

Update regarding Campus of Care Model

Date:	December 31, 2009
To:	Advisory Committee on Long-Term Care Homes and Services
From:	General Manager, Long-Term Care Homes and Services
Wards:	All
Reference Number:	

SUMMARY

At the December 18, 2009 meeting of the Advisory Committee on Long-Term Care Homes and Services, the Committee requested more information about the 'campus of care' model being proposed for the redevelopment of Kipling Acres and the potential redevelopment of other homes in the future.

The campus of care model generally envisions a single location with a range of housing, from independent housing to assisted living (supportive housing), long-term care and service options are provided. The concept maximizes opportunities for persons to remain living in the same environment and neighbourhood despite changing functional and health status. Campuses of care allow couples, family members and friends to live at the same location when their levels of care are different. Foundational to the campus of care model is an emphasis on a social model of care and service and a sense of home.

The vision for the Kipling Acres redevelopment includes the creation of a community hub or campus of care that integrates service and expands co-located services to better serve the community. The proposed redevelopment embeds the principles of age-friendly communities, relying on World Health Organization and International Federation of Ageing resources. The proposed campus would include a number of components that respond to community need, with a primary focus on services for seniors, health promotion, integration and the provision of an effective continuum. An important component of the envisioned campus is a seniors' wellness centre. This centre would not only meet the needs of persons living on the campus, but also act as a resource centre for seniors in the community-at-large. Housing opportunities for seniors with varying levels of independence would also be an essential element of the campus. For seniors who do not require the amount of care provided by a long-term care home, affordable supportive housing (assisted living) and independent living units would be valuable alternatives.

Additionally, co-located City services and a range of community and/or retail services could be provided.

This report provides a summary of the campus of care concept and appends the prior report (December 15, 2008) to Community Development and Recreation Committee that introduced the campus of care model, along with several one-page documents being used currently to inform potential partners about the campus of care concept being proposed for Kipling Acres.

Financial Impact

These are no financial impacts arising from this report.

COMMENTS

The Centre for Healthy Aging in British Columbia notes that a campus of care model promotes healthy aging. The concept connects residents/tenants/clients to the broader community and enhances the role of non-health services in promoting continuity of care and healthy aging. The concept relies on partnerships with non-health agencies/organizations to provide a continuum of services, seamless care, and good linkages, ultimately leading to a reduction or delay in the need for higher intensity care. The vision of the campus of care model is one in which boundaries between the organization and community are porous, allowing for a free-flow back and forth and reducing the lack of connection that individuals in long-term care homes often experience when the external community is no longer readily available to them. B.C. is not the only Canadian jurisdiction to do some interesting work in the campus of care concept; Nova Scotia has done some interesting work. The N.S. model has an increased emphasis on health promotion and community engagement. However, both of these models tend to look more like a traditional continuum of care rather than a true campus. The emphasis that the division is planning creates mixed-use, inter-generational communities.

The Long-Term Care Homes and Services Division is committed to forging partnerships both within and beyond the campus of care to ensure excellence in service provision and the creation of a seamless continuum of care. We are exploring potential collaboration with a variety of non-traditional organizations, including community clinics, colleges and universities, other City services and retail to create a model of integrated, innovative model. For the Kipling Acres redevelopment, we are interested in, at a minimum:

- (i) long-term care home;
- (ii) independent/supportive housing;
- (iii) adult day program;
- (iv) child care centre;
- (v) varied retail space;
- (vi) youth employment/youth volunteering;
- (vii) co-located City services; and
- (viii) a seniors' wellness centre and opportunity(s) for integration with small community agency(s).

Etobicoke North (City of Toronto Ward 2) is home to over 50,000 people with approximately 25 percent of the population aged 55 and over. The number of seniors living in this area will only grow in the years ahead. The home is bounded by residential space, which makes this property an ideal area to develop a seniors' wellness centre. This location would be very convenient for seniors living in surrounding neighbourhoods and would also be easily accessible to those requiring public transit. There is an enormous need for services catered to seniors in this community and a wellness centre would not only fill this need, but also make it possible for seniors to access multiple services at a single location. Some of the services that could be considered include but are not limited to:

- Health and Wellness Clinic
- Home Health Care, Equipment Services
- Fitness Centre
- Physiotherapy, Rehabilitation Services
- Mental Health Services
- Foot Care
- Computer Resource Centre
- Community Space/Auditorium for social functions/activities and fitness classes and other community services.

The Kipling Acres redevelopment could also explore the potential for long-term care home teaching centre of excellence, in collaboration with a college/university.

Continued public input into the evolving vision will be a cornerstone of the process going forward. We have formed an Inter-Divisional Advisory Committee to explore the potential for co-located City services, as well as a Community Reference Group, to engage community stakeholders throughout planning, design and construction.

It is important to note that although planning will continue, there is not yet secured capital funding for any of the campus components, thus realization of the vision will only be possible if capital funding is secured from various partners. Currently, architectural work is addressing the long-term care home only.

CONTACT

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SIGNATURE

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ATTACHMENTS

- (1) December 15, 2008 report, entitled “Long-Term Care System Challenges and Opportunities for the City of Toronto”
- (2) One-pager, entitled “Seniors Wellness Centre”
- (3) One-pager, entitled “Seniors Housing Opportunities”