

**2007 Consulting Expenses - Operating Divisions and Agencies, Boards & Commission (ABCs)**

Expense Category	Division/Board	Program	Contract Date (mm-dd-yy)	Contract# PO # DPO #	Consultant's Name	Description of Work	Recoveries by Source	Contract PO Balance Dec 31/07 (Note 1)	2007 Budget	2007 Expenditure	2006 Expenditure
<b>TECHNICAL</b>											
	<b>Citizen Centred Services "A"</b>										
	Economic Development, Culture & Tourism		May 23/06	6019594	Rodger Todhunter Associates Inc.	The Employment Revitalization Strategic Plan Study of the Central Etobicoke Employment Area, to create thriving competitive environments to retain and attract businesses, create jobs and stimulate reinvestment. Report prepared. Completed.		0		1,821	
								0	0	1,821	31,569
	Shelter, Support & Housing Administration		Aug 08/07	6022985	Coomely Consulting	Review and analysis of funding and staffing at drop-in centres. Community Services Committee Report- April 25-27, 2006. Completed.	100% Provincial	0		48,062	
			Jan 30/06 May 18/07	6018777 6022394	D. Wesley Leicester	Support the evaluation and community planning around homelessness funding; Develop and implement specific program materials to support the "Transition to Work" pilot project. Completed.	100% Federal	13,950		71,200	
						The over expenditure is due to urgent requests for time-limited government funded programs.		13,950	50,000	119,262	0
<b>Total</b>	<b>Citizen Centred Services "A"</b>							13,950	50,000	121,083	31,569
	<b>Citizen Centred Services "B"</b>										
	City Planning	Community Planning - South District	Mar 20/07	6021969	Office for Urbanism	Bloor Visioning Study: Phase 1 - background research, consultation, analysis & design alternatives for Bloor St. West between Avenue Rd. & Bathurst St.		8,632		56,745	
		City Planning Head Office	Nov 22/06	6021140	Watson & Associates Economists Ltd.	Fee Rationalization Study: A comprehensive fee review of development application costs.		544		57,800	

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		Apr 24/07 Sep 10/07	6022225 6023215	Ontario Centres of Excellence Inc.	Feasibility study on the municipal cost benefits of Green Roofs; and Cost Benefit analysis of the Toronto Green Development Standards.	Feasibility study is funded by a grant from FCM	23,625		115,875	
		Jul 09/07	3339624	ECD Energy & Environment Canada	Full scoping of a verification protocol for the Toronto Green Development Standard. The verification protocol is to be prepared & presented in a clearly written report.		0		7,500	
					Consulting expenditures were underspent due to City Planning deferred two projects as a result of cost containment.		32,801	596,205	237,920	224,650
	Technical Services	Jun 20/06	6019786	Canadian Standards Association (CSA)	Development of a new CSA standard for Mapping of Buried Utilities, Phase 1 Feasibility Study. It's being developed on behalf of the Regional Public Works Commissioners of Ontario. Phase 1 completed July 2007.		0		15,000	
		Jan 08/07	6021553	Halsall Associates Ltd	Provide the City of Toronto Building Division with recommendations that will assist in developing a green roof building by-law that will be brought to City Council.		0		37,200	
							0	0	52,200	10,900
	Toronto Building	Aug 07/07	6022978	DPRA Inc.	To carry out a cross-divisional study of the City's inspection, Enforcement & Prosecutions activities as part of the City's program review initiative. Recoverable Program Review costs funded through Innovation Reserve Fund.		34,212		66,350	
					Consulting expenditures were underspent due to the City's cost containment requirements in 2007.		34,212	147,500	66,350	0
	Toronto Water	May 03/07	6022291	Stantec Consulting Ltd.	Provide environmental expertise regarding the "Brule Gardens" case as prosecuted by the Ministry of the Environment.		1,978		13,022	
							1,978	0	13,022	0

