

Budget Committee

Meeting No.	27	Contact	Merle MacDonald, Committee Administrator
Meeting Date	Monday, February 25, 2008	Phone	416-392-7340
Start Time	9:30 AM	E-mail	buc@toronto.ca
Location	Committee Room 1, City Hall		

Budget Committee		
Councillor Shelley Carroll (Chair) Councillor Paul Ainslie (Vice-Chair) Councillor Maria Augimeri	Councillor A. A. Heaps Councillor Joe Mihevc	Councillor Gord Perks Councillor Kyle Rae

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Declarations of Interest under the Municipal Conflict of Interest Act

Confirmation of Minutes – January 28, February 4 and February 5, 2008

Communications/Reports

REGULAR BUSINESS ITEMS

BU27.1	Information			
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Verbal Update On 2007 Preliminary Operating Variance

(February 19, 2008) Report from Deputy City Manager and Chief Financial Officer

Summary

Verbal report.

BU27.2	ACTION			Ward: All
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AOCC Settlement of Operating Results for Year 2006

(January 22, 2008) Report from Deputy City Manager and Chief Financial Officer

Recommendations

The Deputy City Manager and Chief Financial Officer recommends that:

1. the accumulated surpluses of \$3,265 be paid to the City of Toronto for two AOCCs and be used to partially fund the payment of operating deficits of \$46,737 for the other eight AOCC Community Centres core administration operations resulting in a net payment of \$43,472 as detailed in Appendix 1.

Financial Impact

The total surpluses of \$3,265 from two Community Centres will partially offset the funding of total deficits of \$46,737, resulting in a net payment of \$43,472 from the City to the AOCCs in 2007 arising mainly from the Core Administration Operations' year end results for 2006. The amount will be funded from under-expenditures reported through the final 2007 year-end variance report.

A summary of net funding to the City/Community Centre is attached as Appendix 1.

Summary

This report recommends settlement with the 10 Community Centres (Association of Community Centres or AOCCs) on their Core Administration Operations for 2006 based on audited financial results.

Background Information

AOCC Settlement of Operating Results for Year 2006

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-11273.pdf>

BU27.3	ACTION			
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Allocation of Surplus Funds to the Zoo Stabilization Reserve Fund

(December 13, 2007) Letter from Board of Management of the Toronto Zoo

Recommendations

The Board of Management of the Toronto Zoo requests that the Budget Committee consider allocating any surplus funds from the Toronto Zoo in 2007 to the Zoo Stabilization Reserve Fund, in order that such funds can be allocated towards future Zoo operations.

Summary

Advising that The Board of Management of the Toronto Zoo on December 11 and 13, 2007, considered a report (December 10, 2007) from the Chief Operating Officer submitting, for information, the 2007 preliminary operating results for the period ending November 30, 2007.

Background Information

Letter - Allocation of Surplus Funds to the Zoo Stabilization Reserve Fund

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10949.pdf>)

Att 1 - Report

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10950.pdf>)

BU27.4	Information			
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Chief General Manager's Report Periods 8, 9 & 10 - August 5 to November 3, 2007.

(December 7, 2007) Letter from General Secretary, Toronto Transit Commission

Summary

Letter received from Toronto Transit Commission advising that at its meeting on Thursday, December 6, 2007 considered the report entitled " Chief General Manager's Report Periods 8, 9 & 10 - August 5 to November 3, 2007".

Background Information

Letter - Chief General Manager's Report Periods 8, 9 & 10 - August 5 to November 3, 2007

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10973.pdf>)

Att 1 - Report

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10975.pdf>)

BU27.5	Information			
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Chief General Manager's Report Period 11 - November 4 to December 1, 2007.

(January 24, 2008) Letter from General Secretary, Toronto Transit Commission

Summary

Letter received from Toronto Transit Commission advising that at its meeting on Thursday, December 6, 2007 considered the report entitled " Chief General Manager's Report Period 11 - November 4 to December 1, 2007".

