



**BUDGET ADVISORY COMMITTEE
2006 OPERATING BUDGET
DECISION DOCUMENT
MEETING 7**

Date of Meeting: Friday, January 13, 2006 **Enquiry:** Merle MacDonald
Time: 9:30 a.m. **Acting Committee Administrator**
Location: Committee Room 1 **416-392-7340**
City Hall **mmacona@toronto.ca**
100 Queen Street West
Toronto, Ontario

The Decision Document is for preliminary reference purposes only. Please refer to the minutes for the official record.

How to Read the Decision Document:

- *recommendations of the Committee to Policy and Finance Committee are in bold type under the heading "Action taken by the Committee";*
- *action taken by the Committee on its own authority that does not require Policy and Finance Committee approval is also reported under the heading "Action taken by the Committee"; and*
- *Declarations of Interest, if any, appear at the end of an item.*

1. Presentation on the Budget Process

Action taken by the Committee:

The Budget Advisory Committee

- (1) **received the presentation; and**
- (2) **referred the following suggested motions by Councillor Pitfield to the City Manager and Deputy City Manager for report to the Budget Advisory Committee wrap-up meeting:**

- (a) **the Deputy City Manager and Chief Financial Officer report on what programs are considered truly mandatory (provincially mandated);**
- (b) **the Deputy City Manager and Chief Financial Officer report on an updated annual cost of total (including Agencies, Boards and Commissions) cost of salary and benefits in a dollar amount and their percentage of total operating budget;**
- (c) **the Deputy City Manager and Chief Financial Officer report on total dollars saved through City Unions continuous improvements and efficiencies and total dollars targeted to be saved in 2006;**
- (d) **the Deputy City Manager and Chief Financial Officer report on how various listed amounts were saved in 2001, 2002, 2003, 2004 and 2005;**
- (e) **the City Manager report on the 2005 attrition rate, predicted 2006 attrition rate and the number of positions to be filled;**
- (f) **the Deputy City Manager and Chief Financial Officer be requested to ensure that applicable reserves/reserve funds be listed with each operating department budget line; and**
- (g) **the City Manager and Deputy City Manager and Chief Financial Officer report on how zero-based budgeting could be utilized for the entire 2007 Budget.**

Presentation by Councillor Norm Kelly and Dr. Richard Irving, Schulich School of Business, York University, on the Budget Process and recommending that:

- (1) City Council vote to open up the preliminary budget submissions, through secure electronic access, to all City Councillors and all City employees at a management level;
- (2) the City of Toronto make its ongoing finances available through the SAP system to all employees at a management level and all City Councillors as soon as possible;
- (3) ultimately, all the finances of the City of Toronto be available for inspection online by every resident of Toronto on an on-going basis; and
- (4) City Councillors receive monthly financial statements with appropriate notes from the Finance Department.

2. Toronto Atmospheric Fund

Action taken by the Committee:

The Budget Advisory Committee recommended to the Policy and Finance Committee that City Council adopt the following Operating Budget Recommendation contained in the Analyst Briefing Notes for the Toronto Atmospheric Fund:

It is recommended that the Toronto Atmospheric Fund 2006 Proposed Operating Budget of \$2.296 million gross and \$0.000 million net, comprised of the following service, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|---------------------------------|---------------------------|-------------------------|
| Toronto Atmospheric Fund | 2,295.6 | 0.0 |
| Total Program Budget | 2,295.6 | 0.0 |

3. Toronto Transit Commission -

A. Toronto Transit Commission - Conventional:

Action taken by the Committee:

The Budget Advisory Committee:

(1) recommended to the Policy and Finance Committee:

(a) that City Council adopt Operating Budget Recommendations (4), (5), (6), (7) and (8) contained in the Analyst Briefing Notes for the Toronto Transit Commission - Conventional, subject to replacing the words “January 2006” in all the recommendations with the words “February 2006”, so that such recommendations now read:

(4) the Chief General Manager of the Toronto Transit Commission and the Deputy City Manager and Chief Financial Officer, report back to the Budget Advisory Committee in February 2006 on options for an allowance that would provide for the payment of the Ontario Health Premium;

(5) the Chief General Manager of the Toronto Transit Commission and Deputy City Manager and Chief Financial Officer report back to

Budget Advisory Committee in February 2006 on options for annualizing anticipated gapping savings achieved in 2005 from subway and surface operations for 2006;

