

Executive Committee

Meeting No.	5 (Special)	Contact	Patsy Morris ,Committee Administrator
Meeting Date	Tuesday, February 27, 2007	Phone	416-392-9151
Start Time	9:30 AM	E-mail	pmorris@toronto.ca
Location	Committee Room 1, City Hall		

The Decision Document is for preliminary reference purposes only. Please refer to the Committee's Report to City Council or to the Minutes for the official record.

How to Read the Decision Document:

- *recommendations of the Committee to City Council appear after the item heading and any amendments by committee to recommendations appearing in a staff report are italicized;*
- *action taken by the Committee on its own authority does not require Council's approval and is listed in the decision document under the heading "Decision Advice and Other Information" at the end of the item;*
- *Declarations of Interest, if any, appear at the end of an item.*

Communications/Reports

EX5.1	ACTION	No Action		Wards: All
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Budget Committee recommendations on the 2007 Capital Budget and the 2008-2011 Capital Plan

(February 23, 2007) report from The Budget Committee

Committee Recommendations

Program Recommendations:

The Executive Committee Recommends that:

- A. *Council approve the 2007 BC Recommended Tax Supported and Toronto Parking Authority Capital Budget (including 2006 carry forward projects) with a total project cost of \$1.380 billion that requires 2007 cash flow of \$1.747 billion and future year commitments of \$881.296 million in 2008; \$506.245 million in 2009; \$292.108 million in 2010; \$158.228 million in 2011; and \$252.262 million in 2012 - 2016 as detailed below:*
- a. *New Cash Flow for:*
- i. *new and change in scope projects with a total project cost of \$1.380 billion requiring: 2007 cash flow of \$555.284 million and future year commitments of \$527.677 million in 2008; \$200.044 million in 2009; \$118.955 million in 2010; \$23.198 million in 2011;*
- ii. *previously approved projects totalling \$2.119 billion requiring: 2007 cash flow of \$853.813 million and future year commitments of \$353.619 million in 2008; \$306.201 million in 2009; \$173.153 million in 2010, \$135.030 million in 2011 and \$297.627 million in 2012 - 2016;*
- iii. *previously approved projects with carry-forward funding from 2005 and prior years requiring 2007 cash flow of \$40.134 million, which forms part of the affordability and requires Council to reaffirm its commitment; and*
- b. *2006 cash flow for previously approved projects with carry-forward funding from 2006 into 2007 totalling \$298.427 million;*
- B. *Council approve financing sources for the 2007 BC Recommended Tax Supported Capital Budget (including 2006 carry forward projects) comprised of: \$252.022 million from Reserves and Reserve Funds; \$124.172 million of Capital from Current funding; \$77.103 million of Developmental Charge funding; \$194.889 million from other sources; \$235.484 million of Provincial Grants and Subsidies; \$230.673 million of Federal Subsidies; and debt of \$605.808 million (inclusive of 2006 carry-forward debt funding of \$98.452 million);*
- C. *Council approve debenture financing not to exceed \$507 million for the 2007 Tax Supported Capital Budget, for a term of up to, but not exceeding 10 years;*

- D. *Council approve new debt service costs of \$17.665 million in 2007 and incremental costs of \$75.442 million in 2008; \$44.087 million in 2009; \$23.555 million in 2010; and, \$12.279 million in 2011, for inclusion in the 2007 and future operating budgets;*
- E. *Council consider the operating impacts emanating from approval of the 2007 BC Recommended Capital Budget of \$4.393 million in 2007 and incremental costs of \$9.235 million in 2008; \$6.102 million in 2009; \$3.576 million in 2010; and, \$1.846 million in 2011, for inclusion in the 2007 and future operating budgets;*
- F. *Council approve the BC Recommended 2008 – 2011 Capital Plan for the City of Toronto (excluding Toronto Water) comprised of \$1.424 billion in 2008, \$1.427 billion in 2009; \$1.346 billion in 2010; and \$1.192 billion in 2011;*
- G. *Council receive for information the 2007 – 2016 Capital Forecast for the City of Toronto (excluding Toronto Water) totalling \$13.506 billion as detailed by Program, Agency, Board and Commission in Appendix 5;*
- H. *Council approve the following recommendations in the report (February 1, 2007) from the Deputy City Manager and Chief Financial Officer, headed “Capital Financing and Debenture Authorities”:*
- “1. authority be granted for the Mayor and the Deputy City Manager and Chief Financial Officer to enter into an agreement or agreements with a purchaser or purchasers for the sale and issuance of debentures, to provide an amount in 2007 not to exceed \$500 million;*
 - 2. the 2007 sinking fund levies of \$167,683,949.02 for the City of Toronto and \$2,293,802.99 for the Toronto District School Board be approved;*
 - 3. the 15 percent debt charges as a per cent of tax levy guideline approved by Council in 2006 be reaffirmed for 2007 and the recommended debt issuance and resultant debt charges to finance the 2007 Capital Budget adhere to this capital management guideline;*
 - 4. City Programs and Agencies, Boards and Commissions’ capital financing requirements be included in the Five Year Capital Budget and submitted through the Deputy City Manager and Chief Financial Officer (DCM/CFO) for consideration of Council;*
 - 5. authority be granted for the introduction of the necessary Bills*

in Council to give effect to the foregoing; and

6. *the appropriate City officials be authorized to take the necessary action to give effect thereto.”;*

I. *Council approve the following recommendations contained in the report (February 20, 2007) from the Deputy City Manager and Chief Financial Officer, entitled “Financing of Capital Works Policy and Goals”:*

“1. *Council approve the City of Toronto’s Financing of Capital Works Policy and Goals as contained in Appendix A of the report; and*

2. *Council authorize the appropriate City of Toronto officials to take the necessary action to give effect thereto;”;*

J. **CITIZEN CENTRED SERVICES “A”**

Children’s Services:

1. the 2007 Recommended Capital Budget for Children’s Services with a total project cost of \$5.000 million and a 2007 cash flow of \$9.619 million and future year commitments of \$2.126 million be approved. The 2007 Recommended Capital Budget consists of the following:

a. New Cash Flow Funding for:

i. 1 new sub-project with a 2007 total project cost of \$5.000 million that requires cash flow of \$5.000 million in 2007 and no future year commitments;

ii. 4 sub-projects from previously approved projects with carry forward funding from 2005 and prior years requiring 2007 cash flow of \$3.278 million with commitments of \$1.626 million in 2008 and \$0.500 million in 2009 which forms part of the affordability target that requires Council to reaffirm its commitment; and,

b. 2006 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$1.341 million;

2. new debt service costs of \$0.030 million in 2007 and incremental costs of \$0.110 million in 2008 resulting from the

approval of the 2007 Recommended Capital Budget be approved for inclusion in 2007 and future year operating budgets;

3. approval of \$4.000 million of the \$5.000 million gross expenditure for the Health and Safety / Playground project, corresponding to Provincial subsidies, be conditional on receiving this funding from the Province; and
4. the 2008-2011 Capital Plan for Children's Services totaling \$27.580 million in project commitments and estimates, comprised of \$7.726 million in 2008; \$7.600 million in 2009; and \$6.500 million in 2010 and \$5.754 million in 2011, be approved.

Court Services:

5. the 2007 Recommended Capital Budget for Court Services with a 2007 cash flow of \$5.299 million and future year commitments totalling \$3.700 million, comprised of \$3.275 million in 2008 and \$0.425 million in 2009 be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New cash flow funding for 2 previously approved sub-projects with a 2007 cash flow of \$3.100 million and future year commitments of \$3.275 million in 2008 and \$0.425 million in 2009; and
 - b. 2006 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$2.199 million;
6. operating impacts of \$0.036 million starting in 2008, with incremental costs of \$0.002 million in 2009, \$0.003 million in 2010 and \$0.002 million in 2011 emanating from the approval of the 2007 Capital Budget, be approved for inclusion in the future year operating budgets; and
7. the 2008-2011 Capital Plan totalling \$5.600 million in project commitments and estimates, comprised of \$3.525 million in 2008; \$1.125 million in 2009; and \$0.950 million in 2010, be approved.

Economic Development, Culture and Tourism (EDCT):

8. the 2007 Recommended Capital Budget for Economic

Development, Culture and Tourism with a total project cost of \$11.528 million and a 2007 cash flow of \$18.434 million and future year commitments of \$2.499 million be approved. The 2007 Recommended Capital Budget consists of the following:

- a. New Cash Flow Funding for:
 - i. 19 new sub-projects with a 2007 total project cost of \$11.528 million that requires cash flow of \$9.211 million in 2007 and a future year commitment of \$2.317 million in 2008;
 - ii. 20 previously approved sub-projects with a 2007 cash flow of \$4.979 million and a future year commitment of \$0.182 million in 2008;
 - b. 2006 approved cash flow for 30 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$4.244 million;
9. new debt service costs of \$0.258 million in 2007 and incremental costs of \$1.004 million in 2008 and \$0.215 million in 2009 resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets;
 10. the 2008-2011 Capital Plan for Economic Development, Culture and Tourism totalling \$45.160 million in project commitments and estimates, comprised of \$9.799 million in 2008; \$12.440 million in 2009; \$11.986 million in 2010; and \$10.935 million in 2011, be approved; and,
 11. the General Manager of EDCT review the eligibility guidelines and the procedures for reviewing and approving requests for the BIA Streetscape Improvement Program, the Commercial Façade Improvement Program and the Employment Revitalization Program, and report back to Economic Development Committee by June 2007, on a strategy for managing the growing unfunded demand for the three capital programs within debt affordability limits.

