

Appendix A

2009 Consulting Services Expenditure - Operating Divisions and Agencies, Boards & Commission (ABCs)

Expense Category	Division/Board	Program	Contract Date mm-dd-yr	Contract#/ PO #/ DPO #	Consultant's Name	Description of Work	Recoveries by Source	Contract/ PO Balance Dec 31/09 (Note 1) \$	2009 Budget \$	2009 Expenditure \$	2008 Expenditure \$
TECHNICAL											
Citizen Centred Services "B"											
	City Planning	Community Planning	May 12/08	6024988	Brook McIlroy Inc	Dundas Street West/Highway 427 Planning Framework Study. Expected completion date: Dec 31, 2010.		86,517		83,480	
		Policy & Research	Jul 20/09	3409728	Archaeological Services Inc	Ontario Municipal Board (OMB) appeal - heritage impact assessment. Completed.		0		7,500	
			Sep 30/09	UR289422	ERA Architects Inc	Historical research and preparation of statements of significance to support staff preparation for additions to city's heritage inventory. Expected completion date: Jun 30, 2010.		710		6,390	
			Oct 01/09	6028592	Archaeological Services Inc	Cultural heritage landscape policy research. Completed.		0		49,363	
			Nov 17/08	6026510	Mackinnon, Gabriel	Heritage Lighting Master Plan for part of "Old Town Toronto" and the St. Lawrence District. Expected completion date: Mar 5, 2010.		0		93,546	
			Nov 14/08	6026483	Commonwealth Historic Resource	Heritage Interpretation Master Plan for "Old Town Toronto". Completed.		0		88,571	
		Transportation Planning	Jun 27/08	6025346	Planning Alliance	Lawrence Heights Revitalization Study. Expected completion date: Sep 30, 2010.		See Capital - Transportation Planning		7,255	
						Underspent primarily due to the labour disruption and delays in the commencement of several projects.		87,227	916,936	336,105	165,371
	Solid Waste Management							0	0	0	7,500
	Technical Services					Project was behind schedule.		0	15,000	0	0

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	Toronto Building		Dec 24/07 Apr 22/09	6024223 6027514	Halsall Associates Ltd	Research and advice on the writing of the technical document in building code language that will be used as the by-law for governing the construction of Green Roofs in Toronto. Completed.		0		26,203	
						The project was curbed as part of the division's cost containment efforts.		0	100,000	26,203	10,357
	Transportation Services					Delay in the Railway Whistling Cessation Study. Carried over to 2010.		0	10,000	0	0
	Waterfront Secretariat		Sep 8/09	6028398	MKI - Metropolitan Knowledge International	Development of a Toronto Parks and Public Realm on-site Earned Revenue Strategy. Expected completion date: Jun 30, 2010.		51,310		30,575	
						Expenditure was budgeted in other professional services account.		51,310	0	30,575	275,141
Total	Citizen Centred Services "B"							138,537	1,041,936	392,883	458,369
	Internal Services										
	Facilities Management and Real Estate Services		Feb 28/06	6019014	Cameron Hawkins & Associates	Assist City Staff in developing the Request for Proposal on City Cafeterias and in providing expert advice on the food services industry. Expected to be completed in 2010.		903	0	11,625	
						The consulting service was funded from the approved budget for services.		903	0	11,625	74,365
	Pension, Payroll & Employee Benefits							0	0	0	3,345

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Total Internal Services								903	0	11,625	77,710
City Manager's Office											
	Executive Management		Aug 06/09	6028183	Arup Canada, Inc.	To conduct a Community Energy Plan study for three sites in connection with the Mayor's Tower Renewal Pilot Feasibility Study. Completed.		0		178,000	0
Total City Manager's Office								0	0	178,000	0
Corporate Accounts											
	Pension, Payroll & Employee Benefits	Non-Program	Dec 21/06	6021454	Mercer (Canada) Limited	General benefits consulting advice and information with respect to the formulation of employee benefit strategies, creation of costing scenarios for benefit charges. Ongoing.	Toronto Professional Firefighters Assoc. - \$7,350.	63,968		47,896	
								63,968	100,000	47,896	136,635
Total Corporate Accounts								63,968	100,000	47,896	136,635
Total Technical - Divisions								203,408	1,141,936	630,404	672,714
AGENCIES, BOARDS & COMMISSION											

