

CITY OF TORONTO

2007 Budget Committee Recommended Capital Budget and Future Year Commitments – Including 2006 Carry-forwards

Appendix 1

	Total Cash Flow 2007-2016	Cash Flow						Financing Sources						
		2007	2008	2009	2010	2011	2012 to 2016	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/Internal Sources
(\$000s)														
Citizen Centred Services - A														
Children's Services	11,745	9,619	1,626	500	0	0	0	6,837	0	0	3,908	0	0	1,000
Court Services	8,999	5,299	3,275	425	0	0	0	0	0	0	8,999	0	0	0
Economic Development, Culture and Tourism	20,933	18,434	2,499	0	0	0	0	0	0	0	3,287	24	4,568	13,054
Emergency Medical Services	16,384	9,166	4,942	1,926	350	0	0	944	0	952	0	0	750	13,738
Homes for the Aged	10,800	10,800	0	0	0	0	0	0	0	0	9,400	0	0	1,400
Parks, Forestry & Recreation	108,812	93,884	12,147	2,781	0	0	0	500	9,506	0	27,686	0	12,070	59,050
Shelter, Support & Housing Administration	19,119	14,090	3,329	1,700	0	0	0	0	183	0	0	100	8,965	9,871
Social Services	4,700	1,700	1,300	800	900	0	0	0	0	0	0	0	4,700	0
Sub- Total	201,492	162,992	29,118	8,132	1,250	0	0	8,281	9,689	952	53,280	124	31,053	98,113
Citizen Centred Services - B														
City Planning	11,755	10,604	1,151	0	0	0	0	0	2,584	0	0	0	4,816	4,355
Policy, Planning, Finance and Administration	10,412	7,733	2,605	0	0	0	74	0	0	0	350	0	3,595	6,467
Fire Services	12,112	8,841	2,271	1,000	0	0	0	0	1,121	0	0	1,036	244	9,711
Solid Waste Management	79,008	34,486	22,545	1,263	2,500	18,214	0	0	0	445	6,585	0	0	71,978
Transportation Services	443,896	359,796	80,320	3,780	0	0	0	0	62,402	0	4,736	0	123,450	253,308
Waterfront Revitalization Initiative	437,481	55,701	51,131	30,354	26,016	25,800	248,479	179	0	0	426,090	179	114	10,919
Sub- Total	994,664	477,161	160,023	36,397	28,516	44,014	248,553	179	66,107	445	437,761	1,215	132,219	356,738
Internal Services														
Facilities and Real Estate	87,482	40,134	25,792	8,953	5,332	3,562	3,709	0	696	0	0	0	9,757	77,029
Financial Services	20,198	10,763	5,970	2,815	650	0	0	0	678	1,840	609	0	7,506	9,565
Fleet Services	90,907	80,557	10,350	0	0	0	0	0	0	90,907	0	0	0	0
Information Technology - Development	41,916	18,555	11,016	5,559	2,726	4,060	0	0	0	12,819	0	0	4,934	24,163
Information Technology - Sustainment	16,202	16,202	0	0	0	0	0	0	0	16,202	0	0	0	0
Sub- Total	256,705	166,211	53,128	17,327	8,708	7,622	3,709	0	1,374	121,768	609	0	22,197	110,757
Other City Programs														
City Clerk's Office	14,150	11,630	2,260	68	62	130	0	0	0	1,040	6,300	0	545	6,265
Energy Retrofit Program	16,226	9,226	5,000	2,000	0	0	0	0	0	0	0	0	15,042	1,184
Nathan Phillips Square	1,693	1,693	0	0	0	0	0	0	0	0	0	0	143	1,550
Radio Replacement Project	500	250	250	0	0	0	0	0	0	0	0	0	0	500
Union Station	20,183	11,131	8,093	731	228	0	0	0	0	0	0	0	9,200	10,983
Yonge-Dundas Square	245	245	0	0	0	0	0	0	0	0	0	0	125	120
3-1-1 Customer Service Strategy	24,079	16,939	6,722	418	0	0	0	0	0	0	0	0	5,628	18,451
Sub- Total	77,076	51,114	22,325	3,217	290	130	0	0	0	1,040	6,300	0	30,683	39,053
Total City Operations	1,529,937	857,478	264,594	65,073	38,764	51,766	252,262	8,460	77,170	124,205	497,950	1,339	216,152	604,661

