
Audit Committee

Meeting No.	9	Contact	Rosemary MacKenzie, Council Administrator
Meeting Date	Tuesday, November 4, 2008	Phone	416-392-8021
Start Time	9:30 AM	E-mail	rmacken@toronto.ca
Location	Committee Room 1, City Hall		

Audit Committee		
Councillor Doug Holyday, Chair	Councillor Rob Ford	Councillor Anthony Perruzza
Councillor Mike Del Grande, Vice-Chair	Councillor John Parker	Councillor Karen Stintz

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Declarations of Interest under the Municipal Conflict of Interest Act.

Confirmation of Minutes – July 10, 2008

Communications/Reports

AU9.1	Information			
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City of Toronto Audit Planning - Year Ended December 31, 2008

(October 23, 2008) Report from Mark Barret, Partner, and Kathi Lavoie, Senior Manager, Ernst & Young, Chartered Accountants

Summary

Our audit is designed to express an opinion on the 2008 consolidated financial statements. We are currently in the planning phase of our audit. We will consider the City's current and emerging business risks, assess those risks that could materially affect the financial statements and align our procedures accordingly. The plan will be responsive to your needs and will maximize audit effectiveness so we can deliver the high quality audit you expect.

Background Information

City of Toronto Audit Planning - Year Ended December 31, 2008

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16465.pdf>

(The report from Ernst & Young, titled "City of Toronto Audit Planning - Year Ended December 31, 2008", was distributed to Members of Council only. The complete report is available through the City Clerk's Office.)

AU9.2	ACTION			Ward: All
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2007 Investment and Leasing Policy Compliance

(October 24, 2008) Report from the Acting Deputy City Manager and Chief Financial Officer

Recommendations

The Acting Deputy City Manager and Chief Financial Officer recommends that:

1. The 2007 Investment Compliance Audit Report and opinion from Ernst & Young be received for information.
2. The City's Investment Policy be revised to address the points raised in the Ernst & Young report and be presented to Council prior to the end of 2008.

Financial Impact

There is no financial impact resulting from this report.

Summary

To respond to the audit opinion and recommendations contained in the report "Investment Policy Compliance 2007" issued by Ernst and Young and to comply with the City's Statement of Lease Financing Policies and confirm the agencies, boards and commissions' compliance with the City's investment and leasing policies in 2007.

Background Information

2007 Investment and Leasing Policy Compliance - report (October 24, 2008) from the Acting Deputy City Manager and Chief Financial Officer

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16308.pdf>)

Appendix A - Auditor's Report on Compliance with Investment Police (Ernst & Young)

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16517.pdf>)

Appendix B - Letter from Ernst & Young (May 8, 2008)

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16518.pdf>)

AU9.3	ACTION			Ward: All
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Protecting Water Quality and Preventing Pollution – Assessing the Effectiveness of the City's Sewer Use By-Law, Toronto Water

(October 10, 2008) Report from the Auditor General

Recommendations

The Auditor General recommends that:

1. The General Manager, Toronto Water, ensure that when new industries are identified, site visits be conducted as soon as possible in order to determine whether or not provisions of the Sewer Use By-law apply. In addition, any change in circumstance such as the closure of a business should be updated on the database.
2. The General Manager, Toronto Water, review the business location database to ensure that all important information such as potential to pollute, industry identification code and address are recorded for each business location.
3. The General Manager, Toronto Water, require that supervisory staff document their review of inspection reports. Non inspection activities such as telephone calls and meetings should not be reported as inspections.
4. The General Manager, Toronto Water review inspection and sampling targets to ensure that they are reasonable given risks to pollute and the staff resources available and report to City Council by September 2009 on recommended targets and resources required to meet those targets.
5. The General Manager, Toronto Water develop annual and quarterly inspection plans that meet the inspection and sampling frequency targets established by management.

Further, actual inspection and sampling activities should be compared to targets by supervisory staff.