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TECHNICAL											
Total Toronto Police Services (TPS)								0	0	0	16,215
	Toronto Public Library		Mar 26/09 Jun 18/09	09032 18017	Abacon Environmental	Testing, research and report recommending methods for the safe removal of asbestos at Kennedy/Eglinton and Annette Libraries. Completed.		0		8,174	
			Aug 07/09 Sep 06/09	3154 3141	WeMac & Associates	Advice on development of Fire Safety Plan for various branch locations in accordance with Ontario Fire Code. Completed.		0		3,600	
Total Toronto Public Library (TPL)								0	10,000	11,774	3,247
	Toronto Transit Commission	Human Resources	Feb 19/04	PC 41112	The Hay Group	Continued technical salary compensation services related to the operator/collector job evaluation arbitration hearing and award. Expected completion date: Dec 31, 2010.		39,965		31,414	
			Jun 06/08	PC 52874	Organizational and Management Solutions	Design and deliver a comprehensive selection system for Transit Operator recruitment. Completed.		0		40,176	
			Jun 11/08	PC 51806	Barb Butler & Associates	Provide technical consulting services related to Drug and Alcohol policies and procedures, development and delivery of training. Expected completion date: Dec 31, 2010.		28,340		28,375	
		Plant Maintenance/Track & Structure	Dec 18/08	C31PM09722/ C31PM09723	Pinchin Environmental Services	Assist in creating an inventory of confined space, review existing confined space procedures and recommend changes within the TTC's structures and buildings. Expected completion date: Dec 31, 2010.		398,370		201,629	

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		Service Planning	May 15/09	CO2PA09795	Richard Soberman - Trimap Consultants Inc.	Consulting work related to accessible stops for the new Light Rail Vehicle (LRV) such as, assessment of underground transfer facilities, modelling of LRV speeds, Eglinton Crosstown phasing options. Expected completion date: Dec 31, 2010.		54,355		78,978	
		Signals/Electrical/Communications	Aug 26/08	PC0053286	MCW Consultants Ltd.	Conduct Arc Flash Study and Analysis at seven locations to identify the type of incident exposure an employee may face should equipment fail. Completed.		0		7,714	
			Jul/07	PC50837	Toronto Hydro Energy Services	Perform energy audits and make recommendations for energy savings. Expected completion date: Mar 31, 2011.		38,095		200,000	
			Dec/07	C31PI07849	Aecom Canada Ltd	Develop and make recommendations for industrial computers. Expected completion date: Dec 31, 2013.		188,571		18,095	
		Track and Structure	Dec 31/07	C31PW07907	H. Russell Jr.	Peer Review - Structure Inspection Process. Provide recommendations on the development and implementation of a plan that identifies the critical structures that require hands-on inspection. Completed.		0		16,954	
			Dec 31/07	C31PW07905	S. Hinchberger	Peer Review - Structure Inspection Process. Provide recommendations on the development and implementation of a plan that identifies the critical structures that require hands-on inspection. Completed.		0		7,530	
			Dec 31/07	C31PW07906	C. Conte	Peer Review - Structure Inspection Process. Provide recommendations on the development and implementation of a plan that identifies the critical structures that require hands-on inspection. Completed.		0		4,857	
Total Toronto Transit Commission						Less work was done than planned.		747,696	1,525,700	635,722	365,430
Total Toronto Zoo								0	0	0	2,250

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								747,696	1,535,700	647,496	387,142
Total Technical - ABCs											
								951,104	2,677,636	1,277,900	1,059,856
Total Technical Divisions & ABCs											

