



Mayor's Nominating Panel Report with Confidential Attachments

Appointment of Citizens to the Board of Directors of Waterfront Toronto

Date:	September 17, 2009
To:	City Council
From:	Mayor David Miller
Wards:	All
Reason for Confidential Information:	This report deals with personal matters about an identifiable person.
Reference Number:	

SUMMARY

This report recommends the appointment by the City of three individuals to serve as citizen members on the Board of Directors of Toronto Waterfront Revitalization Corporation (Waterfront Toronto).

RECOMMENDATIONS

The Mayor's Nominating Panel recommends that:

- (1) City Council appoint each of the three persons listed in Confidential Attachment 1 to this report to serve at the pleasure of Council as a member of the Board of Directors of Toronto Waterfront Revitalization Corporation effective October 1, 2009, for a term of three years ending October 1, 2012, or until his or her successor is appointed; and
- (2) Confidential Attachment 1 be made public following City Council's approval of the appointments and notification to the appointees and Confidential Attachment 2 remain confidential.

Financial Impact

There are no financial implications resulting from implementation of this report.

ISSUE BACKGROUND

The Toronto Waterfront Revitalization Initiative was launched in October 2000 when the City of Toronto, Province of Ontario and the Government of Canada each committed \$500 million in seed money for renewal of Toronto's waterfront. In 2001 the governments created the Toronto Waterfront Revitalization Corporation (now referred to as Waterfront Toronto) to lead and oversee waterfront renewal activities in the designated waterfront area which extends from Coxwell to Dowling Avenues. In addition to providing social and public realm benefits, waterfront renewal is expected to attract private investment and stimulate significant direct and indirect employment opportunities and benefits.

Waterfront Toronto

Waterfront Toronto (WT) is an independent non-share corporation whose board of directors is comprised of individuals appointed by the City of Toronto, Province of Ontario and Government of Canada. It has a mandate to implement renewal of Toronto's central waterfront in an environmentally, publicly accountable and fiscally sound manner.

The *Toronto Waterfront Revitalization Corporation Act* was amended in 2005 to permit each of the Province and the City to appoint an elected official as one of its directors. The Board of Directors of WT is composed of (i) a chair who is jointly appointed by the three governments, (ii) a maximum of four individuals (all of which must be non-elected individuals ("Citizens") appointed by the federal government), (iii) a maximum of four individuals (one of which may be an elected official) appointed by the Province, and (iv) a maximum of four individuals (one of which may be an elected official) appointed by the City. The Mayor of Toronto became the City of Toronto's elected representative on the Waterfront Toronto Board in December 2005.

Clause 5(6) of the *Toronto Waterfront Revitalization Corporation Act, 2002* notes that in the "case of the absence or illness of the chair or there being a vacancy in the office of chair, the member designated by the board for the purpose shall act as and have all the powers of the chair".

The Board has five committees: Finance, Audit and Risk Management, Governance, Human Resources and Compensation, Communications and Marketing, and Investment and Real Estate. Meetings of the full Board take place bi-monthly and are subject to section 190 of the *City of Toronto Act, 2006* which requires that meetings be open to the public except where section 190 permits discussions in a part of a meeting that is closed to the public.

The term of office for Board members is three years or until their successors are appointed. Council retains the right to replace any appointed Board members at any time and for any reason, and Board members are eligible for reappointment.

The three-year term of the City's incumbent Citizen appointees to the Board expired on June 14, 2009. Two of the City's three Citizen appointees are continuing on the Board until their successors are appointed. The third Citizen appointee has resigned from the Board.

A formal recruitment process for the City's Citizen appointees was launched in March, 2009. NAFOR Inc. was retained to assist in the search. Incumbent Citizen directors were requested to submit applications if they wished to be considered for reappointment. The Mayor subsequently appointed a Mayor's Nominating Panel (the "Panel"), consisting of the Mayor, as Chair, Councillors Bussin and Vaughan, and Julie Beddoes, a waterfront community representative, to assist with the selection process.

This report summarizes the recruitment process and requests Council's approval of the Panel's three recommended Citizens for appointment to the Board of Directors of Waterfront Toronto.

COMMENTS

The City obtained quotations from a number of professional search firms to assist with the recruitment of the City's Citizen appointees to the WT board of directors. The City selected NAFOR Inc. to assist with recruitment.

The recruitment process included advertisements in the Toronto Star and the Globe and Mail, postings on the City and NAFOR websites, and the placement of notices in various bulletins and publications.

Ninety-six applications were received. Applicants were categorized according to selection criteria developed by NAFOR and City officials. Criteria included: a demonstrated understanding of public accountability and human resource management; experience in engaging private partners in complex City building initiatives; experience in urban planning, brownfield redevelopment and development financing; and an understanding of the priorities of the City of Toronto in waterfront renewal.

The Nominating Panel interviewed eleven first-time applicants. Four were invited back for a second interview. Current directors of WT applying for reappointment were exempt from the interview process because they had been interviewed before their initial appointment to the Board in 2006. The Panel recognized the significant skills which these individuals bring to WT through their ongoing service as Board members.

The recommended candidates for the Waterfront Toronto Board are set out in Confidential Attachments 1 and 2.

This report is submitted by the Mayor as Chair, and on behalf of the members of the Nominating Panel.

SIGNATURE

Mayor David Miller
Chair, Nominating Panel

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ATTACHMENTS

Confidential Attachment 1: Recommended Citizen Appointments, Waterfront Toronto
Board of Directors

Confidential Attachment 2: Recommended Citizen Appointments, Waterfront Toronto,
Background Information