



## STAFF REPORT ACTION REQUIRED

### Toronto Police Service – Transfer of Capital Funds

<b>Date:</b>	October 2, 2008
<b>To:</b>	Executive Committee, City of Toronto
<b>From:</b>	Alok Mukherjee, Chair, Toronto Police Services Board

#### SUMMARY

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The purpose of this report is to request the approval of the transfer of capital funds within the Toronto Police Service's 2008-2012 capital program

#### RECOMMENDATION

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It is recommended that the Executive Committee approve a transfer of \$100,000 from the Computer Assisted Scheduling of Courts (CASC) project to the Time Resource Management System (TRMS) project.

#### FINANCIAL IMPACT

The TRMS upgrade project is expected to be completed \$100,000 over budget, largely due to the application of PST for professional services contracted to complete the upgrade, that was previously not charged by the vendor, and therefore not included in the project budget. The funding short-fall in the TRMS project can be funded by a transfer from the CASC project, which was completed earlier this year under budget.

#### ISSUE BACKGROUND

At its meeting on August 21, 2008, the Toronto Police Services Board was in receipt of a report dated July 25, 2008, from William Blair, Chief of Police, regarding the Toronto Police Service's 2008 capital variance report ending June 30, 2008.

In considering the Toronto Police Service's capital variance report, the Board also approved the transfer of \$100,000 from the Computer Assisted Scheduling of Courts (CASC) project to the Time Resource Management System (TRMS) project to cover a shortfall in that project.

#### COMMENTS

The Board agreed to forward the matter of the transfer of the funds to the Executive Committee for approval.

**CONTACT**

William Blair  
Chief of Police  
Toronto Police Service  
Phone No. 416-808-8000  
Fax No. 416-808-8002

**SIGNATURE**

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Alok Mukherjee  
Chair, Toronto Police Services Board

**ATTACHMENT**

Appendix A – Board Minute No. P231/08

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## Appendix A

### **THIS IS AN EXTRACT FROM THE MINUTES OF THE PUBLIC MEETING OF THE TORONTO POLICE SERVICES BOARD HELD ON AUGUST 21, 2008**

#### **#P231. TORONTO POLICE SERVICE – 2008 CAPITAL BUDGET VARIANCE REPORT ENDING JUNE 30, 2008**

The Board was in receipt of the following report dated July 25, 2008 from William Blair, Chief of Police:

Subject: 2008 CAPITAL BUDGET VARIANCE REPORT FOR THE TORONTO  
POLICE SERVICE – PERIOD ENDING JUNE 30, 2008

#### Recommendations:

It is recommended that:

- (1) the Board ratify the action taken by the Chair to approve a transfer of \$100,000 from the Computer Assisted Scheduling of Courts (CASC) project to the Time Resource Management System (TRMS) project; and
- (2) the Board forward a copy of this report to the City's Executive Committee, for approval.

#### Financial Implications:

Capital projects are managed within a total approved project amount that can span over several years. Any unspent budget allocation in a particular year can be carried forward for one year. The approved gross available funding for 2008 is \$99.7 million (M) comprised of \$57.2M (debt-funded) and \$42.5M (reserve funded), including \$24.6M debt and reserve funding carried forward from 2007.

As of June 30, 2008, the Service is projecting a total gross expenditure of \$95.4M, compared to \$99.7M in available funding (a spending rate of 95.7% for 2008). From a net debt-funded perspective, the Service is projecting total expenditures of \$46.0M, compared to \$49.8M in available funding (a spending rate of 92.4%). The projected (net) under-expenditure for 2008 is \$3.8M.

#### Background:

The Toronto Police Services Board at its meeting of October 8, 2007 approved the Toronto Police Service's (TPS) 2008-2012 Capital Program of \$256.6M, which included a 2008 request of \$99.7M comprised of new debt, reserve funding and cashflow carryover (Min. No. P339/07

refers). Toronto City Council, at its meeting of December 11, 2007 approved the TPS 2008–2012 Board-approved Capital Budget.