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	Waterfront Secretariat	Oct 31/06	6020817	Enid Slack Consulting Inc.	To conduct a tax increment financing study for the East Bayfront Precinct at Toronto's Waterfront.		0	0	11,381	
		Oct 31/07	6023702	Planning Alliance	To develop a Western Waterfront Master Plan that will recommend the type & location of parks, facilities and complimentary transportation & transit network for the area.		186,904	0	184,526	
							186,904	195,907	195,907	11,381
<b>Total</b>	<b>Citizen Centred Services "B"</b>						<b>256,895</b>	<b>339,612</b>	<b>565,399</b>	<b>246,044</b>
	<b>Internal Services</b>									
	Facilities & Real Estate	Mar 05/07 Jun 08/07	47012432 47012711	Deloitte Consulting Inc.	Real Estate development advisory services with respect to Union Station Revitalization		0		460,382	
		May 02/07	6022274	Norr Ltd, Architects & Engineers	Above Track development study and design alternatives for Union Station Revitalization		0		274,334	
							0	310,000	734,716	0
	Office of the Treasurer	Nov 20/07	6023897	Paymetric Inc.	Support to implement Pcard software upgrade to be compliant with SAP upgrade (ECC60).		0	0	19,700	
							0	0	19,700	0
<b>Total</b>	<b>Internal Services</b>				The Union Station expenditures were fully funded from the rent received as approved by Council and were reported to Council in the Union Station Revitalization - Recommended Approach staff report in Exec. Item 15.2 of Dec. 11-13, 2007.		0	310,000	754,416	0
	<b>Other City Program</b>									

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	Office of the Mayor							0	0	0	3,500
	Legal Services		Nov 22/06	6021140	Watson & Associates Economists Ltd.	Fee Rationalization Study: A comprehensive fee review of development application costs. Additional work required for legal services.		See City Planning	0	9,000	
								0	0	9,000	0
<b>Total</b>	<b>Other City Program</b>							0	0	9,000	3,500
	<b>Corporate Accounts</b>										
	City Planning	Non-Program						0	0	0	15,000
	Corporate Finance	Non-Program	Aug 17/07	3343489	August Trust	Economic Study of Land Transfer Tax.		0		5,875	
								0	0	5,875	0
	Human Resources	Non-Program						0	0	0	40,827
	Pension, Payroll & Employee Benefits	Non-Program	Dec 21/06	6021454	Mercer Human Resources	Provide general benefits consulting.		248,498		23,200	
								248,498	23,200	23,200	64,322
<b>Total</b>	<b>Corporate Accounts</b>							248,498	23,200	29,075	120,149

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<b>Total Technical Divisions</b>								<b>518,343</b>	<b>1,322,812</b>	<b>1,478,973</b>	<b>404,259</b>
<b>AGENCIES, BOARDS &amp; COMMISSION</b>											
<b>TECHNICAL</b>											
	Toronto Police Services (TPS)	Finance & Administration	Jun 07/07 Nov 27/07	6022544 6023989	PSTG Consulting Inc.	Management Review of Facilities Management Phase 1 - Completed; Phase 2 - Ongoing.		10,603		56,935	
		Occupational Health and Safety	Jun 13/07 Jul 20/07	6022586 3341236	T Harris Environmental Management Inc.	Ventilation assessment for Divisions 22, 32, 41, 52, Emergency Task Force (ETF) and C. O. Bick College; and Mould assessment for 54 Division. Completed. Reports on file.		0		18,545	
			Aug 14/07 Sep 26/07 Nov 01/07	6023020 6023373 3351657	T Harris Environmental Management Inc.	Lead and combustion (carbon monoxide, nitrogen dioxide) assessment for 22 Division and Emergency Task Force (ETF); C. O. Bick College; and 41 Division. Completed. Reports on file.		0		12,043	
<b>Total Toronto Police Services</b>								<b>10,603</b>	<b>89,680</b>	<b>87,523</b>	<b>18,661</b>
	Toronto Transit Commission	Human Resources	Feb 19/04	PC 41112	The Hay Group	Continued technical consultation services related to the Operator/Collector job evaluation arbitration hearing and award.		50,430		50,000	
		Engineering & Construction	Jan 13/05	G85-197/ C11PW05725	Hatch Mott MacDonald	Technical Report & Evaluation - TBM Launch Shaft & Site		1,766		15,929	
			Nov 18/04	G85-194A/ C11PW04914	Leber Rubes	Building Fire Code - Expert Opinion		3,081		10,946	
			Aug 16/07	C11PK05881	T. Harris	Designated Substance Survey Findings & Recommendation re: Hillcrest Flood		6,016		5,375	
		Tracks & Structure	Apr 27/05	C31PCO5817	Centre for Surface Transportation Technology	Consulting Services for Rail Grinding Program		0		31,546	

