

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

Program Recommendations:

CITIZEN CENTRED SERVICES “A”

Children’s Services:

1. the 2008 Recommended Capital Budget for Children’s Services with a total project cost of \$10.150 million and a 2008 cash flow of \$9.563 million and future year commitments of \$3.800 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 5 new/change in scope sub-projects with a 2008 total project cost of \$10.150 million that requires cash flow of \$7.350 million in 2008 and future year commitments of \$2.300 million in 2009 and \$0.500 million in 2010;
 - ii. 2 previously approved sub-projects with a 2008 cash flow of \$1.126 million and a future year commitment of \$1.000 million in 2009; and,
 - b. 2007 approved cash flow for 1 previously approved sub-project with carry forward funding from 2007 into 2008 totalling \$1.087 million;
2. new debt service costs of \$0.086 million in 2008 and incremental costs of \$0.353 million in 2009 and \$0.143 million in 2010 resulting from the approval of the 2008 Recommended Capital Budget be approved for inclusion in 2008 and future year operating budgets;
3. approval of \$4.000 million of the \$5.000 million gross expenditure for the Health and Safety / Playground project, corresponding to Provincial subsidies, be conditional on receiving this funding from the Province; and,
4. the 2009-2012 Capital Plan for Children’s Services totaling \$27.000 million in project commitments and estimates, comprised of \$9.100 million in 2009; \$6.800 million in 2010; and \$5.800 million in 2011 and \$5.300 million in 2012, be approved.

Court Services:

5. the 2008 Recommended Capital Budget for Court Services with a 2008 cash flow of \$5.149 million and future year commitments of \$2.425 million be approved. The 2008 Recommended Capital Budget consists of the following:

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- a. New Cash Flow Funding for:
 - i. 2 previously approved sub-projects with a 2008 cash flow of \$1.275 million and a future year commitment of \$2.425 million in 2009;
 - ii. 2 previously approved projects with carry forward funding from 2006 requiring 2008 cash flow of \$0.774 million that require City Council to reaffirm its commitment; and,
 - b. 2007 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$3.100 million;
6. the 2009-2012 Capital Plan for Court Services totalling \$4.325 million in project commitments and estimates, comprised of \$2.675 million in 2009, \$0.700 million in 2010, and \$0.950 million in 2011 be approved;
 7. the Director of Court Services review the current policy of contributing net operating revenues in excess of \$8.500 million to the Provincial Offences Courts Stabilization Reserve Fund and report to Budget Committee prior to the 2009 Capital Budget process; and,
 8. the Director of Court Services review future year additional capital requirements and report to Budget Committee prior to the 2009 Capital Budget process.

Economic Development, Culture and Tourism:

9. the 2008 Recommended Capital Budget for Economic Development, Culture and Tourism with a total project cost of \$10.015 million and a 2008 cash flow of \$15.941 million and future year commitments of \$1.638 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 32 new sub-projects with a 2008 total project cost of \$10.015 million that requires cash flow of \$8.377 million in 2008 and a future year commitment of \$1.638 million in 2009;
 - ii. 11 previously approved sub-projects with a 2008 cash flow of \$2.499 million;
 - iii. 2 sub-projects from previously approved projects with carry forward funding from 2006 requiring 2008 cash flow of \$0.416 million, which forms part of the affordability target that requires City Council to reaffirm its commitment; and,

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- b. 2007 approved cash flow for 16 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$4.649 million;
10. new debt service costs of \$0.226 million in 2008 and incremental costs of \$0.879 million in 2009 and \$0.180 million in 2010 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
11. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2008 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
12. the 2009-2012 Capital Plan for Economic Development, Culture and Tourism totalling \$52.893 million in project commitments and estimates, comprised of \$12.119 million in 2009; \$14.942 million in 2010; \$13.366 million in 2011; and \$12.466 million in 2012, be approved;
13. Economic Development, Culture and Tourism identify and submit to the Chief Financial Officer by June 2008 the full operating impacts for all projects in its Recommended 5-Year Capital Plan;
14. the General Manager of EDCT review the eligibility guidelines and the procedures for reviewing and approving requests for the BIA Streetscape Improvement Program, the Commercial Façade Improvement Program and the Employment Revitalization Program, and report back by June 2008, on a strategy for managing the growing unfunded demand for the 3 capital programs within debt affordability limits, including any impacts resulting from recommendations arising from EDCT's Program Review; and,
15. the General Manager, Economic Development, Culture and Tourism report to City Council in the Spring 2008 on the feasibility of the Waterfront Museum and any requirement for capital funding.

Emergency Medical Services:

16. the 2008 Recommended Capital Budget for Emergency Medical Services with a total project cost of \$10.566 million and a 2008 cash flow of \$10.592 million and future year commitments of \$5.472 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for
 - i. 4 new sub-projects and 9 change in scope sub-projects with a 2008 total project cost of \$10.566 million that requires cash flow of \$5.694 million in 2008 and future year commitments of \$4.822 million in 2009; and \$0.050 million in 2010;

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- ii. 4 previously approved sub-projects with a 2008 cash flow of \$2.371 million and future year commitments of \$0.250 million in 2009 and \$0.350 million in 2010; and,
 - b. 2007 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$2.527 million;
- 17. new debt service costs of \$0.150 million in 2008 and incremental costs of \$0.688 million in 2009, \$0.518 million in 2010, and \$0.044 million in 2011 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
- 18. the 2009-2012 Capital Plan for Emergency Medical Services totaling \$23.188 million in project commitments and estimates, comprised of \$5.472 million in 2009; \$6.772 million in 2010; and \$5.472 million in 2011 and \$5.472 million in 2012, be approved;
- 19. the General Manager of EMS report to the Budget Committee prior to the 2009 Capital Budget process on a plan for new/replacement of stations based on an achievable/realistic timeframe, particularly when new sites must be acquired; and,
- 20. the 2008-2012 Capital Plan be reviewed to identify any operating costs/savings that should be included with the 2009 Capital Budget submission.

Homes for the Aged:

- 21. the 2008 Recommended Capital Budget for Homes for the Aged with a total project cost of \$10.900 million and a 2008 cash flow of \$9.800 million and future year commitments of \$2.500 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New cash flow funding for 2 new sub-projects with a 2008 total project cost of \$10.900 million that requires cash flow of \$8.400 million in 2008 and a future year commitment of \$2.500 million in 2009;
 - b. 2007 approved cashflow for 2 previously approved sub-projects with carry forward funding from 2007 into 2008 of \$1.400 million; and,
- 22. the 2009-2012 Capital Plan for Homes for the Aged totalling \$29.400 million in project commitments and estimates, comprised of \$6.600 million in 2009; \$8.800 million in 2010; \$7.800 million in 2011; and \$6.194 million in 2012, be approved;
- 23. new debt service costs of \$0.060 million in 2008 and incremental costs of \$0.220 million in 2009 be approved for inclusion in the 2008 and future year operating budgets;
- 24. the Deputy City Manager and Chief Financial Officer, in conjunction with the General Manager of Homes for the Aged, review the sustainability of the HFA Capital Reserve Fund beyond 2012 before the 2009 Capital Budget process; and,

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25. the 2008-2012 Capital Plan be reviewed to identify any operating costs/savings that should be included with the 2009 Capital Budget submission.