The Service’s 2008-2012 approved Capital Program averages \$30.9M in annual debt funding over the five-year period.

Discussion:

*Summary of Capital Projects:*

This capital variance report provides the status of project spending as at June 30, 2008.

Appendix 1 provides a status summary of the on-going projects from 2007 as well as those projects that started in 2008. Any significant issues or concerns have been highlighted below in the “Key Highlights/Issues” section of this report. Appendix 2 provides the 2008-2012 approved Capital Program for reference.

*Key Highlights/Issues:*

As part of its project management practices, the Service has adopted a colour code (i.e. green, yellow or red) to reflect the health status of capital projects. The overall health of each capital project is based on budget, schedule and scope considerations. The colour codes are defined as follows:

- Green – on target to meet project goals (scope/functionalities), and on budget and schedule;
- Yellow – at risk of not meeting certain goals, some scope, budget and or schedule issues, and corrective action required; and
- Red – high risk of not meeting goals, significant scope, budget and or schedule issues, and corrective action required.

The following provides summary information on key projects within the Capital Program.

- New Training Facility (Gross \$75.8M, net \$66.0M)

<b>Overall Project Health Status</b>	
<b>Current</b>	<b>Previous Variance Report</b>
GREEN	GREEN

Construction of the new training facility started on February 19, 2007, with a scheduled substantial completion date of November 6, 2008. However, due to labour disruptions, harsh winter conditions, frequent freeze and thaw conditions on site and structural steel manufacturing and delivery delays, the substantial completion date has been extended to January 2009. The planned move-in for the fourth quarter 2009 remains unchanged.

The excavations, foundations and the structural steel work are 100% complete and the metal decking is complete on the roof of the Range and Academic buildings. Mechanical, electrical and security system work is progressing as per schedule. Precast concrete panels are substantially completed and the tender drawings and specifications for telephone and data connections are complete.

Despite the increased costs resulting from the harsh winter conditions and material delivery delays, the project is still projected to be completed on budget at this time.

- Intelligence / Special Investigation Facility (\$4.6M)

<b>Overall Project Health Status</b>	
<b>Current</b>	<b>Previous Variance Report</b>
GREEN	GREEN

This project provides funding for upgrades and renovations to the existing Special Investigation Services (SIS)/ Intelligence facility. The project is under a very aggressive timeline to meet the planned December 2009 completion date. The installation of a “Dry” Fire Suppression System in the computer room has been completed. Design work to complete the remaining renovations of the Intelligence facility is complete, and working drawings and specifications are being developed for tender issuance in September 2008. At this time, the Service expects that this project can be completed within the remaining funds available. However, the results of the tender process will confirm whether the funds allocated to this project for 2008 and 2009 are sufficient for the planned work.

- 11 Division (\$25.5M)

<b>Overall Project Health Status</b>	
<b>Current</b>	<b>Previous Variance Report</b>
YELLOW	YELLOW

This project is for the construction of a new 11 Division. A surplus school site owned by the Toronto District School Board (TDSB), and located at 2054 Davenport Road, has been approved for purchase. City Legal Services and City Facilities and Real Estate are currently in the process of completing the real estate transaction. City Staff have commissioned an environmental consultant to prepare the necessary documents that will form part of the due diligence process for the acquisition of the property. The sale transaction should be closed by September 2008, and the \$8.7M cost for the property will be funded from the City’s Land Acquisition Reserve Fund (LARF).

A project plan for the 11 Division project was provided to the Board at its March 2008 meeting (Min. No. P69/08 refers). The total cost estimate will be updated in the capital program to reflect any changes in the construction cost index or other assumptions, and as the project progresses through the design, site plan, permit approval and procurement processes.

In the March 31, 2008 capital variance report (Min. No. P137/08 refers), the Board was advised that City Heritage Preservation Services was recommending that City Council include the existing building (the former Carleton Village Public School) on the site on the City's inventory of heritage properties, and designate the property under Part IV of the Ontario Heritage Act.

