

Budget Committee

Meeting No. 27 Meeting Date Monday, February 25, 2008 Start Time 9:30 AM Location Committee Room 1, City Hall	Contact Merle MacDonald, Committee Administrator Phone 416-392-7340 E-mail buc@toronto.ca
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Attendance

Members of the Budget Committee were present for some or all of the time periods indicated under the section headed “Meeting Sessions”, which appears at the end of the Minutes.

Councillor Shelley Carroll, Chair	X
Councillor Paul Ainslie, Vice-Chair	X
Councillor Maria Augimeri	X
Councillor A.A. Heaps	X
Councillor Joe Mihevc	X
Councillor Gord Perks	X
Councillor Kyle Rae	X

Also Present:

Councillor Janet Davis	Councillor Pam McConnell
Councillor Glenn De Baeremaeker	Councillor John Parker
Councillor Doug Holyday	Councillor Adam Vaughan

Confirmation of Minutes

On motion by Councillor Ainslie, the Minutes of the meeting of the Budget Committee held on January 28, February 4 and 5, 2008, were confirmed.

BU27.1	Information	Received		
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Verbal Update On 2007 Preliminary Operating Variance

(February 19, 2008) Report from Deputy City Manager and Chief Financial Officer

Summary

Verbal report.

Decision Advice and Other Information

On motion by Councillor Perks, the Budget Committee received the verbal update from the Deputy City Manager and Chief Financial Officer for information.

BU27.2	ACTION	Adopted		Ward: All
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AOCC Settlement of Operating Results for Year 2006

(January 22, 2008) Report from Deputy City Manager and Chief Financial Officer

Recommendations

The Deputy City Manager and Chief Financial Officer recommends that:

1. the accumulated surpluses of \$3,265 be paid to the City of Toronto for two AOCCs and be used to partially fund the payment of operating deficits of \$46,737 for the other eight AOCC Community Centres core administration operations resulting in a net payment of \$43,472 as detailed in Appendix 1.

Financial Impact

The total surpluses of \$3,265 from two Community Centres will partially offset the funding of total deficits of \$46,737, resulting in a net payment of \$43,472 from the City to the AOCCs in 2007 arising mainly from the Core Administration Operations' year end results for 2006. The amount will be funded from under-expenditures reported through the final 2007 year-end variance report.

A summary of net funding to the City/Community Centre is attached as Appendix 1.

Summary

This report recommends settlement with the 10 Community Centres (Association of Community Centres or AOCCs) on their Core Administration Operations for 2006 based on audited financial results.

Committee Recommendations

On motion by Councillor Rae, the Budget Committee recommended to the Executive Committee that City Council approve:

1. That the accumulated surpluses of \$3,265 be paid to the City of Toronto for two AOCCs and be used to partially fund the payment of operating deficits of \$46,737 for the other eight AOCC Community Centres core administration operations resulting in a net payment of \$43,472 as detailed in Appendix 1 of the report.

Links to Background Information

AOCC Settlement of Operating Results for Year 2006
<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-11273.pdf>

BU27.3	ACTION	Received		
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Allocation of Surplus Funds to the Zoo Stabilization Reserve Fund

(December 13, 2007) Letter from Board of Management of the Toronto Zoo

Recommendations

The Board of Management of the Toronto Zoo requests that the Budget Committee consider allocating any surplus funds from the Toronto Zoo in 2007 to the Zoo Stabilization Reserve Fund, in order that such funds can be allocated towards future Zoo operations.

Summary

Advising that the Board of Management of the Toronto Zoo on December 11 and 13, 2007, considered a report (December 10, 2007) from the Chief Operating Officer submitting, for information, the 2007 preliminary operating results for the period ending November 30, 2007.

Decision Advice and Other Information

On motion by Councillor Ainslie, the Budget Committee received the item and the briefing note for information.

Links to Background Information

Letter - Allocation of Surplus Funds to the Zoo Stabilization Reserve Fund

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10949.pdf>

Att 1 - Report

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10950.pdf>

3a 2008 BUDGET BRIEFING NOTE: Zoo Stabilization Reserve Fund Contribution

(January 31, 2008) Briefing Note from Acting Chief Executive Officer, Toronto Zoo

Summary

The purpose of this briefing note is to request that the Budget Committee consider allocating any surplus operating funds from the Toronto Zoo in 2007 to the Zoo Stabilization Reserve Fund.

Links to Background Information

2008 Budget Briefing Note: Zoo Stabilization Reserve Fund Contribution

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-11335.pdf>

BU27.4	Information	Received		
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Chief General Manager's Report Periods 8, 9 & 10 - August 5 to November 3, 2007.

(December 7, 2007) Letter from General Secretary, Toronto Transit Commission

Summary

Letter received from Toronto Transit Commission advising that at its meeting on Thursday, December 6, 2007 considered the report entitled "Chief General Manager's Report Periods 8, 9 & 10 - August 5 to November 3, 2007".

Decision Advice and Other Information

On motion by Councillor Rae, the Budget Committee received the item for information.

Links to Background Information

Letter - Chief General Manager's Report Periods 8, 9 & 10 - August 5 to November 3, 2007
<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10973.pdf>

Att 1 - Report

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10975.pdf>

BU27.5	Information	Received		
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Chief General Manager's Report Period 11 - November 4 to December 1, 2007.

(January 24, 2008) Letter from General Secretary, Toronto Transit Commission

Summary

Letter received from Toronto Transit Commission advising that at its meeting on Thursday, December 6, 2007 considered the report entitled "Chief General Manager's Report Period 11 - November 4 to December 1, 2007".

Decision Advice and Other Information

On motion by Councillor Ainslie, the Budget Committee received the item for information.