(\$000s)	Total Cash Flow 2007-2016	Cash Flow						Financing Sources						
		2007	2008	2009	2010	2011	2012 to 2016	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/Internal Sources
Special Purpose Bodies & Other														
Exhibition Place	7,862	6,237	1,625	0	0	0	0	0	0	0	0	0	300	7,562
Toronto And Region Conservation Authority	5,992	5,992	0	0	0	0	0	0	0	0	0	0	3,270	2,722
Toronto Parking Enforcement Unit	434	434	0	0	0	0	0	0	0	434	0	0	0	0
Toronto Police Service	141,319	74,236	33,358	27,758	5,967	0	0	0	0	11,778	14,692	0	9,832	105,017
Toronto Public Health	9,197	4,400	2,797	1,436	564	0	0	0	0	0	0	0	757	8,440
Toronto Public Library	49,532	17,863	15,450	13,939	2,280	0	0	0	7,006	0	243	0	7,971	34,312
Toronto Zoo	16,529	13,207	3,322	0	0	0	0	0	0	0	0	0	2,500	14,029
Special Purpose Bodies & Other Total	230,865	122,369	56,552	43,133	8,811	0	0	0	7,006	12,212	14,935	0	24,630	172,082
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl. Transit & TPA)	1,760,802	979,847	321,146	108,206	47,575	51,766	252,262	8,460	84,176	136,417	512,885	1,339	240,782	776,743
Transit & TPA														
GO Transit	20,000	20,000	0	0	0	0	0	0	0	0	0	0	0	20,000
Toronto Port Authority	3,000	3,000	0	0	0	0	0	0	0	0	0	0	385	2,615
Toronto Transit Commission	2,010,005	717,304	543,667	398,039	244,533	106,462	0	507,293	4,009	0	0	739,416	120,200	639,087
Total Transit	2,033,005	740,304	543,667	398,039	244,533	106,462	0	507,293	4,009	0	0	739,416	120,585	661,702
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Incl. Transit & TPA)	3,793,807	1,720,151	864,813	506,245	292,108	158,228	252,262	515,753	88,185	136,417	512,885	740,755	361,367	1,438,445
RATE SUPPORTED PROGRAM														
Toronto Parking Authority	43,989	27,506	16,483	0	0	0	0	0	0	0	4,400	0	39,589	0
TOTAL RATE SUPPORTED CAPITAL PROGRAM	43,989	27,506	16,483	0	0	0	0	0	0	0	4,400	0	39,589	0
TOTAL CAPITAL PROGRAM	3,837,796	1,747,657	881,296	506,245	292,108	158,228	252,262	515,753	88,185	136,417	517,285	740,755	400,956	1,438,445

