

Executive Committee

Meeting No.	27 (Special)	Contact	Patsy Morris, Committee Administrator
Meeting Date	Tuesday, November 25, 2008	Phone	416-392-9151
Start Time	9:30 AM	E-mail	pmorris@toronto.ca
Location	Committee Room 1, City Hall	Chair	Mayor David Miller

The Decision Document is for preliminary reference purposes only. Please refer to the Committee's Report to City Council or to the Minutes for the official record.

How to Read the Decision Document:

- *Recommendations of the Committee to City Council appear after the item heading*
- *Other action taken by the Committee on its own authority, which does not require Council's approval, is listed in the decision document under the heading "Decision Advice and Other Information" .*
- *Declarations of Interest, if any, appear at the end of an item.*

EX27.1	ACTION	Amended		Ward: All
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Budget Committee Recommended 2009 - 2013 Capital Budget and Plan, and Proposed 2014 - 2018 Capital Forecast

Committee Recommendations

The Executive Committee recommends that:

- I. Council approve the Budget Committee Recommended 2009 Tax Supported and Toronto Parking Authority Capital Budget, which incorporate all decisions made during the Budget Committee meeting of November 7, 2008, with total project cost of \$2.306 billion, requiring cash flows of \$1.951 billion in 2009 and future year commitments of \$1.461 billion in 2010; \$1.118 billion in 2011; \$507.114 million in 2012; \$366.820 million in 2013; and \$821.521 million in 2014 to 2018 as detailed below and in Appendix 3(i):
 - a. New Cash Flow Funding for:
 - i. new and change in scope projects with a total project cost of \$2.306

- billion requiring: 2009 cash flow of \$624.490 million and future year commitments of \$589.748 million in 2010; \$495.520 million in 2011; \$250.984 million in 2012; \$117.712 million in 2013 and \$227.166 million in 2014 to 2018 (see Appendix 3.(iii));
- ii. previously approved projects totalling \$3.633 billion requiring: 2009 cash flow of \$1.040 billion and future year commitments of \$871.274 million in 2010; \$622.004 million in 2011; \$256.130 million in 2012, \$249.108 million in 2013 and \$594.355 million in 2014 – 2018 (see Appendix 3(iv));
 - iii. previously approved projects with carry forward funding from 2007 and prior years requiring 2009 cash flow of \$38.125 million, which forms part of the affordability target and require Council to reaffirm its commitment; and
- b. 2008 cash flow for previously approved projects with carry forward funding from 2008 into 2009 totalling \$287.223 million (see Appendix 3(v)).
- II. Council approve financing sources for the Budget Committee Recommended 2009 Tax Supported Capital Budget (including 2008 carry forward projects) comprised of: \$325.702 million from Reserves and Reserve Funds; \$150.000 million of Capital from Current funding; \$97.657 million of Developmental Charge funding; \$330.745 million of Provincial Grants and Subsidies; \$272.617 million of Federal Subsidies; \$293.517 million from other sources; and debt of \$481.170 million (inclusive of 2008 carry forward debt funding of \$106.331 million).
 - III. Council authorize the Mayor and the Acting Deputy City Manager and Chief Financial Officer to enter into an agreement or agreements with a purchaser or purchasers for the sale and issuance of debentures to provide an amount in 2009 not to exceed \$700 million.
 - IV. Council authorize the Acting Deputy City Manager and Chief Financial Officer to reopen an existing debenture issue if it is determined that the reopening will be advantageous to the City, depending upon capital market conditions during 2009.
 - V. Council approve new debt service costs of \$3.741 million in 2009 and incremental costs of \$28.920 million in 2010; \$66.533 million in 2011; \$54.977 million in 2012; \$41.886 million in 2013; and, \$94.349 million in the five year forecast 2014 – 2018, for inclusion in the 2009 and future operating budgets.
 - VI. Council consider the Program operating impacts resulting from approval of the Budget Committee Recommended 2009 Capital Budget of \$5.316 million in 2009 and incremental costs of \$5.776 million in 2010; \$8.700 million in 2011; \$7.940 million in 2012; \$3.734 million in 2013; and, \$9.861 million in 2014 – 2018, for inclusion in the 2009 and future operating budgets.
 - VII. Council approve the Budget Committee Recommended 2010 – 2013 Capital Plan for

the City of Toronto (excluding Toronto Water and Solid Waste Management Services) totalling \$9.328 billion and comprised of \$2.214 billion in 2010, \$2.528 billion in 2011; \$2.470 billion in 2012; and \$2.116 billion in 2013.

- VIII. Council approve in principle the Proposed 2014 - 2018 Capital Forecast for the City of Toronto (excluding Toronto Water and Solid Waste Management Services) totalling \$6.615 billion, comprised of \$1.886 billion in 2014; \$1.332 billion in 2015; \$1.212 billion in 2016; \$1.209 billion in 2017; and \$926.830 million in 2018 (as detailed in Appendix 1(i)), and that this forecast be used as the foundation for preparing the 2010 to 2019 Capital Plan and Forecast beginning with the 2010 Capital Budget process.
- IX. Council approve the following BC Recommended 2009 Capital Budget and 2010 – 2018 Capital Plan and Forecast Program Recommendations by Category and Funding Source (Appendix 6):

CITIZEN CENTRED SERVICES “A”

311 Customer Service Strategy:

1. Council approve the 2009 Recommended Capital Budget for 3-1-1 Customer Service Strategy with a total project cost of \$7.190 million, and 2009 cash flow of \$16.583 million and future year commitments of \$4.199 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 2 new/increase in budget sub-projects with a 2009 total project cost of \$7.190 million that requires cash flow of \$2.991 million in 2009 and a future year commitment of \$2.049 million in 2010 and \$2.150 million in 2011;
 - ii. previously approved sub-projects with a 2009 cash flow of \$0.418 million;
 - iii. 5 previously approved sub-projects with carry forward funding from 2007 requiring 2009 cash flow of \$5.827 million which forms part of the affordability targets that require Council to reaffirm its commitment; and
 - b. 2008 approved cash flow for 6 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$7.347 million.
2. Council approve the 2010-2013 Capital Plan for 3-1-1 Customer Service Strategy totalling \$0.535 million in project estimates, comprised of \$0.385 million in 2010 and \$0.150 million in 2011.

Children’s Services:

3. Council approve the 2009 Recommended Capital Budget for Children's Services with a total project cost of \$12.363 million and a 2009 cash flow of \$10.636 million and future year commitments of \$9.065 million, comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 7 new and change in scope sub-projects with a total project cost of \$12.363 million that requires cash flow of \$5.550 million in 2009 and future year commitments of \$4.713 million in 2011; and \$2.1 million in 2012; and
 - ii. four previously approved sub-projects with a 2009 cash flow of \$2.1 million and future year commitments of \$2.2 million in 2010.
 - iii. two previously approved sub-projects with carry forward funding from 2007 and prior years requiring 2009 cash flows of \$0.882 million and future year commitments of \$0.052 million in 2010 cash flows, which forms part of the affordability targets that requires Council to reaffirm its commitments; and
 - b. 2008 approved cash flow for two previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$2.104 million.
4. Council approve the new debt service costs of \$0.033 million in 2009 and incremental costs of \$0.137 million in 2010, resulting from the approval of the 2009 Recommended Capital Budget to be included in the 2009 Operating Budget and future year operating budgets.
5. Council approve the 2010-2013 Capital Plan for Children's Services totalling \$21.2 million in project estimates, comprised of \$5.3 million in 2010; \$5.3 million in 2011; \$5.3 million in 2012; and \$5.3 million in 2013.
6. Council approve in principle the 2014-2018 Capital Forecast for Children's Services totalling \$26.5 million in project estimates, comprised of \$5.3 million in 2014; \$5.3 million in 2015; \$5.3 million in 2016; \$5.3 million in 2017; and \$5.3 million in 2018; and that this forecast be used as a foundation for preparing a 2010-2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.
7. The Energy Retrofit Municipal Child Care Centre requirements for Children's Services totalling \$2.522 million be referred to the Energy Efficiency Office and the Energy and Waste Management Office in Facilities and Real Estate.
8. Approval of \$4.0 million of the \$5.0 million gross expenditure for the Health

and Safety / Playground project, corresponding to Provincial subsidies, be conditional on receiving this funding from the Province.

Court Services:

9. Council approve the 2009 Recommended Capital Budget for Court Services with a total project cost of \$2.365 million, and a 2009 cash flow of \$3.418 million. The 2009 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for 1 new sub-project with a 2009 cash flow of \$2.365 million; and
 - b. 2009 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$1.053 million.
10. Council approve the 2010-2013 Capital Plan for Court Services totalling \$1.2 million in project cost estimates, comprised of cash flows of \$0.600 million in 2010, and \$0.600 million in 2012.
11. Council consider the net operating impacts in the Court Services' operating budget of \$0.705 million net revenues for 2009 emanating from the approval of the 2009 Recommended Capital Budget within the overall scope of Court Services' 2009 operating budget.
12. The Director of Court Services, in conjunction with Acting Deputy City Manager and Chief Financial Officer, review the current policy of contributing net operating revenues in excess of \$8.5 million to the Provincial Offences Courts Stabilization Reserve and report to Budget Committee prior to the 2010 Capital Budget process.
13. The Director of Court Services review all future capital needs and include any appropriate capital requirements for the 2014-2019 period in the Court Services' 2010 Capital Budget submission.

Economic Development, Culture and Tourism:

14. Council approve the 2009 Recommended Capital Budget for Economic Development Culture and Tourism with a total project cost of \$22.794 million and a 2009 cash flow of \$19.217 million and future year commitments of \$8.631 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 29 new sub-projects with a 2009 total project cost of \$22.794 million that requires cash flow of \$14.163 million in 2009, \$7.831 million in 2010 and \$0.800 million in 2010;
 - ii. 7 previously approved sub-projects with a 2009 cash flow of

\$1.638 million;

- iii. 2 sub-projects from previously approved projects with carry forward funding from 2007 requiring 2009 cash flow of \$0.139 million, which forms part of the affordability target that requires Council to reaffirm its commitment; and
 - b. 2008 approved cash flow for 18 previously approved sub-project with carry forward funding from 2008 to 2009 totalling \$3.277 million.
15. Council approve new debt service costs of \$0.171 million in 2009 and incremental costs of \$0.773 million in 2010, and \$0.216 million in 2011 resulting from the approval of the 2009 Recommended Capital Budget, to be included in the 2009 and future year operating budgets.
16. Council consider operating impacts of \$0.692 million emanating from the approval of the 2009 Recommended Capital Budget, to be included in the 2011 operating budget.
17. Council approve the 2010-2013 Capital Plan for the Economic Development Culture and Tourism totalling \$50.003 million in project estimates, comprised of \$12.055 million in 2010, \$13.766 million in 2011, \$12.266 million in 2012, and \$11.916 million in 2013.
18. Council approve in principle the 2014-2018 Capital Forecast for the Economic Development Culture and Tourism totalling \$128.854 million in project estimates, comprised of \$10.166 million in 2014, \$11.316 million in 2015, \$11.066 million in 2016, \$10.716 million in 2017, \$11.066 million in 2018, and this forecast be used as a foundation for preparing a firm 2010 to 2019 Capital Plan Forecast as part of the 2010 Capital Budget process.
19. All sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2009 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
20. The General Manager of Economic Development Culture and Tourism to submit to the Acting Deputy City Manager and Chief Financial Officer by June 2009, the full operating impacts of the Fort York-Adding New Buildings project.
21. The General Manager, Economic Development, Culture and Tourism to report back to Budget Committee, prior to the 2010 Capital Budget process, demonstrating substantial progress in fund-raising for the Franklin Carmichael Art Centre Expansion project.

