deputy City Manager and Chief Financial Officer, subject to the following amendments:

- (a) that \$250,000.00 gross, zero net, be added to the 2006 City Planning Capital Budget to complete the Kingston Road Environmental Assessment study for transit improvements, of which \$166,000.00 would be eligible for Development Charge funding, and \$84,000.00 to be funded from the Transportation Budget Engineering Services Account; and a commitment of \$250,000.00 in 2007 with the same funding sources; and
 - (b) that funds up to a maximum of \$200,000.00 be added to the 2006 Culture Division Capital Budget, to access Section 37 funds collected in the Fort York neighbourhood, to construct an entrance drive to Fort York from Fort York Boulevard;
- (ii) report (November 28, 2005) from the Chief Planner and Executive Director, City Planning responding to a request from the November 22, 2005, Policy and Finance Committee meeting to prioritize projects seeking to draw from the Development Charges, Development related Studies Reserve Account.

Recommendation:

It is recommended that this report be received;

- (iii) communication (October 31, 2005) from the North York Community Council advising that the North York Community Council on October 18, 2005, referred the following motion by Councillor Moscoe to the Budget Advisory Committee and the Policy and Finance Committee for consideration:

“WHEREAS the area surrounding the intersection of Caledonia Road and Castlefield Avenue is redeveloping as a highly desirable destination for design and décor shopping, but has done so on a largely incremental/ad hoc basis; and

WHEREAS the emergence of this design and décor district has resulted in pressures on existing infrastructure and building fabrics, as well as creating a tremendous opportunity to develop an appropriate urban design structure to solidify the unique retail character of this area; and

WHEREAS City Council approved funding through the 2005 Budget Process for a design charrette for the Caledonia/Castlefield Design Décor District (CCDDD); and

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

WHEREAS the City issued a Request for Proposal on June 15, 2005, and a revised Request for Proposal on September 14, 2005, for consulting services to assist the City with this work; and

WHEREAS on both occasions all responses to these Request for Proposals came in over budget; and

WHEREAS undertaking this work still has significant value to the Caledonia/Castlefield Design Décor District (CCDDD) and the surrounding community;

THEREFORE BE IT RESOLVED THAT the 2005 funds allocated for the Caledonia/Castlefield Design Décor District charrette be carried over into the 2006 Budget for the City Planning Division and that an additional \$20,000 be added to the 2006 City Planning Budget for this charrette”;

- (iv) communication (October 28, 2005) from Councillor Howard Moscoe recommending that the additional amount of \$20,000 for the Design District Charette be funded from the Development Charges – Development related studies reserve account;
- (v) (November 23, 2005) from the Deputy City Manager and Chief Financial Officer recommending Council approval to enter into an agreement for CSIF funding for Toronto Transit Commission (TTC) Strategic Capital Projects throughout 2004-2005 to 2008-2009 in accordance with the Memorandum of Understanding entered into in December 2004, with the Federal and Provincial Governments.

Recommendations:

It is recommended that:

- (1) the Mayor, the Deputy City Manager and Chief Financial Officer and the City Clerk be authorized to execute the Canada-Ontario-Toronto-TTC Canada Strategic Infrastructure Fund Agreement between the City of Toronto, the TTC, Her Majesty in Right of Ontario and Her Majesty in Right of Canada in accordance with the terms described herein; and
 - (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (vi) (November 23, 2005) from the Policy and Finance Committee and the Budget Advisory Committee advising that the Committees met jointly on November 23, 2005, to hear deputations respecting the 2006 Capital Budget;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (vii) (November 28, 2005) from the General Manager, Parks, Forestry and Recreation, to report, as directed by the Budget Advisory Committee, to the Policy and Finance Committee on ways and means of managing and maintaining ravines and watercourses.

Recommendation:

It is recommended that this report be received for information;

- (viii) (November 24, 2005) from Deputy City Manager, Fareed Amin, notifying Council of a one-time \$1.0 million Ontario Fire Services' Grant and to obtain the authority to increase the 2005 Fleet Replacement Capital Budget for Fire Vehicles by \$800,000 to purchase two pumpers with the Provincial Grant money by making a contribution to the Fire Services' Vehicle Reserve Fund.

Recommendations:

It is recommended that:

- (1) an amount of \$800,000 be transferred from Fire Services' operating account FR0047 to Fire Services' Fleet Reserve account to secure the funds for two new Pumpers, valued at \$400,000 each;
 - (2) the Corporate Fleet Capital Budget account CFL014-06 Fire Fleet be increased by \$800,000 in 2005; and
 - (3) an amount of \$200,000 of the Ontario Fire Services' grant be deferred to 2006 to be used to offset the purchase of fitness equipment for fire stations;
- (ix) (November 29, 2005) from the Board of Health advising that the Board of Health at its meeting held on November 28, 2005, recommended to the Policy and Finance Committee and the Budget Advisory Committee, that the 2006 Toronto Public Health Capital Budget be increased by \$1.071 million for the development of an on-line license application and on-line registration and renewal system and that this cost be repaid over a ten year period from increased revenues as a result of the licensing strategy;
- (x) document prepared by the Finance Division entitled "City of Toronto 2006 – 2010 BAC Recommended Capital Budget and Preliminary Plan Adjustments – Additional Adjustments made at BAC meeting of November 24, 2005;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (xi) (November 28, 2005) from the General Secretary, Toronto Transit Commission, respecting the 2006-2010 TTC Capital Program and 10 Year Capital Forecast;
- (xii) (November 28, 2005) from the General Manager, Toronto Transit Commission, respecting the St. Clair Streetcar Project: Budget Update;
- (xiii) (November 15, 2005) from the General Manager, Toronto Water, addressed to the Budget Advisory Committee, entitled "2006 Capital Project Deferral Options to Support Stormwater Related Initiatives"; and
- (xiv) (October 20, 2005) from the General Manager, Transportation Services, addressed to the Works Committee, entitled "2006 Cycling Infrastructure Funding Options".

Councillor Joe Mihevc, St. Paul's, addressed the Policy and Finance Committee.

Mayor Miller appointed Deputy Mayor Pantalone Acting Chair and vacated the Chair.

The Policy and Finance Committee recommended that City Council adopt the staff recommendations contained in the Recommendations Section of the report (November 23, 2005) from the City Manager and the Deputy City Manager and Chief Financial Officer, subject to the amendments by the Budget Advisory Committee and the Policy and Finance Committee:

Corporate Capital Recommendations:

It is recommended that:

- (1) the 2006–2015 Capital Program for the City of Toronto totalling \$11.701 billion as detailed by Program and Agency, Board and Commission (ABC) in Appendix 5, comprising Tax Supported projects of \$11.563 billion and Rate Supported projects of \$138.063 million be received;
- (2) the 2006 BAC Recommended Tax Supported and Toronto Parking Authority Rate-Supported Capital Budget with a total project cost of \$3.474 billion that require 2006 cash flow of \$1.461 billion and future year commitments of \$842.387 million in 2007; \$437.986 million in 2008; \$279.025 million

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

in 2009; \$230.270 million in 2010; and \$222.981 million in 2011-2015 be approved as follows:

- (a) New Cash Flow Funding:
 - (i) new and change in scope projects with a total project cost of \$1.762 billion as detailed in Appendix 1(iii) be approved. These projects require 2006 cash flow of \$669.588 million and future year commitments of \$548.983 million in 2007; \$230.258 million in 2008; \$120.176 million in 2009; \$186.084 million in 2010 and \$7.240 million in 2011-2015;
 - (ii) previously approved projects with total commitments of \$1.507 billion be approved. These projects require 2006 cash flow of \$587.384 million and future year commitments of \$293.404 million in 2007; \$207.728 million in 2008; \$158.849 million in 2009, \$44.186 million in 2010 and \$215.741 million in 2011-2015; and
 - (iii) previously approved projects with carry-forward funding from 2004 to 2006 totalling \$43.889 million; which forms part of the affordability targets that requires Council to reaffirm its commitment be approved; and
- (b) 2005 Approved cash flow for previously approved projects with carry-forward funding from 2005 to 2006 totalling \$160.484 million gross and \$72.351 million debt as detailed in Appendix 1(v) be approved;

- (3) 2005 additional carry-forward funding for previously approved projects detailed in Appendix 6(i) attached totalling \$16.135 million gross and \$12.627 million debt be approved;
- (4) 2004 and prior years additional carry-forward funding for previously approved projects detailed in the Appendix 6(2) attached totalling \$6.506 million gross, with \$0.035 million debt impact be approved;
- (5) financing sources for the 2006 BAC Recommended Tax Supported Capital Budget comprised of \$134.122 million from Reserves and Reserve Funds, \$124.172 million of Capital from Current funding, \$42.959 million of Developmental Charge funding, \$78.258 million from other sources, \$178.402 million from Provincial Grants and Subsidies, \$216.442 million Federal Subsidies and debt of \$492.485 million (see Appendix 4) be approved;
- (6) capital expenditures in an amount not to exceed \$492.485 million be debenture financed for the Tax Supported 2006 Capital Budget, for a term up to, but not exceeding 10 years;
- (7) new debt service cost of \$15.0 million for 2006; \$78.0 million for 2007; \$112.0 million for 2008; \$125.0 million for 2009; \$128.0 million for 2010; resulting from the approval of the 2006 BAC Recommended Tax Supported Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (8) Appendix 7 which lists by ward, capital projects included in the 2006 to 2010 Capital Budget and Preliminary Plan that are funded in whole or in part by development charges be received for information;
- (9) the detailed Program Recommendations (Appendix 8) on the 2006 BAC Recommended Capital Budget and 2007-2010 Capital Plan be approved;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (10) the Deputy City Manager and Chief Financial Officer report through the Budget Advisory Committee to the Policy and Finance Committee and Council by June 2006, on a recommended 2007–2010 Capital Plan in accordance with the Council approved debt guidelines;
- (11) the reports, transmittals and communications that are on file with the City Clerk’s Office (including Appendix 8 herewith attached) as considered by the Budget Advisory Committee at its 2006 Capital Budget review meetings be received; and
- (12) the appropriate City officials be authorized and directed to take the necessary actions to give effect thereto.