6. The General Manager, Toronto Water develop and implement tailored inspection checklists for certain industries to ensure that industry specific risks are addressed on a consistent basis.
7. The General Manager, Toronto Water, in consultation with the City Legal Division, reassess the City's authority to enforce the implementation of pollution prevention plans. Should it be determined that no such authority exists, the General Manager consider whether seeking such authority is necessary.
8. The General Manager, Toronto Water, ensure that officers determine whether a pollution prevention plan was completed and available on site during regular facility inspections.
9. The General Manager, Toronto Water, in consultation with the General Manager, Economic Development, Culture and Tourism, determine whether the on-line application currently being used by the Economic Development, Culture and Tourism Division to communicate various licensing requirements could be used to communicate to business owners the Sewer Use By-law requirements, including the submission of pollution prevention plans.
10. The General Manager, Toronto Water, develop criteria and procedures to guide the review and approval of pollution prevention plans including verification of the accuracy of the plan by:
 - comparing the plan to recent sampling results;
 - comparing the current plan to the previous plan to determine whether targets for reducing pollutants were being met; and
 - requesting companies to provide supporting documentation with their pollution prevention plans.
11. The General Manager, Toronto Water, assign appropriate staff to the review and approval of pollution prevention plans to ensure as a minimum that plans are reviewed for high-risk industries and a sample of plans from low-risk industries.
12. The General Manager, Toronto Water, ensure that timely enforcement action is taken where appropriate, for all identified violations of the Sewer Use By-law. Where enforcement action is not considered appropriate, reasons should be documented and reviewed by supervisory staff. Evidence of supervisory review should be documented.
13. The General Manager, Toronto Water, monitor companies in the compliance program to ensure that they are meeting the terms of their agreement with the City. If a company fails to comply with their agreement, the compliance agreement should be terminated and appropriate and timely enforcement actions taken. Where management decides to amend, or not enforce the terms of an agreement, the reasons should be documented and

approved by appropriate senior staff.

14. The General Manager, Toronto Water, assess the feasibility of using infraction notices to enforce the Sewer Use By-law.
15. The General Manager, Toronto Water review all participants in the reduced water rate program to ensure that they met, as at January 1, 2008, and continue to meet, conditions required to receive the reduced water rate. In circumstances where there is non-compliance immediate action be taken including the retroactive billing of previously reduced rates.
16. The General Manager, Toronto Water, ensure that when sampling confirms that excess pollutants are being discharged into the sewer system the subject company be immediately advised that they may enter into a surcharge agreement. Immediate follow up be conducted in circumstances where companies do not respond within established time limits.
17. The General Manager, Toronto Water, evaluate all surcharge agreements particularly those that have been in existence for a significant period of time. This evaluation determines the appropriateness of the estimated values of wastewater discharges to the system. Further, all estimates be reviewed on a periodic basis in order to ensure that they are still appropriate.
18. The General Manager, Toronto Water, develop a fee policy for all surcharge agreements that reflects the cost of sampling and testing and that all companies subject to surcharge agreements be billed on a cost recovery basis.
19. The General Manager, Toronto Water, take steps to ensure that all financial terms of surcharge agreements are complied with. Interest on overdue payments owed to the City should be charged according to the terms of the surcharge agreement. Agreements should set interest rates in accordance with the rate prescribed by the Municipal Code.
20. The General Manager, Toronto Water ensure companies subject to sanitary discharge agreements provide, on a timely basis, the information required to calculate any amount payable, and that the City promptly bill and collect any amount due.
21. The General Manager, Toronto Water Division, in consultation with the Executive Director, Municipal Licensing and Standards Division, and the City Solicitor, review areas where reciprocal inspections between the two divisions would be possible and if appropriate, establish a written protocol governing such inspections.
22. The General Manager, Toronto Water, prior to the development or acquisition of any new work management system, re-evaluate in detail all reporting requirements relating to inspection, sampling and enforcement activities. Such an evaluation be conducted in concert with all users. Further, development of any new system be required to incorporate detailed performance measurement reporting as well as the reporting requirements outlined in this report.

Financial Impact

The implementation of recommendations in this report will improve the efficiency and effectiveness of inspection and enforcements activities. The extent of any resources required or potential cost savings resulting from implementing the recommendations in this report is not determinable at this time.

Summary

The objective of this audit was to determine if Toronto Water's inspection and enforcement activities, including mandatory pollution prevention planning, are effective in ensuring businesses meet the requirements of the City's Sewer Use By-law (Municipal Code Chapter 681 – Sewers).

Our review identified improvements to inspection and enforcement activities and pollution prevention planning. Due to limited staff resources, Toronto Water appropriately follows a risk management approach where the focus is on those businesses with a high risk to pollute. As part of our review, we also identified that some businesses that received the reduced water rate available for high volume water users that were not in compliance with the Sewer Use By-law are therefore, not eligible for the reduction.

The implementation of the recommendations will assist in improving the effectiveness of the Division.

Background Information

Assessing the Effectiveness of the City's Sewer Use By-law - staff report (October 10, 2008) from the Auditor General

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16427.pdf>

Appendix 1 - Protecting Water Quality and Preventing Pollution - Assessing the Effectiveness of the City's Sewer Use By-law, Toronto Water - June 25, 2008 report Auditor General's Office

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16437.pdf>

Appendix 2 - Management Response to the Auditor General's Review

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16438.pdf>

AU9.4	ACTION			Ward: All
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Audit of City Performance in Achieving Access, Equity and Human Rights Goals

(October 14, 2008) Report from the Auditor General

Recommendations

The Auditor General recommends that:

1. The City Manager review the organizational placement of the Human Rights Office with a view to identifying opportunities for enhancing its level of independence and authority recognizing:

- a. The importance attached to the Human Rights Office;
- b. The need for the independence of the Office; and
- c. Recent changes to the Ontario Human Rights Code.

