

Appendix B

**2009 Consulting Services Expenditure - Capital
Divisions and Agencies, Boards & Commission (ABCs)**

Expense Category	Division/Board	Program	Contract Date mm-dd-yr	Contract#/ PO #/ DPO #	Consultant's Name	Description of Work	Recoveries by Source	Contract/ PO Balance Dec 31/09 (Note 1) \$	2009 Expenditure \$	2008 Expenditure \$
TECHNICAL										
Citizen Centred Services "A"										
	311 Toronto							0	0	44,956
	Parks, Forestry & Recreation							0	0	7,500
Total Citizen Centred Services "A"								0	0	52,456
Citizen Centred Services "B"										
	City Planning	Community Planning - North District	Jun 27/08	6025346	Planning Alliance	Lawrence Heights Revitalization Study. Expected completion date: Sep 30, 2010.		150,526	139,783	
		Policy & Research	Jul 15/08	47013624	Archaeological Services Inc	Archaeological Master Plan implementation. Expected completion date: Dec 31, 2010.		60,313	50,833	
			Jan 16/09 (Agreement dated Feb 17/08)	6026935	GHK International	Develop a Long-Range Employment Forecast Model for the City and the Greater Toronto Area and Hamilton to 2036 relating to Employment and Land Use. Expected completion date: Mar 31, 2010.		51,550	81,200	
			Jun 10/08	6025206	Brook McLroy Inc	2008 Avenue Study for Kingston Rd from Danforth Av to east of Chine Drive (Cliffside Community). Completed.		0	9,866	
			Jun 10/08	6025207	Brook McLroy Inc	2008 Avenue Study for Bloor Street W from Dundas St W to Keele St and Dundas St W from North of Boustead Av to Glenlake Av. Completed.		0	13,574	

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			Aug 18/09	6028260	Urban Strategies Inc	Avenue Study - Sheppard Avenue between the Former Hydro Corridor Lands and Bay Mills Road/Aragon Avenue. Expected completion date: Aug 31, 2010.		49,873	21,077	
			Sep 30/09	6028575	GHK International	Land use review/avenue study - St. Clair Avenue between Scarlett Road and Keele Street. Expected completion date: Dec 31, 2010.		70,221	37,038	
		Transportation Planning	Sep 13/06	6020380	IBI Group	Don Mills Environment Assessment Study for Don Mills Road Higher Order Transit Environmental Assessment. Expected completion date: Dec 31, 2010.		0	148,594	
			Oct 22/07	6023573	iTrans Consulting Inc	Kingston Road Environmental Study for the Kingston Rd transit improvements individual project environmental assessment. Expected completion date: Dec 31, 2010.		95,044	236,738	
			Oct 21/09	6028786	Morrison Hershfield	Municipal Class Environmental Assessment (EA) Study for modifications to the Highway 401 and Brimley Road Interchange and new road west of Brimley Road. Expected completion date: Dec 31, 2010.		267,034	12,896	
		Urban Design	Aug 13/08	6025633	Brook McLroy Inc	Avenue and mid-rise building typology study. Expected completion date: May 31, 2010.		106,771	132,008	
		Zoning Bylaw & Environmental Planning	Jul 30/08	3377304	Currie, Bethanne	Study to examine the contribution that green roof can make to biodiversity and natural heritage system in Toronto. Completed.		0	2,000	
			Jun 17/08 Nov 21/05	6025252 6018106	IBI Group	Parking zoning standards review Phase 2 - office and retail use component. Completed.		0	20,512	
			Jun 09/08	6025194	MMM Group (formerly Marshall Macklin Monaghan Limited)	Parking zoning standards review Phase 2 - office and retail use component. Expected completion date: Jun 30, 2010.		1,049	53,573	