Program Recommendations:

It is recommended that:

CITIZEN CENTRED SERVICES – A

Children’s Services:

- (1) the 2006-2015 Children’s Services capital program request with a total 10-year project cost of \$35.280 million be received;
- (2) the 2006 Budget Advisory Committee Recommended Capital Budget for Children’s Services with a total project cost of \$6.500 million and a 2006 cash flow of \$9.321 million be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) two new sub-projects with a 2006 total project cost of \$6.500 million that requires cash flow of \$5.500 million in 2006 and a future year commitment of \$1.0 million in 2007; and

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (ii) four sub-projects from previously approved projects with carry forward funding from 2004 requiring 2006 cash flow of \$0.758 million; and
 - (b) 2005 approved cash flow for five previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$3.063 million;
- (3) the \$4.0 million, representing the Provincial portion of the \$5.0 million gross expenditure for the Health and Safety/Playground project, be approved conditional on receiving this funding from the Province;
- (4) consideration of the \$1.0 million request for a Child Care Centre at 455 Dovercourt be deferred from 2006 to 2007 pending a report from the General Managers of Children Services and Social Services to Budget Advisory Committee by early 2006 on details of the architectural study and financial implications for the following:
 - (a) the proposed Childcare Centre on the ground floor at 455 Dovercourt; and
 - (b) the relocation of the Social Services office from 455 Dovercourt; and
- (5) the revised cash flow projections of \$9.0 million in 2007, \$7.054 million in 2008, \$5.0 million in 2009 and \$5.0 million in 2010 for Children Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a Recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

Court Services:

- (6) the 2006-2015 Court Services Division's Capital Program request with a total project cost of \$9.400 million be received;
- (7) the 2006 Budget Advisory Committee Recommended Capital Budget for Court Services with a total project cost of \$9.400 million for three new sub-projects and a 2006 cash flow of \$2.600 million and future year commitments of \$4.800 million in 2007 and \$2.000 million in 2008 be approved;
- (8) the Program review and confirm future 5-Year and 10-Year capital needs prior to the Deputy City Manager and Chief Financial Officer's review of the recommended Firm 5-Year Plan in the spring of 2006; and
- (9) the cash-flow projections of \$4.800 in 2007 and \$2.000 in 2008 for Court Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

Culture:

- (10) the 2006-2015 Culture Capital Program request with a total 10-year project cost of \$96.633 million be received;
- (11) the 2006 Budget Advisory Committee Recommended Capital Budget for Culture with a total project cost of \$8.183 million and a 2006 cash flow of \$10.363 million and future year commitments of \$3.216 million be approved. The 2006 Budget Advisory Committee Recommended Capital Budget consists of the following:

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (a) New Cash Flow Funding for:
 - (i) 18 new and three change of scope sub-projects with a 2006 total project cost of \$8.183 million that requires cash flow of \$5.727 million in 2006 and a future year commitment of \$2.456 million in 2007;
 - (ii) 13 previously approved sub-projects with a 2006 cash flow of \$2.497 million and a future year commitment of \$0.760 million in 2007; and
 - (iii) two sub-projects from previously approved sub-projects with carry forward funding from 2004 into 2006 totalling \$0.553 million; which forms part of the affordability targets that requires Council to reaffirm its commitment; and
- (b) 2006 approved cash flow for 18 previously approved sub-projects with funding being carried forward from 2005 into 2006 totalling \$1.586 million;
- (12) operating impact of \$0.015 million for 2006 emanating from the approval of the 2006 Budget Advisory Committee Recommended Capital Budget be considered within the overall scope of Culture's 2006 operating budget submission;
- (13) the \$0.647 million of 2006 cash flow funding for the Guild Revitalization project be approved, subject to the conclusion of the final agreement between the City and the private sector partner;
- (14) all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (15) the five-year Capital Plan include the net costs of adding Fort York's New Buildings proposal for the years 2006-2010 contingent upon at least \$5.5 million being raised from outside sources (\$4 million fund-raising from the private sector plus \$1.5 million from other levels of government);
- (16) the Executive Director of Culture report back in 2006 prior to the 2007 Capital Budget process, setting out a detailed critical path showing how the Fort York New Buildings proposal can be completed by the end of 2011 so the new facilities will be available for the celebrations of the Bicentennial of the War of 1812;
- (17) the revised 5-Year Capital Plan with cash flow projections of \$8.925 million in 2007, \$4.830 million in 2008, \$5.900 million in 2009 and \$5.075 million in 2010 for Culture be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved affordability limits; and
- (18) staff of the Culture Division and Heritage Preservation Services to work with the Emery Village Heritage and Arts Committee to determine how best the City can help in the Heritage Committee's plans to build the replica Emery Elementary School.

Subject to the following amendment by the Budget Advisory Committee:

The Budget Advisory Committee recommended that:

“(b) that funds up to a maximum of \$200,000.00 be added to the 2006 Culture Division Capital Budget, to access Section 37 funds collected in the Fort York neighbourhood, to construct an entrance drive to Fort York from Fort York Boulevard.”

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

Economic Development:

- (19) the 2006-2015 Economic Development Capital Program request with a total 10-year project cost of \$73.448 million be received;
- (20) the 2006 Budget Advisory Committee Recommended Capital Budget for Economic Development with a total project cost of \$5.511 million and a 2006 cash flow of \$6.306 million and future year commitments of \$2.515 million be approved. The 2006 Budget Advisory Committee Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) three new projects with a 2006 total project cost of \$5.511 million that requires cash flow of \$4.058 million in 2006 and a future year commitment of \$1.453 million in 2007; and
 - (ii) three previously approved projects with a 2006 cash flow of \$0.976 million and a future year commitment of \$1.062 million in 2007; and
 - (b) 2006 approved cash flow for one previously approved project with carry forward funding from 2005 into 2006 totalling \$1.272 million;
- (21) all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs; and
- (22) the Revised 5-Year Capital Plan for Economic Development with cash flow projections of \$5.380 million in 2007, \$5.323 million in 2008,

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

\$5.041 million in 2009 and \$5.029 million in 2010 for Economic Development be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved affordability limits.

Subject to the following amendment by the Policy and Finance Committee:

“The Policy and Finance Committee recommended that the Economic Development Division Capital Budget be increased by \$10,000 gross, to include the Mimico Village BIA who at their annual general meeting on October 5, 2005, allocated \$5,000 net from the BIA budget to go towards a new holiday lighting display project in 2006.” **(Motion by Councillor Augimeri, on behalf of Councillor Grimes)**

Emergency Medical Services:

- (23) the 2006-2015 Emergency Medical Services capital program request with a total 10-year project cost of \$121.597 million be received;
- (24) the 2006 Budget Advisory Committee Recommended Capital Budget for Emergency Medical Services with a total project cost of \$5.248 million and a 2006 cash flow of \$8.257 million and future year commitments of \$2.478 million be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) six new sub-projects with a 2006 total project cost of \$5.248 million that requires cash flow of \$3.440 million in 2006 and a future year commitment of \$1.808 million in 2007;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (ii) four previously approved sub-projects with a 2006 cash flow of \$1.6 million and future year commitment of \$0.570 million in 2007 and \$0.100 million in 2008; and
 - (iii) sub-project from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$0.080 million; and
 - (b) 2006 approved cash flow for eight previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$3.137 million;
- (25) expenditures for 2006 for the Station 17 (Bathurst and Work Downs) Project be deferred pending a report from the General Manager of Emergency Medical Services to the Budget Advisory Committee in early 2006 on the financial and related impacts of this project, associated with the proposed Centralized Book-On Station Project, on the Revised 5-Year Capital Plan;
- (26) the Radio Communication System Replacement project be re-classified as a Corporate project in conjunction with the related radio system requirements of Fire Services and Toronto Police Service, and the Fire Chief, in consultation with the Toronto Police Service and Emergency Medical Services, be requested to report back to the Budget Advisory Committee by June 2006, on the findings of the Radio Communication System Replacement project feasibility study and any cash flow revisions required for the City's 5-Year Plan;
- (27) the General Manager of Emergency Medical Services submit to the Deputy City Manager and Chief Financial Officer, for inclusion in the 5-year Capital Plan for the spring of 2006, forecasted

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

capital costs to fund the ongoing capital replacement program of Public Access Defibrillation (PADs) on behalf of the City;

- (28) the General Manager of Emergency Medical Services, in consultation with the Deputy City Manager and Chief Financial Officer, report to the Budget Advisory Committee as part of the 2006 Operating Budget process on the annual operating costs required to manage the support of the PADs on behalf of the City; and
- (29) the revised cashflow projections of \$6.548 million in 2007, \$7.812 million in 2008, \$7.869 million in 2009 and \$7.168 million in 2010 for Emergency Medical Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

Homes for the Aged:

- (30) the 2006-2010 Homes for the Aged capital program request with a total five-year project cost of \$27.2 million be received;
- (31) the 2006 Budget Advisory Committee Recommended Capital Budget for the Homes for the Aged with a total project cost of \$5.0 million with a 2006 cash flow of \$7.2 million and no future year commitments be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) new cash flow funding for two new subprojects, with a total 2006 project cost of \$5.0 million that requires cash flow of \$5.0 million in 2006, with no future year commitments; and

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (b) 2006 approved cash flow for two previously approved projects with carry forward funding from 2005 into 2006 totalling \$2.2 million;
- (32) the Province of Ontario fund 100 percent of the capital portion of the Homes for the Aged budget of \$25.0 million over five years; and
- (33) the Revised 5-Year Capital Budget projections of \$5.0 million in 2007, \$5.0 million in 2008, \$5.0 million in 2009 and \$5.0 million in 2010 for Homes for the Aged, be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

Parks, Forestry and Recreation:

- (34) the 2006-2015 Parks, Forestry and Recreation capital program request with a total 10-year project cost of \$859.860 million be received;
- (35) the 2006 Budget Advisory Committee Recommended Capital Budget for Parks, Forestry and Recreation with a total project cost of \$63.736 million and a 2006 cash flow of \$104.872 million and future year commitments of \$17.682 million be approved. The 2006 Budget Advisory Committee Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 73 new sub-projects with a 2006 total project cost of \$63.736 million that requires cash flow of \$48.649 million in 2006 and a future year commitment of \$9.850 million in 2007 and \$4.932 million in 2008;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (ii) 18 previously approved sub-projects with a 2006 cash flow of \$11.283 million and a future year commitment of \$2.900 million in 2007; and
 - (iii) 43 sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$11.653 million, which forms part of the affordability target that requires Council to reaffirm its commitment; and
 - (b) 2006 approved cash flow for 90 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$33.287 million;
- (36) submitted operating impacts of \$0.619 million in 2006 and \$0.134 million in 2007 that emanate from the approval of the 2006 Budget Advisory Committee Recommended Capital Budget be considered within the overall scope of Parks, Forestry and Recreation's 2006 and future years' operating budget submissions, and Parks, Forestry and Recreation identify and submit to the Chief Financial Officer by February 2006, the full operating impacts for all projects in its Revised 5-Year Capital Plan;
- (37) all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
- (38) funding for any "Clean and Beautiful City" Initiative items that arise during the capital budgetary process be contingent upon approval of the corresponding requests in Parks, Forestry and Recreation's 2006 Operating Budget;

- (39) the Capital Emergency Fund sub-project be approved with funding of \$0.500 million for 2006 with the following conditions:
- (a) projects funded must be demonstrable emergencies presenting a safety or security hazard, or impacting current operations, with a potential for significant damage resulting from the continuation of the problem identified;
 - (b) all projects charged to the fund must be reported to Finance staff to ensure structures are provided to ensure accountability;
 - (c) use of the funding must be reported in all variance reports and to Budget Advisory Committee at the time of consideration of the 2007 Capital Budget; and
 - (d) any unspent balance at year-end cannot be carried forward;
- (40) the General Manager of Parks, Forestry and Recreation and the Acting Director of Economic Development report to the Budget Advisory Committee during consideration of the 2006 Operating Budget in January 2006, on a joint cost-shared program for tree watering with the BIAs, in the amount of \$0.200 million gross and \$0.100 million net;
- (41) the General Manager, Parks, Forestry and Recreation, in consultation with staff of Toronto Water, Transportation Services and the Toronto Region and Conservation Authority, submit a Briefing Note to the Economic Development and Parks Committee on the level of capital and operating expenditures for Ravine and Watercourse Management Services that will be undertaken in the 2006 fiscal year;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (42) Parks, Forestry and Recreation continue to monitor future year projects that are eligible for Development charge funding and modify the five-year plan to incorporate this financing source; and
- (43) the revised cash flow projections of \$50.630 million in 2007; \$51.388 million in 2008; \$53.634 million in 2009 and \$58.697 million in 2010 for Parks, Forestry and Recreation be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended firm 5-Year Capital Plan within Council's approved debt affordability limits.