Further, the City Manager report to City Council by June 2010 on the impact of the changes to the Ontario Human Rights Code. Such information to include the number of complaints filed at the Human Rights Tribunal of Ontario involving the City, complaint resolutions and the associated costs.

2. City Council request all Agencies, Boards, Commissions and Corporations to report to Council by June 2009 whether they have developed a human rights policy and related complaint procedures, whether the policy and procedures are in keeping with provisions in the City's policy and procedures, and implementation of these policies and procedures.
3. City Council request the major Agencies, Boards, Commissions and Corporations to provide an annual human rights report to Council detailing the numbers and types of human rights complaints received by the Human Rights Tribunal of Ontario involving the respective Agency, Board, Commission and Corporation, and the complaint resolutions and associated costs.
4. The City Manager, in consultation with the City Solicitor, review the existing complaint protocol of the Integrity Commissioner in order to ensure that Councillor related human rights and harassment complaints are dealt with in a manner consistent with other complaints and is in the best interest of the public.
5. The Executive Director of the Human Resources Division, in view of current changes to the Ontario Human Rights Code, review the current level of resources in the City's Human Rights Office to ensure that it is adequately resourced to carry out its responsibilities.
6. The Executive Director of the Human Resources Division consider adapting the Fraud and Waste Hotline complaint management system for use by the Human Rights Office to improve efficiency in complaint in-take and management functions.
7. The City Manager increase the profile of the Human Rights Office in order to ensure the general public and City employees are aware of its role and mandate. The increased profile be accomplished by providing additional information on the Human Rights Office via the City's Web site. Consideration also be given to revising the Web page to accommodate a process whereby human rights complaints can be submitted online.
8. The City Manager, in consultation with the City's Agencies, Boards, Commissions and Corporations, consider creating a consolidated Human Rights Office Web page for receiving human rights or harassment related complaints or enquiries concerning services and practices of the City's Divisions, Agencies, Boards, Commissions and Corporations.
9. The City Manager report back to the Executive Committee as requested by City

Council in 2006 on methods by which members of the community can be more actively engaged, and how Council can better interact with community groups that reflect the changing demographics across Toronto.

10. The City Manager complete the development of a City-wide civic engagement strategy as recommended by the Governing Toronto Advisory Panel in 2005. The civic engagement strategy should address issues including:
 - a. Defining the term “civic engagement” in the context of City operation and service;
 - b. Developing an inventory of civic engagement activities; and
 - c. Developing performance indicators.
11. The City Manager, in developing a corporate civic engagement strategy, explore the feasibility and cost-benefit of adding an annual public survey to the City’s civic engagement methods. The public survey should collect information relating to improving City services and decision-making. Survey results should be available to the public via the City Web site.
12. The City Manager, in developing a corporate civic engagement strategy, identify and advise Council on the need for establishing formal civic engagement mechanisms connecting the City’s diverse population groups with City government. Steps to be undertaken should include but not be limited to:
 - a. Review and address past operational issues encountered by the Community Advisory Committees, the Working Groups, and the Roundtable on Access, Equity and Human Rights;
 - b. Assess current needs for providing opportunities for specific population groups to advise City Council of issues specific to the groups; and
 - c. Periodically evaluate formal civic engagement structures to identify and address issues affecting their effectiveness.
13. The City Manager undertake a review of public suggestions and expert advice from previous public consultations and commissioned research on civic engagement, and incorporate review results into the development of a corporate civic engagement strategy. Future public consultations should focus on obtaining public input related to City services, efforts and decision-making rather than how best to obtain public input.
14. The City Manager consider establishing a formal process to seek employee input on a proactive and regular basis on equity and diversity issues related to the community and the workplace.
15. The Executive Director of the Human Resources Division provide a detailed report to Council by March 2009 on results of the 2007 workforce survey for non-union employees, including information on representation of designated groups and comparative results with census data.

