# **Economic Development Committee**

Meeting No.	20	Contact	Merle MacDonald, Committee Administrator
Meeting Date	Wednesday, April 22, 2009	Phone	416-392-7340
Start Time	9:30 AM	E-mail	edc@toronto.ca
Location	Committee Room 1, City Hall	Chair	Councillor Kyle Rae

Economic Development Committee					
Councillor Kyle Rae (Chair)	Councillor Brian Ashton	Councillor Suzan Hall			
Councillor Mark Grimes (Vice-Chair)	Councillor Sandra Bussin	Councillor Case Ootes			

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### Declarations of Interest under the Municipal Conflict of Interest Act.

**Confirmation of Minutes – February 12, 2009** 

Speakers/Presentations - A complete list will be distributed at the meeting

**Communications/Reports** 

ED20.1	Presentation			Ward: All
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# **Greater Toronto Airports Authority (GTAA)**

### Summary

Presentation by Toby Lennox, Vice President, Corporate Affairs for the Greater Toronto Airports Authority (GTAA) providing an update on the Greater Toronto Airports Authority activities.

ED20.2	Presentation			Ward: All
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# Promoting Toronto: Madrid and MIPIM

### Summary

Presentation by Christine Raissis, Director of Strategic Growth and Sector Services.

ED20.3	ACTION			Ward: All
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# Agenda for Prosperity – Economic Metrics

### Presentation

### Origin

(April 22, 2009) Report from General Manager, Economic Development, Culture and Tourism

### Recommendations

- 1. City Council request Statistics Canada through the federal Minister of Industry to enhance the monthly Labour Force Survey by:
  - a. adding a question to identify the municipality in which the respondent works; and

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- b. increasing the survey sample size within the Toronto region and other major urban regions to provide more detailed information about the economy.
- 2. City Council request the federal Minister of Industry and Ontario Minister of Economic Development to:
  - a. establish a federal, provincial, City table to collaboratively identify key urban economic metrics and improve data collection and dissemination; and
  - b. as one of the first steps, establish and conduct, on a regular basis, a 'job vacancy' survey based on data available in major electronic job boards.

#### Summary

This report responds to City Council's request for a report on the feasibility of reporting clear and understandable metrics on the City's economic health on a regular basis. City staff already prepare reports, summaries and presentations on a wide variety of data, which provide both snapshot and time series perspectives on the City's and region's economic health. Examples of some of these reports are contained in Appendix G. These and other data, available on the City's web site and/or distributed electronically, are used by businesses, potential investors, researchers and others. Staff also undertake special purpose or custom analysis and prepare reports and presentations to support business start-ups, expansions, provide input to the City's bond rating as well as policy and program development and investment attraction.

Council's request for regular public reporting of economic metrics is timely and appropriate. Reporting clear and understandable metrics requires access to accurate, reliable data on an ongoing basis and staff resources to undertake the necessary analysis. Unfortunately, suitable data are not always available, in part, due to the high cost of collecting and analyzing data for large, complex urban areas; and, in part, due to the economic transformation from a national industrial to a global knowledge-based economy, which requires new data sets to be developed. For example, there is very limited data about a number of emerging sectors and professions, particularly in the information technology, green and creative industries. In fact, there is no uniform definition for some sectors and occupations. There are also limited staff resources.

As a consequence, much of the available data are aggregated geographically (e.g. Toronto Census Metropolitan Area (CMA)) or by issue (e.g. total unemployment rate not unemployment rate by sector). Data on discrete activities (i.e. for small areas, sectors, individual firms) are expensive to collect and maintain. The Canadian Census, the most complete demographic and socio-economic survey in Canada, is conducted only every five years. It is very useful for examining long-term trends and the impact of existing policies and programs, but less helpful for analyzing short-term economic shocks and opportunities.

Notwithstanding the need for new and better data, City staff will report semi-annually (Spring and Fall) using the best available data. Staff will also continue to seek out new data sources to respond to Council's questions (e.g. number of businesses created, lost and downsized). To provide Council with additional information and insights, the metrics and analysis provided by City staff will be supplemented through presentations by invited guest speakers, such as Don Drummond, Senior Vice-President and Chief Economist, TD Financial, and Roger Martin, Dean, Rotman School of Management and Chair or the Ontario Task Force on

Competitiveness, Productivity and Economic Progress, who shared their views at Economic Development Committee earlier this year.

