

**THE BOARD OF MANAGEMENT FOR THE
KENNEDY ROAD
BUSINESS IMPROVEMENT AREA**

**Financial Statements
For the Year Ended December 31, 2008**

**KENNEDY ROAD
BUSINESS IMPROVEMENT AREA
DECEMBER 31, 2008**

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AUDITOR'S REPORT


To the Council of the Corporation of the City of Toronto and the Board of Management for the Kennedy Road Business Improvement Area

I have audited the statement of financial position of the Board of Management for the Kennedy Road Business Improvement Area as at December 31, 2008 and the statements of revenue, expenditure and operating surplus and changes in financial position for the year then ended. These financial statements are the responsibility of the Board's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly in all material respects, the financial position of the Board as at December 31, 2008 and the results of its operations and changes in financial position for the year then ended in accordance with Canadian generally accepted accounting principles.

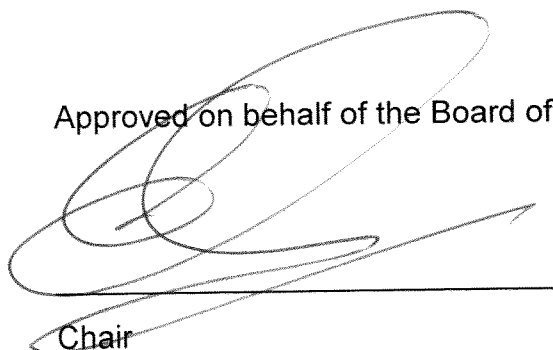
Toronto, Ontario
April 23, 2009


Chartered Accountant
Licensed Public Accountant

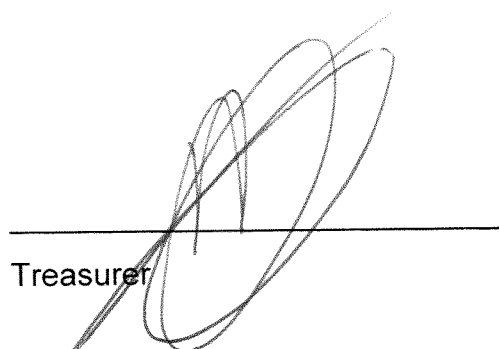
**THE BOARD OF MANAGEMENT FOR THE
KENNEDY ROAD BUSINESS IMPROVEMENT AREA
STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2008**

	2008	2007
	\$	\$
ASSETS		
Current		
Cash and short-term investments	451,592	506,265
Accounts receivable		
City of Toronto - special charges (Note 3)	92,100	-
Other	8,430	18,189
	<u>552,122</u>	<u>524,454</u>
LIABILITIES		
Current		
Accounts payable and accrued liabilities		
City of Toronto – special charges	-	11,199
City of Toronto	98,239	117,712
Other	1,750	1,800
	<u>99,989</u>	<u>130,711</u>
ACCUMULATED SURPLUS		
Operating (Note 4)	<u>452,133</u>	<u>393,743</u>
	<u>552,122</u>	<u>524,454</u>

Approved on behalf of the Board of Management:



Chair



Treasurer

**THE BOARD OF MANAGEMENT FOR THE
KENNEDY ROAD BUSINESS IMPROVEMENT AREA
STATEMENT OF REVENUE, EXPENDITURE AND OPERATING SURPLUS
FOR THE YEAR ENDED DECEMBER 31, 2008**

	2008 \$ Budget	2008 \$ Actual	2007 \$ Actual
REVENUE			
City of Toronto – special charges	247,500	247,500	247,834
Interest and other	5,000	18,487	32,086
	<u>252,500</u>	<u>265,987</u>	<u>279,920</u>
EXPENDITURE			
Administration	109,938	23,436	33,955
Promotion and advertising	43,000	7,497	1,406
Capital and maintenance (Note 5)	90,000	245,401	224,593
Provision for (recovery of) uncollected levies (Note 3)	34,562	(68,737)	50,902
	<u>277,500</u>	<u>207,597</u>	<u>310,856</u>
(DEFICIENCY) EXCESS OF REVENUE OVER EXPENDITURE FOR THE YEAR	(25,000)	58,390	(30,936)
OPERATING SURPLUS, BEGINNING OF YEAR	<u>393,743</u>	<u>393,743</u>	<u>424,679</u>
OPERATING SURPLUS, END OF YEAR	<u>368,743</u>	<u>452,133</u>	<u>393,743</u>