Parks, Forestry and Recreation:

26. the 2008 Recommended Capital Budget for Parks, Forestry and Recreation with a total project cost of \$71.095 million and a 2008 cash flow of \$84.806 million and future year commitments of \$25.680 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 59 new sub-projects with a 2008 total project cost of \$71.095 million that requires cash flow of \$48.196 million in 2008 and a future year commitments of \$21.187 million in 2009 and \$1.712 million in 2010;
 - ii. 16 previously approved sub-projects with a 2008 cash flow of \$12.662 million and a future year commitment of \$2.781 million in 2009;
 - iii. 34 sub-projects from previously approved projects with carry forward funding from 2006 and prior years requiring 2008 cash flow of \$13.004 million, which forms part of the affordability target that requires City Council to reaffirm its commitment; and,
 - b. 2007 approved cash flow for 74 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$26.153 million;
27. new debt service costs of \$1.140 million in 2008 and incremental costs of \$4.324 million in 2009, \$0.571 million in 2010 and \$0.175 million in 2011 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
28. operating impacts of \$3.569 million in 2008 that emanate from the approval of the previously approved capital projects be considered within the overall scope of Parks, Forestry and Recreation's 2008 Operating Budget;
29. the Capital Emergency Fund sub-project be approved with funding of \$0.500 million for 2008 with the following conditions:
 - a. projects funded must be demonstrable emergencies presenting a safety or security hazard, or impacting current operations, with a potential for significant damage resulting from the continuation of the problem identified;

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- b. all projects charged to the 2008 Capital Emergency Fund sub-project must be reported to Finance staff to ensure structures are provided to ensure accountability;
 - c. use of the funding must be reported in all variance reports and to Budget Committee at the time of consideration of the 2009 Capital Budget; and,
 - d. any unspent balance at year-end cannot be carried forward;
- 30. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2008 and, if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
 - 31. approval of any of the fleet capital projects in Parks, Forestry and Recreation's 2008 Recommended Capital Budget be conditional upon the approval of the associated requests in the 2008 Operating Budget;
 - 32. Parks, Forestry and Recreation report to Budget Committee in May 2008 on the outcome of the Capital Budget Task Force;
 - 33. Parks, Forestry and Recreation report to Budget Committee in May 2008 on parkland acquisition and the required adjustments be made to the Recommended 5-Year Plan;
 - 34. the 2009-2012 Capital Plan for Parks, Forestry and Recreation totalling \$201.410 million in project commitments and estimates, comprised of \$50.243 million in 2009, \$59.002 million in 2010, \$46.028 million in 2011; and \$46.137 million in 2012 be approved;
 - 35. Parks, Forestry and Recreation identify and submit to the Chief Financial Officer by June 30, 2008 the full operating impacts, including positions, for all projects in its Recommended 5-Year Capital Plan;
 - 36. Parks, Forestry and Recreation continue to monitor future year projects that are eligible for Development Charge funding and modify its 5-Year Capital Plan to incorporate this financing source;
 - 37. the General Manager, Parks, Forestry and Recreation report through the 2009 budget process on options for increasing the 2009-2013 budgets for parks playground equipment from \$75,000 to \$100,000; and,
 - 38. approve, in principle, the addition of the following amounts to the Five Year Bike Plan
 - 2009 -- \$1.660 million
 - 2010 -- \$4.815 million
 - 2011 -- \$4.740 million
 - 2012 -- \$6.700 million

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and that Deputy City Manager Sue Corke and the Deputy City Manager and Chief Financial Officer report through the 2009 Budget process on how the proposed additions to the Five Year Bike Plan can be facilitated.

Shelter, Support and Housing Administration:

39. the 2008 Recommended Capital Budget for Shelter, Support, and Housing Administration with a total project cost of \$2.507 million and a 2008 cash flow of \$7.337 million and future year commitments of \$2.647 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 7 new and change in scope sub-projects with a 2008 total project cost of \$2.507 million that requires cash flow of \$2.160 million in 2008 and \$0.347 million in 2009;
 - ii. 5 previously approved sub-projects with a 2008 cash flow of \$2.729 million and a future year commitment of \$1.700 million in 2009 and \$0.600 million in 2010;
 - iii. 1 previously approved sub-project with carry forward funding from 2006 and prior years requiring 2008 cash flow of \$0.265 million, which forms part of the affordability targets that requires City Council to reaffirm its commitment; and,
 - c. 2007 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$2.183 million;
40. new debt service costs of \$0.124 million in 2008 and incremental costs of \$0.505 million in 2009; \$0.205 million in 2010; and \$0.066 million in 2011 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
41. operating impacts of \$0.900 million for 2008 and \$0.871 million of 2010 emanating from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of the Shelter, Support and Housing Administration's 2008 and future years' operating budget submissions;
42. the 2009-2012 Capital Plan for Shelter, Support, and Housing Administration totalling \$13.271 million in project commitments and estimates, comprised of \$3.647 million in 2009; \$3.150 million in 2010; and \$3.274 million in 2011, and \$3.200 million in 2012 be approved;
43. the streetscape initiative at the 129 Peter Street Shelter and Referral Centre be approved, subject to the receipt of funding from the Section 37 agreement; and,

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44. the General Manager of Shelter, Support and Housing Administration report to the Budget Committee in 2008 on the details of a future year shelter plan, including the cost per bed estimates, the number new and replacement beds to be delivered, and the year the beds will go into service.

Social Services:

45. the 2008 Recommended Capital Budget for Social Services with a total project cost of \$2.000 million and a 2008 cash flow of \$3.000 million and future year commitments of \$3.300 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 1 sub-project with a 2008 total project cost of \$2.000 million that requires cash flow of \$0.400 million in 2008 and a future year commitment of \$0.900 million in 2009; and, \$0.700 million in 2010;
 - ii. 2 previously approved sub-projects with a 2008 cash flow of \$1.300 million and a future year commitment of \$0.800 million in 2009 and \$0.900 million in 2010; and,
 - b. 2007 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$1.300 million;
46. the 2009-2012 Capital Plan for Social Services totalling \$6.700 million in project commitments and estimates, comprised of \$1.700 million in 2009; and, \$1.600 million in 2010, \$1.700 million in 2011; and \$1.700 million in 2012, subject to receipt of the provincial subsidy, be approved.

3-1-1 Customer Service Strategy:

47. the 2008 Recommended Capital Budget for the 3-1-1 Customer Service Strategy with a maximum 2008 cash flow of \$26.681 million and future year commitments of \$0.418 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New cash flow funding for:
 - i. 7 previously approved sub-projects with a 2008 cash flow of \$6.536 million and a future year commitment of \$0.418 million in 2009;
 - ii. 5 previously approved projects with carry forward funding from 2006 requiring 2008 cash flow of \$1.806 million which forms part of the

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- affordability targets that require City Council to reaffirm its commitment;
and,
- b. 2007 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$18.339 million;
48. new debt service costs of \$1.037 million in 2009 and incremental costs of \$0.135 million in 2009, resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets; be approved; and,
49. the Deputy City Manager for Citizen Services “A” report to the Budget Committee on the annual operating costs for the 3-1-1 Division prior to the 2009 Operating Budget Process.