Background Information

Letter from TTC - Chief General Manager's Report Period 11 - November 4 to December 1, 2007".

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10979.pdf>

Att 1

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10980.pdf>

BU27.6	ACTION			
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Province of Ontario's Draft Initial Proposed Transportation Accessibility Standard

(December 6, 2007) Letter from Planning and Growth Management Committee

Recommendations

The Planning and Growth Management Committee recommended to the Budget Committee that any additional costs to accommodate the goal of the Toronto Transit Commission to provide 100% accessible vehicles and stations be funded through the Transportation Division's State of Good Repairs budget.

Summary

Advising that the Planning and Growth Management Committee on November 29, 2007, gave consideration to a letter (October 1, 2007) from the General Secretary, Toronto Transit Commission respecting the report, entitled "Province of Ontario's Draft Initial Proposed Transportation Accessibility Standard".

Background Information

Province of Ontario's Draft Initial Proposed Transportation Accessibility Standard

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10969.pdf>

Att 1

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10970.pdf>)

Att 2

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10971.pdf>)

2008 OPERATING BUDGET

BU27.7	ACTION			
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Review of 2008 Operating Budget

Summary

Further review of the 2008 Operating Budget.

CORPORATE

7a City-Wide Security Plan

(Deferred from February 11, 2008 - 2008.BU26.2)

(February 4, 2008) Report from City Manager

Recommendations

(As amended by the Budget Committee on February 11, 2008)

The City Manager recommends that:

1. Further improvements and enhancements be made to the current Corporate Security framework with the objective of enhancing corporate standards and further centralizing those security functions which have City-wide implications.
2. The Corporate Security Unit will undertake further consultations with the affected divisions and review existing divisional security plans and create plans for divisions currently without plans and report back in the fall of 2008.
3. *Staff report to the Budget Committee in July 2008 on the comparator information and options utilized by other major cities, and that staff report on the framework and implementation as they relate to ABCs.*
4. *That the framework for the City-wide Security Plan include advice on civilian oversight, independent complaints process, access and equity hiring and training, and environmental design measure.*

5. *That the City Manager request all City Divisions to declare a moratorium on new Security Staff hirings for 2009 until the City's Security Plan is submitted to the Executive Committee.*
6. The appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

Financial Impact

1. There are no new financial requirements emanating from this report.
2. The total amounts currently spent on security for Category 1 and 2 divisions (See Attachment 1) is approximately \$11 million. The amount spent on security for Category 3 divisions (See Attachment 1) is undetermined at this time, as this cost is integrated into general maintenance funds
3. The Deputy City Manager and Chief Financial Officer has reviewed this report and agrees with the financial impact information.

Summary

As part of the 2007 Operating Budget, the City Manager was asked to report on a City-Wide Security Plan prior to the 2008 Operating Budget process. What is being proposed is a synopsis of the City's overall approach to security matters in the context of sharing resources, ensuring that baseline standards are set, and identifying the gaps between the current state and the established standards.

While some City divisions and Agencies, Boards, and Commissions have internal security plans which guide their present and future needs for operating and capital security, there exists no overall security plan that encompasses all the plans under one umbrella.

This report provides a synopsis of the Corporate Security framework and the details of the required improvements and enhancements to produce the City-Wide Security Plan. A further report will be tabled in the fall of 2008 on the completed City-Wide Security Plan.

Background Information

City-Wide Security Plan

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10889.pdf>

City-Wide Security Plan Attachment 1

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10890.pdf>

SOLID WASTE MANAGEMENT SERVICES

7b Final 2008 Fees - Getting to 70% Diversion by 2010

(Deferred from February 11, 2008 - 2008.BU26.8)

(February 4, 2008) Report from General Manager, Solid Waste Management Services and the Deputy City Manager and Chief Financial Officer

Recommendations

The General Manager, Solid Waste Management Services and the Deputy City Manager and Chief Financial Officer recommend that:

1. the fees set out in Attachment A – “Residential Solid Waste Rate Structure, 2008 Fees” be adopted for 2008 and that fees for future years be included as part of the annual operating budget submission, to be effective January 1st in each calendar year;
2. the billing details and administrative fees set out in Attachment B to this report be adopted;
3. the volume-based rate structure commence on or about:
 - a. July 1, 2008 for residential bulk collection customers (i.e. multi-unit residential buildings including town homes currently receiving bulk waste collection); and
 - b. November 1, 2008 for residential curb side collection customers (i.e. single family residential buildings including town homes and small multi-unit dwellings currently receiving curb side collection)
4. the City not provide amnesty days or an amnesty for moving-out waste at the time of a residential move; and
5. the City Solicitor be authorized to introduce any necessary bill into Council.

Financial Impact

Allocation of Projected Revenue from the Volume-based Rate Structure

The new volume-based rate structure is expected to generate \$75.417 million in additional revenue for 2008. This additional revenue consists of \$53.250 million generated from multi-unit residential customers for the six month period from July 1 to December 31 and \$22.167 million generated from single family residential customers for the two month period from November 1 to December 31, 2008. Of the \$75.417 million collected, \$17.667 million will be used to fund new waste diversion initiatives in 2008. This amount includes the cost of repayment of debt for Solid Waste Management capital projects as well as a contribution to the Waste Management Reserve Fund for Capital and stabilization. The balance of funding of \$58.079 million will fund the tax rebate program in 2008 through the Non-Program Operating Budget. In addition, \$3 million from other revenue sources will also fund new diversion initiatives in 2008.

The following table summarizes the budget implications in 2008 and 2009 as Solid Waste Management Services transitions from being funded through property taxes to being funded from volume-based user fees:

\$ millions	2008 Budget						2009 Budget					
	Solid Waste Management			Non-Program Tax Rebate			Solid Waste Management			Non-Program Tax Rebate		
	Gross	Rev	Net	Gross	Rev	Net	Gross	Rev	Net	Gross	Rev	Net
Base Operating Budget	256.4	74.2	182.2	-	-		276.7	152.6	124.1	58.1	-	58.1
Total Base Adjustments	-	58.1	(58.1)	58.1	-	58.1	6.5	121.0	(114.6)	124.1	-	124.1
Base Operating Budget Revised	256.4	132.3	124.1	58.1	-	58.1	283.2	273.7	9.5	182.2	-	182.2
New Revenue Allocation:												
Base Pressures			-			-		9.5	(9.5)			-
New Service Priorities	13.1	13.1	-	-	-	-	12.1	12.1	-	-	-	-
Capital Debt Charges	1.8	1.8	-				8.9	8.9	-			
Contribution to Reserve Fund (incl. Capital & Stabilization)	5.4	5.4	-				19.1	19.1	-			
sub-total New Revenue Allocation:	20.3	20.3	-				40.1	40.1	-			
Operating Budget (at Year-end)	276.7	152.6	124.1	58.1	-	58.1	323.3	323.3	-	182.2	-	182.2

As the user fees are phased-in over 2008, the Solid Waste Management Services net budget will be reduced from \$182.2 million to \$124.1 million. Thus, the 2008 Recommended Operating Budget will be revised twice: in July 2008, for implementation of the multi-unit residential rate structure and in November 2008, for implementation of the single-family rate structure. The 2008 budget will be revised to \$276.7 million gross and \$124.1 million net to reflect these adjustments and the tax revenues will be re-allocated to fund the part-year implementation of the rebate program.

For 2009, user fees will increase by 3.5% and will fund base pressures, new waste diversion initiatives and repayment of capital debt with the remaining balance, totalling \$19.1 million, used to contribute to the reserve fund. As the user fees will be collected for the full year, the total budget will be funded by a combination of user fees and other sources such as WDO (Waste Diversion Ontario) and the sale of recyclable materials and, in addition, property tax revenues will fully fund the rebate program.