Subject to the following amendment by the Policy and Finance Committee:

"The Policy and Finance Committee recommended that the Parks, Forestry and Recreation Budget be increased by \$0.600M gross to provide the necessary vehicles to support the inter-divisional teams for ravine and watercourse remediation and renewal; and further that this expenditure be subject to 2006 Operating Budget approvals. **(Motion by Deputy Mayor Bussin)**

Shelter, Support and Housing Administration:

- (44) the 2006-2015 Shelter, Support, and Housing Administration capital program request with a total 10-year project cost of \$37.969 million be received;
- (45) the 2006 Budget Advisory Committee Recommended Capital Budget for Shelter, Support, and Housing Administration with a total project cost of \$2.200 million and a 2006 cash flow of \$8.952 million and future year commitments of \$8.600 million be approved. The 2006 Recommended Capital Budget consists of the following:

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (a) New Cash Flow Funding for:
 - (i) seven new and change in scope subprojects with a 2006 total project cost of \$2.200 million that requires cash flow of \$1.221 million in 2006 and a future year commitment of \$0.979 million in 2007;
 - (ii) seven previously approved sub-projects with a 2006 cash flow of \$4.465 million and a future year commitment of \$2.861 million in 2007; \$0.912 million in 2008; \$2.024 million in 2009; \$0.912 million in 2010; and \$0.912 million in 2011; and
 - (iii) one sub-project from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$0.100 million, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
 - (b) 2006 approved cash flow for seven previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$3.166 million;
- (46) operating impacts of \$0.482 million for 2006; and \$2.583 million for 2007 emanating from the approval of the 2006 Capital Budget be considered within the overall scope of the Shelter, Support and Housing Administration's 2006 and future years' operating budget submissions;
- (47) the Province of Ontario pay 100 percent of the \$21.6 million needed for the 5-Year Shelter Bed Strategy and restore the historical funding;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (48) the General Manager of Shelter, Support and Housing Administration report to Community Services Committee as part of the 2007 budget process on an allocation of capital funds to implement a shelter development strategy that would include shelters that are accessible in other parts of the City (outside Scarborough and Downtown) for identified groups; and
- (49) the revised cash flow projections \$5.939 million in 2007, \$4.362 million in 2008, \$4.534 million in 2009 and \$5.278 million in 2010 for Shelter, Support and Housing Administration, be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

Social Services:

- (50) consideration of the \$0.845 million request to relocate from 455 Dovercourt be deferred from 2006 to 2007 pending a report from the General Managers of Social Services and Children Services to Budget Advisory Committee by early 2006 on details of the architectural study and financial implications for the following:
 - (a) the proposed Childcare Centre on the ground floor at 455 Dovercourt; and
 - (b) the relocation of the Social Services office from 455 Dovercourt.

Tourism:

- (51) the 2006-2015 Tourism capital program request with a total 10-year project cost of \$1.465 million be received;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (52) the 2006 Budget Advisory Committee Recommended Capital Budget for Tourism with a total project cost of \$0.300 million and a 2006 cash flow of \$0.300 million and no future year commitments be approved;
- (53) the Canada Walk of Fame-Phase 2 project be approved conditionally, subject to the receipt of \$0.150 million in third party financing during 2006 and if such financing is not received, that the priority and funding be reassessed by City Council relative to other City-financed priorities and needs; and
- (54) the revised cash flow projections of \$0.500 million in 2007, \$0.080 million in 2008, \$0.080 million in 2009 and \$0.080 million in 2010 for Tourism be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved affordability limits.

3-1-1 Customer Service Strategy:

- (55) the 2006 Budget Advisory Committee Recommended Capital Budget for 3-1-1 Customer Service Strategy with a total project cost of \$25.176 million and a 2006 cash flow of \$8.235 million and future year commitments of \$18.452 million be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for eight new sub-projects with a 2006 total project cost of \$25.176 million that requires cash flow of \$6.724 million in 2006 and future year commitments of \$15.486 million in 2007 and \$2.966 million in 2008; and

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (b) 2006 approved cash flow for five previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$1.511 million;
- (56) the revised cash flow projections of \$15.486 million in 2007 and \$2.966 million in 2008 be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and
- (57) the 3-1-1 Lead Deputy City Manager report quarterly to the e-City Committee on the implementation of the 3-1-1 Customer Service Strategy, including any proposed harmonization of business practices or service standards.

CITIZEN CENTRED SERVICES - B

Business Support Services:

- (58) the 2006-2015 Business Support Services capital program request with a total 10-year project cost of \$7.207 million be received;
- (59) the 2006 Budget Advisory Committee Recommended Capital Budget for Business Support Services with a total project cost of \$1.207 million and 2006 cash flow of \$1.659 million be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) four new sub-projects with a 2006 total project cost of \$1.207 million that requires cash flow of \$1.207 million in 2006 and no future year commitments; and

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (ii) three previously approved sub-projects with a 2006 cash flow of \$0.340 million and no future year commitments; and
 - (b) 2006 approved cash flow for three previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$0.112 million;
- (60) the Deputy City Manager for Cross-Divisional Projects review the strategic direction of IBMS as it relates to IT requirements for City Planning, Building, and Municipal Licensing and Standards Services and report back to the Deputy City Manager and Chief Financial Officer by February 2006 on the future year allocation of the \$1.5 million envelope included in years 2007-2010 of Business Support Systems' Five-year Plan to ensure revised cash flow projections can be incorporated into the Deputy City Manager and Chief Financial Officer's review of the Five-Year Capital Plan;
- (61) the revised cash flow projections of \$1.5 million in 2007; \$1.5 million in 2008; \$1.5 million in 2009 and \$1.5 million in 2010 for Business Support Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and
- (62) the Executive Director of Municipal Licensing and Standards report back, as part of the 2007 Capital Budget process on establishing a feature within the IBMS System whereby third party advertising signs can be automated and as publicly accessible as possible.

City Planning:

- (63) the 2006-2015 City Planning capital program request with a total 10-year project cost of \$58.449 million be received;
- (64) the 2006 Budget Advisory Committee Recommended Capital Budget for City Planning with a total project cost of \$3.549 million and 2006 cash flow of \$6.715 million and future year commitments of \$2.341 in 2007 and \$1.038 million in 2008 be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) eight new sub-projects with a 2006 total project cost of \$3.549 million that requires cash flow of \$2.849 million in 2006 and a future year commitment of \$0.700 million in 2007;
 - (ii) six previously approved sub-projects with a 2006 cash flow of \$1.424 million and future year commitments of \$1.641 million in 2007, and \$1.038 million in 2008; and
 - (iii) one sub-project from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$0.200 million and no future year commitments, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
 - (b) 2006 approved cash flow for 14 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$2.242 million;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

Subject to the following amendment by the Budget Advisory Committee:

The Budget Advisory Committee recommended that:

- “(a) that \$250,000.00 gross, zero net, be added to the 2006 City Planning Capital Budget to complete the Kingston Road Environmental Assessment study for transit improvements, of which \$166,000.00 would be eligible for Development Charge funding, and \$84,000.00 to be funded from the Transportation Budget Engineering Services Account; and a commitment of \$250,000.00 in 2007 with the same funding sources;” and

the following amendment by the Policy and Finance Committee

The Policy and Finance Committee recommended that:

- (1) an additional \$40,000.00 be added to the City Planning Capital Budget for the Caledonia/Castlefield design charrette and funding be taken from any unallocated funding in the proposed 2006 Capital Budget; and
- (2) the report (November 28, 2005) from the Chief Planner and Executive Director, City Planning, be received for information. **(Motion by Councillor Moscoe)**

- (65) operating impacts in the Parks, Forestry, and Recreation Budget Operating Budget of \$0.065 million for 2006 for streetscape enhancement and tree maintenance emanating from the approval of the 2006 Recommended Capital Budget for City Planning be considered within the overall scope of the Parks, Forestry, and Recreation 2006 and future years' operating budget submissions;

- (66) 2006 Development Charge funding be approved subject to funds being available in the Development Charge Reserve Accounts; and

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (67) the revised cash flow projections of \$5.466 million in 2007; \$5.451 million in 2008; \$5.330 million in 2009; and \$5.337 million in 2010 for the City Planning Division be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended firm Five-Year Capital Plan within Council's approved debt affordability limits.

Cross-Divisional Projects:

- (68) the 2006-2015 Cross Divisional Projects capital program request with a total 10-year project cost of \$23.296 million be received;
- (69) the 2006 Budget Advisory Committee Recommended Capital Budget for Cross Divisional Projects with a total project cost of \$3.124 million and a 2006 cash flow of \$5.002 million and future year commitments of \$2.608 million be approved. The Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
- (i) 11 new sub-projects with a 2006 total project cost of \$3.124 million that requires cash flow of \$2.228 million in 2006 and a future year commitment of \$0.896 million in 2007;
- (ii) six previously approved sub-projects with a 2006 cash flow of \$0.351 million and a future year commitment of \$1.502 million in 2007; and
- (iii) two sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$0.695 million and future year

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

commitment of \$0.210 million in 2007, which forms part of the affordability targets that requires Council to reaffirm its commitment; and

- (b) 2006 approved cash flow for six previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$1.728 million;
- (70) operating impacts of \$0.025 million for 2006 and \$0.290 million for 2007 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the related Programs' 2006 and future years' operating budget submissions;
- (71) once the IT Implementation Project is completed, the Deputy City Manager report to Budget Advisory Committee with a revised 2007-2010 Capital Plan for IT projects, which is required to be strategically aligned at the Program and Corporate level, and conforming to the debt guideline;
- (72) the revised cash flow projections of \$3.361 million in 2007, \$3.000 million in 2008, \$3.000 million in 2009, and \$3.000 million in 2010 for Cross Divisional Projects be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and
- (73) the Deputy City Manager report back to the Director of Financial Planning prior to the 2007 budget process on the result of asset reviews and the plan of transferring the ownership of the Asset Preservation Capital budget with the intention of providing increased accountability and management.

Emergency Management Plan:

- (74) the 2006 Budget Advisory Committee Recommended Capital Budget for the Emergency Management Plan with a total project cost of \$0 million and a 2006 cash flow of \$0.570 million consisting of one previously approved sub-project with carry forward funding from 2005 to 2006 be approved; and
- (75) the Emergency Management Plan Capital Budget be discontinued and closed once the Emergency Back Up-Systems project is complete.