CITIZEN CENTRED SERVICES “B”

City Planning:

50. the 2008 Recommended Capital Budget for City Planning with a total project cost of \$3.973 million and a 2008 cash flow of \$9.216 million and future year commitments of \$0.094 million be approved. The 2008 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:
 - i. 7 new sub-projects with a 2008 total project cost of \$3.973 million that requires cash flow of \$3.973 million in 2008;
 - ii. 1 previously approved sub-project with a 2008 cash flow of \$1.057 million and a future year commitment of \$0.094 million in 2009;
 - iii. 3 sub-projects from previously approved projects with carry forward funding from 2006 and prior years requiring 2008 cash flow of \$0.602 million and no future year commitments, which forms part of the affordability targets that requires City Council to reaffirm its commitment;
and,
 - b. 2007 approved cash flow for 10 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$3.584 million;
51. new debt service costs of \$0.102 million in 2008 and incremental costs of \$0.378 million in 2009 and \$0.010 million in 2010 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
52. operating impacts in the Parks, Forestry, and Recreation Operating Budget, for streetscape enhancement and tree maintenance emanating from the approval of the 2008 Capital Budget for City Planning be established once the mix of Civic Improvement

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projects is determined and City Planning report back to the Chief Financial Officer by June 2008 on the Parks, Forestry, and Recreation operating budget impacts for 2009 resulting from the 2008 project mix;

53. where funding is required from a development charge reserve fund, project spending be limited to available funds;
54. the 2009-2012 Capital Plan for City Planning totalling \$18.164 million in project commitments and estimates, comprised of \$4.234 million in 2009, \$4.344 million in 2010, \$4.739 million in 2011 and \$4.753 million in 2012, be approved; and,
55. City Planning work with Transportation Services to establish a protocol regarding the joint delivery of Civic Improvement Projects once the Public Realm Unit is established.

Fire Services:

56. the 2008 Recommended Capital Budget for Toronto Fire Services with a total project cost of \$3.420 million and a 2008 cash flow of \$6.390 million and future year commitments of \$1.000 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 5 new sub-projects with a 2008 total project cost of \$3.420 million that requires cash flow of \$3.420 million in 2008 and no future year commitments;
 - ii. 6 previously approved sub-projects with a 2008 cash flow of \$2.271 million and a future year commitment of \$1.000 million in 2009;
 - iii. 1 previously approved sub-project with carry forward funding from 2006 requiring 2008 cash flow of \$0.125 million, which forms part of the affordability targets that requires City Council to reaffirm its commitment; and,
 - b. 2007 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$0.574 million;
57. new debt service costs of \$0.156 million in 2008 and incremental costs of \$0.601 million in 2009 and \$0.110 million in 2010 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
58. operating impacts of \$0.085 million in 2008, \$0.057 million in 2009 and \$0.045 million in 2010 that emanate from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of Toronto Fire Services' 2008 operating budget;
59. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2008 and if such financing is not forthcoming, their

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- priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
60. the 2009-2012 Capital Plan for Toronto Fire Services totalling \$23.118 million in project commitments and estimates, comprised of \$5.475 million in 2009, \$5.475 million in 2010, \$5.334 million in 2011; and \$6.834 million in 2012 be approved;
 61. the feasibility of implementing the Master Fire Plan recommendations within the City's debt affordability constraints be addressed as part of the 2009 Capital Budget process including the possibility of co-locating with EMS given that EMS is not presently moving forward with its C-BOS station model;
 62. Toronto Fire Services continue to monitor future year projects that are eligible for Development Charge funding and modify the 5-Year Capital Plan to incorporate this financing source;
 63. the Chief of Toronto Fire Services, in consultation with the Deputy City Manager and Chief Financial Officer, report back to Budget Committee as part of the 2009 Capital Budget Process on a revised and detailed estimate of the current state-of-good repair backlog; and,
 64. the Steering Committee for the Radio Communication System Replacement project report to Budget Committee on an annual basis starting in July 2008 to update the status of the project including project management costs and infrastructure issues including the disposition of hand-held portable radios once known.

Policy, Planning, Finance and Administration:

65. the 2008 Recommended Capital Budget for Policy, Planning, Finance and Administration with a total project cost of \$5.011 million and a 2008 cash flow of \$7.331 million and future year commitments of \$1.970 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 23 new sub-projects with a 2008 total project cost of \$5.011 million that requires cash flow of \$4.966 million in 2008 and a future year commitment of \$0.045 million in 2009;
 - ii. 2 previously approved sub-projects with a 2008 cash flow of \$0.680 million and a future year commitment of \$1.425 million in 2009 and \$0.500 million in 2010; and,
 - b. 2007 approved cash flow for 10 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$1.685 million;

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66. new debt service costs of \$0.138 million in 2008 and incremental costs of \$0.505 million in 2009 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
67. operating impacts of \$0.098 million in 2008 that emanate from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of PPF&A's 2008 operating budget;
68. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2008 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs; and,
69. the 2009-2012 Capital Plan for Policy, Planning, Finance and Administration totalling \$20.649 million in project commitments and estimates, comprised of \$7.268 million in 2009, \$4.625 million in 2010, \$4.656 million in 2011; and \$4.100 million in 2012 be approved.

Solid Waste Management Services:

70. the 2008 Recommended Capital Budget for Solid Waste Management Services with a total project cost of \$21.380 million and a 2008 cash flow of \$80.909 million and future year commitments of \$29.082 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 14 new sub-projects with a 2008 total project cost of \$21.380 million that requires cash flow of \$19.630 million in 2008 and future year commitments of \$1.750 million in 2009;
 - ii. 5 previously approved sub-projects with a 2008 cash flow of \$45.874 million and future year commitments of \$20.079 million in 2009, \$6.164 million in 2010 and \$1.089 million in 2011; and,
 - b. 2007 approved cash flow for 5 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$15.405 million;
71. new debt service costs of \$0.456 million in 2008 and incremental costs of \$1.673 million in 2009 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
72. operating impacts of \$1.773 million in 2008, and (\$0.604) million that emanate from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of Solid Waste Management Services' 2008 operating budget;

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73. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2008 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
74. the 2009-2012 Capital Plan for Solid Waste Management Services totalling \$393.862 million in project commitments and estimates, comprised of \$68.837 million in 2009, \$125.280 million in 2010, \$111.426 million in 2011; and \$88.319 million in 2012 be approved;
75. The General Manager of Solid Waste Management Services report back to the Public Works and Infrastructure Committee prior to the start of the 2009 Budget process, on the strategies to deliver the aggressive 5-Year Capital Plan, addressing the implementation challenges with respect to timelines, site locations, environmental assessments, and readiness to proceed for facilities related projects; and,
76. The General Manager of Solid Waste Management Services report to the Budget Committee, as part of the 2008 Operating Budget process, on the specific rate structure and timing for the introduction of the Solid Waste user rate based system in 2008.