Links to Background Information

Letter from TTC - Chief General Manager's Report Period 11 - November 4 to December 1, 2007".

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10979.pdf>

Att 1

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10980.pdf>

BU27.6	ACTION	Received		
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Province of Ontario's Draft Initial Proposed Transportation Accessibility Standard

(December 6, 2007) Letter from Planning and Growth Management Committee

Recommendations

The Planning and Growth Management Committee recommended to the Budget Committee that any additional costs to accommodate the goal of the Toronto Transit Commission to provide 100% accessible vehicles and stations be funded through the Transportation Division's State of Good Repairs budget.

Summary

Advising that the Planning and Growth Management Committee on November 29, 2007, gave consideration to a letter (October 1, 2007) from the General Secretary, Toronto Transit Commission respecting the report, entitled "Province of Ontario's Draft Initial Proposed Transportation Accessibility Standard".

Decision Advice and Other Information

On motion by Councillor Perks, the Budget Committee received the item for information.

Links to Background Information

Province of Ontario's Draft Initial Proposed Transportation Accessibility Standard
<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10969.pdf>

Att 1

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10970.pdf>

Att 2

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10971.pdf>

BU27.7	ACTION	Amended		
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Review of 2008 Operating Budget

Summary

Further review of the 2008 Operating Budget.

Decision Advice and Other Information

The Budget Committee:

- A. Approved the recommendations in the Analyst Briefing Notes as amended by the following actions, subject to final approval of the 2008 Operating Budget:

Parks, Forestry and Recreation

1. That the 2008 Recommended Operating Budget for the Parks, Forestry and Recreation be reduced by \$0.600 million through one-time savings in Parks Services in 2008.

(Motion by Councillor Carroll)

2. That the recommended reduction in Toronto Island Ferry operating hours be reversed and that the \$0.060 million in estimated expenditure savings for 2008 be offset by \$0.060 million of additional ferry revenue, arising from a projected volume increase in ferry usage based on updated 2008 planned summer events.

(Motion by Councillor Ainslie)

3. That the recommended average increase of 21% over the 3% inflation-adjusted 2008 fee rates for recreation user fees and permits be reduced to an average of 5% over the 3% inflation-adjusted 2008 recreation and permit fee rates to support the base budget shortfall in Park, Forestry and Recreation, with all free permit policies and discount rate structures remaining in effect.
4. That the User Fee Revenues included in the Parks, Forestry and Recreation Recommended 2008 Operating Budget be reduced by \$4.164 million.
5. That the recommended closure of Stanley Park outdoor pool for saving of \$0.068 million and 1.4 approved positions be reversed.
6. That the recommended relocation of programs from the G.A. Brown and S.H. Armstrong TDSB pools for savings of \$0.094 million and \$0.068 million, respectively, be reversed.

(Motion by Councillor Carroll)

Social Services

1. The Social Services budgeted caseload be reduced by 2,000 cases (to 77,000 cases) to reflect current caseload data resulting in a reduction of \$20 million (gross) and \$4.2 million (net) to a revised net Social Services 2008 Recommended Operating Budget of \$275.774 million.

(Motion by Councillor Carroll)

Transportation Services (Mechanical Leaf Pick-up)

1. Reinstate the mechanical leaf pick-up program in Etobicoke York, Scarborough and Toronto and East York Districts at the 2006 service levels.
2. The net cost of this service be offset by a corresponding increase of \$125,000 in parking revenues based on 2007 actual experience which surpassed the budget level.
3. The Transportation Services' Recommended 2008 Operating Budget be

increased by \$125,000 (gross) and \$0 (net) to give effect to the above.

(Motion by Councillor Ainslie)

Community Partnership and Investment Program

1. The Community Partnership and Investment Program's Operating Budget recommended increase of \$1.337 million (or 3.2%) be increased by \$0.226 million to \$1.564 million (or 3.75%) and be allocated to the following services:
 - a. \$0.597 million to Toronto Arts Council Grant Program
 - b. \$0.400 million to Major Arts Organizations
 - c. \$0.085 million to Local Arts Services Organizations
 - d. \$0.015 million to Glenn Gould Protégé Award
 - e. \$0.350 million to Community Services Partnership Program
 - f. \$0.117 million to Service Development Program
2. That the City Manager be directed to appoint the General Manager of Economic Development and Culture and the Executive Director of Social Development as champions of the C.P.I.P. program; and further that, prior to the commencement of the 2009 operating budget, the General Manager and Executive Director report on the financial status and requirements of the various sectors that are funded by C.P.I.P., providing a budget request at the beginning of the budget process.
3. That the City Manager and General Manager, Economic Development, Culture and Tourism, review and report back to the Economic Development Committee by September 2008 on how to best facilitate the Toronto Arts Council becoming one of the City's ABCs.
4. That the Director of Culture report on the eligibility of the Toronto International Film Festival Group as a member of the Major Arts Cultural Organizations.

(Motion by Councillor Rae)

Public Health

1. That the two recommended service level reductions (Cease Field Service Response to injured or Distressed Wildlife and Cease Providing Pet Owner Surrender Services) included in the 2008 Recommended Operating Budget for Toronto Public Health (TPH) be reinstated for a total increase of \$551,300.
2. Revenues be increased by \$95,000 within Animal Services and the Medical Officer of Health report to the Board of Health at its April 21, 2008 meeting on details in achieving the revenue target.
3. The additional gross request of \$833,100 for the Dog and Cat Licensing Strategy recommended by the Board of Health in the report entitled "Dog and Cat Licensing Strategy – 2008 Operating Budget Request" be reduced by \$275,000 by deferring the hiring of staff (\$150,000) and reducing expenditures in

advertising/promotions, printing, and others (\$125,000).