16. The Executive Director of the Human Resources Division review how other large organizations conduct workforce surveys and, where appropriate, adopt methods used by the other organizations to improve the response rate of the City workforce survey of unionized employees.
17. The Executive Director of the Human Resources Division take steps to increase the workforce survey response rate among new City employees. Such steps should include, but not be limited to:
 - a. Improving the survey distribution method; and
 - b. Improving the communication of the purpose and benefits of the survey to new City employees.
18. The Executive Director of the Human Resources Division consider posting workforce survey results on the City Web site to demonstrate the City's commitment to creating an inclusive workforce.
19. The Executive Director of the Human Resources Division take steps to develop a proactive employment equity plan. Such a plan should include but not be limited to:
 - a. Establishing corporate objectives for equitable representation of diverse groups;
 - b. Providing measures to remove barriers in achieving employment equity; and
 - c. Including mechanisms for measuring and monitoring progress.
20. The City Manager determine the feasibility and merit of establishing a corporate fund for employment accommodation. Where appropriate, divisional budgets be adjusted to reflect this change. Such a review take into account the practices of other organizations.
21. The Executive Director of the Human Resources Division develop strategies, objectives and action plans to increase employees' awareness of human rights and diversity issues in the workplace. Further, the Executive Director ensure diversity and human rights training is considered a corporate priority in developing training strategies, goals and objectives under the City's Learning Strategy 2008-2011.
22. The City Manager report to Council on the development of a Toronto Urban Aboriginal Strategy and an Aboriginal Office by June 2009.
23. The City Manager report to Council on the pilot test results of the application of the Equity Lens and the Equity Impact Statement as directed by Council in 2006. The report should also provide clear recommendations on the next implementation steps of this initiative.
24. The City Manager direct all City divisions to develop their respective Access, Equity and Human Rights Action Plan in accordance with Council direction.

25. The City Manager consider the following for further improving divisional action planning in relation to access, equity and human rights:
 - a. Shortening the planning cycle from three to two years; and
 - b. Requesting divisions to link implementation status to planned activities on an annual basis.
26. The City Manager provide divisions with adequate staff training and corporate support to help improve the effectiveness of action plans including the development of task-specific activities and measurable performance indicators relevant to corporate direction and divisional objectives.
27. The City Manager establish a formal process whereby access, equity and human rights initiatives and accomplishments by the City's major Agencies, Boards, Commissions and Corporations is systematically tracked and reported to City Council on a periodic basis.
28. City Council request the City major Agencies, Boards, Commissions and Corporations to complete an access, equity and human rights action plan consistent with divisional action plans by 2010. The City Manager should facilitate the planning process and report to City Council on implementation status.
29. The Executive Director of the Human Resources Division, in consultation with the City Manager, consider including specific access, equity and human rights performance indicators in the annual performance evaluation of management staff.

Financial Impact

Implementation of certain recommendations included in this report may require additional costs while other recommendations may result in cost savings. The extent of any resources required or potential cost savings resulting from implementing the recommendations in this report is not determinable at this time.

Summary

This is the second audit conducted by the Toronto Auditor General relating to access, equity and human rights. The overall objective of the audit was to determine the extent to which the City has achieved its access, equity and human rights goals. The audit covered the period from January 2004 to September 2008.

Since our last audit in 2003, the City has made progress in a number of areas and has undertaken numerous new initiatives. In particular, Council direction for City Divisions to develop access, equity and human rights plans has been implemented. This is a significant step in integrating access and equity into City service and operation.

However, a number of other areas can be further improved. To achieve its access, equity and human rights goals, the City needs to enhance its human rights complaint management process, develop a corporate civic engagement strategy, implement a workforce survey, and increase its level of diversity and human rights training.

The City should also look outward to other organizations many of which have invested considerable resources and efforts in making diversity and equity part of their organizational culture. Our audit consisted of a benchmarking component to identify access and equity related practices in six organizations which were recipients of 2008 Canada's Best Diversity Employer Award. A number of the audit recommendations were made on the basis of practices of these organizations.

Implementation of the recommendations made in this report will assist the City in achieving Corporate access, equity and human rights goals.

Background Information

Audit of City Performance in Achieving Access, Equity and Human Rights Goals - report (October 14, 2008) from the Auditor General

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16435.pdf>)

Appendix 1 - Audit of City Performance in Achieving Access, Equity and Human Rights Goals - Auditor General's Office, October 14, 2008

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16436.pdf>)

Appendix 2 - Management's Response to the Auditor General's Audit

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16459.pdf>)

(The Executive Summary for Appendix 1, titled "Audit of City Performance in Achieving Access, Equity and Human Rights Goals", was included as part of the printed Agenda. Appendix 1 in its entirety was distributed to Members of Council only and is available through the City Clerk's Office.)

AU9.5	ACTION			Ward: All
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Managing Employee Attendance – Opportunities for Improvement

(October 15, 2008) Report from the Auditor General

Recommendations

The Auditor General recommends that:

1. The City Manager take immediate action to reinforce management and supervisory staff awareness of the availability of attendance management reports. Attendance Management reports should be used by all supervisory staff in the management of employee attendance.
2. The City Manager direct all staff to ensure that the Attendance Management Program policy is complied with.
3. The City Manager, in consultation with the Executive Director, Human Resources, develop a standardized reporting format to document results of meetings held with employees, in accordance with the Attendance Management Program policy.