Transportation Services:

77. the 2008 Recommended Capital Budget for Transportation Services with a total project cost of \$216.269 million and a 2008 cash flow of \$288.892 million and future year commitments of \$83.214 million in 2009; \$23.787 million in 2010 and \$2.167 million in 2011. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 37 new sub-projects with a 2008 total project cost of \$216.269 million that requires cash flow of \$162.838 million in 2008 and a future year commitment of \$40.264 million in 2009, \$11.000 million in 2010 and \$2.167 million in 2011;
 - ii. 35 previously approved sub-projects with a 2008 cash flow of \$89.830 million and a future year commitment of \$42.950 million in 2009 and \$12.787 million in 2010;
 - iii. 4 sub-project from previously approved projects with carry forward funding from 2006 and prior years requiring 2008 cash flow of \$1.283 million, which forms part of the affordability target that requires City Council to reaffirm its commitment; and,
 - b. 2007 approved cash flow for 37 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$34.941 million;

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78. 2008 Development Charge funding be approved subject to funds being available in the Development Charge Reserve Accounts;
79. all sub-projects with third party financing be approved, subject to the receipt of such funding during 2008;
80. operating impacts of \$0.270 million in 2008 that emanate from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of Transportation Services 2008 operating budget;
81. new debt service costs of \$5.242 million in 2008 and incremental costs of \$20.656 million in 2009, \$5.595 million in 2010, \$1.275 million in 2011 and \$0.238 million in 2012 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
82. the recommendations contained in the report (November 12, 2007) from the Deputy City Manager and Chief Financial Officer, entitled “Funding the First Phase of Six Points”, be approved:
 - a. authority be granted to the General Manager of Transportation Services to undertake the detailed design of the Dundas Street West realignment as well as the development of the overall construction staging plan for the reconfiguration of the Six Points interchange;
 - b. the 2008 Recommended Capital Budget for Transportation Services be increased by \$1.0 million gross, \$0 net, as contained in the 2008 Budget Committee Recommended Capital Budget;
83. the report (August 22, 2007) from the General Manager, Transportation Services, entitled “Scarlett Road/CP Rail Bridge Class Environmental Assessment Study”, referred by City Council on September 26 and 27, 2007, be received;
84. the 2009-2012 Capital Plan of Transportation Services totalling \$878.248 million in project commitments and estimates, comprised of \$242.190 million in 2009, \$224.238 million in 2010, \$199.295 million in 2011 and \$212.525 million in 2012, be approved;
85. The Deputy City Manger responsible for Transportation Services report back to the Public Works and Infrastructure Committee prior to the 2009 Capital Budget process regarding ongoing discussions with York Region on Steeles Widening and Grade Separations;
86. The General Manager of Transportation Services work with the General Manager of the Toronto Transit Commission to develop policy on standards to be utilized on future transit right of way projects, roles and responsibilities of the collaborating program areas and a recommended project approval process to ensure that all costs are identified. It is recommended that the policy be reported back to Public Works and Infrastructure Committee prior to the 2009 Capital Budget process;

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87. The General Managers of Toronto Water and Transportation Services report back to Budget Committee in early 2008 on a joint list of capital projects that could be accelerated into 2008 should 2008 projects be delayed; and,
88. The General Manager of Transportation Services report back to Public Works and Infrastructure Committee on detailed cost estimates of Sustainable Transportation Initiatives to be implemented in 2009 and beyond prior to the 2009 Capital Budget process.

Waterfront Revitalization Initiative:

89. the 2008 Recommended Capital Budget for Waterfront Revitalization Initiative's commitments of previously approved 2007 cash flow of \$62.289 million and previously approved future year commitments of \$330.649 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow funding for 14 previously approved sub-projects with a 2008 cash flow of \$51.131 million and previously approved future year commitment of \$55.385 million in 2009, \$57.095 million in 2010, \$25.800 million in 2011, \$25.800 million in 2012 and \$166.569 million in years 2013 to 2017; and,
 - b. 2007 approved cash flow for 13 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$11.158 million;
90. the 2008 Recommended Capital Budget for the Waterfront Revitalization Initiative requiring a 2008 cash flow of \$51.131 million and future year commitments of \$164.080 million be funded from the Strategic Infrastructure Partnership Reserve Fund; and,
91. no City funds be released to Waterfront Toronto in 2008 until a comprehensive revenue generation and financing strategy, outlining annual projections from the development of public land, private sector investment, and any other revenue initiatives, together with a business and financial plan for achieving Waterfront Revitalization in the Portlands has been endorsed by the Intergovernmental Steering Committee of senior officials from the 3 orders of government as directed by City Council on July 16, 17, 18 and 19, 2007.

INTERNAL SERVICES

Facilities and Real Estate:

92. the 2008 Recommended Capital Budget for Facilities and Real Estate with a total project cost of \$46.431 million and a 2008 cash flow of \$39.768 million and future year commitments of \$53.807 million be approved. The 2008 Recommended Capital Budget consists of the following:

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- a. New cash flow funding for:
 - i 61 new sub-projects with a 2008 total project costs of \$46.431 million that requires cash flow of \$14.532 million in 2008 and a future year commitment of \$19.361 million in 2009, \$6.106 million in 2010, \$6.416 million in 2011 and \$0.016 million in 2012;
 - ii 73 previously approved sub-projects with a 2008 cash flow of \$21.441 and a future year commitment of \$9.799 million in 2009, \$4.287 million in 2010, \$3.257 million in 2011 and \$4.565 million in 2012; and,
 - b. 2007 approved cash flow for 11 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$3.795 million;
93. new debt service costs of \$1.044 million in 2008 and incremental costs of \$4.636 million in 2009, \$3.277 million in 2010, \$1.433 million in 2011 and \$1.201 million in 2012, resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
94. the 2009-2012 Capital Plan for Facilities and Real Estate totalling \$168.263 million in project commitments and estimates comprised of \$48.765 million in 2009, \$46.572 million in 2010, \$46.901 million in 2011 and 29.000 million in 2012 be approved;
95. the 2008-2012 funding for the Nathan Phillips Square revitalization project be approved subject to securing other sources of funding from private/public partnerships and other orders of government in the amount of \$17.800 million;
96. the 2008-2012 funding for development of the Father Henry Car High School be approved subject to City Council's approval of the lease agreement for the Facility and the establishment of a model for its operation;
97. the Executive Director for Facilities and Real Estate report back on operating impacts of energy efficiency projects included in the 5-Year Capital Plan and estimated operating budget savings in time for consideration with the 2009 Capital and Operating Budget Process; and,
98. the Executive Director for Facilities and Real Estate report back on the possibility of Yard Waste Consolidations Studies (South, North and East District) being eligible for funding from the Federation of Canadian Municipalities (FCM) in time for consideration with the 2009 Capital Budget Process.

