

**BUDGET ADVISORY COMMITTEE
2006 OPERATING BUDGET
AGENDA
MEETING 16**

Date of Meeting: Monday, February 13, 2006 **Enquiry:** Merle MacDonald
Time: 2:00 p.m. **Acting Committee Administrator**
Location: Committee Room 1 **416-392-7340**
City Hall **mmacdona@toronto.ca**
100 Queen Street West
Toronto, Ontario

If the Budget Advisory Committee wishes to meet in camera (privately) a motion must be made to do so and the reason given (*Municipal Act, 2001*).

Declarations of Interest under the *Municipal Conflict of Interest Act*

Communications/Reports:

1. Regular Business

Budget Advisory Committee Binder

2. Toronto Parking Authority

(Refer to the Budget Binders Previously Distributed to all Members of Council)

The Budget Advisory Committee on February 6, 2006:

- (1) postponed consideration of the Toronto Parking Authority Operating Budget to the wrap-up meeting of the Budget Advisory Committee on February 13, 2006; and*
- (2) requested the Deputy City Manager and Chief Financial Officer, in consultation with the President, Toronto Parking Authority, to submit a briefing note to the wrap-up meeting on February 13, 2006, on the five downtown properties that are*

not yet available to the Toronto Parking Authority, and other revenue-generating properties, including 8 and 10 Hagerman Street, as may be appropriate.

3. Exhibition Place

The Budget Advisory Committee on February 8, 2006, reopened consideration of the operating budget for Exhibition Place and requested Exhibition Place to report back to the wrap-up meeting on February 13, 2006.

4. Toronto Zoo

The Budget Advisory Committee on February 8, 2006, reopened consideration of the operating budget for the Toronto Zoo and requested the Toronto Zoo to report back to the wrap-up meeting on February 13, 2006.

5. Yonge-Dundas Square

The Budget Advisory Committee on January 25, 2006, postponed consideration of the 2006 Operating Budget Recommendation contained in the Analyst Briefing Notes for Yonge-Dundas Square to the Budget Advisory Committee wrap-up meeting in February.

6. Business Support Services

(Refer to the Budget Binders Previously Distributed to all Members of Council)

The Budget Advisory Committee on January 26, 2006 and February 9, 2006, postponed consideration of the 2006 Operating Budget Recommendations contained in the Analyst Briefing Notes for Business Support Services to the Budget Advisory Committee wrap-up meeting in February.

7. Toronto Police Service/Toronto Police Services Board

(Refer to the Budget Binders Previously Distributed to all Members of Council)

The Budget Advisory Committee on February 6, 2006, requested the Chair of the Toronto Police Services Board to:

- A. *report back to Budget Advisory Committee final wrap-up meeting with details of the reductions to the Toronto Police Service budget;*
- B. *provide to the Chair of the Budget Advisory Committee before the final wrap-up meeting, the previously requested Briefing Note on paid duty as it applies to City*

Departments and Agencies, Boards and Commissions with a view to charging regular hourly rates and possibly allowing private security companies to provide service for these functions and for community events; and

- C. *report to the Budget Advisory Committee final wrap-up meeting with details of the reductions to the Toronto Police Services Board.*

8. Toronto and Region Conservation Authority

The Budget Advisory Committee on February 6, 2006, requested the Toronto and Region Conservation Authority to report to the Budget Advisory Committee wrap-up meeting on February 13, 2006 on the impact of the \$66,000 net reduction.

9. Social Services

The Budget Advisory Committee on February 8, 2006, requested Deputy City Manager Sue Corke to submit a briefing note to the Budget Advisory Committee wrap-up meeting on February 13, 2006, on whether \$100,000.00 savings can be found elsewhere within her cluster rather than taking \$100,000.00 from the Hardship Fund.

10. Affordable Housing

The Budget Advisory Committee on February 8, 2006, requested Deputy City Manager Sue Corke to submit a briefing note to the Budget Advisory Committee on options for further savings in the 2006 Operating Budget for the Affordable Housing Office, through keeping positions vacant for the balance of the year, such report to include which positions are permanent and which can be contract positions.

