



## STAFF REPORT ACTION REQUIRED

### TORONTO DISTRICT SCHOOL BOARD (TDSB) AND CITY OF TORONTO – 2007 LETTER OF UNDERSTANDING FOR THE CITY’S USE OF TDSB POOLS

<b>Date:</b>	April 23, 2007
<b>To:</b>	Community Development and Recreation Committee
<b>From:</b>	General Manager, Parks, Forestry and Recreation
<b>Wards:</b>	All
<b>Reference Number:</b>	

#### SUMMARY

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Prior to amalgamation, the former municipalities’ use of their respective School Boards’ pools were governed by different models including shared use agreements where no payment was exchanged with the School Board. The charges for the use of all Toronto District School Board (TDSB) facilities started after amalgamation and were driven by the Provincial funding formula applicable to TDSB, which does not cover the cost of operating and maintaining the pools.

In 2006, the Parks Forestry and Recreation Division (PFR) delivered aquatic services in 71 locations: 30 City Pools and 41 of the TDSB’s 83 indoor pools. Pending the approval of 2007 Operating Budget, aquatics services delivered in 6 TDSB Pools will be relocated to other facilities in 2007.

The most recent Letter of Understanding, dated October 1, 2003, expired on December 31, 2006 (Attachment 2). The Letter of Understanding required Parks Forestry and Recreation to provide for the full operating cost and TDSB to provide for the capital maintenance costs of TDSB Pools utilized. From 2004 to 2006, PFR contributed \$5.6 million annually plus a 2006 adjustment of \$956,511 for escalation during the term of the agreement towards the operational costs of the 41 TDSB pools.

PFR is working on an Aquatics Strategy to be finalized within 2007. Therefore, the 2007 Letter of Understanding and the table of charges for 2007 (Attachment 1), which is

presented herein for approval, is for a one year term. In 2008, a new Agreement that will align TDSB pool utilization with the PFR Aquatics Strategy will be negotiated.

## **RECOMMENDATIONS**

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The General Manager of Parks, Forestry and Recreation Division recommends the approval of the 2007 Letter of Understanding between the City of Toronto and the TDSB for Parks, Forestry and Recreation's use of Toronto District School Board (TDSB) pools for aquatic programs.

### **IMPLEMENTATION POINTS**

Upon the TDSB Board approval and Council approval of the Letter of Understanding the document will be signed by PFR's General Manager and the TDSB Executive Superintendent of Facility Services and the Letter of Understanding will go into effect, retroactive to January 1, 2007 for a term of 1 year.

### **FINANCIAL IMPACT**

For the use of 41 TDSB pools, the proposed cost increase is from \$5,597,996 in 2006 to \$5,926,048 in 2007, for an escalation of \$328,052 or 5.9% for 4 years.

With the relocation of programming from 6 TDSB pools, the 2007 operating expenses for the remaining 35 TDSB pools to be utilized is \$5,329,046, for savings of \$597,002. However, the 2007 operating expenses budget for the 35 TDSB pools, including a cost escalation estimate of \$250,000, is only \$5,250,996. This results in an unfavourable variance of \$78,050.

The TDSB has retroactively invoiced the City \$956,511 to cover escalation costs over the period from January 1, 2004 to December 31, 2006. This amount was negotiated based on Article 22 of the Letter of Understanding between PFR and the TDSB dated October 2, 2003. A \$1.2 M accrual for Aquatics and Gym escalation was processed at the end of 2006. We expect the actual escalation for the non-aquatics portion to create a favourable variance for 2007 that will offset the \$78,050 noted above.

The escalation increase from 2006 to 2007 will have an impact on 2008 and future budgets. The city can also expect the TDSB to request additional escalation increases in 2008 in addition to the 2007 rates.

The Deputy City Manager and Chief Financial Officer has reviewed this report and agrees with the financial impact information.