The Interdivisional Economic Growth Team has convened an Outcomes and Performance Measures Work Group and will be reviewing our internal data collection and analysis initiatives to look for ways to both improve the quality and reduce costs. In view of the integrated nature of economic activity and the importance of major urban centres to the economic health of Ontario and Canada, it would also be beneficial to all to establish a federal, provincial, City table to explore better ways to share existing data and develop new data sets.

# **Financial Impact**

There are no financial implications resulting from the adoption of this report.

# **Background Information**

Agenda for Prosperity - Economic Metrics (http://www.toronto.ca/legdocs/mmis/2009/ed/bgrd/backgroundfile-20271.pdf)

ED20.4	Presentation			Ward: All
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# New General Manager's First Impressions and Immediate Priorities

# Summary

Presentation by Mike Williams, General Manager, Economic Development, Culture and Tourism regarding his first impressions and immediate priorities for the City of Toronto.

ED20.5	ACTION			Ward: 11, 20, 22
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# 2009 Business Improvement Area Operating Budgets: Report No. 4

# Origin

(April 2, 2009) Report from Deputy City Manager and Chief Financial Officer

# Recommendations

The Deputy City Manager and Chief Financial Officer recommends that:

1. The Economic Development Committee adopt and certify to City Council the 2009 expenditure requests and levy requirements of the following Business Improvement Areas:

Business Improvement Area	2009 Expenditure	2009 Levy
	Estimates	Funds Required
	(\$)	(\$)
Mount Dennis	18,471	17,378
Mount Pleasant	153,390	153,390

Queen Street West	171,039	165,539

### Summary

This report brings forward Business Improvement Area (BIA) annual operating budgets for approval by Council as required by the City of Toronto Act, 2006. Council approval is required to permit the City to collect funds through the tax levy on behalf of the BIAs.

Complete budgets and supporting documentation received by March 30, 2009, have been reviewed and are reported herein; BIA Operating Budgets received after this date will be brought forward in later reports. Of the 68 established BIAs, a total of 63 BIA budgets have been approved by City Council to-date; three BIA budgets are submitted for approval in this report; one BIA has yet to submit an operating budget; and one BIA is inactive.

The recommendations reflect 2009 Operating Budgets approved by the respective BIAs' Boards of Management and have been reviewed by City staff to ensure BIA budgets reflect Council's approved policies and practices.

# **Financial Impact**

No City funding is required since financing of Business Improvement Area budgets is raised by a special levy on members which totals \$336,307 in this report.

All of the 2009 BIA operating budgets submitted for consideration are balanced budgets. The appeal provision surplus or appeal provision deficit for each BIA, as determined by the Revenue Services Division, has been addressed by the BIA and incorporated into their 2009 Operating Budget. The BIA budgets have provisions for required capital cost-sharing contributions for those projects approved in 2008 or prior and carried forward into 2009, as well as new capital cost-share projects approved in the 2009 Capital Budget for Economic Development, Culture and Tourism.

# **Background Information**

2009 Business Improvement Area Operating Budgets: Report No. 4 and Appendix A and B (http://www.toronto.ca/legdocs/mmis/2009/ed/bgrd/backgroundfile-20250.pdf)

ED20.6	ACTION		Ward: 13, 14, 15, 16, 17, 22, 25
			10, 11, 22, 20

# **Business Improvement Areas (BIA) Board of Management Nominations and Various Additions and Deletions**

# Origin

(March 25, 2009) Report from General Manager, Economic Development, Culture and Tourism

# Recommendations

### Economic Development Committee - April 22, 2009 Agenda

- 1. City Council establish a Board of Management for the Oakwood Village BIA as set out in Attachment No. 1.
- 2. City Council approve nominations to the Oakwood Village BIA and additions and deletions to the Junction Gardens and Uptown Yonge BIAs Boards of Management as set out in Attachment No 2.
- 3. Schedule A of the Municipal Code Chapter 19, Business Improvement Areas, be amended to include the new Oakwood Village BIA and to reflect changes to the BIA Boards of Management.

### Summary

The purpose of this report is to recommend that Council establish a Board of Management for the Oakwood Village BIA, appoint members to the Board and approve additions and deletions to the Junction Gardens and Uptown Yonge BIA Boards of Management.

### **Financial Impact**

There are no financial implications resulting from the adoption of this report.