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INFORMATION TECHNOLOGY											
Internal Services											
	Information & Technology		Jun 09/09	3408031	Sault Ste Marie Innovation Centre	Assessment of the current GIS (Geographical Information System) situation for the City of Toronto and the feasibility study for a not for Profit Community Geomatics Centre. Completed.		0		10,843	
Total Internal Services								0	0	10,843	52,964
Total Information Technology - Divisions								0	0	10,843	52,964
AGENCIES, BOARDS & COMMISSION											
INFORMATION TECHNOLOGY											
	Toronto Police Services (TPS)	Information Technology	Nov 03/08	6026357	Integrapp Canada Ltd.	Planning and management of the Integrapp Computer Assisted Dispatch (I/CAD) upgrade. Completed.		0		27,712	
Total Toronto Police Services (TPS)								0	42,700	27,712	183,860
Total Toronto Transit Commission								0	0	0	54,215
Total Information Technology - ABCs								0	42,700	27,712	238,075
Total Information Technology - Divisions & ABCs								0	42,700	38,555	291,039

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MANAGEMENT/RESEARCH & DEVELOPMENT											
Citizen Centred Services "A"											
	Children's Services					Project postponed to 2010		0	25,000	0	0
	Economic Development & Culture							0	0	0	61,320
	Emergency Medical Services		Jan 13/10	6029695	Circadian Technologies Inc	Analysis of scheduling practices and business requirements in an effort to improve scheduling efficiencies and lower Overtime costs. Expected completion date: Nov 2011.		178,994		76,712	
						The project was recommended during the EMS Breakthrough Thinking Budget Sessions in Aug 2009.		178,994	0	76,712	0
	Employment & Social Services	Strategic Program Development				Project delayed because of Labour Disruption.		0	317,000	0	23,601
	Shelter, Support & Housing Admin. (SSHA)							0	0	0	86,554
	Social Development, Finance & Admin.		Aug 06/09	6028179	DPRA Inc.	Affordable Housing Program Review included project plan, framework, performance measures and final report. Completed.		0		108,825	
								0	108,825	108,825	38,208
Total Citizen Centred Services "A"								178,994	450,825	185,537	209,683

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Citizen Centred Services "B"											
	City Planning	Head Office - City Planning	Oct 30/08	6026331	The Berkeley Consulting Group	Provide expert management and organization consultation re program review of City Planning Division. Completed.		0		37,490	
								0	28,000	37,490	2,510
	Technical Services							0	0	0	149,350
	Toronto Building		Oct 28/09	6028941	Amborski, David	Economic study/analysis on the potential impact of a third party signage tax for the City of Toronto. Completed.		0		13,400	
								0	0	13,400	34,213
	Toronto Water					Due to labour disruption, the planned project was postponed to 2010.		0	250,000	0	0
								0			
Total Citizen Centred Services "B"								0	278,000	50,890	186,073
Internal Services											
	Accounting Services							0	0	0	114,376
	Facilities Management and Real Estate Services		Feb 17/09	6027140	Price Waterhouse Coopers LLP	To develop performance measurement scorecards and database for Facilities Management and Real Estate Services. Expected completion date: Apr 2010.		59,247		104,900	
						Consulting service was not anticipated in the 2009 operating budget.		59,247	0	104,900	7,500