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		Property Development	Aug 06/06	P26PC06761	Brook Melroy	Davisville Planning Study		86,000		18,449	
<b>Total</b>	<b>Toronto Transit Commission</b>					The under expenditure is due to under utilization of consulting services for most programs.		147,293	250,000	132,245	118,570
	Toronto Zoo		Jan 12/07	PO0005513	Ontario Service Safety Alliance	A Silica Hazard Assessment required for the Exhibit Design employees to be able to work with Silica. A Ministry requirement for working with Silica. Report delivered March 2007.		0		1,000	
			Oct 03/07	PO0010479	Robert Chang Architect	Consulting and coordinating services relating to the Korean Gardens project, which is at the concept stage. Expenses incurred relate to review of initial drawings and sight location. Completed.		0		1,125	
			Jul 24/07 Oct 31/07	PO0009185, PO0010847	Halcrow Yolles	Americas Pavilion Planter and Expansion Joint Review. An engineering review of building structure required to proceed with building expansion. Completed.		0		1,440	
<b>Total</b>	<b>Toronto Zoo</b>							0	3,565	3,565	1,489
<b>Total</b>	<b>Technical - ABCs</b>							157,896	342,565	223,333	138,720
<b>Total</b>	<b>Technical Divisions &amp; ABCs</b>							676,239	1,665,377	1,702,306	539,979

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<b>INFORMATION TECHNOLOGY</b>											
<b>Internal Services</b>											
	Information & Technology		Apr 02/07	47012489	IBM CANADA	Consulting services with respect to IT Governance review, as per the amended agreement with the City dated March 23, 2007.		14,960		8,625	
			Mar-06/07	6021875	SAP CANADA	Cost Center assessment for the financial planning project.		0		48,990	
<b>Total</b>	<b>Internal Services</b>							<b>14,960</b>	<b>72,575</b>	<b>57,615</b>	<b>0</b>
<b>Total</b>	<b>Information Technology - Divisions</b>							<b>14,960</b>	<b>72,575</b>	<b>57,615</b>	<b>0</b>
<b>AGENCIES, BOARDS &amp; COMMISSION</b>											
<b>INFORMATION TECHNOLOGY</b>											
	Toronto Police Services (TPS)	Information Technology Services (ITS)	Oct 11/07 Nov 21/07 Nov 26/07	6023470 6023921 6023962	Hewlett-Packard Canada Ltd.	Review current Radia environment; Assessment of service requests and related processes for the re-design to meet Information Technology Infrastructure Library (ITIL); Assessment of TPS's categorization and the effective use of the Service Centre.		0		92,400	
			Jan 05/07	6021549	Sapphire Technologies Canada (CNC Global Limited)	Provide development services for rewriting the middle layer of the Criminal Information Processing System.		0		146,875	
			Nov 14/07	6021003	PlanView Inc.	Plan and implement the final production environment comprised of three systems: production, test/development and training. Completed.		0		64,632	
			May 28/07	6022447	MapInfo Canada	Analysis to improve end-user experience. Completed.		0		19,500	
			Aug 20/07	6023053	Commetix Computer Systems	Consulting Services for ORACLE database upgrade for RIC1 system.		0		4,000	