Emergency Medical Services:

22. Council approve the 2009 Recommended Capital Budget for Emergency Medical Services with a total project cost of \$7.609 million and a 2009 cash flow of \$7.086 million and future year commitments of \$7.459 million, comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 7 new sub-projects and four change in scope sub-projects with a 2009 total project cost of \$7.609 million that requires cash flow of \$3.004 million in 2009 and future year commitments of \$3.283 million in 2010; and \$1.322 million in 2011; and
 - ii. 7 previously approved sub-projects with a 2009 cash flow of \$2.618 million and future year commitments of \$2.854 million in 2010.
 - b. 2008 approved cash flow for five previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$1.464 million.
23. Council approve the new debt service costs of \$0.071 million in 2009 and incremental costs of \$0.370 million in 2010, \$0.328 million in 2011, and \$0.139 million in 2012 resulting from the approval of the 2009 Recommended Capital Budget, to be included in the 2009 and future year operating budgets.
24. Council approve the 2010-2013 Capital Plan for Emergency Medical Services totalling \$19.281 million in project estimates, comprised of \$0.485 million in 2010; \$4.600 million in 2011; \$5.850 million in 2012 and \$8.346 million in 2013.
25. Council approve in principle the 2014-2018 Capital Forecast for Emergency Medical Services totalling \$31.128 million in project estimates, comprised of \$7.510 million in 2014; \$6.752 million in 2015; \$5.622 million in 2016; \$5.622 million in 2017; and \$5.622 million in 2018; and that this forecast be used as a foundation for preparing a 2010-2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.
26. Council consider the net operating impacts in the Emergency Medical Services' operating budget of \$0.096 million for 2009 and \$0.172 million in 2010 emanating from the approval of the 2009 Recommended Capital Budget within the overall scope of Emergency Medical Services' 2009 and 2010 operating budget submissions.
27. Council approve the Defibrillator Replacement project subject to receiving a trade-in discount of \$1.6 million and if such discount is not forthcoming, that EMS re-allocate debt funding from lower priority projects to offset the funding shortfall.
28. The Acting Deputy City Manager and Chief Financial Officer, in conjunction

with the General Manager of Emergency Medical Services, review the sustainability of the EMS Equipment Reserve before the 2010 Capital Budget process.

Long-Term Care Homes and Services:

29. Council approve the 2009 Recommended Capital Budget for Long Term Care Homes and Services with a total project cost of \$7.1 million, with 2009 cash flows of \$7.6 million and future year commitments of \$2.0 million, comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 3 new sub-projects and 3 change in scope sub-projects with a 2009 total project cost of \$7.1 million that requires cash flow of \$5.1 million in 2009 and a future year commitment of \$2.0 million in 2010;
 - ii. 1 previously approved sub-project with a 2009 cash flow of \$2.5 million.
30. Council approve the 2010-2013 Capital Plan for Long Term Care Homes & Services totalling \$24.701 million in project estimates, comprised of \$6.800 million in 2010; \$7.800 million in 2011; \$6.194 million in 2012; and \$3.907 million in 2013, be approved.
31. Council approve new debt service costs of \$0.050 million in 2009 and incremental costs of \$0.210 million in 2010 be approved for inclusion in the 2009 and future year operating budgets.
32. The 2009-2013 Recommended Capital Plan be reviewed to identify any operating costs and savings that should be included with the 2010 Operating Budget submission.
33. Council approve in principle the 2014-2018 Proposed Capital Forecast for Long-Term Care Homes and Services totalling \$39.820 million in project estimates, comprised of \$11.660 million in 2014; \$7.040 million in 2015; \$7.040 million in 2016; \$7.040 million in 2017; and \$7.040 million in 2018; and that this be used as a foundation for preparing a firm 2010-2019 Capital Plan and Forecast as part of the 2010 budget process.
34. The General Manager of Long Term Care Homes and Services report to the Community Development and Recreation Committee and Budget Committee on a plan to redevelop type B and C long-term care homes within the 10-Year Capital Plan and Forecast that includes the following:
 - a. proposed business model;

- b. minimum financial requirements to reconstruct the type B and C long-term care homes;
- c. timing of expenditures and bed development; and
- d. implications on state of good repair backlog of not proceeding in 2009 and 2010.

Parks, Forestry and Recreation:

- 35. Council approve the 2009 Recommended Capital Budget for Parks, Forestry and Recreation with a total project cost of \$94.447 million, and 2009 cash flow of \$105.184 million and future year commitments of \$50.794 million comprised of the following:
 - a. New Cash Flow funding for:
 - i. 102 new and change of scope sub-projects with a 2009 total project cost of \$94.447 million that requires cash flow of \$54.132 million in 2009 and future year commitments of \$23.695 million in 2010 and \$16.620 million in 2011;
 - ii. 12 previously approved sub-projects with a 2009 cash flow of \$21.136 million and a future year commitment of \$10.449 in 2010;
 - iii. 24 previously approved sub-projects with carry forward funding from 2007 and prior years requiring 2009 cash flow of \$8.291 million which forms part of the affordability target that requires Council to reaffirm its commitment; and
 - b. 2008 approved cash flow for 43 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$21.625 million.
- 36. Council approve the new debt costs of \$1.012 million in 2009 and incremental costs of \$4.587 million in 2010, \$1.555 million in 2011, and \$0.570 million in 2012, resulting from the approval of the 2009 Recommended Capital Budget, to be included in the 2009 and future year operating impacts.
- 37. Council consider the net operating impacts in Parks, Forestry and Recreation's Operating Budget of \$3.834 million in 2009, \$1.656 million in 2010, and \$1.036 million in 2011, emanating from the approval of the 2009 Recommended Capital Budget, within the overall scope of Parks Forestry and Recreation's 2009, 2010 and 2011 operating budget submissions.
- 38. Council approve the 2010-2013 Capital Plan for Parks, Forestry and Recreation totalling \$254.930 million in project estimates, comprised of \$66.772 million in 2010, \$72.789 million in 2011, \$55.007 million in 2012, and \$60.362 million in

2013.

39. Council approve in principle the 2014-2018 Proposed Capital Forecast for Parks, Forestry and Recreation totalling \$358.070 million in project estimates, comprised of \$58.357 million in 2014, \$74.828 million in 2015, \$83.262 million in 2016, \$81.217 million in 2017, and \$60.406 million in 2018, and that this forecast be used as a foundation for preparing a firm 2010-2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.
40. The Capital Emergency Fund sub-project be approved with funding of \$0.500 million for 2009 with the following conditions:
 - a. projects funded must be demonstrable emergencies presenting a safety or security hazard, or impacting current operations, with a potential for significant damage resulting from the continuation of the problem identified;
 - b. all projects charged to the 2009 Capital Emergency Fund sub-project must be reported to Finance staff to ensure structures are provided to ensure accountability;
 - c. use of the funding must be reported in all variance reports and to Budget Committee at the time of consideration of the 2010 Capital Budget; and
 - d. any unspent balance at year-end cannot be carried forward.
41. All sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2009 and, if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
42. Approval of capital projects for Fleet acquisition be conditional upon the approval of the associated service expansions in the 2009 Operating Budget.
43. To comply with Capital Policy, the costs of future land acquisitions be included in future parkland and facility development projects according to established service priorities.
44. A strategy to create a future financial provision for renewal and replacement of the Toronto Island ferry fleet be included for consideration during the 2010 Operating Budget process.
45. Parks, Forestry and Recreation staff review the appropriate level of funding required to deliver small parks improvement projects and report back to Budget Committee prior to the 2010 Capital Budget process.

Shelter, Support and Housing Administration:

46. Council approve the 2009 Recommended Capital Budget for Shelter, Support and Housing Administration with a total project cost of \$2.2 million and a 2009 cash flow of \$4.867 million and future year commitments of \$1.2 million, comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 5 new and one change in scope sub-projects with a total project cost of \$2.2 million that requires cash flow of \$2.2 million in 2009;
 - ii. 2 previously approved sub-projects with a 2009 cash flow of \$1.447 million and future year commitments of \$1.0 million in 2010 and \$0.2 million in 2011; and
 - b. 2008 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$1.220 million.
47. Council approve new debt service costs of \$0.050 million in 2009 and incremental costs of \$0.210 million in 2010 resulting from the approval of the 2009 Recommended Capital Budget to be included in the 2009 Operating Budget and future year operating budgets.
48. Council approve the 2010-2013 Capital Plan for Shelter, Support and Housing Administration totalling \$11.112 million in project estimates, comprised of \$1.712 million in 2010; \$3.0 million in 2011; \$3.2 million in 2012; and \$3.2 million in 2013.
49. Council approve in principle the 2014-2018 Capital Forecast for Shelter, Support and Housing Administration totalling \$16.0 million in project estimates, comprised of \$3.2 million in 2014; \$3.2 million in 2015; \$3.2 million in 2016; \$3.2 million in 2017; and \$3.2 million in 2018 be approved; and that this forecast be used as a foundation for preparing a 2010-2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.
50. Council consider the operating impacts of \$0.871 million for 2011 that emanate from the approval of the 2009 Recommended Capital Budget to be included in the Shelter, Support and Housing Administration's 2009 Operating Budget and future years' operating budgets.
51. Prior to the 2010 Capital Budget process, the General Manager of Shelter, Support and Housing Administration report to Community Development and Recreation Committee and Budget Committee on the details of redeveloping the emergency shelter system in connection with the implementation of the Housing

Opportunities (HOT) framework, once the \$0.350 million shelter plan study has been finalized.

Toronto Employment and Social Services:

52. Council approve the 2009 Recommended Capital Budget for Toronto Employment and Social Services with a total project cost of \$1.8 million and a 2009 cash flow of \$1.7 million and future year commitments of \$3.4 million, comprised of the following:

a. New Cash Flow Funding for:

- i. 1 sub-project with a 2009 total project cost of \$1.8 million that requires cash flow of \$0.6 million in 2009 and a future year commitment of \$0.5 million in 2010; \$0.3 million in 2011; and, \$0.4 million in 2012; and
- ii. 3 previously approved sub-projects with a 2009 cash flow of \$1.1 million and a future year commitment of \$1.2 million in 2010; \$0.55 million in 2011; and, \$0.450 million in 2012.

53. Council approve the 2010-2013 Capital Plan for Toronto Employment and Social Services totalling \$3.4 million in project estimates, comprised of \$0.850 million in 2011; \$0.850 million in 2012; and \$1.7 million in 2013, subject to receipt of provincial funding.

54. Council approve in principle the 2014-2018 Capital Forecast for Toronto Employment and Social Services totalling \$8.5 million in project estimates, comprised of \$1.7 million in 2014; \$1.7 million in 2015, \$1.7 million in 2016, \$1.7 million in 2017; and \$1.7 million in 2018, subject to receipt of provincial funding; and that this forecast be used as a foundation for preparing a 2010 to 2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.

CITIZEN CENTRED SERVICES “B”

City Planning:

55. Council approve the 2009 Recommended Capital Budget for City Planning with a total project cost of \$7.068 million and a 2009 cash flow of \$8.262 million and future year commitments of \$2.560 million, comprised of the following:

a. New Cash Flow Funding for:

- i. 8 new sub-projects with a 2009 total project cost of \$7.068 million that requires cash flow of \$4.508 million in 2009 and a future year commitment of \$2.560 million in 2010;
- ii. 1 previously approved sub-project that requires cash flow of

\$0.094 million in 2009;

- iii. 5 sub-projects from previously approved projects with carry forward funding from 2007 and prior years requiring 2009 cash flow of \$0.497 million, which forms part of the affordability target that requires Council to reaffirm its commitment; and
 - b. 2008 approved cash flow for 9 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$3.163 million.
56. Council approve the new debt service costs of \$0.082 million in 2009 and incremental costs of \$0.398 million in 2010 and \$0.225 million in 2011 resulting from the approval of the 2009 Recommended Capital Budget, to be included in the 2009 and future year operating budgets.
57. Council approve the 2010-2013 Capital Plan for City Planning totalling \$15.876 million in project estimates, comprised of \$1.784 million in 2010; \$4.733 million in 2011; \$4.785 million in 2012; and \$4.574 million in 2013.
58. Council approve in principle the 2014-2018 Capital Forecast for City Planning totalling \$23.940 million in project estimates, comprised of \$4.788 million in 2014; \$4.788 million in 2015; \$4.788 million in 2016; \$4.788 million in 2017; and \$4.788 million in 2018; and that this forecast be used as a foundation for preparing a 2010-2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.
59. An “A-list” and “B-list” of potential Civic Improvement projects be provided by the Chief Planner and Executive Director of City Planning to the Budget Committee prior to the approval of the 2009 Capital Budget, to ensure co-ordination with various City Programs in the delivery of public realm projects and to ensure that Parks, Forestry & Recreation can identify potential operating impacts for inclusion in their 2010 and future years operating budgets.
60. The Chief Planner and Executive Director of City Planning review any anticipated additional costs along with potential development charge recoveries for the legislated requirements of the 5-Year Review of the Official Plan, and report back during the 2010 Capital Budget process.