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								852,381	959,692	1,392,067
	Solid Waste Management							0	0	275,114
	Toronto Environment Office							0	0	79,681
	Toronto Water		Apr 22/09	6027513	AECOM (Formerly UMA Engineering Ltd)	Ashbridges Bay Treatment Plant effluent disinfection study. Completed.		0	150,965	
			Sep 12/03	6011297	AECOM (Formerly UMA Engineering Ltd)	Preparation of a Biosolids and Residuals Master Plan. Completed.		0	214,026	
			Dec 01/05	6018280	CH2M Hill Canada Limited	Ashbridges Bay Treatment Plant "P" building and environmental assessment study related to the Coatsworth Cut Stormwater and Combined Sewer Overflows (CSO). Expected completion date: Dec 31, 2010.		208,089	67,372	
			May 23/08	6025061	Correng Consulting Service Inc	Stray Current Corrosion Study on the effects of electrified TTC rails on watermains. Expected completion date: Jun 30, 2010.		45,866	58,838	
			Aug 21/07	6023075	Decommissioning Consulting Services	Soils Management Study at the Ashbridges Bay Treatment Plant. Completed.		0	64,486	
			Nov 21/06	6021109	Hydromantis Inc Consulting Engineers	Provide advice regarding the western beaches tunnel pumping review. Completed.		0	11,762	
			Mar 12/09	6027267	IBI Group	Development and implementation of an automated optimization solution for water supply in the City of Toronto and the Region. Expected completion date: Dec 31, 2010.		1,941,516	2,576,304	

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			June 27/08	6025346	Planning Alliance	Lawrence Heights Revitalization Study. Expected completion date: Sep 30, 2010.		See City Planning - Transportation Planning	179,500	
			May 09/07	6022329	RV Anderson Associates Limited	Conduct a Water Distribution Study in the North District. Completed.		0	31,721	
			Nov 06/07	6023762	Stantec Consulting Ltd	Stormwater management facilities class environmental assessment for the former Etobicoke waterfront. Expected completion date: Dec 31, 2011.		629,121	16,055	
								2,824,592	3,371,029	1,372,290
	Transportation Services		Aug 29/08	6025750	iTrans Consulting Inc	Yonge Street Traffic Management Study. Expected completion date: May 31, 2010.		12,200	80,669	
			Jun 27/08	6025346	Planning Alliance	Lawrence Heights Revitalization Study. Expected completion date: Sep 30, 2010.		See Planning, Transportat- ion Planning	37,619	
								12,200	118,288	240,514
Total Citizen Centred Services "B"								3,689,173	4,449,009	3,359,666
Internal Services										
	Accounting Services	Capital Assets	n/a	n/a	Suncorp	Provide support and documentation for the asset valuation of the water/water treatment plants for the purposes of tangible capital assets. Completed.		0	30,000	

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								0	30,000	0
	Facilities Management and Real Estate Services	SOGR	Jun 27/07	6022708	Aecom Canada Ltd	Toronto Yard Consolidation Study - Etobicoke York District - Potential consolidation of 22 City yards in Etobicoke York. Expected completion date: May 2010.		327,485	225,866	
		Union Station	Jun 17/08	6025249	Norr Ltd, Architects & Engineers	Develop and test various design alternatives and recommend a conceptual schematic design for the revitalization of the Union Station. Ongoing.		245,382	6,574,151	
			Nov 09/07 May 07/08	6024270 6026040	Deloitte & Touche LLP	Assist the City to establish the criteria, process and preliminary term sheet for use in pre-qualifying and selection of Head Lessees for the Union Station. Ongoing.		226,988	699,600	
								799,855	7,499,617	4,222,553
	Special Projects		Dec 12/07	6024120	Watson & Associates Economists	Background Study prior to the enactment of a new development charge by-law. Completed.		0	11,563	
								0	11,563	174,272
Total Internal Services								799,855	7,541,180	4,396,825

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Total								4,489,028	11,990,189	7,808,947
Technical - Divisions										
AGENCIES, BOARDS & COMMISSION										
TECHNICAL										
	Exhibition Place	Exhibition Place	Aug/09	97201	Halcrow Yolles	Princes' Gates Inspection - Structural engineering review of the falling hazards of Princes' Gate, remove loose concrete, and report safety of the structure. Report received. Completed.		0	11,600	
			Jul/09	97201	E. C. & Associates Ltd.	Better Living Centre & Eiffle Towers structural and loading reviews. Report received. Completed.		0	8,137	
			May/09	97920	Haddad Geotechnical Inc.	Geotechnical and environmental investigation of the Nunavut Road Extension project. Report received. Completed.		0	15,925	
			May/08	78530	ERA Architects Inc.	Conference Centre heritage investigation: Consultant to advise on heritage aspect of the building, liaise with City Heritage, and make recommendation on all aspects of the issue. Completed.		0	72,862	
			Dec/08	78530	Nadine International Inc.	Conference Centre code & fire alarm review. Report received. Completed.		0	30,401	
Total Exhibition Place								0	138,925	84,144
	Sony Centre for the Performing Arts		Jan 2009	As billed	Altus Group	Construction, life cycle and budgeting consultation services on the new cultural spaces. Completed.		0	1,010	
			Aug 2008	Contract	Arup USA, Inc.	Design and tendering advice on all aspects of theatrical lighting and audio equipment. Completed.		0	8,474	