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	Information & Technology		Sep 19/08	6025900	Technology Asset Management	Review to improve IT Asset Management and Contract Management mandate and organization. Completed.		0		10,148	
						The consulting service was funded by under-expenditures in other accounts.		0	0	10,148	32,706
	Revenue Services		Oct 21/08 Apr 02/08	6026914 RS476358	Gerald Parowinchak	Assist Revenue Services staff in the development, enhancement and sustainment of systems to collect and administer a new Municipal Land Transfer Tax (MLTT). Completed.		0		18,975	
						The expenditure was budgeted in other professional services account.		0	0	18,975	62,250
Total Internal Services								59,247	0	134,023	216,832
City Manager's Office											
	Executive Management		Oct 19/09	6028748	Genivar Ontario, Inc.	Conduct a feasibility study analysis for maximizing residential waste diversion in connection with the Mayor's Tower Renewal Pilot Feasibility Study. Completed.	Waste Diversion Ontario to contribute \$38,500	0		82,260	
						The consulting service was funded by under-expenditures in other accounts.		0	0	82,260	0
	Human Resources	Staffing, Compensation & Employment Equity	Apr 22/09	3403885	Mercer (Canada) Limited	Review of current compensation system. Completed.		0		3,400	
						The consulting service was budgeted in a non-consulting expense account.		0	0	3,400	110,084

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Total City Manager's Office								0	0	85,660	110,084
Total Other City Program								0	0	0	47,264
Corporate Accounts											
	City Manager's Office - Strategic & Corporate Policy	Non-Program	Sep 25/08	3381911	The Centre for Public Management	Provide a joint Canada-Toronto program evaluation of the Federal Gas Tax fund and Public Transit Fund as conducted by the City of Toronto. Completed.	Infrastructure Canada - \$17,800	0		5,600	
			Sep 11/09	3414001	Environics Institute	Urban Aboriginals Study - City of Toronto's contribution. Completed.		0		25,000	
			Mar 30/09	6027384	Knightsbridge Human Capital	Assist the City Manager's Office in managing the process for applicants for the recruitment of the Chief Executive Officer of Invest Toronto. Completed.	100% Invest Toronto	0		109,626	
			Mar 30/09	6027385	Korn/Ferry International	Assist the City Manager's Office in managing the process for applicants for the recruitment of the Chief Executive Officer of Build Toronto and The Chief Operating Officer. Completed.	100% Invest Toronto	0		155,282	
			May 07/09	3405366	Mercer (Canada) Limited	Review and recommend the salary for the Integrity Commissioner. Completed.		0		8,757	
			Nov 24/08	3390186	Nafor Inc.	Assist the City Manager's Office in managing the process for applicants for the recruitment of 7 Citizen Board Members for Build Toronto and 12 Citizen Board Members for Invest Toronto. Completed.	Build/Invest Toronto - \$29,800	0		19,867	
			Jun 08/07	6023149	Organization for Economic Co-operation and Development (OECD) -	The City of Toronto, in co-operation with the Government of Canada and Province of Ontario has agreed to contribute to OECD to conduct a metropolitan review to examine the economic competitiveness of the Toronto region. Completed.		0		34,614	

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			Sep 09/09 Jun 04/09	8447362 8429915	Organization Consulting Limited	Executive search for City of Toronto's Integrity Commissioner. Completed.		0		3,324	
			Mar 17/08	6024693	Western Management Consultants	Conduct an in-depth review of the diversity management and community engagement functions in the City Manager's Office. Completed.		0		7,200	
								0	369,270	369,270	299,100
	Corporate Finance	Non-Program				Budget was underspent as corporate studies required varies from year to year.		0	400,000	0	54,875
Total Corporate Accounts								0	769,270	369,270	353,975
Total Management/Research & Development - Divisions								238,241	1,498,095	825,380	1,123,911