4. That any year-end deficit resulting from the Dog and Cat Licensing Strategy initiative be reported to the Board of Health and the Budget Committee, and funded from within the Toronto Animal Services approved budget for 2008 and beyond.

(Motion by Councillor Perks)

Solid Waste Management Services

1. That the fees set out in Attachment A – “Residential Solid Waste Rate Structure, 2008 Fees” be adopted for 2008 and that fees for future years be included as part of the annual operating budget submission, to be effective January 1st in each calendar year.
2. The billing details and administrative fees set out in Attachment B to the report be adopted.
3. The volume-based rate structure commence on or about:
 - a. July 1, 2008 for residential bulk collection customers (i.e. multi-unit residential buildings including town homes currently receiving bulk waste collection).
 - b. November 1, 2008 for residential curb side collection customers (i.e. single family residential buildings including town homes and small multi-unit dwellings currently receiving curb side collection).
4. The City not provide amnesty days or an amnesty for moving-out waste at the time of a residential move.
5. The City Solicitor be authorized to introduce any necessary bill in Council.

(Motion by Councillor Mihevc)

Policy, Planning, Finance and Administration (Climate Change Action Plan – Implementation of Key Program Initiatives)

1. That the Operating Budget impact of \$1.665 million gross, \$1.535 million net in 2008 for Climate Change Action Plan - Implementation of Key Program Initiatives be reduced by \$0.500 million gross and net, as reflected in the Budget Committee 2008 Recommended Operating Budget for Policy, Planning, Finance and Administration.

(Motion by Councillor Perks)

Corporate (Security Plan)

1. That further improvements and enhancements be made to the current Corporate Security framework with the objective of enhancing corporate standards and

further centralizing those security functions which have City-wide implications.

2. The Corporate Security Unit undertake further consultations with the affected divisions and review existing divisional security plans and create plans for divisions currently without plans and report back in the fall of 2008.
3. Staff report to the Budget Committee in July 2008 on the comparator information and options utilized by other major cities, and that staff report on the framework and implementation as they relate to ABCs.
4. That the framework for the City-wide Security Plan include advice on civilian oversight, independent complaints process, access and equity hiring and training, and environmental design measure.
5. That the City Manager request all City Divisions to declare a moratorium on new Security Staff hirings for 2009 until the City's Security Plan is submitted to the Executive Committee.
6. The appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

(Motion by Councillor Ainslie)

Homes for the Aged

1. That the following Recommendation 2 of the Analyst Briefing Notes be deleted:
 - “2. The General Manager of Homes for the Aged explore the potential benefits of conducting another governance structure review of the Homes for the Aged Division before the 2009 Operating Budget Process.”

(Motion by Councillor Rae)

- B. Requested the Deputy City Manager and Chief Financial Officer to submit a corporate report to the Budget Committee meeting of March 6, 2008 regarding the 2008 Budget Committee Recommended Operating Budget.

(Motion by Councillor Carroll)

- C. Deferred consideration of the following recommendation until submission of the requested report:

“11b. The development and maintenance of tourist information and wayfinding signage strategies in connection with the info pillar element of the Street Furniture Program – up to \$300,000, subject to the Executive Director, Tourism, submitting a business case in conjunction with the 2008 budget process.”

(Motion by Councillor Carroll)

D. Received the following items:

- i. (June 27, 2007) letter from the Public Works and Infrastructure Committee, entitled “Results of the Request for Proposal No. 0401-07-0059 – Contract for Recycling and Garbage Carts to Single-Family Households Public Works and Infrastructure Committee Item PW6.16 and PW7.21” (BU27.7c);
- ii. (December 31, 2007) report from the Chair, Toronto Police Services Board, entitled “Toronto Police Service – 2008 Operating Budget Request” (BU27.7d);
- iii. (September 19, 2007) letter from the Board of Health, entitled “Toronto Public Health 2008 Operating Budget Request” (BU27.7e);
- iv. (November 20, 2007) letter from the General Secretary, Toronto Transit Commission, entitled “2008 TTC Operating Budget” (BU27.7f);
- v. (October 25, 2007) letter from the City Clerk, entitled “Executive Committee Item 10.44 Service Increases to Respond to Unanticipated Ridership Growth” (BU27.7g);
- vi. (November 15, 2007) letter from the General Secretary, Toronto Transit Commission” (BU27.7h); and
- vii. (February 21, 2008) letter from the Chief General Manager, Toronto Transit Commission, entitled “Update on 2008 TTC Ridership” (BU27.7i).
(Motion by Councillor Rae)

E. Received the following Briefing Notes:

CITIZEN CENTRED SERVICES “A”

Parks, Forestry and Recreation:

- Aquatics Service Level Changes – Updated with Supplementary Information (Feb 25 – 136)
- Changes to Toronto Island Ferry Fees and Operating Hours (Feb 25 – 143)
(Motion by Councillor Rae)

7a City-Wide Security Plan**(Deferred from February 11, 2008 - 2008.BU26.2)**

(February 4, 2008) Report from City Manager

Recommendations*(As amended by the Budget Committee on February 11, 2008)*

The City Manager recommends that:

1. Further improvements and enhancements be made to the current Corporate Security framework with the objective of enhancing corporate standards and further centralizing those security functions which have City-wide implications.
2. The Corporate Security Unit will undertake further consultations with the affected divisions and review existing divisional security plans and create plans for divisions currently without plans and report back in the fall of 2008.
3. Staff report to the Budget Committee in July 2008 on the comparator information and options utilized by other major *cities*, and that staff report on the framework and implementation as they relate to ABCs.
4. *That the framework for the City-wide Security Plan include advice on civilian oversight, independent complaints process, access and equity hiring and training, and environmental design measure.*
5. *That the City Manager request all City Divisions to declare a moratorium on new Security Staff hirings for 2009 until the City's Security Plan is submitted to the Executive Committee.*
6. The appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

Financial Impact

1. There are no new financial requirements emanating from this report.
2. The total amounts currently spent on security for Category 1 and 2 divisions (See Attachment 1) is approximately \$11 million. The amount spent on security for Category 3 divisions (See Attachment 1) is undetermined at this time, as this cost is integrated into general maintenance funds.
3. The Deputy City Manager and Chief Financial Officer has reviewed this report and agrees with the financial impact information.