## **ISSUE BACKGROUND**

The original Letter of Understanding dated October 1, 2003 expired on December 31, 2006. Negotiations have been underway since early December 2006 for a revised Letter of Understanding. The original Letter of Understanding called for the City to pay \$5.6M for the use of 41 pools after school hours and on weekends September through June and full hours of use during July and August. The Letter of Understanding presented for approval today introduces some changes which are discussed below and has been approved by TDSB Operations and Facilities Management Committee and the TDSB Board of Trustees on April 18<sup>th</sup>, 2007.

## **COMMENTS**

The use of 41 TDSB pools is the subject of an agreement that was developed in 2003. Prior to amalgamation, the school board pools were mostly the subject of shared-use agreements in various municipalities without charges and the same approach was utilized for gyms as well. The City of Toronto historically planned, and jointly used pools on a shared basis with TDSB; therefore, there are no immediate alternatives to using TDSB pools in the short term. The City of Toronto is currently developing a long range plan for its aquatic services that will address end of life and demographic changes across the City. It is in that strategy that the replacement of older infrastructure will be discussed. The TDSB has been directed by the Province to undertake further assessments on their capital requirement of their pools as well.

Since there is a dependence on the TDSB for City swim programs comprising 35 of the 65 pools required, the development of the next phase of the Pool Provision Strategy will be developed in concert with the TDSB.

### **Differences – Agreements 2003 and 2007:**

There are a number of key changes from the Letter of Understanding of October 13, 2003 to the current agreement:

- Cost Increases (2001 Cost Base to 2007 Cost Base)
- Daytime Use of Pools
- Capital Funding and Limits to Repairs and Corresponding Reduction in Costs
- Energy Efficiencies
- Term of Agreement – 1 Year
- Commitment to Work on Aquatics Strategy

#### *Cost Increases (2001 Cost Base to 2007 Cost Base:*

The 2003 Letter of Understanding for the use of 41 TDSB pools required Parks, Forestry and Recreation to provide 100% of the operating costs for the pools utilized for \$5,597,997. This amount was based on 2001 dollars. After a recent review of costs,

TDSB claims that the operating costs for the 41 pools have increase by \$1,284,562 to \$6,882,559 in 2007. The costs according to the TDSB are based on information provided through their work order system and their detailed review of the pools. The amount represents a 23% increase or 3.5% per year over a 6 year period (2001 to 2007). As a result of Daytime use reductions of \$ 956,511, the total increase in costs to the City will be \$5,926,048 in 2007, for an escalation of \$328,052 or 5.9% over the 2001 rates.

Due to the ongoing Budget Discussions, the Table of Charges includes 41 pools utilized in 2006. The full extent of the increased charges depends on the number of TDSB pools utilized by the city for PFR programs. The City has the right to give four months notice to vacate the use of any pool site and reduce payments for pool use accordingly (See Attachment 1). Based on 2007 approved budget, PFR utilization of the TDSB sites will be 35 pools for a total 2007 cost of \$5,329,048.

The City is undertaking a full cost review of recreation programs and will be assessing the costs of our pools which should be completed by early summer and help us to assess TDSB cost comparisons. Preliminary results show our pools have a lower cost per swim but much of this is due to the large numbers of swimmers accessing our pools and, as such, further detailed analysis is required.

#### *Daytime Use of Pools:*

TDSB Facilities are not available to the City during the Day. In the previous Letter of Understanding, the City paid for 100% of the operating expenses. The draft letter of understanding allows for a \$ 956,511 reduction for daytime use, which reduces the cost for the City to \$5,926,048 in 2007.

#### *Capital Funding and Limits to Repair and Corresponding Reductions in Costs:*

State of good repair has been a serious concern for the City. Pool closures are disruptive to PFR programming. TDSB does not have a 2007 capital budget for the pools and will deal with emergencies only from reserve funds. In 2007, TDSB indicated that its ability to deal with emergency repairs is capped to \$125,000 by a recent Board of Trustees direction. Accordingly, the following clause was added to the agreement:

“The TDSB provincial funding model for school operations does not provide for major maintenance (renewal) associated with the pools. It is anticipated that maintenance or repairs up to a cost of \$125,000 will be undertaken by the TDSB. When major maintenance repairs are estimated to exceed \$125,000 for a specific pool, approval from the Board will be obtained and the City shall be requested to fund the incremental repair costs. If the City funds incremental repair costs beyond \$125,000 the pool will be fixed. If the City cannot fund the incremental cost beyond \$125,000 further direction will be required from the Board. If the pool is considered to be unsafe, it will be closed until the repairs, if approved, are completed. The TDSB shall advise the City of any pending pool closures. The City may choose another TDSB pool to continue their swimming programs or

give immediate notice of cancellation of use. No further charges to the City for the identified inoperable site would apply.”