Fire Services:

- (76) the 2006-2015 Toronto Fire Services Capital program request with a total 10-year project cost of \$68.838 million be received;
- (77) the 2006 Budget Advisory Committee Recommended Capital Budget for Toronto Fire Services with a total project cost of \$9.981 million and a 2006 cash flow of \$11.095 million and future year commitments of \$9.340 million be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 12 new sub-projects with a 2006 total project cost of \$9.981 million that requires cash flow of \$4.869 million in 2006 and future year commitments of \$3.241 million in 2007 and \$1.871 million in 2008; and
 - (ii) seven previously approved sub-projects with a 2006 cash flow of \$5.252 million and future year commitments of \$2.884 million in 2007 and \$1.344 million in 2008; and

- (b) 2006 approved cash flow for one previously approved sub-project with carry forward funding from 2005 into 2006 totalling \$0.973 million and that a further amount of \$0.976 million in 2005 carry forward funding for five previously approved sub-projects be confirmed by the Program and added to the required 2006 cash flow to reflect a total carry forward funding of \$1.949 million;
- (78) operating impacts of \$0.107 million for 2006, \$0.060 million for 2007 and \$0.060 million for 2008 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Toronto Fire Services 2006 and future years' operating budget submissions;
- (79) all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
- (80) the Radio Communication System Replacement project be re-classified as a Corporate project in conjunction with the related radio system requirements of EMS and Toronto Police Services and the Fire Chief, in conjunction with the Toronto Police Service and EMS, be requested to report back to the Budget Advisory Committee by June 2006 on the findings of the Radio Communication System Replacement project feasibility study and any cash flow revisions required for the City's 5-Year Plan.
- (81) the Chief of Toronto Fire Services in consultation with the Deputy City Manager and Chief Financial Officer report back to Budget Advisory Committee as part of the 2007 Budget Process on alternative

- funding for the Harbourfront Public Education and Training Centre project that may include the possibility of funding from the Toronto Waterfront Revitalization Corporation;
- (82) the report requested by the Community Services Committee on November 8, 2005, from the Fire Chief on opportunities to generate revenue towards the capital costs of the Water/Ice Rescue Simulator by providing training to other emergency service providers be postponed until the 2007 Capital Budget process and that the Fire Chief and Deputy City Manager request the Coast Guard to participate and invest in this endeavour;
- (83) the recommendations in the Recommendations Section of the report (July 18, 2005) from the Deputy City Manager, entitled "Transfer of the Corporate Emergency Management Capital Program" be adopted as follows:
- (a) the actual and budget for capital project CPM003 HUSAR/CBRN Facility be transferred from the Corporate Emergency Management Program to the Fire Services Capital Program; and
 - (b) the remaining projects within the Corporate Emergency Management Capital Program be closed in 2006, subject to any carry forward requirements necessary to complete the projects;
- (84) the Chief of Toronto Fire Services report back to the Deputy City Manager and the Chief Financial Officer on a costing and priority framework to be developed by spring of 2006 for managing the growth demands and public expectations associated with the Toronto Fire Services various strategic reports, its SOGR backlog and its asset audits and that needs be reviewed collectively in order to revise the Toronto Fire Services 2006-2010 Capital Plan at a sustainable debt funding level; and

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (85) the revised cash flow projections of \$9.038 million in 2007, \$8.767 million in 2008, \$5.300 million in 2009 and \$5.300 million in 2010 for Toronto Fire Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

Solid Waste Management Services:

- (86) the 2006-2015 Solid Waste Management Services Capital program request with a total 10-year project cost of \$253.973 million be received;
- (87) the 2006 Budget Advisory Committee Recommended Capital Budget for Solid Waste Management Services with a total project cost of \$10.361 million and a 2006 cash flow of \$25.268 million and future year commitments of \$36.931 million be approved. The 2006 Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
- (i) 13 new and change-in-scope sub-projects with a 2006 total project cost of \$10.361 million that requires cash flow of \$10.361 million in 2006 and no future year commitments; and
- (ii) 13 previously approved sub-projects with a 2006 cash flow of \$10.478 million and a future year commitment of \$33.489 million in 2007; and
- (b) 2006 approved cash flow for seven previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$4.429 million;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (88) incremental operating impacts of \$(0.450) million for 2006, \$(0.097) million for 2007, \$(0.172) million in 2008, \$8.092 million in 2009, and \$0.925 million in 2010, emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Solid Waste Management Services' 2006 and future years' operating budget submissions;
- (89) the 2006 cash flow of \$0.562 million associated with the Diversion Facilities Collection Vehicles be approved conditional upon the approval of the Solid Waste Management Services 2006 Operating Budget;
- (90) the General Manager, Solid Waste Management Services report back to the Budget Advisory Committee in the spring of 2006 with a list of Council decisions since June 2005, impacting Solid Waste Management Services, and an assessment of how these decisions impact the Program's ability to meet the 2008 to 2012 Diversion targets and time lines, as outlined in its Council-approved Business Plan;
- (91) the General Manager, Solid Waste Management Services report back to the Budget Advisory Committee in the spring of 2006 on operational challenges related to sites, site locations, and Environmental Assessments, for the construction of new waste-management facilities, and how these challenges may impact the Program's ability to meet the diversion targets within the timelines assumed; and
- (92) the revised cash flow projections of \$63.448 million in 2007, \$57.013 million in 2008, \$21.384 million in 2009, and \$33.849 million in 2010 for Solid Waste Management Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee

in spring 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits, and outlining the impact the recommended Capital Plan would have on achieving the 2010 Diversion targets.

Transportation Services:

- (93) the 2006-2015 Transportation Services Capital program request with a total 10-year project cost of \$2.527 billion be received;
- (94) the 2006 Budget Advisory Committee Recommended Capital Budget for Transportation Services with a total project cost of \$278.309 million and a 2006 cash flow of \$276.633 million and future year commitments of \$108.890 million be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 60 new sub-projects with a 2006 total project cost of \$278.309 million that requires cash flow of \$198.430 million in 2006 and future year commitments of \$56.529 million in 2007, \$17.500 million in 2008 and \$5.600 million in 2009;
 - (ii) 28 previously approved sub-projects with a 2006 cash flow of \$47.248 million and future year commitments of \$5.730 million in 2007, \$20.401 million in 2008 and \$3.130 million in 2009; and
 - (iii) 2006 approved cash flow for 27 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$30.955 million;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (95) operating impacts of \$0.270 million for 2006 and \$0.270 million for 2007 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Transportation Services 2006 and future years' operating budget submissions;
- (96) 2006 Development Charge funding be approved subject to funds being available in the Development Charge Reserve Accounts;
- (97) all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
- (98) the General Manager, Transportation Services, in consultation with the Chief General Manager, Toronto Transit Commission, report back to Budget Advisory Committee in 2006 or upon resolution of the current court proceedings regarding St. Clair Ave. West Transit Improvements, on the status of this project and specifically on the total project cost and cash flow projections required for this project;
- (99) in the event that the project for the Dufferin Jog Elimination does not proceed in 2006, that Transportation Services be authorized to re-allocate the approved funding for this project to State of Good Repair projects as prioritized by the Program;
- (100) the 2006 funding of \$1.000 million for the Bloor Street Transformation project preliminary design phase be approved conditional upon City Council approval of the establishment of the new BIA and its first budget and that no funds be committed until Council approval of the new BIA and its budget occurs;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (101) the funding for the Bloor Street Transformation project, which is initially funded by the City through the issuance of debt, be recovered, including debt service charges, from the new BIA by imposition of its new levy on the new BIA as directed by Council;
- (102) the Bloor Street Transformation Project include measures to greatly enhance bicycle safety, such as the Gomberg Memorial Bloor Street bike lane, and that this be considered within the current project;
- (103) appendix B, entitled “Transportation Services – 2006 Proposed Bikeway Projects-\$3.0 Million”, attached to the report (October 20, 2005), entitled “2006 Cycling Infrastructure Funding Options”, from the General Manager, Transportation Services, be adopted subject to the General Manager giving consideration to including Vaughan Road in the 2006 Bike Plan;
- (104) the communication (ix) (November 7, 2005) from Councillor Joe Mihevc, Ward 21, St. Paul’s, referred to in the communication (November 10, 2005) from the Works Committee regarding the 2006-2015 Capital Programs under its purview, be referred to Toronto Hydro for consideration;
- (105) the following part (1) of the motion by Councillor Pitfield, contained in the communication (November 4, 2005) from the Policy and Finance Committee and the Budget Advisory Committee, be referred to the Deputy City Manager and Chief Financial Officer for a report to the Budget Advisory Committee prior to the 2007 Budget process:
 - “(1) as part of the capital budget approval process, a Gantt chart be submitted for each proposed capital project, providing a schedule showing a timeline of targeted completion dates, to justify the need for budget dollars”;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

(106) the following part (2) of the motion by Councillor Pitfield, contained in the communication (November 4, 2005) from the Policy and Finance Committee and the Budget Advisory Committee, be referred to the Executive Director, Facilities and Real Estate for a report to the Administration Committee:

“(2) the City Manager be requested to report on the City looking at design build contracts, rather than design contracts and build contracts”;

(107) the following part (3) of the motion by Councillor Pitfield, contained in the communication (November 4, 2005) from the Policy and Finance Committee and the Budget Advisory Committee, be referred to the Deputy City Manager and Chief Financial Officer for a report to the Budget Advisory Committee:

“(3) the net effect on the reserves/reserve funds including transferred into and out of reserves/reserve funds be expressed for each program in the 2006 Capital Budget.”

(108) the General Manager, Transportation Services report back to the Deputy City Manager and Chief Financial Officer on a costing and priority framework to be developed by spring 2006 for managing the growth demands and public expectations associated with the Transportation Services various strategic reports, its SOGR backlog and its asset audits and that needs be reviewed collectively in order to revise the Transportation Services 2006-2010 Capital Plan at a sustainable debt funding level; and

(109) the revised cash flow projections of \$239.946 million in 2007, \$280.904 million in 2008, \$295.807 million in 2009 and \$313.593 million in 2010 for Transportation Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

Subject to the following amendment by the Policy and Finance Committee:

"The Policy and Finance Committee recommended that the 2006 recommended Capital Budget for Transportation Services be increased to provide, in priority order, for the section of St. Clair Avenue West between Yonge Street and Gunn's Road:

- (1) replacement of current streetlighting with new upgraded streetlighting and poles;
- (2) underground of all hydro wires, to take advantage of other construction entailed in the St. Clair streetcar project;
- (3) resurfacing of the road surface to establish a higher-quality, more attractive travel corridor;
- (4) reconstruction of sidewalks in order to improve the pedestrian, retailing and public space environment; and

that the 2006 Transportation Capital Budget be amended accordingly, by adding \$11,584 million to the 2006 budget and \$18,416 million for 2007." **(Motion by Councillor Moscoe on behalf of Councillor Mihevc)**

Waterfront Revitalization Initiative:

(110) the 2006 Budget Advisory Committee Recommended Capital Budget for Waterfront Revitalization Initiative requires a 2006 cash flow of \$43.731 million and future year commitments of \$405.243 million be approved. The 2006 Recommended Capital Budget consists of the following:

- (a) New Cash Flow funding for 17 previously approved sub-projects with a 2006 cash flow of \$43.731 million and future year

commitments of \$59.080 million in 2007; \$68.174 million in 2008; \$40.472 million in 2009; and \$34.688 million in 2010, and \$202.829 million in years 2011-2015;

- (111) the total 2006 cash flow of \$2.053 million for the Front Street Extension (\$0.753 million); Front Street Pedestrian Bridge (\$0.300 million); and Gardiner Expressway EA (\$1.000 million) not be expended until a final decision is made by City Council on the future of the Front Street Extension/Gardiner Expressway/Lake Shore Corridor;
- (112) the Revised 2006-2010 Capital Plan and 2011-2015 Forecast for the Waterfront Revitalization Initiative be brought forward for review when Council considers the future of the Front Street Extension/Gardiner Expressway/Lake Shore Corridor;
- (113) the revised cash flow projections of \$59.080 million in 2007, \$68.174 million in 2008; \$40.4720 million in 2009; and \$34.688 million in 2010 for Waterfront Revitalization Initiative be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;
- (114) the Deputy City Manager for the Waterfront Revitalization Initiative and the Deputy City Manager and Chief Financial Officer report to Budget Advisory Committee in the fall of 2006 on the process to identify operating budget impacts to City Programs, Agencies, Boards and Commissions resulting from the approval of the 2006 Recommended Capital Budget for Waterfront Revitalization Initiative and the 5-Year Capital Plan; and

- (115) the Deputy City Manager for the Waterfront Revitalization Initiative report to Budget Advisory Committee when specific scope and funds allocation of \$97.790 million beyond 2010 are determined by the three orders of governments for the initiatives relating to the Water's Edge Promenade; the introduction of transit into the Portlands; and other transportation and servicing projects in both the Portlands and in the western section of the Waterfront.