- (6) the Chief General Manager of the Toronto Transit Commission report back to Budget Advisory Committee in February 2006 on assumptions used in developing salary and benefits projections for gapping, overtime, absenteeism and vacation time;**
 - (7) the Chief General Manager of the Toronto Transit Commission report back to Budget Advisory Committee in February 2006 on the detailed salary and benefits breakdown for 212 requested new staff in 2006 and subject to that report that a recommendation be made by the Deputy City Manager and Chief Financial Officer on their appropriate budgetary treatment; and**
 - (8) the Chief General Manager of the Toronto Transit Commission report back to Budget Advisory Committee in February 2006 detailing all 2005 Commission-directed new services and the service-level impact of deferring them;**
- (b) that the Toronto Transit Commission (TTC) 2006 net expenditure target for the Conventional System be set at \$253.1065 million and that the Chief General Manager of the TTC report back to Budget Advisory Committee on February 3, 2006 on how the TTC will achieve the new target. This represents a 10.8 percent or \$24.6265 million increase over \$228.480 million in 2005;**
 - (c) that the TTC budget be achieved by measures other than a fare increase;**
 - (d) that the TTC be requested to report to the Budget Advisory Committee in 2006 with a multi-year fare strategy that preserves ridership but offsets to the greatest extent possible anticipated annual expenditures.**
- (2) postponed consideration of the following Operating Budget Recommendations (1), (2) and (3) contained in the Analyst Briefing Notes for the Toronto Transit Commission to the Budget Advisory Committee meeting on February 3, 2006:**
 - (1) the Toronto Transit Commission 2006 Operating Budget Request for the Conventional System of \$1,062.095 million gross and \$299.234 million net be received pending approval of the final budget submission by the TTC and subsequent review by the Budget Advisory Committee;**

- (2) the Chief General Manager of the Toronto Transit Commission report back to the Budget Advisory Committee in February 2006 with reduction options totalling \$66.184 million to meet the 2006 target of 2 percent for an increase in net expenditures over the 2005 Approved Budget;
 - (3) the 2006 request of \$6.441 million for a long-term subsidy receivable for the non-cash TTC post-retirement dental benefit be approved and that the Chief General Manager of the Toronto Transit Commission and the Deputy City Manager and Chief Financial Officer report back to the Budget Advisory Committee in February 2006 on options to address other non-cash requirements such as post-retirement provisions for the Commission;
- (3) received the communication (December 20, 2005) from the General Secretary, Toronto Transit Commission.

Toronto Transit Commission – Wheel-Trans:

Action taken by the Committee:

The Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee that City Council adopt the following Operating Budget Recommendations (2), (3) and (4) contained in the Analyst Briefing Notes for Toronto Transit Commission – Wheel-Trans;
 - (2) the Chief General Manager of the Toronto Transit Commission and the Deputy City Manager and Chief Financial Officer report back to the Budget Advisory Committee in February 2006 on options to address other non-cash requirements such as post-retirement provisions for the Commission;
 - (3) the Chief General Manager of the Toronto Transit Commission and the Deputy City Manager and Chief Financial Officer report back to the Budget Advisory Committee in February 2006 on options for an allowance that would provide for the payment of the Ontario Health Premium; and
 - (4) the Chief General Manager of the Toronto Transit Commission report back to Budget Advisory Committee in February 2006 on the detailed salary and benefits breakdown for 19 proposed new staff in 2006.;
- (2) postponed consideration of the following Operating Budget Recommendation (1) to the Budget Advisory Committee meeting on February 3, 2006:

- (1) the Wheel-Trans 2006 Proposed Operating Budget of \$63.739 million gross and \$60.698 million net, comprised of the following service, be received pending approval of the final budget submission by the TTC and subsequent review by the Budget Advisory Committee:

| Service: | Gross (\$000s) | Net (\$000s) |
|---|------------------------|------------------------|
| Wheel-Trans | <u>63,739.1</u> | <u>60,698.3</u> |
| Total Wheel-Trans Operating Budget | <u><u>63,739.1</u></u> | <u><u>60,698.3</u></u> |

- (3) received the communication (December 20, 2005) from the General Secretary, Toronto Transit Commission, forwarding the Resolution on Wheel-Trans approved by the Commission on December 16, 2005.