Potential Impact of Amnesty Days

Toronto does not currently provide this service so it is difficult to accurately estimate the financial impact of amnesty days. However, if the city chooses to provide three amnesty days per year and a move-out amnesty, it would represent an additional Operating Budget pressure estimated to be \$10 million per year as follows:

Amnesty	Lost Revenue (\$m)			Extra Trucks and Crews	Total Cost (\$m)
	Single-Residential	Multi-Residential	Total		
3 Days	4.000	3.000	7.000	1.852	8.852
1 Moving Day	0.482	0.526	1.008	0.148	1.156
Total	4.482	3.526	8.008	2.000	10.008

If amnesty days and/or moving-out amnesty days are approved, higher fees would be required for the volume-based rate structure to offset the lost revenue and additional costs.

The Deputy City Manager and Chief Financial Officer has reviewed this report and concurs with the financial impact statement.

Summary

In June 2007, City Council adopted the recommendations in Executive Committee report EX9.1 entitled “Proposed Initiatives and Financing Model to Get to 70% Solid Waste Diversion by 2010”, as amended, (herein referred to as “Amended Report EX9.1”) which described a series of new waste diversion initiatives to achieve 70% diversion by 2010 and a volume-based solid waste rate system which would raise the approximately \$54 million additional revenue necessary to achieve the 70% diversion goal and provide a financial incentive to residents in single and multi-unit homes to reduce waste.

Amended Report EX9.1 directed staff to report back through the 2008 budget process on the final commencement date, the volume-based rates, and the grant amounts for 2008.

In November 2007, City Council adopted the recommendations in Public Works & Infrastructure Committee report PW11.13 entitled “Response to Council Motions – Getting to 70% Diversion by 2010”, as amended (herein referred to as “Amended Report PW11.13”).

In adopting Amended Reports EX9.1 and PW11.13, City Council approved two changes to the volume-based rate structure from what was originally recommended by staff in Report EX9.1: that the fees for the two smallest waste bins be lowered (from those shown in Report EX9.1) and the fees for the two largest waste bins be increased so that, overall, the total fees remained the same; and that certain bin exchange fees be waived and that the revenue that would have been generated from the bin exchange fees be added to the residential solid waste rate structure. Amended Report PW11.13 also requested staff to report to the January 28, 2008 Budget Committee meeting on the financial implications of providing three amnesty days per year and an amnesty for moving-out waste at the time of a residential move. This report recommends the volume-based rates for 2008 and provides the financial implications of providing amnesty days.

Background Information

Final 2008 Fees - Getting to 70% Diversion by 2010

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10891.pdf>

7c Results of the Request for Proposal No. 0401-07-0059 - Contract for Recycling and Garbage Carts to Single-Family Households Public Works and Infrastructure Committee Item PW 6.16 and PW 7.21

(Deferred from February 11, 2008 - 2008.BU26.8a)

(June 27, 2007) Letter from Public Works and Infrastructure Committee

Summary

Advising that the Public Works and Infrastructure Committee on June 27, 2007, referred the following recommendation contained in the report (May 22, 2007) from the Acting General Manager, Solid Waste Management Services and the Director, Purchasing and Materials Management, to the Budget Committee for consideration during the 2008 budget process, with a request that the appropriate public notice be given with respect to the proposed fees for the cart exchange program:

"2. residents be allowed to request that their cart(s) be exchanged for a different sized cart(s) subject to payment of a cart exchange fee to the City equal to the City's cost of exchanging the cart."