4. The City Manager, in consultation with the Director, Pension, Payroll and Employee Benefits re-emphasize the requirements for medical certificates including the sufficiency of information to be provided on the certificate, by all City staff, in support of absences due to illness.
5. The City Manager, in consultation with the Executive Director, Human Resources, expedite the availability of training designed to provide guidance to management and supervisory staff responsible for dealing with attendance issues.

Financial Impact

The implementation of the recommendations in this report will improve management of employee attendance and reduce the risk of potential misuse of sick leave. The extent of any potential reduction in absenteeism or potential cost savings resulting from implementing the recommendations in this report is not determinable at this time.

Summary

Complaints to the Fraud and Waste Hotline Program have highlighted issues with attendance management and specifically the potential for employees to misuse sick leave banks, particularly prior to retirement. In view of this, we included a limited review of these issues in our 2008 Work Plan.

The overall objective of this review was to assess whether management was monitoring employee attendance, specifically the potential misuse of sick leave, a form of culpable absenteeism.

As part of our review, we also considered the City's Attendance Management Program policy which deals with non-culpable or innocent absenteeism for all employees. Our review included an examination of employee attendance records and related practices and procedures in place across City divisions. We focused on those employees who had significant sick leave above the divisional average.

Effective management of non-culpable or innocent employee absences is important to identifying potential incidents that may not be legitimate and are actually culpable or blameworthy.

During the course of the review, we identified opportunities for improvement relating to the management of employee attendance. In this context, our report contains five recommendations.

Background Information

Managing Employee Attendance, Opportunities for Improvement - report (October 15, 2008) from the Auditor General

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16445.pdf>

Appendix 1 - Managing Employee Attendance, Opportunities for Improvement - October 15, 2008 - Auditor General's Office

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16462.pdf>

AU9.6	Information			Ward: All
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Response to the Auditor General's Report Entitled "Review of Court Services, Toronto Police Service"

(October 22, 2008) Report from the Chair, Toronto Police Services Board

Summary

The purpose of this report is to provide the Audit Committee with the Toronto Police Service's response to the Auditor General's report entitled "Review of Court Services, Toronto Police Service."

Background Information

Response to the Auditor General's Report Entitled "Review of Court Services, Toronto Police Service" - from the Chair, TPSB (October 22, 2008)

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16474.pdf>

Review of Court Services, Toronto Police Service - cover report (June 12, 2008) from the Auditor General

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16475.pdf>

Appendix 1 - Auditor General's Office Review of Court Services, Toronto Police Service - February 28, 2008

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16476.pdf>

6a Review of Court Services - Toronto Police Service

(October 2, 2008) Report from the Chair, Toronto Police Services Board

Summary

The purpose of this report is to provide the Audit Committee with a report entitled "Review of Court Services, Toronto Police Service", prepared by the Auditor General.

Background Information

Review of Court Services - Toronto Police Services Board - report (October 2, 2008) from the Chair, Toronto Police Services Board, including Appendices A and B

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16272.pdf>

(The Executive Summary for Appendix 1, titled "Auditor General's Office Review of Court Services, Toronto Police Service", was included as part of the printed Agenda. Appendix 1 in its entirety was distributed to Members of Council only and is available through the City Clerk's Office.)

AU9.7	ACTION			Ward: All
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2009 Audit Work Plan

(October 17, 2008) Report from the Auditor General

Recommendations

The Auditor General recommends that:

1. City Council receive the Auditor General's 2009 Audit Work Plan, for information.

Financial Impact

The recommendation in this report has no financial impact beyond the amount provided in the Auditor General's 2009 budget request.

Summary

The purpose of this report is to provide City Council with details of the Auditor General's 2009 Audit Work Plan. The 2009 Audit Work Plan is attached as Appendix 1 and Appendix 2 to this report.

The 2009 Audit Work Plan is a combination of audits in progress, new audits, annual recurring projects and various investigations carried out as a result of fraud hotline complaints. Our 2009 Audit Work Plan also includes a formal follow-up process to ensure recommendations contained in previously issued audit reports have been implemented.

Background Information

2009 Audit Work Plan, report (October 17, 2008) from the Auditor General, including Appendices 1, 2 and 3

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16434.pdf>)

AU9.8	ACTION			Ward: All
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Auditor General's Office - 2009 Budget

(October 14, 2008) Report from the Auditor General

Recommendations

The Auditor General recommends that:

1. The Audit Committee approve the attached 2009 budget for the Auditor General's Office and forward it to the Budget Committee.

Financial Impact

The 2009 budget request for the Auditor General's Office is \$4,336,074 which is \$66,445 in excess of the 2008 final budget of \$4,269,629. The proposed budget contains audit fees in the amount of \$440,755 relating to the external financial audit. The Auditor General has no control

over the external audit fees paid to the external audit firms as the amount is pre-determined based on the Council approved two-year contract extension for fiscal years 2008 and 2009.