Emergency Medical Services:

12. the 2007 Recommended Capital Budget for Emergency Medical Services with a total project cost of \$10.357 million and a 2007 cash flow of \$9.166 million and future year commitments of \$7.218 million be approved. The 2007 Recommended Capital Budget consists of the following:

- a. New Cash Flow Funding for:
 - i. 7 new sub-projects with a 2007 total project cost of \$10.357 million that requires cash flow of \$4.119 million in 2007 and future year commitments of \$4.662 million in 2008 and \$1.576 million in 2009;
 - ii. 4 previously approved sub-projects with a 2007 cash flow of \$1.653 million and future year commitments of \$0.280 million in 2008, \$0.350 million in 2009 and \$0.350 million in 2010; and,
 - b. 2006 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$3.394 million;
13. new debt service costs of \$0.096 million in 2007 and incremental costs of \$0.477 million in 2008, \$0.508 million in 2009, and \$0.173 million in 2010 resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets;
 14. expenditures for the three projects (Station 14 - Etobicoke North Area, Station 17 - Bathurst and York Downs and Station 19 – Turnberry) with a 2007 cash flow of \$1.871 million be deferred pending a report from the General Manager of Emergency Medical Services to the Budget Committee in June 2007 on the financial implications of proceeding with the Centralized Book-On Station Project; and
 15. the 2008-2011 Capital Plan for Emergency Medical Services totaling \$23.468 million in project commitments and estimates, comprised of \$5.652 million in 2008; \$5.672 million in 2009; and \$6.672 million in 2010 and \$5.472 million in 2011, be approved.

Homes for the Aged:

16. the 2007 Recommended Capital Budget for the Homes for the Aged with a total project cost of \$9.000 million and a 2007 cash flow of \$10.800 million with no future year commitments be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. New cash flow funding for 2 new sub-projects, with a 2007 total project cost of \$9.000 million

that requires cash flow of \$9.000 million in 2007, with no future year commitments; and

- ii. 2006 approved cash flow for two previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$1.800 million;
17. new debt service costs of \$0.042 million in 2007 and incremental costs of \$0.154 million in 2008, resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets; and,
18. the 2008-2011 Capital Plan for Homes for the Aged totalling \$32.600 million in project commitments and estimates, comprised of \$8.400 million in 2008; \$6.600 million in 2009; \$8.800 million in 2010; and \$8.800 million in 2011, be approved.

Parks, Forestry and Recreation:

19. the 2007 Recommended Capital Budget for Parks, Forestry and Recreation with a total project cost of \$44.531 million and a 2007 cash flow of \$93.884 million and future year commitments of \$14.928 million be approved. The 2007 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:
 - i. 61 new sub-projects with a 2007 total project cost of \$44.531 million that requires cash flow of \$39.856 million in 2007 and a future year commitment of \$4.675 million in 2008;
 - ii. 20 previously approved sub-projects with a 2007 cash flow of \$12.981 million and a future year commitment of \$7.472 million in 2008 and \$2.781 million in 2009;
 - iii. 29 sub-projects from previously approved projects with carry forward funding from 2005 and prior years requiring 2007 cash flow of \$7.917 million, which forms part of the affordability target that requires Council to reaffirm its commitment; and,
 - b. 2006 approved cash flow for 82 previously approved sub-projects with carry forward funding from 2006 into

2007 totalling \$33.130 million;

20. new debt service costs of \$1.055 million in 2007 and incremental costs of \$3.998 million in 2008, \$0.551 million in 2009 and \$0.278 million in 2010 resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets;
21. operating impacts of \$0.151 million in 2007 that emanate from the approval of the 2007 Recommended Capital Budget be considered within the overall scope of Parks, Forestry and Recreation's 2007 operating budget;
22. the Capital Emergency Fund sub-project be approved with funding of \$0.350 million for 2007 with the following conditions:
 - a. projects funded must be demonstrable emergencies presenting a safety or security hazard, or impacting current operations, with a potential for significant damage resulting from the continuation of the problem identified;
 - b. all projects charged to the fund must be reported to Finance staff to ensure structures are provided to ensure accountability;
 - c. use of the funding must be reported in all variance reports and to Budget Committee at the time of consideration of the 2008 capital budget; and
 - d. any unspent balance at year-end cannot be carried forward;
23. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2007 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
24. the 2008-2011 Capital Plan for Parks, Forestry and Recreation totalling \$209.736 million in project commitments and estimates, comprised of \$55.775 million in 2008, \$56.302 million in 2009, \$52.625 million in 2010; and \$45.034 million in 2011 be approved;
25. Parks, Forestry and Recreation identify and submit to the Deputy City Manager and Chief Financial Officer by June 2007 the full operating impacts for all projects in its Recommended

5-Year Capital Plan;

26. Parks, Forestry and Recreation continue to monitor future year projects that are eligible for Development Charge funding and modify the 5-Year Capital Plan to incorporate this financing source; and
27. *The Chairs of the Budget Committee, the Parks and Environment Committee, and the Community Development and Recreation Committee form a task force:*
1. *to investigate ways of improving the capital project completion rate within Parks, Forestry and Recreation; and*
 2. *to find ways and means of increasing the capital allocation for Parks, Forestry and Recreation in 2008 and beyond, while respecting the City-wide corporate debt guideline; and*
- that they work in conjunction with the City Manager's Office and other appropriate staff*
- 27.1. *Council redirect \$215 thousand from the \$4.5 million allocated to Sub-project #171, Camp (SGR) Arena Indoors 2007 (sub-project East York Curling Rink concrete floor, cost \$350 thousand) to the following health and safety and state of good repair projects:*
- *\$150 thousand for completion of the Cullen Bryant Park Stairs into Taylor Creek Park; and*
 - *\$65 thousand for retrofit and resurfacing of the Dentonia Park Splash Pad.”;*
- 27.2. *Council approve the following recommendations contained in the report (February 20, 2007) from the Deputy City Manager and Chief Financial Officer and the General Manager, Parks, Forestry and Recreation, entitled “Authority for TRCA as Sole Source Provider on Parks, Forestry and Recreation Natural Environment Projects”:*
- “i. *Council authorize the General Manager of Parks, Forestry and Recreation to enter into sole source purchase orders totalling up to \$5 million for 2007, including all taxes and charges, with the Toronto and Region Conservation Authority (TRCA), to expedite and*

complete various natural environment projects included in the 2007 Parks, Forestry and Recreation 2007 Capital Budget, as listed in Table 1 of this report; and

- ii. *Council authorize the appropriate City officials to take the necessary action to give effect thereto;”;*

27.3. *when the funding commitments are made available by the developers that staff be requested to move forward with Section 37 Capital work allocated to Humber Sheppard Community Centre.*

Shelter, Support and Housing Administration:

- 28. the 2007 Recommended Capital Budget for Shelter, Support, and Housing Administration with a total project cost of \$10.110 million and a 2007 cash flow of \$14.090 million and future year commitments of \$5.029 million be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 7 new and change in scope subprojects with a 2007 total project cost of \$10.110 million that requires cash flow of \$6.610 million in 2007 and future year commitment of \$1.800 million in 2008 and \$1.700 million in 2009;
 - ii. 6 previously approved sub-projects with a 2007 cash flow of \$2.409 million and a future year commitment of \$1.529 million in 2008;
 - iii. 3 sub-project from previously approved projects with carry forward funding from 2005 and prior years requiring 2007 cash flow of \$1.787 million; and,
 - b. 2006 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$3.284 million;
- 29. new debt service costs of \$0.041 million in 2007 and incremental costs of \$0.206 million in 2008; \$0.249 million in 2009; and \$0.187 million in 2010 resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets;

30. operating impacts of \$0.228 million for 2008 and \$1.543 million for 2009, emanating from the approval of the 2007 Recommended Capital Budget be considered within the overall scope of the Shelter, Support and Housing Administration's 2007 and future years' operating budget submissions;
 31. the 2008-2011 Capital Plan for Shelter, Support, and Housing Administration totalling \$13.849 million in project commitments and estimates, comprised of \$4.125 million in 2008; \$3.300 million in 2009; \$3.150 million in 2010; and \$3.274 million in 2011, be approved;
 32. the General Manager of Shelter, Support and Housing Administration report to the Budget Committee on the impact that the recently announced Homelessness Partnering Strategy will have on the 2007 Recommended Capital Budget, once the details of the new funding program are known; and
 33. the Mayor's Homelessness Reserve Fund be used as the source of funds for the Eva's Youth Shelter Project cost increase of \$0.939 million, if the current Supporting Communities Partnership Initiative grant, or the new Homelessness Partnering Strategy grant is not available as a funding source.
- 33.1 *That the 2007 Recommended Capital Budget for Shelter, Support and Housing Administration be adjusted as follows:*
1. *the change of scope for Eva's Youth Replacement Shelter of \$0.939, million currently funded from SCPI, be funded \$0.139 million from SCPI and \$0.800 million from the Mayor's Homelessness Initiative Reserve Fund;*
 2. *the gross budget for the Bethlehem United Shelter be increased in 2007 by \$1.037 million to \$3.387 million and funded by SCPI.;*
 3. *the gross budget for the 110 Edward Street Assessment and Referral Centre and Shelter be increased in 2007 by \$0.912 million to \$5.501 million and funded by SCPI;*
 4. *the General Manager, Shelter, Support and Housing Administration be authorized to seek funding from the new Federal Government program, the Homelessness Partnering Strategy, for Eva's Youth Replacement Shelter, once the terms and conditions of the new program are known, any additional funding be used to*

offset the contribution of \$0.800 million from the Mayor's Homelessness Initiative Reserve Fund;

Social Services:

34. the 2007 Recommended Capital Budget for Social Services with a total project cost of \$4.700 million and a 2007 cash flow of \$1.700 million and future year commitments of \$3.000 million be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 1. 3 new sub-projects with a 2007 total project cost of \$4.700 million that requires cash flow of \$1.700 million in 2007 and a future year commitment of \$1.300 million in 2008; \$0.800 million in 2009; and, \$0.900 million in 2010;
35. no new debt be issued to finance the 2007 cash flow requirement of the 5-Year Capital Plan and that the 2007 Recommended Social Services Capital Budget be fully funded from provincial revenue; and,
36. the 2008-2011 Capital Plan for Social Services totalling \$5.000 million in project commitments and estimates, comprised of \$1.700 million in 2008; \$1.700 million in 2009; and, \$1.600 million in 2010, be approved.