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			Nov 09/07	6023823	ILL Canada Inc.	Configure and pilot a Fundamentals Project Management Course.				43,520	
			Nov 12/07	6023829 6023837	Advanced Recruitment Consultant	Assessment to determine the framework for enterprise architecture in TPS; and of existing technology security policies for enhancement to latest industry policies.		57,333		28,667	
			Nov 15/07	6023879	Microsoft Canada Inc.	Assist with the design of the Exchange 2007 messaging environment in preparation for the implementation of a Proof of Concept (PoC) and to illustrate how to accomplish a full scale roll-out.		49,856		39,504	
			Apr 11/07 Sep 13/07	6022115 6023250	IBM Canada Ltd.	Technical on-site mentoring for the migration to Rational ClearQuest V 7.0; and assistance with the installation and configuration of monitoring alerts, threshold parameters and roll-out of the monitoring solution.		0		61,279	
			Oct 22/07	6023574	Compugen	Review of current network transport, equipment and future plans for technology upgrades.		0		13,000	
			Nov 06/07	6023776	Nortel Canada	Situation assessment and network strategy report and recommendations. Completed.		0		22,000	
			Dec 04/07	6024028	Morrison Hershfield Limited	Assessment and recommendation on options for the installation of an uninterruptible power source for the computer room at 703 Don Mills Road.		0		13,250	
<b>Total</b>	<b>Toronto Police Services</b>					More work was done in-house than contracted out to consultants.		107,189	765,400	548,627	288,888
<b>Total</b>	<b>Information Technology - ABCs</b>							<b>107,189</b>	<b>765,400</b>	<b>548,627</b>	<b>288,888</b>
<b>Total</b>	<b>Information Technology - Divisions &amp; ABCs</b>							<b>122,149</b>	<b>837,975</b>	<b>606,242</b>	<b>288,888</b>



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<b>MANAGEMENT/RESEARCH &amp; DEVELOPMENT</b>											
<b>Citizen Centred Services "A"</b>											
	Affordable Housing Office							0	0	0	127,586
	Children's Services		Aug 30/06	6020262	S.E. Hunter C/O Hunter Consultants	Review of the intake process for Special Needs Resourcing services provided by the Children's Services Division. Completed.	100% Provincial	1,200		17,100	
								1,200	25,000	17,100	10,500
	Economic Development Culture & Tourism		Apr 25/07	6022227	Navigator Limited/Authent City	Preparation of a background study for the Prosperity Agenda and the Creative City Planning Framework.		0		49,120	
								0	0	49,120	0
			May 16/07	6022371	Randolph Group Management Consultants Inc.	Consulting work and recommendations for the Division's (EDCT) Program Review. Work completed on Sept 2007, Council report # 4 June 27, 2006.		8,245		151,755	
								8,245	160,000	151,755	0
								0	20,000	0	0
		Tourism									
	Social Development, Finance & Administration		Feb 07/07	47012323	DPRA Inc.	Review of EMS and TFS administrative and management services inclusive of HR, IT, records management, financial services, budgeting, facilities, warehousing, and purchasing. Interim report produced.		37,344		64,946	
								37,344	61,750	64,946	0

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	Shelter, Support & Housing Administration (SSHA)		Feb 23/07	6021835	The Osborne Group Toronto Inc.	The consultants were required to develop options to enhance the workplace violence prevention program in directly operated shelters and to indicate the cost of these options. Completed.	50% Provincial	0		78,000	
			Aug 21/07	6023079	RA Malatest and Associate Ltd.	To develop, execute and analyze a satisfaction survey, based on the experience of Toronto shelter users, with focuses on the Toronto Shelter Standards Quality Assurance review process. Completed. Draft report produced.	50% Provincial	34,954		72,226	
			Aug 31/07	6023159	Cathexis Consulting Inc.	Review of the service delivery model and funding structures of Eva's Satellite youth shelter in order to enhance and ensure that the best possible harm reduction programming is available as required by the SSHA. City Council Clerk report May 23-25, 2006. Completed.	50% Provincial	81		29,016	
			Jul 26/07	3341801	Consulting Matrix Inc.	Hostel Services Funding Model Review. Study are to identify, analyze, and assess a range of options for shelter funding. Completed.	50% Provincial	0		20,000	
			Jan 03/07	3357523	Social Housing Services Corporation	Development of financing options for the renewal of City of Toronto's social housing stock. Completed.		0		5,850	
			Aug 08/06	3292722	Cary Arundel and Associates	The consultant will develop and organize a protocol for focus groups and interviews, including inviting participants, conduct the focus groups and interviews, analyze data and write a report on the findings of the research.	100 % Federal	600		750	
						The underspending in consulting expenditures is due to cost containment		35,635	433,900	295,842	47,834
	Social Services		Nov 13/06	6020990	KPMG, LLP	Review key strategies and directions of TSS's Service Delivery Model and its components. Develop recommendations; Proposals; Plans to support program & service delivery goals and objectives; Strategies and approaches for implementation, to address near term priorities and longer term plans.	50% Provincial	40,593		158,907	