INTERNAL SERVICES

End of Lease Strategy/Sustainment:

- (116) the 2006-2015 End of Lease/Sustainment capital program request with a total 10-year project cost of \$98.587 million be received;
- (117) the 2006 Budget Advisory Committee Recommended Capital Budget for the End of Lease Strategy/Sustainment Program with a total project cost of \$16.138 million and a 2006 cash flow of \$18.938 million with no future year commitments be approved. The 2006 Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for one new sub-project with a 2006 total project cost of \$16.138 million that requires cash flow of \$16.138 million in 2006 with no future year commitments; and
 - (b) 2006 approved cash flow for three previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$2.800 million;
- (118) the Asset Sustainment funding strategy be approved, as follows:
- (a) Technology Asset Sustainment for the purpose of providing capital funding for the City's long-term sustainment strategy for routine replacement of technology assets at

- the end of their established life, be funded from the Information and Technology Equipment Reserve XQ1508;
- (b) the Information and Technology Equipment Reserve be administered by the Information and Technology Division;
 - (c) the balance of the 2005 under spending from the Technology End of Lease Strategy be deposited in the Information and Technology Equipment Reserve XQ1508;
 - (d) asset sustainment be financed from an annual contribution of \$17.500 million in the Non Program operating budget that was previously budgeted to finance the lease payments for the equipment replaced through the End of Lease Strategy; an additional program annual contribution of \$0.619 million residing in the Non Program operating budget and annual contributions of \$1.182 million from Public Health's operating budget be reallocated to the Information and Technology Equipment Reserve XQ1508;
 - (e) funding for the Information and Technology 2006 Technology Asset Management project ITP906883 in the amount of \$1.022 million be funded from the Information and Technology Equipment Reserve XQ1508;
 - (f) funding for the Toronto Public Library Technology Asset Management Program (TAMP) LIB906760 in the amount of \$1.000 million for 2006 be funded from the Information and Technology Equipment Reserve XQ1508; and
 - (g) the appropriate City officials be authorized and directed to take necessary action to give effect thereto, and that leave be granted for the introduction of any necessary bills in Council to give effect thereto; and

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (119) the revised cash flow projections of \$18.977 million in 2007, \$18.335 million in 2008, \$23.751 million in 2009 and \$21.386 million in 2010 for the End of Lease Strategy/Sustainment Program be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and
- (120) in future, prior to refresh of Information and Technology equipment for the Councillors' Offices, a small working group of Councillors be struck and consulted on any further acquisition.

Facilities and Real Estate:

- (121) the 2006-2015 Facilities and Real Estate capital program request with a total 10-year project cost of \$204.689 million be received;
- (122) the 2006 Budget Advisory Committee Recommended Capital Budget for Facilities and Real Estate with a total project cost of \$31.487 million and a 2006 cash flow of \$42.147 million and future year commitments of \$31.010 million be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 98 new sub-projects with a 2006 total project cost of \$31.487 million that requires cash flow of \$17.283 million in 2006 and future year commitments of \$11.736 million in 2007, \$1.378 million in 2008, \$0.545 million in 2009 and \$0.545 million in 2010; and

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (ii) 29 previously approved sub-projects with a 2006 cash flow of \$18.509 million and future year commitments of \$9.623 million in 2007; \$6.021 million in 2008, and \$1.162 million in 2009; and
 - (b) 2006 approved cash flow for 22 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$6.355 million;
- (123) the sub-projects for Capital Emergencies be approved with funding of \$1.394 million for 2006 with the following conditions:
 - (a) projects funded must be demonstrable emergencies presenting a safety or security hazard, or impacting current operations, with a potential for significant damage resulting from the continuation of the problem identified;
 - (b) all projects charged to the fund must be reported to Finance staff to ensure structures are provided to ensure accountability;
 - (c) use of the funding must be reported in all variance reports and to Budget Advisory Committee at the time of consideration of the 2006 Capital Budget; and
 - (d) any unspent balance at year-end cannot be carried forward;
- (124) the revised cash flow projections of \$35.620 million in 2007, \$35.643 million in 2008, \$35.666 million in 2009 and \$35.328 million in 2010 for Facilities and Real Estate, be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (125) the Chief Corporate Officer report back to the Administration Committee and Budget Advisory Committee prior to the 2007 Budget process on the outcome of the Nathan Phillips Square design competition and revised project cost estimates; and
- (126) the Executive Director, Facilities and Real Estate report to the Administration Committee on the City looking at design-build contracts, rather than design contracts and build contracts.

Financial Services:

- (127) the 2006-2015 Financial Services capital program request with a total 10-year project cost of \$26.131 million be received;
- (128) the 2006 Budget Advisory Committee Recommended Capital Budget for Financial Services with a total project cost of \$1.226 million and a 2006 cash flow of \$6.298 million and future year commitments of \$5.463 million be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) three new sub-projects with a 2006 total project cost of \$1.226 million that requires cash flow of \$0.438 million in 2006 and a future year commitment of \$0.583 million in 2007 and \$0.205 million in 2008;
 - (ii) nine previously approved sub-projects with a 2006 cash flow of \$2.811 million and a future year commitment of \$2.484 million in 2007; and
 - (iii) five sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$0.934 million and future year

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

commitments of \$0.400 million in 2007, \$0.600 million in 2008 and \$1.136 million in 2009 which forms part of the affordability targets that requires Council to reaffirm its commitment; and

- (b) 2006 approved cash flow for seven previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$2.115 million and into 2007 totalling \$0.055 million;
- (129) operating impacts of \$0.121 million for 2007, \$0.370 million in 2008, and savings of \$0.385 million for 2009 and costs of \$0.175 million in 2010 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Financial Services' 2006 and future years' operating budget submissions; and
- (130) the revised cashflow projections of \$6.352 million in 2007, \$5.555 million in 2008, \$5.456 million in 2009 and \$2.550 million in 2010, be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

Fleet Services:

- (131) the 2006-2015 Fleet Services capital program request with a total 10-year project cost of \$182.622 million be received;
- (132) the 2006 BAC Recommended Capital Budget for Fleet Services with a total project cost of \$40.693 million and a 2006 cash flow of \$80.917 million be approved. The 2006 Recommended Capital Budget consists of the following:

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (a) New Cash Flow Funding for:
 - (i) 17 new sub-projects with a 2006 total project cost of \$28.638 million that requires cash flow of \$28.638 million in 2006, with no future year commitments;
 - (ii) 12 previously approved sub-projects with a 2006 cash flow of \$12.055 million; and
 - (iii) 29 sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$17.250 million which is funded from the Vehicle and Equipment Replacement Reserve; and
 - (b) 2006 approved cash flow for 18 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$22.974 million;
- (133) the Fleet Services Capital Budget be adjusted to agree with Programs' 2006 budgeted contributions to the Vehicles and Equipment Replacement Reserve to reflect any changes recommended to the contributions from the other Programs budgets during the 2006 Operating Budget process; and
- (134) the revised cash flow projections of \$21.221 million in 2007; \$28.207 million in 2008; \$26.989 million in 2009; and \$25.288 million in 2010 for Fleet Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan.

Information and Technology:

- (135) the 2006-2015 Information and Technology Capital Program request with a total 10-year project cost of \$55.065 million be received;

- (136) the 2006 Budget Advisory Committee Recommended Capital Budget for Information and Technology with a total project cost of \$16.853 million and a 2006 cash flow of \$10.835 million be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 21 new sub-projects with a 2006 total project cost of \$16.853 million that requires cash flow of \$5.905 million in 2006, and a future year commitment of \$3.711 million in 2007, \$3.402 million in 2008, \$2.375 million in 2009 and \$1.460 million in 2010;
 - (ii) two previously approved sub-projects with a 2006 cash flow of \$0.951 million, and future year commitments of \$1.040 million in 2007, \$1.000 million in 2008, \$2.379 million in 2009 and \$2.780 million in 2010; and
 - (iii) five sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$2.616 million, and a future year commitment of \$0.908 million in 2007, which forms part of the affordability targets that requires Council to reaffirm its commitment; and

- (b) 2006 approved cash flow for four previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$1.363 million;
- (137) operating impacts of \$0.117 million in 2006 and \$0.728 million in 2007 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Information and Technology 2006 and future years' operating budget submission;
- (138) the revised cash flow projections of \$9.121 million in 2007; \$10.047 million in 2008; \$10.079 million in 2009; and \$9.973 million for Information and Technology be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;
- (139) as part of the 2007 Capital Budgets process, the City Manager and Deputy City Manager and Chief Financial Officer review all proposed Information and Technology Projects across the City, to ensure Corporate and Program Information Technology projects are aligned and co-ordinated and that Information and Technology's sign-off be required for all Information and Technology related projects proposed by Programs;
- (140) the Executive Director, Information and Technology report to the e-City Committee prior to the 2007 Capital Budget process with options on how to ensure value for money and maximum synchronization on the City of Toronto's computer systems with a third party analysis; and
- (141) the Executive Director, Information and Technology meet on a regular basis with Information and Technology Directors of agencies, boards, and commissions to discuss systems planning and budget issues.

CITY MANAGER

Human Resources:

- (142) the 2006-2015 Human Resources capital program request with a total 10-year project cost of \$2.116 million be received; and
- (143) the revised cash flow projections of \$0.603 million in 2008, \$0.592 million in 2009 and \$0.726 million in 2010 for Human Resources be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

OTHER CITY PROGRAMS

City Clerk's Office:

- (144) the 2006-2015 City Clerk's Office capital program request with a total 10-year project cost of \$39.514 million be received;
- (145) the 2006 Budget Advisory Committee Recommended Capital Budget for the City Clerk's Office with a total project cost of \$1.681 million and a 2006 cash flow of \$3.796 million and future year commitments of \$1.210 million in 2007, \$0.060 million in 2007, \$0.068 million in 2009 and \$0.062 million in 2010 be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) eight new sub-projects with a 2006 total project cost of \$1.681 million that requires cash flow of \$1.281 million in 2006 with future

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

year commitments of \$0.210 million in 2007, \$0.060 million in 2008, \$0.068 million in 2009 and \$0.062 million in 2010; and

- (ii) one previously approved sub-project with a 2006 cash flow of \$1.408 million and a future year commitment of \$1.000 million in 2007; and
 - (b) 2006 approved cash flow for one previously approved sub-project with carry forward funding from 2005 into 2006 totalling \$1.107 million;
- (146) operating impacts of \$0.035 million in 2006, \$0.018 million in 2007, \$0.079 million in 2008 and \$0.130 million in 2009 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the City Clerk's 2006 and future years' operating budget submissions;
- (147) the revised cash flow projections of \$5.760 million in 2007, \$5.310 million in 2008, \$3.918 million in 2009 and \$1.332 million in 2010 for the City Clerk's Office be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;
- (148) the City Clerk report back to the Budget Advisory Committee with a recommended option for the Relocation of the Offset Printing Facility in conjunction with the spring 2006 review of the 5-Year Capital Plan, if possible, or prior to the beginning of the 2007 Capital Budget process; and should additional funding requirements be identified for 2006, the City Clerk report back to the Budget Advisory Committee in-year; and

- (149) the City Clerk report back to the Budget Advisory Committee once the additional requirements arising from the new *City of Toronto Act* are known, and the impact this may have on the Election Reserve to fund future capital projects.