4. Toronto Police Service/Parking Enforcement Unit

Action taken by the Committee:

Toronto Police Service

The Budget Advisory Committee:

- (A) recommended to the Policy and Finance Committee that City Council adopt the following Operating Budget Recommendations (2), (3), (6), (7), (8), (9) and (10) contained in the Analyst Briefing Notes for the Toronto Police Service:
- (2) the Toronto Police Services Board report back to the Budget Advisory Committee in February 2006 with reduction options including revenue changes to achieve the 2 percent target of \$730.425 million, and that the Chief of Police be requested to report back to the Budget Advisory Committee before the start of the 2007 budget process on the results of reviews that the Service is undertaking to determine additional efficiencies and savings;
- (3) the Toronto Police Services Board be requested to report back to the Budget Advisory Committee in February 2006 on the reasons why 2006 revenues are not budgeted to achieve 2005 projected actual levels or 2005 Approved Budget levels;

- (6) the Toronto Police Services Board be requested to report back to the Budget Advisory Committee in February 2006 on the comparison of policing as a percentage of every tax dollar (Toronto Police Service is 23.8 percent in the 2005 Operating Budget) versus comparable police forces in large cities and municipalities across Canada;
 - (7) the Toronto Police Services Board be requested to report back to the Budget Advisory Committee in February 2006 on the comparison of Toronto Police Service's Human Resources staffing and spending rate per total number of employees versus comparable police forces in large cities and municipalities across Canada;
 - (8) the Deputy City Manager responsible for the Municipal Licensing and Standards Division, in consultation with City Legal Services, and other appropriate City staff, report back to the Budget Advisory Committee during the 2006 Operating Budget Process on the Toronto Police Service's proposal to recover incremental costs (approximately \$2.0 million annually) of policing the Toronto Entertainment District at peak periods from businesses within the Entertainment District;
 - (9) the Chief of Police be requested to report back to the Budget Advisory Committee prior to the start of the 2007 budget process on the new staffing strategy with respect to the redeployment of 200 positions to uniformed positions i.e. the criteria for redeployment, whom to redeploy, to and from which department, which services will be impacted or eliminated to accommodate this redeployment, and the resultant impact on base policing activity; and
 - (10) the Chief of Police, as per the report received by the Toronto Police Services Board on December 15, 2005 regarding the 2006 Toronto Police Service Operating Budget, be requested to report back to the Budget Advisory Committee prior to the start of the 2007 budget process, with medium and long term strategies for policing that identify best practices in service delivery, efficiencies, and budgetary savings that can be applied in 2007 and beyond;
- (B) postponed consideration of Operating Budget Recommendations (1), (4) and (5) in the Analyst Briefing Notes to the Budget Advisory Committee meeting on February 3, 2006:
- (1) the Toronto Police Service's 2006 Operating Budget Request of \$789.970 million gross and \$753.139 million net, be received;
 - (4) funding for the 150 new officers associated with the Provincial "Safer Communities – 1,000 Officers Partnership Program" for 2006 be proposed;

- (5) the funding for the December 2006 recruitment class of 54 new officers associated with the Provincial “Safer Communities – 1,000 Officers Partnership Program” be deferred for consideration with the 2007 budget process and that the Toronto Police Services Board report back to the Budget Advisory Committee during the 2006 budget process on the timeframes required to meet the Provincial grant eligibility requirements;
- (C) requested the Chief of Police to report to the Budget Advisory Committee on paid duty as it applies to City Departments and Agencies, Boards and Commissions with a view to charging regular hourly rates and possibly allowing private security companies to provide service for these functions and for community events.

Toronto Police Services Board

The Budget Advisory Committee:

- (A) recommended to the Policy and Finance Committee that City Council adopt Operating Budget Recommendation (2) contained in the Analyst Briefing Notes for the Toronto Police Services Board:
 - (2) the Chair of the Toronto Police Services Board report to the Budget Advisory Committee in February of 2006, to confirm funding requirement in 2006 and on the net financial impacts in 2007 and 2008 with respect to the new “Funding for Success” initiative; and
- (B) postponed consideration of the following Operating Budget Recommendation (1) contained in the Analyst Briefing Notes for the Toronto Police Services Board to the Budget Advisory Committee meeting on February 3, 2006.
 - (1) the Toronto Police Services Board’s 2006 Proposed Operating Budget of \$1.854 million gross and \$1.854 million net for the following service, be approved.

| Service: | Gross (\$000s) | Net (\$000s) |
|-------------------------------|-------------------|-----------------|
| Toronto Police Services Board | 1,853.5 | 1,853.5 |
| Total Program Budget | 1,853.5 | 1,853.5 |