Fire Services:

61. Council approve the 2009 Recommended Capital Budget for Fire Services with a total project cost of \$11.416 million and a 2009 cash flow of \$6.553 million and future year commitments of \$7.194 million, comprised of the following:
- a. New Cash Flow Funding for:
 - i. 13 new sub-projects with a 2009 total project cost of \$11.416 million that requires cash flow of \$4.222 million in 2009 and

- future year commitments of \$3.570 million in 2010 and \$3.624 million in 2011;
- ii. 1 previously approved sub-project with a 2009 cash flow of \$1.648 million with no future year commitments; and
- b. 2008 approved cash flow for 1 previously approved sub-project with carry forward funding from 2008 into 2009 totalling \$0.683 million.
62. Council approve the new debt service costs of \$0.083 million in 2009 and incremental costs of \$0.389 million in 2010, \$0.207 million in 2011 and \$0.120 million in 2012 resulting from the approval of the 2009 Recommended Capital Budget, to be included in the 2009 and future year operating budgets.
63. Council consider the net operating impacts of \$0.130 million in 2009 to 2013 that emanate from the approval of the 2009 Recommended Capital Budget to be included within the overall scope of Fire Services' 2009 Operating Budget and future year operating budgets.
64. Council approve that all sub-projects with third party funding be approved conditionally, subject to the receipt of such funding during 2010 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
65. Council approve the 2010-2013 Capital Plan for Fire Services totalling \$25.050 million in project estimates, comprised of \$3.775 million in 2010, \$4.340 million in 2011, \$8.277 million in 2012, and \$8.658 million in 2013.
66. Council approve in principle the 2014-2018 Capital Forecast for Fire Services totalling \$47.319 million in project estimates, comprised of \$10.839 million in 2014, \$10.986 million in 2015, \$6.304 million in 2016, \$10.446 million in 2017 and \$8.744 million in 2018; and that this forecast be used as a foundation for preparing a 2010 to 2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.
67. The Chief of Fire Services, in consultation with the Executive Director of Facilities and Real Estate, report to Budget Committee prior to the 2010 Capital Budget process on a detailed SOGR backlog study including the estimated Asset Management backlog by year for the Recommended 5-Year Capital Plan and Proposed 5-Year Capital Forecast.

Policy, Planning, Finance and Administration:

68. Council approve the 2009 Recommended Capital Budget for Policy, Planning, Finance and Administration with a total project cost of \$8.378 million and a 2009 cash flow of \$10.161 million and future year commitments of \$3.647 million comprised of the following:

- a. New Cash Flow Funding for:
 - i. 31 new sub-projects with a 2009 total project cost of \$8.378 million that requires cash flow of \$5.231 million in 2009 and a future year commitment of \$2.889 million in 2010; \$0.116 million in 2011; \$0.016 million in 2012; and \$0.126 million in 2013;
 - ii. 4 previously approved sub-projects with a 2009 cash flow of \$1.690 million and a future year commitment of \$0.500 million in 2010;
 - b. 2008 approved cash flow for 15 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$3.240 million.
69. Council approve the 2010-2013 Capital Plan for Policy, Planning, Finance and Administration totalling \$15.797 million in project estimates, comprised of \$3.736 million in 2010, \$4.416 million in 2011, \$4.124 million in 2012, \$3.521 million in 2013.
70. Council approve new debt service costs of \$0.117 million in 2009 and incremental costs of \$0.530 million in 2010, \$0.163 million in 2011, \$0.013 million in 2012, \$0.005 million in 2012 and \$0.013 million in 2013, resulting from the approval of the 2009 Recommended Capital Budget, to be included in the 2009 and future year operating budgets.
71. Council approve in principle the 2014-2018 Capital Forecast for Policy, Planning, Finance and Administration totalling \$19.470 million in project estimates, comprised of \$4.391 million in 2014, \$4.066 million in 2015, \$3.755 million in 2016, \$3.758 million in 2017, and \$3.500 million in 2018; and that this forecast be used as a foundation for preparing a firm 2010 to 2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.
72. Animal Services' Electronic Communications and Animal Service ePET Enhancement projects in the amount of \$0.533 million in 2009 and \$0.440 million in 2010 be approved conditionally, subject to a review of these project by the Information Technology Division and the development of an IT support transition plan between Public Health and Policy, Planning, Finance and Administration.

Transportation Services:

73. Council approve the 2009 Recommended Capital Budget for Transportation Services with a total project cost of \$239.502 million and a 2009 cash flow of \$330.111 million and future year commitments of \$47.962 million in 2010; \$23.917 million in 2011; \$17.389 million in 2012 and \$1.100 million in 2013. The 2009 Recommended Capital Budget consists of the following:

- a. New Cash Flow Funding for:
 - i. 48 new sub-projects with a 2009 total project cost of \$239.502 million that requires cash flow of \$175.388 million in 2009 and a future year commitment of \$23.875 million in 2010; \$21.750 million in 2011; \$17.389 million in 2012; and, \$1.100 million in 2013;
 - ii. 24 previously approved sub-projects with a 2009 cash flow of \$101.599 million and a future year commitment of \$24.087 million in 2010; and \$2.167 million in 2011;
 - b. 2008 approved cash flow for 13 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$53.124 million.
74. Council approve new debt service costs of \$5.242 million in 2009 and incremental costs of \$19.592 million in 2010, \$4.570 million in 2011, \$1.894 million in 2012 and \$1.229 million in 2013 resulting from the approval of the 2009 Recommended Capital Budget to be included in the 2009 and future year operating budgets.
 75. Council approve all sub-projects with third party financing subject to the receipt of such funding during 2009.
 76. Council consider net operating impacts of \$0.263 million in 2009 that emanate from the approval of the 2009 Recommended Capital Budget for inclusion in the 2009 Operating Budget.
 77. Council approve the 2010-2013 Capital Plan for Transportation Services totalling \$878.451 million in project estimates, comprised of \$183.253 million in 2010, \$214.153 million in 2011, \$242.616 million in 2012 and \$238.429 million in 2013.
 78. Council approve in principle the 2014-2018 Capital Forecast for Transportation Services totalling \$1.174 billion in project estimates, comprised of \$233.504 million in 2014; \$235.530 million in 2015; \$236.841 million in 2016; \$236.241 million in 2017; and, \$232.374 million in 2018; and that this forecast be used as a foundation for preparing a 2010-2019 Capital Plan and Forecast as part of the 2010 Budget process.
 79. The General Manger for Transportation Services report back to the Public Works and Infrastructure Committee prior to the 2010 Capital Budget process regarding ongoing discussions with York Region on Steeles Widening and Grade Separations.
 80. Cycling Infrastructure projects consisting of the Finch and Gatineau Hydro Corridor Trail Projects in the amount of \$3.100 and \$25.690 million for a total project cost of \$28.790 million included in the 5-Year Recommended Capital

Plan be approved conditionally, subject to receiving funding from the Province.

- 80.1 Council direct the General Manager, Transportation Services to provide winter maintenance on the Martin Goodman Trail, between Windermere Avenue and Stadium Road, as a pilot, for the 2008/2009 winter season and undertake whatever measures are necessary to facilitate these operations;
- 80.2 Council direct the General Manager, Transportation Services to undertake, in consultation with the General Manager, Parks, Forestry and Recreation, an audit in 2009, at a cost of approximately \$75,000.00, to be allocated from within the 2009 Capital Budget, to determine the capital improvements necessary to facilitate the provision of winter maintenance of the entire Martin Goodman/Waterfront Trail on a long-term sustainable basis;
- 80.3 Council direct the General Manager, Transportation Services, in consultation with the General Manager, Parks, Forestry and Recreation, to report back to the Public Works and Infrastructure Committee, upon completion of the audit referred to in Recommendation 80.2 above, on the capital improvements necessary to facilitate the provision of winter maintenance of the entire Martin Goodman/Waterfront Trail on a long-term sustainable basis and the financial implications of undertaking these capital improvements.

Waterfront Revitalization Initiative:

81. Council approve the 2009 Recommended Capital Budget for the Waterfront Revitalization Initiative's commitments of previously approved 2008 cash flow of \$70.193 million and previously approved future year commitments of \$280.842 million, comprised of the following:
 - a. New cash flow for 13 previously approved sub-projects with a 2009 cash flow of \$65.692 million and previously approved future year commitment of \$71.364 million in 2010, \$88.778 million in 2011, \$48.345 million in 2012, \$40.000 million in 2013, \$6.470 million in 2014, \$6.470 million in 2015, \$6.471 million in 2016, \$6.471 million in 2017 and \$6.473 million in 2018;
 - b. 2008 approved cash flow for 5 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$4.501 million.
82. Council approve the 2009 Recommended Capital Budget for the Waterfront Revitalization Initiative requiring a 2009 cash flow of \$70.193 million and future year commitments of \$280.842 million funded from the Strategic Infrastructure Partnership Reserve Fund and Development Charges.

INTERNAL SERVICES

Facilities and Real Estate:

83. Council approve the 2009 Recommended Capital Budget for Facilities and Real Estate with a total project cost of \$81.180 million, and 2009 cash flow of \$46.524 million and future year commitments of \$88.975 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 39 new and change in scope sub-projects with a 2009 total project cost of \$81.180 million that requires cash flow of \$20.818 million in 2009 and a future year commitment of \$36.213 million in 2010; \$16.863 million in 2011; \$6.686 million in 2012 and \$0.600 million in 2013;
 - ii. 61 previously approved sub-projects with a 2009 cash flow of \$22.756 million and a future year commitments of \$9.174 million in 2010; \$9.058 million in 2011; \$6.796 million in 2012; \$2.042 million in 2013; \$1.337 million in 2014 and \$0.206 million in 2016; and
 - iii. One previously approved project with carry forward funding from 2007 requiring 2009 cash flow of \$0.606 million which forms part of the affordability targets that require Council to reaffirm its commitment.
 - b. 2008 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$2.344 million.
84. Council approve the new debt costs of \$0.370 million in 2009 and incremental costs of \$2.182 million in 2010, \$2.749 million in 2011, \$0.525 million in 2012, \$0.145 million in 2013 and \$0.063 million in 2014, resulting from the approval of the 2009 Recommended Capital Budget, to be included in the 2009 and future year operating budgets.
85. Council approve the 2010-2013 Capital Plan for Facilities and Real Estate totalling \$79.429 million in project estimates, comprised of \$10.043 million in 2010; \$22.067 million in 2011; \$22.390 million in 2012; and \$24.929 million in 2013.
86. Council consider operating impacts of \$0.048 million from 2011 to 2014 emanating from the approval of the 2009 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.
87. Council approve in principle the 2014-2018 Capital Forecast for Facilities and Real Estate totalling \$210.257 million in project estimates, comprised of \$28.663 million in 2014; \$31.300 million in 2015; \$39.794 million in 2016; \$49.000 million in 2017; and \$61.500 million in 2018; and that this forecast be used as a foundation for preparing a firm 2010 to 2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.