Financial Services:

99. the 2008 Recommended Capital Budget for Financial Services with a total project cost of \$19.769 million and a 2008 cash flow of \$11.073 million and future year commitments of

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\$21.005 million be approved. The 2008 Recommended Capital Budget consists of the following:

- a. New Cash Flow Funding for:
 - i 8 new & change in scope sub-projects with a 2008 total project cost of \$19.769 million that requires cash flow of \$5.942 million in 2008 and a future year commitment of \$5.775 million in 2009, \$4.876 million in 2010 and \$3.176 million in 2011;
 - ii 10 previously approved sub-projects with 2008 cash flow of \$2.391 million and a future year commitment of \$3.761 million in 2009, \$3.092 million in 2010 and \$0.325 million in 2011;
 - iii 5 sub-projects from previously approved projects with carry forward funding from 2006 and prior years requiring 2008 cash flow of \$0.797 million which forms part of the affordability targets that requires City Council to reaffirm its commitment; and,
 - b. 2007 approved cash flow for 9 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$1.943 million;
100. new debt service costs of \$0.206 million in 2008 and incremental costs of \$0.815 million in 2009 and \$0.220 million in 2010 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
 101. the 2009-2012 Capital Plan for Financial Services totalling \$21.005 million in project commitments and estimates, comprised of \$5.775 million in 2009; \$4.876 million in 2010; and \$3.176 million in 2011, be approved; and,
 102. all sub-projects with third-party financing be approved conditionally, subject to funding being approved in the respective Program's annual budgets.

Fleet Services:

103. the 2008 Recommended Capital Budget for Fleet Services with a total project cost of \$41.228 million and a 2008 cash flow of \$59.201 million and future year commitments of \$16.459 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:

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- i 20 new sub-projects with a 2008 total project cost of \$41.228 million that requires cash flow of \$24.769 million in 2008 and a future year commitment of \$16.459 million in 2009;
 - ii 5 previously approved sub-projects with a 2008 cash flow of \$10.350 million;
 - iii 39 sub-projects from previously approved projects with carry forward funding from 2006 and prior years requiring 2008 cash flow of \$13.997 million that requires City Council to reaffirm its commitment; and,
 - b. 2007 approved cash flow for 19 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$10.085 million;
104. the 2008-2012 Capital Plan for Fleet Services totalling \$214.227 million in project commitments and estimates, comprised of \$59.201 million in 2008; \$42.544 million in 2009; \$34.366 million in 2010; \$40.497 million in 2011, and \$37.619 million be approved; and,
105. the Fleet Services' 2008 Recommended Capital Budget be adjusted to agree with Programs' 2008 budgeted contributions to the Vehicles and Equipment Replacement Reserves to reflect any changes recommended to the contributions from the other Programs' Operating Budgets during the 2008 Operating Budget process, and the funding availability of the Division's Vehicle and Equipment Replacement Reserve.

Information and Technology:

106. the 2008 Recommended Capital Budget for Information and Technology with a total project cost of \$31.254 million and a 2008 cash flow of \$31.214 million, and a future year commitment of \$8.749 million for 2009, \$10.244 million for 2010, \$10.225 million for 2011, and \$1.750 million for 2012 be approved. The 2008 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:
 - i 23 new and change in scope sub-projects with a 2008 total project cost of \$31.254 million that requires cash flow of \$12.631 million in 2008, and a future year commitment of \$3.190 million for 2009, \$7.518 million for 2010, \$6.165 million for 2011, and \$1.750 million for 2012;
 - ii 28 sub-projects from previously approved projects with a 2008 cash flow of \$11.016 million, and a future year commitment of \$5.559 million for 2009, \$2.726 million for 2010, and \$4.060 million for 2011; and,

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- b. 2007 approved cash flow for 29 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$7.567 million;
- 107. operating impacts of \$0.347 million in 2008 emanating from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of the Information and Technology's 2008 Operating Budget;
- 108. new debt service cost of \$0.300 million in 2008, and \$1.100 million in 2009 resulting from the approval of the 2008 Recommended Capital Budget be approved for inclusion in the 2008 and future year operating budgets;
- 109. the 2008-2012 Capital Plan for Information and Technology totalling \$168.702 million in project commitments and estimates, comprised of \$31.214 million in 2008; \$43.666 million in 2009; \$34.091 million in 2010; \$29.457 million in 2011; and \$30.274 million in 2012 be approved; and,
- 110. the Chief Information Officer report back to the Budget Committee before the start of the 2009 capital budget process on potential savings in operating costs as a result of the Consolidated Data Centre.

OTHER CITY PROGRAMS

City Clerk's Office:

- 111. the 2008 Recommended Capital Budget for the City Clerk's Office with a total project cost of \$4.676 million and a 2008 cash flow of \$8.150 million and future year commitments of \$5.976 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 6 new sub-projects with a 2008 total project cost of \$4.676 million that requires cash flow of \$1.140 million in 2008, and a future year commitment of \$1.886 million for 2009, \$1.150 million for 2010, and \$0.500 million for 2011;
 - ii. 2 previously approved sub-projects with a 2008 cash flow of \$0.260 million and a future year commitment of \$2.068 million in 2009, \$0.062 million in 2010, \$0.130 million in 2011;
 - iii. 1 sub-project from previously approved projects with carry forward funding from 2006 and prior years requiring 2008 cash flow of \$3.400 million that requires City Council to reaffirm its commitment; and,

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- b. 2007 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$3.350 million;
- 112. operating impacts of \$0.010 million in 2008 emanating from the approval of the 2008 Capital Budget be considered within the overall scope of the City Clerk's Office's 2008 operating budget;
- 113. new debt service cost of \$0.032 million in 2008, and \$0.117 million in 2009 resulting from the approval of the 2008 Capital Budget be approved for inclusion in the 2008, and future year operating budgets;
- 114. the 2008-2012 Capital Plan for the City Clerk's Office totalling \$17.941 million in project commitments and estimates, comprised of \$8.150 million in 2008; \$4.954 million in 2009; \$2.607 million in 2010; and \$1.430 million in 2011, and \$0.800 million in 2012 be approved; and,
- 115. the City Clerk's Office submit a 2009 to 2013 Capital Plan based on operational needs, notwithstanding the established debt targets, for consideration with the 2009 Budget process.

Climate Change:

- 116. the 2008 Recommended Capital Budget for Climate Change with a total project cost of \$20.190 million and a 2008 cash flow of \$2.460 million and future year commitments of \$17.730 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 6 new sub-projects with a 2008 total project cost of \$20.190 million that requires cash flow of \$2.460 million in 2008 and a future year commitment of \$4.725 million in 2009, \$4.895 million in 2010, \$4.185 million in 2011 and \$3.925 million in 2012;
- 117. the recommendations contained in the report (November 13, 2007) from the Deputy City Manager Butts and Deputy City Manager and Chief Financial Officer Pennachetti entitled "Climate Change Action Plan – Implementation of Key Program Initiatives" be approved:
 - a. the 2008 Capital Budget for Climate Change Plan key initiatives with a total project cost of \$20.190 million, as amended and contained in the 2008 Budget Committee Recommended Capital Budget, consisting of new cash flow funding for: 6 new sub-projects with a 2008 total project costs of \$20.190 million that requires cash flow of \$2.460 million in 2008 and a future year commitment of

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- \$4.725 million in 2009, \$4.895 million in 2010, \$4.185 million in 2011 and \$3.925 million in 2012 be approved;
- b. the Climate Change 2008 Capital Budget and 2009-2012 Capital Plan be approved, with gross expenditures totalling \$20.190 million funded in the amount of \$16.690 million from the Strategic Infrastructure Partnership Reserve Fund and \$3.500 million funded from third party contributions; consisting of FCM grants, Federal and Provincial funding and other sources, to be determined; and
 - c. this report with the operating budget impact of \$1.665 million gross, \$1.535 million net in 2008, \$2.090 million gross, \$1.960 million net in 2009, \$1.840 million gross, \$1.460 million net in 2010, \$1.490 million gross, \$0.860 million net in 2011 and \$1.490 million gross, \$0.860 million net in 2012 be referred to the Budget Committee for consideration with the City's 2008 Operating Budget Process.