Toronto Parking Enforcement Unit

The Budget Advisory Committee:

(A) recommended to the Policy and Finance Committee that City Council adopt the following Operating Budget Recommendations (2) and (3) contained in the Analyst Briefing Notes for the Toronto Parking Enforcement Unit:

(2) the Police Chief report to the Budget Advisory Committee in February of 2006 on options totaling \$0.364 million to meet the Parking Enforcement Unit's 2006 2 percent target of \$32.685 million net; and

(3) the Police Chief, in consultation with the Deputy City Manager and Chief Financial Officer, report to the Administration Committee in 2007 on the operational and financial impacts of the implementation of handheld parking devices; and

(B) postponed consideration of Operating Budget Recommendation (1) contained in the Analyst Briefing Notes to the Budget Advisory Committee meeting on February 3, 2006:

(1) the Parking Tag Enforcement and Operations' 2006 Proposed Operating Budget of \$43.433 million gross and \$32.032 million net revenue, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|--|-------------------|-------------------|
| Parking Enforcement Unit | 33,514.0 | 33,049.0 |
| Parking Revenue Processing | 8,950.8 | 8,950.8 |
| Court Services – Judicial Processing of Parking Tickets | 968.0 | 968.0 |
| Parking Tag Revenue | | (75,000.0) |
| Total Program Budget | 43,432.8 | (32,032.2) |

5. Toronto Parking Authority

Action taken by the Committee:

The Budget Advisory Committee:

(A) recommended to the Policy and Finance Committee that City Council adopt Operating Budget Recommendation (2) contained in the Analyst Briefing Notes for the Toronto Parking Authority:

(2) the President of the Toronto Parking Authority report back to the Budget Advisory Committee at its meeting in February 2006 with potential strategies to achieve an increase of \$2.554 million in 2006 net revenue that include additional revenue growth measures and/or gross expenditure reductions;

(B) postponed consideration of Operating Recommendation (1) contained in the Analyst Briefing Notes to its meeting on February 3, 2006:

(1) the Toronto Parking Authority's 2006 Proposed Operating Budget of \$54.801 million gross and (\$40.333 million) net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|-----------------------------|-------------------|-------------------|
| On-Street Parking | 10,934.9 | (25,065.1) |
| Off-Street Parking | 43,866.4 | (15,268.2) |
| Total Program Budget | 54,801.3 | (40,333.3) |

and

(C) received the communication (November 4, 2005) from the City Clerk, entitled "Free Parking for Canadian Veterans" [Item 5(a)].

5(a). Extension of Free Parking for Canadian Veterans

Communication (November 4, 2005) from the City Clerk, advising that City Council on October 26, 27, 28 and 31, 2005 re-opened Motion J(2), entitled "Free Parking for Canadian Veterans", adopted, as amended, by City Council at its meeting on July 19, 20, 21 and 26, 2005, for further consideration, and referred the balance of the following Motion to the Toronto Parking Authority, the Budget Advisory Committee and the Policy and Finance Committee for consideration:

WHEREAS at the Toronto City Council meeting of July 19, 20, 21 and 26, 2005, Council adopted a motion to allow free parking for Canadian Veterans for the duration of 2005; and

WHEREAS nearly three months later, the change has generated positive feedback from residents not only in St. Paul's and Davenport, but across the City of Toronto as well as the Province of Ontario; and

WHEREAS the year 2005 was declared 'Year of the Veteran' by the Honourable Albina Guarnieri, Minister of Veterans Affairs, in honour of those who served this country and in recognition of the 60th anniversary of the end of the Second World War; and

WHEREAS the City has graciously demonstrated its support of Canadian Veterans and should further honour those who served and who continue to serve their Country by extending this recognition indefinitely;

NOW THEREFORE BE IT RESOLVED THAT, in accordance with §27-49 of Chapter 27 of the City of Toronto Municipal Code, Motion J(2), entitled 'Free Parking for Canadian Veterans', adopted, as amended, by City Council at its meeting on July 19, 20, 21 and 26, 2005, be re-opened for further consideration;

AND BE IT FURTHER RESOLVED THAT during permitted hours, all vehicles bearing a valid Ontario Veteran Licence Plate be exempted indefinitely from standard parking fees at all on street parking meters and parking machines, at parking machines and parking meters in municipally operated parking facilities, and in municipally operated parking facilities where attendants are stationed;

AND BE IT FURTHER RESOLVED THAT City Council request that the same indefinite exemption be adopted by the agencies, boards and commissions of the City which charge for parking by the public at their facilities.”