11. Toronto Transit Commission

(Refer to the Budget Binders Previously Distributed to all Members of Council)

Toronto Transit Commission– Conventional

The Budget Advisory Committee on February 6, 2006 postponed consideration of the following communications to the February 13, 2006 wrap-up meeting of the Budget Advisory Committee:

- (i) *(January 26, 2006) from the General Secretary, Toronto Transit Commission, entitled “Spadina Subway Extension Downsview to Steeles Avenue Interim Funding”; and*

- (ii) *communication (January 26, 2006) from General Secretary, Toronto Transit Commission, entitled "Contract Cost-Guarantee Dates for CLRV Life Extension Program".*

11(a). Spadina Subway Extension Downsview to Steeles Avenue Interim Funding

Communication (January 26, 2006) from the General Secretary, Toronto Transit Commission, advising that the Commission on January 25, 2006 approved the following recommendations:

- (1) receive this report for information noting that staff are proceeding with expenditure of the 1/3 portion of the \$1.3 Million against TTC accounts as per the motion of the December 16, 2005 Commission Meeting; and
- (2) forward this report to the City of Toronto for approval to expend the City's 1/3 share (\$0.433 M) of the Spadina Subway Extension – Downsview to Steeles project interim funds of \$1.3 Million included in the 2006-2010 Capital Program for preliminary design costs.

11(b). Contract Cost-Guarantee Dates for CLRV Life Extension Program

Communication (January 26, 2006) from General Secretary, Toronto Transit Commission, advising that the Commission on January 25, 2006 approved the following recommendations:

- (1) receive this report for information; and
- (2) forward this report to the City of Toronto, in satisfaction of the directive of the City Council at its December 12, 2005 meeting, in which Council requested if there is any risk of an increase to the cost of the CLRV life-extension program, as approved, that the TTC report to City Council no less than 60 days in advance of such costs being incurred to enable Council to consider this matter.

11(c). TTC Fare Increase

Communication (February 10, 2006) from the General Secretary, Toronto Transit Commission, advising that the Commission on February 8, 2006 held a special meeting to discuss the issue of a possible TTC fare increase; and forwarding the draft minutes detailing the decisions made at this meeting along with a subsequent Press Release announcing the approved fare increase which will take effect April 1, 2006.

12. Fire Services

The Budget Advisory Committee on February 8, 2006, requested the Fire Chief to submit a briefing note to the Budget Advisory Committee on February 13, 2006, on how the Fire Services Division will manage the revised target budget without negatively impacting fire services to residents of the City.

13. Culture

The Budget Advisory Committee on February 8, 2006 postponed consideration of the Year of Creativity Initiative with a 2006 cost of \$3.250 million gross and \$1.500 million net to the wrap-up meeting on February 13, 2006.

14. Parks, Forestry and Recreation

The Budget Advisory Committee on February 8, 2006 postponed consideration of New and Enhanced Services to the wrap-up meeting on February 13, 2006.

15. Social Development, Finance and Administration

(Refer to the Budget Binders Previously Distributed to all Members of Council)

The Budget Advisory Committee on February 8, 2006, postponed consideration of the amount of \$913,100.00 for New Council Priorities included in the 2006 Proposed Operating Budget for Social Development, Finance and Administration to the Budget Advisory Committee meeting on February 13, 2006.

16. City Planning

The Budget Advisory Committee on February 9, 2006 postponed consideration of New and Enhanced Services to the wrap-up meeting on February 13, 2006.

17. Clean and Beautiful City Secretariat/Clean and Beautiful Initiative

The Budget Advisory Committee on February 9, 2006 postponed consideration of New and Enhanced Services to the wrap-up meeting on February 13, 2006.

18. Transportation Services

The Budget Advisory Committee on February 9, 2006 postponed consideration of New and Enhanced Services to the wrap-up meeting on February 13, 2006.

19. 3-1-1 Customer Service Strategy

The Budget Advisory Committee on February 10, 2006 deferred consideration of the 3-1-1 Customer Service Strategy to the wrap-up meeting on February 13, 2006.