Background Information

Letter from Public Works to Budget Committee re Results of the Request for Proposal No. 0401-07-0059 - Contract for Recycling and Garbage Carts to Single-Family Households (<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10893.pdf>)

Attach 1 - Letter from City Council - Results of the Request for Proposal No. 0401-07-0059 - Contract for Recycling and Garbage Carts to Single-Family Households (<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10894.pdf>)

Attach 2 - City Council Decision on Results of the Request for Proposal No. 0401-07-0059 - Contract for Recycling and Garbage Carts to Single-Family Households (<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10895.pdf>)

Report on Results of the Request for Proposal No. 0401-07-0059 - Contract for Recycling and Garbage Carts to Single-Family Households (<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10892.pdf>)

TORONTO POLICE SERVICE

7d Toronto Police Service – 2008 Operating Budget Request

(Deferred from February 11, 2008 - 2008.BU26.14)

(December 31, 2007) Report from Chair, Toronto Police Services Board

Recommendations

The Toronto Police Services Board recommends that:

1. the Budget Committee approve the 2008 operating budget request for the Toronto Police Service in the amount of \$802.3 million (M), a 2.0% increase over the 2007 approved net operating budget, excluding the impact of 2008 labour contract settlements; and
2. the Budget Committee approve the request for the addition of 24 positions to the Civilian Establishment as outlined in this report.

Financial Impact

If the Budget Committee approves the recommendations contained in this report, it will result in the allocation of funds in the amount of \$802.3M, which is a 2.0% increase over the 2007 net operating budget.

Summary

The purpose of this report is to provide the City of Toronto Budget Committee with the 2008 operating budget request for the Toronto Police Service.

Background Information

Report from Toronto Police Service - 2008 Operating Budget Request
<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10896.pdf>

TORONTO PUBLIC HEALTH

7e Toronto Public Health 2008 Operating Budget Request

(Deferred from February 11, 2008 - 2008.BU26.16)

(September 19, 2007) Letter from Board of Health

Recommendations

The Board of Health recommends to the Budget Committee that:

1. City Council approve a Toronto Public Health 2008 Operating Budget request of \$218,943.2 thousand gross/\$51,150.9 thousand net as summarized in Table 1, “2008 Operating Budget Request”.
2. City Council approve the list of budget adjustments included in Table 3, “Summary of 2008 Base Budget Changes from 2007 Operating Budget” of this report totalling an increase of \$7,946.6 thousand gross \$753.5 thousand net.
3. City Council continue to invest sufficient municipal funds to strengthen public health services in Toronto as recommended by the Walker expert panel and the Campbell commission, and to leverage 75 percent provincial funding to promote and protect the health of the Toronto population.
4. the Budget Committee consider service reduction options as summarized in Table 4, “Summary of 2008 Service Reduction Options” of this report totalling a budget reduction of \$753.5 thousand gross and net expenditures to achieve the City’s target of a zero net increase over the 2007 Operating Budget.

Financial Impact

The TPH 2008 Operating Budget request totals \$218,943.2 thousand gross / \$51,150.9 thousand net. This request represents an increase of \$7,946.6 thousand or 3.8 percent in gross

and \$753.5 thousand or 1.5 percent in net expenditures from the 2007 Operating Budget as shown in Table 1 below. The net increase of \$753.5 thousand over the 2007 Operating Budget

is attributable to the base budget increases in compensation including a cost of living allowance, merit adjustments and annualization of 2007 new and enhanced services.

Table 1
Toronto Public Health
2008 Operating Budget Request

	2007 Budget	2008 Request	Change from 2007 Budget	
(\$000s)	\$	\$	\$	%
GROSS EXP.	210,996.6	218,943.2	7,946.6	3.8
REVENUE	160,599.2	167,792.3	7,193.1	4.5
NET EXP.	50,397.4	51,150.9	753.5	1.5
Positions	1,982.5	1,962.0	(20.5)	(1.0)

Note: 2008 Request includes 27.5 positions funded from Capital in the amount of \$2,442.1 thousand gross and \$0 net.

Table 2 – 2008 Operating Budget for Consideration reflects the proposed service reduction of \$753.4 thousand gross and net, thus bringing the total request for the TPH 2008 Operating Budget to \$218,189.9 thousand gross and \$50,397.4 thousand net expenditures in order to achieve the City's target of a zero net increase over the 2007 Operating Budget.