6. Toronto and Region Conservation Authority

Action taken by the Committee:

The Budget Advisory Committee:

- (A) **recommended to the Policy and Finance Committee that City Council adopt Operating Budget Recommendation (3) contained in the Analyst Briefing Notes for the Toronto and Region Conservation Authority, subject to deleting the words “for 2007 and future years”, so that such recommendation now reads:**
 - (3) **the General Manager of Toronto Water and the Deputy City Manager and Chief Financial Officer report to the Budget Advisory Committee before July 2006 on a consistent approach to the contribution from the Wastewater Capital Reserve Fund to the Toronto and Region Conservation Authority Operating Budget;**
- (B) **postponed consideration of the following Operating Budget Recommendations (1) and (2) contained in the Analyst Briefing Notes for the Toronto and Region Conservation Authority to Budget Advisory Committee meeting on February 3, 2006:**
 - (1) **the Toronto and Region Conservation Authority 2006 Proposed Operating Budget of \$33.839 million gross and \$3.076 million net, comprised of the following services, be approved:**

| Service: | Gross (\$000s) | Net (\$000s) |
|--|-------------------|------------------|
| Corporate Services | 4,598.1 | 2,341.1 |
| Watershed Health | 19,705.5 | 2,540.8 |
| Watershed Experience | 9,715.0 | 1,707.6 |
| Rouge Park Interim Management | 566.7 | 82.9 |
| Sub-total | | 6,672.4 |
| Contribution from Wastewater Capital Reserve Fund | | (3,596.7) |
| Total Program Budget | 34,045.2 | 3,075.7 |

- (2) the contribution toward the Toronto and Region Conservation Authority 2006 Proposed Operating Budget from the Wastewater Capital Reserve Fund be increased from the 2005 level of \$3.393 million to \$3.597 million in 2006, an increase of \$0.204 million or 6 percent over the 2005 level; and
- (C) requested the Deputy City Manager and Chief Financial Officer to report to the Budget Advisory Committee on February 3, 2006, on the impact of all requests and draws on the Water and Waste Water Capital Reserve Funds.

7. Toronto Public Health

Action taken by the Committee:

The Budget Advisory Committee:

- (A) recommended to the Policy and Finance Committee that City Council adopt the following Operating Budget Recommendation (2) contained in the Analyst Briefing Notes for Toronto Public Health:
- (2) the 2006 Proposed New/Enhanced Services of \$4.332 million be approved subject to the Board of Health reporting to Budget Advisory Committee in February 2006 with:
- (a) a priority list of New/Enhanced Services, that meet the \$4.332 million Proposed funding level, ensuring that priority be given to sustainability of existing services including facility state of good repair, quality assurance, and to service areas with compliance shortfalls in meeting Provincial mandates; and

- (b) a total Proposed Budget by service area;
- (B) postponed consideration of the following to its meeting on February 3, 2006:
 - (i) Operating Budget Recommendation (1) contained in the Analyst Briefing Notes for Toronto Public Health:
 - “(1) the Public Health 2006 Proposed Operating Budget of \$211.479 million gross and \$64.061 million net be approved;”
 - (ii) communication (November 29, 2005) from the Board of Health entitled “Dog and Cat Licensing Strategy” [Item 7c)]; and
 - (iii) communication (January 9, 2006) from the Planning and Transportation Committee entitled “Toronto Public Health 2006 Operating Budget – Mandatory Certification of Food Handlers” [Item 7(d)].
- (C) received the following communications:
 - (i) (September 29, 2005) from the Board of Health entitled “Toronto Public Health 2006 Operating Budget” [Item 7(a)];
 - (ii) (October 25, 2005) from the Board of Health entitled “Toronto Public Health 2006 Operating Budget – Motions referred from the Board of Health Meeting Held on September 26, 2005” [Item (b)].