PFR staff will review each capital contribution request on a case by case basis. Should pools be closed due to maintenance problems without notice, the City shall not be obligated to make payment for the period of the closure and the amount shall be deducted at a daily pro-rated rate, from the annual contribution for the use for the site. TDSB will assist with relocation to other TDSB locations as appropriate.

### *Energy Efficiencies*

The TDSB and the City have agreed to work together to assess grants and programs that will improve the energy efficiencies of the TDSB pools. The City is current undertaking energy efficient retrofits of our sites and have encouraged the TDSB to review the significant opportunities to reduce operating costs and to benefit the environment that our experiences have demonstrated. Further dialogue will continue on this initiative.

### *Term of Agreement and Commitment to Work on an Aquatics Strategy:*

Since the TDSB and the City are continuing to work together on the development of a long term Aquatics Strategy and have both received approval from respective Boards and Council on a joint vision and framework of this agreement is only for 1 year, to be replaced with a longer term agreement by year-end.

## **CONCLUSION**

The Manager of Aquatics for the City of Toronto and the Regional Manager of Operations for the Toronto District School Board will begin discussions/negotiations to draft the 2008 Letter of Understanding no later than June 30, 2007, when the Aquatics Strategy is expected to be final.

State of good repairs backlog is a serious concern for the City and is disruptive to our programming. The City would encourage the involvement of the Province to address capital challenges in TDSB pool locations. Staff will be reporting back in the summer on the Aquatics Strategy that will set the directions for the longer term agreement for pools commencing in 2008.

## **CONTACT**

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## **SIGNATURE**

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Brenda Librecz, General Manager Parks, Forestry and Recreation

## **ATTACHMENTS**

Attachment 1 - Draft 2007 Letter of Understanding and Table of charges (Program relocations are highlighted)

Attachment 2 - Letter of Understanding (dated October 2, 2003) and table of charges (PDF file)

**Attachment 1:**

**Letter of Understanding  
Between the City of Toronto and the Toronto District School Board  
For School Pools**

**Draft**

**March 8, 2007**

The City of Toronto and the Toronto District School Board (TDSB) agree to the following conditions regarding the City use of TDSB swimming pools:

1. The TDSB, or a designated and qualified third party on their behalf, shall continue to be the on-site designated Owner and Operator of all Pools in accordance with the Ontario Health Protection and Promotion Act - R.R.O. 1990, Public Pools Regulation 565, Amended to O. Reg. 179/02, hereafter referred to as "Regulation 565", and other pertinent legislation.
2. The City may utilize swimming pools in TDSB schools (refer to attached list of 41 pools and associated operating costs) to conduct their Parks Forestry and Recreation programs and permits.
3. This agreement shall expire on December 31, 2007. The parties, represented by the Manager of Aquatics for the City, the respective Regional Manager for the TDSB, agree to begin discussions/negotiations on the extensions of the contract beyond December 31, 2007, and the related terms and conditions, no later than June 30, 2007.
4. In 2007, the City shall contribute to the discounted operational costs of up to \$ 5,926,048 for the pools used by the City from January 01, 2007 until December 31, 2007. There shall be no other costs assessed to the City of Toronto for the use of these pools, including additional charges for caretaking, maintenance, utilities, supplies or safety equipment listed in Regulation 565.
5. The City shall provide to the TDSB, a list of the board's swimming pools it intends to utilize, and shall pay the operating cost per pool, as detailed in Appendix "A".
6. The TDSB shall be responsible for all costs associated with routine maintenance custodial services, security and utilities, and shall provide a safe aquatic environment, in accordance with Regulation 565, for all users throughout the duration of this agreement, for pools which remain open.
7. The TDSB provincial funding model for school operations does not provide for major maintenance (renewal) associated with the pools. It is anticipated that maintenance or repairs up to a cost of \$125,000 will be undertaken by the TDSB. When major maintenance or repairs is estimated to exceed \$125,000 for a specific pool, approval from the Board will need to be obtained and the City shall be