### **Background Information**

Business Improvement Areas Board of Management Nominations and Various Additions and Deletions

(http://www.toronto.ca/legdocs/mmis/2009/ed/bgrd/backgroundfile-20264.pdf)

ED20.7	ACTION			Ward: 13
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# Intention to Designate the Baby Point Gates Business Improvement Area (BIA) Poll Request

### Origin

(March 25, 2009) Report from General Manager, Economic Development, Culture and Tourism

### Recommendations

- 1. City Council approve the designation of the area described by Attachment No. 1 (Maps 1 to 5), as the Baby Point Gates Business Improvement Area (BIA), under Chapter 19 of the City of Toronto Municipal Code.
- 2. The City Clerk be authorized and directed to send out a notice of Council's intention to pass a by-law designating the area described by Attachment No. 1 (Maps 1 to 5) as a Business Improvement Area (BIA), in accordance with Chapter 19 of the City of Toronto Municipal Code.

3. The Executive Director of Technical Services be requested to prepare designation bylaw maps of the area as described by Attachment No. 1 (Maps 1 to 5), and submit them to the City Solicitor.

# Summary

The purpose of this report is to recommend that the City Clerk conduct a poll to determine if there is sufficient support to designate the properties fronting on Jane Street, between Henley Street and Humberview Road and properties fronting on Annette Street, between Jane Street and Runnymede Road as the Baby Point Gates Business Improvement Area (BIA).

Upon the completion of the poll, the General Manager of Economic Development, Culture and Tourism will report on the results to the Economic Development Committee. Subject to a positive poll result, staff shall prepare the necessary by-law and bills to give effect thereto.

### **Financial Impact**

Capital budgets may be impacted in future years should streetscape and other capital improvements be undertaken by the new BIA. Capital improvements are cost-shared equally between the BIA and the City.

The Deputy City Manager and Chief Financial Officer has reviewed this report and agrees with the financial impact information.

### **Background Information**

Intention to Designate the Baby Point Gates Business Improvement Area Poll Request (<u>http://www.toronto.ca/legdocs/mmis/2009/ed/bgrd/backgroundfile-20265.pdf</u>) Baby Point Gates Business Improvement Area Poll Request - Maps 1 to 5 (<u>http://www.toronto.ca/legdocs/mmis/2009/ed/bgrd/backgroundfile-20266.pdf</u>)

ED20.8	ACTION			Ward: 17
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# Intention to Expand the St. Clair Gardens Business Improvement Area (BIA)

# Origin

(March 26, 2009) Report from General Manager, Economic Development, Culture and Tourism

# Recommendations

The General Manager, Economic Development, Culture and Tourism recommends that:

 City Council authorize and direct the City Clerk to send out a notice of Council's intention to expand the boundary of the St. Clair Gardens Business Improvement Area (BIA) to include the area shown in Attachment No. 1, in accordance with Chapter 19 of the City of Toronto Municipal Code. 2. The Executive Director of Technical Services be requested to prepare designation by-law maps of the area, as described by Attachment No. 1, and submit them to the City Solicitor.

# Summary

The purpose of this report is to recommend that the City Clerk conduct a poll to determine if there is sufficient support to expand the boundaries of the St. Clair Gardens Business Improvement Area (BIA).

Upon the completion of the poll, the General Manager, Economic Development, Culture and Tourism will report on the results to Economic Development Committee. Subject to a positive poll result, staff shall prepare the necessary by-laws and bills to give effect thereto.

# **Financial Impact**

Capital budgets may be impacted in future years should streetscape or other capital improvements be undertaken by the expanded St. Clair Gardens BIA. These capital improvements are cost-shared equally between the BIA and the City.

The Deputy City Manager and Chief Financial Officer has reviewed this report and agrees with the financial impact information.

# **Background Information**

Intention to Expand St. Clair Gardens BIA, including Maps 1 and 2 (http://www.toronto.ca/legdocs/mmis/2009/ed/bgrd/backgroundfile-20263.pdf)

ED20.9	ACTION			Ward: 19
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# Intention to Rename the Dundas-Bathurst Business Improvement Area (BIA) to the Trinity Bellwoods BIA

# Origin

(March 25, 2009) Report from General Manager, Economic Development, Culture and Tourism

# Recommendations

- 1. City Council approve renaming the Dundas-Bathurst BIA, as defined by the boundaries described in Attachment No. 1, as the Trinity Bellwoods BIA.
- 2. Schedule "A" of the Municipal Code, Chapter 19, Business Improvement Areas, be amended to reflect the BIA name change to Trinity Bellwoods BIA.

### Summary

The purpose of this report is to authorize changing the name of the Dundas-Bathurst Business Improvement Area (BIA) to the Trinity Bellwoods BIA.

# **Financial Impact**

There are no financial implications resulting from the adoption of this report.