Summary

As part of the 2007 Operating Budget, the City Manager was asked to report on a City-Wide Security Plan prior to the 2008 Operating Budget process. What is being proposed is a synopsis of the City's overall approach to security matters in the context of sharing resources, ensuring that baseline standards are set, and identifying the gaps between the current state and the established standards.

While some City divisions and Agencies, Boards, and Commissions have internal security plans which guide their present and future needs for operating and capital security, there exists no overall security plan that encompasses all the plans under one umbrella.

This report provides a synopsis of the Corporate Security framework and the details of the required improvements and enhancements to produce the City-Wide Security Plan. A further report will be tabled in the fall of 2008 on the completed City-Wide Security Plan.

Links to Background Information

City-Wide Security Plan

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10889.pdf>)

City-Wide Security Plan Attachment 1

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10890.pdf>)

7b Final 2008 Fees - Getting to 70% Diversion by 2010

(Deferred from February 11, 2008 - 2008.BU26.8)

(February 4, 2008) Report from General Manager, Solid Waste Management Services and the Deputy City Manager and Chief Financial Officer

Recommendations

The General Manager, Solid Waste Management Services and the Deputy City Manager and Chief Financial Officer recommend that:

1. the fees set out in Attachment A – “Residential Solid Waste Rate Structure, 2008 Fees” be adopted for 2008 and that fees for future years be included as part of the annual operating budget submission, to be effective January 1st in each calendar year;
2. the billing details and administrative fees set out in Attachment B to this report be adopted;
3. the volume-based rate structure commence on or about:
 - a. July 1, 2008 for residential bulk collection customers (i.e. multi-unit residential buildings including town homes currently receiving bulk waste collection)
 - b. November 1, 2008 for residential curb side collection customers (i.e. single family residential buildings including town homes and small multi-unit dwellings currently receiving curb side collection);
4. the City not provide amnesty days or an amnesty for moving-out waste at the time of a residential move; and
5. the City Solicitor be authorized to introduce any necessary bill into Council.

Financial Impact

Allocation of Projected Revenue from the Volume-based Rate Structure

The new volume-based rate structure is expected to generate \$75.417 million in additional revenue for 2008. This additional revenue consists of \$53.250 million generated from multi-

unit residential customers for the six month period from July 1 to December 31 and \$22.167 million generated from single family residential customers for the two month period from November 1 to December 31, 2008. Of the \$75.417 million collected, \$17.667 million will be used to fund new waste diversion initiatives in 2008. This amount includes the cost of repayment of debt for Solid Waste Management capital projects as well as a contribution to the Waste Management Reserve Fund for Capital and stabilization. The balance of funding of \$58.079 million will fund the tax rebate program in 2008 through the Non-Program Operating Budget. In addition, \$3 million from other revenue sources will also fund new diversion initiatives in 2008.

The following table summarizes the budget implications in 2008 and 2009 as Solid Waste Management Services transitions from being funded through property taxes to being funded from volume-based user fees:

\$ millions	2008 Budget						2009 Budget					
	Solid Waste Management			Non-Program Tax Rebate			Solid Waste Management			Non-Program Tax Rebate		
	Gross	Rev	Net	Gross	Rev	Net	Gross	Rev	Net	Gross	Rev	Net
Base Operating Budget	256.4	74.2	182.2	-	-	-	276.7	152.6	124.1	58.1	-	58.1
Total Base Adjustments	-	58.1	(58.1)	58.1	-	58.1	6.5	121.0	(114.6)	124.1	-	124.1
Base Operating Budget Revised	256.4	132.3	124.1	58.1	-	58.1	283.2	273.7	9.5	182.2	-	182.2
New Revenue Allocation:												
Base Pressures			-			-		9.5	(9.5)			-
New Service Priorities	13.1	13.1	-	-	-	-	12.1	12.1	-	-	-	-
Capital Debt Charges	1.8	1.8	-				8.9	8.9	-			
Contribution to Reserve Fund (incl. Capital & Stabilization)	5.4	5.4	-				19.1	19.1	-			
sub-total New Revenue Allocation:	20.3	20.3	-				40.1	40.1	-			
Operating Budget (at Year-end)	276.7	152.6	124.1	58.1	-	58.1	323.3	323.3	-	182.2	-	182.2

As the user fees are phased-in over 2008, the Solid Waste Management Services net budget will be reduced from \$182.2 million to \$124.1 million. Thus, the 2008 Recommended Operating Budget will be revised twice: in July 2008, for implementation of the multi-unit residential rate structure and in November 2008, for implementation of the single-family rate structure. The 2008 budget will be revised to \$276.7 million gross and \$124.1 million net to reflect these adjustments and the tax revenues will be re-allocated to fund the part-year implementation of the rebate program.

For 2009, user fees will increase by 3.5% and will fund base pressures, new waste diversion initiatives and repayment of capital debt with the remaining balance, totalling \$19.1 million, used to contribute to the reserve fund. As the user fees will be collected for the full year, the total budget will be funded by a combination of user fees and other sources such as WDO (Waste Diversion Ontario) and the sale of recyclable materials and, in addition, property tax revenues will fully fund the rebate program.