	Total Cash Flow 2007-2016	Cash Flow						Financing Sources						
		2007	2008	2009	2010	2011	2012 to 2016	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/Internal Sources
(S000s)														
Citizen Centred Services - A														
Children's Services	10,404	8,278	1,626	500	0	0	0	5,950	0	0	3,454	0	0	1,000
Court Services	6,800	3,100	3,275	425	0	0	0	0	0	0	6,800	0	0	0
Economic Development, Culture and Tourism	16,689	14,190	2,499	0	0	0	0	0	0	0	2,800	0	3,344	10,545
Emergency Medical Services	12,990	5,772	4,942	1,926	350	0	0	944	0	1,030	0	0	450	10,566
Homes for the Aged	9,000	9,000	0	0	0	0	0	0	0	0	7,600	0	0	1,400
Parks, Forestry & Recreation	75,682	60,754	12,147	2,781	0	0	0	500	6,381	0	20,998	0	6,656	41,147
Shelter, Support & Housing Administration	15,835	10,806	3,329	1,700	0	0	0	0	183	0	0	100	7,398	8,154
Social Services	4,700	1,700	1,300	800	900	0	0	0	0	0	0	0	4,700	0
Sub- Total	152,100	113,600	29,118	8,132	1,250	0	0	7,394	6,564	1,030	41,652	100	22,548	72,812
Citizen Centred Services - B														
City Planning	8,449	7,298	1,151	0	0	0	0	0	1,681	0	0	0	2,655	4,113
Policy, Planning, Finance and Administration	8,126	5,447	2,605	0	0	0	74	0	0	0	0	0	3,526	4,600
Fire Services	9,600	6,329	2,271	1,000	0	0	0	0	1,075	0	0	203	0	8,322
Solid Waste Management	70,712	26,190	22,545	1,263	2,500	18,214	0	0	0	338	6,585	0	0	63,789
Transportation Services	331,242	247,142	80,320	3,780	0	0	0	0	31,020	0	927	0	73,111	226,184
Waterfront Revitalization Initiative	426,090	44,310	51,131	30,354	26,016	25,800	248,479	0	0	0	426,090	0	0	0
Sub- Total	854,219	336,716	160,023	36,397	28,516	44,014	248,553	0	33,776	338	433,602	203	79,292	307,008
Internal Services														
Facilities and Real Estate	80,866	33,518	25,792	8,953	5,332	3,562	3,709	0	696	0	0	0	8,251	71,919
Financial Services	16,190	6,755	5,970	2,815	650	0	0	0	400	1,840	88	0	4,297	9,565
Fleet Services	59,775	49,425	10,350	0	0	0	0	0	0	59,775	0	0	0	0
Information Technology - Development	37,821	14,460	11,016	5,559	2,726	4,060	0	0	0	12,687	0	0	971	24,163
Information Technology - Sustainment	13,402	13,402	0	0	0	0	0	0	0	13,402	0	0	0	0
Sub- Total	208,054	117,560	53,128	17,327	8,708	7,622	3,709	0	1,096	87,704	88	0	13,519	105,647
Other City Programs														
City Clerk's Office	6,800	4,280	2,260	68	62	130	0	0	0	830	0	0	0	5,970
Energy Retrofit Program	14,103	7,103	5,000	2,000	0	0	0	0	0	0	0	0	14,103	0
Nathan Phillips Square	1,550	1,550	0	0	0	0	0	0	0	0	0	0	0	1,550
Radio Replacement Project	500	250	250	0	0	0	0	0	0	0	0	0	0	500
Union Station	18,477	9,425	8,093	731	228	0	0	0	0	0	0	0	7,494	10,983
Yonge-Dundas Square	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3-1-1 Customer Service Strategy	18,451	11,311	6,722	418	0	0	0	0	0	0	0	0	0	18,451
Sub- Total	59,881	33,919	22,325	3,217	290	130	0	0	0	830	0	0	21,597	37,454
Total City Operations	1,274,254	601,795	264,594	65,073	38,764	51,766	252,262	7,394	41,436	89,902	475,342	303	136,956	522,921



CITY OF TORONTO

2007 Budget Committee Recommended Capital Budget and Future Year Commitments – Excluding 2006 Carry-forwards

Appendix 2

	Total Cash Flow 2007-2016	Cash Flow						Financing Sources						
		2007	2008	2009	2010	2011	2012 to 2016	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/Internal Sources
(S000s)														
Special Purpose Bodies & Other														
Exhibition Place	6,725	5,100	1,625	0	0	0	0	0	0	0	0	0	300	6,425
Toronto And Region Conservation Authority	5,992	5,992	0	0	0	0	0	0	0	0	0	0	3,270	2,722
Toronto Parking Enforcement Unit	434	434	0	0	0	0	0	0	0	434	0	0	0	0
Toronto Police Service	117,948	50,865	33,358	27,758	5,967	0	0	0	0	10,249	3,000	0	9,832	94,867
Toronto Public Health	8,260	3,463	2,797	1,436	564	0	0	0	0	0	0	0	0	8,260
Toronto Public Library	47,075	15,406	15,450	13,939	2,280	0	0	0	7,006	0	243	0	6,242	33,584
Toronto Zoo	11,512	8,190	3,322	0	0	0	0	0	0	0	0	0	2,000	9,512
Special Purpose Bodies & Other Total	197,946	89,450	56,552	43,133	8,811	0	0	0	7,006	10,683	3,243	0	21,644	155,370
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl. Transit & TPA)	1,472,200	691,245	321,146	108,206	47,575	51,766	252,262	7,394	48,442	100,585	478,585	303	158,600	678,291
Transit & TPA														
GO Transit	20,000	20,000	0	0	0	0	0	0	0	0	0	0	0	20,000
Toronto Port Authority	3,000	3,000	0	0	0	0	0	0	0	0	0	0	385	2,615
Toronto Transit Commission	2,010,005	717,304	543,667	398,039	244,533	106,462	0	507,293	4,009	0	0	739,416	120,200	639,087
Total Transit	2,033,005	740,304	543,667	398,039	244,533	106,462	0	507,293	4,009	0	0	739,416	120,585	661,702
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Incl. Transit & TPA)	3,505,205	1,431,549	864,813	506,245	292,108	158,228	252,262	514,687	52,451	100,585	478,585	739,719	279,185	1,339,993
RATE SUPPORTED PROGRAM														
Toronto Parking Authority	34,164	17,681	16,483	0	0	0	0	0	0	0	1,200	0	32,964	0
TOTAL RATE SUPPORTED CAPITAL PROGRAM	34,164	17,681	16,483	0	0	0	0	0	0	0	1,200	0	32,964	0
TOTAL CAPITAL PROGRAM	3,539,369	1,449,230	881,296	506,245	292,108	158,228	252,262	514,687	52,451	100,585	479,785	739,719	312,149	1,339,993