In considering this matter at its meeting on June 23 and 24, 2008, City Council did not approve the recommendation from the Toronto Preservation Board to include the property in the City's Inventory of Heritage Properties. However, Council did decide that an Advisory Working Group be established "to work closely with the Architect of record for the project, including Heritage Architects, as required, and the Toronto Police Service on the design of the building at 2054 Davenport Road, and the preservation of important building features where possible." Further, Council requested the Service to retain, if possible, the entrance and any other significant historical aspects of the building and incorporate them into the plans for the site.

The Service will incorporate the Advisory Working Group into the design process. We will also make every effort to retain certain heritage attributes of the current building, provided this can be achieved within the overall budget estimate for this project.

- TRMS Upgrade and Additional Functionality (\$3.6M)

<b>Overall Project Health Status</b>	
<b>Current</b>	<b>Previous Variance Report</b>
<b>YELLOW</b>	<b>YELLOW</b>

The Service's Time Resource Management System (TRMS) was upgraded on May 16-18, 2008, as scheduled. This technical upgrade represented completion of Phase 1 of the project. Phase 2, which encompassed the upgrading of reports, the implementation of a reporting environment, and the launching of the automated Court Kiosk, was originally scheduled to start immediately after the upgrade. However, several issues arose out of the technical upgrade that required the immediate attention of the project team, delaying Phase 2 work by approximately one month.

The automated Court Kiosk is to be launched Service-wide on July 28, 2008, and the TRMS project had been scheduled to shut down as of July 31, 2008. This shut down is currently occurring. Consultants from Infor (the TRMS vendor) are still on site completing some of the work for which they were contracted. This work is within Infor's not-to-exceed budget contract for the upgrade, and is not costing the Service any more than was originally anticipated.

Work remains to be done to upgrade several management reports. After an extensive analysis of the current situation, it was determined that the most efficient and effective approach to

complete this work is to extend the contract of an external consultant who assisted with the TRMS upgrade. The cost to complete this work is \$66,000.

There have also been other unanticipated pressures on the project, the largest of these being the requirement to pay provincial sales tax (PST) on the professional services contracted to upgrade TRMS. Infor and its former entity, Workbrain, did not charge the Service PST until an internal audit conducted by Infor determined that such charges were applicable. Charges began in the fall of 2007, after the revised budget had been set for the project. This has resulted in unexpected costs of just over \$90,000. Other cost over-runs have been experienced in the area of hardware / software acquisitions and premium pay for project team members, exceeding estimates. These cost over-runs have been offset by savings in the areas of court kiosk programming, project management expenses, and the cost to backfill internal project members.

The various cost overruns and savings will result in the overall budget for this project being exceeded by \$100,000. In order to ensure that completion of the outstanding work continued uninterrupted, the Chair's approval was obtained (in accordance with By-law 147) to transfer \$100,000 from the CASC project (which was completed this year under budget) to the TRMS project, thereby enabling the commitment to an external consultant to complete the work before year end. As required by the By-law, ratification by the Board, of the Chair's approval, is being requested. A project close-out report for TRMS will be prepared and reported to the Board before the end of the year. This report will include the final costing for this project.

- Police Community Automated Notification System (PCANS) (\$0.9M)

<b>Overall Project Health Status</b>	
<b>Current</b>	<b>Previous Variance Report</b>
<b>YELLOW</b>	<b>GREEN</b>

This project provides funding for the acquisition and implementation of a fully automated community notification system capable of reaching citizens through various platforms such as e-mail, text messaging, voice and Personal Digital Assistants (PDAs).

The project has faced challenges with respect to the selection of a qualified vendor. The first Request for Proposal (RFP) was issued in January 2008. Three proposals were received; one was disqualified, and the remaining two did not meet the mandatory requirements in the RFP. As a result, the requirements of the RFP were reviewed and adjusted, the RFP re-issued in March, 2008, and Semotus Solutions was selected as the vendor to supply the system (Min. No. P136/08 refers).