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						The consulting expenditures are lower than budget due to delayed project implementation and cost containment measures.		40,593	320,000	158,907	0
<b>Total</b>	<b>Citizen Centred Services "A"</b>							123,017	1,049,760	647,670	185,320
	<b>Citizen Centred Services "B"</b>										
	City Planning	Urban Design	Aug 28/07	6023121	The Planning Partnership	A study analyzing the public realm surrounding eleven identified major cultural institutions. Develop strategy to enhance the prominence of these locations and propose ways to refurbish/beautify them.		0		117,924	
<b>Total</b>	<b>Citizen Centred Services "B"</b>							0	125,000	117,924	86,350
	<b>Internal Services</b>										
	Facilities & Real Estate		Jun 20/07	6022659	J C WILLIAMS GROUP	To provide independent retail consulting services for the purposes of determining retail/commercial opportunities for the Toronto Union Station.		5,489		41,261	
	Finance & Administration							5,489	0	41,261	0
<b>Total</b>	<b>Internal Services</b>							0	300	0	0
	<b>Corporate Accounts</b>							5,489	300	41,261	0

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	City Manager's Office	Non-Program	Sep 07/07	6023199	PSTG Consulting Inc.	Review of new structure and functions of the City Manager's Office.		0		65,600	
			Feb 14/07	8254089	Organization Consulting Ltd.	Executive search for Lobbyist Registrar.		0		9,443	
			Aug 30/07	6023149	OCDE	Metropolitan Review to examine the economic competitiveness of the Toronto region.		34,614		74,867	
			Dec 21/07	6024200	LECG Canada Limited	Consulting services to review administrative practices at Ted Reeve Arena and make recommendations for improvements that reflect good management practices.		0		25,000	
			Dec 20/07	6024179	Randolph Group	Consulting services to examine what kind of arm's length bodies the City needs to move forward on the competitive strategy (TEDCO Review).		63,536		25,144	
								96,150	225,225	200,054	0
	Corporate Finance	Non-Program	July 11 2007	6022803	Hemson Consulting	Consulting on impact of new Taxation measures under the City of Toronto Act.		0		74,635	
			Oct 25 2007	6023639	Price Waterhouse	Valuation analysis of City ownership in Enwave in accordance with Agreement dated August 27, 2007.		19,113		25,887	
						Lower costs than anticipated for revenue analysis.		19,113	500,000	100,522	13,872
	Strategic & Corporate Policy	Non-Program						0	0	0	33,777
<b>Total Corporate Accounts</b>								117,263	725,225	300,576	47,649
<b>Total Management/Research &amp; Development Divisions</b>								245,769	1,370,275	1,107,431	319,919

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<b>AGENCIES, BOARDS &amp; COMMISSION</b>											
<b>MANAGEMENT/RESEARCH &amp; DEVELOPMENT</b>											
Total	Exhibition Place							0	0	0	27,098
Total	Sony Centre for the Performing Arts							0	0	0	1,500
Total	St Lawrence Centre for the Arts							0	0	0	41,983
	Toronto Centre for the Arts		Jul-Dec/07	n/a	NetGain Partners	Evaluate, and recommend future operating models covering a range of options from the self-managed status quo to the "four-wall" model of long-term renter-management. Assess current proposals, to help the Board in its deliberations. Completed.		0		11,250	
Total	Toronto Centre for the Arts							0	11,250	11,250	0
	Toronto Police Services (TPS)	Compensation & Benefits	Feb 13/07 Jun 13/07	3320038 3336582	Hay Group Limited	Review job evaluation & compensation comparison.		0		1,736	
			Mar 16/07	6021955	Mercer (Canada) Limited	Research and analyze calculations, valuations and expense comparison for health benefits and for negotiations for current collective agreement expiring December 31, 2007.		0		74,195	
			Jul 18/07	6022851	Work-Life Harmony Enterprises	To provide assistance in the development of suitable child care options for employees.		0		33,000	