7(a). Toronto Public Health 2006 Operating Budget

Communication (September 29, 2005) from the Board of Health, advising that the Board on September 26, 2005, recommended to the Budget Advisory Committee that the staff recommendations in the Recommendations Section of the report (September 23, 2005) from the Medical Officer of Health, be adopted, subject to:

- A. Recommendations (1), (2) and (3) being amended by adding the words “in principle”, at the end of each recommendation, so that the recommendations read as follows:
 - “(1) Toronto Public Health 2006 Operating Budget of \$214,140.1 thousand gross and \$66,004.5 thousand net including a base budget of \$197,475.6 thousand gross and \$59,486.7 thousand net, and New and Enhanced Services of \$16,664.5 thousand gross and \$6,517.8 thousand net, be approved in principle;

- (2) the list of adjustments included in the Toronto Public Health 2006 Operating Budget and Summarized in Table 3, "Summary of 2006 Base Changes from 2005 Approved Budget" of this report totaling an increase of \$3,389.1 thousand gross and a reduction of \$11,305.2 thousand net, be approved in principle;
- (3) the list of adjustments included in the Toronto Public Health 2006 Operating Budget and Summarized in Table 4, "Summary of 2006 New and Enhanced Services" totaling \$16,664.5 thousand gross and \$6,517.8 thousand net, be approved in principle;"

B. Recommendation (5) being amended to read as follows:

"(5) City Council be requested to direct any reduction in TPH 2006 municipal funding to municipal services that enhance the health of the City's population and that the Medical Officer of Health in consultation with the Board of Health Budget Subcommittee and interested Board members, provide recommendations on these additional programs and services to appropriate City staff."

C. adding a new recommendation as follows:

"that the 2006 Toronto Public Health dental budget include an amount of \$83,509. thousand gross and \$29,228. thousand net for two positions (one Dental Hygienist and one Dental Assistant), to identify and refer for care, pregnant women and new mothers in shelters in need of dental cleaning and treatment."

7(b). Toronto Public Health 2006 Operating Budget – Motions referred from the Board of Health Meeting Held on September 26, 2005

Communication (October 25, 2005) from the Board of Health, advising that the Board of Health on September 26, 2005 recommended to the Budget Advisory Committee that funds from the Toronto Public Health 2006 Operating Budget recovered by the City of Toronto be reallocated to support the:

- (1) \$1.4 million funding request for Child Nutrition Programs;
- (2) Toronto Strong Neighbourhoods Strategy recommended by the Board of Health; and
- (3) City of Toronto's Aquatic Strategy, including Drown Proof Swimming Lessons for Grade 8 students.

7(c). Dog and Cat Licensing Strategy

Communication (November 29, 2005) from the Board of Health advising that the Board of Health on November 28, 2005 recommended to the Policy and Finance Committee and the Budget Advisory Committee, that the 2006 Toronto Public Health Capital Budget be increased by \$1.071 million for the development of an on-line license application and on-line registration and renewal system and that this cost be repaid over a ten year period from increased revenues as a result of the licensing strategy.

**7(d). Toronto Public Health 2006 Operating Budget –
Mandatory Certification of Food Handlers**

Communication (January 9, 2006) from the Planning and Transportation Committee, advising that the Committee on January 9, 2006, recommended to the Budget Advisory Committee and City Council:

- (1) the adoption of the following recommendations, as recommended by the Board of Health:
 - (a) staff recommendations in the Recommendations Section of the report (October 14, 2005) from the Medical Officer of Health;
 - (b) that all aspects of the implementation of certification of the food handling program (such as public information, training and the certification) be multilingual, especially to the main language groups in Toronto; and
 - (c) that the costs associated with food handling certification for child care centres be recognized in Children's Services purchase of service per diem rates;
- (2) that applicants for the Mandatory Food Handler Certification Program demonstrate they are legally allowed to work in Canada; and
- (3) that the Medical Officer of Health be requested to:
 - (a) review the possible phase out of the program at such time as the Province adopts Provincial mandatory Food Handler Certification;
 - (b) review the feasibility of ensuring that the Toronto Program at least contains all of the elements of existing provincial and national programs; and
 - (c) explore the feasibility of allowing the industry to administer the training course, examination and certification, while ensuring the highest standards are maintained.

