DTORONTO

Agenda Index Added Starter Decision Document

BUDGET ADVISORY COMMITTEE 2006 OPERATING BUDGET AGENDA MEETING 14

Date of Meeting:	Thursday, February 9, 2006 Enquiry: Merle MacDonald		
Time:	9:30 a.m. Acting Committee Administrato		
Location:	Committee Room 1	416-392-7340	
	City Hall	mmacdona@toronto.ca	
	100 Queen Street West		
	Toronto, Ontario		

If the Budget Advisory Committee wishes to meet in camera (privately) a motion must be made to do so and the reason given (*Municipal Act, 2001*).

Declarations of Interest under the Municipal Conflict of Interest Act

Communications/Reports:

- **1.** Regular Business
- Planning and Transportation Transmittal
 2006 Operating Budget Planning and Transportation Committee

(Postponed from January 26, 2006 meeting)

Communication (January 23, 2006) from the Planning and Transportation Committee.

Recommendations:

The Planning and Transportation Committee on January 9 and 20, 2006:

- (1) recommended to the Budget Advisory Committee that City Council:
- (A) Building Services:

adopt the following Operating Budget recommendations contained in the Analyst Briefing Notes for Building Services:

 the Building Services' 2006 Proposed Operating Budget of \$39.447 million gross and (\$11.376) million net, comprised of the following service be approved:

Service:	Gross (\$000s)	Net (\$000s)
Building	39,447.0	(11,375.7)
Total Program Budget	39,447.0	(11,375.7)

- (2) the Chief Building Official and Executive Director of Building Services submit a Briefing Note to the Planning and Transportation Committee in June 2006 addressing 2005 vacant positions and impact to 2005 and 2006 Performance;
- (3) the Chief Building Official and Executive Director of Building Services assess the workloads and needs of the Division and report back prior to the 2007 budget process on a long-term strategy for processing Building Permit applications within the legislated timeframes under Bill 124 and the new application review requirements under the *Brownfield's Statute Law Amendment Act*; and
- (4) the Chief Building Official and Executive Director of Building Services monitor the building permit fees collected during 2006 and report back to the Budget Advisory Committee as part of the 2007 budget process addressing whether the 4.6 percent Building Permit Fee increase was sufficient to achieve cost recovery as authorized under the *Building Code Act*.
- (B) Business Support Services:

adopt the following Operating Budget recommendation contained in the Analyst Briefing Notes for Business Support Services:

the Business Support Services' 2006 Proposed Operating Budget of \$10.619 million gross and \$9.283 million net, comprised of the following service be approved:

Service:	Gross (\$000s)	Net (\$000s)
Business Support Services	10,618.9	9,282.8

Total Program Budget	10,618.9	9,282.8

(C) City Planning:

adopt the following Operating Budget recommendations contained in the Analyst Briefing Notes for City Planning:

(1) the City Planning's 2006 Proposed Operating Budget of \$32.164 million gross and \$13.460 million net, comprised of the following service, be approved:

Service:	Gross (\$000s)	Net (\$000s)
City Planning	32,163.9	13,460.4
Total Program Budget	32,163.9	13,460.4

- (2) the Deputy City Manager responsible for City Planning report to the Planning and Transportation Committee and the Works Committee prior to the 2007 Budget Process on a phased approach to increasing Community Planning and other Development Application Process Fees in the future that will allow for full cost recovery for all city-wide costs related to the processing of community planning and development applications; and
- (3) the Deputy City Manager responsible for City Planning report to the Planning and Transportation Committee and the Works Committee prior to the 2007 Budget Process on the achievements of the one-window approach to the collection of fees under the Development Application Review Project 2006 work plan.
- (D) Municipal Licensing and Standards:

adopt the following Operating Budget recommendations contained in the Analyst Briefing Notes for Municipal Licensing and Standards:

(1) the Municipal Licensing and Standards' 2006 Proposed Operating Budget of \$29.190 million gross and \$4.909 million net, comprised of the following service, be approved:

Service:	Gross (\$000s)	Net (\$000s)
Municipal Licensing and Standards	29,189.5	4,908.7
Total Program Budget	29,189.5	4,908.7

