Heritage Toronto Financial Statements

December 31, 2006

Grant Thornton 🕏

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Grant Thornton LLP Chartered Accountants Management Consultants

## **Auditors' Report**

To the Board of Directors of **Heritage Toronto** 

We have audited the balance sheet of **Heritage Toronto** as at December 31, 2006 and the statements of revenue and expenditures and changes in fund balances and cash flows for the year then ended. These financial statements are the responsibility of the organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In common with many charitable organizations, the organization derives revenue from donations and promotional events, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the organization and we were not able to determine whether any adjustments might be necessary to revenue, excess of revenue over expenses, assets and fund balances.

In our opinion, except for the effect of adjustments, if any, which we might have determined to be necessary had we been able to satisfy ourselves concerning the completeness of the donations and promotional events referred to above, these financial statements present fairly, in all material respects, the financial position of the organization as at December 31, 2006 and the results of its operations for the year then ended in accordance with Canadian generally accepted accounting principles.

Markham, Canada March 29, 2007

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### Heritage Toronto

### Statement of Revenue and Expenditures and Fund Balance – Operating Fund

Year Ended December 31

| <b>D</b>  |    | City<br><u>Funded</u> | Ē  | Other<br>Programs |    | Total<br><u>2006</u> |    | Total<br><u>2005</u> |
|---|----|-----------------------|----|-------------------|----|----------------------|----|----------------------|
| Revenue<br>Grants – City of Toronto                     | \$ | 340,162               | \$ | -                 | \$ | 340,162              | \$ | 307,860              |
| Donations-in-kind                                       |    | -                     |    | 107,752           |    | 107,752              |    | 108,494              |
| Donations   |    | -                     |    | 21,501            |    | 21,501               |    | 10,927               |
| Memberships   |    | -                     |    | 19,310            |    | 19,310               |    | 16,130               |
| Corporate sponsored event revenue                       |    | -                     |    | 66,695            |    | 66,695               |    | 59,224               |
| Meeting revenue   |    | -                     |    | 8,555             |    | 8,555                |    | 7,070                |
| Program revenue   |    | -                     |    | 31,670            |    | 31,670               |    | 16,199               |
| Other income  |    | -                     |    | 4,119             |    | 4,119                |    | 5,585                |
|   | _  | 340,162               | _  | 259,602           | -  | 599,764              | _  | 531,489              |
| Expenditures  |    |                       |    |                   |    |                      |    |                      |
| Amortization  |    | -                     |    | 3,370             |    | 3,370                |    | 2,036                |
| Administration  |    | 42,941                |    | -                 |    | 42,941               |    | 34,727               |
| Communication   |    | -                     |    | 252               |    | 252                  |    | 220                  |
| Program expenses  |    | 31,908                |    | 168,890           |    | 200,798              |    | 186,371              |
| Wages and benefits                                      |    | 374,227               | _  |                   |    | 374,227              |    | 344,308              |
|   | -  | 449,076               | _  | 172,512           | _  | 621,588              | _  | 567,662              |
|   |    | (108,914)             |    | 87,090            |    | (21,824)             |    | (36,173)             |
| Board approved transfers from<br>Board Designated Funds | -  |                       | -  |                   | -  | 17,989               | _  | 34,285               |
| Excess (deficiency) of<br>revenue over expenditures     | \$ | (108,914)             | \$ | 87,090            | \$ | (3,835)              | \$ | (1,888)              |
| Operating fund balance, beginning of year               |    |                       |    |                   | \$ | (1,840)              | \$ | 48                   |
| Operating fund balance, beginning of year               |    |                       |    |                   | φ  | (1,040)              | φ  | 40                   |
| Deficiency of revenue over expenditures                 |    |                       |    |                   | _  | <u>(3,835)</u>       |    | (1,888)              |
| Operating fund balance, end of year                     |    |                       |    |                   | \$ | (5,675)              | \$ | (1,840)              |

See accompanying notes to the financial statements.

# Heritage Toronto Balance Sheet

|    | 2006                     |  | 2005   |
|----|--------------------------|--|--|
|    |                          |  |  |
| \$ | 153,437                  | \$   | 101,329  |
| Ŷ  |                          | Ψ  | 7,036  |
|    |                          |  | 2,944  |
|    | 182,037                  |  | 111,309  |
|    | 71,912                   |  | 68,032   |
| _  |                          |  | 3,370  |
| \$ | 253,949                  | \$   | 182,711  |
|    |                          |  |  |
|    |                          |  |  |
| \$ |                          | \$   | 11,386   |
| _  |                          |  | 16,600   |
|    | 29,467                   |  | 27,986   |
|    | 71,912                   |  | 65,583   |
| _  | 101,379                  |  | 93,569   |
|    |                          |  |  |
|    | 120 220                  |  | 46,126   |
|    |                          |  | 44,856   |
|    | 00,000                   |  | 44,000   |
| _  | (5,675)                  |  | (1,840)  |
| _  | <u>152,570</u>           |  | 89,142   |
| \$ | 253,949                  | \$   | 182,711  |
|    | * _<br>\$<br>-<br>-<br>- | $ \begin{array}{c} & 153,437 \\ 23,346 \\ 5,254 \\ 182,037 \\ \hline \\ 71,912 \\ \hline \\ \\ & \\ \end{array} \\ \\ \begin{array}{c} \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\$ | $\begin{array}{c} & 153,437 & \\ & 23,346 \\ & 5,254 \\ & 182,037 \\ \hline & 71,912 \\ & & \\$ |

### Commitments (Note 6)

On behalf of the Board

\_\_\_\_\_ Director

Director

See accompanying notes to the financial statements.