Potential Impact of Amnesty Days

Toronto does not currently provide this service so it is difficult to accurately estimate the financial impact of amnesty days. However, if the city chooses to provide three amnesty days per year and a move-out amnesty, it would represent an additional Operating Budget pressure estimated to be \$10 million per year as follows:

Amnesty	Lost Revenue (\$m)			Extra Trucks and Crews	Total Cost (\$m)
	Single-Residential	Multi-Residential	Total		
3 Days	4.000	3.000	7.000	1.852	8.852
1 Moving Day	0.482	0.526	1.008	0.148	1.156
Total	4.482	3.526	8.008	2.000	10.008

If amnesty days and/or moving-out amnesty days are approved, higher fees would be required for the volume-based rate structure to offset the lost revenue and additional costs.

The Deputy City Manager and Chief Financial Officer has reviewed this report and concurs with the financial impact statement.

Summary

In June 2007, City Council adopted the recommendations in Executive Committee report EX9.1 entitled “Proposed Initiatives and Financing Model to Get to 70% Solid Waste Diversion by 2010”, as amended, (herein referred to as “Amended Report EX9.1”) which described a series of new waste diversion initiatives to achieve 70% diversion by 2010 and a volume-based solid waste rate system which would raise the approximately \$54 million additional revenue necessary to achieve the 70% diversion goal and provide a financial incentive to residents in single and multi-unit homes to reduce waste.

Amended Report EX9.1 directed staff to report back through the 2008 budget process on the final commencement date, the volume-based rates, and the grant amounts for 2008.

In November 2007, City Council adopted the recommendations in Public Works and Infrastructure Committee report PW11.13 entitled “Response to Council Motions – Getting to 70% Diversion by 2010”, as amended (herein referred to as “Amended Report PW11.13”).

In adopting Amended Reports EX9.1 and PW11.13, City Council approved two changes to the volume-based rate structure from what was originally recommended by staff in Report EX9.1: that the fees for the two smallest waste bins be lowered (from those shown in Report EX9.1) and the fees for the two largest waste bins be increased so that, overall, the total fees remained the same; and that certain bin exchange fees be waived and that the revenue that would have been generated from the bin exchange fees be added to the residential solid waste rate structure. Amended Report PW11.13 also requested staff to report to the January 28, 2008 Budget Committee meeting on the financial implications of providing three amnesty days per year and an amnesty for moving-out waste at the time of a residential move. This report recommends the

volume-based rates for 2008 and provides the financial implications of providing amnesty days.

Links to Background Information

Final 2008 Fees - Getting to 70% Diversion by 2010

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10891.pdf>)

7c Results of the Request for Proposal No. 0401-07-0059 - Contract for Recycling and Garbage Carts to Single-Family Households Public Works and Infrastructure Committee Item PW6.16 and PW7.21

(Deferred from February 11, 2008 - 2008.BU26.8a)

(June 27, 2007) Letter from Public Works and Infrastructure Committee

Summary

Advising that the Public Works and Infrastructure Committee on June 27, 2007, referred the following recommendation contained in the report (May 22, 2007) from the Acting General Manager, Solid Waste Management Services and the Director, Purchasing and Materials Management, to the Budget Committee for consideration during the 2008 budget process, with a request that the appropriate public notice be given with respect to the proposed fees for the cart exchange program:

2. residents be allowed to request that their cart(s) be exchanged for a different sized cart(s) subject to payment of a cart exchange fee to the City equal to the City's cost of exchanging the cart.

Links to Background Information

Letter from Public Works to Budget Committee re Results of the Request for Proposal No. 0401-07-0059 - Contract for Recycling and Garbage Carts to Single-Family Households
(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10893.pdf>)

Attach 1 - Letter from City Council - Results of the Request for Proposal No. 0401-07-0059 - Contract for Recycling and Garbage Carts to Single-Family Households
(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10894.pdf>)

Attach 2 - City Council Decision on Results of the Request for Proposal No. 0401-07-0059 - Contract for Recycling and Garbage Carts to Single-Family Households
(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10895.pdf>)

Report on Results of the Request for Proposal No. 0401-07-0059 - Contract for Recycling and Garbage Carts to Single-Family Households
(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10892.pdf>)

7d Toronto Police Service – 2008 Operating Budget Request (Deferred from February 11, 2008 - 2008.BU26.14)

(December 31, 2007) Report from Chair, Toronto Police Services Board

Recommendations

The Toronto Police Services Board recommends that:

1. the Budget Committee approve the 2008 operating budget request for the Toronto Police Service in the amount of \$802.3 million (M), a 2.0% increase over the 2007 approved net operating budget, excluding the impact of 2008 labour contract settlements;
2. the Budget Committee approve the request for the addition of 24 positions to the Civilian Establishment as outlined in this report.

Financial Impact

If the Budget Committee approves the recommendations contained in this report, it will result in the allocation of funds in the amount of \$802.3M, which is a 2.0% increase over the 2007 net operating budget.

Summary

The purpose of this report is to provide the City of Toronto Budget Committee with the 2008 operating budget request for the Toronto Police Service.

Links to Background Information

Report from Toronto Police Service - 2008 Operating Budget Request
(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10896.pdf>)

7e Toronto Public Health 2008 Operating Budget Request (Deferred from February 11, 2008 - 2008.BU26.16)

(September 19, 2007) Letter from Board of Health

Recommendations

The Board of Health recommends to the Budget Committee that:

1. City Council approve a Toronto Public Health 2008 Operating Budget request of \$218,943.2 thousand gross/\$51,150.9 thousand net as summarized in Table 1, “2008 Operating Budget Request”.
2. City Council approve the list of budget adjustments included in Table 3, “Summary of 2008 Base Budget Changes from 2007 Operating Budget” of this report totalling an increase of \$7,946.6 thousand gross \$753.5 thousand net.