**THE BOARD OF MNAGEMENT FOR THE
KENNEDY ROAD BUSINESS IMPROVEMENT AREA
STATEMENT OF CHANGES IN FINANCIAL POSITION
FOR THE YEAR ENDED DECEMBER 31, 2008**

	2008	2007
	\$	\$
CASH PROVIDED BY (USED IN) OPERATIONS		
Excess (deficiency) of revenue over expenditure for the year	58,390	(30,936)
Increase (decrease) resulting from changes in		
Accounts receivable – City of Toronto	(103,299)	32,119
Accounts receivable – other	9,759	(3,229)
Accounts payable – City of Toronto	(19,473)	11,138
Accounts payable – other	<u>(50)</u>	<u>(23,727)</u>
CASH PROVIDED BY (USED IN) OPERATIONS	(54,673)	(14,635)
CASH AND SHORT-TERM INVESTMENTS, BEGINNING OF YEAR	<u>506,265</u>	<u>520,900</u>
CASH AND SHORT-TERM INVESTMENTS, END OF YEAR	<u>451,592</u>	<u>506,265</u>

**THE BOARD OF MANAGEMENT FOR THE
KENNEDY ROAD BUSINESS IMPROVEMENT AREA
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2008**

1. ESTABLISHMENT AND OPERATIONS

The Kennedy Road Business Improvement Area (BIA) is established as a Business Improvement Area under the management and control of a Board of Management appointed by Council of the City of Toronto.

The Board is entrusted with the improvements, beautification and maintenance of municipally owned lands, buildings and structures in the area, together with the promotion of the area as a business or shopping area. Funding is provided by property owners of the BIA who are levied a special charge based on an annual operating budget prepared by the Board and approved by Council under Section 220(17) of the Municipal Act, as amended.

2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements are the representation of management and have been prepared in accordance with generally accepted accounting principles for local governments as prescribed by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants (CICA), the most significant of which are as follows:

- (a) Revenues and expenditures are recorded using the accrual basis of accounting.
- (b) Capital expenditures are charged to operations in the year of acquisition.
- (c) Services provided without charge by the City of Toronto and others are not recorded in these financial statements.

**THE BOARD OF MANAGEMENT FOR THE
KENNEDY ROAD BUSINESS IMPROVEMENT AREA
NOTES TO THE FINANCIAL STATEMENTS, CONTD
FOR THE YEAR ENDED DECEMBER 31, 2008**

3. CITY OF TORONTO – SPECIAL CHARGES

Special charges levied by the City are collected and remitted to the Board by the City. The total special charges outstanding consist of amounts collected by the City not yet remitted to the Board and amounts uncollected by the City.

The Board records special charges receivable (payable) net of an allowance for uncollected amounts. The special charges receivable from (payable to) the City of Toronto are comprised of:

	2008 \$	2007 \$
Total special charges outstanding	144,500	117,701
Less: allowance for uncollected special charges	(52,400)	(128,900)
Special charges receivable (payable)	<u>92,100</u>	<u>(11,199)</u>

The provision for (recovery of) uncollected levies reported on the Statement of Revenue, Expenditure and Operating Surplus comprises:

	2008 \$	2007 \$
Special charges written-off	7,763	402
Change in allowance for uncollected special charges	(76,500)	50,500
	<u>(68,737)</u>	<u>50,902</u>

**THE BOARD OF MANAGEMENT FOR THE
KENNEDY ROAD BUSINESS IMPROVEMENT AREA
NOTES TO THE FINANCIAL STATEMENTS, CONT'D
FOR THE YEAR ENDED DECEMBER 31, 2008**

4. COMMITMENTS

The Board is committed to capital improvement projects amounting to \$50,000 for signage and \$220,000 for median boulevard strip.

5. CAPITAL AND MAINTENANCE

In order to finance major capital expenses, the BIA annually budgets certain amounts and accumulates them as surplus. Once adequate funds have accumulated, the BIA undertakes cost-shared capital improvement projects with the City. For this reason the actual expenses in a given year could significantly differ from the amount budgeted for the year. The excess actual expenses are financed out of accumulated surplus.

6. INSURANCE

The Board is required to deposit with the Treasurer, City of Toronto, insurance policies indemnifying the City against public liability and property damage in respect of the activities of the Board. Insurance coverage providing \$5,000,000 for each occurrence or accident has been obtained by the Board, through the City of Toronto.