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			July 2009	Contract	Buchan, Lawton, Parent Ltd.	Technical specifications, tendering & project management services with respect to the replacement of the auditorium roof. Expected completion date: Mar 2010.		12,900	5,900	
			May 2008	Contract	Crossey Engineering Ltd.	Comprehensive design and tendering advice on the Centre's core mechanical and electrical systems. Ongoing.		113,548	212,069	
			Sept 2008	Contract	E.R.A. Architects Inc.	Specialized architectural advice in respect of maintaining the elements of the theatre that make it a historic site. Ongoing.		10,703	12,430	
			May 2008	Contract	Kramer Design Associates	Design and tendering advice for the Centre's proposed interior signage and exterior marquee windows. Completed.		0	9,960	
			Oct 2006	As billed	Leber Rubes	Life Safety Code consultations to prescribe the manner in which the theatre must be retrofitted during the construction period in order to stay operational and code compliant. Ongoing.		0	18,771	
			Feb 2008	Contract	Page & Steele Inc.	Architectural and design consultation with respect to east side wing space construction, mechanical and electrical system upgrades, HVAC system interface, and general interior renovation. Ongoing.		233,543	127,581	
			n/a	As billed	Projectcore Inc.	Project management advice on entire redevelopment program including east side mechanical & electrical, and theatre renovations. Ongoing.		0	51,600	
			July 2008	As billed	Swallow Acoustical Consultants	Prepare Acoustical Assessment report and Certificate of Approval for submission to Ministry of Environment. Completed.		0	9,411	
			Aug 13/08	PO#14653/4	T. Harris Environmental	Advice with respect to the method of asbestos remediation and the measurement of air quality levels posts remediation. Completed.		0	39,838	

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			Mar 2007	As billed	Yolles Partnership Inc.	Provide professional advice on structural engineering. - feasibility study related to the redevelopment program. Ongoing		35,000	42,587	
Total Sony Centre for the Performing Arts								405,694	539,631	1,483,360
	Toronto Public Library		Mar 26/09 Nov 03/09 Feb 05/09 Feb 26/09	09031 10024 09037 09038/42	Abacon Environmental	Testing, research and report recommending methods for the safe removal of asbestos at Cedarbrae, Brentwood, Sanderson and Victoria Village Libraries. Completed.		0	13,561	
			Nov 24/09	1841	Forward Engineering & Associates	Assess and report on Brentwood branch building structure. Completed.		0	750	
Total Toronto Public Library								0	14,311	29,673
	Toronto Transit Commission	Rail Cars & Shops	Mar 24/08	C32PM07891	Parker & Associates (A Delcan Company) Inc.	Rail Vehicle Engineering Consultant - Support Toronto Rocket project during design review process in areas of Rail Vehicle System Engineering. Expected completion date: Mar 24, 2010.		102,200	54,592	
			May 14/07	C32PY07731	Booz Allen Hamilton Inc.	Low Floor Light Rail Vehicle (LFLRV) technical specification and development of a LFLRV request for proposal; and to assist in evaluation of Structured Multi-Phase Bid Process (SMPBP). Expected completion date: Jun 30, 2010.		333,402	270,831	
			May 14/07	C32PY07731	Booz Allen Hamilton Inc.	Vehicle Engineering consulting services for Transit City Light Rail Vehicle Specification Development. Expected completion date: Jun 30, 2010.		163,654	312,537	

