

	Total Cash Flow 2007-2016	Cash Flow						Financing Sources						
		2007	2008	2009	2010	2011	2012 to 2016	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/Internal Sources
(\$000s)														
Citizen Centred Services - A														
Children's Services	35,858	8,278	7,726	7,600	6,500	5,754	0	21,950	0	0	7,508	0	0	6,400
Court Services	8,700	3,100	3,525	1,125	950	0	0	0	0	0	8,700	0	0	0
Economic Development, Culture and Tourism	164,012	14,190	9,799	12,440	11,986	10,935	104,662	1,190	0	0	11,575	1,265	29,656	120,326
Emergency Medical Services	77,658	5,772	5,652	5,672	6,672	5,472	48,418	4,720	400	5,625	0	0	450	66,463
Homes for the Aged	85,600	9,000	8,400	6,600	8,800	8,800	44,000	0	0	0	58,350	0	0	27,250
Parks, Forestry & Recreation	808,209	60,754	55,775	56,302	52,625	45,034	537,719	500	21,166	0	36,464	0	32,323	717,756
Shelter, Support & Housing Administration	35,154	10,806	4,125	3,300	3,150	3,274	10,499	0	395	0	0	100	7,398	27,261
Social Services	6,700	1,700	1,700	1,700	1,600	0	0	0	0	0	0	0	6,700	0
Sub- Total	1,221,891	113,600	96,702	94,739	92,283	79,269	745,298	28,360	21,961	5,625	122,597	1,365	76,527	965,456
Citizen Centred Services - B														
City Planning	67,027	7,298	8,819	8,292	8,304	4,831	29,483	0	18,273	0	0	0	13,597	35,157
Policy, Planning, Finance and Administration	31,477	5,447	6,323	3,657	4,025	3,563	8,462	0	0	0	0	0	4,830	26,647
Fire Services	74,656	6,329	4,255	4,050	4,050	3,909	52,063	1,610	6,777	1,500	1,807	4,513	0	58,449
Solid Waste Management	244,521	26,190	40,017	21,267	21,652	41,500	93,895	0	0	4,028	89,087	0	0	151,406
Transportation Services	2,311,898	247,142	233,523	214,379	217,816	205,124	1,193,914	0	96,857	0	9,377	0	216,616	1,989,048
Waterfront Revitalization Initiative	426,090	44,310	51,131	30,354	26,016	25,800	248,479	0	0	0	426,090	0	0	0
Sub- Total	3,155,669	336,716	344,068	281,999	281,863	284,727	1,626,296	1,610	121,907	5,528	526,361	4,513	235,043	2,260,707
Internal Services														
Facilities and Real Estate	304,042	33,518	35,504	30,175	29,963	29,000	145,882	0	696	0	0	0	8,251	295,095
Financial Services	37,030	6,755	7,000	4,850	3,915	3,000	11,510	0	850	1,840	1,298	0	6,572	26,470
Fleet Services	174,784	49,425	38,939	29,039	28,922	28,459	0	0	0	174,784	0	0	0	0
Information Technology - Development	112,548	14,460	14,788	10,979	12,481	10,970	48,870	0	0	14,438	0	0	971	97,139
Information Technology - Sustainment	182,242	13,402	13,435	25,614	23,662	18,518	87,611	0	0	182,242	0	0	0	0
Sub- Total	810,646	117,560	109,666	100,657	98,943	89,947	293,873	0	1,546	373,304	1,298	0	15,794	418,704
Other City Programs														
City Clerk's Office	42,415	4,280	3,240	1,498	1,507	1,430	30,460	0	0	3,550	0	0	0	38,865
Energy Retrofit Program	14,103	7,103	5,000	2,000	0	0	0	0	0	0	0	0	14,103	0
Nathan Phillips Square	15,725	1,550	3,953	3,953	3,953	2,316	0	0	0	0	0	0	0	15,725
Radio Replacement Project	69,998	250	250	28,000	28,000	13,498	0	0	0	0	0	0	0	69,998
Union Station	33,116	9,425	10,395	3,338	4,003	3,800	2,155	0	0	0	0	0	7,494	25,622
Yonge-Dundas Square	200	0	100	50	50	0	0	0	0	0	0	0	0	200
3-1-1 Customer Service Strategy	18,451	11,311	6,722	418	0	0	0	0	0	0	0	0	0	18,451
Sub- Total	194,008	33,919	29,660	39,257	37,513	21,044	32,615	0	0	3,550	0	0	21,597	168,861
Total City Operations	5,382,214	601,795	580,096	516,652	510,602	474,987	2,698,082	29,970	145,414	388,007	650,256	5,878	348,961	3,813,728

(\$000s)	Total Cash Flow 2007-2016	Cash Flow						Financing Sources						
		2007	2008	2009	2010	2011	2012 to 2016	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/Internal Sources
Special Purpose Bodies & Other														
Exhibition Place	60,505	5,100	5,000	5,000	5,000	5,000	35,405	0	0	0	0	0	300	60,205
Toronto And Region Conservation Authority	69,779	5,992	6,282	6,686	7,187	7,617	36,015	0	0	0	0	0	39,907	29,872
Toronto Parking Enforcement Unit	4,340	434	434	434	434	434	2,170	0	0	4,340	0	0	0	0
Toronto Police Service	483,468	50,865	51,591	57,347	47,183	46,973	229,509	0	0	160,648	8,500	0	9,832	304,488
Toronto Public Health	17,351	3,463	3,490	3,499	3,499	3,400	0	0	0	0	0	0	0	17,351
Toronto Public Library	205,104	15,406	17,000	18,115	17,763	20,408	116,412	0	33,036	0	243	0	21,506	150,319
Toronto Zoo	130,745	8,190	5,060	6,125	11,125	12,773	87,472	0	0	0	0	0	50,365	80,380
Special Purpose Bodies & Other Total	971,292	89,450	88,857	97,206	92,191	96,605	506,983	0	33,036	164,988	8,743	0	121,910	642,615
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl. Transit & TPA)	6,353,506	691,245	668,953	613,858	602,793	571,592	3,205,065	29,970	178,450	552,995	658,999	5,878	470,871	4,456,343
Transit & TPA														
GO Transit	100,000	20,000	20,000	20,000	20,000	20,000	0	0	0	0	0	0	0	100,000
Toronto Port Authority	12,800	3,000	3,000	1,700	1,700	1,700	1,700	0	0	0	0	0	2,310	10,490
Toronto Transit Commission	6,905,213	717,304	696,413	764,664	694,171	571,490	3,461,171	1,041,695	6,987	0	0	1,124,487	256,997	4,475,047
Total Transit	7,018,013	740,304	719,413	786,364	715,871	593,190	3,462,871	1,041,695	6,987	0	0	1,124,487	259,307	4,585,537
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Incl. Transit & TPA)	13,371,519	1,431,549	1,388,366	1,400,222	1,318,664	1,164,782	6,667,936	1,071,665	185,437	552,995	658,999	1,130,365	730,178	9,041,880
RATE SUPPORTED PROGRAM														
Toronto Parking Authority	134,065	17,681	35,934	26,350	27,100	27,000	0	0	0	0	3,500	0	130,565	0
TOTAL RATE SUPPORTED CAPITAL PROGRAM	134,065	17,681	35,934	26,350	27,100	27,000	0	0	0	0	3,500	0	130,565	0
TOTAL CAPITAL PROGRAM	13,505,584	1,449,230	1,424,300	1,426,572	1,345,764	1,191,782	6,667,936	1,071,665	185,437	552,995	662,499	1,130,365	860,743	9,041,880