- (2) the Deputy City Manager responsible for Municipal Licensing and Standards report to the Budget Advisory Committee in January 2006 on the potential for the recovery of sign permits and variance enforcement costs in accordance with the Sign By-law;
- (3) the Executive Director of Municipal Licensing and Standards report back to the Budget Advisory Committee in February 2006 addressing the potential service efficiencies arising from the consolidation of Municipal Licensing and Standards services at East York Civic Center;
- (4) the funding for the 2 new requests for the by-law enforcement component of "Multi-Unit Residential Waste Reduction Levy" and "Mandatory Waste Diversion By-law of Single Family Residences" be deferred for consideration with the 2007 Operating Budget process, and that the Deputy City Manager responsible for Solid Waste Management Services report back to the Works Committee by June 2006, on the coordination, implementation, and timing for the introduction of by-law enforcement of waste collection activities in the most effective and efficient way possible given existing available resources;
- (5) the 2006 Operating Budget for the Solid Waste Management Services bylaw enforcement component, once approved, be transferred to the Municipal Licensing and Standards Division;
- (6) the Deputy City Manager responsible for Solid Waste Management Services and the Municipal Licensing and Standards Division report back to the Works Committee and the Planning and Transportation Committee prior to the start of the 2007 budget process with a proposal for the transfer of the total integrated by-law enforcement component from Solid Waste Management Services to the Municipal Licensing and Standards Division;
- (7) the Deputy City Manger responsible for Municipal Licensing and Standards, continue to review functions within Municipal Licensing and Standards, Building Services, and City Planning to find ways to integrate initiatives and report back prior to the 2007 budget process on any resultant savings and service improvements realized; and

- (8) the Executive Director of Municipal Licensing and Standards monitor enforcement costs of licenses and report back to the Budget Advisory Committee prior to the 2007 budget addressing whether the licensing fee increase was sufficient to address 100 percent cost recovery for enforcement, as authorized under the *Municipal Act*.
- (E) Clean and Beautiful City Secretariat:

adopt the following Operating Budget recommendations contained in the Analyst Briefing Notes for Clean and Beautiful City Secretariat:

(1) the Clean and Beautiful City Secretariat 2006 Proposed Operating Budget of \$0.197 million gross and net, comprised of the following service, be approved:

Service:	Gross (\$000s)	Net (\$000s)
Clean and Beautiful City Secretariat	197.0	197.0
Total Program Budget	197.0	197.0

- (2) the Deputy City Manager responsible for the Clean and Beautiful City Secretariat:
 - (a) report to the Budget Advisory Committee during the 2006 Operating Budget Process on how the request for the continuation of the Neighbourhood Beautification Project in 2006 can be accommodated within the overall Clean and Beautiful City Initiative resources being proposed for 2006; and
 - (b) report to the Budget Advisory Committee prior to the 2007 Operating Budget Process on the status and budget implications of the Clean and Beautiful City Secretariat for 2007.
- (F) Community Partnership and Investment Program:

adopt the following Operating Budget recommendation contained in the Analyst Briefing Notes for the Community Partnership and Investment Program, Urban Development Service Envelope:

the 2006 Proposed Operating Budget of \$0.559 million gross, \$0.309 million net, for the Community Partnership and Investment Program, Urban Development Service Envelope, comprised of the following services, be approved:

Grant Program	Gross (\$000s)	Net (\$000s)
Urban Development		
Graffitti Transformation	309.3	309.3
Heritage Grant	250.0	0.0
Total Urban Development Grants	559.3	309.3

(G) Waterfront Secretariat:

adopt the following Operating Budget recommendations contained in the Analyst Briefing Notes for Waterfront Secretariat:

(1) the Waterfront Secretariat's 2006 Proposed Operating Budget of \$0.996 million gross and \$0.829 million net for the following service, be approved.

Service:	Gross (\$000s)	Net (\$000s)
Waterfront Secretariat	995.5	828.8
Total Program Budget	995.5	828.8

- (2) the required 2006 funding of \$0.047 million included in the 2006 Proposed Operating Budget for Waterfront Secretariat for the temporary Technical Co-ordinator position, be funded from within the 2006 Approved cash flow for the Waterfront Revitalization Initiative Capital Budget; and that the 2007 incremental impact of \$0.033 million be funded from within the projected cash flow for the Waterfront Revitalization Capital Budget in 2007.
- (2) requested the Budget Advisory Committee to consider:
 - (a) funding the non-staffing costs of \$146,700.00 for the continuation of the Neighbourhood Beautification Program in 2006, and further that the staffing costs of \$237,100.00 for two positions for this program not be approved; and

(b) funding the proposed Cycling Education Awareness Program in the amount of \$100,000.00 in 2007, subject to at least 50 percent of the funding being from external sources, including but not limited to, assistance from other orders of government and private sector sponsorships.