8. Toronto Public Library

Action taken by the Committee:

The Budget Advisory Committee:

(A) recommended to the Policy and Finance Committee that City Council receive the following Operating Budget Recommendation (2) contained in the Analyst Briefing Notes for Toronto Public Library:

“(2) the Toronto Public Library Board report back to Budget Advisory Committee on the reduction options and service level impacts totaling \$1.769 million, to achieve the 2006 target of 2 percent over the 2005 approved Toronto Public Library Operating Budget”;

(B) postponed consideration of Operating Budget Recommendation (1) contained in the Analyst Briefing Notes for the Toronto Public Library to the Budget Advisory Committee meeting on February 3, 2006:

(1) the Toronto Public Library’s 2006 Proposed Operating Budget of \$158.664 million gross and \$145.026 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|-------------------------------|---------------------------|-------------------------|
| Library Services | 153,181.2 | 139,743.6 |
| Library Administration | 5,482.8 | 5,282.8 |
| Total Program Budget | 158,664.0 | 145,026.4 |

(C) requested the City Manager and the Chief Financial Officer to report to the Budget Advisory Committee meeting on February 3, 2006, on the possibility of using funding from other budget areas such as the Safe Neighbourhoods Initiative to fund the shortfall in the Library Budget so as to avoid the loss of Library services.

9. Toronto Zoo

Action taken by the Committee:

The Budget Advisory Committee recommended to the Policy and Finance Committee that City Council adopt the following Operating Budget Recommendations contained in the Analyst Briefing Notes for the Toronto Zoo:

- (1) the Toronto Zoo 2006 Proposed Operating Budget of \$37.444 million gross and \$11.791 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|----------------------------------|-------------------|-----------------|
| Biology and Conservation | 10,229.2 | 9,718.8 |
| Marketing and Communications | 10,134.6 | 682.4 |
| Administrative and Site Services | 15,290.2 | 15,047.2 |
| General Management | 1,118.1 | 1,082.2 |
| Animal and Endangered Species | 536.0 | |
| Revenue and Recoveries | 136.0 | (14,739.5) |
| Total Program Budget | 37,444.1 | 11,791.1 |

- (2) \$1.321 million of the Toronto Zoo's OMERS contribution holiday savings be applied to the following:
- (a) \$0.785 million to fund the Job Evaluation component of the CUPE settlement for the duration of the contract from 2005-2009;
 - (b) \$0.400 million to replenish the Animal Transaction Reserve;
 - (c) a contribution of \$0.136 million to the Zoo Stabilization Reserve; and
 - (d) that future application of the job evaluation component of the OMERS savings be reviewed on a yearly basis to ascertain the need for this funding source;
- (3) the General Manager and CEO of the Toronto Zoo investigate industry best practices for enhancing visitor levels and report to the Zoo Board of Management and the Budget Advisory Committee by June 2006;
- (4) the General Manager and CEO of the Toronto Zoo explore alternative revenue streams and other income sources for augmenting its current funding base and report to Budget Advisory Committee prior to the 2007 Operating Budget process; and
- (5) the General Manager and CEO of the Toronto Zoo report to the Budget Advisory Committee if total 2006 revenues exceed budgeted amounts, to seek approval for these funds to be applied to any outstanding accreditation concerns."

10. Exhibition Place

Action taken by the Committee:

The Budget Advisory Committee:

(A) recommended to the Policy and Finance Committee that City Council:

(i) adopt the following Operating Budget Recommendations (1) and (3) contained in the Analyst Briefing Notes for Exhibition Place:

(1) the Exhibition Place 2006 Proposed Operating Budget of \$47.612 million gross and \$0.435 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|-------------------------------------|---------------------------|-------------------------|
| Canadian National Exhibition | 20,726.2 | (784.6) |
| Exhibition Place | 14,146.6 | 2,074.6 |
| National Trade Centre | 12,739.2 | (854.8) |
| Total Program Budget | 47,612.0 | 435.2 |

(3) the Deputy City Manager, in consultation with the Chief Financial Officer, report to Budget Advisory Committee during the 2006 Operating Budget Process, on the appropriateness and financial implications of transferring the Royal Agricultural Winter Fair funding of \$0.885 million from the Community Partnership and Investment Program (CPIP) to the Exhibition Place Program;

(ii) receive the following Operating Budget Recommendation (2) in the Analyst Briefing Notes for Exhibition Place:

(2) the General Manager of Exhibition Place report to Budget Advisory Committee before the end of January 2006 with options for further reduction strategies in the amount of \$0.242 million net in order to achieve the 2006 Operating Budget target of a 2 percent increase over the net 2005 Approved Operating Budget; and

(B) received the communication (November 6, 2005) from the General Manager and CEO, Exhibition Place [Item 10(a)].

10(a). 2006 Operating Budget for Exhibition Place

Communication (November 6, 2005) from the General Manager and CEO, Exhibition Place, submitting the 2006 Operating Budget for Exhibition Place.