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			Jul 10/08	C31PX08807	National Research Council Canada	Technical consulting services - Rail Vehicle/Track - Field measurement collection and analysis of rail gauge face coefficient of friction to ensure proper design and engineering of Low Floor Light Rail. Completed.		0	77,381	
			Mar 23 & 24/09	Cheque Request	Chief Rail Equipment Engineer, Walter R. Keevil	Technical Fairness Monitor - to oversee technical evaluation portion of the Toronto Transit Commission's public procurement of Low Floor Light Rail Vehicles.		0	2,727	
		Engineering & Construction	Nov 20/03	C11PW03874	K.Y. Lo Inc.	Investigation of Use of Thin Spray On Liners. Expected completion date: Dec 01, 2012.		10,732	38,635	
		Signals Electrical Communications	Apr/07	C31PI08735	HNTB	Overhead Designs/Reports and recommendations for new overhead system for new Low Floor Light Rail Vehicles streetcars arriving in 2011. Expected completion date: Feb 2011.		362,000	137,764	
		Signals & Train Control	Apr 26/06	C23PF06718	McDonnell Consulting	Provide recommendation re safety certification of vital train control system. Expected completion date: Aug 31, 2010.		4,578	40,780	
			Jul 27/07	C31PV07780	Booz Allen Hamilton Inc.	Signalling Principles Testing. Consulting service to address the testing that was going on for the second generation VCC upgrade contract with Alcate/Thales. Expected completion date: April 30, 2010.		57,287	87,734	
Total Toronto Transit Commission								1,033,853	1,022,981	973,372
	Toronto Zoo		Apr 21/05	PO 38606	CLR Design Inc	Design and contract administration for the Tundra exhibit, review of tenders received in bid process, analysing and providing recommendations on the optimal exhibit solution. Anticipated completion of 2010.		473,794	311,474	

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			Mar 11/08	PO0012801	Halcrow Yolles	Assess structural soundness of bridges at the Zoo, determination and contract administration of repairs. Completed.		0	13,755	
Total Toronto Zoo								473,794	325,229	898,647
Total Technical - ABCs								1,913,341	2,041,077	3,469,196
Total Technical Divisions & ABCs								6,402,369	14,031,266	11,278,143

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INFORMATION TECHNOLOGY										
Citizen Centred Services "A"										
	Parks, Forestry & Recreation		Jan 05/10 Jan 15/10	8475704 8479157	IT/NET Toronto Inc	Project management assistance and system consultation and advice for Forestry and Recreation's lease module system (SAP). Expected completion date: Apr 2010.		0	65,520	
			Feb 18/09	6027151	SAP Canada	Project management consulting services for Parks, Forestry and Recreation's work order management system (SAP). Completed.		0	67,138	
Total Citizen Centred Services "A"								0	132,658	169,449
Citizen Centred Services "B"										
	Fire Services	Communication Quality Assurance	April 30/08	47013429	Dave Mitchell & Associates	Quality assurance review of Toronto Fire Services Communications Division's communication centre operations. Completed.		0	80,099	
								0	80,099	69,901
Total Citizen Centred Services "B"								0	80,099	69,901
Internal Services										
	Accounting Services		Jun 18/09	6027915	IDS Scheer Canada & Addmore Group	Configuration and testing of SAP module for asset accounting. Ongoing.		106,103	154,584	

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								106,103	154,584	0
	Financial Planning		May 06/08	6024946	1480540 Ontario Ltd	Services for Business Intelligence SAP team lead. Completed.		0	154,575	
			Apr 28/09	6027555	Alti Inc	Services for Enterprise Central Component SAP team lead. Completed.		0	191,208	
			Mar 13/09	47014190	Bics Consulting Inc	Services for SAP Development team re front end and reporting. Completed.		0	382,600	
			May 06/08	6024945	BI-IP Consulting Inc	Services for Strategy Enterprise Management SAP team lead. Completed.		0	290,850	
			Jan 30/06	47011359	Damy Consulting	Project management service for the new Financial Planning System project. Up for review August 2010.		125,400	189,600	
			Dec 20/07	6024197	Droichead Atha Inc	Services of a SAP analytics integration manager to create designs for a new financial planning analysis & reporting system. Completed.		0	171,120	
			Mar 13/09	47014192	IDS Scheer Canada & Addmore Group	Services for SAP Planning team. Completed.		0	412,746	
			Mar 13/09	47014189	Illumiti Inc	Services for SAP planning team re Business Intelligence back end. Completed.		0	552,060	
			Consulting services required as skills are not present in-house to undertake specific assignments regarding the Financial Planning, Analysis and Reporting system project. These assignments relate to both the front and back end of SAP to assist the City in assessing needs, selecting information process designs and recommending solutions.					125,400	2,344,759	1,355,350
	Information & Technology		Oct 15/07	47012968	Sungard Availability Services	Technical Architecture Design work for the Disaster Recovery Project. Completed.		0	286,688	