Planning and Transportation Committee Binder

3. Business Support Services

(Refer to the Budget Binders Previously Distributed to all Members of Council)

The Budget Advisory Committee on January 26, 2006, postponed consideration of the 2006 Operating Budget Recommendations contained in the Analyst Briefing Notes for Business Support Services to the Budget Advisory Committee wrap-up meeting in February.

4. Building Services

(Refer to the Budget Binders Previously Distributed to all Members of Council)

The Budget Advisory Committee on January 26, 2006:

- (1) postponed consideration of the 2006 Operating Budget Recommendations contained in the Analyst Briefing Notes for Building Services to the Budget Advisory Committee wrap-up meeting in February;
- (2) requested the Chief Building Official and Executive Director of Building Services to provide a detailed Briefing Note to the Budget Advisory Committee wrap-up meeting on the number of applications for Building Permits, Building Permit fees, whether there were any mitigating circumstances for the increase in applications in December 2005, and any potential service level impacts in 2006; and
- (3) requested the Deputy City Manager for Building Services to report to the Budget Advisory Committee for its meeting in February 2006 on the service level impacts of deferring the hiring for the 10 vacant positions beyond June of 2006.

5. City Planning

(Refer to the Budget Binders Previously Distributed to all Members of Council)

The Budget Advisory Committee on January 26, 2006:

- (a) postponed consideration of the 2006 Operating Budget Recommendations contained in the Analyst Briefing Notes for City Planning to the Budget Advisory Committee wrap-up meeting in February; and
- (b) requested the Chief Planner and Executive Director to provide a Briefing Note to the Budget Advisory Committee wrap-up meeting on the ability of City Planning to respond to the number of applications received with respect to Urban Design, Planning and Research, if staffing levels are not increased.

6. Waterfront Secretariat

(Refer to the Budget Binders Previously Distributed to all Members of Council)

The Budget Advisory Committee on January 26, 2006, postponed consideration of the 2006 Operating Budget Recommendations contained in the Analyst Briefing Notes for the Waterfront Secretariat to the Budget Advisory Committee wrap-up meeting in February.

7. Municipal Licensing and Standards

(Refer to the Budget Binders Previously Distributed to all Members of Council)

The Budget Advisory Committee on January 26, 2006:

- (1) postponed consideration of the 2006 Operating Budget Recommendations contained in the Analyst Briefing Notes for Municipal Licensing and Standards to the Budget Advisory Committee wrap-up meeting in February;
- (2) requested the Executive Director, Municipal Licensing and Standards to provide a detailed Briefing Note to the Budget Advisory Committee wrap-up meeting on the service level impact as a result of the reduction strategies proposed in the 2006 Operating Budget for Municipal Licensing and Standards.

8. Clean and Beautiful City Secretariat/Clean and Beautiful Initiative

(Refer to the Budget Binders Previously Distributed to all Members of Council)

The Budget Advisory Committee on January 26, 2006:

(a) postponed consideration of the 2006 Operating Budget Recommendations contained in the Analyst Briefing Notes for the Clean and Beautiful City Secretariat to the Budget Advisory Committee wrap-up meeting in February;

- (d) postponed consideration of the following motion (3) in the communication (January 24, 2006) from Deputy Mayor Sandra Bussin, Chair, Roundtable on a Beautiful City, to the Budget Advisory Committee wrap-up meeting in February:
 - "(3) WHEREAS the Neighbourhood Beautification Program has resulted in 14 successfully completed projects and another 28 projects underway;

WHEREAS these ward-based projects add to the unique community feel of Toronto, while achieving a goal of City-wide beautification;

WHEREAS \$195,000.00 of non-City funding has been leveraged by the program, in addition to significant in-kind and volunteer support;

WHEREAS the program has engendered and enhanced community engagement and civic pride;

NOW THEREFORE BE IT RESOLVED THAT the Roundtable on a Beautiful City recommend that City Council provide \$383,000.00 in funding in 2006 for the continuation of the Neighbourhood Beautification Program."; and

- (e) requested the Project Manager, Clean and Beautiful City Secretariat, to provide a detailed Briefing Note to the Budget Advisory Committee for its meeting in February 2006 on:
 - (i) how the non-staffing costs of \$146,700.00 for the continuation of the Neighbourhood Beautification Program in 2006 would be spent, including details of program funding with one or two staff;
 - (ii) the roles and responsibilities of two Project Officers requested for the Neighbourhood Beautification Program in 2006; and
 - (iii) the impact on the Business Support Services Budget if Business Support Services continue to provide funding for one Project Officer position to the Secretariat for the Neighbourhood Beautification Program in 2006.