20. City Clerk's Office

The Budget Advisory Committee on February 10, 2006:

(a) *postponed consideration of the following staff Recommendation (2) in the Recommendations Section of the report (December 14, 2005) from the City Clerk to the wrap-up meeting on February 13, 2006:*

“(2) the request by the City Clerk for one additional resource to support four new committees and advisory bodies established by Council be approved, conditional upon funding being approved in the City Clerk's Office 2006 Operating Budget;”

(b) *requested the City Clerk to provide a Briefing Note to the Budget Advisory Committee wrap-up meeting on February 13, 2006.*

20(a). Establishing New Committees and Advisory Bodies – Resource Impact and Compliance with Section 108 of Council's Procedure By-law

Report (December 14, 2005) from the City Clerk, addressed to the Administration Committee, identifying the resources required to provide secretariat support services to four new committees and advisory bodies formed by Toronto City Council in the past five months; and recommending a policy to ensure that resource impacts are clearly identified when new committees and advisory bodies are formed in the future.

Recommendations:

It is recommended that:

- (1) this report be forwarded to the Budget Advisory Committee for consideration during the 2006 Operating Budget process;
- (2) the request by the City Clerk for one additional resource to support four new committees and advisory bodies established by Council be approved, conditional upon funding being approved in the City Clerk's Office 2006 Operating Budget;
- (3) City Council affirm that compliance with Section 108 of Chapter 27 of the Municipal Code, Council Procedures, shall be necessary prior to Council establishing any Committee, Task Force, Advisory Committee or Sub-Committee;

- (4) City Council adopt a policy, as set out in Attachment B of this report, that prior to establishing a Special Committee, Task Force, Advisory Committee or Sub-Committee, the City Clerk will be required to provide an impact statement:
 - (a) advising that consultation with the City Clerk was undertaken with respect to the provision of any meeting support services for the proposed body;
 - (b) confirming the availability of resources to provide meeting support services;
 - (c) confirming compliance with Section 108 of Chapter 27 of the City of Toronto Municipal Code, Council Procedures;
- (5) following adoption of policy contained in recommendation (4), the City Clerk's Office not be required to provide meeting support services to any new Committee, Task Force, Advisory Committee or Sub-Committee for which the City Clerk has not submitted an impact statement;
- (6) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

21. Community Partnership Investment Program

The Budget Advisory Committee on February 8, 2006 postponed consideration of the 2006 Operating Budget for the Community Partnership and Investment Program and related material to the Budget Advisory Committee meeting on February 13, 2006.

Administration Committee

The Administration Committee recommended to the Budget Advisory Committee that City Council adopt the following Operating Budget recommendations contained in the Analyst Briefing Notes for the Community Partnership and Investment Program:

It is recommended that the 2006 Proposed Operating Budget of \$0.774 million gross and net, for the Community Partnership and Investment Program, Access and Equity Service Envelope, comprised of the following service, be approved:

	Gross (\$000s)	Net (\$000s)
Grant Program		
Access and Equity		
Access, Equity and Human Rights	773.8	773.8

Planning and Transportation Committee:

The Planning and Transportation Committee recommended to the Budget Advisory Committee that City Council adopt the following Operating Budget recommendation contained in the Analyst Briefing Notes for the Community Partnership and Investment Program, Urban Development Service Envelope:

- (1) the 2006 Proposed Operating Budget of \$0.559 million gross, \$0.309 million net, for the Community Partnership and Investment Program, Urban Development Service Envelope, comprised of the following services, be approved:

Grant Program	Gross (\$000s)	Net (\$000s)
Urban Development		
Graffiti Transformation	309.3	309.3
Heritage Grant	250.0	0.0
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Total Urban Development Grants	559.3	309.3
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Community Services Committee

The Community Services Committee recommended to the Budget Advisory Committee that City Council adopt the following Operating Budget recommendations contained in the Analyst Briefing Notes for the Community Partnership Investment Program:

- (1) the 2006 Proposed Operating Budget of \$12.317 million gross and net, for the Community Partnership and Investment Program, Community Services Envelope, comprised of the following services, be approved:

Community Services Program	Gross (\$000s)	Net (\$000s)
Services		
Community Services	10,197.4	10,197.4
Community Information Toronto	524.0	524.0
Community Safety Investment	669.8	669.8
Food Security	300.0	300.0
Service Development	250.0	250.0
Snow Shovelling / Lawn Cutting	376.1	376.1
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Total Community Services Program	12.317.3	12.317.3
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- (2) the 2006 Proposed Operating Budget of \$7.407 million gross and \$2.484 million net, for the Community Partnership and Investment Program, Housing Envelope, comprised of the following services, be approved:

Housing	Gross (\$000s)	Net (\$000s)
Services		
Homeless Initiatives Fund	7,406.9	2,483.9
Total	<u>7,406.9</u>	<u>2,483.9</u>