- requested to fund the incremental repair costs. If the City funds incremental repair costs beyond \$125,000 the pool will be fixed. If the City cannot fund the incremental cost beyond \$125,000 further direction will be required from the Board. If the pool is considered to be unsafe, it will be closed until the repairs, if they are approved, are completed. The TDSB shall advise the City of any pending pool closures. The City may choose another TDSB pool to continue their swimming programs or give immediate notice of cancellation of use. No further charges to the City for the identified inoperable site would apply.
8. The City and the TDSB shall investigate energy efficiency saving initiatives for the pools covered by this Letter of Understanding.
  9. Current practice on accessing school facilities will continue. City staff shall show a copy of the permit on demand during program time to TDSB staff.
  10. No charges shall apply for the bona-fide TDSB student use of the pools, during school hours (7:00 a.m. – 6:00 p.m.). The City of Toronto shall have first right of refusal to access school pool time during the day should space be available.
  11. The City shall have exclusive access to the pool facility including, the showers and change rooms, from January 1, 2007 to June 30, 2007 and September 1 to December 31, 2007 from 6 p.m. to 10 p.m. (out of the building by 10:15 p.m.) Monday to Friday and 8 a.m. to 10 p.m. (out of the building by 10:15 p.m.) on Saturday and Sunday. The City shall have exclusive access to the pool facility from July 1, 2007 to August 31, 2007 from 8 a.m. to 10 p.m. (out of the building by 10:15 p.m.) Monday to Sunday.
  12. City and TDSB permit staff shall meet twice yearly to agree on specified times for planned capital repairs or maintenance of the pool facility. In addition, staff shall determine permit schedules to meet limitations placed on space due to holidays such as March Break, Christmas Break, school pool tournaments and/or school special events as identified by the parties. Meetings shall be held in March to discuss closures for the following fall and winter seasons and in October to discuss closures for the following spring and summer seasons. Pool closures due to caretaker scheduling or special school events, outside these agreed upon dates shall not be afforded.
  13. The City operates public programs which are advertised in Parks Forestry and Recreation brochures 6 months in advance of program commencement. Lessons are offered in guaranteed numbers. The TDSB agrees to provide the city with as much notice as possible in the event of any necessary closure. The City contacts should receive notice immediately following discovery of a necessary closure. When notice of closure is not provided the City shall not be obligated to make payment for the period of the closure and the amount shall be deducted, at a daily pro-rated rate, from the annual contribution for use of the site.



14. Except where the TDSB advises of immediate closures for maintenance as indicated in Clause #7, the City of Toronto shall, on 4 months written notice to the TDSB, be able to make decisions on deletions or additions to the number of pools which are utilized for programs, and the payments to be made by the City for operating costs shall be adjusted accordingly.
15. The City shall provide fully qualified program staff (instructors and life guards) to conduct Parks, Forestry and Recreation programs in accordance with Regulation 565.
16. The TDSB shall provide fully qualified program staff (instructors and life guards) to conduct TDSB aquatic programs in accordance with Regulation 565.
17. The City shall permit all school pools in which City programs shall be run and retain any revenue associated with these pools. The City shall provide a schedule of permit activity to the schools being utilized, and shall advise the Head Caretaker, at least one week in advance, of any changes to the schedule. The remaining pools not utilized by the City of Toronto would be permitted by the TDSB permit office.
18. The TDSB shall provide all daily, weekly and monthly pool inspections, testing, and pool safety audits as required under the Regulations of the Ontario Health Protection and Promotion Act to ensure safe operation of the pool, and shall maintain all required operational records. Upon request, on-site city staff shall be permitted to review all records relating to pool operation.
19. School pools not on the primary list of pools to be utilized by the City or operated by a third party operator shall be made available (where possible) should demand increase and the City shall be charged hourly rates in keeping with the TDSB's Permit Policy G.06.