9. Works Committee Transmittal 2006 Operating Budgets – Works Committee

(Postponed from January 26, 2006 meeting)

Communication (January 17, 2006) from the Works Committee.

Recommendations:

The Works Committee on January 11, 12 and 16, 2006:

- (I) Solid Waste Management Services:
 - (a) recommended to the Budget Advisory Committee that City Council adopt the following Operating Budget recommendations contained in the Analyst Briefing Notes for Solid Waste Management Services:
 - (1) the Solid Waste Management Services 2006 Proposed Operating Budget of \$227.091 million gross and \$173.656 million net, comprised of the following services, be approved:

Service:	Gross (\$000s)	Net (\$000s)
Program Support	30,152.2	19,316.7
Collection	95,291.1	92,110.9
Transfer	24,480.6	12,752.8
Processing	31,149.1	9,096.4
Disposal	46,018.4	40,378.8
Total Program Budget	227,091.4	173,655.6

- (2) Solid Waste Management Services report back to the Works Committee in March 2006 with respect to emerging issues that have costs/risks associated with the potential border closing to Toronto's waste and contract renegotiations;
- (3) the funding for the 2 new requests for the by-law enforcement component of "Multi-Unit Residential Waste Reduction Levy" and "Mandatory Waste Diversion By-Law of Single Family Residences" be deferred for consideration with the 2007 Operating Budget process, and that the Deputy City Manager responsible for Solid Waste Management Services report back to the Works Committee by June 2006, on the co-ordination, implementation, and timing for the introduction of by-law enforcement of waste collection activities in the most effective and efficient way possible given existing available resources;
- (4) the 2006 Operating Budget for the Solid Waste Management Services by-law enforcement component, once approved, be transferred to the Municipal Licensing and Standards Division;

- (5) the \$3.166 million contribution from the 2006 Operating Budget to the Perpetual Care of Landfill Reserve Fund be deferred for consideration pending report back from:
 - the General Manager, Solid Waste Management Services, to the Budget Advisory Committee in February 2006 on the operational implications of not making a contribution in 2006 to the reserve fund, given the adequacy of the reserve fund; and
 - the Deputy City Manager/Chief Financial Officer to the Budget Advisory Committee in February 2006 on whether any source of funding is available for a 2006 reserve fund contribution;
- (6) the General Manager, Solid Waste Management Services, report back to the Works Committee in March 2006 with the implications of how Council decisions that have been made since June 2005 may have an impact on the Program's ability to meet the 2008 to 2012 Diversion targets and time lines, as outlined in its Council-approved Business Plan (approved in June 2005), as well as the financial impacts of these decisions on the City; and
- (7) the Deputy City Manager responsible for Solid Waste Management Services and the Municipal Licensing and Standards Division report back to the Works Committee and the Planning and Transportation Committee prior to the start of the 2007 budget process with a proposal for the transfer of the total integrated by-law enforcement component from Solid Waste Management Services to the Municipal Licensing and Standards Division;
- (b) supported in principle the following motion by Councillor De Baeremaeker and directed that it be forwarded to the Budget Advisory Committee for consideration, with a request that the General Manager, Solid Waste Management Services report to the Budget Advisory Committee on whether the motion is consistent with the report adopted by City Council on July 19, 20, 21 and 26, 2005, headed "Implementation of Multi-Unit Waste Reduction Levy":

"That the General Manager, Solid Waste Management Services be directed to ensure that the Multi-Unit Waste Reduction Levy contained in the New and Enhanced Category of the 2006 Solid Waste Management Services Budget be operated on a cost-recovery basis."; and (c) supported in principle the following motion by Councillor De Baeremaeker and directed that it be forwarded to the Budget Advisory Committee for consideration:

"That the Solid Waste Management Services Operating Budget be increased by adding the following New and Enhanced Services:

- (i) Enforcement of Mandatory Waste Diversion By-law in the amount of \$359.2 thousand gross and net; and
- (ii) Waste Bag Reduction Limit from 6 to 5 Bags in the amount of \$305.8 thousand gross and net."
- (II) <u>Transportation Services</u>:
 - (a) recommended to the Budget Advisory Committee that City Council adopt the following Operating Budget recommendation contained in the Analyst Briefing Notes for Transportation Services:

It is recommended that the Transportation Services 2006 Proposed Operating Budget of \$287.237 million gross and \$189.765 million net, comprised of the following services, be approved:

	Gross	Net
Service:	(\$000s)	(\$000s)
Roadway Services	129,038.0	91,958.2
Roadside Services	57,936.8	24,220.3
Traffic Planning/Row Mgmt	11,229.7	(5.927.3)
Traffic & Safety Services	50,015.8	45,803.2
Infrastructure Management	14,892.3	12,576.3
District Mgmt & Overhead	1,268.1	(1,631.9)
Technical And Program Support	22,766.4	22,766.4
Total Program Budget	287,237.1	189,765.3

subject to increasing the budget by adding the following New and Enhanced Services:

- (i) Sidewalk Repair Backlog, Scarborough District in the amount of \$200.0 thousand gross, \$200.0 thousand net; and
- (ii) Mechanical Street Sweeping Scarborough District in the amount of \$300.0 thousand gross, \$300.0 thousand net;

(b) referred the following motion to the Budget Advisory Committee for consideration during the budget wrap up:

"That:

- (1) the 2004 City's contribution of \$22,289.00 be reduced to \$14,000.00 for the 2006 Pedestrian Sundays in Kensington Market, and that this cost be absorbed within the Transportation Services Budget; and
- (2) the General Manager, Transportation Services be requested to establish a staff working group to continue to work with the Kensington Market Community to implement the 2006 Pedestrian Sundays in Kensington Market.";

(III) <u>Technical Services</u>:

- (a) recommended to the Budget Advisory Committee that City Council adopt the following Operating Budget recommendations contained in the Analyst Briefing Notes for Technical Services:
 - (1) the Technical Services' 2006 Proposed Operating Budget of \$60.840 million gross and \$5.152 million net, comprised of the following services, be approved:

Gross (\$000s)	Net (\$000s)
8,881.7	6,651.5
18,008.7	6,887.6
2,307.3	2,266.0
5,451.6	3,306.6
18,506.8	7,835.4
2,286.0	1,633.2
587.5	587.5
4,810.8	4,810.8
	(28,827.0)
60,840.4	5,151.6
	(\$000s) 8,881.7 18,008.7 2,307.3 5,451.6 18,506.8 2,286.0 587.5 4,810.8

- (2) the New Service Request for the Delivery of Green Toronto Awards Program be approved, and that the 2006 required funding of \$0.060 million be absorbed within the Technical Services' 2006 Proposed Operating Budget; and
- (3) any adjustments to Technical Services' 2006 Proposed Operating Budget made through the political review process be made in Technical Services' clients' operating budgets after Council approval of the 2006 Operating Budget;
- (b) referred the following New and Enhanced Services to the Budget Advisory Committee for consideration, with a request that the Executive Director, Technical Services report to the Budget Advisory Committee on possible offsets for these services:
 - GIS Mapping for Critical Infrastructure Program (Survey and Mapping) in the amount of \$74.2 thousand gross, \$14.9 thousand net; and
 - Emergency Management Software in the amount of \$50.0 thousand gross, \$30.0 thousand net; and
 - CBRN Support Clerical/Admin. Staff in the amount of \$55.3 thousand gross, \$0.0 net.

Works Committee Binder

10. Solid Waste Management Services

(Refer to the Budget Binders Previously Distributed to all Members of Council)

The Budget Advisory Committee on January 26, 2006:

- (1) postponed consideration of the 2006 Operating Budget Recommendations contained in the Analyst Briefing Notes for Solid Waste Management Services to the Budget Advisory Committee wrap-up meeting in February;
- (2) requested the General Manager, Solid Waste Management Services to provide a Briefing Note to the Budget Advisory Committee wrap-up meeting on the breakdown of costs for additional staff and salary level required to enforce the Mandatory Waste Diversion By-law for source separation of recyclable materials, Green Bin organics, and yard waste for single-family residences, commencing May 1, 2006; and

(3) requested the General Manager, Solid Waste Management Services to include in the Briefing Note requested by the Works Committee with respect to the Multi-Unit Waste Reduction Levy a chart that clearly shows what Council has approved with respect to diversion targets, as well as the related New and Enhanced service requests.