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AGENCIES, BOARDS & COMMISSION											
MANAGEMENT/RESEARCH & DEVELOPMENT											
	Sony Centre for the Performing Arts		Sep/09	As billed	The Green Light Corporation	Charitable Lottery - researched the appropriate legislative requirements and limitations to determine if Board could enter into lottery arrangement. Provided marketing insight into feasibility of lottery concept. Completed.		0		5,000	
			Nov/09	As billed	Price Waterhouse Coopers	Tax advice to the consortium formed with major Ontario charitable arts organizations to lobby the government of Ontario to provide relief from full 8% provincial component of new harmonized HST on ticket sales. Completed.		0		2,100	
			Apr 2008	As billed	JobChart International	Original consultants used to develop the Centre's pay equity plan created in 1990. Providing review and advice on creation of plan for Centre to union as information. Ongoing.		0		11,275	
Total Sony Centre for the Performing Arts						The consulting services were not anticipated.		0	0	18,375	41,132
	St Lawrence Centre for the Arts		Oct 14/08	n/a	Sponsorship Marketing Group	Review naming rights potential for the Centre and provide recommendations for packaging and pricing; approach to funding; marketing benefits; and allocation of resources. Contract suspended March 2009.		0		17,749	
Total St Lawrence Centre for the Arts						It was originally budgeted as a capital project expenditure.		0	0	17,749	5,000
	Toronto Police Services (TPS)	Finance & Administration	Mar 17/09	6027292	PSTG Consulting Inc.	Management review of Budgeting & Control Unit to develop a Customer Service Process and refine the Organization structure. Completed.		0		23,100	

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		Compensation & Benefits	Feb 04/08	6024439	Mercer (Canada) Limited	Review the administration of the Toronto Police Service (TPS) benefit program, including insurance benefits, preparation of tendering accounts, general benefits counseling and preparation work for contract negotiations. Completed.		0		530	
			Dec 17/08	6026774	Mercer (Canada) Limited	Provide advice and information with respect to the formulation of employee benefit strategies, creation of costing scenarios for benefit changes during collective bargaining and policy changes. Completed.		0		20,000	
		Community Mobilization	Apr 29/09	6027565	HSC Vision Group Inc.	Provide a feasibility study for the development and implementation of a Child Advocacy Centre, identifying cost efficiencies and staffing summary. Completed.		0		49,557	
		Financial Management	Dec 22/09	6029440	Deloitte & Touche	Researched taxability of Video Services In-house Production of video statements for defence disclosure. Provided recommendations to the Provincial Auditor for exemption to the Provincial Retail Sales Tax rule. Completed.		0		20,000	
		Occupational Health	Nov 03/08	6026360	Connex Health Consulting	Provided operational plan for the Toronto Police Service Wellness Initiative, including set up of measurement database, training and follow-up assessment. Ongoing.		75,100		85,500	
Total Toronto Police Services (TPS)								75,100	216,700	198,687	432,533
	Toronto Public Library		Dec 26/09	1350	ErgoLynx	Ergonomic analysis and recommendation for materials processing. Completed.		0		11,200	
Total Toronto Public Library (TPL)								0	10,000	11,200	0

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	Toronto Transit Commission	Materials & Procurement	Nov 07/08	PC0053761	Five Winds International Inc.	Assist Commission staff in the development of an environmental "Green" Purchasing Policy and with the implementation. Expected completion date: Dec 31, 2010.		214,607		370,692	
		Safety	Dec 07/07	C23PC07807	Behavioural Science Technology (BST)	Develop and implement a comprehensive strategy aimed at reversing a long term upward trend in occupational injury rates. Expected completion date: Dec 31, 2010.		2,070,233		2,130,664	
		Special Constable Services	Apr 17/08	C24PI08714	Centre For Security Training & Management Inc.	Evaluate activities currently carried out by Transit Special Constables and the officer safety controls currently in place to determine if any additional measures are required to reduce officer safety risks to an acceptable level. Completed.		0		76,436	
Total Toronto Transit Commission								2,284,840	2,969,000	2,577,792	3,254,615
	Toronto Zoo		Sep 01/09	PO0023379	KCI Ketchum	Planning and preparation of a Capital Fundraising Campaign for the Toronto Zoo. Expected completion of the project is May 2010.		13,100		56,900	
			Dec 30/08	PO0018309	M Budworth Consulting	Perform study of the Zoo Keeper operations and provided advice regarding training and development for keeping staff. Completed.		0		1,500	
			Sep 30/09	PO0023518	Ray & Berndtson	External search services for the CEO position. On-going into 2010.		0		45,900	
Total Toronto Zoo								13,100	90,450	104,300	0
Total Management/Research & Development - ABCs								2,373,040	3,286,150	2,928,103	3,733,280
Total Management/Research & Development - Divisions & ABCs								2,611,281	4,784,245	3,753,483	4,857,191