88. That corporate reserve funding from the Land Acquisition Reserve Fund in the amount of \$8.900 million and Capital Financing Reserve Fund in the amount of \$12.206 million, for a total of \$21.106 million be provided to fund the Nathan Phillips Square Revitalization cost and that any financial contributions from subsequent fundraising efforts be used to replenish the above corporate reserve funds as appropriate.
- 88.1. City Council endorse the strategy to redevelop the St. Lawrence Market North property into a new multi-storey building with the following key components:
- a. A Ground Floor Market Hall and Mezzanine;
 - b. Court Services court rooms and administrative office functions on floors 2-4; and
 - c. A new 250-space underground parking garage operated by the Toronto Parking Authority (TPA). (BU40.1f)
- 88.2. City Council amend the Development Parameters adopted by City Council on October 26-28, 2004, to confirm the Jarvis Street option which places a parking ramp (both inbound and outbound) along Jarvis Street immediately south of St. Lawrence Hall to access underground parking as follows:
- a. Page 5, Site access and circulation, item 1 be deleted in its entirety and replaced with, “Access to below-grade parking shall be from a parking ramp along Jarvis Street within a new North Market building”; and
 - b. Page 5, Parking, item 1 be deleted in its entirety and the following items renumbered.
- 88.3. City Council authorize the Chief Corporate Officer to conduct a two stage design competition to select an architect for the redevelopment of the St. Lawrence Market North property, including the issuance of a Request for Qualifications (RFQ) and subsequent selection of a winning design by a jury, as outlined in Attachment 3.
- 88.4. The 2009 Recommended Capital Budget for Facilities and Real Estate be increased by \$875,000 gross, \$0 net, to be funded from the Court Services’ Provincial Offences Stabilization Reserve Fund to fund the design competition costs and that this report be referred to Executive Committee for its consideration.
- 88.5. City Council authorize the Chief Corporate Officer, in consultation with other relevant City divisions, to report back to City Council on:
- a. the winning design and design team recommended by the competition jury; and
 - b. the estimated cost of the project and detailed financing to be considered

as part of the 2010 Capital Budget process.

Financial Services:

89. Council approve the 2009 Recommended Capital Budget for Financial Services with a total project cost of \$8.165 million and a 2009 cash flow of \$15.342 million and future year commitments of \$21.272 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 5 new and change in scope sub-projects with a 2009 total project cost of \$8.165 million that requires cash flow of \$4.126 million in 2009 and a future year commitment of \$4.039 million in 2010;
 - ii. 11 previously approved sub-projects with 2009 cash flow of \$5.401 million and future year commitments of \$8.617 million in 2010 and \$8.616 million in 2011;
 - iii. 4 sub-projects from previously approved projects with carry forward funding from 2007 and prior years requiring 2009 cash flow of \$1.286 million which forms part of the affordability targets that requires Council to reaffirm its commitment; and
 - b. 2008 approved cash flow for 10 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$4.529 million.
90. Council approve the new debt service costs of \$0.233 million in 2009 and incremental costs of \$1.233 million in 2010; \$1.190 million in 2011; \$0.577 million in 2012 and \$0.291 million in 2013 resulting from the approval of the 2009 Recommended Capital Budget for inclusion in the 2009 and future year operating budgets.
91. Council approve the 2010-2013 Recommended Capital Plan for Financial Services totalling \$7.080 million in project estimates, comprised of \$1.686 million in 2010; \$1.185 million in 2011; \$3.059 million in 2012; and \$1.150 million in 2013.
92. Council consider the net operating impacts of \$1.684 million from 2009 to 2012 emanating from the approval of the 2009 Recommended Capital Budget for inclusion in the 2009 and future year operating budgets.
93. Council approve in principle the 2014-2018 Capital Forecast for Financial Services totalling \$20.345 million in project estimates, comprised of \$3.400 million in 2014; \$3.025 million in 2015; \$3.420 million in 2016; \$3.800 million in 2017; and \$6.700 million in 2018; and that this forecast be used as a foundation for preparing a firm 2010 to 2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.

Fleet Services:

94. Council approve the 2009 Recommended Capital Budget for Fleet Services with a total project cost of \$30.867 million and a 2009 cash flow of \$56.944 million and future year commitments of \$9.373 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 19 new sub-projects with a 2009 total project cost of \$30.867 million that requires cash flow of \$21.886 million in 2009 and a future year commitment of \$8.981 million in 2009;
 - ii. 6 previously approved sub-projects with a 2009 cash flow of \$19.809 million, and a future year commitment of \$0.392 million in 2010;
 - iii. 20 sub-projects from previously approved projects with carry forward funding from 2007 and prior years requiring 2009 cash flow of \$6.782 million that requires Council to reaffirm its commitment; and
 - b. 2008 approved cash flow for 15 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$8.467 million.
95. Council approve the 2010 to 2013 Capital Plan for Fleet Services totalling \$194.747 million in project estimates, comprised of \$40.226 million in 2010; \$44.751 million in 2011; \$47.263 million in 2012, and \$62.507 million in 2013.
96. Council approve in principle the 2014 to 2018 Capital Forecast for Fleet Services totalling \$235.302 million in project estimates, comprised of \$46.813 million in 2014, \$51.370 million in 2015, \$46.432 million in 2016, \$47.865 million in 2017, and \$42.822 million in 2018; and that this forecast be used as a foundation for preparing a firm 2010 to 2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.
97. The 2009 Recommended Capital Budget for Fleet Services be adjusted to agree with Programs' 2009 budgeted contributions to the Vehicles Reserves to reflect any changes to the recommended contributions that may occur during the Operating Budgets review, and the funding availability of the Divisions' vehicle reserve account.

Information and Technology:

98. Council approve the 2009 Recommended Capital Budget for Information and Technology with a total project cost of \$105.735 million and a 2009 cash flow of \$46.681 million and future year commitments of \$74.044 million comprised

of the following:

- a. New Cash Flow Funding for:
 - i. 42 new sub-projects with a 2009 total project cost of \$105.735 million that requires cash flow of \$34.342 million in 2009 and a future year commitment of \$14.404 million in 2010, \$13.962 million in 2011, \$14.265 million in 2012, and \$10.858 million in 2013;
 - ii. 20 previously approved sub-projects with a 2009 cash flow of \$8.473 million, and a future year commitment of \$9.530 million in 2010, \$9.525 million in 2011, and \$1.500 million in 2012;
 - b. 2008 approved cash flow for 17 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$3.866 million.
99. Council approve the new debt service costs of \$0.244 million in 2009, and incremental costs of \$1.276 million in 2010, \$1.288 million in 2011, \$1.235 million in 2012, and \$1.235 million in 2013 resulting from the approval of the 2009 Recommended Capital Budget to be included in the 2009 and future year operating budgets.
 100. Council approve the 2010 to 2013 Capital Plan for Information and Technology totalling \$90.360 million in project estimates, comprised of \$15.438 million in 2010; \$14.535 million in 2011; \$20.749 million in 2012, and \$39.638 million in 2013.
 101. Council approve in principle the 2014 to 2018 Capital Forecast totalling \$157.815 million in project estimates, comprised of \$40.861 million in 2014, \$27.812 million in 2015, \$23.145 million in 2016, \$39.474 million in 2017, and \$26.523 million in 2018; and that this forecast be used as a foundation for preparing a firm 2010 to 2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.
 102. Council consider the net operating impacts in the Information and Technology's operating budget of \$0.136 million in 2010, \$0.370 million in 2011, \$1.015 million in 2012, and \$0.337 million in 2013 that emanate from the approval of the 2009 Recommended Capital Budget within the overall scope of Information and Technology's 2009 Operating Budget and future year operating budgets.
 103. Commencing with the 2010 Capital Budget Process, the Chief Information Officer, in conjunction with Financial Planning, ensure that all business cases involving information technology are reviewed and assessed by the Enterprise Architecture Review Panel, who will make recommendations to the Business Advisory Panel, and if included in the Programs' Capital Budget submission, will be subject to the funding, affordability and other requirements of the capital budgetary process.

OTHER CITYPROGRAMS

City Clerk's Office:

104. Council approve the 2009 Recommended Capital Budget for the City Clerk's Office with a total project cost of \$7.200 million and a 2009 cash flow of \$13.637 million and future year commitments of \$2.009 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 13 new sub-projects with a 2009 total project cost of \$7.200 million that requires cash flow of \$6.833 million in 2009 and a future year commitment of \$0.367 million in 2010;
 - ii. 5 previously approved sub-projects with a 2009 cash flow of \$4.154 million, and a future year commitment of \$1.512 million in 2010, and \$0.130 million in 2011;
 - iii. 1 previously approved sub-project with carry forward funding from 2007 requiring 2009 cash flow of \$2.270 million that requires Council to reaffirm its commitment; and
 - b. 2008 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$0.380 million.
105. Council approve the new debt service costs of \$0.193 million in 2009, and incremental costs of \$0.855 million in 2010, \$0.229 million in 2011, \$0.257 million in 2012, and \$0.283 million in 2013 resulting from the approval of the 2009 Recommended Capital Budget to be included in the 2009 and future year operating budgets.
106. Council consider the operating impacts in the City Clerk's Office's Operating Budget of \$0.028 million in 2009, \$0.575 million in 2010, \$0.206 million in 2011, \$0.063 million in 2012, and \$0.293 million in 2013 that emanate from the approval of the 2009 Recommended Capital Budget within the overall scope of the City Clerk's Office's 2009 Operating Budget and future year operating budgets.
107. Council approve the 2010 to 2013 Capital Plan for the City Clerk's Office totalling \$7.274 million in project estimates, comprised of \$0.660 million in 2010; \$2.423 million in 2011; \$2.521 million in 2012, and \$1.670 million in 2013.
108. Council approve in principle the 2014 to 2018 Capital Forecast for the City Clerk's Office totalling \$33.270 million in project estimates, comprised of \$3.400 million in 2014, \$23.170 million in 2015, \$2.200 million in 2016, \$2.000

million in 2017, and \$2.500 million in 2018; and that this forecast be used as a foundation for preparing a firm 2010 to 2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.

Radio Replacement Project:

109. Council approve the 2009 Recommended Capital Budget for the Radio Communication System Replacement Project with a total project cost of \$1.275 million and a 2009 cash flow of \$0.250 million and future year commitments of \$1.025 million, comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 2 new sub-projects with a 2009 total project cost of \$1.275 million that requires cash flow of \$0.250 million in 2009 and future year commitments of \$0.475 million in 2010, \$0.475 million in 2011, and \$0.075 million in 2012;
110. Council approve the new debt service costs of \$0.006 million in 2009 and incremental costs of \$0.038 million in 2010, \$0.062 million in 2011, \$0.052 million in 2012, and \$0.008 million in 2013 resulting from the approval of the 2009 Recommended Capital Budget, to be included in the 2009 and future year operating budgets.
111. Council approve the 2010-2013 Capital Plan for the Radio Communication System Replacement Project totalling \$68.225 million in project estimates, comprised of \$27.525 million in 2010, \$27.525 million in 2011, and \$13.175 million in 2012.

Sustainable Energy Plan:

112. Council approve the 2009 Recommended Capital Budget for the Sustainable Energy Plan with a total project cost of \$26.017 million and a 2009 cash flow of \$29.067 million and future year commitments of \$85.537 million, comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 9 new and change in scope sub-projects with a 2009 total project cost of \$26.017 million that requires cash flow of \$0.816 million in 2009 and a future year commitment of \$5.460 million in 2010; \$6.713 million in 2011; \$7.780 million in 2012; \$4.767 million in 2013 and \$0.481 million in 2014; and
 - ii. 12 previously approved sub-projects with a 2009 cash flow of \$22.569 million and future year commitment of \$21.586 million in 2010; \$17.573 million in 2011; \$14.067 million in 2012 and \$1.896 million in 2013.

- b. 2008 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$5.862 million.
113. Council consider operating savings of \$0.298 million in 2009; \$0.608 million in 2010; \$0.200 million in 2011 and \$0.100 million in 2012 that emanate from the approval of the 2009 Recommended Capital Budget within the future year operating budgets of the Programs involved in the Energy Retrofit Program.