- (3) the Deputy City Manager review and report to Budget Advisory Committee before the 2007 Budget Process, on the financial impact of the Provincial consolidation of the homelessness program funding, to determine whether funding should remain within the CPIP program for future years,

subject to finding appropriate corporate offsets to increase the budget for the Community Partnership Investment Program, Community Services Envelope, by:

- (i) adding \$150,000.00 for a funding stream to support youth led community initiatives within the Community Safety Investment Program;
- (ii) funding a \$290,000.00 (2 percent) cost-of-living increase for the grants budget; and
- (iii) adding \$250,000.00 to support service development in vulnerable neighbourhoods.

Economic Development and Committee:

The Economic Development and Parks Committee recommended to the Budget Advisory Committee that City Council adopt the following Operating Budget recommendations contained in the Analyst Briefing Notes for the Community Partnership and Investment Program:

- (1) the 2006 Proposed Operating Budget of \$15.562 million gross and net, for the Community Partnership and Investment Program, Arts and Culture Service Envelope, comprised of the following services, be approved:

Grant Program	Gross (\$000s)	Net (\$000s)
Arts and Culture		
Toronto Arts Council Grants	8,913.3	8,913.3

Toronto Arts Council Operation Program	939.3	939.3
Major Organizations	3,936.7	3,936.7
Royal Winter Fair	884.7	884.7
Local Art Services Organizations	330.2	330.2
Museums	77.4	77.4
Artscape	230.8	230.8
Culture Build	250.0	250.0
	<hr/>	<hr/>
Total Arts and Culture Grants	<u>15,562.4</u>	<u>15,562.4</u>

- (2) the 2006 Proposed Operating Budget of \$1.280 million gross and net, for the Community Partnership and Investment Program, Recreation Envelope, comprised of the following services, be approved:

Grant Program	Gross (\$000s)	Net (\$000s)
Major Recreation	824.9	824.9
Minor Recreation	426.2	426.2
Lawn Bowling	29.3	29.3
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Total Recreation Grants	<u>1,280.4</u>	<u>1,280.4</u>

- (3) the 2006 Proposed Operating Budget of \$0.541 million gross and net, for the Community Partnership and Investment Program, Economic Development Service Envelope, comprised of the following services, be approved:

Grant Program	Gross (\$000s)	Net (\$000s)
Economic Development Sector Initiatives (EDSIP)	220.5	220.5
Economic Sponsorship Initiatives (ESI)	137.0	137.0
Commercial Research	43.8	43.8
Community Festivals	140.0	140.0
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Total Economic Development Sector Initiatives	<u>541.3</u>	<u>541.3</u>

- (4) the Deputy City Manager responsible for Arts and Culture Grants, in consultation with the Chief Financial Officer, report to Budget Advisory Committee during the 2006 Operating Budget Process, on the appropriateness and financial implications of transferring the Royal Agricultural Winter Fair funding to Exhibition Place;
- (5) consideration of funding for the Variety Village request of \$0.125 million be deferred pending a report from the Deputy City Manager in consultation with the Chief Financial Officer to Budget Advisory Committee as part of the 2006 Operating Budget Process, on the operational and financial viability of the organization and proof of continued support from the Provincial government; and
- (6) consideration of funding totaling \$1.428 million be deferred pending Council direction for the promotion and funding of TO Live with Culture during 2006, for the following Grant requests:
 - Toronto Arts Council (\$1.097 million)
 - Major Arts Organizations (\$0.300 million)
 - Local Arts Service Organizations (\$0.016 million)
 - Artscape (\$0.015 million);

subject to:

- (i) adding \$400,000 to the Toronto Arts Council Cultural Grants Program;
- (ii) adding \$300,000 to Major Cultural Organizations;
- (iii) adding \$33,000 to Local Arts Service Organizations (LASOs);
- (iv) adding \$15,000 to Toronto Artscape;
- (v) adopting the following motion by Councillor Lindsay Luby:

“WHEREAS Council last year adopted the principle that the grant for the Royal Agricultural Winter Fair should equal the rent being charged;

THEREFORE BE IT RESOLVED THAT the grant to the Royal Agricultural Winter Fair be increased by \$83,000 for 2006, to allow the RWAFF to cover the increase in rental expenses at Exhibition Place.”