**Signed:**

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City of Toronto

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Toronto District School Board

**Date:**

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## Appendix A

7-Mar-07

### TDSB POOL OPERATING COSTS (CITY USE.)

Wd		School Name	Area	SF	2007 COST \$	2007 Discount	2007 Charges
4	S	CW JEFFERYS *	6,578		119,040	16,544	102,496
4	S	EMERY *	6,294		116,341	16,169	100,172
5	S	NORTHVIEW *	6,328		116,664	16,213	100,450
7	E	KEELE ST *	15,685		205,597	28,573	177,024
7	E	PARKDALE PS *	19,450		241,381	33,546	207,834
7	E	RUNNYMEDE CI *	12,925		179,364	24,927	154,437
11	E	BROWN *	7,468		127,499	17,719	109,780
11	E	AY JACKSON *	7,597		128,725	17,890	110,835
13	E	YORK MILLS CI *	9,063		142,658	19,826	122,832
15	E	BOWMORE *	15,424		203,116	28,228	174,888
16	E	DA MORRISON *	17,500		222,847	30,970	191,877
16	E	DUKE OF CONNAUGHT *	9,668		148,409	20,625	127,783
16	E	EARL BEATTY *	16,244		210,909	29,311	181,598
16	E	GLEN AMES *	19,944		246,076	34,199	211,877
16	E	GORDON A BROWN *	15,552		204,332	28,397	175,935
16	E	VICTORIA PARK SS *	9,429		146,137	20,310	125,827
6	S	GEORGE HARVEY CI *	15,624		205,017	28,492	176,524
6	S	NELSON A BOYLEN *	7,410		126,948	17,643	109,305
6	S	WESTON CI *	12,177		172,255	23,939	148,316
6	S	YORK MEMORIAL *	12,409		174,460	24,246	150,214
7	S	SWANSEA *	13,179		181,778	25,263	156,516
8	S	LAWRENCE PARK CI	10,925		160,356	22,286	138,070
8	S	VAUGHAN ROAD *	10,913		160,242	22,270	137,972
10	S	BICKFORD CENTRE *	18,477		232,133	32,261	199,872
11	S	HILLCREST *	7,723		129,922	18,056	111,866
12	S	NEWTONBROOK SS *	7,593		128,687	17,884	110,803
12	S	BEDFORD PK *	8,133		133,819	18,598	115,222
13	S	FRANKLAND *	6,932		122,405	17,011	105,393
16	S	DON MILLS CI *	7,969		132,261	18,381	113,880
17	S	GEORGE VANIER *	6,911		122,205	16,984	105,221
18	S	RH KING *	11,530		166,106	23,085	143,021
18	S	WA PORTER *	12,330		173,709	24,141	149,568
19	S	BENDALE BTI *	13,480		184,639	25,660	158,979
19	S	CEDARBRAE *	10,630		157,552	21,896	135,656
19	S	WEXFORD CI *	13,780		187,491	26,057	161,434
20	S	L'AMOREAUX *	13,130		181,313	25,198	156,115
21	S	ALBERT CAMPBELL CI *	12,630		176,561	24,538	152,023
21	S	LB PEARSON CI *	13,430		184,164	25,594	158,570
22	S	SIR OLIVER MOWAT *	12,980		179,887	25,000	154,887
22	S	SIR WILFRID LAURIER *	13,630		186,065	25,859	160,206
22	S	WEST HILL CI *	11,255		163,492	22,721	140,771
<b>TOTALS</b>			<b>480,329</b>		<b>6,882,559</b>	<b>956,511</b>	<b>5,926,048</b>

**Letter of Understanding  
Between the City of Toronto and the Toronto District School Board  
For School Pools, Parking Lots and Inflationary Factors  
Dated October 2, 2003**