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			Jun 04/09	6025156	SAP Canada Inc	SAP Quality Assurance Assessment. Completed.		0	120,000	
			Dec 31/08 Jun 18/09	3391938/ 6027899	D2I Consulting	Project Manager/Methodology Integrator for the Financial Planning Analysis & Reporting System (FPARS). Completed.		0	279,500	
			Dec 22/08	6026833	KPMG LLP	Development of a five year eService strategic plan. Expected to be completed in 2010.		25,031	273,449	
			Jan 30/09	6027035	Print Operations Group	Develop an ePrint and Reproduction strategy. Completed.		0	167,230	
			Jan 11/07 Sep 23/09	6021590 3415043	Chartwell/KPMG	Enterprise Architecture. Program maps and FPARS information models. Ongoing.		12,000	86,770	
			Jun 13/07	6022578	R3D Consulting Inc.	Develop a Voice Over Internet Protocol (VOIP) analysis and Go Forward Strategy. Expected to be completed in 2010.		39,767	85,441	
								76,798	1,299,078	1,296,695
Total Internal Services								308,301	3,798,421	2,652,045
Total Information Technology - Divisions								308,301	4,011,178	2,891,395
AGENCIES, BOARDS & COMMISSION										
INFORMATION TECHNOLOGY										
	Sony Centre for the Performing Arts		Apr/08	Contract	Crossey Engineering Ltd.	Telecommunications consulting engineering services, related to IT, telephony & security system upgrades as part of the redevelopment program. Ongoing.		24,875	2,080	

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Total Sony Centre for the Performing Arts								24,875	2,080	62,045
	Toronto Police Services (TPS)	Other Projects	Sep 12/06	6020353	DJINN Software Inc.	Digital Video Asset Management (DVAMS) DVAM II Project Management. Provide leadership and management of project resources. Prepare project scope documentation, project plans, and regular progress reporting. Ongoing.		0	255,600	
			Nov 14/06	6020994	Allstream Inc.	Provided guidance in systems and quality analysis; and testing and developing of interfaces to existing legacy systems. Provided knowledge transfer technical documentation. Report on file. Completed.		0	67,390	
			Apr 28/08	6024900	MTS Allstream	System requirements analysis and review of system architecture design for the In-Car Camera and Digital Video Asset Management (DVAMS) project. Report on file. Completed.		0	64,747	
			Sep 11/07	6023220	MediaSolv Solutions Corporation (formerly Trantech Inc.)	Design, installation, system integration, deployment and documentation of Digital Video Asset Management (DVAM II) project. Ongoing.		108,452	422,086	
			Apr 08/09	6027435	Sierra Systems	Integrated Records and Information System (IRIS) project management includes planning, management, control of the project and reporting. Ongoing.		125,000	155,700	
Total Toronto Police Services								233,452	965,523	896,478
	Toronto Transit Commission	IT Services	May 06/09	PC0052675	UMA Engineering (AECOM Group)	Audit of Enterprise GIS (Geographical Information System) progress and provide report card. Expected completion date: Dec 31, 2011.		149,928	28,655	
Total Toronto Transit Commission								149,928	28,655	21,418

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Total Information Technology - ABCs								408,255	996,258	979,941
Total Information Technology - Divisions & ABCs								716,556	5,007,436	3,871,336