Sustainable Energy Plan:

- 118. the 2008 Recommended Capital Budget for the Sustainable Energy Plan with a total project cost of \$96.058 million and a 2008 cash flow of \$19.688 million and future year commitments of \$79.360 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i 12 new sub-projects with a 2008 total project cost of \$96.058 million that requires cash flow of \$14.898 million in 2008 and a future year commitment of \$22.869 million in 2009; \$38.136 million in 2010; \$7.978 million in 2011 and \$5.067 million in 2012;
 - ii 2 previously approved sub-projects with a 2008 cash flow of \$4.300 million and a future year commitment of \$2.700 million in 2009; and,
 - b. 2007 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$2.790 million;
- 119. operating savings of \$0.110 million in 2009; \$0.190 million in 2010; \$0.200 million in 2011 and \$0.100 million in 2012 that emanate from the approval of the 2008 Recommended Capital Budget be considered within the future year operating budgets for Facilities and Real Estate; and operating savings of \$0.050 million in 2009 and \$0.418 million in 2010 be considered within the future years' operating budgets of the Programs involved in the Energy Retrofit Program; and,

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120. the 2009-2012 Capital Plan for the Sustainable Energy Plan totalling \$ 76.750 million in project commitments and estimates, comprised of \$25.569 million in 2009, \$38.136 million in 2010; \$7.978 million in 2011; and \$5.067 million in 2012 be approved.

Union Station:

121. the 2008 Recommended Capital Budget for Union Station with a total project cost of \$28.949 million and a 2008 cash flow of \$20.717 million and future year commitments of \$19.492 million be approved. The 2008 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:
 - i 7 new sub-projects with a 2008 total project cost of \$28.949 million that requires cash flow of \$8.450 million in 2008 and a future year commitment of \$6.244 million in 2009 \$3.115 million in 2010, \$4.151 million in 2011 and \$5.023 million in 2012;
 - ii 6 previously approved sub-projects with a 2008 cash flow of \$8.093 million and a future year commitment of \$0.731 million in 2009 and \$0.228 million in 2010; and,
 - b. 2007 approved cash flow for 3 previously approved sub-project with carry forward funding from 2007 into 2008 totalling \$4.174 million;
122. new debt service costs of \$0.165 million in 2008 and incremental costs of \$0.734 million in 2009, \$0.564 million in 2010, \$0.467 million in 2011 and \$0.607 million in 2012 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets; and,
123. the 2009-2012 Capital Plan for Union Station totalling \$69.606 million in project commitments and estimates, comprised of \$13.053 million in 2009; \$20.253 million in 2010; \$20.050 million in 2011; and \$16.250 million in 2012, be approved.

AGENCIES, BOARDS AND COMMISSIONS

Exhibition Place:

124. the 2008 Recommended Capital Budget for Exhibition Place with a total project cost of \$32.310 million and 2008 cash flow of \$59.507 million be approved. The 2008 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:

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- i. 27 new sub-projects with a total 2008 project cost of \$32.310 million that requires cash flow of \$34.360 million in 2008;
 - ii. 2 previously approved sub-projects with a 2008 cash flow of \$2.050 million; and,
 - b. 2007 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$25.147 million;
- 125. new debt service costs of \$0.150 million in 2008 and incremental costs of \$0.700 million in 2009, resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
- 126. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2008 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs; and,
- 127. the recommendations contained in the report (November 7, 2007) from the Chief Executive Officer, Exhibition Place, entitled “Conference Centre Design and Costing Issues – Exhibition Place”, be approved:
 - a. Approve of the increase in the overall Conference Centre capital budget from \$29.0M to \$46.88M, as contained in the 2008 Budget Committee Recommended Capital Budget;
 - b. Increase its loan to the Board from \$21.2M to \$35.6M for the renovation of the Automotive Building to a Conference Centre facility with an increase in the interest rate from 4.75 to 5.0 percent and an increase in the amortization period from 20 to 25 years;
 - c. As before, allow for the depletion of the full Exhibition Place Capital Reserve which as of September 30, 2007 stands at \$1.966M but will receive interest payments of approximately \$0.059 by 2007 year-end for a total of approximately \$2.025M;
- 128. the recommendations contained in the report (November 9, 2007) from the Deputy City Manager and Chief Financial Officer, entitled “Financial Assessment of Increased Loan for the Proposed Conference Centre at Exhibition Place”, be approved:
 - a. the terms of the proposed loan from the City to the Board for the conference centre be amended to:
 - i. increase the principal amount from \$21.2 million to \$35.6 million;
 - ii. increase the term of the loan from twenty to twenty-five years;
 - iii. increase the rate of interest from 4.75% to 5.0%;
 - b. the terms of the City loan to the Board of Governors of Exhibition Place be to the satisfaction of the Deputy City Manager and Chief Financial Officer;

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- c. Council establish an obligatory reserve fund, called the 'Exhibition Place Conference Centre Reserve Fund', with criteria as defined in Appendix 1, to provide a source of funding for any shortfalls in loan payments to the City from Exhibition Place for a new conference centre;
 - d. the Board of Governors of Exhibition Place be directed to place the revenues from the current and future Direct Energy Centre naming rights agreements into the 'Exhibition Place Conference Centre Reserve Fund';
 - e. the 2007-2009 and any subsequent Operating Surplus for Exhibition Place be placed into the 'Exhibition Place Conference Centre Reserve Fund', to be reviewed for 2010 and beyond;
 - f. Municipal Code Chapter 227 (Reserves and Reserve Funds) be amended by adding the 'Exhibition Place Conference Centre Reserve Fund' to Schedule '14' – Third Party Agreements Reserve Fund; and
 - g. that leave be granted for the introduction of any necessary bills in Council to give effect thereto;
129. the 2009-2012 Capital Plan for Exhibition Place totalling \$39.730 million in project estimates, comprised of \$19.160 million in 2009, \$6.070 million in 2010, and \$7.250 million in each of 2011 to 2012, be approved.

Parking Enforcement Unit:

130. the 2008 Recommended Capital Budget for the Parking Enforcement Unit with a total project cost of \$0.434 million and new 2008 cash flow funding of \$0.434 million with no future year commitments be approved;
131. the Vehicle & Equipment Replacement project be funded from the Toronto Police Service Vehicle and Equipment Reserve to finance the 2008 cash flow requirements for the Parking Enforcement Unit Capital Budget; and,
132. the 2009-2012 Capital Plan for Parking Enforcement Unit \$1.736 million in project estimates, comprised of \$0.434 million in 2009; \$0.434 million in 2010; \$0.434 million in 2011; and \$0.434 million in 2012, be approved.