Union Station:

114. Council approve the 2009 Recommended Capital Budget for Union Station with a total project cost of \$586.858 million, and 2009 cash flow of \$43.195 million and future year commitments of \$576.302 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 7 new and change in scope sub-projects with a 2009 total project cost of \$586.858 million that requires cash flow of \$26.007 million in 2009 and a future year commitment of \$99.443 million in 2010; \$154.581 million in 2011; \$97.512 million in 2012; \$51.781 million in 2013; \$55.617 million in 2014; \$69.201 million in 2015; \$20.062 million in 2016; \$8.358 million in 2017; and \$4.296 million in 2018;
 - ii. 13 previously approved sub-projects with a 2009 cash flow of \$11.479 million and a future year commitments of \$4.937 million in 2010; \$4.051 million in 2011; \$5.023 million in 2012; \$1.440 million in 2013; and
 - iii. 4 previously approved projects with carry forward funding from 2007 requiring 2009 cash flow of \$1.512 million which forms part of the affordability targets that require Council to reaffirm its commitment.
 - b. 2008 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$4.198 million.
115. Council approve the new debt costs of \$0.518 million in 2009 and incremental costs of \$2.415 million in 2010, \$1.062 million in 2011, \$0.512 million in 2012 and \$1.042 million in 2013, resulting from the approval of the 2009 Recommended Capital Budget, to be included in the 2009 and future year operating budgets.
116. Council approve in principle the 2014-2018 Capital Forecast for Union Station totalling \$157.534 million in project estimates, comprised of \$55.617 million in 2014; \$69.201 million in 2015; \$20.062 million in 2016; \$8.358 million in 2017;

and \$4.296 million in 2018; and that this forecast be used as a foundation for preparing a firm 2010 to 2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.

AGENCIES, BOARDS AND COMMISSIONS

Exhibition Place:

117. Council approve the 2009 Recommended Capital Budget for Exhibition Place with a total project cost of \$13.555 and 2009 cash flow of \$33.320 million, comprised of the following:
 - a. New Cash Flow Funding for 29 new sub-projects and 1 change in scope sub-project with a 2009 total project cost of \$13.555 million that requires cash flow of \$13.555 in 2009; and
 - b. 2008 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$19.765 million.
118. Council approve the new debt service costs of \$0.125 million in 2009 and incremental costs of \$0.527 million in 2010, resulting from the approval of the 2009 Recommended Capital Budget, to be included in the 2009 and future year operating budgets.
119. Council approve the 2010-2013 Capital Plan for Exhibition Place totalling \$35.2 million in project estimates, comprised of \$14.26 million in 2010, \$8.19 million in 2011, \$7.0 million in 2012, and \$5.75 million in 2013.
120. Council approve in principle the 2014-2018 Capital Forecast for Exhibition Place totalling \$27.3 million in project estimates, comprised of \$5.75 million in 2014, \$5.8 million in 2015, \$5.75 million in 2016, \$5.0 million in 2017, and \$5.0 million in 2018, and that this forecast be used as a foundation for preparing a 2010-2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.
121. Council approve conditionally all sub-projects with third-party financing, subject to the receipt of such funding during 2009 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

GO Transit:

122. Council approve the 2009 Recommended Capital Budget for GO Transit with a total project cost of \$180.000 million and a 2009 cash flow of \$20.000 million and future year commitments of \$160.000 million.

Sony Centre (Hummingbird)

123. Council approve the 2009 Recommended Capital Budget for the Sony Centre for the Performing Arts including a reduction to the previously approved project cost of \$38.1 million, and a 2009 cash flow of \$26.493 million and a future-year commitment of \$1.0 million comprised of the following:
 - a. New cash flow funding for 3 change of scope sub-projects that require cash flow of \$23.4 million in 2009 and \$1.0 million in 2010; and
 - b. 2008 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2008 to 2009 totalling \$3.093 million.
124. Council consider an incremental operating impact of \$3.8 million arising from the shutdown and post construction fit-out period, emanating from the approval of the 2009 Recommended Capital Budget, to be included in the 2009 operating budget.
125. Council approve all sub-projects conditionally, subject to the receipt of third party commitments and funding during 2009 to the satisfaction of the Budget Committee, and if such financing is not forthcoming, all sub-projects be reassessed by City Council.

Toronto and Region Conservation Authority:

126. Council approve the 2009 Recommended Capital Budget for Toronto and Region Conservation Authority with a total project cost and 2009 cash flow of \$6.268 million comprised of New Cash Flow Funding for 24 new sub-projects with a 2009 total project cost and 2009 cash flow of \$6.268 million.
127. Council approve new debt service costs of \$0.07 million in 2009 and incremental costs of \$0.298 million in 2010 resulting from the approval of the Toronto and Region Conservation Authority 2009 Recommended Capital Budget.
128. Council approve the 2010-2013 Recommended Capital Plan for Toronto and Region Conservation Authority totalling \$26.715 million in project estimates, comprised of \$6.505 million in 2010, \$6.645 million in 2011, \$6.735 million in 2012, and \$6.830 million in 2013.
129. Council approve in principle the 2014-2018 Proposed Capital Forecast for Toronto and Region Conservation Authority totalling \$35.623 million in project estimates, comprised of \$6.925 million in 2014, \$7.021 million in 2015, \$7.122 million in 2016, \$7.225 million in 2017, and \$7.33 million in 2018, and that this forecast be used as a foundation for preparing a firm 2010 to 2019 Capital Plan and Forecast as part of the 2010 budget process.
130. The City Manager and Acting Chief Financial Officer work with Toronto and Region Conservation Authority to establish new debt affordability targets for the 2010 to 2019 Capital Plan and Forecast as part of the 2010 Capital Budget

Process.

Toronto Police Service:

131. Council approve the 2009 Recommended Capital Budget for the Toronto Police Service with a total project cost of \$27.012 million and a 2009 cash flow of \$37.395 million and future year commitments of \$18.115 million in 2010 and \$7.918 million in 2011, comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 16 new sub-projects with a 2009 total project cost of \$27.012 million that requires cash flow of \$21.090 million in 2009 and a future year commitment of \$3.758 million in 2010 and \$2.164 million in 2011; and
 - ii. 7 previously approved sub-projects that requires cash flow of \$16.305 million in 2009, \$14.357 million in 2010 and \$5.754 million in 2011.
132. Council approve new debt service costs of \$0.037 million in 2009 and incremental costs of \$0.251 million in 2010, \$0.449 million in 2011 and \$0.227 million in 2012 resulting from the approval of the 2009 Recommended Capital Budget, to be included in the 2009 and future year operating budgets.
133. Council consider the net operating impacts in the Toronto Police Service's operating budget of \$1.040 million for 2009, \$0.501 million in 2011 and \$0.101 million in 2012 emanating from the approval of the 2009 Recommended Capital Budget within the overall scope of the Toronto Police Service's 2009 and future year operating budget submissions.
134. Council approve the 2010-2013 Capital Plan for the Toronto Police Service totalling \$195.040 million in project estimates, comprised of \$40.733 million in 2010; \$60.662 million in 2011; \$51.605 million in 2012; and \$42.040 million in 2013.
135. Council approve in principle the 2014-2018 Capital Forecast for the Toronto Police Service totalling \$299.362 million in project estimates, comprised of \$50.892 million in 2014; \$64.378 million in 2015; \$51.273 million in 2016; \$66.802 million in 2017; and \$66.017 million in 2018; and that this forecast be used as a foundation for preparing a 2010-2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.
136. The Toronto Police Services Board report back during the 2010 Capital Budget process on potential service efficiencies which will be achieved from the implementation of the new records management system which would help offset identified operating impacts.

137. The Facilities and Real Estate Division continue to work with the Toronto Police Service to identify facilities options for the Property and Evidence Storage facility, including the feasibility of utilizing City property through the City Yard Consolidation Study, and upon confirmation of a suitable site in 2009, staff include the updated capital project costs estimates as part of the 2010 Capital Budget process. If there is confirmation within the 2009 Budget year, of a suitable property, that the City Manager be requested to report, as soon as possible, to the Budget Committee for their consideration.
- 137.1 City Council approve the closure of the Computer Assisted Scheduling of Courts (CASC) capital project and reallocate surplus capital debt funding of \$600,000 and increase the In-car Camera capital project's total project cost and 2008 cash flow by \$600,000 to purchase 60 additional cameras;
- 137.2 The Toronto Police Services Board review the impact any proposed reallocations to the Toronto Police Service's 2009 to 2013 Capital Plan and that staff include updated capital project cost estimates as part of the 2010 Capital Budget process for Committee and Council's consideration.
- 137.3 That Council approve:
1. the closure of the 23 Division capital project and reallocate surplus capital debt funding of \$270,000 and increase the In-car Camera capital project's total project cost and 2008 cash flow by \$270,000 to purchase 27 additional cameras; and
 2. \$12,700 from the Computer Assisted Scheduling of Courts (CASC) project to the Facility Security Project.
- 137.4 That City Council receive the following recommendations contained in the report (November 24, 2008) from the Toronto Police Services Board, entitled "Toronto Police Service – 2009-2013 Capital Program Request – Revised" – EX27.1f:
- "1. The Executive Committee approve the revised 2009-2013 Capital Program, as recommended by the City's Budget Committee, at a net amount of \$14.4M for 2009 and \$138.4M for the years 2009-2013 on the understanding that: if a suitable property for a new Toronto Police Service - Property and Evidence Storage facility is identified in 2009 that the City will provide the required funding to acquire the property; and the Toronto Police Service's 2010 – 2014 capital debt targets take into account the required capital cost estimates for this project to enable completion of this facility by 2013; and
 2. That a meeting be convened by the City Manager in early 2009 with senior staff of the Toronto Police Service to begin discussions before the 2010 budget process begins to improve the capital budget process and to establish predictable targets"

Toronto Port Authority:

138. Council approve the 2009 Recommended Capital Budget for the Toronto Port Authority with a total project cost of \$1.700 million and a 2009 cash flow of \$1.700 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 1 new sub-projects with a 2009 total project cost of \$1.700 million that requires cash flow of \$1.700 million in 2009.
139. Council approve the 2010-2013 Capital Plan for the Toronto Port Authority totalling \$5.100 million in project estimates, comprised of \$1.700 million in 2010; \$1.700 million in 2011; and \$1.700 million in 2012.

Toronto Public Health:

140. Council approve the 2009 Recommended Capital Budget for Toronto Public Health with a total project cost of \$8.134 million and a 2009 cash flow of \$5.111 million and future year commitments of \$6.956 million, comprised of the following:
- a. New Cash Flow Funding for:
 - i. 3 new sub-projects and two change in scope sub-projects with a 2009 total project cost of \$8.134 million that requires cash flow of \$2.037 million in 2009 and future year commitments of \$2.640 million in 2010; \$2.861 million in 2011; and, \$0.596 million; and
 - ii. 2 previously approved sub-projects with a 2009 cash flow of \$1.462 million and future year commitments of \$0.859 million in 2010;
 - b. 2008 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$1.612 million.
141. Council approve new debt service costs of \$0.051 million in 2009 and incremental costs of \$0.280 million in 2010, \$0.349 million in 2011, \$0.315 million in 2012, and \$0.063 million in 2013 resulting from the approval of the 2009 Recommended Capital Budget for inclusion in the 2009 and future year operating budgets.
142. Council approve the 2010-2013 Capital Plan for Toronto Public Health totalling \$6.743 million in project estimates, comprised of \$0.539 million in 2011; \$2.804 million in 2012 and \$3.400 million in 2013.
143. Council approve in principle the 2014-2018 Capital Forecast for Toronto Public

Health totalling \$17.0 million in project estimates, comprised of \$3.400 million in 2014; \$3.400 million in 2015; \$3.400 million in 2016; \$3.400 million in 2017; and \$3.400 million in 2018; and that this forecast be used as a foundation for preparing a 2010-2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.