CITY OF TORONTO

2007 Budget Committee Recommended Capital Budget by Program and Financing Sources – Excluding 2006 Carry-forwards

Appendix 3

(\$000s)	2007 Cash Flow	Financing Sources						
		Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/Internal Sources
Citizen Centred Services - A								
Children's Services	8,278	5,950	0	0	1,328	0	0	1,000
Court Services	3,100	0	0	0	3,100	0	0	0
Economic Development, Culture and Tourism	14,190	0	0	0	2,800	0	2,796	8,594
Emergency Medical Services	5,772	472	0	850	0	0	450	4,000
Homes for the Aged	9,000	0	0	0	7,600	0	0	1,400
Parks, Forestry & Recreation	60,754	500	5,130	0	15,239	0	4,715	35,170
Shelter, Support & Housing Administration	10,806	0	183	0	0	100	7,398	3,125
Social Services	1,700	0	0	0	0	0	1,700	0
Sub- Total	113,600	6,922	5,313	850	30,067	100	17,059	53,289
Citizen Centred Services - B								
City Planning	7,298	0	1,543	0	0	0	2,655	3,100
Policy, Planning, Finance and Administration	5,447	0	0	0	0	0	902	4,545
Fire Services	6,329	0	1,075	0	0	203	0	5,051
Solid Waste Management	26,190	0	0	338	6,585	0	0	19,267
Transportation Services	247,142	0	26,101	0	834	0	49,109	171,098
Waterfront Revitalization Initiative	44,310	0	0	0	44,310	0	0	0
Sub- Total	336,716	0	28,719	338	51,729	203	52,666	203,061
Internal Services								
Facilities and Real Estate	33,518	0	696	0	0	0	2,922	29,900
Financial Services	6,755	0	275	1,385	88	0	1,107	3,900
Fleet Services	49,425	0	0	49,425	0	0	0	0
Information Technology - Development	14,460	0	0	5,152	0	0	308	9,000
Information Technology - Sustainment	13,402	0	0	13,402	0	0	0	0
Sub- Total	117,560	0	971	69,364	88	0	4,337	42,800
Other City Programs								
City Clerk's Office	4,280	0	0	510	0	0	0	3,770
Energy Retrofit Program	7,103	0	0	0	0	0	7,103	0
Nathan Phillips Square	1,550	0	0	0	0	0	0	1,550
Radio Replacement Project	250	0	0	0	0	0	0	250
Union Station	9,425	0	0	0	0	0	4,282	5,143
Yonge-Dundas Square	0	0	0	0	0	0	0	0
3-1-1 Customer Service Strategy	11,311	0	0	0	0	0	0	11,311
Sub- Total	33,919	0	0	510	0	0	11,385	22,024
Total City Operations	601,795	6,922	35,003	71,062	81,884	303	85,447	321,174