Recommendations:

It is recommended that:

- (1) the 2006 Operating Budget for Exhibition Place be approved and be forwarded to the City Finance Department; and
- (2) the City Manager be requested to:
 - (a) calculate the role and cost of Exhibition Place as a City Public Space; and
 - (b) consider what amount should be calculated as an adjustment for this purpose in Exhibition Place's annual budget for submission to City Council.

11. Theatres

Action taken by the Committee:

The Budget Advisory Committee:

(A) recommended to Policy and Finance Committee that City Council adopt the following Operating Budget Recommendations (1), (2), (3) and (4) contained in the Analyst Briefing Notes for Theatres:

- (1) the Theatres 2006 Proposed Operating Budget of \$29.492 million gross and \$3.059 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|----------------------------------|-------------------|-----------------|
| Hummingbird Centre | 22,138.2 | 173.2 |
| St. Lawrence Centre for the Arts | 3,745.2 | 1,502.9 |
| Toronto Centre for the Arts | 3,609.5 | 1,383.5 |
| | <hr/> | <hr/> |
| Total Program Budget | 29,492.9 | 3,059.6 |
| | <hr/> <hr/> | <hr/> <hr/> |

- (2) funding in the amount of \$1.714 million be provided from the Hummingbird Capital Reserve Fund (XR 3003) for state of good repair maintenance for 2006;
- (3) funding in the amount of \$0.417 million be provided from the Toronto Centre for the Arts Capital Reserve Fund (XR 3007) for state of good repair maintenance for 2006;
- (4) the General Manager of the Hummingbird Centre for the Arts report back to the Budget Advisory Committee on options totalling \$0.173 million to reduce the 2006 Proposed Operating Budget net increase to 2 percent of the 2005 Approved Net Operating Budget;
- (5) the Deputy City Manager and Chief Financial Officer, in consultation with the Executive Director, Toronto Centre for the Arts, review the settlement payment to Toronto Centre for the Arts from LiveEnt and report whether this payment is available to offset City subsidies to Toronto Centre for the Arts;

with the exception of the Hummingbird Centre Operating Budget in Recommendation (1), which was postponed for further consideration by the Budget Advisory Meeting on February 3, 2006; and

- (B) requested the Deputy City Manager and Chief Financial Officer, in consultation with the Executive Director of the Toronto Centre for the Arts, to review the settlement payment to the Toronto Centre for the Arts from Livent and report to the Budget Advisory Committee meeting on February 3, 2006, on whether this payment is available to offset City subsidies to the Toronto Centre for the Arts.

12. Arena Boards of Management

Action taken by the Committee:

The Budget Advisory Committee recommended to the Policy and Finance Committee that City Council adopt the following Operating Budget Recommendation contained in the Analyst Briefing Notes for Arena Boards of Management:

It is recommended that the Arena Boards of Management 2006 Proposed Operating Budget of \$5.674 million gross and \$0.120 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|-------------------|-------------------|-----------------|
| George Bell Arena | 445.1 | 20.2 |

| | | |
|--|----------------|--------------|
| William H. (Bill) Bolton Arena | 723.0 | 0.0 |
| Larry Grossman Forest Hill Memorial Arena | 869.5 | (1.0) |
| Leaside Memorial Community Gardens | 908.9 | 92.8 |
| McCormick Playground Arena | 600.6 | (0.1) |
| Moss Park Arena | 660.4 | (0.4) |
| North Toronto Memorial Arena | 724.3 | (0.9) |
| Ted Reeve Community Arena | 742.4 | 9.4 |
| | <hr/> | <hr/> |
| Total Program Budget | 5,674.2 | 119.9 |

General Communications:

13. Exhibition Place – Photovoltaic Pilot Project

Action taken by the Committee:

The Budget Advisory Committee received the report (December 16, 2006) from the General Manager and CEO, Exhibition Place.

Report (December 16, 2005) from the General Manager and CEO, Exhibition Place, on the Exhibition Place – Photovoltaic Pilot Project.

Recommendation:

It is recommended that this report be received for information.

Walk-on

14. Public Consultation Plan – 2006 Operating Budget

Action taken by the Committee:

The Budget Advisory Committee received the report (January 12, 2006) from the City Manager and directed that the report be forwarded to the Policy and Finance Committee for information.

Report (January 12, 2006) for information from the City Manager to update the Committee on the plans for public consultation on the 2006 operating budget.