3-1-1 Customer Service Strategy:

37. the 2007 Recommended Capital Budget for 3-1-1 Customer Service Strategy with a 2007 cash flow of \$16.939 million and future year commitments of \$7.140 million be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New cash flow funding for 8 previously approved sub-projects with a 2007 cash flow of \$11.311 million and future year commitments of \$6.722 million in 2008 and \$0.418 million in 2009;
 - b. 2006 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$5.628 million;
38. the 2008-2011 Capital Plan for 3-1-1 Customer Service Strategy totalling \$7.140 million in project commitments and estimates comprised of \$6.722 million in 2008 and

\$0.418 million in 2009, be approved; and,

39. the Deputy City Manager for Citizen Centred Services “A” report to the Budget Committee on operating costs for the 3-1-1 Customer Service Strategy prior to the 2008 Operating Budget Process.

CITIZEN CENTRED SERVICES “B”

City Planning:

40. The 2007 Recommended Capital Budget for City Planning with a total project cost of \$4.452 million and a 2007 cash flow of \$10.604 million and future year commitments of \$1.151 million be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 6 new sub-projects with a 2007 total project cost of \$4.452 million that requires total cash flow of \$4.452 million in 2007;
 - ii. 5 previously approved sub-projects with a 2007 cash flow of \$2.494 million and a future year commitment of \$1.151 million in 2008;
 - iii. 6 sub-projects from previously approved projects with carry forward funding from 2005 and prior years requiring 2007 cash flow of \$0.352 million and no future year commitments, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
 - b. 2006 approved cash flow for 14 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$3.306 million;
41. new debt service costs of \$0.093 million in 2007 and incremental costs of \$0.371 million in 2008 and \$0.111 million in 2009 resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets;
42. operating impacts in the Parks, Forestry, and Recreation Operating Budget of \$0.065 million for 2007 for streetscape enhancement and tree maintenance emanating from the approval of the 2007 Capital Budget for City Planning be considered within the overall scope of the Parks, Forestry, and

Recreation 2007 and future years' operating budget submissions;

43. where funding is required from a development charge reserve fund, project spending be limited to available funds; and,
44. the 2008-2011 Capital Plan for City Planning totalling \$30.246 million in project commitments and estimates, comprised of \$8.819 million in 2008, \$8.292 million in 2009, \$8.304 million in 2010 and \$4.831 million in 2011, be approved.

Fire Services:

45. the 2007 Recommended Capital Budget for Toronto Fire Services with a total project cost of \$4.944 million and a 2007 cash flow of \$8.841 million and future year commitments of \$2.271 million in 2007 and \$1.000 million in 2008 be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 810 new sub-projects with a 2007 total project cost of \$4.944 million that requires cash flow of \$1.967 million in 2007 and future year commitments of \$1.977 million in 2008 and \$1.000 million in 2009;
 - ii. 5 previously approved sub-projects with a 2007 cash flow of \$4.019 million and future year commitments of \$0.294 million in 2008;
 - iii. 1 sub-project from previously approved projects with carry forward funding from 2005 and prior years requiring 2007 cash flow of \$0.343 million which forms part of the affordability targets that requires Council to reaffirm its commitment.
 - b. 2006 approved cash flow for 14 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$2.512 million;
46. new debt service costs of \$0.152 million in 2007 and incremental costs of \$0.624 million in 2008, \$0.280 million in 2009 and \$0.110 million in 2010 resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets;
47. operating impacts in the Toronto Fire Services Operating

Budget of \$0.060 million for 2007, \$0.085 million for 2008, (\$0.050) million for 2009 and \$0.045 million for 2010 emanating from the approval of the 2007 Capital Budget be considered within the overall scope of the Toronto Fire Services' 2007 and future years operating budget submissions;

48. all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2007;
49. an initial project cost for the Radio Communication System Replacement of \$0.500 million for consultant studies be approved with cash flow commitments of \$0.250 million in 2007 and \$0.250 million in 2008 and that the Chiefs of Toronto Fire Services, Toronto Police Service and Emergency Medical Services in consultation with the Steering Committee for Radio Communication System Replacement project and Deputy City Manager and Chief Financial Officer, report to the Budget Committee by July 2007 on the project status and any emergent issues, detailed project cost and cash flows;
50. the 2008-2011 Capital Plan of Toronto Fire Services totalling \$16.264 million in project commitments and estimates, comprised of \$4.255 million in 2008; \$4.050 million in 2009; \$4.050 million in 2010; and \$3.909 million in 2011, be approved;
51. the Chief of Toronto Fire Services report back to Budget Committee prior to any commitments being made on the short and long term requirements at the Toryork maintenance facility and on results of the feasibility study including confirmation of project cost and cash flows; and
52. the Chief of Toronto Fire Services report to Budget Committee in May 2007 on the status of the updated Master Fire Plan including the feasibility of consolidating and expediting an Emergency Medical Services Station and a Fire Station in the Downsview area.

Policy, Planning, Finance and Administration:

53. the 2007 Recommended Capital Budget for Policy, Planning, Finance and Administration with a total project cost of \$6.501million and 2007 cash flow of \$7.733 million and a future year commitment of \$2.605 million be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:

- i. 58 new sub-projects with a 2007 total project cost of \$6.501 million that requires cash flow of \$3.951 million in 2007 and 2008 future year commitments of \$2.550 million;
 - ii. 13 previously approved sub-projects with a 2007 cash flow of \$1.496 million and \$0.055 million in future year commitments;
 - iii. 4 sub-projects from previously approved projects with carry forward funding from 2005 and prior years requiring 2007 cash flow of \$0.902 million which forms part of the affordability targets that requires Council to reaffirm its commitment;
 - b. 2006 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$1.384 million;
54. new debt service costs of \$0.136 million in 2007 and incremental costs of \$0.502 million in 2008 and \$0.006 million in 2009 resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets;
55. operating impacts of \$0.100 million for 2007, \$0.098 million for 2008, \$0.650 million for 2009, and \$0.190 million for 2011 emanating from the approval of the 2007 Recommended Capital Budget be approved for inclusion in the 2007 and future year operating budgets;
56. the 2008-2011 Capital Plan for Policy, Planning, Finance and Administration totalling \$17.568 million in project commitments and estimates, comprised of \$6.323 million in 2008; \$3.657 million in 2009; \$4.025 million in 2010 and \$3.563 million in 2011, be approved; and
57. the Program review the strategic direction of Policy, Planning, Finance and Administration Information Technology projects as they relate to the information requirements for Citizen Centred Services “B” after the Information Technology Implementation Project is complete and that the Deputy City Manager for Policy, Planning, Finance and Administration report back to the Planning and Growth Management Committee prior to the start of the 2008 Capital Budget process regarding how the study impacts on the strategic direction of the Cluster IT projects and on service delivery, as well as any impacts on the capital and operating budgets, while remaining

within existing affordability targets.

Solid Waste Management Services:

58. the 2007 Recommended Capital Budget for Solid Waste Management Services with a total project cost of \$39.631 million and a 2007 cash flow of \$34.486 million and future year commitments of \$44.522 million be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 20 new and change in scope sub-projects with a 2007 total project cost of \$39.631 million that requires cash flow of \$17.823 million in 2007 and a future year commitment of \$21.545 million in 2008, and \$0.263 million in 2009;
 - ii. 13 previously approved sub-projects with a 2007 cash flow of \$8.367 million and a future year commitment of \$1.000 million in 2008, \$1.000 million in 2009, \$2.500 million in 2010, and \$18.214 million in 2011;
 - b. 2006 approved cash flow for 5 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$8.296 million;
59. new debt service costs of \$0.578 million in 2007 and incremental costs of \$2.796 million in 2008, \$2.518 million in 2009, \$0.214 million in 2010 and \$0.821 million in 2011 resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets;
60. operating impacts of \$0.038 million for 2007, costs of \$1.203 million in 2008, savings of \$0.262 million in 2009, costs of \$0.721 million in 2010, and costs of \$0.721 million in 2011 emanating from the approval of the 2007 Capital Budget be considered within the overall scope of the Solid Waste Management Services' 2007 and future years' operating budget submissions;
61. the 2008-2011 Capital Plan for Solid Waste Management Services totalling \$124.436 million in project commitments and estimates, comprised of \$40.017 million in 2008; \$21.267 million in 2009; \$21.652 million in 2010; and \$41.500 million in 2011, be approved;

62. the Deputy City Manager responsible for Solid Waste Management Services in conjunction with the Deputy City Manager and Chief Financial Officer report back to the Public Works and Infrastructure Committee by March 2007 on innovative funding options and funding sources for the City's Diversion initiatives; and,
63. the Deputy City Manager responsible for Solid Waste Management Services report back to the Public Works and Infrastructure Committee prior to the start of the 2008 Budget process, on the changes required to the 2007 to 2011 Capital Plan, to achieve the 70 percent diversion target by the year 2010, and address implementation challenges with the 10 Year Capital Program timeframe, site locations, environmental assessments, and readiness to proceed for facility related projects.