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# Heritage Toronto Statement of Cash Flows

| December 31                                       |    | 2006     |    | 2005     |
|---|----|----------|----|----------|
| Increase (decrease) in cash and cash equivalents  |    |          |    |          |
| Operating   |    |          |    |          |
| Excess (deficiency) of revenue over expenditures: |    |          |    |          |
| Operating Fund                                    | \$ | (3,835)  | \$ | (1,888)  |
| Board Designated Fund                             |    | 80,689   |    | 22,491   |
| Externally Restricted Fund                        |    | (6,512)  |    | 650      |
| Amortization                                      |    | 3,370    |    | 2,036    |
| Deferred revenue - amortization                   |    | 300      |    | 16,600   |
|   |    | 74,012   |    | 39,889   |
| Changes in non-cash working capital               |    |          |    |          |
| Receivables                                       |    | (16,310) |    | 6,649    |
| Prepaid expenses                                  |    | (2,310)  |    | (2,832)  |
| Payables and accruals                             |    | 1,181    |    | (99)     |
| Separate Agency Funds                             |    | 2,449    |    | (2,449)  |
|   | _  | 59,022   | _  | 41,158   |
| Financing   |    |          |    |          |
| Fund transferred from Board Restricted Funds      |    | (6,576)  |    | (34,285) |
| Fund transferred from Externally Restricted Funds |    | (338)    |    | (01,200) |
|   |    | (6,914)  |    | (34,285) |
|   |    | (0,011)  |    | (01,200) |
| Net increase in cash and cash equivalents         |    | 52,108   |    | 6,873    |
| Cash and cash equivalents, beginning of year      |    | 101,329  |    | 94,456   |
| cach and cach equivalents, beginning of year      |    | 101,023  |    | 07,700   |
| Cash and cash equivalents, end of year            | \$ | 153,437  | \$ | 101,329  |

### Heritage Toronto Notes to the Financial Statements

December 31, 2006

#### 1. Basis of presentation and financial reorganization

Heritage Toronto (the "Organization") is responsible for the general promotion and directives relating to heritage issues; to assist in the management of fundraising drives for the Toronto Museum Board, the Toronto Preservation Board and Museum Management Boards; to have a stewardship role over donated funds; and to carry out general duties as related to the City of Toronto's (the "City") history and development. Except for any funds received from private donors, the Organization is to pay any net revenue to the City. The Organization is a charitable organization and, as such, is permitted to issue receipts for income tax purposes in return for donations and is not subject to income taxes under the Income Tax Act (Canada).

In 2000, the Organization was reorganized by virtue of three City by-laws, two of which dealt with the establishment of two new boards, the Toronto Museum Board and the Toronto Preservation Board, in addition to the continuation of the Organization. As a result of this reorganization, the Organization's assets, liabilities and fund balances related to the two new boards of \$1,094,760 were assumed by the City.

#### 2. Summary of significant accounting policies

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles applied within the framework of the accounting policies summarized below:

#### **Revenue recognition**

The Organization follows the deferral method of accounting for contributions. Contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted contributions are recognized as revenue in the restricted fund in the year received.

At year end, certain plaques were work-in-progress and thus related revenue has been deferred until completed.

#### **Capital assets**

Capital assets are stated at cost less accumulated amortization. Amortization is provided on a straight-line basis over the estimated useful lives of the assets, commencing in the year of acquisition, as follows:

| Office furniture                | 5 years     |
|---------------------------------|-------------|
| Computer equipment and software | 3 years     |
| Office equipment                | 3 - 5 years |

#### Contributed materials and services

Contributed materials and services are recognized in these financial statements when the amounts are reasonably determinable based on estimated fair market value.

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### Heritage Toronto Notes to the Financial Statements

December 31, 2006

| 3. Capital assets                      |    | <u>Cost</u>            |    | cumulated              |    | 2006<br>Net<br>Carrying<br><u>Value</u> |    | 2005<br>Net<br>Carrying<br><u>Value</u> |
|--|----|------------------------|----|------------------------|----|---|----|---|
| Office furniture<br>Computer equipment | \$ | 4,992                  | \$ | 4,992                  | \$ | -                                       | \$ | 1,143                                   |
| and software<br>Office equipment       | _  | 16,014<br><u>6,019</u> | _  | 16,014<br><u>6,019</u> | -  | -                                       | -  | 1,547<br><u>680</u>                     |
|  | \$ | 27,025                 | \$ | 27,025                 | \$ | <u> </u>                                | \$ | 3,370                                   |

#### 4. Fund balances

Board designated funds reflect the revenue and expenses of those Funds restricted by the Board for specific purposes and are summarized on Page 7.