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		Information Technology Services (ITS)	Jun 01/07 Aug 24/07	6022487 6023107	Hay Group Limited	Job market comparison review of ITS unit. Completed, report submitted.		0		15,624	
		Toronto Police Services	Oct 24/05	n/a	St. Stephen's Community House	Conflict resolution services in response to audit recommendation "Review of the Investigation of Sexual Assaults. Board Minute No. 244, Jul 11, 2005.		0		7,425	
		Human Resources	Aug 27/07	6023114	Gibson, William C.	Providing advice regarding collective agreement. per Board Minute #C149/07. Ongoing.		16,981		39,623	
			Aug 07/07	6022979	Lovas Stanley/Ray & Berndtson	Assist in the recruitment and assessment for the position of Director of Human Resources Management		0		59,864	
		Staff Planning & Development	Sep 21/07	6023530	Urban Dimensions Group Inc.	Employment Systems Review of the Service's Human Resources' policies, practices, processes, procedures and issues.		0		39,520	
<b>Total</b>	<b>Toronto Police Services</b>					Some projects were started later than expected in 2007 resulting in under-spending.		16,981	446,600	270,987	202,103
<b>Total</b>	<b>Toronto Police Services Board (TPSB)</b>							0	0	0	51,578
	Toronto Transit Commission	IT Services	Apr 18/07	C25P106933	Compass Management Consulting	Workforce review		0		70,754	
		Materials & Procurement	Aug 02/07	PC0050882 P08CH07199	Canadian Centre For Pollution Prevention Inc.	Assist Commission staff in the development of an Environmental "Green" Purchasing Policy and an implementation methodology.		18,401		25,901	
		Human Resources	Jul 07/05	PC 45035	Mercer Human Resources Consulting	Perform audit of the attendance management program to identify process and organizational improvements.		0		373,288	
<b>Total</b>	<b>Toronto Transit Commission</b>					The over expenditure is due to the expanded scope of the Attendance Management program, and the unplanned work for review of the Commission's IT staffing levels.		18,401	185,100	469,943	239,778

**2007 Consulting Expenses - Operating Divisions and Agencies, Boards & Commission (ABCs)**

Expense Category	Division/Board	Program	Contract Date mm-dd-yr	Contract# PO # DPO #	Consultant's Name	Description of Work	Recoveries By Source	Contract/ PO Balance Dec 31/07 (Note 1)	2007 Budget	2007 Expenditure	2006 Expenditure
	Toronto Zoo		Jul 14/06	PO0006109	DVA Navion	Analysis of current fund raising efforts; a review of other revenue programs; a feasibility study for a major capital campaign and establishing a volunteer structure for fundraising. The report was delivered the first half of 2007. Completed.		0		24,000	
<b>Total</b>	<b>Toronto Zoo</b>							0	24,000	24,000	149,644
<b>Total</b>	<b>Management/Research &amp; Development ABCs</b>							35,382	629,850	776,180	713,584
<b>Total</b>	<b>Management/Research &amp; Development Divisions &amp; ABCs</b>							281,151	2,500,125	1,883,611	1,033,503