Energy Retrofit Program:

- (150) the 2006-2015 Energy Retrofit Capital Program request with a total project cost of \$15.0 million be received;
- (151) the 2006 Budget Advisory Committee Recommended Capital Budget for Energy Retrofit with a total project cost of \$6.0 million and a 2006 cash flow of \$14.003 million and future year commitments of \$5.103 million be approved. The 2006 BAC Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:
 - (i) one new sub-project with a 2006 total project cost of \$6.0 million that requires cash flow of \$1.500 million in 2006 and a future year commitment of \$4.500 million in 2007; and
 - (ii) four previously approved sub-projects with a 2006 cash flow of \$7.682 million and a future year commitment of \$0.603 million in 2007; and
 - (b) 2006 approved cash flow for four previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$4.821 million;
- (152) \$15 million be earmarked for the second phase of the Energy Retrofit Program to be allocated to further retrofit projects in the period 2006 to 2009, as follows:

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (a) a total project cost of \$6.0 million for the Energy Retrofit Project of pools and community centres, financed by a low interest loan of \$1.5 million from the Federation of Canadian Municipalities and \$4.5 million City debt, including cash flow of \$1.5 million in 2006 and \$4.5 million in 2007, be authorized; and
 - (b) \$9.0 million in total project costs be earmarked for other projects in phase two of allocated to the Energy Retrofit Program with \$6.750 million to be funded from City debt and \$2.250 million from the previously approved low interest loan from the Federation of Canadian Municipalities' Green Municipal Investment Fund to be cash flowed as follows: \$2.0 million in 2007, \$5.0 million in 2008 and \$2.0 million in 2009, with detailed allocations to be reported in the 2007 Capital Budget process;
- (153) a list of energy efficiency projects for the City's Programs and ABCs be prepared by the end of 2006 and submitted for consideration, along with applicable business cases for each project, as part of the 2007 Capital Budget process; and
- (154) that the revised cash flow projections of \$7.103 million in 2007; \$5.0 million in 2008; and \$2.0 million in 2009 for the Energy Retrofit Program be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended firm 5-Year Capital Plan within Council's approved debt affordability limits.

Nathan Phillips Square:

- (155) the 2006-2015 Nathan Phillips Square capital program request with a total 10-year project cost of \$16.000 million be received;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (156) the 2006 Budget Advisory Committee Recommended Capital Budget for Nathan Phillips Square with a total project cost of \$0.550 million and a 2006 cash flow of \$0.550 million be approved;
- (157) the revised cash flow projections of \$1.500 million in 2007, \$4.650 million in 2008, \$4.650 million in 2009 and \$4.650 million in 2010 for Nathan Phillips Square, be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;
- (158) the Chief Corporate Officer to report back to the Administration Committee and Budget Advisory Committee prior to the 2007 Budget process on the outcome of the Nathan Phillips Square design competition and revised project cost estimates;
- (159) \$16 million be recommended for the state of good repair for Nathan Phillips Square, and any additional expenditures be the subject of a further report on any sources of funding, including private/public partnerships or other orders of government;
- (160) the architect Viljo Revell be appropriately recognized in Nathan Phillips Square;
- (161) the recommendations in the recommendations section of the communication (November 2, 2005) from the Roundtable on a Beautiful City be referred to the Deputy City Manager and Chief Financial Officer for a report directly to City Council when this matter is considered; and
- (162) under no circumstances should the name "Nathan Phillips Square" be changed.

Union Station:

- (163) the 2006-2015 Union Station capital program request with a total 10-year project cost of \$20.461 million be received;
- (164) the 2006 Budget Advisory Committee Recommended Capital Budget for Union Station with a total project cost of \$3.717 million and a 2006 cash flow of \$5.462 million and future year commitments of \$7.288 million be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) one previously approved sub-project with a 2006 cash flow of \$0.316 million and no future year commitments; and
 - (ii) three sub-projects with carry forward funding from 2005 (which were not debt funded) requiring 2006 cash flow of \$3.401 million and future year commitments of \$7.288 million, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
 - (b) 2006 approved cash flow for two previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$1.745 million; and
- (165) the revised cash flow projections of \$4.857 in 2007; \$7.577 in 2008; \$4.451 in 2009 and \$5.337 in 2010 for Union Station be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

SPECIAL PURPOSE BODIES

Exhibition Place:

- (166) the 2006-2015 Exhibition Place Capital Program Request with a total 10-year project cost of \$39.140 million be received;
- (167) the 2006 Budget Advisory Committee Recommended Capital Budget for Exhibition Place with a total project cost of \$15.125 million and a 2006 cash flow of \$16.050 million with no future-year commitments be approved. The 2006 BAC Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 38 new sub-projects with a 2006 total project cost of \$15.125 million that requires cash flow of \$15.125 million in 2006 with no future-year commitments; and
 - (ii) one sub-project from previously approved projects with funding carried forward from 2004 and prior years requiring 2006 cash flow of \$0.036 million, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
 - (b) 2006 approved cash flow for 22 previously approved sub-projects with funding carried forward from 2005 into 2006 totalling \$0.889 million;
- (168) Exhibition Place report to the Deputy City Manager and Chief Financial Officer by February 2006 with further revisions to the revised cash flow projections of \$6.325 million in 2007,

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

\$7.060 million in 2008, \$8.630 million in 2009 and \$6.500 million in 2010 to bring those projections in line with the debt affordability guidelines for 2007 to 2010; and

- (169) the Revised 5-Year Capital Plan for Exhibition Place be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within City Council's approved debt affordability limits.

Toronto and Region Conservation Authority:

- (170) the 2006-2015 Toronto and Region Conservation Authority capital program request with a total 10-year project cost of \$81.634 million, be received;
- (171) the 2006 Budget Advisory Committee Recommended Capital Budget for the Toronto and Region Conservation Authority with a total project cost of \$6.0 million and a 2006 cash flow of \$6.0 million and no future-year commitments be approved;
- (172) Toronto and Region Conservation Authority and Toronto Water report back to the Budget Advisory Committee by May 2006, and prior to the finalization of the City's Firm 5-Year Capital Plan with consistent recommendations for capital funding between these Programs over the 5-Year Capital Plan; and
- (173) the revised cash flow projections of \$6.316 million in 2007, \$6.592 million in 2008, \$6.742 million in 2009 and \$6.590 million in 2010 for the Toronto and Region Conservation Authority be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within City Council's approved debt affordability limits.

Toronto Parking Enforcement Unit:

- (174) the 2006-2015 Toronto Parking Enforcement Unit capital program request with a total 10-year project cost of \$4.340 million be received;
- (175) the 2006 Budget Advisory Committee Recommended Capital Budget for the Toronto Parking Enforcement Unit with a project cost of \$0.434 million and a 2006 cash flow of \$1.934 million with no future year commits be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) New Cash Flow funding for the Vehicle and Equipment Replacement project with a 2006 project cost of \$0.434 million that requires cash flow of \$0.434 million in 2006; and
 - (b) 2005 approved cash flow for one previously approved project with carry forward funding from 2005 into 2006 totalling \$1.500 million;
- (176) the Vehicle and Equipment Replacement project be funded from the Vehicle and Equipment Reserve and that no new debt be issued to finance the 2006 cash flow requirements for the Toronto Parking Enforcement Unit Capital Program;
- (177) operating impacts of \$0.261 million for 2006 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Parking Enforcement Unit 2006 Operating Budget;
- (178) total annualized net savings of approximately \$0.853 million with \$0.130 million net cost attributable to the Toronto Police Service, Parking Enforcement Unit; \$0.450 million savings to the Revenue Services Division; Parking Tag Operations and \$0.533 million increase in Parking Tag

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

Revenue be considered within the overall scope of Parking Enforcement Unit, Parking Tag Operations and Parking Tag Revenues' 2007 and future years' operating budget submissions;

- (179) the revised cash flow projections of \$0.434 million in 2007; \$0.434 million in 2008; \$0.434 million in 2009; and \$0.434 million in 2010 for Toronto Parking Enforcement Unit be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan; and
- (180) the Police Chief, in consultation with the Deputy City Manager and Chief Financial Officer, report to the Administration Committee in 2006 on the status of the implementation of the Handheld Parking Devices project.

Toronto Police Service:

- (181) the 2006-2015 Toronto Police Service capital program request with a total 10-year Capital Program project cost of \$221.305 million be received;
- (182) the 2006 Budget Advisory Committee Recommended Capital Budget for Toronto Police Service with a total project cost of \$26.320 million and a 2006 cash flow of \$58.539 million and future year commitments of \$78.127 million be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 16 new sub-projects with a 2006 total project cost of \$26.320 million that requires cash flow of \$19.567 million in 2006 and future year commitments of \$4.693 million in 2007; \$1.560 million in 2008; and \$0.500 million in 2009; and

- (ii) 13 previously approved sub-projects with a 2006 cash flow of \$22.783 million and future year commitments of \$22.382 million in 2007; \$23.295 million in 2008; \$22.544 million in 2009; and \$3.153 million in 2010; and
 - (b) 2006 approved cash flow for eight previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$16.189 million;
- (183) operating impacts of \$2.948 million for 2006, and \$0.420 million for 2007 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Toronto Police Service's 2006 and future years' operating budget submissions;
- (184) the revised cash flow projections of \$39.783 million in 2007, \$40.034 million in 2008, \$40.059 million in 2009 and \$40.033 million in 2010 for the Toronto Police Service be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and
- (185) the Radio Communication System Replacement project be re-classified as a Corporate project in conjunction with the related radio system requirements of EMS and Fire Services, and the Fire Chief, in conjunction with the EMS and Toronto Police Service, be requested to report back to the Budget Advisory Committee by June 2006, on the findings of the Radio Communication System Replacement project feasibility study and any cash flow revisions required for the City's 5-Year Plan.

Public Health:

- (186) the 2006-1015 Public Health capital program request with a total 10 year project cost of \$21.7 million be received;
- (187) the 2006 Budget Advisory Committee Recommended Capital Budget for Public Health with a total project cost of \$2.180 million and a 2006 cashflow of \$2.650 million and future year commitments totalling \$0.6 million be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for two information and technology sub-projects and one Facilities sub-project, with a 2006 total project cost of \$2.180 million, that requires 2006 cashflow of \$1.580 million and a future year commitment of \$0.297 million in 2007 and \$0.303 million in 2008; and
 - (b) 2006 Approved cashflow for one previously approved sub-project, with carry forward funding from 2005 into 2006, totalling \$1.070 million;
- (188) operating impacts of \$0.145 million net for 2006 and \$0.127 million net for 2007 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of Public Health's 2006 and future years' operating budget submissions;
- (189) the North York Civic Centre Dental Project be approved, and that annual operating savings of \$0.270 million be first applied to debt repayment and that the harmonization of senior dental services be deferred one year, until the project is fully repaid;
- (190) the Animal Services On-Line License Renewal System be deferred to 2007 with the possibility of transferring to the operating budget, pending a report on projected animal licensing revenues and

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

the implementation plan with financial implications, to the Board of Health and the Budget Advisory Committee during the 2006 Operating Budget Process; and

- (191) the revised cashflow projections of \$3.1 million in 2007; \$3.7 million in 2008; \$3.2 million in 2009 and \$0.4 million in 2010 for Public Health, be deferred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

Subject to the following amendment by the Policy and Finance Committee:

The Policy and Finance Committee recommended that City Council adopt recommendation (1) of the Board of Health contained in the communication (November 29, 2005) from the Board of Health amended to read as follows;

“(1) approve in principle the staff recommendations contained in the Recommendations Section of the report (November 14, 2005) from the Medical Officer of Health, with Recommendation (3) being amended to read as follows:

“(3) the Board of Health reconfirm its recommendation to the Policy and Finance Committee and the Budget Advisory Committee, that the 2006 Toronto Public Health Capital Budget be increased by \$1.071 million for the development of an on-line license application and renewal system and that this cost be repaid over a five year period from increased revenues as a result of the licensing strategy with payments of \$21.0 thousand in 2006 and \$240.7 thousand in each of 2007 through 2011.;" **(Motion by Mayor Miller)**

Toronto Public Library:

- (192) the 2006-2015 Toronto Public Library Capital program request with a total 10-year project cost of \$169.209 million be received;
- (193) the 2006 Budget Advisory Committee Recommended Capital Budget for Toronto Public Library with a total project cost of \$9.533 million and a 2006 cash flow of \$14.478 million and future year commitments of \$14.752 million be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) Cash Flow Funding for:
 - (i) five new sub-projects with a 2006 total project cost of \$9.533 million that requires cash flow of \$4.668 million in 2006 and a future year commitment of \$2.392 million in 2007 and \$2.473 million in 2008; and
 - (ii) seven previously approved sub-projects with a 2006 cash flow of \$8.978 million and a future year commitment of \$6.035 million in 2007 and \$3.852 million in 2008; and
 - (b) two previously approved sub projects with 2005 carry forward funding into 2006, for a total of \$0.832 million.
- (194) operating impacts of \$0.248 million for 2006, \$0.493 million for 2007 and \$0.548 million for 2008 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Toronto Public Library's 2006 and future years' operating budget submissions;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (195) for 2007-2010, the debt guidelines be set at \$11.0 million, and that Financial Planning staff review other reserve options to further reduce the debt requirements; and
- (196) that the revised cashflow projections of \$15.323 million in 2007; \$16.520 million in 2008; \$13.881 million in 2009 and \$15.127 million in 2010, for Toronto Public Library be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

Toronto Transit Commission:

- (197) the 2006-2015 Toronto Transit Commission capital program request with a total 10-year project cost of \$3,681.821 million be received;
- (198) the 2006 Budget Advisory Committee Recommended Capital Budget for the Toronto Transit Commission with a total project cost of \$1,068.679 million and a 2006 cash flow of \$572.761 million and future year commitments of \$1,181.693 million be approved. The 2006 Recommended Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 60 new sub-projects with a 2006 total project cost of \$1,068.679 million that requires cash flow of \$178.216 million in 2006, and future year commitments of \$412.310 million in 2007; \$185.548 million in 2008, \$109.388 million in 2009, \$182.317 million in 2010, and \$0.900 million in 2011; and

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (ii) 75 previously approved sub-projects with a 2006 cash flow of \$394.545 million and future year commitments of \$131.007 million in 2007, \$71.568 million in 2008, \$86.002 million in 2009, and \$2.653 million in 2010;
- (199) operating impacts of \$0.940 million for 2006, \$0.313 million for 2007, \$0.302 million for 2008; \$0.056 million for 2009; and \$0.277 million in 2010 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the TTC's 2006 and future years' operating budget submissions;
- (200) 2006 Development Charge funding be approved subject to funds being available in the Development Charge Reserve Accounts;
- (201) all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
- (202) the Toronto Transit Commission, in consultation with the Deputy City Manager and Chief Financial Officer report back to the Budget Advisory Committee during consideration of the 2006 Capital Budget with projections relating to Federal and Provincial funding agreements consistent with the Revised 5-Year Capital Plan;
- (203) with respect to the St. Clair project, that (i) the Chief General Manager, Toronto Transit Commission in consultation with the General Manager, Transportation Services, report back to Budget Advisory Committee in 2006, upon resolution of the current court proceedings regarding St. Clair Avenue West Transit Improvements, on the status of this project and specifically on the total project cost (TTC and Transportation), cash flow projections and that the

total cost (TTC and Transportation) of St. Clair West Avenue West transit improvements be reflected in TTC's Revised 5-Year Capital Plan in order to better represent and account for the City-wide cost of this major project to Council and (ii) the St. Clair right-of-way budget contained in the 2006 Budget Advisory Committee Recommended Capital Budget and Revised 5-Year Capital Plan be approved in principle, subject to the Deputy City Manager and Chief Financial Officer reporting to the Policy and Finance Committee and Council on the exact figures;

- (204) using the budgeted sum of \$800,000.00 (as reflected in financial recommendations of the 2006 Recommended Capital Budget) to complete the engineering and design specifications for a new LRT vehicle, the TTC report back to City Council advising if and when they propose to purchase such new cars and the business case supporting such a purpose;
- (205) the TTC be authorized to split the life-extension order for the 196 CLRV's, providing that the cost of doing so does not exceed the total budgeted amount for the life-extension program, and if there is any risk of an increase to the cost of the CLRV life-extension program, as approved, that the TTC report to City Council no less than 60 days in advance of such costs being incurred to enable Council to consider this matter;
- (206) the Deputy City Manager and Chief Financial Officer, in consultation with TTC, to report back to the Policy and Finance Committee and City Council, prior to the adoption of the 2006 Capital Budget, with an appropriate deferral to accommodate the increase referred to in the creation of engineering and design specifications for a new LRT vehicle;
- (207) the Toronto Transit Commission report back to the Budget Advisory Committee following the completion of the study entitled the Strategic Plan for the Future of the Scarborough RT, with options

- for accommodating its development within the Revised 5-Year Capital Plan and debt guidelines;
- (208) the Scarborough Rail Transit (SRT) placeholder for gross cash flows, contained in the Wrap-Up notes to Budget Advisory Committee related to: (i) the purchase of 44 SRT cars; and (ii) McCowan Yard accommodations for SRT Cars, be approved in principle subject to a report back to Budget Advisory Committee prior to making any commitments on either expenditure;
- (209) the Toronto Transit Commission report back to the Budget Advisory Committee in 2006 prior to the 2007 budget process detailing potential cost overruns and presenting options to completing the Fire Ventilation Upgrade project on time and within budget;
- (210) the Toronto Transit Commission report back to the Budget Advisory Committee on developments in the Ontario Vehicle Transit Program, once guidelines are issued by the Province of Ontario;
- (211) the Toronto Transit Commission report back to the Budget Advisory Committee by spring 2006 detailing potential cost overruns and presenting options for completing the Mount Dennis Bus Facility on time and within budget;
- (212) the Toronto Transit Commission report back to the Budget Advisory Committee in 2006 prior to making any commitments on 220 bus purchases in 2007 for the 40-foot Low-Floor Diesel/Electric Hybrid program;
- (213) the Toronto Transit Commission report back to the Budget Advisory Committee in 2006 prior to making any commitments on 232 subway cars totalling \$755 million;
- (214) the Chief General Manager of the Toronto Transit Commission be requested to review its proposed 2007 budget schedules in order to align them more closely with the scheduled requirements of the City of Toronto's budget review process and report back

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

to the Budget Advisory Committee by spring 2006 on how this may be achieved; and

- (215) the revised cash flow projections of \$694.044 million in 2007; \$630.264 million in 2008; \$719.158 million in 2009; and \$659.675 million in 2010 be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

Subject to the following amendments by the Policy and Finance Committee:

The Policy and Finance Committee recommended that:

- (I) the TTC 2006 BAC Recommended cash flows for St. Clair Avenue West Transit Improvements project be reduced by \$22.001 million to \$21.979 million in 2006 and that the TTC and City Staff report back as part of the spring 2007-2010 Capital Plan on the revised cash flows required for the St. Clair Avenue West Transit Improvements project;
- (II) the TTC 2006 BAC Recommended Capital Budget be increased by \$1.675 million (gross) and \$0.808 million (debt) as recommended by the TTC at its meeting of November 28, 2005, for the following projects:
- (a) station enhancements of \$0.375 million (gross and debt); and
- (b) design work for the Spadina subway extension of \$1.300 million (gross) and \$0.433 million (debt) conditional on a two-thirds cost-sharing agreement with other orders of government; and
- (III) the University line station improvements recommended by the TTC at their November 28,

2005, meeting be included in the 2007 Capital Budget and that City Council endorse the project in principle; and

- (IV) City Council adopt the following recommendations contained in the Recommendations Section of the report (November 23, 2005) from the Deputy City Manager and Chief Financial Officer, entitled “Authorization to Enter into Agreement with the Federal and Provincial Governments to receive Funding under the Canada Strategic Infrastructure Fund (CSIF)”:

“It is recommended that:

- (1) the Mayor, the Deputy City Manager and Chief Financial Officer and the City Clerk be authorized to execute the Canada-Ontario-Toronto-TTC Canada Strategic Infrastructure Fund Agreement between the City of Toronto, the TTC, Her Majesty in Right of Ontario and Her Majesty in Right of Canada in accordance with the terms described herein; and
- (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.” **(Motion by Councillor Moscoe on behalf of Councillor Mihevc)**

Toronto Zoo:

- (216) the 2006-2015 Toronto Zoo Capital Program request with a total 10-year project cost of \$116.894 million be received;
- (217) the 2006 Budget Advisory Committee Recommended Capital Budget for the Toronto Zoo with a total project cost of \$13.682 million and a 2006 cash flow of \$7.254 million and future year commitments of \$9.853 million be approved. The 2006 BAC Recommended Capital Budget consists of the following:
- (a) New Cash Flow Funding for:

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (i) nine new sub-projects with a 2006 total project cost of \$13.682 million that requires cash flow of \$4.519 million in 2006 and future year commitment of \$5.903 million in 2007 and \$3.260 million in 2008; and
 - (ii) four previously approved sub-projects with a 2006 cash flow of \$0.981 million and a future year commitment of \$0.690 million in 2007; and
 - (b) 2006 approved cash flow for three previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$1.754 million;
- (218) operating impacts of \$0.111 million for 2006 and \$0.020 million for 2007, emanating from the approval of the 2006 Budget Advisory Committee Recommended Capital Budget, be considered within the overall scope of the Toronto Zoo's 2006 and future years' operating budget submissions;
- (219) any additional debt funding for the North Zoo Site Redevelopment Project be contingent upon matching external financing being secured; and
- (220) the revised cash flow projections of \$8.190 million in 2007; \$5.650 million in 2008; \$6.1 million in 2009 and \$13.0 million in 2010 for the Toronto Zoo be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

Yonge-Dundas Square:

- (221) the 2006 Budget Advisory Committee Recommended Capital Budget for Yonge-Dundas Square with a total project cost of \$0.120 million

and a 2006 cash flow of \$0.370 million and no future year commitments, be approved. The 2006 Budget Advisory Committee Recommended Capital Budget consists of the following:

(a) New Cash Flow Funding for:

(i) one new project with a 2006 total project cost of \$0.120 million that requires cash flow of \$0.120 million in 2006 and no future year commitments; and

(b) 2006 approved cash flow for one previously approved project with carry forward funding from 2005 into 2006 totalling \$0.250 million;

(222) operating impacts of \$(0.022) million for 2006 and \$(0.011) million for 2007 emanating from the approval of the 2006 Recommended Capital Budget be considered within the overall scope of the Yonge-Dundas Square's 2006 and future years' operating budget submissions; and

(223) the Board of Management of Yonge-Dundas Square report to Budget Advisory Committee by May 2006, on its capital plan to maintain the Square in future years.