144. Council consider the net operating impacts in the Toronto Public Health's operating budget of \$0.089 million net for 2009, \$0.060 million in 2010; \$0.195 in 2011, \$0.132 million in 2012; and, \$0.041 million in 2013 emanating from the approval of the 2009 Recommended Capital Budget within the overall scope of Toronto Public Health's 2009 to 2013 operating budget submissions.
 - 144.1. City Council approve the addition of a new Environmental Reporting, Disclosure and Innovation Capital Project to the Toronto Public Health's 2009 Recommended Capital Budget with a total project cost of \$1.296 million and cash flow requirements of \$0.228 million in 2009 and future commitments of \$0.615 million in 2010 and \$0.453 million in 2011.
 - 144.2. The net operating impacts in the Toronto Public Health Operating Budget of \$0.163 million for 2010 (including six positions) and \$0.052 million in 2011 emanating from the approval of this project in 2009 be considered within the overall scope of Toronto Public Health's 2010 and 2011 operating budget submissions for the reporting and disclosure component of the program.
 - 144.3. The Board of Health review the impact of any proposed reallocations to the Public Health's 2009 to 2013 Capital Plan and that staff include updated capital project cost estimates as part of the 2010 Capital Budget process for Committee and Council's consideration.

Toronto Public Library:

145. Council approve the 2009 Recommended Capital Budget for Toronto Public Library with a total project cost of \$48.401 million and a 2009 cash flow of \$21.982 million and future year commitments of \$65.246 million, comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 7 new and 8 change in scope projects with a 2009 total project cost of \$48.401 million that requires cash flow of \$5.985 million in 2009 and a future year commitment of \$10.955 million in 2010, \$13.728 million in 2011, \$7.464 million in 2012, \$4.617 million in 2013, \$5.037 million in 2014, and \$0.615 million in 2015;
 - ii. 12 previously approved projects with a 2009 cash flow of \$15.170 million and future year commitments of \$12.987 million in 2010, \$6.798 million in 2011, \$0.855 million in 2013, \$1.442

million in 2014; and \$0.748 million in 2015;

- b. 2009 approved cash flow for 2 previously approved projects with carry forward funding from 2008 into 2009, totalling \$0.827 million.
146. Council approve the new debt service costs of \$0.061 million in 2009 and incremental costs of \$0.431 million in 2010, \$0.900 million in 2011, \$0.721 million in 2012 and \$0.175 million in 2013, resulting from the approval of the 2009 Recommended Capital Budget, to be included in 2009 and future year operating budgets.
147. Council approve the 2010-2013 Capital Plan for Toronto Public Library totalling \$39.045 million in project estimates, comprised of \$0.412 million in 2010, \$6.799 million in 2011, \$14.432 million in 2012, and \$17.402 million in 2013.
148. Council consider the operating impacts of \$0.548 million for 2009, \$0.249 million for 2010, \$1.237 million for 2011, \$1.238 million for 2012, \$0.386 million in 2013, and \$1.921 million from 2014 to 2018, emanating from the approval of the 2009 Recommended Capital Budget, for inclusion in Toronto Public Library's 2009 and future years' operating budgets.
149. Council approve in principle the 2014-2018 Capital Forecast for Toronto Public Library totalling \$73.114 million in project estimates, comprised of \$9.079 million in 2014, \$13.563 million in 2015, \$16.298 million in 2016, \$17.290 million in 2017, \$16.884 million in 2018; and that this forecast be used as a foundation for preparing a 2010 to 2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.
150. Toronto Public Library review projects included in the Proposed 2014-2019 Capital Forecast to ensure that the debt requested for the 2014 to 2019 period meet the debt target of \$12 million per year.
151. Toronto Public Library completes a comprehensive audit to assess the SOGR of facilities and equipment in 2009 and be used as the basis to determine the SOGR backlog in Toronto Public Library's 2010 Capital Budget submission.

Toronto Transit Commission:

152. Council approve the 2009 Recommended Capital Budget for TTC with a total project cost of \$860.006 million and a 2009 cash flow of \$757.560 million and future year commitments of \$2.778 billion, comprised of the following:
- a. New Cash Flow Funding for:
 - i. 48 new sub-projects with a 2009 total project cost of \$860.006 million that requires cash flow of \$86.212 million in 2009 and a future year commitment of \$341.830 million in 2010; \$244.591

million in 2011; \$98.801 million in 2012; \$43.863 million in 2013; and \$44.709 million in 2014;

- ii. 63 previously approved sub-projects with a 2009 cash flow of \$671.348 and a future year commitment of \$599.213 million in 2010; \$468.804 million in 2011; \$179.949 million in 2012; \$202.875 million in 2013; \$202.341 million in 2014; \$139.807 million in 2015; \$142.396 million in 2016; and, \$68.509 million in 2017;
 - b. 2008 approved cash flow for 10 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$82.169 million.
153. Council approve new debt costs of \$0.366 million in 2009 and incremental costs of \$2.992 million in 2010; \$7.141 million in 2011; \$4.786 million in 2012; \$1.950 million in 2013; \$0.973 million in 2014 and \$0.798 million in 2015 resulting from the approval of the 2009 Recommended Capital Budget, to be included in the 2009 and future year operating budgets.
154. Council approve transfers to capital funding from the following capital reserves (the amounts to include carry forward funding of 2008 unspent funds) of: \$69.600 million from the Provincial Gas Tax Revenues for Public Transit Reserve Fund (XR3018); \$33.072 million from the CSIF Reserve Fund (XR3020); \$4.375 million from the TTIP Reserve Fund (XR3023); \$22.392 million from the ORSIF Reserve Fund (XR3024); \$55.444 million in Metrolinx funding from the MoveOntario 2020 Reserve Fund (XR3025); \$57.000 million in Capital Reserve funding also from the MoveOntario 2020 Reserve Fund (XR3025) and \$131.200 million from the Toronto York Spadina Subway Extension Working Capital Fund (XR3027).
155. Council approve the 2010-2013 Recommended Capital Plan for TTC totalling \$1.560 billion in project estimates, comprised of \$55.380 million in 2010; \$260.594 million in 2011; \$650.157 million in 2012; and \$594.155 million in 2013.
156. Council consider operating impacts of \$8.336 million from 2009 to 2013 emanating from the approval of the 2009 Recommended Capital Budget, to be included in the 2009 and future year operating budgets.
157. Council approve in principle the 2014-2018 Proposed Capital Forecast for TTC totalling \$2.094 billion in project estimates, comprised of \$525.059 million in 2014; \$380.786 million in 2015; \$397.122 million in 2016; \$446.070 million in 2017; and \$344.794 million in 2018, and that this forecast be used as a foundation for preparing the 2010 to 2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.
158. The TTC and City staff continue discussions with the other orders of government on increasing funding for transit in the City of Toronto as outlined

in the 2009-2013 Recommended Capital Plan, including funding for the Transit City Plan through MoveOntario 2020 and that, if funding is not forthcoming, the TTC and City review their priorities with regard to major vehicle purchases.

159. Council approve cash flow funding of \$206.028 million in 2009 and future year commitments for the Spadina Subway Extension, with \$42.076 million in funding carried forward from 2008; a 2009 cash flow of \$89.124 and a future year commitment of \$74.828 million in 2010, given that the project is now fully funded.
160. Council approve cash flow funding of \$17.1 million in 2009 for the Transit City Plan to enable the project to continue moving forward in the first quarter of 2009 and that, if Provincial funding of at least \$17.1 million has not been received by April 2009, the TTC reduce spending on other projects by \$17.1 million.
161. The TTC in conjunction with City staff report back to Budget Committee when confirmation of Provincial and / or Federal funding for the Transit City Plan is received.
162. The TTC report back to Budget Committee when it receives confirmation of funding for the purchase of 204 new Light Rapid Transit Vehicles, being conditional on a one third cost share from the Province and a one third cost share from the Federal government, and that the TTC not enter into any long-term commitments before such funding is confirmed.
163. The TTC report back to Budget Committee when it receives confirmation of funding for the purchase of 36 SRT cars and that the TTC not sign contracts for the purchase of SRT cars until the project has received full Provincial or Federal funding.
164. The TTC report back to Budget Committee as part of the June 30, 2009 Capital Budget Variance Report on specific project reductions equal to the 2009 recommended 10% unspecified reduction of \$47 million to accommodate anticipated under spending in 2009.
165. The TTC submit future capital budget submissions that reflect the recommended 10% budget reductions for the five year period, identifying specific project expenditure adjustments and including all required supporting documentation and financing by project.
166. Council approve accelerating \$7.550 million in cash flow from 2011 to 2009 and \$2.410 million in cash flow from 2011 to 2010, with no change to the project cost and zero debt impact over the 5 year period, to reflect the payment schedule in the proposed agreement for the purchase of 110 Low-Floor Wheel-Trans vehicles as reflected in the TTC's 2009 Recommended Capital Budget and 2010-2013 Recommended Capital Plan.
167. City Council confirm the City of Toronto as a co-proponent of the Yonge

Subway northerly extension project.

168. City Council confirm City of Toronto staff, along with TTC staff, participate in the necessary public consultation process for the Yonge Subway northerly extension project and that staff report back on public concerns about the project, as required.
169. City Council approve the request for \$0.3 Million in funding (to allow the Yonge Subway northerly extension project to continue until April 2009) as reflected in the TTC's 2009 Recommended Capital Budget;

subject to the following:

- 169.1 Council approve reallocating \$4.725 million in debt funding from surface track in 2008, so that there is a total of \$12.800 million in funding to the end of 2008 for the Transit City Plan, to reflect the latest 2008 spending estimate as described in the letters dated October 24, 2008 and April 28, 2008 from the General Secretary, Toronto Transit Commission (BU40.1b and BU40.1c).
- 169.2 If funding for the Transit City Plan, which is anticipated, is received from the Provincial government, the TTC and the City review the allocation of this debt funding.
- 169.3 Council approve changes to the TTC's 2009 Recommended Capital Budget and 2010-2013 Recommended Capital Plan, conditional on approval by the Commission, to reflect a net reduction of \$15.800 million for the procurement and overhaul of 40 foot buses.
 - a. a \$22.300 million increase in 2009 in bus procurement funding to be partially offset by a carry forward of \$17.2 million in funding from 2008 to 2009 as a result of under spending on bus procurement in 2008.
 - b. to offset the remaining \$5.100 million in 2009, the TTC work with the bus manufacturer to defer payments from 2009 to 2010 and/or 2011. Failing this, any remaining required increase in 2009 funding will be addressed through an unspecified budget reduction in 2009.
 - c. a \$20.100 million decrease in 2010 funding and a \$0.800 million decrease in funding in 2011.
- 169.4. The TTC report back during the first quarter 2009 Capital Variance Report on the deferral of payments in 2009 or with reductions to specific projects to account for the \$5.1 million increase in 2009 funding.
- 169.5. If the deferral of payments results in an increase to the project cost, that increase be offset by equal reductions in other projects.

Toronto Zoo:

170. Council approve the 2009 Recommended Capital Budget for the Toronto Zoo with a total project cost of \$4.979 million and a 2009 cash flow of \$8.425 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 8 new sub-projects with a 2009 total project cost of \$4.979 million that requires cash flow of \$4.979 million in 2009;
 - ii. 2 previously approved sub-projects with a 2009 cash flow of \$1.696 million; and
 - b. 2008 approved cash flow for 1 previously approved sub-project with carry forward funding from 2008 to 2009 totalling \$1.750 million.
171. Council approve new debt service costs of \$0.060 million in 2009 and incremental costs of \$0.255 million in 2010 resulting from the approval of the 2009 Recommended Capital Budget, to be included in the 2009 and future year operating budgets.
172. Council consider operating impacts of \$0.335 million emanating from the approval of the 2009 Recommended Capital Budget, to be included in the 2013 operating budget.
173. Council approve the 2010-2013 Capital Plan for the Toronto Zoo totalling \$77.925 million in project estimates, comprised of \$10.495 million in 2010, \$21.109 million in 2011, \$24.452 million in 2012, and \$21.869 million in 2013.
174. Council approve in principle the 2014-2018 Capital Forecast for the Toronto Zoo totalling \$120.252 million in project estimates, comprised of \$19.969 million in 2014, \$62.909 million in 2015, \$19.628 million in 2016, \$13.178 million in 2017, and \$4.568 million in 2018; and this forecast be used as a foundation for preparing a firm 2010 to 2019 Capital Plan as part of the 2010 Capital Budget process.
175. All sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2009 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
176. the Chief Executive Officer of Toronto Zoo report to Budget Committee by June 2009, on the Fundraising Campaign strategy, including the timetable and impact on the 10-Year Capital Plan and Forecast.