# **Background Information**

Intention to Rename Dundas-Bathurst BIA to Trinity Bellwoods BIA (http://www.toronto.ca/legdocs/mmis/2009/ed/bgrd/backgroundfile-20260.pdf) Rename Dundas-Bathurst BIA to Trinity Bellwoods BIA Maps 1 and 2 (http://www.toronto.ca/legdocs/mmis/2009/ed/bgrd/backgroundfile-20261.pdf)

ED20.10	ACTION			Ward: All
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# Toronto Artscape – Multi-Year Agreement

### Origin

(March 30, 2009) Report from General Manager, Economic Development, Culture and Tourism

# Recommendations

- 1. City Council grant authority to enter into a multi-year agreement with Toronto Artscape Inc., subject to:
  - The satisfaction of the General Manager, Economic Development, Culture and a. Tourism, the City Solicitor and the Deputy City Manager and Chief Financial Officer.
  - The following Terms and Conditions: b.
    - i. Artscape shall use the grant funds for the following programming and administrative activities:
      - development and management of Artscape's (Toronto-based) portfolio of arts and cultural facilities;
      - proposal development to create and manage affordable artist live/work space;
      - preliminary exploration of cultural facility development; and
      - advice (as the go-to organization) on policy and program development related to creative spaces, places and the economy.

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- ii. City funding guidelines as established by Council Policy.
- iii. Artscape shall submit it's annual funding request through the General Manager of Economic Development, Culture and Tourism to the Economic Development Committee for review and forwarding through the Budget Process to Council for consideration.
- iv. Artscape shall submit its annual report and financial audit to the General Manager, Economic Development, Culture and Tourism for review.
- v. The agreement shall be for a term of five years.

### Summary

This report seeks authority for the city to enter into a multi-year agreement with Toronto Artscape Inc. ("Artscape") in a partnership program of the Community Partnership and Investment Program (CPIP) similar to agreements the City has with other cultural organizations.

Celebrating its 22nd anniversary, Artscape is a not-for-profit enterprise engaged in culture-led regeneration. Artscape is unique since it and Artspace, located in Minneapolis, Minnesota, are the only two not-for-profit organizations in North America that create, foster and preserve affordable space for artists and arts organizations. In recent years, Artscape has played a catalytic role in the regeneration of some of Toronto's most important creative communities including the Distillery Historic District, Queen Street West, Liberty Village and Toronto Island.

The proposed multi-year funding agreement will allow for a structured link between the City and Toronto Artscape. It will enable planning and service delivery that offers an increased degree of stability, accountability to Council, and sets out the City's terms and conditions for the coming years. Specific requirements and deliverables from Toronto Artscape will be included in the formal agreement based on the nature of the arts and culture services provided to the City, its residents and visitors to Toronto.

Toronto Artscape is very important to the City. Entering into a formal agreement is consistent with the Major's Platform, the Agenda for Prosperity and the supporting document entitled the Creative City Planning Framework. Such an agreement will assist the City in future collaborations with Artscape.

#### **Financial Impact**

There is no financial impact beyond what has been approved in the 2009 Operating Budget resulting from the adoption of this report.

Under the terms of the proposed agreement, Toronto Artscape will be required to continue to submit its annual report and financial audits for review and to continue to submit its one year funding request to the General Manager of Economic Development, Culture and Tourism during the City's Annual Operating Budget process, for recommendation and approval by City Council.

Toronto Artscape has received annual funding through the City of Toronto Community Partnership Investment Program. In 2008, the organization received \$253,800 and the recommended grant for 2009 is \$258,900, included in CPIP's 2009 Recommended Operating Budget.

The Deputy City Manager and Chief Financial Officer has reviewed this report and agrees with the financial impact information.

# **Background Information**

Toronto Artscape - Multi-Year Agreement (http://www.toronto.ca/legdocs/mmis/2009/ed/bgrd/backgroundfile-20259.pdf)

ED20.11	ACTION			Ward: All
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# Use of Nathan Phillips, Metro Hall and Yonge Dundas Squares by the Toronto International Film Festival

# Origin

(April 6, 2009) Report from General Manager, Economic Development, Culture and Tourism

### Recommendations

The General Manager of Economic Development Culture and Tourism recommends that:

- 1. City Council approve the use by the Toronto International Film Festival of a portion of Nathan Phillips Square from May 25, 2009 to September 21, 2009, for one tent and from August 10 to September 21, 2009 for a second.
- 2. Staff be directed to work with TIFF to implement, to the greatest extent possible, their request.
- 3. Authority be granted to staff to accommodate the TIFF request for 2009 at Nathan Phillips and Metro Hall Squares including permitting activities outside of the routine as long as the decisions do not compromise public safety or existing agreements with other users.
- 4. The Municipal Code Chapter 237, "Nathan Phillips Square", be amended to permit the selling of tickets and merchandise on Nathan Phillips Square.
- 5. The Board and staff of Yonge Dundas Square be requested to consider TIFF as a partner, and not just a client, and make all best efforts to minimize fees and charges.