CITY OF TORONTO

2007 Budget Committee Recommended Capital Budget by Program and Financing Sources – Excluding 2006 Carry-forwards

Appendix 3

(\$000s)	2007 Cash Flow	Financing Sources					
		Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Debt/Internal Sources
Special Purpose Bodies & Other							
Exhibition Place	5,100	0	0	0	0	0	4,800
Toronto And Region Conservation Authority	5,992	0	0	0	0	0	2,722
Toronto Parking Enforcement Unit	434	0	0	434	0	0	0
Toronto Police Service	50,865	0	0	10,249	3,000	0	32,700
Toronto Public Health	3,463	0	0	0	0	0	3,463
Toronto Public Library	15,406	0	2,856	0	161	0	11,000
Toronto Zoo	8,190	0	0	0	0	0	6,190
Special Purpose Bodies & Other Total	89,450	0	2,856	10,683	3,161	0	60,875
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl. Transit & TPA)	691,245	6,922	37,859	81,745	85,045	303	382,049
Transit & TPA							
GO Transit	20,000	0	0	0	0	0	20,000
Toronto Port Authority	3,000	0	0	0	0	0	2,615
Toronto Transit Commission	717,304	227,496	3,510	15,100	0	229,334	226,864
Total Transit	740,304	227,496	3,510	15,100	0	229,334	249,479
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Incl. Transit & TPA)	1,431,549	234,418	41,369	96,845	85,045	229,637	631,528
RATE SUPPORTED PROGRAM							
Toronto Parking Authority	17,681	0	0	0	1,200	0	0
TOTAL RATE SUPPORTED CAPITAL PROGRAM	17,681	0	0	0	1,200	0	0
TOTAL CAPITAL PROGRAM	1,449,230	234,418	41,369	96,845	86,245	229,637	631,528

CITY OF TORONTO

2006 Budget Committee Recommended Capital Budget & 2008 - 2011 Capital Plan (Excluding 2006 Carry Forwards)

Appendix 4 (i)

	Total Cash Flow 2007-2016	Cash Flow						Financing Sources						
		2007	2008	2009	2010	2011	2008 to 2011	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/Internal Sources
(\$000s)														
Citizen Centred Services - A														
Children's Services	35,858	8,278	7,726	7,600	6,500	5,754	27,580	21,950	0	0	7,508	0	0	6,400
Court Services	8,700	3,100	3,525	1,125	950	0	5,600	0	0	0	8,700	0	0	0
Economic Development, Culture and Tourism	59,350	14,190	9,799	12,440	11,986	10,935	45,160	690	0	0	6,825	765	10,591	40,479
Emergency Medical Services	29,240	5,772	5,652	5,672	6,672	5,472	23,468	2,360	400	1,030	0	0	450	25,000
Homes for the Aged	41,600	9,000	8,400	6,600	8,800	8,800	32,600	0	0	0	31,600	0	0	10,000
Parks, Forestry & Recreation	270,490	60,754	55,775	56,302	52,625	45,034	209,736	500	16,589	0	35,114	0	28,323	189,964
Shelter, Support & Housing Administration	24,655	10,806	4,125	3,300	3,150	3,274	13,849	0	395	0	0	100	7,398	16,762
Social Services	6,700	1,700	1,700	1,700	1,600	0	5,000	0	0	0	0	0	6,700	0
Sub- Total	476,593	113,600	96,702	94,739	92,283	79,269	362,993	# 25,500	17,384	1,030	89,747	865	53,462	288,605
Citizen Centred Services - B														
City Planning	37,544	7,298	8,819	8,292	8,304	4,831	30,246	0	8,057	0	0	0	13,597	15,890
Policy, Planning, Finance and Administration	23,015	5,447	6,323	3,657	4,025	3,563	17,568	0	0	0	0	0	4,170	18,845
Fire Services	22,593	6,329	4,255	4,050	4,050	3,909	16,264	0	1,075	0	0	1,403	0	20,115
Solid Waste Management	150,626	26,190	40,017	21,267	21,652	41,500	124,436	0	0	1,978	37,742	0	0	110,906
Transportation Services	1,117,984	247,142	233,523	214,379	217,816	205,124	870,842	0	70,432	0	3,776	0	151,031	892,745
Waterfront Revitalization Initiative	177,611	44,310	51,131	30,354	26,016	25,800	133,301	0	0	0	177,611	0	0	0
Sub- Total	1,529,373	336,716	344,068	281,999	281,863	284,727	1,192,657	0	79,564	1,978	219,129	1,403	168,798	1,058,501
Internal Services														
Facilities and Real Estate	158,160	33,518	35,504	30,175	29,963	29,000	124,642	0	696	0	0	0	8,251	149,213
Financial Services	25,520	6,755	7,000	4,850	3,915	3,000	18,765	0	400	1,840	693	0	5,187	17,400
Fleet Services	174,784	49,425	38,939	29,039	28,922	28,459	125,359	0	0	174,784	0	0	0	0
Information Technology - Development	63,678	14,460	14,788	10,979	12,481	10,970	49,218	0	0	14,438	0	0	971	48,269
Information Technology - Sustainment	94,631	13,402	13,435	25,614	23,662	18,518	81,229	0	0	94,631	0	0	0	0
Sub- Total	516,773	117,560	109,666	100,657	98,943	89,947	399,213	0	1,096	285,693	693	0	14,409	214,882
Other City Programs														
City Clerk's Office	11,955	4,280	3,240	1,498	1,507	1,430	7,675	0	0	2,575	0	0	0	9,380
Energy Retrofit Program	14,103	7,103	5,000	2,000	0	0	7,000	0	0	0	0	0	14,103	0
Nathan Phillips Square	15,725	1,550	3,953	3,953	3,953	2,316	14,175	0	0	0	0	0	0	15,725
Radio Replacement Project	69,998	250	250	28,000	28,000	13,498	69,748	0	0	0	0	0	0	69,998
Union Station	30,961	9,425	10,395	3,338	4,003	3,800	21,536	0	0	0	0	0	7,494	23,467
Yonge-Dundas Square	200	0	100	50	50	0	200	0	0	0	0	0	0	200
3-1-1 Customer Service Strategy	18,451	11,311	6,722	418	0	0	7,140	0	0	0	0	0	0	18,451
Sub- Total	161,393	33,919	29,660	39,257	37,513	21,044	127,474	0	0	2,575	0	0	21,597	137,221
Total City Operations	2,684,132	601,795	580,096	516,652	510,602	474,987	2,082,337	25,500	98,044	291,276	309,569	2,268	258,266	1,699,209