Yonge-Dundas Square:

177. Council approve the 2009 Recommended Capital Budget for Yonge-Dundas

Square with a total project cost of \$0.245 million for one new project that requires new cash flow funding of \$0.050 million in 2009 and a future year commitment of \$0.195 million in 2010.

178. Council approve new debt service costs of \$0.001 million in 2009 and incremental costs of \$0.007 million in 2010 and \$0.005 million in 2011 resulting from the approval of the 2009 Recommended Capital Budget, for inclusion in the 2009 and future year operating budgets.
179. Council approve the 2010-2013 Capital Plan for Yonge-Dundas Square totalling \$0.150 million in project estimates in 2011.
180. Council approve in principle the 2014-2018 Capital Forecast for Yonge-Dundas Square totalling \$0.250 million in project estimates, comprised of \$0.050 million in 2014; \$0.050 million in 2015; \$0.050 million in 2016; \$0.050 million in 2017; and \$0.050 million in 2018; and that this forecast be used as a foundation for preparing a firm 2010 to 2019 Capital Plan and Forecast as part of the 2010 Capital Budget process.
181. The Board of Management of Yonge-Dundas Square, together with the Executive Director of Facilities and Real Estate, submit to the Acting Deputy City Manager and Chief Financial Officer by June 2009, the results of the facility audit and a 10-year state of good repair capital plan to maintain the Square in a state of good repair and ensure asset preservation in future years.

RATESUPPORTED PROGRAMS

Toronto Parking Authority:

182. Council approve the 2009 Recommended Capital Budget for the Toronto Parking Authority with a total project cost of \$34.330 million and a 2009 cash flow of \$30.495 million with future year commitments of \$6.400 million, comprised of the following:
 - a. New cash flow funding for 41 new/change in scope sub-projects with a 2009 total project cost of \$34.330 million that requires cash flow of \$27.930 million in 2009 with future year commitments of \$2.600 million in 2010 and \$3.800 million in 2011;
 - b. 2008 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2008 into 2009 totalling \$2.565 million.
183. Council approve the operating impacts from user fees of \$1.092 million in 2010; \$0.240 million in 2011; and, \$0.240 million in 2012 emanating from the approval of the 2009 Recommended Capital Budget to be considered within the overall scope of the Toronto Parking Authority's 2009 Operating Budget and future year operating budgets.

184. Council approve the 2010-2013 Capital Plan for the Toronto Parking Authority totalling \$85.512 million in project estimates, comprised of \$16.012 million in 2010; \$22.000 million in 2011; \$20.500 million in 2012; and, \$27.000 million in 2013.
185. Council approve in principle the 2014-2018 Capital Forecast for the Toronto Parking totalling \$138.250 million in project estimates, comprised of \$26.250 million in 2014; \$24.000 million in 2015; \$32.500 million in 2016; \$27.500 million in 2017; and, \$28.000 million in 2018; and that this forecast be used as a foundation for preparing a firm 2010 to 2019 Capital Plan and Forecast as part of the 2010 budget process.
186. The Acting Treasurer be requested to review and report to the Budget Committee on any changes in the Building Canada Fund regulations and what longer term adjustments need to be made in the capital program to more closely fit the objective announced in the Federal Budget of speeding up capital spending to create jobs.
187. Council receive the reports, transmittals and communications that are on file with the City Clerk's Office including Appendix 7 herewith attached, as considered by the Budget Committee at its 2009 Capital Budget review meetings of November 5, 7 and 17, 2008.

Additional Recommendations

188. Council approve the in-year budget adjustments detailed in Appendix 2 of the report (November 6, 2008) from the Acting Deputy City Manager and Chief Financial Officer, entitled "Capital Variance Report for the Nine-month Period Ended September 30, 2008", which decreases the 2008 Council Approved Budget by \$25,000 with no impact on debt. (BU40.1d)
189. An amount of \$848,250 be transferred from the North District Local Development Parkland Acquisition Reserve Fund to the Ward 9 Parkland Reserve Fund. (BU40.1e)
190. Council authorize the Deputy City Manager and Chief Financial Officer to transfer funds from the Strategic Infrastructure Partnership Reserve Fund to the:
- Energy Conservation Reserve Fund up to a limit of \$42,000,000
 - Green Energy Reserve Fund up to a limit of \$20,000,000
 - Home Energy Loan Reserve Fund up to a limit of \$9,000,000
 - Environment Protection Reserve Fund up to a limit of \$87,000,000,
- consistent with the approved 2009 Capital and Operating Budgets and subsequent budget approvals.
191. Any funds remaining in the Winter Control Stabilization Reserve be transferred to the new Transportation Services Extreme Weather Reserve, the Winter

Control Stabilization Reserve be closed and it be deleted from Municipal Code Chapter 227, Reserves and Reserve Funds.

192. Due to reorganizations, the minor amendments set out in Appendix C of the report (November 13, 2008) from the Acting Deputy City Manager and Chief Financial Officer, entitled “Administrative Amendments to Reserve Fund Accounts - 2008”, be made to the Vehicle and Equipment Reserve Group in Schedule 1 of Municipal Code Chapter 227 and that the schedule as set out in the Appendix replace any existing list of accounts.
193. The Deputy City Manager and Chief Financial Officer be authorized to reallocate funds within the Vehicle and Equipment Replacement Reserve Group in Schedule 1 of Municipal Code Chapter 227 in accordance with Appendix C of the report.
194. The purpose of the Arbitration and Legal Awards Reserve be changed ‘to provide funding for the costs of, or receive funds from, arbitration, awards and legal claims’.
195. The names of reserve funds for the three theatres be changed from North York Centre for the Performing Arts Capital Maintenance Reserve Fund, Hummingbird Centre Capital Improvement Reserve Fund and the St. Lawrence Centre for the Arts Reserve Fund to the North York Centre for the Performing Arts Improvement Reserve Fund, Sony Centre Improvement Reserve Fund and St. Lawrence Centre for the Arts Improvement Reserve Fund respectively, all three funds be housed in Schedule 14 – State of Good Repair Obligatory Reserve Funds – of Municipal Code Chapter 227 with the same purpose namely to provide funding to finance major and minor repairs, replacements and improvements, and further Municipal Code Chapter 227 be amended accordingly.
196. The new reserve funds or reserve fund accounts as set out in Appendices A1-A11 be established per Council directive for the purposes set out therein.
197.
 - a. The reserve funds set out in Appendices B1 and B2 be established with Schedule 12 – Planning Act Reserve Funds - of Municipal Code Chapter 227 for the purposes set out therein;
 - b. The funds in reserve funds as set out in Appendix B3 be transferred to the Section 37 or Section 45 Reserve Funds respectively;
 - c. The reserve funds as set out in Appendix B3 be closed; and
 - d. The funds associated with the Section #45 decisions as set out in Appendix B4 be transferred into the Section #45 Reserve Fund.
198. Toronto Municipal Code Chapter 227, Reserves and Reserve Funds, be amended in accordance with Recommendations 187-195.

199. The appropriate City officials be authorized and directed to take the necessary action to give effect thereto; and that leave be granted for the introduction of any necessary bills in Council.

Decision Advice and Other Information

The Executive Committee directed the Medical Officer of Health to report directly to City Council for its special meeting to be held on December 10, 2008, with proposed funding reallocations within its 2009 Recommended Capital Budget and 2010-2013 Recommended Capital Plan to offset the debt funding requirement of \$1.296 million for the new IT capital project i.e., the City of Toronto Environmental Reporting, Disclosure and Innovation Program.

Mr. Joe Pennachetti, City Manager and Mr. Cam Weldon, Acting Deputy City Manager and Chief Financial Officer provided a presentation to the Executive Committee on the City of Toronto 2009 – 2013 Recommended Capital Budget and Plan, and 2014-2018 Proposed Capital Forecast, and filed a copy of their presentation.

Summary

This report presents the City of Toronto Budget Committee (BC) Recommended 2009 – 2013 Capital Budget and Plan, and Proposed 2014 - 2018 Capital Forecast, recommends approval of 2009 cash flow and future years' commitments for capital projects, and seeks authority for the Mayor and the Acting Deputy City Manager and Chief Financial Officer to negotiate and enter into agreements for the issuance of debentures in 2009 to support the City's capital program. Furthermore, the report recommends approval of the 2010 - 2013 Capital Plan and approval in principle of the Proposed 2014 to 2018 Capital Forecast, which will form the basis for developing future capital budgets and for developing a firm 10-year Capital Plan and Forecast beginning in 2010, in accordance with the City's multi-year financial planning and budgeting policy.

Background Information

Budget Committee Recommended 2009-2013 Capital Budget and Plan, and Proposed 2014 - 2018 Capital Forecast - BC letter

(<http://www.toronto.ca/legdocs/mmis/2008/ex/bgrd/backgroundfile-17556.pdf>)

2009 - 2013 Recommended Capital Budget and Plan, and 2014 - 2018 Proposed Capital Forecast

(<http://www.toronto.ca/legdocs/mmis/2008/ex/bgrd/backgroundfile-17585.pdf>)

Communications

(November 24, 2008) e-mail from Lina Cino, Toxics Campaigner, Toronto Environmental Alliance (EX.Main.EX27.1.1)

1a City of Toronto Environmental Reporting, Disclosure and Innovation Program

Summary

The Medical Officer of Health (MOH) recommends that City Council adopt an Environmental Reporting, Disclosure and Innovation Program, including a bylaw that comes into effect on January 1, 2010. The program would capture important information on priority toxic substances in Toronto's environment, help businesses adopt pollution prevention measures, and inform residents about local environmental conditions. This type of program is often referred to as "community right-to-know."

The Environmental Reporting, Disclosure and Innovation Program delivers on the goals laid out in the City's Climate Change, Clean Air and Sustainable Energy Action Plan, the Agenda for Prosperity, and the Green Economic Development Strategy. These plans recommend new monitoring and public reporting program for toxic air contaminants, support for the "greening" of local businesses via pollution prevention education, and collaboration with industry to enhance growth, productivity and innovation.

Key to this program is a partnership between Toronto Public Health (TPH) and Economic Development, Culture and Tourism (EDCT) that will support coordinated delivery of the program to the business community to accelerate implementation of environmental improvements, and stimulate innovation and growth of the green economy. TPH will also collaborate with other divisions including the Toronto Environment Office and Toronto Water, as well as Environment Canada, the provincial government, businesses and other stakeholders.

TPH research identifies 25 hazardous substances commonly used by industrial, commercial and institutional facilities that exist in our air at levels that are of health concern. This new program would require affected facilities and City of Toronto operations to report to the City each year if they use or release any of these priority substances above specified thresholds. TPH would phase in reporting obligations over four years and collaborate with EDCT to provide training and resources for facilities to reduce or find safer substitutes for these chemicals. The Environmental Reporting, Disclosure and Innovation Program includes an important Information and Technology (IT) capital investment for a new database to enable the City to collect and analyze local pollution information, track trends and inform the community. TPH would use the data to better understand and address potential health hazards and support business innovation, and would make the information publicly accessible via a searchable internet site. Attached is a technical document that provides details of the proposed program, including a draft bylaw.

This new program fills important gaps in the reporting and disclosure of information and support for environmental innovation for small and medium-sized Toronto businesses. Current reporting programs like the National Pollutant Release Inventory (NPRI) and the Ontario government's proposed Toxics Reduction Strategy focus on only large businesses. Most programs to support pollution prevention are also targeted at larger facilities. In an urban setting like Toronto, the majority of facilities using chemicals are too small to be included in these programs. Although use or emissions of chemicals from individual small and medium-

sized businesses may be modest and meet existing standards, the long-term cumulative exposure to chemicals from many facilities in close proximity to where people live creates significant concern for health. TPH estimates that this program would collect data from 5,000 to 7,000 local facilities, in contrast to the NPRI, which collects data from about 350 facilities in Toronto.