Transportation Services:

64. the 2007 Recommended Capital Budget for Transportation Services with a total project cost of \$188.175 million and a 2007 cash flow of \$359.796 million and future year commitments of \$80.320 million in 2008 and \$3.780 million in 2009 be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 40 new sub-projects with a 2007 total project cost of \$188.175 million that requires cash flow of \$156.352 million in 2007 and future year commitments of \$31.823 million in 2008;
 - ii. 35 previously approved sub-projects with a 2007 cash flow of \$89.058 million and future year commitments of \$48.497 million in 2008 and \$3.780 million in 2009;
 - iii. 2 sub-projects from previously approved projects with carry forward funding from 2005 and prior years requiring 2007 cash flow of \$1.732 million which forms part of the affordability targets that requires Council to reaffirm its commitment;
 - b. 2006 approved cash flow for 43 previously approved sub-projects with carry forward funding from 2006 into

2007 totalling \$112.654 million;

65. new debt service costs of \$5.493 million in 2007 and incremental costs of \$22.040 million in 2008, \$7.077 million in 2009 and \$0.416 million in 2010 resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets;
66. operating impacts in the Transportation Services Operating Budget of \$0.270 million for 2007 and \$0.270 million for 2008 emanating from the approval of the 2007 Recommended Capital Budget be considered within the overall scope of the Transportation Services 2007 and future years operating budget submissions;
67. 2007 Development Charge funding be approved subject to funds being available in the Development Charge Reserve Accounts;
68. all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2007;
69. the 2008-2011 Capital Plan of Transportation Services totalling \$870.842 million in project commitments and estimates, comprised of \$233.523 million in 2008, \$214.379 million in 2009, \$217.816 million in 2010 and \$205.124 million in 2011, be approved;
70. the General Manager of Transportation Services, in consultation with the Chief General Manager Toronto Transit Commission, report back to Budget Committee with the June 30th variance report on the St. Clair Ave. West Transit Improvement project, including the status of this project and specifically on the total project cost and cash flow projections and which other Transportation projects will be deferred to accommodate the service enhancements cost of \$6.300 million; and
71. the Deputy City Manager responsible for Transportation Services report back to the Public Works and Infrastructure Committee prior to the 2008 Budget process regarding the status of the Steeles Avenue widenings, grade separation and state of good repair capital works including the total project costs, cash flow projections and any cost sharing agreements with York Region.
 - 71.1. *Council Include a technical adjustment to the 2007 cash flow for the Keele/Wilson sub-project in the amount of*

\$1.000 million gross and \$0.500 million debt, and the Princes Gates sub-project in the amount of \$0.009 million gross and \$0.009 million capital from current in order to reclassify these amounts from 2-year carry forwards to 1-year carry forwards;

- 71.2 *Council include \$7.000 million for Hydro Enhancements with \$4.000 million for 2007 and \$3.000 million for 2008. Funding for this change in scope has been accommodated by \$0.700 million in re-allocation from Local Road Reconstruction Projects and \$6.300 million in unspecified reductions; and*

Waterfront Revitalization Initiative:

72. the 2007 Recommended Capital Budget for the Waterfront Revitalization Initiative with a 2007 cash flow of \$55.701 million and previously approved future year commitments of \$381.780 million be approved. The 2007 Recommended Capital Budget consists of the following:
- a. New cash flow funding for 9 previously approved sub-projects with a 2007 cash flow of \$44.310 million and previously approved future year commitments of \$51.131 million in 2008; \$30.354 million in 2009; \$26.016 million in 2010; \$25.800 million in 2011; and \$248.479 million in years 2012-2016; and,
 - i. 2006 approved cash flow for 10 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$11.391 million; and
 - ii. the 2007 Recommended Capital Budget for the Waterfront Revitalization Initiative requiring a 2007 cash flow of \$55.701 million and future year commitments of \$381.780 million be funded from the Strategic Infrastructure Partnership Reserve Fund.

INTERNAL SERVICES:

Facilities and Real Estate:

74. the 2007 Recommended Capital Budget for Facilities and Real Estate with a total project cost of \$46.672 million and a 2007 cash flow of \$40.136 million and future year commitments of \$43.639 million be approved. The 2007 Recommended Capital Budget consists of the following:

- a. New Cash Flow Funding for:
 - i. 102 new sub-projects with a 2007 total project cost of \$46.672 million that requires cash flow of \$22.163 million in 2007 and a future year commitment of \$18.376 million in 2008, \$2.326 million in 2009, \$1.738 million in 2010 and \$1.489 million in 2011;
 - ii. 47 previously approved sub-projects with a 2007 cash flow of \$11.355 million and a future year commitment of \$7.416 million in 2008, \$6.627 million in 2009, \$3.594 million in 2010 and \$2.073 million in 2011; and
 - b. 2006 approved cash flow for 42 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$6.618 million;
75. new debt service costs of \$0.590 million in 2007 and incremental costs of \$2.586 million in 2008, \$1.618 million in 2009, \$0.308 million in 2010 and \$0.236 million in 2011, resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets; and,
76. the 2008-2011 Capital Plan for Facilities and Real Estate totalling \$124.642 million in project commitments and estimates comprised of \$35.504 million in 2008, \$30.175 million in 2009, \$29.963 million in 2010 and \$29.000 million in 2011, be approved.
- 76.1. *Council approve the following recommendations contained in the report (February 20, 2007) from the Chief Corporate Officer, entitled “Recommendations to Adjust the Scope of Work for the City Hall Second Floor Renovations:*
- “1. *the City Hall second floor renovations be reduced in scope to consider adding one large committee room, a protocol/media studio, and the consolidation of the Mayor’s Office space to accommodate staff; and*
 2. *the Facilities and Real Estate Division’s 2007 Recommended Capital Budget be adjusted to reflect a reduction of \$1.0 million gross; zero net and the 2008 Capital Plan be reduced by \$2.3 million; zero net for a total reduction of \$3.3 million gross; zero net;”*

- 76.2 *Council establish a protocol for the proposed Media Studio/Protocol Room in conjunction with the Press Gallery, and that the Capital and Operating Budgets for the new Media Studio portion of the operation be established in consultation with the Press Gallery;*

Financial Services:

77. the 2007 Recommended Capital Budget for Financial Services with a total project cost of \$9.655 million and a 2007 cash flow of \$10.763 million and future year commitments of \$9.435 million be approved. The 2007 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:
 - i. 7 new and change in scope sub-projects with a 2007 total project cost of \$9.655 million that requires cash flow of \$2.848 million in 2007 and a future year commitment of \$3.342 million in 2008, \$2.815 million in 2009 and \$0.650 million in 2010;
 - ii. 9 previously approved sub-projects with 2007 cash flow commitments of \$3.517 million and a future year commitment of \$2.437 million in 2008;
 - iii. 1 sub-project from previously approved projects with carry forward funding from 2005 and prior years requiring 2007 cash flow of \$0.390 million which forms part of the affordability targets that requires Council to reaffirm its commitment; and,
 - b. 2006 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$4.008 million;
78. new debt service costs of \$0.032 million in 2007 and incremental costs of \$0.187 million in 2008, \$0.319 million in 2009, \$0.237 million in 2010 and \$0.036 million in 2011 resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets;
79. operating savings of \$0.035 million for 2007, operating costs of \$0.526 million for 2008, and savings of \$0.130 million for 2010 and costs of \$0.052 million in 2011 emanating from the

approval of the 2007 Capital Budget be considered within the overall scope of the Financial Services' 2007 and future years' operating budget submissions; and,

80. the 2008-2011 Capital Plan for Financial Services \$18.765 million in project commitments and estimates, comprised of \$7.000 million in 2008; \$4.850 million in 2009; \$3.915 million in 2010; and \$3.000 million in 2011, be approved.

Fleet Services:

81. the 2007 Recommended Capital Budget for Fleet Services with a total project cost of \$33.507 million and a 2007 cash flow of \$80.557 million and future year commitments of \$10.350 million be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 20 new sub-projects with a 2007 total project cost of \$33.507 million that requires cash flow of \$23.157 million in 2007 and a future year commitment of \$10.350 million in 2008;
 - ii. 1 previously approved sub-project with a 2007 cash flow of \$3.300 million;
 - iii. 32 sub-projects from previously approved projects with carry forward funding from 2005 and prior years requiring 2007 cash flow of \$22.968 million that requires Council to reaffirm its commitment; and
 - b. 2006 approved cash flow for 20 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$31.132 million;
82. the Fleet Services 2007 Recommended Capital Budget be adjusted to agree with Programs' 2007 budgeted contributions to the Vehicles Reserves to reflect any changes recommended to the contributions from the other Programs' Operating Budgets during the 2007 Operating Budget process; and
83. the 2008-2011 Capital Plan for Fleet Services totalling \$125.359 million in project commitments and estimates, comprised of \$38.939 million in 2008; \$29.039 million in 2009; \$28.922 million in 2010; and \$28.459 million in 2011, be

approved.