The contract with the vendor is currently in the process of being finalized. The project's health status has changed from Green to Yellow, as there is some risk that the contract with the vendor will not be executed in time to fully complete the project in 2008. Funding for this project was approved in 2007, and cannot be carried forward to 2009 due to the City's one-

year cashflow carryforward rule. Every effort is being made by Service staff to mitigate this risk and complete the project this year.

- In-Car Camera (\$8.7M)

<b>Overall Project Health Status</b>	
<b>Current</b>	<b>Previous Variance Report</b>
YELLOW	YELLOW

Funding for this project was reduced in the 2007-2011 Capital Program (from \$11M to \$8.7M) due to capital funding pressures. This project initially experienced significant technical challenges, but is now proceeding well. At its January 2008 meeting, the Board approved Panasonic as the Vendor of Record (VOR) for In-Car Cameras (ICCs) and authorized the Service to move ahead with the implementation of 168 ICC systems (Min. No. P8/08 refers).

The Board was provided with a status report on this project at its April 17, 2008 meeting (Min. No. P109/08 refers). Given the VOR agreement, the Service will now be able to install 168 cameras (increased from the previously approved 140 cameras), using the available funding. The Service is still committed to installing as many of the originally targeted 460 cameras as possible within the reduced funding approved for this project, and taking into account the necessary infrastructure required for the ICC system. The planning and design phases are proceeding as planned and the set up of the ICC system in a test lab development environment is in progress.

- Digital Video Asset Management System (DVAMS) (\$5.7M)

<b>Overall Project Health Status</b>	
<b>Current</b>	<b>Previous Variance Report</b>
GREEN	GREEN

The vision of the Digital Video Asset Management program I (DVAM I) was to eventually eliminate the use of physical video evidence media within the organization. Digital Video Asset Management II extends network-based digital video data file technology to evidence management for interviews, booking and breath tests. Two of five phases are complete (project initiation and project planning).

The project is currently in phase 3 (solution development), with project tasks that include DVAMS functional requirements analysis and system design. The functional requirements have been developed and the final design sign off is planned for August 2008. Final user acceptance and training is scheduled for March 2009, and solution implementation is scheduled for April 2009. This project is currently on schedule and on budget.



- Radio Replacement (\$35.5M)

<b>Overall Project Health Status</b>	
<b>Current</b>	<b>Previous Variance Report</b>
GREEN	GREEN

This project provides funding for the replacement of the Service's current communication radios which are obsolete, and to ensure operability on the new platform being implemented through the City-managed Radio Infrastructure Replacement project. The replacement of the radios commenced in 2006 and will be completed in 2011. While the majority of this project is debt-funded, \$6M is being borrowed from the Service's Vehicle and Equipment Reserve, to fund the purchase of radios in 2008 and 2009.

Conclusion:

The Service is projecting a total gross expenditure of \$95.4M, compared to \$99.7M in available funding (a spending rate of 95.7% for 2008). The projected (net) under-expenditure for 2008 is \$3.8M, of which \$3.0M would be carried forward to 2009.

Most projects are on budget and on schedule, and are proceeding well. The TRMS upgrade project is expected to be completed \$100,000 over budget, largely due to the application of PST for professional services contracted to complete the upgrade, that was previously not charged by the vendor, and therefore not included in the project budget. The funding short-fall in the TRMS project can be funded by a transfer from the CASC project, which was completed earlier this year under budget.

Mr. Tony Veneziano, Chief Administrative Officer, Administrative Command will be in attendance to answer any questions from the Board.