3. City Council continue to invest sufficient municipal funds to strengthen public health services in Toronto as recommended by the Walker expert panel and the Campbell commission, and to leverage 75 percent provincial funding to promote and protect the health of the Toronto population.
4. the Budget Committee consider service reduction options as summarized in Table 4, “Summary of 2008 Service Reduction Options” of this report totalling a budget reduction of \$753.5 thousand gross and net expenditures to achieve the City’s target of a zero net increase over the 2007 Operating Budget.

Financial Impact

The TPH 2008 Operating Budget request totals \$218,943.2 thousand gross / \$51,150.9 thousand net. This request represents an increase of \$7,946.6 thousand or 3.8 percent in gross and \$753.5 thousand or 1.5 percent in net expenditures from the 2007 Operating Budget as shown in Table 1 below. The net increase of \$753.5 thousand over the 2007 Operating Budget is attributable to the base budget increases in compensation including a cost of living allowance, merit adjustments and annualization of 2007 new and enhanced services.

Table 1
Toronto Public Health
2008 Operating Budget Request

	2007 Budget	2008 Request	Change from 2007 Budget	
(\$000s)	\$	\$	\$	%
GROSS EXP.	210,996.6	218,943.2	7,946.6	3.8
REVENUE	160,599.2	167,792.3	7,193.1	4.5
NET EXP.	50,397.4	51,150.9	753.5	1.5
Positions	1,982.5	1,962.0	(20.5)	(1.0)

Note: 2008 Request includes 27.5 positions funded from Capital in the amount of \$2,442.1 thousand gross and \$0 net.

Table 2 – 2008 Operating Budget for Consideration reflects the proposed service reduction of \$753.4 thousand gross and net, thus bringing the total request for the TPH 2008 Operating Budget to \$218,189.9 thousand gross and \$50,397.4 thousand net expenditures in order to achieve the City’s target of a zero net increase over the 2007 Operating Budget.

Table 2
Toronto Public Health
2008 Operating Budget for Consideration

	2007 Budget	2008 Request	2008 Service Reduction Options	2008 Budget for Consideration	Change from 2007 Budget	
					\$	%
(\$000s)	\$	\$	\$	\$	\$	%
GROSS EXP.	210,996.6	218,943.2	(753.5)	218,189.7	7,193.1	3.4
REVENUE	160,599.2	167,792.3	0.0	167,792.3	7,193.1	4.5
NET EXP.	50,397.4	51,150.9	(753.5)	50,397.4	(0.0)	(0.0)
Positions	1,982.5	1,962.0	(6.0)	1,956.0	(26.5)	(1.3)

Note: 2008 Request includes 27.5 positions funded from Capital in the amount of \$2,442.1 thousand gross and \$0 net.

The Deputy City Manager and Chief Financial Officer has reviewed this report and agrees with the financial impact information.

Summary

Advising that the Board of Health on September 19, 2007, considered the report (September 14, 2007) from the Medical Officer of Health, entitled "Toronto Public Health 2008 Operating Budget Request".

Links to Background Information

Letter from Board of Health re Toronto Public Health 2008 Operating Budget Request (<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10909.pdf>)

Report on Toronto Public Health 2008 Operating Budget Request (<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10910.pdf>)

7f 2008 TTC Operating Budget

(Deferred from February 11, 2008 - 2008.BU26.18)

(November 20, 2007) Letter from General Secretary, Toronto Transit Commission

Recommendations

The Toronto Transit Commission recommends that:

1. Council approve the required 2008 Transit Operating subsidy to the TTC;
2. Council confirm the establishment of an additional long-term subsidy receivable in the amount of \$17.6 million to cover post-retirement benefit non-cash expenses for 2008 consistent with previous accounting treatment approved by Council; and
3. Council approve the contribution of any 2007 net operating surplus to the TTC Stabilization Reserve Fund for utilization against the 2008 TTC Operating Budget shortfall.

Summary

Advising of the action taken by the Toronto Transit Commission on November 14, 2007.

Links to Background Information

Letter received from Toronto Transit Commission re : 2008 TTC Operating Budget
(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10911.pdf>)

Report on 2008 TTC Operating Budget
(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10912.pdf>)

7g Executive Committee Item 10.44 Service Increases to Respond to Unanticipated Ridership Growth

(Deferred from February 11, 2008 - 2008.BU26.19)

(October 25, 2007) Letter from City Clerk

Summary

Advising that City Council on October 22 and 23, 2007 referred Executive Committee Item 10.44, entitled "Service Increases to Respond to Unanticipated Ridership Growth", to the Budget Committee for consideration during the 2008 Budget process.

Links to Background Information

Letter from City Council re Service Increases to Respond to Unanticipated Ridership Growth
(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10913.pdf>)

City Council Decision Document re Service Increases to Respond to Unanticipated Ridership Growth
(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10914.pdf>)

Letter from Budget Committee to City Council together with TTC letter re Service Increases to Respond to Unanticipated Ridership Growth
(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10915.pdf>)

7h 2008 Wheel-Trans Operating Budget

(Deferred from February 11, 2008 - 2008.BU26.20)

(November 15, 2007) Letter from General Secretary, Toronto Transit Commission

Recommendations

The Toronto Transit Commission recommends that Council:

1. approve the required City 2008 Operating Subsidy for the Wheel-Trans Operation; and
2. confirm the establishment of an additional receivable in the amount of \$830,000 to cover post-retirement benefit non-cash expenses for 2008 consistent with previous accounting treatment approved by Council.