- 83.1 *Council amend the 2007 Recommended Capital Budget for Fleet Services to include future year commitments of \$2.750 million in 2008 for Fire Services to enable the award of a multi-year contract for the purchase of fire vehicles.*

Information and Technology:

84. the 2007 Recommended Capital Budget for Information and Technology with a total project cost of \$16.391 million and a 2007 cash flow of \$18.555 million, and future year commitments of \$23.361 million be approved. The 2007 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:
 - i. 16 new sub-projects, and 19 change-in-scope sub-projects, with a 2007 total project cost of \$16.391 million that requires cash flow of \$8.176 million in 2007, and a future year commitment of \$6.414 million for 2008, \$0.805 million for 2009, \$0.393 million for 2010, and \$2.510 million for 2011;
 - ii. 18 sub-projects from previously approved projects with a 2007 cash flow of \$5.819 million, and a future year commitment of \$4.602 million for 2008, \$4.754 million for 2009, \$4.240 million for 2010, and \$1.550 million for 2011;
 - iii. 1 sub-project from previously approved sub-projects with carry forward funding from 2005 and prior years requiring 2007 cash flow of \$0.465 million and no future year commitments;
 - b. 2006 approved cash flow for 23 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$4.095 million;
85. operating impacts of \$0.842 million in 2007 and \$0.892 million in 2008 emanating from the approval of the 2007 Recommended Capital Budget be approved for inclusion in the 2007 and future year operating budgets;
86. new debt service cost of \$0.270 million in 2007, and incremental debt service costs of \$1.177 million in 2008 resulting from the approval of the 2007 Recommended Capital

Budget be approved for inclusion in the 2007, and 2008 to 2011 operating budgets; and

87. the 2008-2011 Capital Plan for Information and Technology totalling \$49.218 million in project commitments and estimates, comprised of \$14.788 million in 2008; \$10.979 million in 2009; \$12.481 million in 2010; and \$10.970 million in 2011, be approved.

Information and Technology - Sustainment:

88. the 2007 Recommended Capital Budget for I & T Sustainment with a total project cost of \$13.402 million and a 2007 cash flow of \$16.202 million with no future year commitments be approved. The 2007 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for 1 new sub-project with a 2007 total project cost of \$13.402 million that requires cash flow of \$13.402 million in 2007 with no future year commitments;
 - b. 2006 approved cash flow for 1 previously approved sub-project with carry forward funding from 2006 into 2007 totalling \$2.800 million; and,
89. the 2008-2011 Capital Plan for I & T Sustainment totalling \$81.229 million in project commitments and estimates, comprised of \$13.435 million in 2008; \$25.614 million in 2009; \$23.662 million in 2010; and \$18.518 million in 2011, be approved.

OTHER CITY PROGRAMS:

City Clerk's Office:

90. the 2007 Recommended Capital Budget for the City Clerk's Office with a total project cost of \$5.320 million and a 2007 cash flow of \$11.630 million and future year commitments of \$2.520 million be approved. The 2007 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:
 - i. 5 new sub-projects with a 2007 total project cost of \$5.320 million that requires cash flow of \$3.320 million in 2007, and a future year commitment of \$2.000 million for 2008;
 - ii. 3 previously approved sub-projects with a 2007

cash flow of \$0.960 million and a future year commitment of \$0.260 million in 2008, \$0.068 million in 2009, \$0.062 million in 2010, and \$0.130 million in 2011;

- b. 2006 approved cash flow for 9 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$7.350 million, \$4.050 million originally approved in City Clerk's 2006 Capital Budget; and \$3.300 million originally approved in Facilities and Real Estate 2006 Capital Budget for the acquisition of a property for the Print Shop;
- 91. operating impacts of \$0.086 million in 2007, \$0.183 million in 2008, \$0.151 million in 2009, \$0.134 million in 2010 and \$0.158 million in 2011 emanating from the approval of the 2007 Recommended Capital Budget be approved for inclusion in the 2007 and future year operating budgets;
 - 92. new debt service cost of \$0.113 million in 2007, \$0.481 million in 2008, and \$0.242 million in 2009 emanating from the approval of the 2007 Recommended Capital be approved for inclusion in the 2007, and future year operating budgets;
 - 93. the 2008-2011 Capital Plan for the City Clerk's Office totalling \$7.675 million in project commitments and estimates, comprised of \$3.240 million in 2008; \$1.498 million in 2009; \$1.507 million in 2010; and \$1.430 million in 2011, be approved; and,
 - 94. that the City Clerk's Office together with Facilities and Real Estate Services report back to the General Government Committee as to the status of the Print Shop acquisition and retrofit of the project prior to the start of the 2008 Budget process.

Energy Retrofit Program:

- 95. the 2007 Recommended Capital Budget for Energy Retrofit Program with a total project cost of \$9.000 million and a 2007 cash flow of \$9.226 million and future year commitments of \$7.000 million be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 2 new sub-projects, including funds to be allocated in future years with a 2007 total project costs of \$9.000 million that requires cash flow of

- \$2.000 million in 2007 and a future year commitment of \$5.000 million in 2008 and \$2.000 million in 2009;
- ii 3 previously approved sub-projects with a 2007 cash flow of \$5.103 million; and,
- b. 2006 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$2.123 million;
96. new debt service costs of \$0.045 million in 2007 and incremental costs of \$0.277 million in 2008, \$0.458 million in 2009 and \$0.165 million in 2010, resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets;
97. operating impacts resulting in energy cost savings of \$2.032 million for 2007 and incremental savings of \$1.263 million in 2008 and \$0.300 million in 2009 emanating from the approval of the 2007 Capital Budget be considered within the overall scope of the 2007 and future years' operating budget submissions of the Programs involved in the Energy Retrofit Program; and,
98. the 2008-2011 Capital Plan for Energy Retrofit Program totalling \$7.000 million in project commitments and estimates comprised of \$5.000 million in 2008 and \$2.000 million in 2009, be approved.
- 98.1 *the Energy Efficiency Office be requested to solicit proposals for the Energy Retrofit Program and prepare a list of projects which meet the established funding criteria that could be brought "online" should funding become available in-year; and*
- 98.2 *the Budget Committee review the quarterly capital variance reports and consider providing funds in-year, where appropriate, to projects as identified by the Energy Retrofit Program.*

Nathan Phillips Square:

99. the 2007 Recommended Capital Budget for Nathan Phillips Square with a total project cost of \$1.550 million and a 2007 cash flow of \$1.693 million with no future year commitments be approved. The 2007 Recommended Capital Budget consists of the following:

- a. New Cash Flow Funding for:
 - i. 2 new and change in scope sub-projects with a total project cost of \$1.550 million and cash flow of \$1.550 million in 2007 and no future year commitments;
 - b. 2006 approved cash flow for 1 previously approved sub-project with carry forward funding from 2006 into 2007 totalling \$0.143 million;
100. new debt service costs of \$0.047 million in 2007 and incremental costs of \$0.217 million in 2008, \$0.217 million in 2009, \$0.217 million in 2010 and \$0.217 million in 2011 resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets; and
101. the 2008-2011 Capital Plan for Nathan Phillips Square totalling \$14.175 million in project commitments and estimates, comprised of \$3.953 million in 2008; \$3.953 million in 2009; \$3.953 million in 2010; and \$2.316 million in 2011, be approved.

Union Station:

102. the 2007 Recommended Capital Budget for Union Station with a total project cost of \$12.402 million and a 2007 cash flow of \$11.131 million and future year commitments of \$9.052 million be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 3 new sub-projects with a 2007 total project cost of \$12.402 million that requires cash flow of \$7.315 million in 2007 and a future year commitment of \$4.979 million in 2008 and \$0.108 million in 2009;
 - ii. 4 previously approved sub-projects with a 2007 cash flow of \$2.110 million and a future year commitment of \$3.114 million in 2008, \$0.623 million in 2009 and \$0.228 million in 2010; and,
 - b. 2006 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$1.706 million;

103. new debt service costs of \$0.097 million in 2007 and incremental costs of \$0.410 million in 2008, \$0.198 million in 2009 and \$0.012 million in 2010 resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets; and
104. the 2008-2011 Capital Plan for Union Station totalling \$21.536 million in project commitments and estimates, comprised of \$10.395 million in 2008; \$3.338 million in 2009; \$4.003 million in 2010; and \$3.800 million in 2011, be approved.
 - 104.1 *Council approve the contribution agreement between the City and the Federal Government to secure grant funding of \$4.280 million for security upgrades at Union Station and authorize the appropriate City officials to sign the agreement on behalf of the City;*

AGENCIES, BOARDS AND COMMISSIONS:

Exhibition Place:

105. the 2007 Recommended Capital Budget for Exhibition Place with a total project cost of \$6.725 million and 2007 cash flow of \$6.247 million and \$1.625 million in future-year commitments be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. new cash flow funding for 30 new sub-projects with a 2007 total project cost of \$6.725 million that requires cash flow of \$5.100 million in 2007 and \$1.625 million in 2008; and,
 - b. 2006 approved cash flow for 22 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$1.147 million;
106. new debt service costs of \$0.144 million in 2007 and incremental costs of \$0.528 million in 2008 resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future-year operating budgets;
107. the \$1.860 million included in the 2007 Recommended Capital Budget for pre-engineering work and State of Good Repair work on the Automotive Building that is earmarked to be part of the funding for the proposed conference facility at Exhibition Place be reallocated to other State of Good Repair work on the site if the conference centre project does not proceed;

108. the 2008-2011 Capital Plan for Exhibition Place totalling \$18.375 million in project commitments and estimates, comprised of \$3.375 million in 2008 and \$5.000 million in each of the 3 years in the period 2009-2011, be approved; and
109. Exhibition Place integrate future site development plans in its 2008 Capital Budget and 2009-2012 Capital Plan for 2008 and future years.