**2007 Consulting Expenses - Operating Divisions and Agencies, Boards & Commission (ABCs)**

Expense Category	Division/Board	Program	Contract Date	Contract# PO #/ DPO #	Consultant's Name	Description of Work	Recoveries by Source	Contract PO Balance Dec 31/07 (Note 1)	2007 Budget	2007 Expenditure	2006 Expenditure	
<b>EXTERNAL LAWYERS &amp; PLANNERS</b>												
<b>Citizen Centred Services "B"</b>												
	City Planning							0	0	0	26,006	
	Technical Services							0	2,000	0	0	
<b>Total</b>	<b>Citizen Centred Services "B"</b>							0	2,000	0	26,006	
<b>Other City Program</b>												
	City Council		Sep 17/07	3355074	Gowling Lafleur Henderson	Legal opinion on City Manager's power to amend budget and change service levels.		0		5,000		
	Legal Services		Feb 19/07		Heenan Blaikie LLP	Legal advice provided to the City Solicitor in relation to freedom of information legislation (MFIPPA).		0		23,585		
			Apr 12/06 Apr 17/07	47011844 3328734	Pallare Roland	Legal advice to defend an action brought by McLean & Kerr to recover additional costs by reason of their representing a party at Toronto Computer Leasing Inquiry (TCL) and Toronto External Contracts Inquiry (TECI); and re Wanda Litzyk and the Institute of Chartered Accountants.		73,688		3,347		
			Nov 21/07	47013030	Iler Campbell LLP	Legal advice to the City Solicitor in the matter of the Toronto Port Authority.		48,613		26,387		
			Jul 07/05	6017062	Hicks Money	Legal advice regarding a labour matter for an employee of the Legal Division.		4,751		2,025		
<b>Total</b>	<b>Other City Program</b>							127,032	114,067	55,344	0	
								127,032	114,067	80,344	0	



**2007 Consulting Expenses - Operating Divisions and Agencies, Boards & Commission (ABCs)**

Expense Category	Division/Board	Program	Contract Date mm-dd-yy	Contract #/ PO #/ DPO #	Consultant's Name	Description of Work	Recoveries by Source	Contract/ PO Balance Dec 31/07 (Not a)	2007 Budget \$	2007 Expenditure \$	2006 Expenditure \$
<b>Total</b>	<b>Corporate Accounts</b>	Non-Program						0	0	0	44,815
<b>Total</b>	<b>External Lawyers &amp; Planners - Divisions</b>							127,032	116,067	60,344	70,821
<b>AGENCIES, BOARDS &amp; COMMISSION</b>											
<b>EXTERNAL LAWYERS &amp; PLANNERS</b>											
<b>Total</b>	<b>Sony Centre for the Performing Arts</b>							0	0	0	3,716
<b>Total</b>	<b>Toronto Centre for the Arts</b>							0	0	0	19,650
	Toronto Police Services (TPS)	Legal Services	2007	Various	Stockwood LLP	Advice on Returns to Justice of the Peace; Judicial Review; and Review of Opinion of Practice and Issues. Completed.		0		68,160	
			2007	Various	Hunt Partners LLP	Advice, Review and Discussions re judicial proceedings. Completed.		0		13,762	
			Nov 15/07	6023669	Bellmore & Moore	Advice on appeal procedure. Completed.		0		35,450	
		Labour Relations	Oct 25/07	n/a	Thornton Grout Firnigan, In Trust	Research the discharge of Workplace Safety Insurance Board payment under the Bankruptcy Insurance Act.		0		2,695	
<b>Total</b>	<b>Toronto Police Services</b>							0	152,600	120,067	57,522

**2007 Consulting Expenses - Operating Divisions and Agencies, Boards & Commission (ABCs)**

Expense Category	Division/Board	Program	Contract Date mm-dd-yy	Contract PO # / DPO #	Consultant's Name	Description of Work	Recoveries by Source	Contract PO Balance Dec 31/07 (Not a)	2007 Budget \$	2007 Expenditure \$	2006 Expenditure \$
	Toronto Police Services Board (TPSE)		Feb 01/00 Sep 06/07	8258491 8310301	Hicks Morley Hamilton Stewart Stone LLP	Various Legal Services including representation at arbitrations, legal opinions, WSIB issues, job evaluation, etc (Board Minute No. P333/02 renewed to Sept 30/2012.		0		359,222	
<b>Total</b>	<b>Toronto Police Services Board</b>							0	519,200	359,222	655,611
	Toronto Public Library (TPL)		Jan 2007; May 2007	Various	Miller Thomson	Legal advice on grievances, library foundation re organization, gift of rental space, human rights letter, charitable receiving and TPL leases.		0		11,069	
<b>Total</b>	<b>Toronto Public Library</b>							0	30,000	11,069	8,609
	Toronto Transit Commission	Legal & Claims	May 18/07 Jun 08/05	PC50322 PC44819	Blake Cassels & Graydon	Wheelchair Accessible Taxi RFP; and Ontario Human Rights Commission - Special Program.		41,145		17,408	
			Jul 25/05	PC45137	Oster Hoskin & Harcourt	Demutualization issue		161,352		16,305	
<b>Total</b>	<b>Toronto Transit Commission</b>							202,497	34,000	33,713	442,793
	Toronto Zoo		Jul 28/06	Various	Carters Professional Corporation	Legal consultation related to corporate governance re Toronto Zoo and Foundation, Negotiations and finalization of agreement between Toronto Zoo and Toronto Zoo Foundation. Completed.		4,598		15,793	
			Dec 10/07	PO0011509	J.C. Williams Group	Provided recommendations regarding strategies to realize higher retail revenue.		9,000		40,000	
<b>Total</b>	<b>Toronto Zoo</b>							12,596	50,000	55,793	33,995
<b>Total</b>	<b>External Lawyers &amp; Planners - ABCs</b>							216,035	785,800	579,864	1,226,797
<b>Total</b>	<b>External Lawyers &amp; Planners - Divisions &amp; ABCs</b>							343,067	901,867	640,208	1,297,618