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MANAGEMENT/RESEARCH & DEVELOPMENT										
Citizen Centred Services "A"										
	Parks, Forestry & Recreation		Nov 04/08	6026376	Daniels Associates	Provide management with an assessment in regards to the overall janitorial maintenance of the City. Completed.		0	27,520	
Total Citizen Centred Services "A"								0	27,520	38,480
Internal Services										
	Information & Technology		Dec 29/08	47014037	Compass Management Consulting	Assist with Information & Technology Transformation organizational design and transition. Completed.		0	250,011	
Total Internal Services								0	250,011	0
Total Management/Research & Development - Divisions								0	277,531	38,480
AGENCIES, BOARDS & COMMISSION										
MANAGEMENT/RESEARCH & DEVELOPMENT										

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	Sony Centre for the Performing Arts		Jan/05	Contract	Strategy Corp	Government relations advice regarding the provincial and federal governments in connection with receiving the necessary grants to help fund the redevelopment. Completed.		0	27,064	
Total Sony Centre for the Performing Arts								0	27,064	125,567
Total Management/Research & Development - ABCs								0	27,064	125,567
Total Management/Research & Development - Divisions & ABCs								0	304,595	164,047

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EXTERNAL LAWYERS & PLANNERS										
Internal Services										
	Facilities Management and Real Estate Services	Union Station	Jun 10/08	6025203	Davies Ward Phillips & Vineber	Legal services for the selection of qualified lessees and negotiations with stakeholders re Union Station. Ongoing.		12,568	622,316	
		State of Good Repair (SOGR)	Jan 30/09 Sep 04/09	3395376/ 3413550	Borden Ladner Gervais LLP	Legal services related to Request for Proposal and contract for the redevelopment of Nathan Phillips Square. Completed.		0	59,098	
								12,568	681,414	296,658
	Information & Technology							0	0	32,000
Total Internal Services								12,568	681,414	328,658
Total External Lawyers/Planners - Divisions								12,568	681,414	328,658
AGENCIES, BOARDS & COMMISSION										
EXTERNAL LAWYERS & PLANNERS										
	Sony Centre for the Performing Arts		Jul/06	As billed	Borden Ladner Gervais	Legal advice - condo development and commercial lease agreements. Ongoing.		0	331,825	

Appendix B

**2009 Consulting Services Expenditure - Capital
Divisions and Agencies, Boards & Commission (ABCs)**

Expense Category	Division/Board	Program	Contract Date mm-dd-yr	Contract#/ PO #/ DPO #	Consultant's Name	Description of Work	Recoveries by Source	Contract/ PO Balance Dec 31/09 (Note 1) \$	2009 Expenditure \$	2008 Expenditure \$
Total Sony Centre for the Performing Arts								0	331,825	162,494
	Toronto Transit Commission	Rail Cars & Shops	Jun 15/07	C09PD07790	Blake, Cassels & Graydon LLP	Legal Services - Canadian Content Process Investigation & Recommendation Report, Trade Law Issues, Development of General Conditions during Structured Multi-Phase Bid Process to ensure commercially compliant bids. Completed.		0	55,410	
Total Toronto Transit Commission								0	55,410	245,825
Total External Lawyers/Planners - ABCs								0	387,235	408,319
Total External Lawyers/Planners - Divisions & ABCs								12,568	1,068,649	736,977

Appendix B

**2009 Consulting Services Expenditure - Capital
Divisions and Agencies, Boards & Commission (ABCs)**

Expense Category	Division/Board	Program	Contract Date mm-dd-yr	Contract#/ PO #/ DPO #	Consultant's Name	Description of Work	Recoveries by Source	Contract/ PO Balance Dec 31/09 (Note 1) \$	2009 Expenditure \$	2008 Expenditure \$
CREATIVE COMMUNICATIONS										
Citizen Centred Services "A"										
	Economic Development Culture & Tourism	Culture						0	0	3,916
Total Citizen Centred Services "A"								0	0	3,916
Total Creative Communications - Divisions								0	0	3,916
AGENCIES, BOARDS & COMMISSION										
CREATIVE COMMUNICATIONS										
Total Creative Communications - ABCs								0	0	0
Total Creative Communications Divisions & ABCs								0	0	3,916
GRAND TOTAL								7,131,493	20,411,946	16,054,419
Note 1:	The contract value reported is the unspent value as at December 31, 2009. It is the amount expected to be spent in future year(s) and is not comparable to the current year expenditure amount.									