Toronto and Region Conservation Authority(TRCA):

110. the 2007 Recommended Capital Budget for Toronto and Region Conservation Authority with a total project cost and 2007 new cash flow funding of \$5.992 million gross and \$2.722 million debt for 28 new sub-projects with no future-year commitments be approved;
111. new debt service costs of \$0.082 million in 2007 and incremental costs of \$0.299 million in 2008 resulting from the approval of the Toronto and Region Conservation Authority 2007 Recommended Capital Budget be approved, for inclusion in the 2007 and future-year operating budgets; and
112. the 2008-2011 Capital Plan for Toronto and Region Conservation Authority totalling \$27.772 million gross and \$11.470 million debt in project commitments and estimates, comprised of \$6.282 million gross and \$2.718 million debt in 2008; \$6.686 million gross and \$2.801 million debt in 2009; \$7.187 million gross and \$2.951 million debt in 2010; and \$7.617 million gross and \$3.0 million debt in 2011 be approved.

Toronto Parking Enforcement Unit:

113. the 2007 Recommended Capital Budget for the Parking Enforcement Unit with a total project cost of \$0.434 million and new 2007 cash flow funding of \$0.434 million with no future year commitments be approved;
114. the Vehicle and Equipment Replacement project be funded from the Toronto Police Service Vehicle and Equipment Reserve to finance the 2007 cash flow requirements for the Parking Enforcement Unit Capital Budget;
115. total annualized net savings of approximately \$0.664 million with \$0.131 million net savings attributable to the Toronto Police Service, Parking Enforcement Unit and \$0.533 million increase in Parking Tag Revenue be considered within the overall scope of the Parking Enforcement Unit, Parking Tag

Operations and Parking Tag Revenues' 2007 Operating Budgets; and

116. the 2008-2011 Capital Plan for Parking Enforcement Unit \$1.736 million in project estimates, comprised of \$0.434 million in 2008; \$0.434 million in 2009; \$0.434 million in 2010; and \$0.434 million in 2011, be approved.

Toronto Police Service:

117. the 2007 Recommended Capital Budget for Toronto Police Service with a total project cost of \$47.319 million and a 2007 cash flow of \$74.236 million and future year commitments of \$67.083 million be approved. The 2007 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:
 - i. 15 new and change in scope sub-projects with a 2007 total project cost of \$47.319 million that requires cash flow of \$30.039 million in 2007 and a future year commitment of \$7.241 million in 2008, \$7.063 million in 2009 and \$2.976 million in 2010;
 - ii. 11 previously approved sub-projects with a 2007 cash flow of \$20.574 million and a future year commitment of \$26.117 million in 2008, \$20.695 million in 2009, and \$2.991 million in 2010;
 - iii. 1 sub-project from previously approved projects with carry forward funding from 2005 and prior years requiring 2007 cash flow of \$0.252 million which forms part of the affordability targets that requires Council to reaffirm its commitment;
 - b. 2006 approved cash flow for 10 previously approved sub-projects with funding carried forward from 2006 into 2007 totalling \$23.371 million;
118. new debt service costs of \$0.981 million in 2007 and incremental costs of \$4.524 million in 2008, \$4.158 million in 2009, \$2.962 million in 2010 and \$0.656 million in 2011 resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year

operating budgets;

119. operating impacts of \$2.500 million for 2007, \$1.564 million for 2008, \$3.199 million for 2009; \$2.428 million for 2010 and \$0.411 million in 2011 emanating from the approval of the 2007 Capital Budget be considered within the overall scope of the Toronto Police Service 2007 and future years' operating budget submissions; and
120. the 2008-2011 Capital Plan for Toronto Police Service totalling \$203.094 million in project commitments and estimates, comprised of \$51.591 million in 2008; \$57.347 million in 2009; \$47.183 million in 2010; and \$46.973 million in 2011, be approved.
 - 120.1. *That the Recommended 2007 Capital Budget and 2008 - 2011 Capital Plan for Toronto Police Service be amended from "\$32.700 million debt funding for each of the years 2007 to 2011", to "\$32.700 million debt funding for year 2007, and an annual average of \$32.700 million debt funding for the 4 years 2008 to 2011; and the Chair of the Toronto Police Services Board be requested to report back to the Budget Committee by September 2007 with an updated plan for 2008 to 2011;*
 - 120.2. *due to the extraordinary delays caused by the legal issues around the ability to gain possession of 9 Hanna Avenue by the end of 2006, that the Toronto Police Services Budget be adjusted to permit a carry forward of \$250,000 for move-in costs for 9 Hanna Avenue;*
 - 120.3 *The Executive Committee submits to City Council, without recommendation, the communications (undated) from the Toronto Police Services Board concerning the Toronto Police Services 2007-2011 Capital Program submission; and the award for the supply and delivery of 35 vehicles.*

Toronto Public Health:

121. the 2007 Recommended Capital Budget for Public Health with a total project cost of \$7.660 million and a 2007 cash flow of \$4.400 million and future year commitments of \$4.797 million be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New Cash flow Funding for:
 - i. 3 new sub-projects and one new change in scope sub-project with a 2007 total project cost of \$7.660 million that requires cash flow of

\$3.166 million in 2007 and future year commitments of \$2.494 million in 2008; \$1.436 million in 2009 and \$0.564 million in 2010;

- ii. 1 previously approved sub-project with a 2007 cash flow of \$0.297 million and future year commitment of \$0.303 million in 2008; and
- b. 2006 approved cash flow for 3 previously approved sub-projects, with carry forward funding from 2006 into 2007, totalling \$0.937 million;
- 122. new debt service costs of \$0.095 million in 2007 and incremental costs of \$0.423 million in 2008, \$0.317 million in 2009, \$0.175 million in 2010 and \$0.062 million in 2011, resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future years' operating budgets;
- 123. net operating impacts of \$0.067 million in 2008, \$0.001 million in 2009, \$0.189 million in 2010 and \$0.148 million in 2011 emanating from the approval of the 2007 Recommended Capital Budget be considered within the overall scope of Public Health's 2008 and future years' operating budget submissions;
- 124. that the report on alternative solutions to the increased cost for the North York Dental Clinic be submitted to the Executive Committee for the final deliberations of the 2007 Capital Budget on February 27 2007; and
- 125. the 2008-2011 Capital Plan for Public Health totaling \$13.888 million in project commitments and estimates, comprised of \$3.490 million in 2008; \$3.499 million in 2009; \$3.499 million in 2010; and \$3.400 million in 2011, be approved.
- 125.1 *that Council adopt the following recommendations contained in the communication (February 26, 2007) from the Board of Health, entitled "Establishment of a Dental Clinic at North York Civic Centre", subject to a further report directly to Council with respect thereto:*
 - 1. *City Council approve an additional \$480 thousand in the 2007 Toronto Public Health Capital Budget to establish a dental clinic at the North York Civic Centre; and*
 - 2. *the additional funds of \$480 thousand be repaid in the year 2008 (\$240 thousand) and 2009 (\$240 thousand) as summarized in Table 1.*

Toronto Public Library:

126. the 2007 Recommended Capital Budget for Toronto Public Library with a total project cost of \$31.030 million and a 2007 cash flow of \$17.863 million and future year commitments of \$31.669 million be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 14 new sub-projects with a 2007 total project cost of \$31.030 million that requires cash flow of \$9.689 million in 2007 and a future year commitment of \$8.181 million in 2008, \$11.130 million in 2009 and \$2.030 million in 2010;
 - ii. 7 previously approved sub-projects with a 2007 cash flow of \$5.399 million and future year commitments of \$7.269 million in 2008, \$2.809 million in 2009 and \$0.250 million in 2010;
 - iii. 1 sub-project from previously approved projects with carry forward funding from 2005 and prior years requiring 2007 cash flow of \$0.318 million; and,
 - b. 2006 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2006 into 2007, totalling \$2.457 million;
127. new debt service costs of \$0.203 million in 2007 and incremental costs of \$0.878 million in 2008, \$0.765 million in 2009, \$1.061 million in 2010 and \$0.220 million in 2011, resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in 2007 and future year operating budgets;
128. operating impacts of \$0.200 million for 2007, \$0.551 million for 2008 and \$0.562 million for 2009, emanating from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in Toronto Public Library's 2007 and future years' operating budgets; and
129. the 2008-2011 Capital Plan for Toronto Public Library totalling \$73.286 million in project commitments and estimates, comprised of \$17.000 million in 2008; \$18.115 million in 2009; \$17.763 million in 2010 and \$20.408 million in 2011, be

approved.