The Environmental Reporting, Disclosure and Innovation Program recognizes the important linkages between the environment, economy and social well-being. This program has been developed based on extensive research and three years of consultation with the business community, environmental and health organizations, City staff and other governments, worker agencies and residents. This feedback has helped TPH design a program that will benefit health by contributing to improvements in local air quality and improve community right-to-know by making information publicly accessible. TPH will minimize the burden to local businesses through education and training programs, online reporting and phased implementation over several years. The program can help retain and enhance economic opportunity by identifying incentives to actively stimulate job creation, green innovation and productivity improvements.

At this time of economic uncertainty, the City should be sensitive to the needs of local businesses. The phased implementation of this proposed program provides time for businesses to adjust and prepare for reporting. During the phase-in period, training and technical assistance can help facilities identify existing costs (such as chemical handling and disposal), and consider opportunities for short and long-term investments in pollution prevention. As part of the early phases of program implementation, TPH, EDCT and other divisional partners will conduct research and pilot projects to examine best practices for implementing environmental improvements in a cost-effective and cost-competitive manner.

Background Information

City of Toronto Environmental Reporting, Disclosure and Innovation Program - BH letter
(<http://www.toronto.ca/legdocs/mmis/2008/ex/bgrd/backgroundfile-17557.pdf>)

City of Toronto Environmental Reporting, Disclosure and Innovation Program - Staff Report
(<http://www.toronto.ca/legdocs/mmis/2008/ex/bgrd/backgroundfile-17558.pdf>)

Attachment 1 - Draft By-law

(<http://www.toronto.ca/legdocs/mmis/2008/ex/bgrd/backgroundfile-17559.pdf>)

Attachment 2 - Environmental Reporting, Disclosure and Innovation: A Proposed Program for the City of Toronto

(<http://www.toronto.ca/legdocs/mmis/2008/ex/bgrd/backgroundfile-17560.pdf>)

City of Toronto Environmental Reporting, Disclosure and Innovation Program - BH letter
(November 12, 2008)

(<http://www.toronto.ca/legdocs/mmis/2008/ex/bgrd/backgroundfile-17561.pdf>)

1b Toronto Police Service - Transfer of Surplus Funds (In-car Camera Capital Project)

Summary

As requested by the Executive Committee at its meeting on November 10, 2008, this report is to accompany the report (EX26.53) from the Chair, Toronto Police Services Board on the entitled *Toronto Police Service - Transfer of Capital Funds (In-car Camera Capital Project)* with respect to the Operating and Capital Budget impacts of this request.

The Toronto Police Services Board submitted to Executive Committee a report entitled, (EX26.53) *Toronto Police Service - Transfer of Capital Funds (In-car Camera Capital Project)*, identifying the transfer of \$1,000,000 in 2008 Operating Budget surplus to the \$2,300,000 in approved 2008 cash flows for the In-car Camera capital project. The report also requests an additional transfer of \$600,000 from the Computer Assisted Scheduling of Courts capital project, increasing the scope of the In-car Camera capital project from a total project cost of \$8,562,000 for 300 cameras to \$10,162,000 for 460 cameras.

The procedure for accommodating a change in scope for a capital project for all City Divisions, Agencies, Boards and Commissions is to request of Council a reallocation of approved capital funds or request an increase in funding through the Capital Budget process.

Background Information

Toronto Police Service - Transfer of Surplus Funds (In-car Camera Capital Project

(<http://www.toronto.ca/legdocs/mmis/2008/ex/bgrd/backgroundfile-17569.pdf>)

Toronto Police Service - Transfer of Surplus Funds (In-car Camera Capital Project - Staff Report

(<http://www.toronto.ca/legdocs/mmis/2008/ex/bgrd/backgroundfile-17570.pdf>)

1c Winter Snow Removal on the Martin Goodman Trail

Origin

(November 19, 2008) Report from the Parks and Environment Committee

Summary

At its meeting of May 13, 2008, the Parks and Environment Committee requested the General Manager of Parks, Forestry and Recreation to report on the feasibility of removing snow from the Martin Goodman Trail during the winter season. This request originated from a communication by the Toronto Cycling Advisory Committee, which was referred to the Parks and Environment Committee. The Toronto Cycling Advisory Committee's communication requested that that this matter be reviewed by the Parks, Forestry and Recreation and Transportation Services Divisions.

The issue of snow removal along the Martin Goodman Trail has been examined by Parks, Forestry and Recreation staff on more than one occasion. In 2004, at the request of several Councillors in the Toronto East York Community Council District, staff reviewed this matter, including undertaking an analysis of the additional costs required. At that time, it was determined that the additional operating cost of clearing snow along the trail in the winter

months, were unaffordable, so the matter was not pursued.

In preparing this report, Parks, Forestry and Recreation staff have consulted with Transportation Services staff who were also requested to report to the Public Works and Infrastructure Committee on snow clearing and improvements for bike lanes, laneways, laneway entrances and sidewalks. Both Divisions are reporting to the November Committee cycle, so the two standing Committees – Parks and Environment and Public Works & Infrastructure can consider this matter simultaneously.

Our two divisions are recommending that we work jointly on an effective and practical approach to provide winter maintenance along portions of the Martin Goodman Trail, where feasible, as a pilot project. We are also recommending that the General Manager of Parks, Forestry and Recreation report back on the capital and operating cost implications of winter maintenance on the Martin Goodman Trail.

Background Information

Winter Snow Removal on the Martin Goodman Trail

<http://www.toronto.ca/legdocs/mmis/2008/ex/bgrd/backgroundfile-17574.pdf>

Winter Snow Removal on the Martin Goodman Trail - Staff Report

<http://www.toronto.ca/legdocs/mmis/2008/ex/bgrd/backgroundfile-17575.pdf>

1d Future Capital Improvements to the Martin Goodman/Waterfront Trail to Facilitate Winter Maintenance

Origin

(November 21, 2008) Report from the General Manager, Transportation Services and the General Manager, Parks, Forestry and Recreation Division

Summary

The purpose of this report is to respond to a recommendation by the Parks and Environment Committee, at its meeting on November 19, 2008, requesting the General Managers of Transportation and Parks, Forestry and Recreation to report to the Executive Committee on November 25, 2008 on any future capital expenditures that may be necessary for clearing snow from the Martin Goodman Trail.

This report identifies the short-term measures required to facilitate the provision of winter maintenance on the section of the Martin Goodman Trail, between Windermere Avenue and Stadium Road, for the 2008/2009 winter season in order to provide cyclists convenient east-west access to and from the downtown core along this route. It also recommends that an audit be undertaken to identify what long-term measures will be required to facilitate the provision of winter maintenance for the entire Martin Goodman/Waterfront Trail on a long-term sustainable basis.

Adoption of this report and the 2008/09 pilot winter maintenance program for clearing the portion of the Martin Goodman Trail between Windermere Avenue and Stadium Road, will supersede the pilot bike route from the west area of the City to the downtown core utilizing sections of The Queensway and King Street West described in the October 29, 2008 staff report to Public Works and Infrastructure Committee. The pilot bike route from the east, also proposed in the report, utilizing a section of the off-street pedestrian/bike trail parallel to Lake Shore Boulevard East from Northern Dancer Boulevard to Lower Sherbourne Street is not affected.

Background Information

Future Capital Improvements to the Martin Goodman/Waterfront Trail to Facilitate Winter Maintenance

(<http://www.toronto.ca/legdocs/mmis/2008/ex/bgrd/backgroundfile-17584.pdf>)

1e Toronto Police Service - Transfer of Capital Funds

Origin

(November 25, 2008) Report from the Chair, Toronto Police Services Board

Summary

The purpose of this report is to request the approval of the transfer of capital funds within the Toronto Police Service's 2008-2012 capital program.

Background Information

Toronto Police Service - Transfer of Capital Funds

(<http://www.toronto.ca/legdocs/mmis/2008/ex/bgrd/backgroundfile-17589.pdf>)

1f Toronto Police Service - 2009-2013 Capital Program Request - Revised

Origin

(November 24, 2008) Report from the Chair, Toronto Police Services Board

Summary

The purpose of this report is to submit the Toronto Police Service's revised 2009-2013 Capital Program Request.

Background Information

Toronto Police Service - 2009-2013 Capital Program Request - Revised
(<http://www.toronto.ca/legdocs/mmis/2008/ex/bgrd/backgroundfile-17590.pdf>)

1g 2009 Budget Briefing Note - Economic Stimulus of Toronto Capital Investment Plan

Summary

The City of Toronto Capital Program for the period 2009-2013 provides for \$14.7 billion in investment towards infrastructure. The Capital Investment Plan for the 10 years (2009-2018) totals \$25.8 billion. Although the primary purpose of this significant investment is to rehabilitate existing assets and provide selected new infrastructure, it can produce a positive impact on the economy and lead to stronger productivity over the longer term.

One of the major economic stimuli arising from capital infrastructure investments is the creation of jobs. Various economic models and studies indicate that infrastructure spending creates substantial amount of jobs in the local area.

The Federation of Canadian Municipalities (FCM) has recently released a study and model that local governments can use to estimate how many jobs they will create when investing in infrastructure projects. This model is also used by the Bank of Canada.

In terms of the jobs created from capital investments, the following must be noted:

1. The jobs may not all be new, since the City spends substantially in its capital program on an annual basis and many of the jobs are effectively already in the economy. Ongoing capital expenditures may, in some cases, protect existing jobs.
2. Job creation is not limited to the City of Toronto. For example, TTC and other vehicles may be constructed in other areas but may include parts supplied by Toronto based manufacturers. The degree to which capital expenditures create jobs in Toronto depends on the type of capital expenditure being made.
3. Likewise, infrastructure investments made by other municipalities may create jobs in the City of Toronto.

The two tables below show respectively the impact of the City's 5 year Capital Program and 10 year Capital Plan in terms of jobs created using the FCM model. Funding of the \$14.7 billion program is to be provided by the Federal Government – \$1.8 billion (12%), Provincial Government – \$2.0 billion (14%) and City of Toronto – \$10.9 billion (74 %). The model suggests that an investment of \$14.7 billion would create 170,000 jobs, or about 34,000 per year.

Table 1 - 5 Year Capital Investment Program (2009-2013)

City Program	Capital 2009-2013 (Billions)	Jobs 2009-2013
TTC	4.40	78,000
Transportation	1.25	14,000
Water	3.29	35,000
Waste	0.44	5,000
Other/Buildings	5.33	38,000
Total	14.71	170,000

According to the FCM model, the 10 year Capital Plan of \$25.8 billion is expected to create 297,000 new jobs over 10 years, or roughly 30,000 per year. The \$25.8 billion capital plan is to be financed by the Federal Government – \$3 billion (12%), Provincial Government – \$3 billion (12%) and City of Toronto – \$20 billion (76 %).

Table 2 - 10 Year Capital Investment Plan (2009-2018)

City Program	Capital 2009-2018 (Billions)	Jobs 2009-2018
TTC	7.10	115,000
Transportation	2.42	29,000
Water	7.68	82,000
Waste	0.56	6,000
Other/Buildings	8.08	65,000
Total	25.84	297,000

In conclusion, the capital infrastructure investments of the City of Toronto over the next 5-10 years can provide a degree of economic stimulus, generating or protecting a significant number of jobs, while creating real infrastructure assets that are important to economic performance. There is a compelling rationale for other orders of government to provide sustained capital funding for local initiatives.

Background Information

2009 Budget Briefing Note - Economic Stimulus of Toronto Capital Investment Plan
<http://www.toronto.ca/legdocs/mmis/2008/ex/bgrd/backgroundfile-17591.pdf>

Meeting Sessions

Session Date	Session Type	Start Time	End Time	Public or Closed Session
2008-11-25	Morning	9:35 AM	10:35 AM	Public

Attendance

Date and Time	Quorum	Members

Executive Committee – November 25, 2008 Decision Document

2008-11-25 9:35 AM - 10:35 AM (Public Session)	Present	<i>Present:</i> Carroll, Davis, Fletcher, Kelly, Lindsay Luby, Mammoliti, McConnell, Mihevc, Miller, Moscoe, Pantalone, Rae <i>The Mayor was also present.</i> <i>Not Present:</i> De Baeremaeker <i>Also present (non-members):</i> Councillor Michael Walker
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