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EXTERNAL LAWYERS & PLANNERS											
Citizen Centred Services "B"											
	Technical Services					Project is behind schedule.		0	2,000	0	0
	Toronto Building		Aug 08/08	6025606	Martin Rendl Associates	Sign study and the subsequent development of a City-wide Sign By-law for permanent signs. Completed.		0		184,871	
								0	150,000	184,871	0
Total Citizen Centred Services "B"								0	152,000	184,871	0
City Manager's Office											
	City Manager Office	Human Resources	Aug 15/08	3378592	Hicks Morley Hamilton Stewart	Legal advice regarding grievances. Outside counsel was retained on this file as the matter involves a former legal services staff member. Completed.		0		14,913	
Total City Manager's Office								0	0	14,913	203
Other City Program											
	Legal Services		Aug 08/05	6017062	Hicks Morley Hamilton Stewart	Legal advice to the City Solicitor as it relates to a Legal staff person. Ongoing.		1,510		3,222	
			Aug 15/08	3378592	Hicks Morley Hamilton Stewart	Grievance issues involving a former Legal Services staff member. File has been taken over by Human Resources.		2,993		6,328	
			Feb 26/09	3398277	Lenczner Slaght Royce Smith Griffin LLP	Legal opinion in regard to The Toronto Port Authority and Porter Airlines. Completed.		0		2,250	

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			Aug 20/09	3412136	Paliare Roland Rosenberg	Legal services for the City of Toronto to prosecute a charge under the lobbying by-law. Ongoing.		12,348		17,652	
			Nov 10/09	3419930	Paliare Roland Rosenberg	Legal advice and services to prepare Councillor Moscoe for his examination with respect to litigation involving the Airport Taxicab. Ongoing.		2,182		7,818	
			Apr 12/06	47011844	Paliare Roland Rosenberg	Legal advice provided to the City Solicitor to defend an action brought by McLean & Kerr to recover additional costs by reason of their representing a party at Toronto Computer Leasing Inquiry & Toronto External Contracts Inquiry. Ongoing.		41,989		13,882	
			Nov 21/07	47013030	Iler Campbell LLP	Legal services to respond to court applications brought by the Toronto Port Authority and Porter Airlines. Ongoing.		8,607		9,066	
			Dec 12/08	47014238	Sandler Gordon	Legal services with respect to Councillor access to confidential information. Ongoing.		40,555		34,445	
			various	various	Fraser Milner Casgrain LLP	Legal advice regarding Canada Revenue Agency (CRA) Employer Compliance Audit of taxable benefits. Ongoing.		0		14,618	
								110,184	103,973	109,281	299,135
Total Other City Program								110,184	103,973	109,281	299,135
Corporate Accounts											
	Accounting Services	Non-Program						0	0	0	800

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2009 Consulting Services Expenditure - Operating Divisions and Agencies, Boards & Commission (ABCs)