RATE SUPPORTED PROGRAMS

Toronto Parking Authority:

(224) the 2006-2015 Toronto Parking Authority capital program request with a total 10-year project cost of \$133.821 million be received;

(225) the 2006 Budget Advisory Committee Recommended Capital Budget for the Toronto Parking Authority with a total project cost of \$29.954 million and a 2006 cash flow of \$38.285 million and future year commitments of \$0.400 million be approved. The 2006 Recommended Capital Budget consists of the following:

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (a) New Cash Flow Funding for:
 - (i) 24 new sub-projects with a 2006 total project cost of \$29.954 million that requires cash flow of \$29.554 million in 2006 and a future year commitment of \$0.400 million in 2007; and
 - (ii) seven sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$4.242 million and no future year commitments; and
- (b) 2005 approved cash flow for eight previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$4.489 million;
- (226) incremental revenue of \$0 million in 2006 and \$2.282 million in 2007 resulting from the approval of the 2006 Recommended Capital Budget, be approved for inclusion in the 2006 and future year operating budgets; and
- (227) the revised cash flow projections of \$27.536 million in 2007; \$28.531 million in 2008; \$27.500 million in 2009; and \$20.700 million in 2010 for the Toronto Parking Authority be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the spring of 2006 on a recommended Firm 5-Year Capital Plan;

The Policy and Finance Committee also:

- (i) requested Mayor David Miller and the Chair of the Budget Advisory Committee to submit to the meeting of Council scheduled to be held on December 8, 2005, a procedural framework for the Capital Budget debate; **(Motion by Mayor Miller)**

- (ii) referred the report (November 24, 2005) from Deputy City Manager, Fareed Amin, entitled "Request to Transfer Provincial Grant Reserve Fund Account" back to Deputy City Manager, Fareed Amin and the Deputy City Manager and Chief Financial Officer for report directly to Council for its meeting scheduled to be held on December 8, 2005; **(Motion by Mayor Miller)** and
- (iii) requested Deputy City Manager, Fareed Amin and the Deputy City Manager and Chief Financial Officer to submit a report directly to Council for its meeting to be held on December 8, 2005, outlining the issues surrounding the Keele/Wilson potential Fire Station. **(Motion by Councillor Augimeri)**

Mayor Miller resumed the Chair.

(Clause 3, Report 12)

**11-4. Report of the Governing Toronto Advisory Panel
"The City We Want – The Government We Need"**

The Policy and Finance Committee considered a communication (November 23, 2005) from Ann Buller, Chair, Governing Toronto Advisory Panel, advising that the Panel has concluded deliberations and submitting their final report entitled "The City We Want – The Government We Need."

The Policy and Finance Committee also considered the following communications:

- (1) (November 28, 2005) from George Milbrandt, Co-Chair, FoNTRA;
- (2) (November 28, 2005) from John Sewell;
- (3) (November 28, 2005) from Debbie Tanner;
- (4) (November 28, 2005) from Sonja Steinback-Chan;
- (5) (November 28, 2005) from Ruth Blair;
- (6) (November 28, 2005) from Jean Drain;
- (7) (November 28, 2005) from Doreen Feitelberg;
- (8) (November 27, 2005) from George Belza, ANALOGICA;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (9) (November 28, 2005) from Rogers Ludgate, President, Silverview Community Association;
- (10) (November 28, 2005) from Frank Bruni, President, West Lansing Homeowners Association;
- (11) (November 28, 2005) from Kathryn McBey;
- (12) (November 28, 2005) from William H. Roberts, Barrister and Solicitor;
- (13) (November 29, 2005) from Councillor Cliff Jenkins, Ward 25;
- (14) (November 29, 2005) from Jeffrey L. Davies, Davies Howe Partners;
- (15) (November 29, 2005) from Glenn Grunwald, President and CEO, The Toronto Board of Trade;
- (16) (November 29, 2005) from Deborah Morrison; and
- (17) (November 28, 2005) from Alan Broadbent, Chairman and CEO, AVANA Capital Corporation.

The following persons addressed the Policy and Finance Committee:

- Stuart Parker, Fair Vote City, a campaign of Fair Vote Canada;
- Katrina Miller, on behalf of Toronto Act Now Coalition, and filed a written submission;
- Judy Duncan, on behalf of ACORN;
- Cecil Bradley, Vice-President of Policy, Toronto Board of Trade, and Angie Brennand, Policy Advisory, Toronto Board of Trade;
- David Crombie; and
- John Deverell, National Treasurer, Fair Vote Canada.

The following Members of Council also addressed the Policy and Finance Committee:

- Councillor Shelley Carroll, Don Valley East;
- Councillor Raymond Cho, Scarborough-Rouge River;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- Councillor Janet Davis, Beaches-East York;
- Councillor Glenn De Baeremaeker, Scarborough Centre;
- Councillor Adam Giambrone, Davenport;
- Councillor Joe Mihevc, St. Paul's;
- Councillor Jane Pitfield, Don Valley West; and
- Councillor Michael Walker, St. Paul's.

Mayor Miller appointed Deputy Mayor Pantalone Acting Chair and vacated the Chair.

On motion by Mayor Miller, the Policy and Finance Committee recommended that Council:

- (I) adopt, in principle, the following recommendations (1) to (7) and (9) to (11) contained in the report of the Governing Toronto Advisory Panel dated November 2005, entitled "The City We Want – The Government We Need" for implementation at the beginning of the 2006-2009 term of Council;
- (II) request the City Manager to report by May 2006, on implementation details and any changes as required, in consultation with appropriate City officials and the Council Procedures and Meeting Management Working Group:

Recommendations:

- “(1) Strengthen City Council’s ability to focus on strategic, City-wide priorities:
 - (i) increase City Council’s term of office from three years to four years;
 - (ii) delegate transactional decision-making to staff, committees of City Council and other administrative bodies, with appropriate checks and balances;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (iii) enforce procedural rules related to agenda deadlines and notice requirements;
 - (iv) adjust the legislative meeting calendar to separate transactional business from strategic planning and policy-making work; and
 - (v) appoint a full-time Speaker and a Deputy Speaker to preside over City Council meetings and protect the dignity of City Council's deliberations through the enforcement of procedural and behavioural rules;
- (2) Create an Executive Committee with responsibility for furthering the City's agenda:
- (i) appointed and chaired by the Mayor with membership comprising the chairs of Standing Committees, Community Councils (to ensure geographic representation), the Toronto Transit Commission, and the Deputy Mayor;
 - (ii) responsible for:
 - (a) integrating city-wide strategic planning and setting priorities;
 - (b) linking city-wide priorities to financial resources through the budget process;
 - (c) co-ordinating City Council's agenda management and managing the flow of policy issues to City Council;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (d) ensuring that Standing Committees develop work plans consistent with the City's strategic direction;
 - (iii) salaries of councillors serving on the Executive Committee should be raised to recognize their increased responsibilities. The amount of this increase should be determined following a review of practices used in other cities and orders of government;
 - (iv) receive advice and analytical support from a dedicated office consisting of professional, non-partisan staff, free of obligations to individual programs;
- (3) broaden the Mayor's scope of responsibility to reflect the public's expectations of the position and to enable the Mayor to lead effectively:
- (i) with the Executive Committee, at the beginning of each term, set a multi-year, citywide vision and strategic directions for City Council's approval;
 - (ii) hold four annual meetings with members of the public ("Mayor's days") in different parts of the city to receive public feedback and input on the City's direction;
 - (iii) deliver an annual state-of-the-city address reporting on the achievement of the strategic directions;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (iv) appoint and remove the Chairs and Vice-Chairs of Standing Committees, Community Councils, the Toronto Transit Commission, and the Deputy Mayor;
 - (v) make recommendations to City Council through the Executive Committee on major city wide policy issues;
 - (vi) lead a budget process supporting strategic directions; sponsor the budget in City Council;
 - (vii) speak for Toronto nationally and internationally;
 - (viii) negotiate with other orders of government, within broad policy parameters established by City Council;
 - (ix) serve as a signing officer on intergovernmental agreements (but with no unfettered right to bind the City); and
 - (x) direct, appoint and dismiss the City Manager;
- (4) ensure Standing Committees move the citywide agenda forward:
- (i) establish work plans that demonstrate how they will advance the strategic priorities;
 - (ii) committee chairs would be expected to champion the recommendations of their Standing Committees at City Council;

- (iii) review the process and approach to deputations, ensuring a respectful environment is created, and that the public has broadened access; and
 - (iv) form a new Standing Committee focusing on economic development and competitiveness.
- (5) empower Community Councils:
- (i) exercise delegated local transactional decision-making authority, governed by Council approved policy;
 - (ii) conduct a minimum of four public engagement sessions annually within their areas, to provide community input into key issues, such as the setting of strategic directions and budget;
 - (iii) determine a more effective method of ensuring neighbourhood input using the City's 140 identified neighbourhoods, to feed into local priority setting and service planning; and
 - (iv) meet in the evening, when more community members are able to attend.
- (6) enhance civic engagement and community involvement:
- (i) in consultation with the community, the City develop a shared, common civic engagement strategy that integrates and builds upon activities currently undertaken; and
 - (ii) in particular, use this engagement strategy in the 13 neighbourhoods identified as having priority for

infrastructure investment under the Toronto Strong Neighbourhoods Strategy;

- (7) retain ward-based representation:
 - (i) City Council maintain wards and reject at-large election of councillors to help ensure that marginalized communities are not further disadvantaged;

- (8) budgeting tied to strategic priorities:
 - (i) the Executive Committee must set out an overall vision for the budget (operating and capital) and realign resources and/or reduce costs as necessary, based on the overall vision;
 - (ii) the budget process and outcomes must be tied to and implement City Council's strategic priorities; and
 - (iii) move towards a budget process that places more emphasis on the upfront work of priority setting and committee review, and where the final step of the budget process involves City Council voting 'yes' or 'no' to adopt the budget as a whole;

- (9) strengthen the commitment to economic development and competitiveness:
 - (i) City Council must act immediately to create a new Standing Committee, the Economic Development and Competitiveness Committee; and
 - (ii) the Mayor must provide the leadership on this policy matter; and

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (10) engendering trust, respect and civility at City Hall:
 - (i) City Council institute sanctions for breaches of confidentiality by deeming breaches to be offences under the Provincial Offences Act”;

- (III) request the City Manager in preparing her forthcoming report to consult with members of the public across Toronto; **(Motion by Mayor Miller)**

- (IV) forward a copy of the report entitled “The City We Want – The Government We Need” to all Community Councils for public consultation and that the Community Councils be requested to submit their comments to the Policy and Finance Committee for its meeting scheduled to be held in May 2006, in conjunction with the forthcoming report from the City Manager. **(Motion by Councillor Altobello)**

The Policy and Finance Committee also referred the following Recommendation (8) contained in the report dated November 2005, of the Governing Toronto Advisory Panel to the City Manager for review and report to Council, through the Policy and Finance Committee, with respect to the balance between City-wide and local interests in the Planning process including comment on provincial legislation regarding OMB reform, when tabled:

- “(8) a better planning process:
 - (i) Mayor to champion the completion and adoption by City Council of the comprehensive zoning by-law to implement the new Official Plan, and City Council commit the necessary resources to complete the process;

 - (ii) require a 2/3 majority whenever City Council wishes to make an amendment to the new comprehensive zoning by-law, which professional planning staff determines is contrary to the new Official Plan;

Policy and Finance Committee Minutes
Tuesday, November 29, 2005

- (iii) in anticipation of Ontario Municipal Board reform, establish a Toronto Appeal Board for Committee of Adjustment decisions; and
- (iv) establish a professional design review panel to review and amend select development plans from a design perspective, working within Council-approved guidelines.” **(Motion by Mayor Miller)**

The following Motions were voted on and **Lost**:

Moved by Mayor Miller, on behalf of Councillor Walker:

“That the Policy and Finance Committee defer consideration of the report of the Governing Toronto Advisory Panel dated November 2005, and instructed the City Manager to report to Council on a process and timeline for proper public consultation on the specifics of this report.

Moved by Mayor Miller, on behalf of Councillor Davis:

“That Part (II) of the Motion by Mayor Miller be amended by adding thereto the following: “such report to include options for creating more Community Councils”, so that Part (II) now reads as follows:

- “(II) request the City Manager to report by May 2006, on implementation details and any changes as required, in consultation with appropriate City officials and the Council Procedures and Meeting Management Working Group, such report to include options for creating more Community Councils.”

Mayor Miller resumed the Chair.

(Clause 1, Report 11)

The Policy and Finance Committee adjourned its meeting at 3:03 p.m.

Chair.