An analysis of the budget request is as follows:

	2009 Budget Request	2008 Approved Budget	Increase	%
Budget	\$4,336,074	\$4,269,629	\$66,445	1.6

The majority of the Auditor General's 2009 budget request consists of salaries and benefits. If the amount of \$440,755 for external audit fees is excluded from the budget of the Auditor General's Office, the percentage of the salaries and benefits to the total budget is just over 96 per cent.

Summary

This report provides information relating to the 2008 budget for the Auditor General's Office and a recommended budget for approval by the Audit Committee.

The Auditor General's 2009 budget request is for \$4,336,074 which is \$66,445, (1.6 per cent) greater than the Office's 2008 Council approved budget.

Background Information

Auditor General's Office - 2009 Budget

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16441.pdf>)

Appendix 1 - Auditor General's Office 2009 Budget

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16442.pdf>)

Attachment 1 - The Auditor General's Office - Organizational Chart and Workforce as of December 31, 2007 and 2008

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16443.pdf>)

Attachment 2, headed External Quality Control Review of the Auditor General's Office, and Attachment 3, letter from the National Association of Local Government Auditors

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16444.pdf>)

AU9.9	Information			Ward: All
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Auditor General's External Peer Review - 2009

(September 25, 2008) Report from the Auditor General

Summary

The purpose of this report is to provide the Audit Committee with information regarding the Auditor General's proposed external peer review.

Government Auditing Standards state that "Audit organizations performing audits and attestation engagements in accordance with GAGAS (Generally Accepted Government Auditing Standards) must have an external peer review performed by reviewers independent of the audit organization being reviewed at least once every 3 years."

Background Information

Auditor General's External Peer Review - 2009, report (September 25, 2008) from the Auditor General

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16432.pdf>)

AU9.10	ACTION			Ward: All
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Arenas - 2007 Audited Financial Statements and Management Letters

(October 16, 2008) Report from the Auditor General

Recommendations

The Auditor General recommends that:

1. City Council receive for information, the 2007 audited financial statements and management letters of Arenas attached as Appendices.

Summary

The purpose of this report is to provide the Audit Committee and City Council with the 2007 audited financial statements and management letters of two Arenas, North Toronto Memorial Arena and Ted Reeve Community Arena.

The 2007 audited financial statements for five Arenas and management letters for four Arenas were previously submitted to Audit Committee after approval by their respective Boards of Management. The outstanding financial statements and management letter for Leaside Memorial Community Gardens Arena will be tabled at the next meeting of Audit Committee.

Background Information

Arenas - 2007 Audited Financial Statements and Management Letters - report (October 16, 2008) from the Auditor General

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16504.pdf>)

Appendix 1 - Committee of Management of the North Toronto Memorial Arena - 2007 Audited Financial Statements

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16428.pdf>)

Appendix 2 - Committee of Management for the Ted Reeve Community Arena - 2007 Audited Financial Statements

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16429.pdf>)

Appendix 3 - Committee of Management for the North Toronto Memorial Arena - Management Letter

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16431.pdf>)

Attachment to Appendix 3 - Committee of Management for the North Toronto Memorial Arena - Response to Management Letter

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16430.pdf>)

Appendix 4 - Committee of Management for the Ted Reeve Community Arena - Management Letter

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16433.pdf>

AU9.11	Information			Ward: All
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Update: Review of Sexual Assault Investigations - Toronto Police Service

(October 22, 2008) Report from the Chair, Toronto Police Services Board

Summary

The purpose of this report is to provide the Audit Committee with a report on the deferral of the Follow-Up Audit on the “Review of the Investigations of Sexual Assaults – Toronto Police Service” prepared by the Auditor General, and a report on the “Review of Sexual Assault Investigations” prepared by William Blair, Chief of Police.

Background Information

Update: Review of Sexual Assault Investigations - Toronto Police Service - report (October 22, 2008) from the Chair, TPSB

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16502.pdf>

Follow-Up Audit on the Review of the Investigation of Sexual Assaults - Toronto Police Service - report (September 29, 2008) from the Auditor General

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16503.pdf>

(Deferred from July 10, 2008 - 2008.AU8.7)

AU9.12	Information			Ward: All
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Inventory of Major Deposits

(June 23, 2008) Report from the Treasurer

Summary

This report provides a summary of the major deposits held by the City as at April 25, 2008, describes how they are administered and outlines the steps taken by staff to improve the management of these deposits.

Background Information

Inventory of Major Deposits - report (June 23, 2008) from the Treasurer

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16225.pdf>

Inventory of Major Deposits - Appendices A & B

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16226.pdf>

AU9.13	Information			Ward: All
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Property Tax and Water Credit Balances

(October 17, 2008) Report from the Acting Treasurer

Summary

This report provides information on credit balances in the City's property tax and water accounts.