**The Board approved the foregoing and agreed to forward a copy to the City of Toronto – Executive Committee for approval.**

## 2008 Capital Budget Variance Report As At June 30, 2008 (\$000s)

Project Name	Available to Spend in 2008	2008 Projected Actual	Year-End Variance - (Over)/ Under	Total Projected Cost (Life of Project)	Total Projected Cost (Life of Project)	Project Variance - (Over)/ Under	Comments	Overall Project Health
<b>Facility Projects:</b>								
23 Division	340.8	150.7	190.1	17,665.0	17,474.1	190.9	Move was completed on May 7, 2007. \$110,000 to cover final grading and landscaping requirements.	Green
Traffic Services and Garage Facility	19.9	19.9	-	7,350.0	7,350.0	-	Move was completed on April 2, 2007. This project will be closed off in 2008.	Green
New Training Facility	42,933.3	41,000.0	1,933.3	75,804.4	75,804.4	-	Please refer to the body of the report.	Green
Intelligence/Special Investigation	1,219.9	1,219.9	-	4,565.0	4,565.0	-	Project is on budget and on schedule.	Green
11 Division	365.6	20.0	345.6	25,474.9	25,474.9	-	Please refer to the body of the report.	Yellow
<b>Information Technology Projects:</b>								
Geocoding Engine	457.0	440.0	17.0	457.0	457.0	-	Project is on budget and on schedule.	Green
CASC System	1,046.3	482.3	564.0	1,500.0	936.0	564.0	Project is complete, below budget.	Green
TRMS additional functionality	1,195.0	1,295.0	- 100.0	3,648.0	3,748.0	- 100.0	Please refer to the body of the report.	Yellow
PCANS	927.0	927.0	-	927.0	927.0	-	Please refer to the body of the report.	Yellow
In Car Camera	3,015.1	2,648.5	366.6	8,662.0	8,662.0	-	Please refer to the body of the report.	Yellow
Automated Vehicle Location System	615.2	250.0	365.2	1,590.0	1,590.0	-	Project is on budget but slightly behind schedule (will be completed by Q3,2009).	Green
Digital Video Asset Management II	2,015.0	2,015.0	-	5,665.0	5,665.0	-	Please refer to the body of the report.	Green
<b>Replacements / Maintenance / Equipment Projects</b>								
State-of-Good-Repair - Police	2,100.6	2,100.6	-	on-going	on-going	n/a	Project is on budget and on schedule.	Green
Facility Security	237.2	209.2	28.0	3,660.0	3,660.0	-	Project is complete.	Green
Furniture Lifecycle Replacement	51.4	51.4	-	3,000.0	3,000.0	-	Project is on budget and on schedule.	Green
Power Supply-Fire/EMS/TPS	618.0	618.0	-	618.0	618.0	-	City-managed project.	n/a
<b>Reserves</b>								
Vehicle Replacement (lifecycle)	5,033.0	5,033.0	-	on-going	on-going	n/a	Projects are on budget and on schedule.	Green
IT-Related Replacements (lifecycle)	17,487.9	17,077.9	410.0	on-going	on-going	n/a	Projects are on budget and on schedule.	Green
Other Equipment (lifecycle)	5,354.6	5,239.6	115.0	on-going	on-going	n/a	Projects are on budget and on schedule.	Green
Land Acquisition Reserve Fund	14,650.0	14,650.0	-	n/a	n/a	n/a		
<b>Total Gross Expenditures:</b>	<b>99,682.8</b>	<b>95,448.1</b>	<b>4,234.7</b>					
Less Reserve funding:	- 27,875.6	- 27,350.5	- 525.0					
Less LARF funding:	- 14,650.0	- 14,650.0	-					
Less DND funding:	- 7,374.0	- 7,374.0	-					
<b>Total Net Expenditures:</b>	<b>49,783.3</b>	<b>46,073.6</b>	<b>3,709.7</b>					

REVISED 2008-2012 CAPITAL BUDGET REQUEST (\$000s)