Expense Category	Division/Board	Program	Contract Date mm-dd-yr	Contract# PO #/ DPO #	Consultant's Name	Description of Work	Recoveries by Source	Contract/ PO Balance Dec 31/09 (Note 1) \$	2009 Budget \$	2009 Expenditure \$	2008 Expenditure \$
	City Manager's Office - Strategic & Corporate Policy	Non-Program	Sep 18/08	6026929	Borden Ladner Gervais	Legal advice on corporate structures, financing options, land ownership issues in relation to the creation of, an implementation of, the new governance structures for the City arm's length corporations(s). Completed		0		104,210	
			Sep 22/09	3420784	Heenan Blaikie	Legal advice with respect to the reconsideration of the Informain and Privacy Commissioner of Ontario's decision and Order in MO-2439 against the City and the Auditor General. Completed		0		28,208	
								0	132,420	132,418	201,641
	Corporate Finance	Non-Program	n/a	n/a	Cassels, Brock & Blackwell	Advice regarding implications of Toronto Hydro application concerning street lighting assets. Expected to be completed June 2010.		8,357		91,643	
								8,357	100,000	91,643	0
	Legal Services	Non-Program	various	various	Blake, Cassels & Graydon	Legal advice re reporting to Cadada Revenue Agency on the voluntary disclosure of the GST on property taxes, payable by the commercial tenants in City owned real properties including those managed by the City's ABCs. Completed.		0		16,338	
								0	16,338	16,338	114,818
Total Corporate Accounts								8,357	248,758	240,399	317,259
Total External Lawyers & Planners - Divisions								118,541	504,731	549,464	616,597

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2009 Consulting Services Expenditure - Operating Divisions and Agencies, Boards & Commission (ABCs)

Expense Category	Division/Board	Program	Contract Date mm-dd-yr	Contract# PO #/ DPO #	Consultant's Name	Description of Work	Recoveries by Source	Contract/ PO Balance Dec 31/09 (Note 1) \$	2009 Budget \$	2009 Expenditure \$	2008 Expenditure \$
AGENCIES, BOARDS & COMMISSION											
EXTERNAL LAWYERS & PLANNERS											
	Sony Centre for the Performing Arts		May/09	As billed	Miller Thomson LLP	Research City Councillor payroll audit issue, employment benefits. Completed.		0		4,988	
			Dec/09	As billed	Miller Thomson LLP	Advice on applicability of Harmonized Sales Tax to multitude of Centre transactions. Ongoing.		0		623	
			Jun/08	As billed	Blake Cassels Graydon	Advice on impending Neighbouring Rights Collective of Canada (NRCC) fees applicable to the performance and broadcast of recorded music at our facility. Completed.		0		1,292	
			Apr/09	As billed	Hayes eLaw LLP	Advice on impending Neighbouring Rights Collective of Canada (NRCC) fees applicable to the performance and broadcast of recorded music at our facility. Ongoing.		0		2,400	
			Oct/09	As billed	Hayes eLaw LLP	Review potential trademark infringement for catering services. Completed.		0		150	
Total Sony Centre for the Performing Arts						Some consulting services were not anticipated.		0	3,665	9,453	6,157
Total Toronto Police Services								0	0	0	23,872

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2009 Consulting Services Expenditure - Operating Divisions and Agencies, Boards & Commission (ABCs)

Expense Category	Division/Board	Program	Contract Date mm-dd-yr	Contract#/ PO #/ DPO #	Consultant's Name	Description of Work	Recoveries by Source	Contract/ PO Balance Dec 31/09 (Note 1) \$	2009 Budget \$	2009 Expenditure \$	2008 Expenditure \$
	Toronto Police Services Board (TPSB)		Dec 31/09	8408405	Hicks Morley Hamilton Stewart	Provide expert advice/opinion on general labour relations issues. Board minute P290/07 - renewed until Sept. 30/2012.		8,240		41,760	
Total Toronto Police Services Board								8,240	50,000	41,760	572,578
	Toronto Public Library		Dec 10/09	2021076	Miller Thomson	Legal advice regarding discrimination complaint by patron. Completed.		0		2,731	
Total Toronto Public Library								0	5,000	2,731	11,713
Total Toronto Transit Commission								0	0	0	29,135
	Toronto Zoo		Jul 28/06	Various (13 contracts)	Carters Professional Corporation	Legal services related to the wind-up and transfer of operations from the Toronto Zoo Foundation to the Toronto Zoo. Completed.		0		81,722	
			May 27/09	PO0020938, PO0022456	Fasken Martineau	Legal services related to the transfer of assets from the Toronto Zoo Foundation to the Toronto Zoo. Completed.		0		36,517	
Total Toronto Zoo								0	50,000	118,239	74,345
Total External Lawyers & Planners - ABCs								8,240	108,665	172,183	717,800
Total External Lawyers & Planners - Divisions & ABCs								126,781	613,396	721,647	1,334,397

