

TORONTO ZOO
CAPITAL WORKS PROGRAM 2011-2020
Board of Management 2010-11-25
(\$000's)

Affordability Priority (Status)	Priority	Project Title (to be placed in priority order)	Approved Cashflow 2010	Carry Fwd from 2010	2011		2012		2013		2014		2015		2016		2017		2018		2019		2020		Total 2011-2020		
					Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross
Internally Funded Projects																											
S5	2	North Zoo Site - Eurasia *	1,805		700	700	2,524	1,624	2,330	1,814																5,554	4,138
S5	3	Penguin Exhibit	446	200	575	575																				575	575
S5	4	Design of Animal Health Centre	934	500	209	209																				209	209
S5	5	Elephant - Winter Holding			250	250	550	550	2,000	1,690	6,000	2,621														8,800	5,111
S5	6	Front Entrance & Food Services			200	200																				200	200
S5	7	Giraffe House Refurbishment			766	766	1,530	1,530	310	310																2,606	2,606
S5	9	Orangutan II & III: Indoor/Outdoor Exhibits											2,603	2,603	2,457	2,457	2,700	2,700								7,760	7,760
S5	10	Gorilla II: Outdoor Display																	1,893	1,893	1,000	1,000				2,893	2,893
S7	13	Hippo House & Exhibit Refurbishment																	1,300	1,300	3,500	3,500	2,500	2,500		7,300	7,300
S5	15	Mandrill Outdoor																					700	700		700	700
S5	A	Building & Services Refurbishment	2,756		1,029	1,029	1,257	1,257	1,196	1,196	1,196	1,196	1,229	1,229	2,050	2,050	1,768	1,768	1,853	1,853	600	600	1,300	1,300		13,478	13,478
S5	B	Exhibit Refurbishment	755		323	323	469	469	481	481	731	731	400	400	742	742	783	783	268	268	250	250	550	550		4,998	4,997
S5	C	Information Systems	613	255	260	260	260	260	104	104	357	357	150	150	266	266	265	265	324	324	350	350	550	550		2,886	2,886
S5	D	Grounds and Visitor Improvements	708	300	188	188	310	310	405	405	405	405	278	278	485	485	484	484	362	362	300	300	400	400		3,617	3,617
		Parking Lot Resurfacing	500																								
		Total - Approved Projects	8,017	1,255	4,500	4,500	6,900	6,000	6,826	6,000	8,689	5,310	4,660	4,660	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	61,575	56,470
Externally Funded Projects																											
S7	1	Schofield Memorial Garden			500		1,500		2,500																		4,500
S7	2	Giant Panda							8,000		2,000																10,000
S7	4	Animal Health Centre							9,500		5,500																15,000
S7	5	Elephant - Paddock Expansion											5,000		10,000		10,000										25,000
S7	6	Front Entrance & Food Services							2,000		4,000																6,000
S7	8	Canadian Wilderness									3,774		11,322		9,454												24,550
S7	11	Breeding/Holding Facility													125		3,089										3,214
S7	12	North Zoo Site - Tropical Americas															750		3,507		3,998						8,255
S7	14	Educational Development																	1,454		10,175		10,328				21,956
S7	16	Rouge Valley Interpretive Centre																					2,664				2,664
S7	17	Ride & Revenue Development																					2,754				2,754
		Total - Externally Funded Projects			500		1,500		22,000		15,274		16,322		19,579		13,839		4,961		14,173		15,746			123,893	
		TOTAL Approved & Externally Funded Projects	8,017	1,255	5,000	4,500	8,400	6,000	28,826	6,000	23,963	5,310	20,982	4,660	25,579	6,000	19,839	6,000	10,961	6,000	20,173	6,000	21,746	6,000	185,468	56,470	
		2011 CAPITAL TARGETS			4,000	4,000	4,000	4,000	4,000	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500

* Funding of \$1,416.0 applied for Eurasia project in 2012-2013 for Train Ride from Internally Restricted Insurance Fund.