21(a). Update on the Rent Bank and Analysis of Administrative Costs

Communication (January 12, 2006) from the Community Services Committee, advising that the Committee on January 12, 2006 recommended to the Budget Advisory Committee that City Council adopt the following recommendation of the Tenant Defence Sub-Committee in the communication (January 6, 2006) from the Sub-Committee:

“The Tenant Defence Sub-Committee recommended to the Community Services Committee that City Council adopt the following staff recommendations (1), (2) and (4) in the Recommendations Section of the report (December 13, 2005) from the General Manager, Shelter, Support and Housing Administration:

- (1) a one-time allocation of up to \$50,000.00 to Neighbourhood Information Post be approved from the 2006 City of Toronto Homelessness Initiatives Fund to cover the anticipated shortfall in administration costs of the provincial rent bank program, subject to the 2006 operating budget process;
- (2) Council request the Ministry of Municipal Affairs and Housing to commit to ongoing funding for the provincial component of the rent bank program, including an increase in administrative funding to reflect the actual cost of delivering the program; and
- (4) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.”

21(b). Juno Beach Memorial and the Juno Beach Centre Association

Communication (December 15, 2005) from the City Clerk advising that City Council on December 5, 6 and 7, 2005, referred the following Motion to the Budget Advisory Committee for consideration with the 2006 Operating Budget:

“WHEREAS The Honourable Albina Guarnieri, Minister of Veterans Affairs, has declared 2005 the ‘Year of the Veteran’; and

WHEREAS Toronto’s contribution in troops and material to Canada’s Second World War effort was considerable and significant; and

WHEREAS over 50 Canadian schools, including Toronto’s students, have visited the Juno Beach Centre to gain insights into Canada’s participation in World War II ; and

WHEREAS the City of Toronto, as the leading Canadian City, has a responsibility to commemorate Canada’s contribution in one of the pivotal events in the 20th century and recognize its Veterans who defended our freedoms; and

WHEREAS the Juno Beach Centre Association’s previous request obtained the support of the City of Toronto;

NOW THEREFORE BE IT RESOLVED THAT the City of Toronto agree to make a further contribution of \$25,000.00, to cover the operational costs of the Juno Beach Centre Association;

AND BE IT FURTHER RESOLVED THAT the Budget Advisory Committee, in consultation with the Deputy City Manager and Chief Financial Officer, be requested to recommend the source of funding for this initiative and report to the next meeting of City Council, through the Policy and Finance Committee, on an identified source of funds.”

21(c). Request for Emergency Food Fund for Drop-In Centres

Communication (January 17, 2006) from the Advisory Committee on Homeless and Socially Isolated Persons, requesting that the Budget Advisory Committee consider the following motion in consideration of the 2006 Operating Budget for the City.

“WHEREAS the lack of nutritious food is leading to malnutrition and hunger amongst people on low income and homeless people; and

WHEREAS Drop-In Centres throughout the City of Toronto provide foodstuffs for poor people and are seriously underfunded to fulfill that life saving task; and

WHEREAS food obtained in Drop-In Centres helps people to retain their housing because the income of poor people is not enough to eat and to pay the rent;

NOW THEREFORE BE IT RESOLVED THAT the City should develop an emergency food fund of \$500,000.00 to be made available to the Drop-In Centres because of the serious shortfall in funds available to feed people;

AND BE IT FURTHER RESOLVED THAT after delivering the emergency food fund the city should take three months to determine the yearly financial needs of Drop-In Centres, particularly in regards to their delivery of safe, adequate, and nutritious food to those people on low income;

AND BE IT FURTHER RESOLVED THAT after determining the Drop-In needs, the City should make provision for necessary funds on a yearly basis.”

Economic Development and Parks Committee

21(d). 2005 Recreation Grants Program Recommendations and Appeals (All Wards)

Communication (August 2, 2005) from the City Clerk, advising that City Council on July 19, 20, 21 and 26, 2005, adopted, as amended, Report 7, Clause 9 of the Economic Development and Parks Committee, entitled “2005 Recreation Grants Program – Recommendations and Appeals (All Wards)”, and forwarded a copy to the Budget Advisory Committee for consideration during the 2006 Operating Budget process.