Toronto Transit Commission (TTC):

130. the 2007 Recommended Capital Budget for the TTC with a total project cost of \$793.316 million and 2007 cash flow of \$717.304 million and future year commitments of \$1.293 billion be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 62 new sub-projects with a 2007 total project cost of \$783.157 million that requires cash flow of \$112.960 million in 2007 and a future year commitment of \$370.922 million in 2008; \$167.865 million in 2009; \$111.911 million in 2010 and \$19.499 million in 2011;
 - ii. 12 change in scope projects with a total project cost of \$10.159 million that requires a 2007 cash flow of \$4.059 million and a future year commitment of \$7.542 million in 2008; and reductions in future year commitments of \$0.824 million in 2008; \$0.300 million in 2009 and \$0.300 million in 2011;
 - iii. 59 previously approved sub-projects with a 2007 cash flow of \$600.285 million and a future year commitment of \$165.203 million in 2008; \$231.016 million in 2009; \$132.922 million in 2010 and \$87.263 million in 2011;
131. new debt service costs of \$6.806 million in 2007 and incremental costs of \$30.392 million in 2008; \$23.915 million in 2009; \$17.040 million in 2010 and \$10.031 million in 2011 resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets;
132. incremental operating impacts of \$2.857 million in 2007; \$5.237 million in 2008; \$0.728 million in 2009; \$0.186 million in 2010 and \$0.164 million in 2011 emanating from the approval of the 2007 Recommended Capital Budget be approved for inclusion in the 2007 and future year operating budgets;
133. the debt guideline be adjusted to \$175.000 million per year for 2009-2011 (from \$135.000 million) to reflect one-third

- partnership funding with the Provincial and Federal governments;
134. the TTC be requested to remove from the 2007 Recommended Capital Budget the \$5.800 million for the subway security (Subway CCTV and System Security/Safety Upgrades) projects and \$14.400 million from the bus security camera (Surface Vehicle Safety Camera System) project until:
 - a. the Mayor and the Chair of the Toronto Transit Commission have discussed a security strategy for the TTC;
 - b. the TTC has developed an overall security policy; and,
 - c. Federal funding of not less than 75 percent of these projects is secured;
 135. the TTC report back to Budget Committee as part of the June 30, 2007 Capital Budget Variance Report on specific reductions to accommodate anticipated underspending in 2007 of \$52.000 million;
 136. Council approve the Kipling / Islington Station Redevelopment for \$58.350 million conditional upon cost sharing between GO Transit, the Province and Mississauga Transit, and that the TTC report back to Budget Committee in June 2007 regarding the redevelopment of the Kipling and Islington stations, specifically with respect to the status of negotiations on third party funding, the timing of the project, total project cost and required amendments to the TTC's Recommended 5-Year Capital Plan;
 137. the proceeds of the sale of the Warden Station North commuter parking be available to fund the capital cost of providing a replacement commuter parking lot in accordance with the Warden Woods Redevelopment Strategy approved by City Council on May 23, 24 and 25, 2006;
 138. the Confidential Recommendations regarding the Birchmount Garage, be approved;
 139. the 2008-2011 Recommended Capital Plan for the TTC totalling \$2.727 billion in project commitments and estimates, comprised of \$696.413 million in 2008; \$764.665 million in 2009; \$694.171 million in 2010 and \$571.490 million in 2011, be approved;
 140. the TTC's Interim Chief General Manager, in consultation with

the Deputy City Manager and Chief Financial Officer, report to Budget Committee at its meeting in June 2007 providing an update on funding eligibility from other orders of government for the following funding programs: Transit Technology and Infrastructure Program; the Canada Strategic Infrastructure Program; Transit-Secure; and Federal Funding for the Spadina Subway Extension;

141. the Deputy City Manager and Chief Financial Officer, in conjunction with the appropriate staff, report to the Budget Committee, prior to the 2008 Budget process, on the multi-year funding strategy for the entire Warden Woods Redevelopment Strategy, Phase 1, including construction of a new road for housing on the former north parking lot of the Warden Station, construction of a community centre and construction of a replacement TTC parking lot; and
142. Council endorse the TTC plan to replace its entire fleet of streetcars by purchasing 204 new Light Rapid Transit Vehicles, with a first order of 50 vehicles to be delivered by 2012, conditional on a one third cost share from the Province and a one third cost share from the Federal government, and that the TTC not enter into any long-term commitments before funding is confirmed.

Toronto Zoo:

143. the 2007 Recommended Capital Budget for the Toronto Zoo with a total project cost of \$1.659 million and a 2007 cash flow of \$13.207 million and future year commitments of \$3.322 million be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 9 new/change of scope sub-projects with a 2007 total project cost of \$1.659 million that requires cash flow of \$1.597 million in 2007 and a future year commitment of \$0.062 million in 2008;
 - ii. 4 previously approved sub-projects with a 2007 cash flow of \$6.593 million and a future year commitment of \$3.260 million in 2008; and
 - b. 2006 approved cash flow for 9 previously approved sub-projects with carry forward funding from 2006 to 2007 totalling \$5.017 million;
144. new debt service costs of \$0.186 million in 2007 and

incremental costs of \$0.781 million in 2008, and \$0.365 million in 2009 resulting from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets;

145. operating impacts of \$0.020 million for 2008 and \$0.124 million for 2009 emanating from the approval of the 2007 Capital Budget be considered within the overall scope of the Toronto Zoo's 2007 and future years' operating budget submissions; and
146. the 2008-2011 Capital Plan for the Toronto Zoo totaling \$35.083 million in project commitments and estimates, comprised of \$5.060 million in 2008; \$6.125 million in 2009; \$11.125 million in 2010; and \$12.773 million in 2011 be approved.

Yonge-Dundas Square:

147. the 2007 Recommended Capital Budget for Yonge-Dundas Square consisting of carry forward funding from 2006 into 2007 of \$0.245 million be approved; and
148. the 2008-2011 Capital Plan for Yonge-Dundas Square totalling \$0.200 million in project commitments and estimates, comprised of \$0.100 million in 2008; \$0.050 million in 2009; and \$0.050 million in 2010 be approved.

RATE SUPPORTED PROGRAMS:

Toronto Parking Authority:

149. the 2007 Recommended Capital Budget for the Toronto Parking Authority with a total project cost of \$24.301 million and a 2007 cash flow of \$27.506 million and future year commitments of \$16.483 million be approved. The 2007 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 26 new/change in scope sub-projects with a 2007 total project cost of \$24.301 million that requires cash flow of \$15.301 million in 2007 and a future year commitment of \$9.000 million in 2008;
 - ii. 7 previously approved sub-projects with a 2007 cash flow of \$0.000 million and a future year commitment of \$7.483 million in 2008;

- iii. 4 sub-projects from previously approved projects with carry forward funding from 2005 and prior years requiring 2007 cash flow of \$2.380 million and no future year commitments;
 - b. 2006 approved cash flow for 10 previously approved sub-projects with carry forward funding from 2006 into 2007 totalling \$9.825 million;
 - 150. increased operating revenue from user fees of \$0.000 million in 2007; \$0.593 million in 2008; and, \$0.122 million in 2009 emanating from the approval of the 2007 Recommended Capital Budget, be approved for inclusion in the 2007 and future year operating budgets; and,
 - 151. the 2008-2011 Capital Plan for the Toronto Parking Authority totalling \$116.384 million in project commitments and estimates, comprised of \$35.934 million in 2008; \$26.350 million in 2009; \$27.100 million in 2010; and \$27.000 million in 2011, be approved;
- K. Council receive the reports, transmittals and communications that are on file with the City Clerk's Office (including Appendix 7 herewith attached) as considered by the Budget Committee at its 2007 Capital Budget review meetings; and*
- L. Council authorize and direct the appropriate City officials to take the necessary action to give effect thereto.*

Financial Impact

Financial Impact Statement is attached to the report.

Summary

Recommendations from the Budget Committee with respect to the Recommended 2007 Capital Budget and 2008 - 2011 Capital Plan.

Background Information

Budget Ctte recommendations-2007 Capital Budget and the 2008-2011 Capital Plan (<http://www.toronto.ca/legdocs/mmis/2007/ex/bgrd/backgroundfile-1777.pdf>)

Decision Advice and Other Information

The Executive Committee:

- 1. *requested the Medical Officer of Health to submit a report directly to Council*

for its meeting scheduled to be held on March 7, 2007, for consideration with the recommendations contained in the report (February 26, 2007 from the Board of Health, such report to include the history of the project relating to the Dental Clinic at North York Civic Centre and how the scope of this project has changed by such a great amount, and exactly what stage the project is at now; and

2. *referred the following Recommendation 8. d. contained in the communication (February 23, 2007) from the Budget Committee to Council for consideration when Council deals with the future of the Gardiner Expressway:*

“8..d. That \$1 million in 2010 and \$50.752 million in 2012-2016 currently allocated to the Front Street Extension be removed from the Waterfront Revitalization Initiative Capital Program and placed into an unallocated capital funding account within the Waterfront Revitalization Initiative, subject to the Director of the Waterfront Secretariat Initiative, in consultation with the City Solicitor, reporting back to the March 7, 2007 meeting of City Council on whether this amendment is in contravention of any existing agreements.”

The Deputy City Manager and Chief Financial Officer gave a presentation to the Executive Committee respecting the 2007 Capital Budget and the 2008-2011 Capital Plan and filed a copy of his presentation material.

1a Budget Committee Recommended 2007 Capital Budget and 2008 – 2011 Capital Plan.

(February 22, 2007) report from the City Manager and Deputy City Manager and Chief Financial Officer

Committee Recommendations

(Committee recommendations incorporated in Item EX5.1)

Summary

This report presents the City of Toronto 2007 Budget Committee (BC) Recommended Capital Budget and 2008 - 2011 Capital Plan, and recommends approval of 2007 cash flow and future year commitments for capital projects. Further, the report recommends approval of the 2008 – 2011 Capital Plan, which will form the basis for developing future capital budgets, in

accordance with the City's multi-year financial planning and budgeting process.

The 2007 Budget Committee Recommended Capital Budget and 2008 – 2011 Capital Plan sets the foundation for implementing the Mayor's vision and mandate, and Council's policy agenda. It addresses the City's health and safety, legislated, and state of good repair capital spending needs while recognizing existing fiscal challenges. This is evidenced by the fact that, of the 2007 BC Recommended Tax Supported Capital Budget of \$1.432 billion, 75 percent or \$1.074 billion is targeted to these three categories of projects. The amount dedicated to these project categories is \$5.344 billion or 80 percent of the total 5-Year Capital Plan of \$6.704 billion. While priority has been placed on maintaining the City's infrastructure, the Capital Plan also provides for growth in strategic areas and for service expansion in key Program areas to accommodate service demands and expectations of the public. Included in the 5-Year Capital Plan are investments in projects that contribute to the Mayor's priorities of making Toronto safer, a clean, green and beautiful city, and transit strategic directions in accordance with Council Official Plan.