The City of Toronto and the Toronto District School Board (TDSB) agree to the following conditions regarding the City use of TDSB swimming pools:

1. That the TDSB covenant to keep the pools set out in the attached list open and operating for the duration of the term.
2. The TDSB, or a designated and qualified third party on their behalf, will continue to be the designated Owner and Operator of all Pools in accordance with the Ontario Health Protection and Promotions Act—Public Pools Regulation 565 and other pertinent legislation.
3. The City may utilize swimming pools in TDSB schools (refer to attached list of 41 pools and associated operating costs) to conduct their Parks and Recreation programs.
4. This agreement will expire on December 31, 2004. Upon consent of both parties, the agreement could be extended to December 31, 2006 based on the same terms and conditions set out in this agreement. Parties agree to begin discussions/negotiations on the extensions of the contract beyond December 31, 2004 and the related terms and conditions no later than June 30, 2004.
5. In 2003, the City will contribute to operational costs of up to \$ 6.3 million for the use of pools used by the City from January 01, 2003 until December 31, 2003. It is expressly understood that there shall be no other costs assessed to the City of Toronto for the use of these pools including additional charges for caretaking, maintenance, utilities, supplies or safety and recreational equipment.
6. The TDSB shall be responsible for all costs associated with routine maintenance, replacement of swimming pool building and mechanical components, custodial services, security and utilities in order to maintain the pools in a state of good repair and to provide a safe aquatic environment to all users throughout the duration of this agreement.
7. Current practice on accessing school facilities will continue. City staff shall show a copy of the permit on demand during program time to TDSB staff.
8. The TDSB shall be responsible for any capital maintenance (renewal) project costs, associated with the pools.
9. No charges shall apply for the bona-fide TDSB student use of the pools, during school hours (7:00 a.m. – 6:00 p.m.). The City of Toronto will have first right of refusal to access school pool time during the day should space be available.
10. The City will have exclusive access to the pool facility from September 1, 2003 to June 30, 2004 and September 1, 2004 to December 31, 2004, from 6 p.m. to 10 p.m. Monday to Friday and 8 a.m. to 10 p.m. on Saturday and Sunday. This will include mutually agreed to times during March Break and Christmas breaks.
11. The City will have exclusive access to the pool facility from July 1, 2004 to August 31, 2004 from 8 a.m. to 10 p.m. Monday to Friday and 8 a.m. to 10 p.m. on Saturday and Sunday.

October 2, 2003

12. City and TDSB permit staff shall meet annually to agree on specified times for maintenance of the pool facility and determine permit schedules to meet limitations placed on space due to holidays such as March Break, Christmas Break, school pool tournaments and/or school special events as identified by the parties.
13. The City of Toronto will, on 4 months written notice to the TDSB, be able to make decisions on deletions or additions to the number of pools which are utilized for programs.
14. The City shall provide fully qualified program staff (instructors and life guards) to conduct Parks and Recreation programs.
15. The TDSB will provide fully qualified program staff (instructors and life guards) to conduct TDSB aquatic programs.
16. All permits for the use of the pools in 2003 shall be handled in the way that they were handled on January 01, 2003, by the City's Permits Office in those areas of the City of Toronto they permit, and by the TDSB in those areas of the City that the TDSB permits. In 2003, any revenue obtained from pool permits in TDSB pools would be remitted to the TDSB.
17. Commencing January 1, 2004 the City would permit all school pools in which City programs will be run (see attached list) and retain any revenue associated with these pools. The City will provide a schedule (process to be determined) of permit activity to the 41 schools and will advise a week in advance of any changes to the schedule. Remaining pools not utilized by the City of Toronto would be permitted by the TDSB permit office.
18. The TDSB will provide all pool inspection, testing, and pool safety audits as required under the Regulations of the Ontario Health Protection and Promotion Act to ensure safe operation of the pool, and shall maintain all required operational records.
19. The TDSB shall provide advance notice to the City of Toronto of any closures due to planned maintenance and repair work.
20. School pools not on the primary list of pools to be utilized by the City or operated by a third party operator, shall be made available (where possible) should demand increase and the City shall be charged hourly rates in keeping with the TDSB's Permit Policy G.06.
21. The TDSB, in accordance with the specific direction of the Council of the City of Toronto, shall not levy any additional fees to the City of Toronto for the use of its facilities by the City, other than those authorized and approved fees that the TDSB provide proper notification to the City of Toronto, prior to the date of the Council resolution of the City of Toronto Council.
22. The City and TDSB will meet to discuss and negotiate inflationary costs related to the operating costs of pools, waste management, childcare, etc. There will be no inflationary costs applied to the 2003 year. Any agreed to costs would be applied at January 1, 2004.
23. The TDSB agrees not to levy charges to parking lots utilized by staff and participants of programs (recreation and daycare) delivered by the City of Toronto.