Externally restricted funds reflect the revenue and expenses in those Funds in partnership with a non-related third party. The use of these funds has been restricted by third parties and may only be used for the purposes specified. These funds are summarized on Page 8.

#### 5. Employee benefits

The Organization makes contributions to the Ontario Municipal Employees' Retirement Fund ("OMERS"), which is a multi-employer plan, on behalf of staff. The plan is a defined benefit plan, which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

During the year, contributions were \$21,600 (2005 - \$15,800)

#### 6. Commitments

The Organization has entered into a few lease commitments for office equipments, which expire in 2009. The minimum lease payments are as follows:

#### 7. Comparative figures

Certain of the prior year comparative figures have been reclassified to conform with the current year's presentation.

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# Heritage Toronto Statement of Revenue and Expenditures and Fund Balance Board Designated Funds

Year Ended December 31

|                                      | Α     | iilt Heritage<br>wareness<br>nd (Note 4) | Heritage<br>Education<br><u>Program Fund</u> |              |    | Aboriginal<br>Heritage<br>Project Fund | Community<br>Heritage<br>Research<br><u>&amp; Grant Fund</u> |              |    | Plaque<br>Program<br><u>Fund</u> |     | 2006<br><u>Total</u> | 2005<br><u>Total</u> |               |
|--------------------------------------|-------|--|--|--------------|----|--|--|--------------|----|----------------------------------|-----|----------------------|----------------------|---------------|
| <b>Revenue</b><br>Donations<br>Other | \$    | 12,600                                   | \$   | 8,354        | \$ | -                                      | \$   | 8,985        | \$ | 45,284<br>5,466                  | \$  | 80,689               | \$                   | 23,440<br>551 |
| Expenses<br>Program expens           | es    | <u>-</u>                                 | _  |              |    | <u> </u>                               | -  |              |    |                                  | -   | <u> </u>             | -                    | 1,500         |
| Net revenue<br>(expenditure)         | \$    | 12,600                                   | \$_  | 8,354        | \$ |  | \$   | 8,985        | \$ | 50,750                           | \$_ | 80,689               | \$                   | 22,491        |
| Fund balance<br>Beginning of yea     | ar \$ | 16,865                                   | \$   | 6,253        | \$ | 42                                     | \$   | 20,383       | \$ | 2,583                            | \$  | 46,126               | \$                   | 57,920        |
| Net revenue<br>(expenditure          | es)   | 12,600                                   |  | 8,354        |    | -                                      |  | 8,985        |    | 50,750                           |     | 80,689               |                      | 22,491        |
| Board approved<br>In<br>Out          | tran  | sfers:<br>-<br>(13,215)                  | _  | -<br>(2,732) |    | -<br>(42)                              | -  | -<br>(2,000) |    | 11,413<br>                       | -   | 11,413<br>(17,989)   | _                    | -<br>(34,285) |
| End of year                          | \$    | 16,250                                   | \$   | 11,875       | \$ |  | \$   | 27,368       | \$ | 64,746                           | \$  | 120,239              | \$                   | 46,126        |

# Heritage Toronto Statement of Revenue and Expenditures and Fund Balance Externally Restricted Funds

Year Ended December 31

|                                   |     | Other<br>Designated<br>und (Note 4) | City Museum<br>Activities<br><u>Fund</u> |          | -  | iseum Site<br>eservation<br><u>Fund</u> |    | eum Exhibit<br>velopment<br><u>Fund</u> |     | 2006<br><u>Total</u> | 2005<br><u>Total</u> |          |  |
|-----------------------------------|-----|-------------------------------------|--|----------|----|---|----|---|-----|----------------------|----------------------|----------|--|
| <b>Revenue</b><br>Donations       | \$  | -                                   | \$                                       | -        | \$ | -                                       | \$ | -                                       | \$  | -                    | \$                   | 650      |  |
| Expenses<br>Program expenses      | -   |                                     | _  | 6,512    | -  |   | -  | <u> </u>                                | -   | 6,512                | -                    |          |  |
| Net revenue<br>(expenditures)     | \$  |                                     | \$                                       | (6,512)  | \$ |   | \$ |   | \$  | (6,512)              | \$                   | 650      |  |
| Fund balance<br>Beginning of year | \$  | 8,292                               | \$                                       | 13,026   | \$ | 17,410                                  | \$ | 6,128                                   | \$  | 44,856               | \$                   | 60,458   |  |
| Net revenue<br>(expenditures)     |     | -                                   |  | (6,512)  |    | -                                       |    | -                                       |     | (6,512)              |                      | 650      |  |
| Transfers                         | -   | <u>(338)</u>                        | -  | <u> </u> | -  |   | -  | <u> </u>                                | _   | (338)                | _                    | (16,252) |  |
| End of year                       | \$. | 7,954                               | \$                                       | 6,514    | \$ | 17,410                                  | \$ | 6,128                                   | \$. | 38,006               | \$                   | 44,856   |  |