Appendix 2

Proj. #	Project Name	Plan	2007	2008	2008 Total Request	2008-2012 Request				2008-2012	2013-2017	Total
		to end of 2007	Carry forward			2009	2010	2011	2012	Proj. Total	Proj. Total	Project Cost
<b>Facility Projects</b>												
1	New training Facility (Replacement of C.O. Bick College)	32,069.0	4,270.2	38,663.0	42,933.2	5,072.4	0.0	0.0	0.0	43,735.4	0.0	75,804.4
2	11 Division - Central Lockup	0.0		365.6	365.6	7,398.0	11,957.0	5,754.3	0.0	25,474.9	0.0	25,474.9
3	14 Division - Central Lockup	0.0	0.0	0.0	0.0	591.0	10,561.0	14,257.3	5,388.6	30,797.8	0.0	30,797.8
4	Intelligence / Special Investigations Facility	1,000.0	454.9	765.0	1,219.9	2,800.0	0.0	0.0	0.0	3,565.0	0.0	4,565.0
5	Property & Evidence Management Storage	258.0	8.0	0.0	8.0	0.0	0.0	0.0	1,155.0	1,155.0	21,541.0	22,954.0
6	Long Term Facility Plan	0.0		0.0	0.0	0.0	0.0	0.0	0.0	0.0	77,121.9	77,121.9
7	54 Division (includes land)	0.0		0.0	0.0	0.0	0.0	0.0	5,500.0	5,500.0	31,000.7	36,500.7
8	41 Division (includes land)	0.0		0.0	0.0	0.0	0.0	0.0	0.0	0.0	40,334.3	40,334.3
<b>Information Technology Projects</b>												
9	Geocoding	457.0	457.0	0.0	457.0	0.0	0.0	0.0	0.0	0.0	0.0	457.0
10	PCANS	927.0	927.0	0.0	927.0	0.0	0.0	0.0	0.0	0.0	0.0	927.0
11	Automated Vehicle Location System Expansion	1,185.0	210.2	405.0	615.2	0.0	0.0	0.0	0.0	405.0	0.0	1,590.0
12	HRMS upgrade and additional functionality	750.0	-75.574	0.0	-75.6	0.0	0.0	0.0	265.0	265.0	0.0	1,015.0
13	TRMS upgrade and additional functionality	2,453.0		1,195.0	1,195.0	0.0	0.0	0.0	0.0	1,195.0	0.0	3,648.0
14	In - Car Camera	1,662.0	715.1	2,300.0	3,015.1	2,300.0	2,400.0	0.0	0.0	7,000.0	0.0	8,662.0
15	Digital Video Asset Management II	2,350.0		2,015.0	2,015.0	1,300.0	0.0	0.0	0.0	3,315.0	0.0	5,665.0
16	Data Warehouse Establishment	0.0		0.0	0.0	0.0	0.0	0.0	1,500.0	1,500.0	5,014.0	6,514.0
17	Electronic Document Management	0.0		0.0	0.0	0.0	0.0	0.0	500.0	500.0	0.0	500.0
18	Record Management System Replacement	0.0		0.0	0.0	0.0	0.0	0.0	4,000.0	4,000.0	4,000.0	8,000.0
19	Disaster Recovery Site	0.0		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<b>Replacements / Maintenance / Equipment</b>												
20	State-of-Good-Repair - Police	12,430.0	302.5	1,800.0	1,800.0	1,800.0	2,000.0	2,500.0	2,553.0	10,653.0	13,047.0	36,130.0
21	Facility Security	3,145.0	-277.8	515.0	237.2	0.0	0.0	0.0	0.0	515.0	0.0	3,660.0
22	Fuel Management System	0.0		0.0	0.0	0.0	0.0	0.0	600.0	600.0	0.0	600.0
23	Power Supply - Fire/EMS/TPS	0.0		618.0	618.0	0.0	0.0	0.0	0.0	618.0	0.0	618.0
24	Radio Replacement	10,684.9		0.0	0.0	0.0	7,440.8	11,400.0	0.0	18,840.8	0.0	29,525.7
<b>Total Capital Budget Request</b>		<b>69,370.9</b>	<b>6,991.5</b>	<b>48,641.6</b>	<b>55,330.6</b>	<b>21,261.4</b>	<b>34,358.8</b>	<b>33,911.6</b>	<b>21,461.6</b>	<b>159,634.9</b>	<b>192,058.9</b>	<b>421,064.8</b>