11. Transportation Services

(Refer to the Budget Binders Previously Distributed to all Members of Council)

The Budget Advisory Committee on January 26, 2006:

- (1) postponed consideration of the 2006 Operating Budget Recommendations contained in the Analyst Briefing Notes for Transportation Services to the Budget Advisory Committee wrap-up meeting in February; and
- (2) requested the General Manager, Transportation Services to provide a Briefing Note to the Budget Advisory Committee wrap-up meeting on:
 - (a) the reductions required to achieve the 2 percent target; and
 - (b) the relationship between Capital and Operating programs in addressing harmonization of sidewalk conditions City-wide.

11(a). Pedestrian Sundays in Kensington Market

Communication (February 2, 2006) from the East Toronto Climate Action Group (ETCAG) in support of Pedestrian Sundays in Kensington Market.

12. Technical Services

(Refer to the Budget Binders Previously Distributed to all Members of Council)

The Budget Advisory Committee on January 26, 2006, postponed consideration of the 2006 Operating Budget Recommendations contained in the Analyst Briefing Notes for Technical Services to the Budget Advisory Committee wrap-up meeting in February.

DA TORONTO

BUDGET ADVISORY COMMITTEE 2006 OPERATING BUDGET ADDED STARTER MEETING 14

Date of Meeting:	Thursday, February 9, 2006 Enquiry: Merle MacDonald	
Time:	9:30 a.m.	Acting Committee Administrator
Location:	Committee Room 1	416-392-7340
	City Hall	mmacdona@toronto.ca
	100 Queen Street West	
	Toronto, Ontario	

Communications/Reports:

13. Non-Program Expenditures and Revenues

The Budget Advisory Committee on January 26, 2006, among other things:

- (b) postponed consideration of the 2006 Operating Budget for Capital and Corporate Financing/Non-Program to the Budget Advisory Committee wrap-up meeting in February;
- (c) requested the Deputy City Manager and Chief Financial Officer to submit a Briefing Note to the Budget Advisory Committee wrap-up meeting:
 - (i) on whether there could be savings by reducing or eliminating counter services for parking tickets and encouraging the public to use mail, telephone or internet services; and exploring the possibility of charging a fee for mail and counter payments;
 - (ii) on the feasibility of establishing a Charitable Foundation to undertake lotteries to fund youth programs, etc.; and
 - (iii) providing a response to the questions raised by Members of the Budget Advisory Committee on assessment and tax issues.

13(a). 2006 Annual Sinking Fund Levy and Activity During 2005

Communication (February 7, 2006) from the Deputy City Manager and Chief Financial Officer, requesting Council's approval for payment of the annual sinking fund levies in 2006 to fulfil the legislative requirements of the *Municipal Act 2001* and to inform Council of the activities of the Sinking Fund during 2005.

Recommendations:

It is recommended that:

(1) the 2006 sinking fund levies required by by-law (as amended by the Ontario Municipal Board orders to reduce levies) to be raised in 2006 by Council for deposit in the City of Toronto Sinking Fund be approved as follows:

City of Toronto	\$126,253,535.81
Water and Wastewater	989,944.57
Toronto District School Board	<u>6,128,776.63</u>
Total	\$ <u>133,372,257.01;</u> and

(2) the appropriate City of Toronto officials be authorized to take the necessary actions to give effect thereto.

REVISED

BUDGET ADVISORY COMMITTEE

2006 Operating Budget Reviews

Thursday, Feb 9, 2006 Committee Room 1

Meeting Time: 9:30 – 3:00

Planning and Transportation Committee Binder

9:30 11:30	Business Support Services
	Building Services
	City Planning
	Waterfront Secretariat
	Municipal Licensing & Standards

Works Committee Binder

11:30 – 12:30	Solid Waste Management Services Transportation Services Technical Services
12:30 1:30	BREAK
1:30 2:00	Clean & Beautiful City Secretariat/Clean & Beautiful Initiative

Budget Advisory Committee Binder

2:00 ----- 2:30 Non-Program Expenditures & Revenues