(\$000s)	Total Cash Flow 2007-2016	Cash Flow						Financing Sources						
		2007	2008	2009	2010	2011	2008 to 2011	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/Internal Sources
Special Purpose Bodies & Other														
Exhibition Place	25,100	5,100	5,000	5,000	5,000	5,000	20,000	0	0	0	0	0	300	24,800
Toronto And Region Conservation Authority	33,764	5,992	6,282	6,686	7,187	7,617	27,772	0	0	0	0	0	19,572	14,192
Toronto Parking Enforcement Unit	2,170	434	434	434	434	434	1,736	0	0	2,170	0	0	0	0
Toronto Police Service	253,959	50,865	51,591	57,347	47,183	46,973	203,094	0	0	77,627	3,000	0	9,832	163,500
Toronto Public Health	17,351	3,463	3,490	3,499	3,499	3,400	13,888	0	0	0	0	0	0	17,351
Toronto Public Library	88,692	15,406	17,000	18,115	17,763	20,408	73,286	0	20,483	0	243	0	12,966	55,000
Toronto Zoo	43,273	8,190	5,060	6,125	11,125	12,773	35,083	0	0	0	0	0	19,773	23,500
Special Purpose Bodies & Other Total	464,309	89,450	88,857	97,206	92,191	96,605	374,859	0	20,483	79,797	3,243	0	62,443	298,343
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl. Transit & TPA)	3,148,441	691,245	668,953	613,858	602,793	571,592	2,457,196	25,500	118,527	371,073	312,812	2,268	320,709	1,997,552
Transit & TPA														
GO Transit	100,000	20,000	20,000	20,000	20,000	20,000	80,000	0	0	0	0	0	0	100,000
Toronto Port Authority	11,100	3,000	3,000	1,700	1,700	1,700	8,100	0	0	0	0	0	1,925	9,175
Toronto Transit Commission	3,444,042	717,304	696,413	764,664	694,171	571,490	2,726,738	1,041,695	6,987	0	0	1,124,487	162,550	1,108,323
Total Transit	3,555,142	740,304	719,413	786,364	715,871	593,190	2,814,838	1,041,695	6,987	0	0	1,124,487	164,475	1,217,498
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Incl. Transit & TPA)	6,703,583	1,431,549	1,388,366	1,400,222	1,318,664	1,164,782	5,272,034	1,067,195	125,514	371,073	312,812	1,126,755	485,184	3,215,050
RATE SUPPORTED PROGRAM														
Toronto Parking Authority	134,065	17,681	35,934	26,350	27,100	27,000	116,384	0	0	0	3,500	0	130,565	0
TOTAL RATE SUPPORTED CAPITAL PROGRAM	134,065	17,681	35,934	26,350	27,100	27,000	116,384	0	0	0	3,500	0	130,565	0
TOTAL CAPITAL PROGRAM	6,837,648	1,449,230	1,424,300	1,426,572	1,345,764	1,191,782	5,388,418	1,067,195	125,514	371,073	316,312	1,126,755	615,749	3,215,050