Summary

Advising of the action taken by the Toronto Transit Commission on November 14, 2007.

Links to Background Information

Letter from TTC - re 2008 Wheel-Trans Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10920.pdf>)

Report from TTC - 2008 Wheel-Trans Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10919.pdf>)

Appendix A - 2008 Operating Budget Summary

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-10921.pdf>)

7i Update on 2008 TTC Ridership

(February 21, 2008) Letter from Chief General Manager, Toronto Transit Commission

Summary

In response to the request in Recommendation 2 of the Analyst Briefing Notes for an update on the 2008 TTC ridership budget and advising that staff will continue to monitor ridership closely and update year-end ridership estimates in the Chief General Manager's report.

Links to Background Information

Update on 2008 TTC ridership

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-11351.pdf>)

7j Re-Establishment of Mechanical Leaf Pick-up

(February 19, 2008) Report from General Manager, Transportation Services

Recommendations

The General Manager, Transportation Services, recommends that Budget Committee:

1. Re-instate the mechanical leaf pick-up program in Etobicoke York, Scarborough and Toronto and East York Districts at the 2006 service levels;
2. The net cost of this service be offset by a corresponding increase of \$125,000 in parking revenues based on 2007 actual experience which surpassed the budget level; and
3. Transportation Services' Recommended 2008 Operating Budget be increased by \$125,000 (gross) and \$0 (net) to give effect to the above.

Financial Impact

Operating costs to provide the mechanical leaf pick-up program in some areas of Etobicoke York, Scarborough and Toronto and East York districts totals \$525,000 annually. The proposed elimination of this service would result in net savings to the City of \$125,000 after provision of \$400,000 to the Solid Waste Management Services Division to cover the cost of collecting about 4,000 tonnes of bagged leaves annually.

In lieu of eliminating this service, net savings in the amount of \$125,000 can be achieved by increasing the Transportation Services' parking revenue estimates for 2008 due to higher actual experience in 2007. The original 2008 budget estimate for parking revenues was based on last year's budget level and combined with the adjustment of 2008 rates per the CPI increase will be sufficient to offset the net increase in costs to retain the mechanical leaf pick-up service.

The Deputy City Manager and Chief Financial Officer has reviewed this report and agrees with the financial impact information.

Summary

The elimination of the mechanical leaf collection program was recommended in the Transportation Services' 2008 Operating Budget in order to achieve net savings of \$125,000 towards bringing the program's overall budget request closer to the target guideline of 0% increase over 2007 budget level.

The Budget Committee requested a report back for consideration at its wrap-up meeting on the 2008 Operating Budget on February 25, 2008 on potential offsets to maintain the 2006 level of service for the mechanical leaf pick-up program.

This report proposes an increase in the Transportation Services 2008 Operating Budget parking revenues to offset the loss of savings in order that mechanical leaf pick-up be retained in those areas of the City which received this service.

Links to Background Information

Re-Establishment of Mechanical Leaf Pick-up

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-11332.pdf>

7k Dog and Cat Licensing Strategy – 2008 Operating Budget Request

(February 22, 2008) Letter from Board of Health Budget Sub-Committee

Recommendations

The Board of Health Budget Sub-committee, on February 22, 2008, recommended to the Budget Committee that:

1. City Council approve an addition of \$833,100 gross and \$0 net to the Toronto Public Health's 2008 Recommended Operating Budget to support the Dog and Cat Licensing Strategy; and

2. any year-end deficit resulting from the Dog & Cat Licensing Strategy initiative be reported to the Board of Health and Budget Committee and funded from within the Toronto Animal Services approved budget for 2008 and beyond.

Financial Impact

The 2008 Operating Budget Request for an additional 26 positions (14 FTEs), at a cost of \$833,100 gross and \$0 net be included in the 2008 Recommended Operating Budget for Toronto Public Health (TPH). In 2007, the Strategy will have a shortfall of \$330,000 that will be absorbed within the overall under-spending in the Toronto Animal Services Budget.

Table 1: 2008 Request for Dog & Cat Licensing Strategy (in \$000s)

	2007 Budget	2007 Projected Actual	2008 Requested Increase	2008 Total Request	2009 Outlook	2010 Outlook
Expenditures:						
Project Mgmt	95	95	5	100	100	100
Marketing	276	220	100	376	376	376
Public Education & Promotion	110	110	192	302	302	302
Enforcement + Door to Door	360	266	488	848	1012	1012
Licence Processing	48	48	48	96	96	96
Repayment of Capital (ePET)	241	241	-	241	241	241
Total Expenditure	1,130	980	833	1,963	2,127	2,127
Revenues:	1,130	650	833	1,963	2,127	2,127
Net Expenditure	-	330	-	-	-	-
Positions	7.00	7.00	26.00	33.00	-	-
Full Time Equivalents (FTE)	7.00	7.00	14.00	21.00	-	-

The Deputy City Manager and Chief Financial Officer has reviewed this report and agree with the financial impact information.

Summary

Letter received from the Board of Health Budget Sub-Committee advising of the action taken by the Sub-Committee at its meeting on February 22, 2008.

Links to Background Information

Dog and Cat Licensing Strategy - 2008 Operating Budget Request
<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-11353.pdf>

Att 1

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-11354.pdf>

Att 2

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-11355.pdf>

71 Summary of 2008 Operating Budget - February 25, 2008

(February 25, 2008) Report from Deputy City Manager and Chief Financial Officer

Summary

Forwarding summary for consideration.