Financing the City's Capital Budget and Plan continues to be a major challenge, particularly because of diminished capital reserves and reduced non-debt funding sources. As a result, a major influencing factor in developing the 2007 Capital Budget and 2008 – 2011 Capital Plan is the need to manage the City's debt burden without compromising the state of good repair of existing assets or the health and safety of its citizens. Debt financing totals \$2.594 billion or 39% of the total funding requirement proposed in the 5 Year Capital Plan. However, when the projected debt retirement of \$1.000 billion (or \$200.000 million per year) is taken into account, new debt is approximately \$1.600 billion. Even with this significant investment, there continues to be a gap between capital spending needs and affordable funding estimates. This funding gap has resulted in a growing backlog that is estimated at \$1.392 billion at the end of 2011, despite increased spending on infrastructure maintenance. Notwithstanding this gap, the City has made significant strides in limiting the backlog to about 5 percent of the total estimated asset value of about \$30.000 billion (excluding Toronto Water assets).

Background Information

2007 Capital Budget and 2008 - 2011 Capital Plan - Appendix 6

(<http://www.toronto.ca/legdocs/mmis/2007/ex/bgrd/backgroundfile-1774.pdf>)

Budget Committee Recommended 2007 Capital Budget and 2008 - 2011 Capital Plan

(<http://www.toronto.ca/legdocs/mmis/2007/ex/bgrd/backgroundfile-1772.pdf>)

2007 Capital Budget and 2008 - 2011 Capital Plan - Appendices 1 to 5

(<http://www.toronto.ca/legdocs/mmis/2007/ex/bgrd/backgroundfile-1773.pdf>)

1b Recommendations to Adjust the Scope of Work for the City Hall Second Floor Renovations

(February 20, 2007) report from the Chief Corporate Officer

Committee Recommendations

(Committee recommendations incorporated in Item EX5.1)

Summary

This report outlines adjustments to the scope of work for the City Hall second floor renovations. There is an opportunity to adjust the scope of work which will reduce the overall project cost but will still accommodate an additional committee room, protocol /media studio, and consolidation of the Mayor's Office space.

The recommended adjustment to the project scope of work reduces the project cost by over 50%. While the original project intent to provide committee room space to meet current demand cannot be realized, the alternative provides some relief to the consistent demand for committee room usage and provides the Mayor's Office with sufficient space to accommodate staff. Also, a protocol/media studio will be wired for media with a flexible floor plan to permit protocol functions and media briefings and will be available to members of the public, City Divisions, and Members of Council.

Approval of this report will reduce the Facilities & Real Estate Division's 2007 Recommended Capital Budget and 2008-2011 Plan for City Hall second floor renovations from \$6.2 million to \$2.9 million; zero net.

Background Information

Recommendations to Adjust Scope of Work for City Hall Second Floor Renovations
(<http://www.toronto.ca/legdocs/mmis/2007/ex/bgrd/backgroundfile-1779.pdf>)

1c Authority for TRCA as Sole Source provider on Parks Forestry and Recreation Natural Environment Projects

(February 20, 2007) report from Deputy City Manager and Chief Financial Officer and General Manager, Park Forestry and Recreation

Committee Recommendations

(Committee recommendations incorporated in Item EX5.1)

Summary

This report seeks permission from City Council to enter into sole source purchase orders with the Toronto and Region Conservation Authority (TRCA) for natural environment projects.

The City of Toronto has a long history of working with TRCA on natural environment projects. This request for Sole source authority is consistent with past practice and facilitates a number of projects, many of which are on TRCA lands for which the City is responsible. TRCA is able to provide cost-effective management of natural environment projects using their highly specialized expertise and ability to expedite required approvals, facilitate community involvement and meet tight time lines. This report recommends Sole source authority with TRCA for projects totalling \$5 million in the 2007 Parks Forestry and Recreation Capital Budget.

Background Information

TRCA, Sole Source provider, Parks Forestry & Recreation Natural Environ. Proj.
(<http://www.toronto.ca/legdocs/mmis/2007/ex/bgrd/backgroundfile-1776.pdf>)

1d Financing of Capital Works Policy and Goals

(February 20, 2007) report from the Deputy City Manager and Chief Financial Officer

Committee Recommendations

(Committee recommendations incorporated in Item EX5.1)

Summary

This report requests Council's approval for the City's Financing of Capital Works Policy and Goals in order to fulfill the requirement of paragraph 8 of subsection 212 (1) of the City of Toronto Act, 2006.

Background Information

Financing of Capital Works Policy and Goals
(<http://www.toronto.ca/legdocs/mmis/2007/ex/bgrd/backgroundfile-1775.pdf>)

1e Capital Financing and Debenture Authorities

(February 1, 2007) report from the Deputy City Manager and Chief Financial Officer

Committee Recommendations

(Committee recommendations incorporated in Item EX5.1)

Summary

This report requests Council's approval for the sale and issuance of debentures in 2007 to finance tax-supported capital expenditures, the reaffirming of the guideline for the ratio of debt service charges to property taxes and ensuring that the City's capital financing and borrowing authority, including City Program, Agencies, Boards and Commissions, is delegated to the Deputy City Manager and Chief Financial Officer.

These measures are necessary to support the City's efforts to further enhance its fiscal sustainability and credit worthiness.

Background Information

Capital Financing and Debenture Authorities

<http://www.toronto.ca/legdocs/mmis/2007/ex/bgrd/backgroundfile-1778.pdf>

1f Birchmount Garage

Confidential - Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board

(February 23, 2007) report from the Budget Committee

Committee Recommendations

(Committee recommendations incorporated in Item EX5.1)

Summary

Confidential communication from the Budget Committee.

1g Establishment of a Dental Clinic at North York Civic Centre

(February 26, 2007) report from the Board of Health

Committee Recommendations

(Committee recommendations incorporated in Item EX5.1)

Summary

At its September 14, 2006 meeting, the Board of Health requested the Medical Officer of Health (MOH) to report back on alternative solutions to establishing a dental clinic at the North York Civic Centre (NYCC).

After examining the issues and the possible alternatives to locating the dental clinic elsewhere, the NYCC is recommended as the best option. The site is accessible by public transit, is known to the community and will be less costly in the long term. This report recommends that additional funds totalling \$480,000 be included in the 2007 TPH Capital Budget to complete the construction of the dental clinic at the North York Civic Centre. The amount required is larger than previously anticipated and is based on the results of the Request for Quotations (RFQ) process. It is also recommended that the repayment of the project cost be extended to 2009.

Background Information

Establishment of a Dental Clinic at North York Civic Centre
<http://www.toronto.ca/legdocs/mmis/2007/ex/bgrd/backgroundfile-1792.pdf>

1h Award for the Supply and Delivery of 35 Vehicles

(February 27, 2007) report from the Toronto Police Services Board

Committee Recommendations

(Committee recommendations incorporated in Item EX5.1)

Summary

A request for quotations for the supply and delivery of thirty-five (35) latest model vehicles was issued by the City of Toronto, Purchasing and Materials Management on behalf of the Toronto Police Service. The purchase of these unmarked replacement vehicles is consistent with the Service's vehicle replacement strategy.

Background Information

Award for the Supply and Delivery of 35 Vehicles

<http://www.toronto.ca/legdocs/mmis/2007/ex/bgrd/backgroundfile-1793.pdf>

1i Toronto Police Service 2007-2011 Capital Program Submission - Revised Submission

(February 27, 2007) report from the Toronto Police Services Board

Committee Recommendations

(Committee recommendations incorporated in Item EX5.1)

Summary

The Board approved the 2007-2011 Capital Program at its October 19, 2006 meeting, in the amount of \$36.3M for 2007, and \$34.8M on average for five years (Min. No. P325/06 refers). Following discussions with City staff, the Board's Budget Sub-Committee considered options for reducing the capital budget. Taking into consideration operational requirements, the Board was able to reduce the 2007 request to \$35.8M, and the five-year average to \$34.6M. The Board approved this revised capital program, for submission to the City at its November 28, 2006 meeting (Min. No. P387/06 refers). The current Board-approved program is provided in Attachment 1. The debt-funded portion of the Toronto Police Service's (TPS) Capital Program, as approved by the Board, exceeds the City debt target by \$3.1M in 2007 (\$35.8M Board-approved budget versus \$32.7M debt target), and by \$1.9M on average for the years 2007-2011 (\$34.6M Board-approved budget versus \$32.7M debt target). At its meeting of February 16, 2007, the City's Budget Committee requested that the Board provide a briefing note "on projects which could be reduced or deferred in the 2007-2011 Capital Plan, so that the recommended debt funding of \$32.700 Million is not exceeded in each of the five years; and

further, include how the Toronto Police Services Board would stay within the recommended annual debt funding of \$32.700 Million in the event the Federal Department of National Defence funding for the New Training Facility does not materialize.” This report provides the response to the Budget Committee’s request and recommends a 2007 2011 revised Capital Program.

Background Information

Toronto Police Service 2007-2011 Capital Program Submission-Revised Submission
(<http://www.toronto.ca/legdocs/mmis/2007/ex/bgrd/backgroundfile-1794.pdf>)

Meeting Sessions

Session Date	Session Type	Start Time	End Time	Public or Closed Session
2007-02-27	Morning	9:40 AM	10:55 AM	Public