Cash Flow (\$000s)

	Cash Flow							
	2007	2008	2009	2010	2011	Total 2007 to 2011	2012 to 2016	Total 2007 to 2016
(\$000s)								
Financing Sources								
Provincial /Federal Grants & Subsidies	464,055	474,004	459,229	430,548	366,114	2,193,950	8,080	2,202,030
Provincial Subsidy - TTC	0	0	0	0	0	0	0	0
Federal Subsidy - TTC	0	0	0	0	0	0	0	0
Development Charges	41,369	25,878	20,874	20,397	16,996	125,514	59,923	185,437
Reserves	81,745	74,471	79,464	71,149	64,244	371,073	181,922	552,995
Reserve Funds	85,045	80,162	54,197	49,802	43,606	312,812	346,187	658,999
Other	127,807	150,111	94,676	61,264	51,326	485,184	244,989	730,173
Debt/Internal Sources	631,528	583,740	691,782	685,504	622,496	3,215,050	5,826,830	9,041,880
Total Financing	1,431,549	1,388,366	1,400,222	1,318,664	1,164,782	6,703,583	6,667,931	13,371,514

	Total Cash Flow 2007-2016	Cash Flow						Financing Sources						
		2007	2008	2009	2010	2011	2012 to 2016	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/Internal Sources
(\$000s)														
Citizen Centred Services - A														
Children's Services	35,858	8,278	7,726	7,600	6,500	5,754	0	21,950	0	0	7,508	0	0	6,400
Court Services	8,700	3,100	3,525	1,125	950	0	0	0	0	0	8,700	0	0	0
Economic Development, Culture and Tourism	164,012	14,190	9,799	12,440	11,986	10,935	104,662	1,190	0	0	11,575	1,265	29,656	120,326
Emergency Medical Services	77,658	5,772	5,652	5,672	6,672	5,472	48,418	4,720	400	5,625	0	0	450	66,463
Homes for the Aged	85,600	9,000	8,400	6,600	8,800	8,800	44,000	0	0	0	58,350	0	0	27,250
Parks, Forestry & Recreation	808,209	60,754	55,775	56,302	52,625	45,034	537,719	500	21,166	0	36,464	0	32,323	717,756
Shelter, Support & Housing Administration	35,154	10,806	4,125	3,300	3,150	3,274	10,499	0	395	0	0	100	7,398	27,261
Social Services	6,700	1,700	1,700	1,700	1,600	0	0	0	0	0	0	0	6,700	0
Sub- Total	1,221,891	113,600	96,702	94,739	92,283	79,269	745,298	28,360	21,961	5,625	122,597	1,365	76,527	965,456
Citizen Centred Services - B														
City Planning	67,027	7,298	8,819	8,292	8,304	4,831	29,483	0	18,273	0	0	0	13,597	35,157
Policy, Planning, Finance and Administration	31,477	5,447	6,323	3,657	4,025	3,563	8,462	0	0	0	0	0	4,830	26,647
Fire Services	74,656	6,329	4,255	4,050	4,050	3,909	52,063	1,610	6,777	1,500	1,807	4,513	0	58,449
Solid Waste Management	244,521	26,190	40,017	21,267	21,652	41,500	93,895	0	0	4,028	89,087	0	0	151,406
Transportation Services	2,311,898	247,142	233,523	214,379	217,816	205,124	1,193,914	0	96,857	0	9,377	0	216,616	1,989,048
Waterfront Revitalization Initiative	426,090	44,310	51,131	30,354	26,016	25,800	248,479	0	0	0	426,090	0	0	0
Sub- Total	3,155,669	336,716	344,068	281,999	281,863	284,727	1,626,296	1,610	121,907	5,528	526,361	4,513	235,043	2,260,707
Internal Services														
Facilities and Real Estate	304,042	33,518	35,504	30,175	29,963	29,000	145,882	0	696	0	0	0	8,251	295,095
Financial Services	37,030	6,755	7,000	4,850	3,915	3,000	11,510	0	850	1,840	1,298	0	6,572	26,470
Fleet Services	174,784	49,425	38,939	29,039	28,922	28,459	0	0	0	174,784	0	0	0	0
Information Technology - Development	112,548	14,460	14,788	10,979	12,481	10,970	48,870	0	0	14,438	0	0	971	97,139
Information Technology - Sustainment	182,242	13,402	13,435	25,614	23,662	18,518	87,611	0	0	182,242	0	0	0	0
Sub- Total	810,646	117,560	109,666	100,657	98,943	89,947	293,873	0	1,546	373,304	1,298	0	15,794	418,704
Other City Programs														
City Clerk's Office	42,415	4,280	3,240	1,498	1,507	1,430	30,460	0	0	3,550	0	0	0	38,865
Energy Retrofit Program	14,103	7,103	5,000	2,000	0	0	0	0	0	0	0	0	14,103	0
Nathan Phillips Square	15,725	1,550	3,953	3,953	3,953	2,316	0	0	0	0	0	0	0	15,725
Radio Replacement Project	69,998	250	250	28,000	28,000	13,498	0	0	0	0	0	0	0	69,998
Union Station	33,116	9,425	10,395	3,338	4,003	3,800	2,155	0	0	0	0	0	7,494	25,622
Yonge-Dundas Square	200	0	100	50	50	0	0	0	0	0	0	0	0	200
3-1-1 Customer Service Strategy	18,451	11,311	6,722	418	0	0	0	0	0	0	0	0	0	18,451
Sub- Total	194,008	33,919	29,660	39,257	37,513	21,044	32,615	0	0	3,550	0	0	21,597	168,861
Total City Operations	5,382,214	601,795	580,096	516,652	510,602	474,987	2,698,082	29,970	145,414	388,007	650,256	5,878	348,961	3,813,728