Links to Background Information

Summary of 2008 Operating Budget - February 25, 2008

<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-11363.pdf>

BU27.8	ACTION	Adopted		
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Potential Acquisition of 2427 Lake Shore Boulevard West (Amos Waites Park) with Confidential Attachment 1 (GM12.9)

(February 19, 2008) Letter from Government Management Committee

Recommendations

The Government Management Committee recommends to the Budget Committee that:

1. City Council adopt the confidential recommendations to staff in Attachment 1 to the report (February 6, 2008) Report from Chief Corporate Officer and General Manager, Parks, Forestry and Recreation.
2. City Council authorize the public release of the confidential information in Attachment 1 of the report pertaining solely to the purchase price and deposit, upon City Council's adoption of the Recommendations in the report.
3. The 2008 Approved Capital Budget for Parks, Forestry and Recreation be amended by the addition of a project "2427 Lake Shore Boulevard West Acquisition" with funding provided from the City Wide Parkland Acquisition Reserve Fund.
4. The Offer to Sell from the estate trustee of the property known as 2427 Lake Shore Boulevard West be accepted substantially on the terms outlined in Appendix "A" and Confidential Attachment 1 to the report, and that each of the Chief Corporate Officer and the Director of Real Estate Services be authorized severally to accept the Offer on behalf of the City.
5. The City Solicitor be authorized to complete these transactions on behalf of the City including making payment of any necessary expenses, and amending the closing date and other dates to such earlier or later date(s) and on such terms and conditions as she may from time to time consider reasonable.
6. The appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

Summary

Letter received advising of the action taken by the Government Management Committee on February 14, 2008.

Committee Recommendations

On motion by Councillor Augimeri, the Budget Committee recommended to the Executive Committee that:

1. City Council adopt the confidential recommendations to staff in Attachment 1 to the report (February 6, 2008) Report from Chief Corporate Officer and General Manager, Parks, Forestry and Recreation.
2. City Council authorize the public release of the confidential information in Attachment 1 of the report pertaining solely to the purchase price and deposit, upon City Council's adoption of the Recommendations in the report.
3. The 2008 Approved Capital Budget for Parks, Forestry and Recreation be amended by the addition of a project "2427 Lake Shore Boulevard West Acquisition" with funding provided from the City Wide Parkland Acquisition Reserve Fund.
4. The Offer to Sell from the estate trustee of the property known as 2427 Lake Shore Boulevard West be accepted substantially on the terms outlined in Appendix "A" and Confidential Attachment 1 to the report, and that each of the Chief Corporate Officer and the Director of Real Estate Services be authorized severally to accept the Offer on behalf of the City.
5. The City Solicitor be authorized to complete these transactions on behalf of the City including making payment of any necessary expenses, and amending the closing date and other dates to such earlier or later date(s) and on such terms and conditions as she may from time to time consider reasonable.
6. The appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

Links to Background Information

Potential Acquisition of 2427 Lake Shore Boulevard West (Amos Waites Park) with Confidential Attachment 1 (GM12.9)

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-11323.pdf>)

Att 1 -

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-11324.pdf>)

Att 2

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-11325.pdf>)

App A

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-11326.pdf>)

App B

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-11327.pdf>)

BU27.9	ACTION	Adopted		Ward: 27
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Funding the Parkland Acquisition at 50 St. Joseph Street

(February 21, 2008) Report from General Manager, Parks, Forestry and Recreation

Recommendations

The General Manager, Parks, Forestry and Recreation recommends that the 2008 Parks, Forestry and Recreation Capital Budget be amended by addition of a new Land Acquisition sub-project, 50 St. Joseph Street, in the amount of \$600,000.00, funded from the Parkland Acquisition - Toronto Local Reserve Fund, (XR2053) to complete the acquisition of parkland for the site.

Financial Impact

No provision has been made in the Approved 2008 Capital Budget and 2008-2011 Capital Plan for this acquisition. Funds are currently available in the Parkland Acquisition – Toronto Local Reserve Fund (XR2053).

The land that is presently designated University Open Space (UOS) is to be dedicated and conveyed to the City prior to development of this site. The development of the parkland will be completed in a couple of years. This will come after park designs have been considered through a public participation process. The new parkland is to be improved by the developer in lieu of payment of Development Charges to the City, to the standard required by the General Manager, Parks, Forestry and Recreation. Prior to completion of the park development, an estimate of the required additional funds needed to operate and maintain this site will have been completed, and will be provided for consideration in the development of future Operating Budgets.

The Deputy City Manager and Chief Financial Officer has reviewed this report and agrees with the financial impact information.

Summary

The purpose of this report is to fund the parkland acquisition at 50 St. Joseph Street.

A proposal has been submitted for development at 50 St. Joseph Street. Through the development, the City will be obtaining a substantial amount of parkland equivalent to approximately 30% of the development site area. The parkland will be obtained through three methods. The developer is required to provide a statutory parkland dedication. Another portion of parkland is being secured as a Section 37 contribution, through a Section 37 agreement. In addition the City will make a direct payment to the owner of the land in order to complete the proposed parkland acquisition.

Committee Recommendations

On motion by Councillor Augimeri, the Budget Committee recommended to the Executive Committee that City Council approve:

1. that the 2008 Parks, Forestry and Recreation Capital Budget be amended by addition of a new Land Acquisition sub-project, 50 St. Joseph Street, in the amount of \$600,000.00, funded from the Parkland Acquisition - Toronto Local Reserve Fund, (XR2053) to complete the acquisition of parkland for the site.

Links to Background Information

Staff Report

(<http://www.toronto.ca/legdocs/mmis/2008/bu/bgrd/backgroundfile-11362.pdf>)

Meeting Sessions

Session Date	Session Type	Start Time	End Time	Public or Closed Session
2008-02-25	Morning	9:35 AM	10:55 AM	Public

Chair