Sony Centre for the Performing Arts:

133. the 2008 Recommended Capital Budget for Sony Centre for the Performing Arts with a total project cost of \$75.000 million and 2008 cash flow of \$12.500 million and \$62.500 million in future-year commitments be approved, conditional upon receipt of third-party

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funding commitments of \$60.000 million to the satisfaction of the Budget Committee. The 2008 Recommended Capital Budget is comprised of:

- a. New Cash Flow Funding for 1 project consisting of 5 sub-projects with a 2008 total project cost of \$75.000 million that requires cash flow commitments of \$12.500 million in 2008, \$23.500 million in 2009, \$26.000 million in 2010 and \$13.000 million in 2011;
134. in the event that Sony Centre does not secure total funding of \$60.000 million by December 31, 2007, the agreement default to Option B and the 2008 Recommended Capital Budget be amended to reflect a total capital project cost of \$12.000 million with cash flow commitments of \$5.500 million in 2008 and \$5.500 million in 2009 and \$1.000 million in 2010, funded by the contributions from the sale of air rights granted by the City to Castlepoint of \$15.000 million;
135. Sony Centre for the Performing Arts report back to Budget Committee by July 2008 on the status of Board fundraising for determination as to whether Sony Centre proceed with Option A or Option B; and,
136. Sony Centre for the Performing Arts report back on the operating impacts of the shutdown and post construction fit out period between 2009 and 2011 in the 2009 Capital Budget process.

Toronto and Region Conservation Authority:

137. the 2008 Recommended Capital Budget for Toronto and Region Conservation Authority with a total project cost and 2008 new cash flow funding of \$6.018 million gross for 25 new sub-projects be approved;
138. new debt service costs of \$0.082 million in 2008 and incremental costs of \$0.299 million in 2009 resulting from the approval of the Toronto and Region Conservation Authority 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets; and,
139. the Toronto and Region Conservation Authority 2009-2012 Capital Plan totalling \$26.150 million in project commitments and estimates, comprised of \$6.268 million in 2009, \$6.505 million in 2010, \$6.643 million in 2011; and \$6.734 million in 2012 be approved.

Toronto Police Service:

140. the 2008 Recommended Capital Budget for Toronto Police Service with a total project cost of \$53.352 million and a 2008 cash flow of \$78.075 million and future year

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commitments of \$36.681 million be approved. The 2008 Recommended Capital Budget consists of the following:

- a. New Cash Flow Funding for:
 - i. 12 new sub-projects with a 2008 total project cost of \$53.352 million that requires cash flow of \$28.905 million in 2008 and future year commitments of \$6.736 million in 2009, \$11.957 million in 2010 and \$5.754 million in 2011;
 - ii. 10 previously approved sub-projects with a 2008 cash flow of \$46.224 million and future year commitments of \$9.569 million in 2009, \$2.400 million in 2010 and \$0.265 million in 2012; and,
 - b. 2007 approved cash flow for 6 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$2.946 million;
141. new debt service costs of \$1.386 million in 2008, and the incremental cost of \$5.496 million in 2009, \$1.954 million in 2010, \$1.752 million in 2011, and \$0.641 million in 2012 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
 142. operating impacts of \$4.729 million in 2008, \$3.087 million in 2009, \$2.817 million in 2010, \$1.255 million in 2011 and \$0.002 million in 2012 that emanate from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of the Toronto Police Service's 2008 operating budget;
 143. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2008 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs; and,
 144. the 2009-2012 Capital Plan for Toronto Police Service totalling \$182.014 million in project commitments and estimates, comprised of \$38.259 million in 2009, \$50.588 million in 2010, \$48.728 million in 2011; and \$44.439 million in 2012 be approved.

Toronto Public Health:

145. the 2008 Recommended Capital Budget for Public Health with a total project cost of \$1.013 million and a 2008 cash flow of \$4.624 million and future year commitments of \$2.321 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash flow Funding for:

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- i. 2 change in scope sub-projects with a 2008 total project cost of \$1.013 million that requires cash flow of \$1.013 million in 2008;
 - ii. 4 previously approved sub-projects with a 2008 cash flow of \$2.477 million and future year commitments of \$1.885 million in 2009 and \$0.436 million in 2010, and,
 - b. 2007 approved cash flow for 4 previously approved sub-projects, with carry forward funding from 2007 into 2008, totalling \$1.134 million;
146. new debt service costs of \$0.105 million in 2008 and incremental costs of \$0.440 million in 2009, \$0.220 million in 2010, and \$0.048 million in 2011, resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
147. net operating impacts in the Public Health's Operating Budget of \$0.089 million for 2009 and \$0.057 million in 2010 emanating from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of Public Health's 2009 and 2010 operating budget submissions;
148. the 2009-2012 Capital Plan for Public Health totaling \$13.798 million in project commitments and estimates, comprised of \$3.499 million in 2009; \$3.499 million in 2010; \$3.400 million in 2011, and \$3.400 million in 2012 be approved; and,
149. that the Medical Officer of Health, in conjunction with the Chief Information Officer, report to the Budget Committee, prior to the start of the 2009 Capital Budget process, on the estimated costs and timeline of any new and existing projects required as a result of provincial initiatives and future TPH strategic plans including operating impact of capital projects beyond 2012.

Toronto Public Library:

150. the 2008 Recommended Capital Budget for Toronto Public Library with a total project cost of \$21.647 million and a 2008 cash flow of \$18.965 million and future year commitments of \$32.448 million be approved. The 2008 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:
 - i. 3 new and 3 change in scope projects with a 2008 total project cost of \$21.647 million that requires cash flow of \$2.826 million in 2008 and a future year commitment of \$7.162 million in 2009, \$8.485 million in 2010 and \$3.174 million in 2011;

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- ii. 12 previously approved projects with a 2008 cash flow of \$16.433 million and future year commitments of \$13.908 million in 2009, and \$1.719 million in 2010; and,
 - b. 2007 approved cash flow for 3 previously approved projects with carry forward funding from 2007 into 2008, totalling \$0.706 million;
 - c. offset by an unallocated reduction of \$1.000 million gross and debt per year for 2008, 2009, and 2010;
- 151. operating impacts of \$0.476 million for 2008, \$0.532 million for 2009, \$0.080 million for 2010, and \$0.857 million for 2011, emanating from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in Toronto Public Library's 2008 and future years' operating budgets;
- 152. new debt service costs of \$0.356 million in 2008 and incremental costs of \$1.634 million in 2009, \$1.396 million in 2010, \$0.730 million in 2011 and \$0.184 million in 2012, resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in 2008 and future year operating budgets;
- 153. the 2009-2012 Capital Plan for Toronto Public Library totalling \$77.787 million in project commitments and estimates, comprised of \$20.367 million in 2009; \$18.451 million in 2010; \$19.784 million in 2011 and \$19.185 million in 2012; and,

Toronto Transit Commission:

- 154. the 2008 Recommended Capital Budget for TTC with a total project cost of \$1.877 billion and a 2008 cash flow of \$797.248 million and future year commitments of \$2.549 billion be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 51 new sub-projects with a 2008 total project cost of \$1.877 billion that requires cash flow of \$145.144 million in 2008 and future year commitments of \$311.739 million in 2009; \$257.542 million in 2010; \$157.801 million in 2011; \$439.351 million in 2012 and \$565.134 million in 2013-2017;
 - ii. 67 previously approved sub-projects with a 2008 cash flow of \$552.104 million and a future year commitment of \$433.020 million in 2009, \$198.126 million in 2010, \$131.975 million in 2011; \$29.176 million in 2012 and \$25.342 million in 2013-2017; and,
 - b. 2007 approved cash flow for 1 previously approved sub-project with carry forward funding from 2007 into 2008 totalling \$100.000 million;

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155. new debt service costs of \$4.910 million in 2008 and incremental costs of \$26.468 million in 2009, \$39.887 million in 2010, \$39.673 million in 2011 and \$38.349 million in 2012 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
156. operating impacts of \$0.522 million in 2008 that emanate from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of TTC's 2008 operating budget;
157. the 2009-2012 Capital Plan for TTC totalling \$3.426 billion in project commitments and estimates comprised of \$875.345 million in 2009, \$770.516 million in 2010, \$676.609 million in 2011; and \$1.104 billion in 2012 be approved and all projects which are subject to Provincial / Federal funding be approved conditionally, subject to the commitment of funding and if such financing is not forthcoming, these projects be deferred;
158. the TTC and City staff continue discussions with the other orders of government on increasing funding for transit in the City of Toronto as outlined in the Recommended 2008-2012 Capital Plan, including funding for the Transit City Plan through MoveOntario 2020 and that, if funding is not forthcoming, the TTC and City review their priorities with regard to major vehicle purchases;
159. the TTC, in conjunction with City staff, continue to work with the Federal government to expedite the commitment of the remaining \$622.000 million of the \$697.000 million in funding which the Federal government has announced for the full Spadina Subway Extension project, and further, that if this funding is not forthcoming, the City and TTC will be required to review the priorities regarding the Spadina Subway Extension project and its base capital budget;
160. funding for \$220.752 million in 2008 cash flow and future commitments for the Spadina Subway Extension, with \$0.702 million in funding for a previously approved sub-project and a new subproject with a 2008 cash flow of \$56.098 and a future year commitment of \$131.200 million in 2009 and \$32.752 million in 2010 be approved, based on \$75.000 million received from the Federal government through the Public Transit Capital Trust, matched by \$75.000 million from the Provincial portion of the Move Ontario Trust fund, and \$75.000 million from the combined contribution of the City of Toronto and York Region;
161. the TTC in conjunction with City staff continue to monitor future year projects that are eligible for Development Charge funding and modify the 5-Year Capital Plan to incorporate this financing source, as appropriate;
162. the TTC in conjunction with City staff report back to Budget Committee when confirmation of Federal government funding for the Transit City Plan is received or when the Provincial government approves the use of Provincial funds without matching funding from the Federal government;
163. the TTC report back to Budget Committee when it receives confirmation of funding for the purchase of 204 new Light Rapid Transit Vehicles, with a first order of 50 vehicles in 2008, which is conditional on a one third cost share from the Province and a one third

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- cost share from the Federal government, and that the TTC not enter into any long-term commitments before funding is confirmed;
164. the TTC report back to Budget Committee as part of the June 30, 2008 Capital Budget Variance Report on specific reductions to accommodate anticipated under spending in 2008 of \$54.385 million;
 165. The TTC report back to the Budget Committee if the TTC determines that there will be additional costs for the Downsview to York University Busway project;
 166. The TTC report back to Budget Committee prior to the 2009 Capital Budget process on updated costs for the GTA farecard project;
 167. The TTC report back to Budget Committee by June 2008 on the impact of any cost savings or efficiencies in the foreseeable future on the Capital Program of the creation of the new class of Environmental Assessment for municipal transit projects; and,
 168. the Chief General Manager and the Chair of the TTC to adjust the Commission's budget schedule beginning in 2008, so that it coincides with the City of Toronto's budget process, and associated requirements, and, in particular, that the Commission prepare and approve its Capital Budget by mid-August annually.

Toronto Zoo:

169. the 2008 Recommended Capital Budget for the Toronto Zoo with a total project cost of \$4.034 million and a 2008 cash flow of \$14.508 million and future year commitments of \$1.696 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 5 new/change of scope sub-projects with a 2008 total project cost of \$4.034 million that requires cash flow of \$2.338 million in 2008 and a future year commitment of \$1.696 million in 2009;
 - ii. 2 previously approved sub-projects with a 2008 cash flow of \$3.322 million; and,
 - b. 2007 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2007 to 2008 totalling \$8.848 million;
170. new debt service costs of \$0.167 million in 2008 and incremental costs of \$0.662 million in 2009, and \$0.187 million in 2010 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

171. operating impacts of \$0.017 million for 2008 and \$0.139 million for 2009 emanating from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of the Toronto Zoo's 2008 and future years' operating budget submissions;
172. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2008 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs; and,
173. the 2009-2012 Capital Plan for the Toronto Zoo totaling \$37.5 million in project commitments and estimates, comprised of \$4.429 million in 2009; \$11.125 million in 2010; \$13.283 million in 2011; and \$6.975 million in 2012 be approved.

Yonge-Dundas Square:

174. the 2008 Recommended Capital Budget for Yonge-Dundas Square with a total project cost of \$0.100 million for 1 new project that requires new cash flow funding of \$0.100 million in 2008 and no future year commitments, be approved;
175. new debt service costs of \$0.003 million in 2008 and incremental costs of \$0.011 million in 2009 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
176. the 2009-2012 Capital Plan for Yonge-Dundas Square totalling \$0.100 million in project commitments and estimates, comprised of \$0.050 million in 2009; and \$0.050 million in 2010 be approved; and,
177. the Board of Management of Yonge-Dundas Square report back to the Deputy City Manager and Chief Financial Officer by no later than March 2008 on the facility audit results and its capital plan to maintain the Square in future years.

RATE SUPPORTED PROGRAMS

Toronto Parking Authority:

178. the 2008 Recommended Capital Budget for the Toronto Parking Authority with a total project cost of \$19.406 million and a 2008 cash flow of \$26.746 million and with no future year commitments, be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- i. 25 new/change in scope sub-projects with a 2008 total project cost of \$19.406 million that requires cash flow of \$19.406 million in 2008 and no future year commitments;
 - ii. 4 previously approved sub-projects with carry forward funding from 2006 requiring 2008 cash flow of \$3.690 million requires City Council to reaffirm its commitment;
 - b. 2007 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$3.650 million;
179. operating impacts from user fees of \$0.857 million in 2009; \$0.420 million in 2010; \$0.120 million in 2011; and, \$0.120 million in 2012 emanating from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
180. the 2009-2012 Capital Plan for the Toronto Parking Authority totalling \$113.100 million in project commitments and estimates, comprised of \$31.000 million in 2009; \$28.200 million in 2010; \$21.100 million in 2011; and, \$32.800 million in 2012;
181. the President of the Toronto Parking Authority report to Budget Committee prior to start of deliberations for the 2009 Capital Budget process regarding potential savings from energy efficiency projects included in the Recommended 5-Year Capital Plan; and,
182. the funding for the redevelopment of Carpark 12 be contingent on proceeds from the sale of air rights.