	Total Cash Flow 2007-2016	Cash Flow						Financing Sources						
		2007	2008	2009	2010	2011	2012 to 2016	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/Internal Sources
(\$000s)														
Special Purpose Bodies & Other														
Exhibition Place	60,505	5,100	5,000	5,000	5,000	5,000	35,405	0	0	0	0	0	300	60,205
Toronto And Region Conservation Authority	69,779	5,992	6,282	6,686	7,187	7,617	36,015	0	0	0	0	0	39,907	29,872
Toronto Parking Enforcement Unit	4,340	434	434	434	434	434	2,170	0	0	4,340	0	0	0	0
Toronto Police Service	483,468	50,865	51,591	57,347	47,183	46,973	229,509	0	0	160,648	8,500	0	9,832	304,488
Toronto Public Health	17,351	3,463	3,490	3,499	3,499	3,400	0	0	0	0	0	0	0	17,351
Toronto Public Library	205,104	15,406	17,000	18,115	17,763	20,408	116,412	0	33,036	0	243	0	21,506	150,319
Toronto Zoo	130,745	8,190	5,060	6,125	11,125	12,773	87,472	0	0	0	0	0	50,365	80,380
Special Purpose Bodies & Other Total	971,292	89,450	88,857	97,206	92,191	96,605	506,983	0	33,036	164,988	8,743	0	121,910	642,615
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl. Transit & TPA)	6,353,506	691,245	668,953	613,858	602,793	571,592	3,205,065	29,970	178,450	552,995	658,999	5,878	470,871	4,456,343
Transit & TPA														
GO Transit	100,000	20,000	20,000	20,000	20,000	20,000	0	0	0	0	0	0	0	100,000
Toronto Port Authority	12,800	3,000	3,000	1,700	1,700	1,700	1,700	0	0	0	0	0	2,310	10,490
Toronto Transit Commission	6,905,213	717,304	696,413	764,664	694,171	571,490	3,461,171	1,041,695	6,987	0	0	1,124,487	256,997	4,475,047
Total Transit	7,018,013	740,304	719,413	786,364	715,871	593,190	3,462,871	1,041,695	6,987	0	0	1,124,487	259,307	4,585,537
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Incl. Transit & TPA)	13,371,519	1,431,549	1,388,366	1,400,222	1,318,664	1,164,782	6,667,936	1,071,665	185,437	552,995	658,999	1,130,365	730,178	9,041,880
RATE SUPPORTED PROGRAM														
Toronto Parking Authority	134,065	17,681	35,934	26,350	27,100	27,000	0	0	0	0	3,500	0	130,565	0
TOTAL RATE SUPPORTED CAPITAL PROGRAM	134,065	17,681	35,934	26,350	27,100	27,000	0	0	0	0	3,500	0	130,565	0
TOTAL CAPITAL PROGRAM	13,505,584	1,449,230	1,424,300	1,426,572	1,345,764	1,191,782	6,667,936	1,071,665	185,437	552,995	662,499	1,130,365	860,743	9,041,880