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**2009 Consulting Services Expenditure - Operating
Divisions and Agencies, Boards & Commission (ABCs)**

Expense Category	Division/Board	Program	Contract Date mm-dd-yr	Contract#/ PO #/ DPO #	Consultant's Name	Description of Work	Recoveries by Source	Contract/ PO Balance Dec 31/09 (Note 1) \$	2009 Budget \$	2009 Expenditure \$	2008 Expenditure \$
CREATIVE COMMUNICATIONS											
Citizen Centred Services "B"											
	Toronto Environment Office		n/a	n/a	Clean Air Foundation	Development and implementation of a public engagement campaign which includes social marketing and communications, public relations events for the "Cut it out Toronto" pilot program. Completed.		0		17,388	
Total Citizen Centred Services "B"							The expense was budgeted in other professional services account.	0	0	17,388	0
Total Creative Communications - Divisions								0	0	17,388	0
AGENCIES, BOARDS & COMMISSION											
CREATIVE COMMUNICATIONS											
	Sony Centre for the Performing Arts		May/09	As billed	Wurstlin Group	Worked with senior Centre staff to develop new corporate logo and style guides along with coordinating this work to the Centre's new website. Completed.		0		23,002	
Total Sony Centre for the Performing Arts								0	27,500	23,002	0

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2009 Consulting Services Expenditure - Operating Divisions and Agencies, Boards & Commission (ABCs)

Expense Category	Division/Board	Program	Contract Date mm-dd-yr	Contract#/ PO #/ DPO #	Consultant's Name	Description of Work	Recoveries by Source	Contract/ PO Balance Dec 31/09 (Note 1) \$	2009 Budget \$	2009 Expenditure \$	2008 Expenditure \$
	Toronto Parking Authority		Jan/09	33256	Roundtable Advertising	Advice in developing and implementing Toronto Parking Authority's annual marketing plan. Contract is for one calendar year at a time.		0		70,000	
Total Toronto Parking Authority								0	70,000	70,000	71,000
Total Toronto Police Services								0	0	0	1,863
	Toronto Public Library		Jun 25/09	WPD-0901	Robert Tait Writing	Creative brainstorming and communication consulting services for Marketing and Communication Team re: methods of communication. Completed.		0		2,600	
Total Toronto Public Library								0	5,000	2,600	2,643
	Toronto Zoo		Aug 31/09	PO0022850	Hill & Knowlton	Provided 'The Toronto Zoo Communication Plan' and a subplan, 'Communication of Fundraising Strategy'. Communications advice; prepare key messages; and staff and board members training. Completed.		0		21,221	
Total Toronto Zoo								0	25,000	21,221	0
Total Creative Communications - ABCs								0	127,500	116,823	75,506

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**2009 Consulting Services Expenditure - Operating
Divisions and Agencies, Boards & Commission (ABCs)**

Expense Category	Division/Board	Program	Contract Date mm-dd-yr	Contract#/ PO #/ DPO #	Consultant's Name	Description of Work	Recoveries by Source	Contract/ PO Balance Dec 31/09 (Note 1) \$	2009 Budget \$	2009 Expenditure \$	2008 Expenditure \$	
Total Creative Communications Divisions & ABCs								0	127,500	134,211	75,506	
GRAND TOTAL								3,689,166	8,245,477	5,925,796	7,617,989	
Note 1:	The contract value reported is the unspent value as at December 31, 2009. It is the amount expected to be spent in future year(s) and is not comparable to the current year expenditure amount.											