**2007 Consulting Expenses - Operating Divisions and Agencies, Boards & Commission (ABCs)**

Expense Category	Division/Board	Program	Contract Date mm-dd-yr	Contract# PO# DPO#	Consultant's Name	Description of Work	Recoveries by Source	Contract PO Balance Dec 31/07 (Note 1)	2007 Budget	2007 Expenditures	2006 Expenditures
<b>CREATIVE COMMUNICATIONS</b>								0	0	0	0
<b>Total Creative Communications - Divisions</b>								0	0	0	0
<b>AGENCIES, BOARDS &amp; COMMISSION</b>											
<b>CREATIVE COMMUNICATIONS</b>											
		Board of Governors of Exhibition Place	Feb 02/07	N/A	Co. Ferrara Ltd.	Communications strategy for the Board's Green Initiatives Program. Report produced. Completed.		0		2,500	
<b>Total Board of Governors of Exhibition Place</b>								0		2,500	0
	Toronto Parking Authority		Jan/07	32160	Roundtable Advertising	Advice in developing and implementing Toronto Parking Authority's (TPA) annual marketing efforts. Contract is for one calendar year at a time.		0		70,000	
<b>Total Toronto Parking Authority</b>								0	70,000	70,000	100,000
	Toronto Police Services (TPS)		Feb 27/07	6021841	Students Commission of Canada	Assist in the development of parents' pamphlet and video script writing contest for the Peace Project. Completed.		0		753	
<b>Total Toronto Police Services</b>								0	2,400	753	71,900
<b>Total Toronto Police Services Board</b>								0	0	0	8,438

**2007 Consulting Expenses - Operating Divisions and Agencies, Boards & Commission (ABCs)**

Expense Category	Division/Board	Program	Contract Date mm-dd-yr	Contract# PO # DPO #	Consultant's Name	Description of Work	Recoveries by Source	Contract FO Balance Dec 31/07 (Note 1)	2007 Budget	2007 Expenditure	2006 Expenditure
	Toronto Public Library		Jul 20/07	3362-802	Oxygen Design & Communications	Marketing and Communications advices on branding of the Library and the Foundation.	N/A	0		1,175	
<b>Total</b>	<b>Toronto Public Library</b>							0	0	1,176	0
	Toronto Zoo		May 01/07	PO0007524, PO0007619	Marion DeVries	Consulting services relating to the Winging It bird show. Recommendations on script and production were provided. The recommendations were completed in 2007.		0	5,000	5,000	0
<b>Total</b>	<b>Toronto Zoo</b>							0	5,000	5,000	0
<b>Total</b>	<b>Creative Communications - ABCs</b>							0	77,400	79,428	180,338
<b>Total</b>	<b>Creative Communications Divisions &amp; ABCs</b>							0	77,400	79,428	180,338
<b>GRAND TOTAL</b>								1,422,606	5,982,744	4,911,795	3,340,326
<b>Note 1:</b>	The contract value reported is the unspent value as at December 31, 2007. It is the amount expected to be spent in future year(s) and is not comparable to the current year expenditure amount.										