Background Information

Property Tax and Water Credit Balances - report (October 17, 2008) from the Acting Treasurer (<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16309.pdf>)

(Deferred from July 10, 2008 - 2008.AU8.4)

AU9.14	Information			Ward: All
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City of Toronto Sinking Funds - 2007 Audited Financial Statements

(June 24, 2008) Report from the Treasurer

Summary

The purpose of this report is to present the City of Toronto's Sinking Fund Financial Statements for the year ended December 31, 2007 (Appendix A) to the Audit Committee for information

Background Information

Sinking Fund - 2007 Audited Financial Statements, report (June 24, 2008) from the Treasurer (<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16222.pdf>)

City of Toronto Sinking Funds - Appendix A - 2007 Financial Statements (<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16223.pdf>)

City of Toronto Sinking Funds - Appendix B - 2007 Audit Results (<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16224.pdf>)

AU9.15	Information			Ward: All
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City of Toronto Pension Plans - Audited Financial Statements for Year Ending December 31, 2007

(October 17, 2008) Report from the Acting Treasurer

Summary

This report will present the financial statements for the City of Toronto Pension Plans for the year ending December 31, 2007.

Background Information

City of Toronto Pension Plans, Audited Financial Statements for Year Ending December 31, 2007 - report (October 17, 2008) from the Acting Treasurer

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16330.pdf>)

The Pension Fund of the Corporation of the City of York Employee Pension Plan - Financial Statements, December 31, 2007

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16333.pdf>)

The Fund of the Metropolitan Toronto Pension Plan - Financial Statements, December 31, 2007

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16334.pdf>)

The Fund of the Metropolitan Toronto Police Benefit Fund - Financial Statements, December 31, 2007

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16335.pdf>)

The Fund of the Toronto Civic Employees' Pension and Benefit Fund - Financial Statements, December 31, 2007

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16336.pdf>)

The Fund of the Toronto Fire Department Superannuation and Benefit Fund - Financial Statements, December 31, 2007

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16337.pdf>)

AU9.16	Information			Ward: All
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Toronto Community Housing Corporation - 2007 Audited Consolidated Annual Financial Statements

(July 22, 2008) Letter from City Council

Summary

City Council on July 15, 16 and 17, 2008, adopted Executive Committee Item EX22.10, headed "Toronto Community Housing Corporation - Annual Report to Shareholder, 2007 Audited Consolidated Annual Financial Statements and Annual General Meeting", without amendment, and in so doing, referred the Toronto Community Housing Corporation's 2007 audited annual consolidated financial statements and the auditor's report dated March 28, 2008, to the City Audit Committee for its information.

Background Information

Letter (July 22, 2008) from City Council - Toronto Community Housing Corp. 2007 Financial Statements

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16234.pdf>)

Consolidated Financial Statements - Toronto Community Housing Corp. December 31, 2007,

including the Auditor's report (March 28, 2008)

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16235.pdf>)

Executive Committee Item EX22.10, adopted by City Council on July 15, 16 and 17, 2008

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16236.pdf>)

AU9.17	ACTION			Ward: All
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Business Improvement Areas (BIAs) - 2007 Audited Financial Statements - Report No. 2

(October 21, 2008) Report from the Acting Treasurer and the Director, Business Services, Economic Development, Culture and Tourism

Recommendations

The Acting Treasurer and the Director, Business Services, Economic Development, Culture and Tourism recommend that:

1. the Audit Committee consider and forward to City Council for approval the 2007 audited financial statements and management letters of the thirty-two Business Improvement Areas attached as Appendices A-1 to JJ-1.

Financial Impact

There are no financial implications resulting from this report.

The Acting Deputy City Manager and Chief Financial Officer has reviewed this report and agrees with the financial impact information.

Summary

The purpose of this report is to present the 2007 audited financial statements and management letters of thirty-two Business Improvement Areas (BIAs) to City Council for approval.

Background Information

Business Improvement Areas (BIAs) - 2007 Audited Financial Statements - Report No. 2 - staff report (October 21, 2008)

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16505.pdf>)

Appendix A-1 - Albion-Islington Business Improvement Area - 2007 Audited Financial Statements

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16371.pdf>)

Appendix A-2 - Albion-Islington Business Improvement Area Management Letter

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16372.pdf>)

Appendix B-1 - Bloor Annex Business Improvement Area - 2007 Audited Financial Statements

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16373.pdf>)

Appendix C-1 - Bloor by the Park Business Improvement Area - 2007 Audited Financial Statements

(<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16374.pdf>)

Appendix D-1 - Bloordale Village Business Improvement Area - 2007 Audited Financial Statements

- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16375.pdf>
Appendix E-1 - Bloor Street Business Improvement Area - 2007 Audited Financial Statements
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16376.pdf>
Appendix F-1 - Chinatown Business Improvement Area - 2007 Audited Financial Statements
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16377.pdf>
Appendix F-2 - Chinatown Management Letter
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16378.pdf>
Appendix G-1 - College Promenade Business Improvement Area - 2007 Audited Financial Statements
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16379.pdf>
Appendix H-1 - Dovercourt Village Business Improvement Area - 2007 Audited Financial Statements
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16380.pdf>
Appendix I-1 - Downtown Yonge Business Improvement Area - 2007 Audited Financial Statements
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16381.pdf>
Appendix J-1 - Dundas West Business Improvement Area - 2007 Audited Financial Statements
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16382.pdf>
Appendix K-1 - Emery Village Business Improvement Area - 2007 Audited Financial Statements
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16383.pdf>
Appendix K-2 - Emery Village Business Improvement Area Management Letter
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16384.pdf>
Appendix L-1 - Fairbank Village Business Improvement Area - 2007 Audited Financial Statement
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16385.pdf>
Appendix M-1 - Forest Hill Village Business Improvement Area - 2007 Audited Financial Statements
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16386.pdf>
Appendix N-1 - Gerrard India Bazaar Business Improvement Area - 2007 Audited Financial Statements
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16387.pdf>
Appendix N-2 - Gerrard India Bazaar Business Improvement Area - 2007 Audited Financial Statements
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16388.pdf>
Appendix O-1 - Greektown on the Danforth Business Improvement Area - 2007 Audited Financial Statements
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16389.pdf>
Appendix O-2 - Greektown on the Danforth Business Improvement Area Management Letter
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16390.pdf>
Appendix P-1 - Hillcrest Village Business Improvement Area - 2007 Audited Financial Statements
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16391.pdf>
Appendix Q-1 - Junction Gardens Business Improvement Area - 2007 Audited Financial Statements
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16392.pdf>
Appendix Q-2 - Junction Gardens Business Improvement Area Management Letter
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16393.pdf>
Appendix R-1 - Kennedy Road Business Improvement Area - 2007 Audited Financial Statements
- <http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16394.pdf>
Appendix S-1 - Long Branch Business Improvement Area - 2007 Audited Financial Statements

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16395.pdf>

Appendix T-1 - Mimico Village Business Improvement Area - 2007 Audited Financial Statements

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16396.pdf>

Appendix T-1 - Mimico Village Business Improvement Area - 2007 Audited Financial Statements

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16397.pdf>

Appendix U-1 - Mirvish Village Business Improvement Area - 2007 Audited Financial Statements

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16398.pdf>

Appendix V-1 - Pape Village Business Improvement Area - 2007 Audited Financial Statements

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16399.pdf>

Appendix W-1 - St. Clair Avenue West Business Improvement Area - 2007 Audited Financial Statements

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16400.pdf>

Appendix X-1 - St. Lawrence Neighbourhood Business Improvement Area - 2007 Audited Financial Statements

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16401.pdf>

Appendix Y-1 - The Eglinton Way Business Improvement Area - 2007 Audited Financial Statements

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16402.pdf>

Appendix Y-2 - The Eglinton Way Business Improvement Area - 2007 Audited Financial Statements

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16403.pdf>

Appendix Z-1 - Upper Village Business Improvement Area - 2007 Audited Financial Statements

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16404.pdf>

Appendix AA-1 - Village of Islington Business Improvement Area - 2007 Audited Financial Statements

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16405.pdf>

Appendix BB-1 - West Queen West Business Improvement Area - 2007 Audited Financial Statements

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16406.pdf>

Appendix CC-1 - Weston Village Business Improvement Area - 2007 Audited Financial Statements

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16407.pdf>

Appendix CC-2 - Weston Village Business Improvement Area Management Letter

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16408.pdf>

Appendix DD-1 - Wexford Heights Business Improvement Area - 2007 Audited Financial Statements

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16409.pdf>

Appendix DD-2 - Wexford Heights Business Improvement Area Management Letter

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16410.pdf>

Appendix EE-1 - Wychwood Heights Business Improvement Area - 2007 Audited Financial Statements

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16411.pdf>

Appendix FF-1 - York-Eglinton Business Improvement Area - 2007 Audited Financial Statements

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16412.pdf>

Appendix FF-2 - York-Eglinton Business Improvement Area Management Letter

<http://www.toronto.ca/legdocs/mmis/2008/au/bgrd/backgroundfile-16413.pdf>

Appendix GG-1 - Various Business Improvement Areas Management Letters

(Appendices A-1 to GG-1 were distributed to Members of Council only and are available through the City Clerk's Office.)