Table 2
Toronto Public Health
2008 Operating Budget for Consideration

	2007 Budget	2008 Request	2008 Service Reduction Options	2008 Budget for Consideration	Change from 2007 Budget	
(\$000s)	\$	\$	\$	\$	\$	%
GROSS EXP.	210,996.6	218,943.2	(753.5)	218,189.7	7,193.1	3.4
REVENUE	160,599.2	167,792.3	0.0	167,792.3	7,193.1	4.5
NET EXP.	50,397.4	51,150.9	(753.5)	50,397.4	(0.0)	(0.0)
Positions	1,982.5	1,962.0	(6.0)	1,956.0	(26.5)	(1.3)

Note: 2008 Request includes 27.5 positions funded from Capital in the amount of \$2,442.1 thousand gross and \$0 net.

The Deputy City Manager and Chief Financial Officer has reviewed this report and agrees with the financial impact information.

Summary

Advising that the Board of Health on September 19, 2007, considered the report (September 14, 2007) from the Medical Officer of Health, entitled "Toronto Public Health 2008 Operating

Budget Request".

Background Information

Letter from Board of Health re Toronto Public Health 2008 Operating Budget Request
<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10909.pdf>

Report on Toronto Public Health 2008 Operating Budget Request
<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10910.pdf>

TORONTO TRANSIT COMMISSION - CONVENTIONAL

7f 2008 TTC Operating Budget

(Deferred from February 11, 2008 - 2008.BU26.18)

(November 20, 2007) Letter from General Secretary, Toronto Transit Commission

Recommendations

The Toronto Transit Commission recommends that:

1. Council approve the required 2008 Transit Operating subsidy to the TTC;
2. Council confirm the establishment of an additional long-term subsidy receivable in the amount of \$17.6 million to cover post-retirement benefit non-cash expenses for 2008 consistent with previous accounting treatment approved by Council; and
3. Council approve the contribution of any 2007 net operating surplus to the TTC Stabilization Reserve Fund for utilization against the 2008 TTC Operating Budget shortfall.

Summary

Advising of the action taken by the Toronto Transit Commission on November 14, 2007.

Background Information

Letter received from Toronto Transit Commission re : 2008 TTC Operating Budget
<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10911.pdf>

Report on 2008 TTC Operating Budget
<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10912.pdf>

7g Executive Committee Item 10.44 Service Increases to Respond to Unanticipated Ridership Growth

(Deferred from February 11, 2008 - 2008.BU26.19)

(October 25, 2007) Letter from City Clerk

Summary

Advising that City Council on October 22 and 23, 2007 referred Executive Committee Item 10.44, entitled "Service Increases to Respond to Unanticipated Ridership Growth", to the Budget Committee for consideration during the 2008 Budget process.

Background Information

Letter from City Council re Service Increases to Respond to Unanticipated Ridership Growth (<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10913.pdf>)

City Council Decision Document re Service Increases to Respond to Unanticipated Ridership Growth

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10914.pdf>)

Letter from Budget Committee to City Council together with TTC letter re Service Increases to Respond to Unanticipated Ridership Growth

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10915.pdf>)

TORONTO TRANSIT COMMISSION – WHEEL-TRANS

7h 2008 Wheel-Trans Operating Budget.

(Deferred from February 11, 2008 - 2008.BU26.20)

(November 15, 2007) Letter from General Secretary, Toronto Transit Commission

Recommendations

The Toronto Transit Commission recommends that Council:

1. approve the required City 2008 Operating Subsidy for the Wheel-Trans Operation; and
2. confirm the establishment of an additional receivable in the amount of \$830,000 to cover post-retirement benefit non-cash expenses for 2008 consistent with previous accounting treatment approved by Council.

Summary

Advising of the action taken by the Toronto Transit Commission on November 14, 2007.

Background Information

Letter from TTC - re 2008 Wheel-Trans Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10920.pdf>)

Report from TTC - 2008 Wheel-Trans Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10919.pdf>)

Appendix A - 2008 Operating Budget Summary

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10921.pdf>)