# Summary

Year after year, leading international film festivals around the world establish a City-wide presence that commands local and global attention. Internationally, the Toronto International Film Festival is known simply as "Toronto". To TIFF the host city is an important part of the

fabric of the festival. Filmmakers, journalists, and producers alike praise the unique atmosphere created by our appreciative, savvy, sophisticated audiences.

In 2008 the festival continued to grow with 1,080 screenings on 36 theatre screens, welcoming 3,172 industry delegates and 1,000 members of the international and domestic press. TIFF is interested in building their relationship with the City and working in partnership to showcase the best that Toronto has to offer while the attention of national and international media and film industries is on the City.

For ten days each September all eyes are on Toronto. As the world's largest public film festival TIFF is recognized around the world as a major hub of industry activity each year. Festival films arrive from over 50 countries and are screened in 50 languages. This year's festival the 34th runs from September 10-19 inclusive.

Two of the Festival Group's key goals are to lead the world in building markets and audiences for Canadian works and to build Toronto as a landmark international destination for the moving image. TIFF's industry services and programming, press delegation, Canadian film programming, international film selections, community support, and economic impact make a great contribution at every Festival.

For this year's festival TIFF would like to establish a larger presence to increase the City-wide public impact of the festival by utilizing Nathan Phillips Square (NPS), Metro Hall Square (MHS), and Yonge-Dundas Square (YDS). This request is not standard. It is believed, however, that the plan has merit. It is fully congruent with and will work towards the advancement of the Council approved Agenda for Prosperity. It is also reflective of the circumstance in which TIFF finds itself this year where its new home is still under construction and the real estate market is not receptive to its request for temporary space. Adoption is recommended and at the same time implementation will need thoughtful decision making, careful monitoring and good tracking of outcomes so that any future requests can be reviewed and evaluated based on experience.

# **Financial Impact**

If agreements for TIFF's use of Nathan Phillips Square and Metro Hall Square are structured on a cost-recovery basis and within the Yonge Dundas Square Board of Management policy for the use of the Square by charitable organizations, there will be no financial impact to the Operating Budgets of City programs. The application of other terms and conditions for the booking of these spaces could result in 2009 Operating Budget shortfalls for Facilities and Real Estate, Parks, Forestry and Recreation and Yonge Dundas Square.

The Deputy City Manager and Chief Financial Officer has reviewed this report and agrees with the financial impact statement.

### **Background Information**

Use of Nathan Phillips, Metro Hall and Yonge Dundas Squares by the Toronto International Film Festival (http://www.toronto.ca/legdocs/mmis/2009/ed/bgrd/backgroundfile-20279.pdf)

ED20.12	ACTION			Ward: 27	
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# **Bloor-Yorkville Business Improvement Area Boundary Amendment**

### Origin

(April 6, 2009) Report from Director, Business Services

### Recommendations

The Managing Director, Economic Development, Culture and Tourism recommends that:

- 1. The area described by Attachment No. 1 be designated as the amended Bloor-Yorkville Business Improvement Area (BIA), under Chapter 19 of the Toronto Municipal Code.
- 2. The City Solicitor be directed to submit a by-law to designate the area described in Attachment No. 1 as a Business Improvement Area.
- 3. Schedule A of the Municipal Code Chapter 19, Business Improvement Areas, be amended to reflect the amended boundary of the Bloor-Yorkville BIA.

# Summary

The purpose of this report is to recommend technical amendments to the boundaries of the Bloor-Yorkville Business Improvement Area (BIA) to reflect property consolidations and subdivisions which have resulted in properties and buildings being split by the BIA boundary. These amendments will ensure that those properties which were previously levied will continue to be levied. Those properties not previously levied will be excluded from the BIA.

### **Financial Impact**

There are no financial implications resulting from the adoption of this report.

# **Background Information**

Bloor-Yorkville Business Improvement Area Boundry Amendment (http://www.toronto.ca/legdocs/mmis/2009/ed/bgrd/backgroundfile-20442.pdf)