21(e). Major Recreation Grants Program – Variety – The Children’s Charity (Ward 36 Scarborough Southwest)

Communication (August 2, 2005) from the City Clerk, advising that City Council on July 19, 20, 21 and 26, 2005, adopted, as amended, Report 7, Clause 15 of the Economic Development and Parks Committee, entitled “Major Recreation Grants Program – Variety – The Children’s Charity (Ward 36 Scarborough Southwest)”, and forwarded a copy to the Budget Advisory Committee for consideration during the 2006 Operating Budget process.

21(f). Variety – The Children’s Charity (Ward 36 Scarborough Southwest)

Report (December 19, 2005) from the General Manager, Parks, Forestry and Recreation, reporting on the ongoing viability of Variety Village.

Recommendation:

It is recommended that this report be received for information.

21(g). Harbourfront Centre – Renewal of Operating Grant (Ward 20 Trinity-Spadina)

Communication (January 17, 2006) from the Economic Development and Parks Committee recommending to the Budget Advisory Committee that City Council adopt staff recommendations (1), (2), (3), (4) and (6) in the Recommendations Section of the report (December 14, 2005) from the General Manager of Parks, Forestry and Recreation.

Staff Recommendations:

- (1) the Economic Development and Parks Committee renew the annual grant commitment of \$750,000.00 to Harbourfront Centre for one year from April 1, 2006, and ending March 31, 2007, or until Harbourfront Centre ceases to exist, ceases to operate Harbourfront Centre or loses its non-profit status;

- (2) the General Manager, Parks, Forestry and Recreation be authorized to commence a review with Harbourfront Centre of their capital needs to ensure a state of good repair of the City-owned Harbourfront programming lands and report during the 2007 Budget Process on capital requirements;
- (3) the General Manager, Parks, Forestry and Recreation be authorized to commence negotiations with Harbourfront Centre with respect to a renewal of the operating agreement and state of good repair capital funding for a term of 10 years, commencing April 1, 2007, and ending March 31, 2017, outlining such additional terms and conditions as deemed necessary or appropriate and that the financial implications be reported during the 2007 Budget Process;
- (4) subject to City Council adopting Recommendation (3), the Government of Canada be requested to jointly examine a 10-year financial plan to ensure financial stability of Harbourfront Centre;
- (5) this report be forwarded to the Budget Advisory Committee for consideration during the 2006 Operating Budget Process; and
- (6) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

21(h). 2006 Community Partnership and Investment Program Budgets

Communication (January 23, 2006) from the Board of Health advising that the Board of Health on January 19, 2006, recommended to the Budget Advisory Committee that:

- (1) the Budget Advisory Committee adopt the staff recommendations in the Recommendation Section of the report (January 6, 2006) from the Medical Officer of Health, as follows:
 - (a) the 2006 Operating Budget request for the Community Partnership and Investment Programs Service Envelope under the purview of the Board of Health in the amount of \$5.862 million gross and net, comprised of a base budget of \$4.725 million gross and net and New/Enhanced service requests of \$1.137 million for the Student Nutrition Program, be approved;
 - (b) the report (January 6, 2006) from the Medical Officer of Health, be considered by the Budget Advisory Committee; and
 - (c) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto; and

- (2) the Budget Advisory Committee and City Council be requested to increase the funding for the AIDS and Drug Prevention programs by 2 percent, consistent with the increase given to all City Divisions, Agencies, Boards and Commissions.

BUDGET ADVISORY COMMITTEE

2006 Operating Budget Reviews

Monday, February 13, 2006
Committee Room 1

Meeting Time: 2:00 – 4:00

2:00 ----- 2:30

Regular Business: Presentation: Response to the Alternate
Budget Committee

2:30 ----- 3:00

Operating Budget Deferrals:

Budget – Decisions and Motions to Close

Yonge-Dundas Square
Business Support Services
3-1-1 Project Management Office
Corporate Communications
Exhibition Place
Toronto Zoo
Toronto Parking Authority
Toronto Police Service/Toronto Police Services Board

Briefing Notes

Fire Services
Social Services
Affordable Housing
Toronto and Region Conservation Authority
Toronto Transit Commission – Conventional

3:00 ----- 4:00

New and Enhanced:

Social Development, Finance and Administration
Culture
Parks, Forestry and Recreation
City Planning
Clean and Beautiful City Secretariat/Clean and Beautiful Initiative
Transportation Services
City Clerk's Office
Community Partnership and Investment Program