<b>Other than debt expenditure (Draw from Reserve)</b>												
25	Vehicle and Equipment Replacement	20,197.0		5,033.0	5,033.0	5,033.0	5,033.0	5,033.0	5,033.0	25,165.0	25,165.0	70,527.0
26	Workstation, Laptop, Printer - Lifecycle plan	11,399.0	2,550.2	3,774.0	6,324.2	4,785.0	4,816.0	3,774.0	3,774.0	20,923.0	20,922.2	53,244.2
27	Servers - Lifecycle Plan	4,506.0	-1,476.2	2,810.0	1,333.8	2,910.0	3,010.0	3,120.0	3,230.0	15,080.0	17,180.0	36,766.0
28	IT business resumption- Lifecycle Plan	6,923.0	260.0	0.0	260.0	0.0	1,590.0	1,640.0	1,700.0	4,930.0	9,050.0	20,903.0
29	Mobile Workstations	0.0		7,970.0	7,970.0	0.0	0.0	0.0	7,970.0	15,940.0	7,970.0	23,910.0
30	Network Equipment	0.0		1,600.0	1,600.0	970.0	480.0	500.0	520.0	4,070.0	4,610.0	8,680.0
31	Locker Replacement	550.0	54.6	550.0	604.6	550.0	550.0	0.0	0.0	1,650.0	0.0	2,200.0
32	Furniture Replacement	0.0	51.4	750.0	801.4	750.0	750.0	750.0	750.0	3,750.0	3,750.0	7,500.0
33	Radio Replacement	0.0		4,000.0	4,000.0	2,000.0	0.0	0.0	0.0	6,000.0	0.0	6,000.0
<b>Total - Other than debt expenditure</b>		<b>43,575.0</b>	<b>1,439.9</b>	<b>26,487.0</b>	<b>27,926.9</b>	<b>16,998.0</b>	<b>16,229.0</b>	<b>14,817.0</b>	<b>22,977.0</b>	<b>97,508.0</b>	<b>88,647.2</b>	<b>229,730.2</b>
<b>Land Acquisition Reserve Fund (LARF)</b>												
34	14 Division	5,950.0		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	5,950.0
35	11 Division	8,700.0		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	8,700.0
<b>Total Land Request</b>		<b>14,650.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>14,650.0</b>
<b>Total Gross Request</b>		<b>127,595.9</b>	<b>8,431.4</b>	<b>75,128.6</b>	<b>83,257.5</b>	<b>38,259.4</b>	<b>50,587.8</b>	<b>48,728.6</b>	<b>44,438.6</b>	<b>257,142.9</b>	<b>280,706.1</b>	<b>665,445.0</b>
<b>Total - Other than debt expenditure</b>		<b>-43,575.0</b>	<b>-1,439.9</b>	<b>-26,487.0</b>	<b>-27,926.9</b>	<b>-16,998.0</b>	<b>-16,229.0</b>	<b>-14,817.0</b>	<b>-22,977.0</b>	<b>-97,508.0</b>	<b>-88,647.2</b>	<b>-229,730.2</b>
<b>Total Land Request</b>		<b>-14,650.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>-14,650.0</b>
<b>Funding from Department of National Defence (DND)</b>		<b>-4,916.0</b>	<b>-4,916.0</b>	<b>-2,458.0</b>	<b>-7,374.0</b>	<b>-2,458.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>-4,916.0</b>	<b>0.0</b>	<b>-9,832.0</b>
<b>Total Net Request</b>		<b>64,454.9</b>	<b>2,075.5</b>	<b>46,183.6</b>	<b>47,956.6</b>	<b>18,803.4</b>	<b>34,358.8</b>	<b>33,911.6</b>	<b>21,461.6</b>	<b>154,718.9</b>	<b>192,058.9</b>	<b>411,232.8</b>

2007 Carryforward is estimated at time of budget approval; Attachment A reflects year-end carryforward amounts.