Signed:   
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 City of Toronto

  
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 Toronto District School Board

Date: October 2/2003

Date: October 3/03

October 2, 2003

**POOL USAGE BY CITY OF TORONTO PARKS AND RECREATION  
SEPTEMBER 1, 2003 TO DECEMBER 31, 2004**

# of Sites	School Name	Area (Sq. Ft.)	Operating Costs
1	ALBERT CAMPBELL CI *	12,630	\$ 131,334.00
2	AY JACKSON *	7,597	\$ 93,231.00
3	BEDFORD PK *	8,133	\$ 110,788.00
4	BENDALE HT *	13,480	\$ 151,856.00
5	BICKFORD CENTRE *	18,477	\$ 199,127.00
6	BOWMORE *	15,424	\$ 163,155.00
7	BROWN *	7,468	\$ 110,259.00
8	CFDARBRAE *	16,630	\$ 185,434.00
9	CW JEFFERYS *	5,578	\$ 92,296.00
10	DA MORRISON *	17,500	\$ 174,025.00
11	DON MILLS CI *	7,968	\$ 165,190.00
12	DUKE OF DONNAUGHT (179 hou)	0,688	\$ 92,469.00
13	EARL BEATTY *	16,244	\$ 140,544.00
14	EMERY *	6,294	\$ 82,946.00
15	FOREST HILL *	20,872	\$ 170,384.00
16	FRANK AND *	8,932	\$ 107,741.00
17	GEORGE VANIER *	8,941	\$ 88,006.00
18	GEORGE HARVEY CI (372 houses)	15,624	\$ 165,846.00
19	GLEN AMES *	19,944	\$ 190,426.00
20	GORDON A BROWN *	15,562	\$ 173,680.00
21	HILLCREST *	7,723	\$ 110,965.00
22	KEELE ST *	15,885	\$ 181,116.00
23	L'AMOREAUX *	13,130	\$ 170,279.00
24	LB PEARSON CI *	13,430	\$ 155,294.00
25	NELSON A BOYLEN *	7,410	\$ 85,445.00
26	NEWTONBROOK SS *	7,593	\$ 88,505.00
27	NORTHVIEW HTS *	8,328	\$ 130,166.00
28	PARKDALE PS *	19,460	\$ 198,623.00
29	IRH KING *	11,530	\$ 120,479.00
30	RUNNYMEDE CI *	12,926	\$ 128,536.00
31	SIR OLIVER MOWAT *	12,880	\$ 147,691.00
32	SIR WILFRID LAURIER *	13,630	\$ 166,924.00
33	SWANSEA *	13,179	\$ 152,734.00
34	VAUGHAN ROAD *	10,913	\$ 103,336.00
35	VICTORIA PARK SS *	9,429	\$ 119,147.00
36	WA PORTER *	12,330	\$ 132,219.00
37	WEST HILL CI *	11,255	\$ 114,945.00
38	WESTON CI *	12,177	\$ 123,712.00
39	WEXFORD CI	13,780	\$ 146,271.00
40	YORK MEMORIAL *	12,409	\$ 148,706.00
41	YORK MILLS CI *	8,083	\$ 108,826.00
	<b>Annual Operating Costs</b>		<b>\$ 5,597,996.00</b>